



Long Term Financial Plan

2024 - 2034



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Introduction

The preparation of a Long-Term Financial Plan (LTFP) is a requirement under the NSW Office of Local Government's, Integrated Planning and Reporting Guidelines, 2021.

The LTFP supports Council's Community Strategic Plan and Delivery Plan, and forms part of Council's Resourcing Strategy, along with Council's Asset Management Plan and Workforce Management Plan. The LTFP covers the 10-year period commencing 1 July 2024 with the purpose of making clear the financial direction of Council, as well as the impact of that direction on achieving priorities set out in the Community Strategic Plan.

This LTFP has been prepared on the basis of Council's Delivery Plan and the Draft 2024/2025 Operational Plan and Budget which is the base year of the LTFP. The future year's budget allocations in the LTFP are based on a range of forecasted assumptions used to determine:

- Future revenue and expenditure (Income Statement)
- A projection for a range of key benchmarks as set by the State Government, and also key financial indicators as developed by the NSW Treasury Corporation (TCorp) review into the financial sustainability of NSW Councils (January 2013)
- Balance sheet and Cash Flow statements

The main purpose of the LTFP is to guide and inform decision making in the resourcing of Council's Service and Infrastructure Delivery. The LTFP establishes the framework for sound financial decisions and to provide an insight as to the long-term financial sustainability of Council over the 10-year planning period. In addition to the presentation of financial results, information is provided in respect of:

- Financial planning assumptions used
- An analysis of the factors and/or assumptions that are most likely to affect the plan
- Methods of monitoring financial performance
- Compliance with State Government's Performance Benchmarks

Financial planning over a 10-year horizon is difficult and obviously relies on a variety of assumptions that may be subject to change and revision during this period. The LTFP will therefore be closely monitored and regularly revised by Council, to reflect changing circumstances.

The LTFP has been developed with regard to the current operating, political and legislative environment in which Council operates. Changes in government, and government policy and legislation have the potential to have a major influence on this LTFP. Should changes eventuate, Council will consider the impact of those changes and develop further financial models to assist in decision making.

The LTFP will be reviewed and updated annually as part of the development of the annual Operational Plan and four-year Delivery Plan.

Financial Objectives

In preparing the LTFP, a number of key objectives have been considered. These objectives are:

1. Balanced Budgets

Council has a strong commitment to adopting annually a “balanced budget” (that is expenditure match revenues) in the General, Water and Sewerage Funds. Where a small surplus is generated in a Fund, this amount will be directed towards the Internally Restricted Asset accounts of that Fund to fund future strategic capital works or service delivery (it is noted that Water, Sewerage and Waste funding can only be utilised for those purposes and not other activities or works).

This is consistent with Council’s objective to maintain the prudent financial management of its finances, and to allocate financial surpluses towards key strategic issues and to reduce, where possible, the need to increase rates above the Rate Peg allowance in the General Fund and to generally limit increases in the Water and Sewerage Funds to increases in the Consumer Price Index (CPI).

2. Continuous Financial and Operational Improvement

Council has a longstanding commitment to reviewing and reducing its Operating, Service Delivery and Infrastructure Costs, while maintaining and where possible, increasing, existing “service levels” to meet identified community needs.

This commitment requires ongoing support towards;

- A general freeze, subject to Asset Management and Risk Management needs, on any non-fixed cost operational expenditures unless Rate Income, Grants and/or Fees and Charges can support an increase. Increases in these budgets are only considered after all options have been explored;
- Evaluation on a periodic basis of Council’s activities, services and infrastructure to ensure these meet the needs of the community and can be delivered in a financially sustainable way in the short, medium and long terms;
- To review Council’s existing capital investment and cost structures in respect of Technology, Plant and Equipment and Information Management Systems; and
- A continued focus on the delivery of Council’s core Local Government services and infrastructure, limiting Council’s financial exposure to non-local government issues.

This Efficiency and Effectiveness Program has:

- Identified and put in place a wide range of efficiencies making substantial efficiency gains for the community. An assessment of Council’s Service and Infrastructure Delivery Benchmarks will show that Council’s operations are efficient and effective, and as noted by TCorp in their 2013 review of Council that *“the Council has been well managed over the review period”*;
- Has reviewed Council’s Fees and Charges and where possible introduced new charges and increased existing charges, considering the community’s capacity to pay;
- Gained a high level of non-recurrent grant funding to assist with the delivery of services and infrastructure to the community; and
- Reviewed Council’s Investments, Council’s Investment performance and its Internally Restricted Assets and re-purposed funds for Asset Renewal activities.

3. Achieve & Maintain Performance Benchmarks

The NSW Office of Local Government requires that all NSW Councils meet Performance Benchmarks. Council has reviewed its Long-Term Financial Plan against these indicators as part of assessing the long-term financial health of the organisation and its capacity to fund the proposed delivery program.

Structure of the LTFP

The LTFP consists of five (5) main sections.

Section 1 - Provides a brief introduction to the LTFP, the objectives it aims to meet and the service structure and costs of Council;

Section 2 - Details the performance measures, being the financial performance indicators as developed by NSW TCorp, used to assess Council's long-term financial sustainability, details of expenditure and revenue reviews, service levels/asset management and risk management matters;

Section 3 – Details the financial assumptions used in preparing the LTFP.

Section 4 - Draws conclusions from the financial modeling and presents the LTFP data.

This Section sets out:

- Key financial reports from applying the financial assumptions for the combined General, Water and Sewer Funds;
- Financial results based on the above reports;
- Key financial reports from applying the financial assumptions for the General Fund only;
- Financial results based on the above reports; and
- Sensitivity analysis.

Section 5 – Provides financial reports by Function and Sub-function.

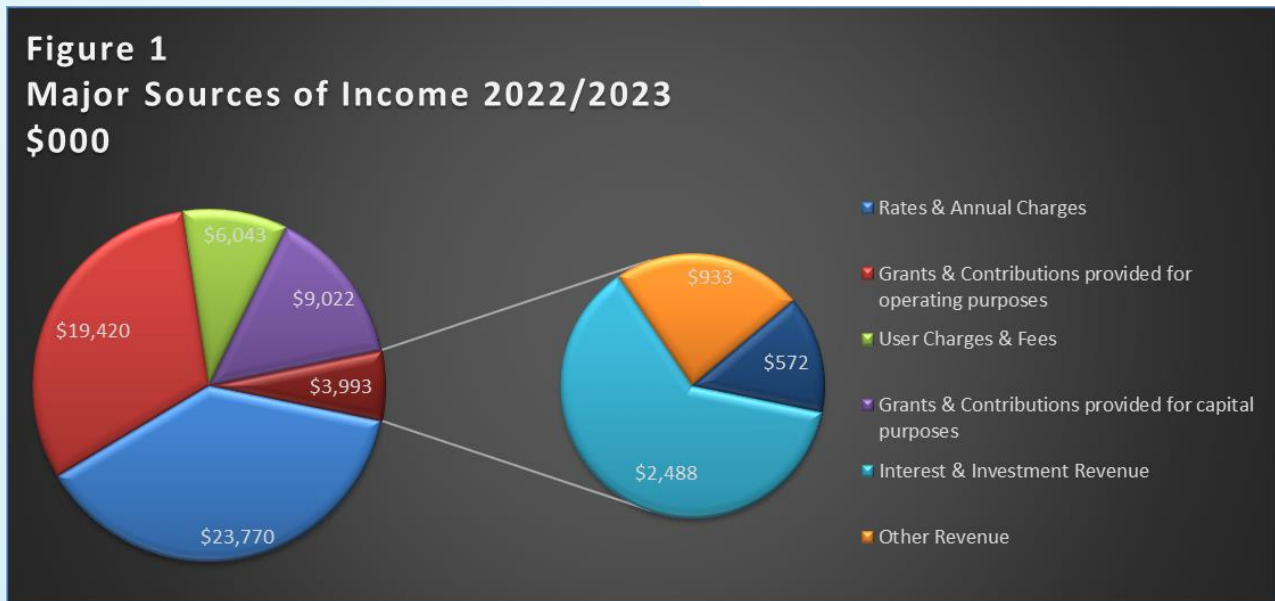


SECTION 1

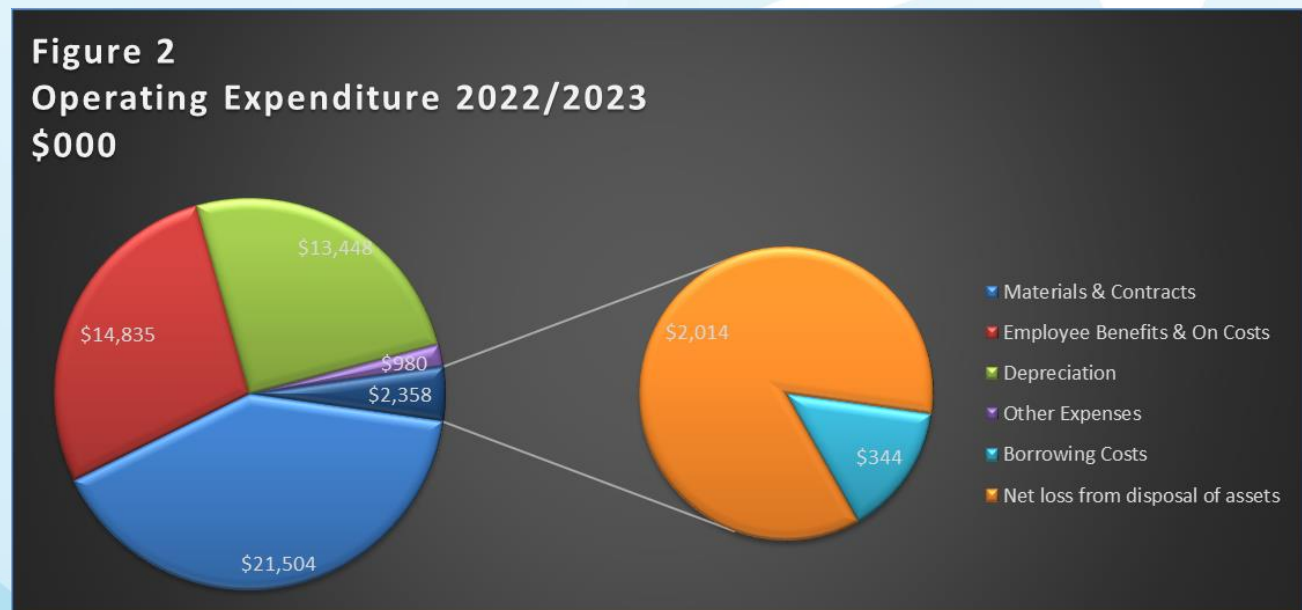
Current Financial and Operational Position of Council

Council has, on a continuing basis, operated from a sound financial position by maintaining strict control over Council's incomes and expenditures. It is however, becoming increasingly difficult to match Council's revenues and expenditures, with expenditures now outgrowing revenues.

The Audited Annual Financial Statements for 2022/2023 reported that Council's total Operating Income was \$62.25M which included \$9.022M of grants and contributions provided for capital purposes.



The Audited Annual Financial Statements for 2022/2023 reported that Council's Operating Expenditure was \$53.13M while Capital Expenditure totalled \$19.8M.



This saw Council record a net Operating Surplus for 2022/2023 of \$9.12M and a net operating surplus before Capital Grants and Contributions of \$101K. This Operating Surplus was allocated in its entirety and is required on a recurrent basis, to fund Asset Renewals and Upgrades.

The Audited Annual Financial Statements for 2022/2023 reported that Council's Combined Fund held total Cash and Investments of \$102.09M. As advised to Council on a continuing basis, and as noted by Council's External Auditor, significant restrictions exist over Council's Funds and the expenditure of those funds. The following is advised:

LOCAL GOVERNMENT ACT 1993 - SECT 409

- (1) *All money and property received by a council must be held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.*
- (2) *Money and property held in the council's Consolidated Fund may be applied towards any purpose allowed by this or any other Act.*
- (3) *However:*
 - (a) *money that has been received as a result of the levying of a special rate or charge may not be used otherwise than for the purpose for which the rate or charge was levied, (i.e. WATER, SEWERAGE AND WASTE) and*
 - (b) *money that is subject to the provisions of this or any other Act (being provisions that state that the money may be used only for a specific purpose) may be used only for that purpose, and*
 - (c) *money that has been received from the Government or from a public authority by way of a specific purpose advance or grant may not, except with the consent of the Government or public authority, be used otherwise than for that specific purpose.*

To assist in understanding Council's actual available Cash Position, the following table represents a dissection of Council's audited Investment Portfolio as at 30 June, 2023:

**DISSECTION OF COUNCIL'S AUDITED INVESTMENT PORTFOLIO
30 JUNE 2023**

TOTAL AUDITED INVESTMENTS 30 JUNE 2023		\$000
<i>as per Note C1-2</i>		102,087
LESS EXTERNALLY RESTRICTED ASSETS		
Water Funds - Revotes		3,787
Water Funds - Restricted Reserves		8,836
Water Funds - Net Cash balances		1,909
TOTAL Water Funds	Note C1-3	14,532
Sewer Funds - Revotes		4,835
Sewer Funds - Restricted Reserves		3,423
Sewer Funds - Net Cash balances		814
TOTAL Water Funds	Note C1-3	9,072
Domestic Waste Management Funds		995
Specific Purpose Unexpended Loans - Inverell Aquatic Centre	Note C1-3	10,000
Bonds & Securities, Developer Contributions	Note C1-3	1,701
Contract Liabilities (unspent grants)	Note C3-2	8,620
Accounts Payable	Note C3-1	6,982
Revotes for Works in Progress as at 30 June 2023		8,252
sub-total - Externally Restricted Assets		60,154
LESS INTERNALLY RESTRICTED ASSETS	Note C1-3	
Emergency Services Reserve		379
Building Infrastructure Reserve		999
Community Infrastructure Reserve		11,772
Economic Development Reserve		1,656
Transport Infrastructure Reserve		1,973
Employee Provisions Reserve		2,062
Information Technology Reserve		1,989
Plant Replacement Reserve		4,069
Financial Risk Reserve		2,021
Waste Management Services Reserve		4,575
Financial Assistance Grant		10,331
sub-total - Internally Restricted Assets		41,826
Plus EOFY Grants accrued	Note C1-6	3,307
NET CASHFLOW/WORKING CAPITAL		3,414

Council carries a significant quantum of cash and investments on a continuing basis. There is a view that Council should be spending all of these funds prior to Council seeking any increase in its revenues. A review of the above table clearly shows that while Council held \$102.09M in Cash and Investments at 30 June 2023 (the last Audited Result), the large majority of these funds were restricted, either externally or internally by legislation or otherwise, as to the purpose for which they can be used. It is noted that Water, Sewerage and Waste Funds cannot be utilised for any other purpose and that Grant Funds held, but as yet unspent, can only ever be utilised for the purpose of the Grant. As shown in the above table, after all adjustments have been made for the Internal and External Restrictions, only limited funds remain, with the majority of these being held to fund Council's Working Capital/Cashflow needs.

Matters impacting Council's current and estimated future Financial Position:

The following matters are highlighted as impacting Council's Financial Position, its short, medium and long term sustainability, and its ability to deliver the required services and infrastructure for the Inverell Shire Community to be a strong, resilient, healthy and growing regional Community:

- A. **Increases in Council Costs above the annual rate peg** – The McKell Institute Report - September, 2016 states that local government expenditure has increased **7.3%** per annum for the past 20 years (146% cumulative). The average Rate Peg over the same period has been only **2.94%** per annum (58.8% cumulative) - **Difference 87.2%**

The McKell Institute recommend that *“Rate Pegging be abandoned as a matter of priority and recognise that it is unreasonable to believe that the solution is larger intergovernmental grants as other levels of Government struggle with their own funding issues. The report finds that the taxation limits (i.e. rate capping) which now operate in New South Wales and Victoria have a number of harmful effects, as they lower levels of efficiency, lower rates of infrastructure renewals, increase debt and increase levels of inter-jurisdictional inequity”*

The IPART approved Rate Peg for 2024/2025 is 4.5%.

The IPART determined Rate Peg - Local Government Cost Index (LGCI) calculation disadvantages Rural Councils that have a substantial Road Network and a low Population Density. Inverell, being a Group 11 Council, has a population density of 2 people per square km being 50% of the Group 11 average of 4, Council has 2,134 km of Roads, being 47% more road, than the Group 11 Council average of 1,451 km.

- B. **Council's decision in 1987 not to take the 3.0% Rate Peg** – Council, following the 1987 Council Election where the newly formed Inverell Ratepayers Association gained control of the Council, declined to take the 3.0% Rate Peg during a time of high inflation. This decision has cost Council \$9.0M in foregone Rate Revenue since 1987. The Office of Local Government in their 1992 Review of Council, were highly critical of this decision by the then Council. This 1987 decision will cost Council \$536K in foregone Rate Income in 2024/2025. While this happened a long time ago it illustrates the cumulative, compounding effect foregoing the rate peg increase has on Council's long-term financial sustainability.
- C. **Cost Shifting from the State and Federal Government** as advised by Local Government NSW, is now estimated to be costing Council \$2.332M p.a. or 6% of its Total Revenue.
- D. **Pensioner Rate Rebates** - It is noted that over a number of years the eligibility requirements for access to Pensioner Rate Rebates have also been changed by the Federal Government increasing the number of eligible Ratepayers. This has come at a cost to Council with Pensioner Rebates now costing the General Fund \$294K per annum after the State Government Subsidy, or 1.8% of Council's General Rate Income.



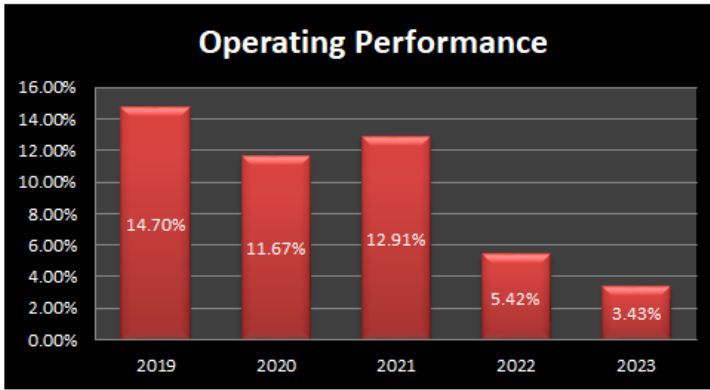
SECTION 2

Performance Measures

To assess Council's long-term financial sustainability, Council will, in addition to the required NSW Government Performance Benchmarks, utilise the NSW TCorp Financial Performance Indicators developed for NSW Councils. These indicators provide a benchmark for Council's performance that compliment the NSW State Government Benchmarks. The indicators to be measured are detailed in the table below:

Ratio	Calculation	What is being measured	Sustainable Target
Operating Performance	Total operating revenue (excluding capital grants and contributions) less total operating expenditure divided by continuing operating revenue	Does the Council have a balanced budget?	Greater than zero
Own Source Operating Revenue	Total continuing operating revenue (excluding capital grants and contributions) divided by continuing operating revenue	Indicates the level of Council's self-sufficiency.	Greater than 60%
Buildings and Infrastructure Asset Renewal Ratio	Asset renewal expenditure divided by depreciation	Is asset renewal expenditure sufficient to maintain assets in the long-term?	Greater than 100%
Infrastructure Backlog Ratio	Estimated cost to bring assets to a satisfactory condition divided by total value of infrastructure, building and other structures	Is the asset backlog manageable?	Less than 2%
Asset Maintenance Ratio	Actual asset maintenance divided by required asset maintenance	Are the assets being adequately maintained?	Greater than or equal to 100%
Debt Service Ratio	Interest expense divided by operating revenue	Indicates whether Council has excessive debt servicing costs relative to operating revenue	Greater than 0% and less than or equal to 20%
Real Operating expenditure per capita	Operating expenditure divided by population	Operating efficiency of the Council	Declining trend over time
Debt Service Cover Ratio	Operating Result before capital (excluding Interest & Depreciation) divided by Principal & Interest Repayments	Measure of the cash flow available to pay current debt obligations	Greater than 2
Cash Expense Cover Ratio	Cash and Cash equivalents divided by Total expense (less depreciation & interest costs) multiplied by 12	Indicates the number of months Council can pay for its operations without additional cash flow	Greater than 3 months

Council, as part of its financial reporting obligations, prepares a number of performance indicators based on its audited annual financial statements. The results of these calculations for 2022/2023 financial year are listed below:



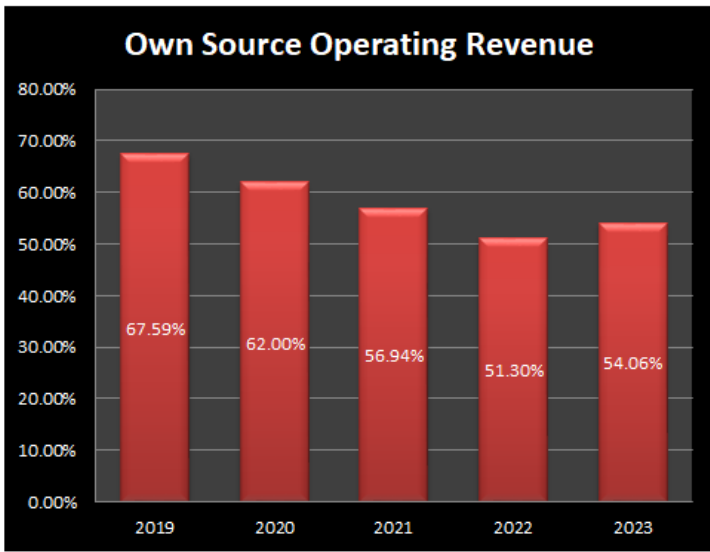
Purpose of ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenues

Commentary on 2022/23 result

2022/23 ratio: 3.43%

This ratio indicates that Council's operating revenue, excluding capital grants, are sufficient to cover operating expenditures. The Tcorp benchmark for this ratio is to have a result of better than -4% each year. The State Government benchmark is break even or better over a three year period which Council has achieved for the combined fund.



Purpose of ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

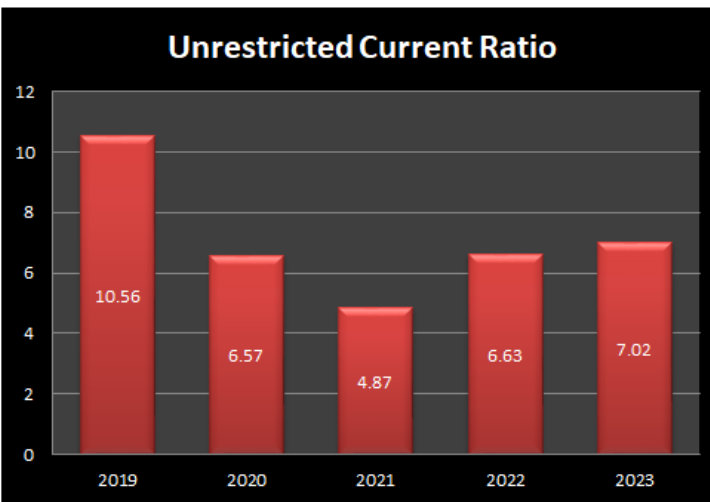
Commentary on 2022/23 result

2022/23 ratio: 54.06%

The 2022/23 ratio is below the Tcorp benchmark of greater than 60%.

The State Government benchmark requires Council's own source operating revenue to be greater than 60% over a three year average, which Council has not achieved for the combined fund three year average of 54.1%

This ratio has been impacted by the large amount of additional grants and contributions received in 2022/23 due to natural disaster (fires, drought and storms).



Purpose of ratio

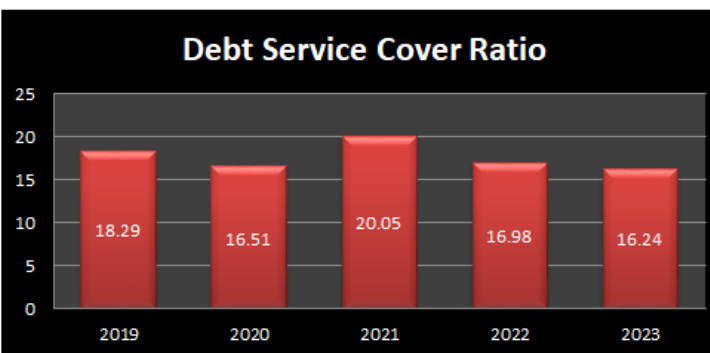
To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2022/23 result

2022/23 ratio: 7.02x

This ratio indicates that Council currently projected to have \$7.02 (Excluding externally restricted funds) available to service every \$1.00 of debt as it falls due.

The ratio of 7.2:1 is above the Tcorp benchmark of 1.5:1 and demonstrates Council's ability to satisfy short term obligations.



Purpose of ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

Commentary on 2022/23 result

2022/23 ratio: 16.24x

The debt service cover ratio of 16.24 times indicates that Council has \$16.24 before interest and depreciation to pay each \$1.00 of interest and principal repayments on current borrowings. Council's ability to generate sufficient cash to cover its debt payment is sound and is in excess of Tcorp benchmark 2.0 times

<h3>Rates & Annual Charges Outstanding %</h3> <table border="1"> <thead> <tr> <th>Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>Year 1</td> <td>5.56%</td> </tr> <tr> <td>Year 2</td> <td>6.03%</td> </tr> <tr> <td>Year 3</td> <td>5.07%</td> </tr> <tr> <td>Year 4</td> <td>4.38%</td> </tr> <tr> <td>Year 5</td> <td>4.43%</td> </tr> </tbody> </table>	Year	Percentage	Year 1	5.56%	Year 2	6.03%	Year 3	5.07%	Year 4	4.38%	Year 5	4.43%	<p>Purpose of ratio</p> <p>To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.</p>	<p>Commentary on 2022/23 result</p> <p>2022/23 ratio: 4.43%</p> <p>This ratio indicates the percentage of rates and annual charges outstanding at the end of the financial year, and is a measure of how well Council is managing debt recovery. Council ratio of 4.43% is satisfactory and is better than Tcorp benchmark of less than 10%.</p>
Year	Percentage													
Year 1	5.56%													
Year 2	6.03%													
Year 3	5.07%													
Year 4	4.38%													
Year 5	4.43%													
<h3>Cash Expense Cover Ratio</h3> <table border="1"> <thead> <tr> <th>Year</th> <th>Ratio</th> </tr> </thead> <tbody> <tr> <td>Year 1</td> <td>22.7</td> </tr> <tr> <td>Year 2</td> <td>23.15</td> </tr> <tr> <td>Year 3</td> <td>21.65</td> </tr> <tr> <td>Year 4</td> <td>23.15</td> </tr> <tr> <td>Year 5</td> <td>29.76</td> </tr> </tbody> </table>	Year	Ratio	Year 1	22.7	Year 2	23.15	Year 3	21.65	Year 4	23.15	Year 5	29.76	<p>Purpose of ratio</p> <p>This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.</p>	<p>Commentary on 2022/23 result</p> <p>2022/23 ratio: 29.76 months</p> <p>As indicated with a ratio of 29.76 months, Council's ability to continue paying for its immediate expenses without additional cash inflow is sound and exceeds the Tcorp benchmark of 3 months.</p>
Year	Ratio													
Year 1	22.7													
Year 2	23.15													
Year 3	21.65													
Year 4	23.15													
Year 5	29.76													
<h3>Buildings and Infrastructure Renewals Ratio</h3> <table border="1"> <thead> <tr> <th>Year</th> <th>Ratio</th> </tr> </thead> <tbody> <tr> <td>Year 1</td> <td>152.66%</td> </tr> <tr> <td>Year 2</td> <td>93.92%</td> </tr> <tr> <td>Year 3</td> <td>92.87%</td> </tr> <tr> <td>Year 4</td> <td>99.29%</td> </tr> <tr> <td>Year 5</td> <td>129.50%</td> </tr> </tbody> </table>	Year	Ratio	Year 1	152.66%	Year 2	93.92%	Year 3	92.87%	Year 4	99.29%	Year 5	129.50%	<p>Purpose of ratio</p> <p>To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating</p>	<p>Commentary on 2022/23 result</p> <p>2022/23 ratio: 129.50%</p> <p>Council's long term objective is to match spending on infrastructure renewals with their systematic deterioration. This requires the renewal ratio to approach 100% over the long term. This year Council achieved 129.50% which exceeds the required benchmark for 2022-2023.</p> <p>Councils long term infrastructure renewals exceeds the benchmark on average over recent years with an average result of 103.9%</p>
Year	Ratio													
Year 1	152.66%													
Year 2	93.92%													
Year 3	92.87%													
Year 4	99.29%													
Year 5	129.50%													
<h3>Infrastructure Backlog Ratio</h3> <table border="1"> <thead> <tr> <th>Year</th> <th>Ratio</th> </tr> </thead> <tbody> <tr> <td>Year 1</td> <td>0.84%</td> </tr> <tr> <td>Year 2</td> <td>0.99%</td> </tr> <tr> <td>Year 3</td> <td>0.98%</td> </tr> <tr> <td>Year 4</td> <td>0.89%</td> </tr> <tr> <td>Year 5</td> <td>0.85%</td> </tr> </tbody> </table>	Year	Ratio	Year 1	0.84%	Year 2	0.99%	Year 3	0.98%	Year 4	0.89%	Year 5	0.85%	<p>Purpose of ratio</p> <p>This ratio shows what proportion the backlog is against the total value of Council's infrastructure.</p>	<p>Commentary on 2022/23 result</p> <p>2022/23 ratio: 0.85%</p> <p>Council completed an independent review of its Road Infrastructure Asset Class in 2015 & 2020. The results of this review have been utilised to determine Council's actual Infrastructure Backlog.</p> <p>The benchmark is less 2%</p>
Year	Ratio													
Year 1	0.84%													
Year 2	0.99%													
Year 3	0.98%													
Year 4	0.89%													
Year 5	0.85%													
<h3>Asset Maintenance Ratio</h3> <table border="1"> <thead> <tr> <th>Year</th> <th>Ratio</th> </tr> </thead> <tbody> <tr> <td>Year 1</td> <td>100.53%</td> </tr> <tr> <td>Year 2</td> <td>100.82%</td> </tr> <tr> <td>Year 3</td> <td>100.79%</td> </tr> <tr> <td>Year 4</td> <td>112.01%</td> </tr> <tr> <td>Year 5</td> <td>127.39%</td> </tr> </tbody> </table>	Year	Ratio	Year 1	100.53%	Year 2	100.82%	Year 3	100.79%	Year 4	112.01%	Year 5	127.39%	<p>Purpose of ratio</p> <p>Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.</p>	<p>Commentary on 2022/23 result</p> <p>2022/23 ratio: 127.39%</p> <p>Council's Asset Maintenance Ratio of 127.39% is marginally higher than the required benchmark of greater than 100%, which indicates that the level of expenditure on the maintenance of infrastructure is sufficient to prevent the infrastructure backlog from growing</p>
Year	Ratio													
Year 1	100.53%													
Year 2	100.82%													
Year 3	100.79%													
Year 4	112.01%													
Year 5	127.39%													

Projections of the above indicators for the 10 year LTFP have been provided in Section 4 below.

Service Levels and Existing Infrastructure Assets

Council's future financial position has been forecast on the basis of a continuance of 'normal operations'. This is difficult to define but can be regarded as the provision of services to the community at levels of service that they have come to expect on a regular basis. Levels of service however, may not remain the same given changes in community expectations in future years of the plan.

Council's existing infrastructure assets are generally in good condition, and Council is in a position whereby it can maintain the current levels of service and budget allocation towards asset maintenance and renewal expenditure. Service levels for asset-based classes are of particular importance to Council's long-term planning. These service levels are discussed in more detail within Council's Asset Management Strategy.

Risk Management

Council considered 'Risk Management' and 'Risk Mitigation' issues in the preparation of the Long-Term Financial Plan (LTFP) in respect of Council's service levels. These two matters were the major factors in Council not seeking to reduce services levels in preparing this LTFP.

While it may, in theory, be easy to say that Council can reduce service levels, for example the frequency of grading on gravel roads, the failure to adequately maintain these Assets exposes Council, its staff and the community to significant public safety and insurance risks.

Council also needs to consider that not providing adequate funding for Asset Maintenance and Renewal also exposes Council to significant financial risk. It is a known fact that failing to maintain Assets to a sound functional standard result in faster Asset deterioration substantially increasing Asset Renewal costs as "asset useful lives" are shortened. For example, failing to reseal bitumen roads in an appropriate timeframe leads to water ingress and rapid road pavement failure resulting in higher annual Road Renewal/Rehabilitation Costs. The useful life of a poorly maintained road can be half that of an appropriately maintained road.



SECTION 3

Financial Assumptions

The model has been prepared at the lowest accounting level within the Council's general ledger system. At this level, certain accounts were coded for manual adjustment rather than global percentage increases. For example, Council election expenses are larger in the year of election compared with the other years and as such a budget allocation is made in the election year. It is therefore not possible to simply multiply the previous year's base by a percentage and achieve the same outcomes as presented.

A number of assumptions have been made for the indexation of the various revenue and expenditure items that form Council's budget. These assumptions are outlined below.

Revenue Assumptions

The below chart represents Council's consolidated budgeted revenue for the 2024/2025 financial year.

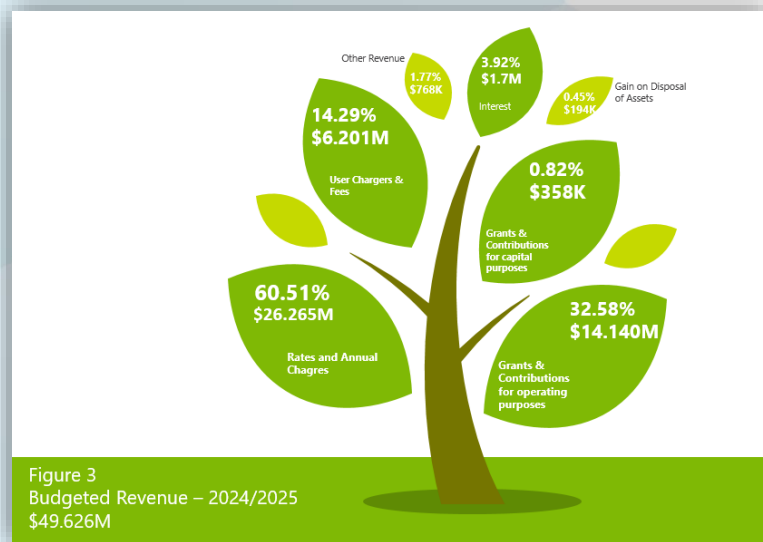


Figure 3
Budgeted Revenue – 2024/2025
\$49.626M

The above results are based on the following key revenue assumptions:

Rates and Annual Charges – the approved rate peg increase for 2024/2025 as set by IPART is 4.5% which has been applied to the calculations of rates income, and then 3% has been applied to 2025/2026, then 2.5% each year for the remainder of the LTFP, being the indicative increase advised by IPART.

Growth in ratable properties has slowed considerably since 2008/09. There continues to be little developer activity in the local area that would indicate that there will be significant growth in new ratable properties in the foreseeable future and a significant number of subdivisions already exist which can service growth needs. Any growth in ratable property numbers will also be largely offset by an equivalent increase in Council's Costs. As such, no allowance has been made for a net gain in revenues flowing from growth in ratable properties in the financial modeling.

Annual Charges have been projected to increase by the following amounts in 2024/2025

- Sewer 5.18 to 5.48%
- Water 6.28%
- Stormwater 0% (set by State Government)

In 2025/2026, 2026/2027 Sewer annual charges have been projected to increase on average by 5.4%, then 3% each year for the remainder of the LTFP.

In 2025/2026, 2026/2027 Water annual charges have been projected to increase on average by 6., then 3% each year for the remainder of the LTFP.

User Charges & Fees and Charges - These revenues for the next 12 months are detailed in Council's Fees and Charges Schedule and Statement of Revenue Policy, which form part of Council's Operational Plan and Budget. This model generally provides for a small 2% increase per annum for these revenue sources across the life of the LTFP. It is noted that regulatory fees and charges have shown little movement over the last 10 years, being set by State Government, while discretionary fees represent a small component of total revenue.

Interest on Investments – This model assumes that Council will continue to have a level of invested funds similar to that currently under investment. The LTFP provides for re-investment of existing term deposits at 4% during 2024/2025 and then 3% each year for the remainder of the LTFP.

Other Revenues – Miscellaneous revenue is obtained from a variety of sources including insurance recoveries, infringement notices, parking fines, legal costs, property rentals etc. It is anticipated that other revenues will be maintained at current levels with no adjustments in future years.

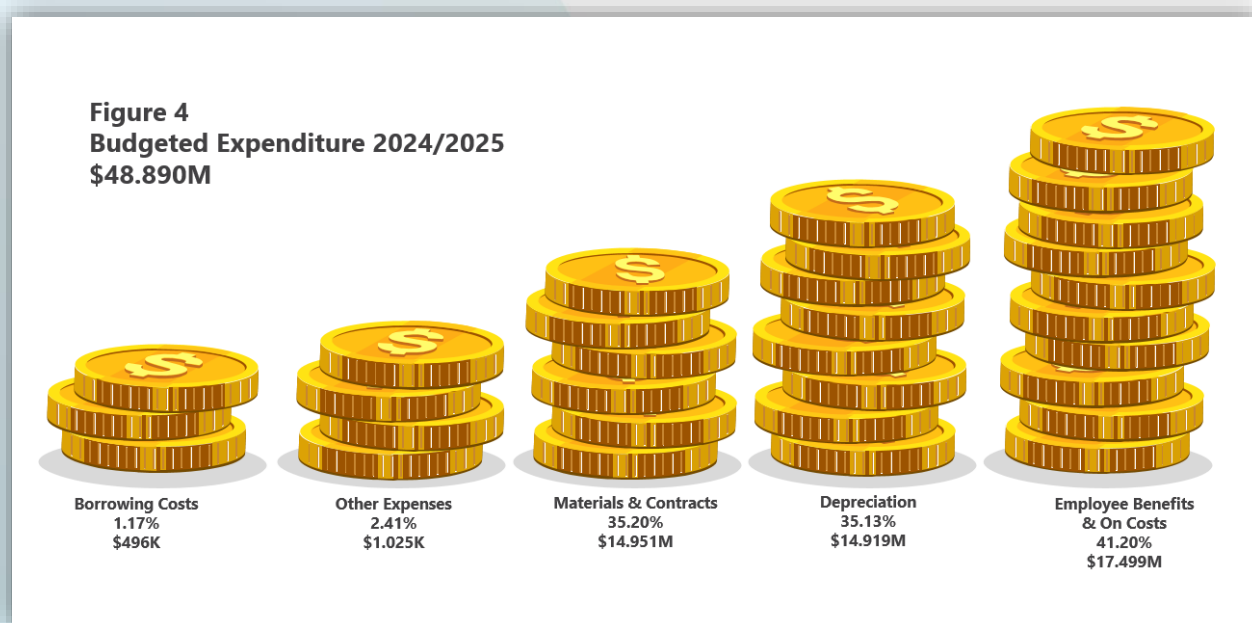
General and Specific Purpose Operating Grants - These grants represent a significant proportion of Council's operating revenue. They include the Financial Assistance Grant from the Federal Government which is affected by movements in the Consumer Price Index and Estimated Resident Population.

This model forecasts that Council will continue to receive a similar level of grant income to that which presently applies. This model generally provides for a 2.5% increase per annum for these revenue sources across the life of the LTFP.

Council has also increased some operational grants on a case by case basis where the continuation of funding is highly likely.

Expenditure Assumptions

The below chart represents Council's budgeted expenditure (excluding capital expenditure) for the 2024/2025 financial year.



The above results are based on the following key expenditure assumptions:

Employee Benefits & On-costs - Employee costs for 2024/2025 and future years have been indexed to consider anticipated Local Government Award movements and Salary System Performance Review progressions. The LTFP provides for a wage increase of 3.5% in 2024/2025, 3% in 2025/2026, then 2.5% each year for the remainder of the LTFP.

It is noted that Council makes an annual allocation for staff progression within the Salary System as a result of employee performance reviews. However, an increasing number of staff are reaching the maximum salary system level (topping out) for their position and will no longer be entitled to any further increase in salary other than those imposed by the Local Government Award. As such, no increase has been allowed for staff movements within the salary system for the life of the LTFP.

This model is based on the current staff structure, however only reflects those positions that have actually been filled or approved for recruitment.

Council's commitment to meet its Superannuation obligations was to increase from 1 July, 2013 following the previous Federal Government's decision to increase the superannuation guarantee from 9% to 12% by 2019/2020. However, the 2014/2015 Federal Budget froze those increases. The current requirements see superannuation paid at a rate of 11.5% until 1 July, 2024 at which time it will increase by 0.5% per year until it reaches 12% in 2025/26.

Council has also reviewed its commitment for those staff who are members of the Local Government Retirement Superannuation Scheme - a defined benefits scheme. This has led to a reduction in the overall superannuation cost as older staff retire and the commitment by Council to this scheme falls away and new staff are engaged under the current 10% arrangements increasing to 12% in 2025/26.

In accordance with the Local Government State Award 2023 an Additional Award Payment totaling \$211K (including superannuation) has been provided within the 2024/2025 budget for employees who have had at least 12 months continuous service with Council as at 30 June 2024. This allocation continues for the life of the LTFP.

Borrowings – Council's current borrowing strategy to date has been to borrow for 10 years at a fixed rate of interest repaying principal and interest. This has enabled a degree of certainty regarding the expected repayments over the ensuing 10 years.

It has been Council's established practice to use loan funds to assist in funding significant capital projects which will benefit future generations or to acquire assets that are income producing or assets that hold strategic value. The beneficiaries of these future projects will assist in their funding as their rates will be applied in part to repaying the loans.

No provision for the movement in Loan Interest Rates has been provided for within the life of the LTFP as all of the current loans are fixed interest loans.

No new borrowings are proposed for the General, Water or Sewer Funds for the 2024/2025 Financial Year.

Materials & Contracts – This is one of the largest items on Council's Income Statement. It covers all materials used in operational activities along with major ongoing operational contracts such as the Cleaning Contracts.

Budgets in the Operational Plan reflect all known information in relation to materials & contracts and the LTFP assumes a 4.5% increase in 2024/2025 and then 2.5% each year for the remainder of the LTFP. Actual cost increases may in fact be greater than the inflation index.

Depreciation & Amortisation – Council has completed the process of valuing all of its assets classed at "Fair Value" and is now on the "Re-valuation Cycle", where Asset values are reassessed on a regular basis.

It is recognised that the depreciation expense will change over the life of this LTFP. Proposed changes to accounting standards, valuation and depreciation methods are likely to impact on the current estimate of depreciation across the term of the LTFP. Given the level of uncertainty that exists as a result of these proposed changes and the ongoing work being undertaken by Council to increase the accuracy and reliability of its recorded asset data on which depreciation is calculated, only a small increase in depreciation charge has been included across the life of the LTFP.

Other Expenses – This category includes a number of expense items including electricity costs, water and sewerage charges, waste charges etc. In general, the LTFP provides for increases in known fixed costs during 2024/2025 and nominal increases for other items. The LTFP then provides that these expenses will increase each year by 2.5 - 5% from 2025/2026.

No allowance has been made within the LTFP for any new charges in relation to an emissions trading scheme or carbon tax.

Capital Expenditure - This represents expenditure towards both the creation of new infrastructure assets and the renewal of existing assets (i.e. roads, drainage, footpaths and sportsgrounds). This expenditure category also includes capital purchases (i.e. Information Technology, Fleet and Plant assets).

The capital works program prioritises projects based on asset condition, risk and community need. Over shorter periods, some areas of the Shire may require more capital works than others to reflect short term needs and opportunities.

Council's 10 year capital works budget is presented below.



PUBLIC HALL

SECTION 4

Financial Position

The following pages of this document provide an Income Statement, Balance Sheet, Cash Flow Statement and Financial Indicators for Councils Combined Funds (General Water and Sewer) and the General Fund. While an Income Statement and Cash Flow Statement are provided for the Water and Sewer Funds. The financial predictions are based on the key financial assumptions outlined above.

Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds Income Statement

ESTIMATES FOR	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	17,499	18,075	18,705	19,143	19,572	20,036	20,508	20,996	21,495	22,004
Borrowing Costs	496	470	448	420	412	392	372	350	327	303
Materials & Contracts	14,951	15,238	15,856	16,206	16,806	17,251	17,732	18,142	18,783	19,424
Depreciation	14,919	14,979	15,040	15,342	15,403	15,465	15,528	15,591	15,654	15,718
Other Expenses	1,025	1,043	1,062	1,082	1,101	1,122	1,143	1,164	1,186	1,208
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	48,890	49,807	51,112	52,193	53,295	54,266	55,282	56,242	57,444	58,658
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(26,265)	(27,148)	(27,989)	(28,685)	(29,399)	(30,126)	(30,876)	(31,644)	(32,431)	(33,238)
User Charges & Fees	(6,201)	(6,418)	(6,643)	(6,798)	(6,957)	(7,120)	(7,287)	(7,459)	(7,634)	(7,814)
Interest & Investment Revenue	(1,700)	(1,530)	(1,530)	(1,530)	(1,530)	(1,530)	(1,530)	(1,530)	(1,530)	(1,530)
Other Revenue	(768)	(775)	(787)	(797)	(807)	(818)	(827)	(840)	(851)	(863)
Grants & Contributions provided for operating purposes	(14,140)	(14,433)	(14,733)	(14,495)	(14,811)	(15,133)	(15,464)	(15,804)	(16,152)	(16,508)
Net Gain/Loss on Disposal of Assets	(194)	(140)	(241)	(158)	(48)	(89)	(62)	(386)	(104)	(14)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(49,268)	(50,445)	(51,923)	(52,464)	(53,552)	(54,817)	(56,047)	(57,662)	(58,702)	(59,966)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(378)	(638)	(811)	(270)	(257)	(551)	(765)	(1,420)	(1,258)	(1,309)
Grants & contributions provided for Capital Purposes	(358)	(359)	(359)	(952)	(952)	(953)	(954)	(1,016)	(1,017)	(1,018)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(736)	(996)	(1,171)	(1,222)	(1,210)	(1,504)	(1,719)	(2,436)	(2,275)	(2,326)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(736)	(996)	(1,171)	(1,222)	(1,210)	(1,504)	(1,719)	(2,436)	(2,275)	(2,326)
ADD BACK NON-CASH ITEMS										
Depreciation	(14,919)	(14,979)	(15,040)	(15,342)	(15,403)	(15,465)	(15,528)	(15,591)	(15,654)	(15,718)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(670)	(1,560)	(525)	(1,081)	(873)	(1,222)	(893)	(833)	(1,255)	(761)
TOTAL NON-CASH ITEMS	(15,590)	(16,539)	(15,565)	(16,423)	(16,277)	(16,687)	(16,421)	(16,423)	(16,909)	(16,478)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	20,990	18,665	14,633	17,190	16,474	17,106	17,593	18,842	18,228	16,476
Principal Loan Repayments	713	558	347	365	383	403	424	445	468	492
TOTAL CAPITAL AMOUNTS	21,703	19,223	14,980	17,554	16,857	17,509	18,017	19,287	18,696	16,968
CONSOLIDATED NET (PROFIT)/LOSS	5,377	1,687	(1,756)	(90)	(629)	(681)	(123)	428	(488)	(1,837)
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	(5,382)	(1,693)	1,750	85	620	677	118	(433)	482	1,830
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(5)	(6)	(5)	(5)	(8)	(4)	(5)	(6)	(6)	(7)

Balance Sheet

	Audited												
	Actual	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS													
CURRENT ASSETS													
Cash and Cash Equivalents	16,087	3,287	3,860	3,373	3,588	3,155	3,280	3,468	3,598	3,537	3,531	3,864	
Investments	75,000	59,002	50,002	47,752	48,752	48,752	49,252	49,752	49,252	48,902	49,402	50,902	
Receivables	5,151	5,152	5,154	5,156	5,158	5,160	5,162	5,164	5,166	5,168	5,170	5,172	
Inventories	672	672	672	672	672	672	672	672	672	672	672	672	
Contract Assets	3,307	3,017	2,777	2,577	2,397	2,227	2,067	1,917	1,777	1,647	1,527	1,417	
Other	112	112	112	112	112	112	112	112	112	112	112	112	
TOTAL CURRENT ASSETS	100,329	71,242	62,577	59,642	60,679	60,078	60,545	61,085	60,577	60,038	60,414	62,139	
NON - CURRENT ASSETS													
Investments	11,000	20,000	20,000	20,500	20,500	21,000	21,000	21,000	21,500	21,500	21,500	21,500	
Receivables	61	60	58	56	54	52	50	48	46	44	42	40	
Infrastructure, Property, Plant and Equipment	895,994	919,073	924,474	926,600	925,668	926,435	926,633	927,052	928,224	930,642	931,961	931,958	
Investment Property	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424	
TOTAL NON - CURRENT ASSETS	910,479	942,557	947,956	950,580	949,646	950,911	951,107	951,524	953,194	955,610	956,927	956,922	
TOTAL ASSETS	1,010,808	1,013,799	1,010,533	1,010,222	1,010,325	1,010,989	1,011,652	1,012,609	1,013,771	1,015,648	1,017,341	1,019,061	
LIABILITIES													
CURRENT LIABILITIES													
Payables	6,982	3,924	3,865	3,805	3,744	3,682	3,619	3,555	3,491	3,427	3,363	3,299	
Contract Liabilities	8,620	8,360	5,130	4,440	3,780	3,650	3,550	3,470	3,400	3,350	3,300	3,250	
Borrowings	741	653	558	347	365	383	403	424	445	168	492	517	
Employee Benefit Provisions	5,075	5,075	5,075	5,075	5,075	5,075	5,075	5,075	5,075	5,075	5,075	5,075	
Provisions	205	205	205	205	205	205	205	205	205	205	205	205	
TOTAL CURRENT LIABILITIES	21,623	18,217	14,833	13,872	13,169	12,995	12,852	12,729	12,616	12,225	12,435	12,346	
NON - CURRENT LIABILITIES													
Payables	-	-	-	-	-	-	-	-	-	-	-	-	
Borrowings	10,327	9,674	9,056	8,710	8,345	7,962	7,558	7,134	6,690	6,522	5,729	5,212	
Employee Benefit Provisions	200	200	200	200	200	200	200	200	200	200	200	200	
Provisions	4,616	4,616	4,616	4,616	4,616	4,616	4,616	4,616	4,616	4,616	4,616	4,616	
TOTAL NON - CURRENT LIABILITIES	15,143	14,490	13,872	13,526	13,161	12,778	12,374	11,950	11,506	11,338	10,545	10,028	
TOTAL LIABILITIES	36,766	32,707	28,705	27,398	26,330	25,773	25,226	24,679	24,122	23,563	22,980	22,374	
NET ASSETS	974,042	981,092	981,828	982,824	983,995	985,216	986,426	987,930	989,649	992,085	994,361	996,687	
EQUITY													
Retained Earnings	614,439	621,489	622,225	623,221	624,392	625,613	626,823	628,327	630,046	632,482	634,757	637,083	
Revaluation Reserves	359,603	359,603	359,603	359,603	359,603	359,603	359,603	359,603	359,603	359,603	359,603	359,603	
TOTAL EQUITY	974,042	981,092	981,828	982,824	983,995	985,216	986,426	987,930	989,649	992,085	994,360	996,686	

Cash Flow Statement

ESTIMATES FOR	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(26,265)	(27,148)	(27,989)	(28,685)	(29,399)	(30,126)	(30,876)	(31,644)	(32,431)	(33,238)
User Charges & Fees	(6,201)	(6,418)	(6,643)	(6,798)	(6,957)	(7,120)	(7,287)	(7,459)	(7,634)	(7,814)
Interest & Investment Revenue	(1,700)	(1,530)	(1,530)	(1,530)	(1,530)	(1,530)	(1,530)	(1,530)	(1,530)	(1,530)
Other Revenue	(768)	(775)	(787)	(797)	(807)	(818)	(827)	(840)	(851)	(863)
Grants & Contributions provided for operating purposes	(14,140)	(14,433)	(14,733)	(14,495)	(14,811)	(15,133)	(15,464)	(15,804)	(16,152)	(16,508)
Grants & Contributions-Capital	(358)	(359)	(359)	(952)	(952)	(953)	(954)	(1,016)	(1,017)	(1,018)
Payments										
Employee Benefits & On Costs	17,499	18,075	18,705	19,143	19,572	20,036	20,508	20,996	21,495	22,004
Borrowing Costs	496	470	448	420	412	392	372	350	327	303
Materials & Contracts	14,951	15,238	15,856	16,206	16,806	17,251	17,732	18,142	18,783	19,424
Other Expenses	1,025	1,043	1,062	1,082	1,101	1,122	1,143	1,164	1,186	1,208
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
<i>Net Cash provided by (or used in) operating activities</i>	(15,461)	(15,835)	(15,970)	(16,406)	(16,565)	(16,880)	(17,184)	(17,640)	(17,824)	(18,030)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(865)	(1,700)	(766)	(1,239)	(922)	(1,311)	(955)	(1,219)	(1,360)	(775)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	20,990	18,665	14,633	17,190	16,474	17,106	17,593	18,842	18,228	16,476
Purchase of Real Estate										
Other										
<i>Net cash provided by (or used in) investing activities</i>	20,126	16,965	13,867	15,951	15,552	15,795	16,638	17,623	16,869	15,701
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	713	558	347	365	383	403	424	445	468	492
Lease Liabilities										
Other										
<i>Net cash provided by (or used in) financing activities</i>	713	558	347	365	383	403	424	445	468	492
Net (Increase)/decrease in cash assets held	5,377	1,687	(1,756)	(90)	(629)	(681)	(123)	428	(488)	(1,837)

Financial Performance Indicators

RATIO	BENCHMARK	ACTUALS			CURRENT BUDGET	PROPOSED BUDGET									
		2021	2022	2023	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Debt Service Cover Ratio	Greater than 2	20.05	16.98	9.52	11.01	12.90	15.51	20.19	20.22	20.15	20.52	20.88	21.35	21.55	21.77
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	56.94%	51.30%	54.06%	62.77%	70.67%	70.80%	71.00%	71.00%	71.05%	71.11%	71.17%	71.15%	71.20%	71.26%
Operating Performance Ratio	Greater or equal to break even average over 3 years	12.91%	5.42%	3.43%	0.30%	0.38%	0.99%	1.10%	0.22%	0.39%	0.85%	1.26%	1.81%	1.98%	2.17%
Cash Expense Cover Ratio	Greater than or equal to 3 months	21.65	23.15	26.98	22.26	26.60	25.31	25.00	24.48	24.00	23.65	21.11	22.47	22.00	21.91
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	92.87%	99.29%	129.50%	337.07%	167.94%	147.88%	113.74%	131.71%	125.33%	129.82%	133.10%	142.41%	136.89%	121.51%
Infrastructure Backlog Ratio	Less than 2%	1.00%	0.89%	0.85%	0.66%	0.58%	0.53%	1.60%	0.54%	0.48%	0.42%	0.36%	0.29%	0.23%	0.17%
Asset Maintenance Ratio	Greater than 100% average over 3 years	100.79%	112.01%	127.39%	101.50%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.20%	101.00%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.5142	1.6753	2.0395	1.7072	1.7557	1.7422	1.7414	1.7320	1.7226	1.7085	1.6953	1.6799	1.6712	1.6622
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	1.90%	1.81%	2.04%	2.86%	2.46%	2.04%	1.54%	1.50%	1.49%	1.45%	1.42%	1.39%	1.36%	1.33%

Meets Benchmark	Does Not Meet Benchmark
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Financial Results – Combined Funds (General, Water and Sewer)

The Income Statement result over the 10 year period predicts a surplus for both the Net Operating Result and the Net Operating Result before Grants and Contributions provided for Capital Purposes. These results are within acceptable financial sustainability levels but must be considered in context of moderate increases to operational expenses and revenue. Any variation to these moderate increases and/or changes to the 'normal operations' level of service may impact on the surplus forecasted.

The Balance Sheet result over the 10 year period for the Combined Fund maintains equity, liabilities and non-current assets within acceptable levels. The level of cash and cash equivalents decrease over the period of the LTFP which is a direct result of the large capital expenditure on Council's Road Infrastructure Backlog and the Inverell Aquatic Centre Redevelopment.

The Cash Flow Statement is within acceptable levels and shows a small increase in cash levels over the life of the LTFP.

In addition to the key financial statement reports above, Council compares itself to the NSW Government Financial Performance Indicators. Council, as shown above, meets all of the NSW Government Benchmarks except for the following ratios:

1. Real Operating Expenditure per capita - this ratio is negatively impacted in 2024/2025 by the 3.5% wage increase, 0.5% increase in superannuation and significant increases in electricity and insurances. Council complies with this ratio from 2025/2026 as it declines overtime.

Key Financial Reports from Applying the Financial Assumptions for the General Fund Only

Income Statement

ESTIMATES FOR	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	15,424	15,935	16,512	16,897	17,270	17,677	18,092	18,520	18,958	19,406
Borrowing Costs	493	470	448	420	412	392	372	350	327	303
Materials & Contracts	9,596	9,746	10,145	10,330	10,763	11,044	11,351	11,584	12,043	12,498
Depreciation	11,644	11,672	11,700	11,967	11,995	12,023	12,052	12,080	12,108	12,136
Other Expenses	914	930	946	963	980	997	1,015	1,033	1,052	1,071
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	38,072	38,753	39,750	40,577	41,420	42,134	42,882	43,567	44,488	45,414
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(19,938)	(20,506)	(21,015)	(21,537)	(22,072)	(22,620)	(23,183)	(23,759)	(24,349)	(24,955)
User Charges & Fees	(2,546)	(2,602)	(2,658)	(2,715)	(2,773)	(2,833)	(2,895)	(2,958)	(3,022)	(3,088)
Interest & Investment Revenue	(1,388)	(1,218)	(1,218)	(1,218)	(1,218)	(1,218)	(1,218)	(1,218)	(1,218)	(1,218)
Other Revenue	(742)	(749)	(761)	(771)	(781)	(792)	(801)	(814)	(825)	(837)
Grants & Contributions provided for operating purposes	(14,069)	(14,362)	(14,662)	(14,425)	(14,740)	(15,063)	(15,394)	(15,733)	(16,081)	(16,437)
Net Gain/Loss on Disposal of Assets	(194)	(140)	(241)	(158)	(48)	(89)	(62)	(386)	(104)	(14)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(38,878)	(39,577)	(40,555)	(40,824)	(41,633)	(42,615)	(43,552)	(44,867)	(45,600)	(46,549)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(806)	(824)	(805)	(247)	(212)	(481)	(670)	(1,300)	(1,112)	(1,135)
Grants & contributions provided for Capital Purposes	(228)	(229)	(229)	(822)	(822)	(823)	(824)	(886)	(887)	(888)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(1,034)	(1,053)	(1,035)	(1,069)	(1,035)	(1,304)	(1,494)	(2,186)	(1,999)	(2,023)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(1,034)	(1,053)	(1,035)	(1,069)	(1,035)	(1,304)	(1,494)	(2,186)	(1,999)	(2,023)
ADD BACK NON-CASH ITEMS										
Depreciation	(11,644)	(11,672)	(11,700)	(11,967)	(11,995)	(12,023)	(12,052)	(12,080)	(12,108)	(12,136)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(670)	(1,560)	(525)	(1,081)	(873)	(1,222)	(893)	(833)	(1,255)	(761)
TOTAL NON-CASH ITEMS	(12,314)	(13,231)	(12,225)	(13,049)	(12,869)	(13,245)	(12,944)	(12,912)	(13,363)	(12,897)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	18,194	15,418	11,160	13,666	12,898	13,467	13,896	15,084	14,410	12,596
Principal Loan Repayments	535	558	347	365	383	403	424	445	468	492
TOTAL CAPITAL AMOUNTS	18,729	15,976	11,507	14,030	13,281	13,870	14,319	15,530	14,878	13,088
CONSOLIDATED NET (PROFIT)/LOSS	5,381	1,691	(1,752)	(87)	(622)	(679)	(119)	431	(484)	(1,831)
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	(5,382)	(1,693)	1,750	85	620	677	118	(433)	482	1,830
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(1)	(2)	(1)	(2)	(2)	(2)	(1)	(2)	(2)	(1)

Balance Sheet

	Audited											
	Actual	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	11,483	2,612	2,170	2,899	2,592	2,378	2,474	2,633	2,734	2,308	2,436	2,512
Investments	60,000	40,000	32,000	29,000	30,000	29,750	29,750	29,250	28,250	27,750	27,600	28,850
Receivables	4,101	4,102	4,103	4,104	4,105	4,106	4,107	4,108	4,109	4,110	4,111	4,112
Inventories	473	473	473	473	473	473	473	473	473	473	473	473
Contract Asset	3,240	3,017	2,787	2,617	2,457	2,317	2,177	2,057	1,937	1,817	1,707	1,597
Other	111	111	111	111	111	111	111	111	111	111	111	111
Non-Current assets classified as held for sale	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CURRENT ASSETS	79,408	50,315	41,644	39,204	39,738	39,135	39,092	38,632	37,614	36,569	36,438	37,655
NON - CURRENT ASSETS												
Investments	7,000	16,000	16,000	16,000	16,500	17,000	17,500	18,500	19,500	20,000	20,500	21,000
Receivables	61	60	59	58	57	56	55	54	53	52	51	50
Infrastructure, Property, Plant and Equipment	753,345	776,499	782,379	784,565	783,500	784,118	784,148	784,370	785,321	787,492	788,539	788,238
Investment Property	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424
TOTAL NON - CURRENT ASSETS	763,830	795,983	801,862	804,047	803,481	804,598	805,127	806,348	808,298	810,968	812,514	812,712
TOTAL ASSETS	843,238	846,298	843,506	843,251	843,219	843,733	844,219	844,980	845,912	847,537	848,952	850,367
LIABILITIES												
CURRENT LIABILITIES												
Payables	6,951	3,891	3,830	3,770	3,710	3,650	3,584	3,524	3,456	3,390	3,324	3,258
Contract Liabilities	8,620	8,360	5,130	4,440	3,780	3,650	3,550	3,470	3,400	3,350	3,300	3,250
Borrowings	514	535	557	347	364	383	403	423	445	168	492	517
Employee Benefit Provisions	4,699	4,699	4,699	4,699	4,699	4,699	4,699	4,699	4,699	4,699	4,699	4,699
Provisions	205	205	205	205	205	205	205	205	205	205	205	205
TOTAL CURRENT LIABILITIES	20,989	17,690	14,421	13,461	12,758	12,587	12,441	12,321	12,205	11,812	12,020	11,929
NON - CURRENT LIABILITIES												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	10,150	9,615	9,058	8,710	8,346	7,962	7,559	7,136	6,690	6,522	5,730	5,213
Employee Benefit Provisions	192	192	192	192	192	192	192	192	192	192	192	192
Provisions	4,616	4,616	4,616	4,616	4,616	4,616	4,616	4,616	4,616	4,616	4,616	4,616
TOTAL NON - CURRENT LIABILITIES	14,958	14,423	13,866	13,518	13,154	12,770	12,367	11,944	11,498	11,330	10,538	10,021
TOTAL LIABILITIES	35,947	32,113	28,287	26,979	25,912	25,357	24,808	24,265	23,703	23,142	22,558	21,950
NET ASSETS	807,291	814,185	815,219	816,272	817,307	818,376	819,411	820,715	822,209	824,395	826,394	828,417
EQUITY												
Retained Earnings	567,076	573,970	575,004	576,057	577,092	578,161	579,196	580,500	581,994	584,180	586,179	588,202
Revaluation Reserves	240,215	240,215	240,215	240,215	240,215	240,215	240,215	240,215	240,215	240,215	240,215	240,215
TOTAL EQUITY	807,291	814,185	815,219	816,272	817,307	818,376	819,411	820,715	822,209	824,395	826,394	828,417

Cash Flow Statement

ESTIMATES FOR	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(19,938)	(20,506)	(21,015)	(21,537)	(22,072)	(22,620)	(23,183)	(23,759)	(24,349)	(24,955)
User Charges & Fees	(2,546)	(2,602)	(2,658)	(2,715)	(2,773)	(2,833)	(2,895)	(2,958)	(3,022)	(3,088)
Interest & Investment Revenue	(1,388)	(1,218)	(1,218)	(1,218)	(1,218)	(1,218)	(1,218)	(1,218)	(1,218)	(1,218)
Other Revenue	(742)	(749)	(761)	(771)	(781)	(792)	(801)	(814)	(825)	(837)
Grants & Contributions provided for operating purposes	(14,069)	(14,362)	(14,662)	(14,425)	(14,740)	(15,063)	(15,394)	(15,733)	(16,081)	(16,437)
Grants & Contributions-Capital	(228)	(229)	(229)	(822)	(822)	(823)	(824)	(886)	(887)	(888)
Payments										
Employee Benefits & On Costs	15,424	15,935	16,512	16,897	17,270	17,677	18,092	18,520	18,958	19,406
Borrowing Costs	493	470	448	420	412	392	372	350	327	303
Materials & Contracts	9,596	9,746	10,145	10,330	10,763	11,044	11,351	11,584	12,043	12,498
Other Expenses	914	930	946	963	980	997	1,015	1,033	1,052	1,071
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
<i>Net Cash provided by (or used in) operating activities</i>	(12,484)	(12,584)	(12,493)	(12,878)	(12,982)	(13,239)	(13,484)	(13,880)	(14,002)	(14,145)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(865)	(1,700)	(766)	(1,239)	(922)	(1,311)	(955)	(1,219)	(1,360)	(775)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	18,194	15,418	11,160	13,666	12,898	13,467	13,896	15,084	14,410	12,596
Purchase of Real Estate										
Other										
<i>Net cash provided by (or used in) investing activities</i>	17,329	13,718	10,394	12,427	11,976	12,157	12,941	13,865	13,051	11,821
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	535	558	347	365	383	403	424	445	468	492
Lease Liabilities										
Other										
<i>Net cash provided by (or used in) financing activities</i>	535	558	347	365	383	403	424	445	468	492
<i>Net (Increase)/decrease in cash assets held</i>	5,381	1,691	(1,752)	(87)	(622)	(679)	(119)	431	(484)	(1,831)

Financial Performance Indicators

INDICATOR	BENCHMARK	ACTUALS			CURRENT BUDGET	PROPOSED BUDGET									
		2021	2022	2023	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Debt Service Cover Ratio	Greater than 2	18.98	31.01	24.07	10.89	12.40	12.48	15.99	15.89	15.81	16.11	16.39	16.78	16.90	17.05
Own Source Operating Revenue Ratio	Greater than 60%	50.40%	44.24%	46.03%	54.47%	63.26%	63.22%	63.27%	63.25%	63.30%	63.35%	63.40%	63.37%	63.42%	63.47%
Operating Performance Ratio	Greater or equal to break even average over 3 years	16.55%	7.77%	4.17%	0.34%	1.58%	1.73%	1.40%	0.22%	0.39%	0.92%	1.40%	2.06%	2.21%	2.41%
Cash Expense Cover Ratio	Greater than or equal to 3 months	16.47	19.40	27.62	18.34	23.21	21.60	21.13	20.91	20.57	20.34	19.89	19.29	18.92	19.06
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	108.56%	116.96%	160.51%	417.84%	200.00%	167.73%	118.49%	142.92%	134.04%	140.01%	144.40%	157.16%	149.35%	127.78%
Infrastructure Backlog Ratio	Less than 2%	1.20%	1.07%	1.02%	0.81%	0.73%	0.67%	0.61%	0.56%	0.50%	0.44%	0.38%	0.31%	0.25%	0.18%
Asset Maintenance Ratio	Greater than 100% average over 3 years	99.76%	113.67%	132.64%	102.50%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.3786	1.4726	1.4780	1.3370	1.3672	1.3555	1.3543	1.3465	1.3388	1.3265	13.3150	1.3013	1.2943	1.2869
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	1.13%	1.07%	0.73%	2.98%	2.66%	2.61%	1.97%	1.93%	1.91%	1.87%	1.83%	1.79%	1.75%	1.71%

Meets Benchmark	Does Not Meet Benchmark
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Financial Results – General Fund

The Income Statement result over the 10 year period predicts a surplus for both the Net Operating Result and the Net Operating Result before Grants and Contributions provided for Capital Purposes.

The Balance Sheet result over the 10 year period maintains equity, liabilities and non-current assets within acceptable levels.

The Cash Flow Statement is within acceptable levels and sees an overall increase in the cash level reported at the end of the LTFP period. The large majority of this increase however, is in Restricted Funds as shown in the Income Statement, specifically in funds held for Heavy and Light Plant replacement in future periods.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the FFF Benchmarks.

In addition to the key financial statement reports above, Council compares itself to the NSW Government Financial Performance Indicators. Council, as shown above, meets all of the NSW Government Benchmarks except for the following ratios:

1. Real Operating Expenditure per capita - this ratio is negatively impacted in 2024/2025 by the 3.5% wage increase, 0.5% increase in superannuation and significant increases in electricity and insurances. Council complies with this ratio from 2025/2026 as it declines overtime.

Key Financial Reports from Applying the Financial Assumptions for the Water Fund Only Income Statement

ESTIMATES FOR	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	1,419	1,464	1,500	1,537	1,575	1,613	1,653	1,694	1,735	1,778
Materials & Contracts	3,581	3,674	3,836	3,935	4,036	4,140	4,247	4,357	4,470	4,585
Depreciation	1,923	1,942	1,961	1,981	2,001	2,021	2,041	2,061	2,082	2,103
Other Expenses	106	109	111	114	117	120	123	126	129	132
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	7,029	7,189	7,409	7,567	7,729	7,894	8,064	8,238	8,416	8,598
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(2,914)	(3,045)	(3,182)	(3,261)	(3,343)	(3,426)	(3,512)	(3,599)	(3,688)	(3,779)
User Charges & Fees	(3,634)	(3,796)	(3,965)	(4,063)	(4,164)	(4,267)	(4,373)	(4,481)	(4,592)	(4,706)
Interest & Investment Revenue	(182)	(182)	(182)	(182)	(182)	(182)	(182)	(182)	(182)	(182)
Other Revenue	(13)	(13)	(13)	(13)	(13)	(13)	(13)	(13)	(13)	(13)
Grants & Contributions provided for operating purposes	(70)	(70)	(70)	(70)	(70)	(70)	(70)	(70)	(70)	(70)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(6,812)	(7,105)	(7,411)	(7,589)	(7,771)	(7,958)	(8,149)	(8,344)	(8,544)	(8,749)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	217	83	(2)	(22)	(42)	(63)	(85)	(106)	(128)	(151)
Grants & contributions provided for Capital Purposes	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	117	(17)	(102)	(122)	(142)	(163)	(185)	(206)	(228)	(251)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	117	(17)	(102)	(122)	(142)	(163)	(185)	(206)	(228)	(251)
ADD BACK NON-CASH ITEMS										
Depreciation	(1,923)	(1,942)	(1,961)	(1,981)	(2,001)	(2,021)	(2,041)	(2,061)	(2,082)	(2,103)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH ITEMS	(1,923)	(1,942)	(1,961)	(1,981)	(2,001)	(2,021)	(2,041)	(2,061)	(2,082)	(2,103)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	1,804	1,957	2,061	2,101	2,142	2,183	2,224	2,266	2,308	2,350
Principal Loan Repayments	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL AMOUNTS	1,804	1,957	2,061	2,101	2,142	2,183	2,224	2,266	2,308	2,350
CONSOLIDATED NET (PROFIT)/LOSS	(2)	(2)	(2)	(2)	(1)	(2)	(2)	(2)	(3)	(4)
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(2)	(2)	(2)	(2)	(1)	(2)	(2)	(2)	(3)	(4)

Cash Flow Statement

ESTIMATES FOR	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(2,914)	(3,045)	(3,182)	(3,261)	(3,343)	(3,426)	(3,512)	(3,599)	(3,688)	(3,779)
User Charges & Fees	(3,634)	(3,796)	(3,965)	(4,063)	(4,164)	(4,267)	(4,373)	(4,481)	(4,592)	(4,706)
Interest & Investment Revenue	(182)	(182)	(182)	(182)	(182)	(182)	(182)	(182)	(182)	(182)
Other Revenue	(13)	(13)	(13)	(13)	(13)	(13)	(13)	(13)	(13)	(13)
Grants & Contributions provided for operating purposes	(70)	(70)	(70)	(70)	(70)	(70)	(70)	(70)	(70)	(70)
Grants & Contributions-Capital	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
Payments										
Employee Benefits & On Costs	1,419	1,464	1,500	1,537	1,575	1,613	1,653	1,694	1,735	1,778
Materials & Contracts	3,581	3,674	3,836	3,935	4,036	4,140	4,247	4,357	4,470	4,585
Other Expenses	106	109	111	114	117	120	123	126	129	132
<i>Net Cash provided by (or used in) operating activities</i>	(1,806)	(1,959)	(2,064)	(2,103)	(2,143)	(2,184)	(2,226)	(2,268)	(2,310)	(2,354)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	1,804	1,957	2,061	2,101	2,142	2,183	2,224	2,266	2,308	2,350
Purchase of Real Estate										
Other										
<i>Net cash provided by (or used in) investing activities</i>	1,804	1,957	2,061	2,101	2,142	2,183	2,224	2,266	2,308	2,350
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Lease Liabilities										
Other										
<i>Net cash provided by (or used in) financing activities</i>	-	-	-	-	-	-	-	-	-	-
<i>Net (Increase)/decrease in cash assets held</i>	(2)	(2)	(2)	(2)	(1)	(2)	(2)	(2)	(3)	(4)

Key Financial Reports from Applying the Financial Assumptions for the Sewer Fund Only Income Statement

ESTIMATES FOR	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	656	676	693	710	727	745	763	782	801	821
Borrowing Costs	3	-	-	-	-	-	-	-	-	-
Materials & Contracts	1,773	1,819	1,875	1,942	2,007	2,067	2,133	2,201	2,270	2,341
Depreciation	1,352	1,366	1,379	1,393	1,407	1,421	1,435	1,450	1,464	1,479
Other Expenses	5	5	5	5	5	5	5	5	5	5
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	3,789	3,866	3,953	4,050	4,146	4,238	4,337	4,438	4,540	4,645
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(3,414)	(3,598)	(3,792)	(3,887)	(3,984)	(4,080)	(4,182)	(4,286)	(4,394)	(4,504)
User Charges & Fees	(20)	(20)	(20)	(20)	(20)	(20)	(20)	(20)	(20)	(20)
Interest & Investment Revenue	(130)	(130)	(130)	(130)	(130)	(130)	(130)	(130)	(130)	(130)
Other Revenue	(13)	(13)	(13)	(13)	(13)	(13)	(13)	(13)	(13)	(13)
Grants & Contributions provided for operating purposes	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(3,578)	(3,762)	(3,956)	(4,051)	(4,148)	(4,244)	(4,346)	(4,451)	(4,558)	(4,668)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	211	103	(4)	(1)	(3)	(6)	(9)	(13)	(18)	(23)
Grants & contributions provided for Capital Purposes	(30)	(30)	(30)	(30)	(30)	(30)	(30)	(30)	(30)	(30)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	181	73	(34)	(31)	(33)	(36)	(39)	(43)	(48)	(53)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	181	73	(34)	(31)	(33)	(36)	(39)	(43)	(48)	(53)
ADD BACK NON-CASH ITEMS										
Depreciation	(1,352)	(1,366)	(1,379)	(1,393)	(1,407)	(1,421)	(1,435)	(1,450)	(1,464)	(1,479)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH ITEMS	(1,352)	(1,366)	(1,379)	(1,393)	(1,407)	(1,421)	(1,435)	(1,450)	(1,464)	(1,479)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	992	1,290	1,411	1,423	1,434	1,456	1,473	1,492	1,510	1,529
Principal Loan Repayments	177	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL AMOUNTS	1,169	1,290	1,411	1,423	1,434	1,456	1,473	1,492	1,510	1,529
CONSOLIDATED NET (PROFIT)/LOSS	(2)	(2)	(2)	(2)	(5)	(1)	(1)	(1)	(1)	(2)
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(2)	(2)	(2)	(2)	(5)	(1)	(1)	(1)	(1)	(2)

Cash Flow Statement

ESTIMATES FOR	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(3,414)	(3,598)	(3,792)	(3,887)	(3,984)	(4,080)	(4,182)	(4,286)	(4,394)	(4,504)
User Charges & Fees	(20)	(20)	(20)	(20)	(20)	(20)	(20)	(20)	(20)	(20)
Interest & Investment Revenue	(130)	(130)	(130)	(130)	(130)	(130)	(130)	(130)	(130)	(130)
Other Revenue	(13)	(13)	(13)	(13)	(13)	(13)	(13)	(13)	(13)	(13)
Grants & Contributions provided for operating purposes	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)
Grants & Contributions-Capital	(30)	(30)	(30)	(30)	(30)	(30)	(30)	(30)	(30)	(30)
Payments										
Employee Benefits & On Costs	656	676	693	710	727	745	763	782	801	821
Borrowing Costs	3	-	-	-	-	-	-	-	-	-
Materials & Contracts	1,773	1,819	1,875	1,942	2,007	2,067	2,133	2,201	2,270	2,341
Other Expenses	5	5	5	5	5	5	5	5	5	5
<i>Net Cash provided by (or used in) operating activities</i>	(1,171)	(1,292)	(1,413)	(1,425)	(1,440)	(1,457)	(1,475)	(1,493)	(1,512)	(1,531)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of interest in joint ventures/associates	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Payments										
Purchase of Investments	-	-	-	-	-	-	-	-	-	-
Purchase of Property, Plant & Equipment	992	1,290	1,411	1,423	1,434	1,456	1,473	1,492	1,510	1,529
Purchase of Real Estate	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<i>Net cash provided by (or used in) investing activities</i>	992	1,290	1,411	1,423	1,434	1,456	1,473	1,492	1,510	1,529
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Payments										
Borrowings & Advances	177	-	-	-	-	-	-	-	-	-
Lease Liabilities	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<i>Net cash provided by (or used in) financing activities</i>	177	-	-	-	-	-	-	-	-	-
<i>Net (Increase)/decrease in cash assets held</i>	(2)	(2)	(2)	(2)	(5)	(1)	(1)	(1)	(1)	(2)

Financial Results – Water and Sewer Fund

The Income Statements for both Water and Sewer predicts a deficit net operating result from ordinary activities before capital amounts during 2024/2025 & 2025/2026, returning to a small surplus in 2026/2027. These deficits are primarily due to an increase in depreciation as a result of a Water and Sewer revaluation completed at 30 June 2023. Further information on how Council plans to rectify the budget deficits is provided below.

The Cash Flow Statement is within acceptable levels and sees an overall increase in the cash level reported at the end of the LTFP period.

Water and Sewer Budget Rectification Strategy

The Australia Accounting Standards and the NSW Local Government Code of Accounting Practice 2023, require Councils to record Infrastructure, Property, Plant and Equipment at Fair Value. Fair value is deemed to be the value of the modern equivalent of the existing assets. It requires a revaluation to be undertaken by NSW Councils no less than every five years. Accordingly, Council revalued its Water and Sewer Assets as at 30 June 2023 in accordance with the *NSW Reference Rates Manual - Valuation of water supply, sewerage and stormwater assets* and with the assistance of an independent third-party valuer (APV Valuers) for the more complex assets.

As a result of the revaluation, the replacement cost for Council's water infrastructure assets have increased in value by \$30.15M or 26.39% since 30 June 2017. Sewer infrastructure assets have increase in value by \$23.0M or 34.65% since 30 June 2017. These increases are primarily due to an increase in unit rates to construct water and sewer infrastructure.

The most significant impact of the revaluation process is the increase in depreciation on water and sewer infrastructure. Depreciation on water assets has increased by approximately \$350K, while Sewer assets will increase by approximately \$250K.

The increase in depreciation is primarily due to the increased value of the underlying assets, as previously mentioned, this was driven by the increased cost of construction.

These substantial increases in operational expenses (depreciation) will have a negative impact on the Operational Performance of the Water and Sewer Funds resulting in deficit budgets. If not corrected, both funds, based on the existing Water and Sewer Charges (increased by CPI), would result in deficit budgets over the life of Council's 10-year budget, a result which is unsustainable in the long term.

In order to rectify the deficit budgets, Council must bring revenues in line with the increased costs in depreciation. An immediate rectification of the deficit within one (1) year would result in an increase to Water and Sewer Charges of around 9.41%-9.97% depending on the charge as shown in the following table. However, due to inflationary pressures, mortgage stress and general increases to cost of living for ratepayers, Council's response is to implement a three-year budget rectification process. This would result in an increase in Water and Sewer charges of between 5.39% - 6.28% depending on the charge as shown in the following table. The latter being more manageable for ratepayers in the current economic climate.

The three-year budget rectification process will result in a decreasing deficit in the Water and Sewer funds in 2025 and 2026, returning a small surplus in 2027. Whilst the deficit will have negative effects on Council's Operating Performance Ratio over this period, Council believes the three-year implementation is best practice to alleviate some of the current financial pressures on ratepayers, while at the same time creating sustainability in the Water and Sewer funds over the longer term.

The following table shows the impact of a budget rectification process over one – three years for an average Inverell Residential property (land value \$104,171). The average increase for this property would fluctuate from \$118 to \$181 depending on which strategy is implemented.

WATER AND SEWER BUDGET REPAIR TABLE

Average Inverell Residential Property Increase	Standard Budget (CPI Increase)	1 Year Budget Repair	2 year Budget Repair	3 Year Budget Repair
Water	\$ 20.00	\$ 42.00	\$ 32.00	\$ 27.00
Sewer	\$ 20.00	\$ 61.00	\$ 40.00	\$ 33.00
Garbage (occupied charge)	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00
Annual Waste Management Charge	\$ 4.00	\$ 4.00	\$ 4.00	\$ 4.00
TOTAL	\$ 64.00	\$ 127.00	\$ 96.00	\$ 84.00
Average Inc in Inverell Residential Rates	\$ 65.00	\$ 65.00	\$ 65.00	\$ 65.00
TOTAL	\$ 129.00	\$ 192.00	\$ 161.00	\$ 149.00
Average 23/24 Inverell Residential Rates	\$ 2,820.00	\$ 2,820.00	\$ 2,820.00	\$ 2,820.00
% Inc	4.57%	6.81%	5.71%	5.28%
Water Annual Charge Inc	4.65%	9.77%	7.44%	6.28%
Sewer Charge Inc	3.27%	9.97%	6.54%	5.39%
Water Consumption Charges Per KL	Standard Budget (CPI Increase)	1 Year Budget Repair	2 year Budget Repair	3 Year Budget Repair
Residential Water	2.10	2.21	2.15	2.14
Residential Water (Over 600 KL per year)	2.42	2.54	2.48	2.46
Commerical Water	2.10	2.21	2.15	2.14
Abattoirs	1.12	1.18	1.15	1.14
Abattoirs Discount	20%	20%	20%	20%
Sporting Associations (Sames as Abattoirs - no discount)	1.12	1.18	1.15	1.14
Guyra Shire Council	-	0	0	0
Raw Water	0.55	0.56	0.56	0.56
Water Consumption Inc	3.7% - 4%	9% - 9.41%	5.66% - 6.48%	5.66% - 5.94%

Sensitivity Analysis

Long Term Financial Plans contain a range of assumptions, including assumptions about interest rates and the potential effect of inflation on revenues and expenditure. Some of these assumptions have a relatively limited impact, while others can have a major impact on future financial plans. If the assumptions above are found to require update due to unforeseen events, it will be necessary for Council to reconsider current strategies on expenditure and revenue and realign the LTFP to fund any changes in costs or revenues.

1. Rates and Annual Charges

At the present time, based on IPART advice, the growth in rate revenue from 2026/2027 is projected to increase at the rate of 2.5% per annum.

By way of example, each 1.0% of rate peg below the estimate equates to approximately \$172K per annum, or \$1.72M over the life of the LTFP.

2. Grants and Contributions for Operating Purposes

Grants and Contributions for Operating Purposes are a significant revenue component of the annual budget totaling \$14.140M in 2024/2025. Council's LTFP provides for a 2.5% increase in these operating grants over the life of the plan.

While these grants have historically increased by CPI each year, the Federal Government's freeze on the Finance and Assistance Grants in 2014-2017 now costs Council \$436K per year and compounding.

By way of example, each 0.5% of indexation below the estimated 2.5% equates to approximately \$70.7K per annum, or \$707K over the life of the LTFP.

3. Employee Costs

Employee costs are a significant component of the annual budget and these costs are highly sensitive to changes in rates of pay through Local Government State Award negotiations. Council's LTFP provides for a 3.5% per annum wage increase in 2024/2025, 3% in 2025/2026, and then 2.5% over the life of the LTFP.

By way of example, each 0.5% of additional wage increase above the estimate equates to approximately \$102K per annum, or \$1.02M over the life of the LTFP.

4. Interest Revenue

Interest from Investment remains static over the life of this plan due to the consistent level of investments and the projected low interest rates environment. The LTFP provides for re-investment of existing term deposits at 4% during 2024/2025 and then 3% each year for the remainder of the LTFP.

By way of example, each 0.5% of additional interest rate above the estimate equates to approximately \$230K per annum, or \$2.3M over the life of the LTFP.

Long Term Financial Plan Review

The LTFP will be reviewed and updated on an annual basis in conjunction with the preparation of the Annual Operational Plan and Budget.



SECTION 5

Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds by Function and Sub-function

Summary of Budget Position by Function - 10 Year Financial Projections

<i>FUNCTIONS</i>	<i>2023/2024 Current Budget</i>	<i>2024/2025</i>	<i>2025/2026</i>	<i>2026/2027</i>	<i>2027/2028</i>	<i>2028/2029</i>	<i>2029/2030</i>	<i>2030/2031</i>	<i>2031/2032</i>	<i>2032/2033</i>	<i>2033/2034</i>
Administration	(14,677,139)	(15,616,245)	(15,999,645)	(16,201,462)	(16,613,885)	(17,057,537)	(17,487,936)	(17,931,542)	(18,383,356)	(18,847,085)	(19,207,300)
Community Services & Education	83,630	86,900	89,250	91,660	94,160	96,740	99,400	102,130	104,950	107,870	110,870
Economic Affairs	1,223,540	1,273,310	1,310,147	1,344,623	1,379,965	1,416,285	1,453,545	1,493,815	1,531,175	1,571,605	1,613,110
Environment	727,325	735,070	757,295	776,475	795,905	815,835	836,235	857,175	878,625	900,605	923,085
Governance	277,830	365,070	376,120	385,390	394,910	404,680	414,670	424,930	435,440	446,220	457,250
Health	(228,055)	(263,535)	(268,040)	(274,320)	(280,740)	(287,330)	(294,110)	(301,050)	(308,180)	(315,460)	(322,920)
Housing & Community Amentities	971,490	1,105,490	1,141,135	1,171,605	1,202,820	1,234,845	1,267,710	1,301,380	1,335,920	1,371,300	1,407,600
Mining Manufacturing & Construction	267,800	247,320	258,060	266,610	275,350	284,310	293,500	302,910	312,570	322,480	332,620
Public Order & Safety	1,150,645	1,215,001	1,248,180	1,279,870	1,312,350	1,345,620	1,379,770	1,414,790	1,450,680	1,487,290	1,525,230
Recreation & Culture	3,858,475	4,288,123	4,388,860	4,480,495	4,564,610	4,671,180	4,770,395	4,872,365	4,977,050	5,084,555	5,195,005
Sewerage Services	(2,081)	(1,750)	(1,770)	(1,640)	(1,770)	(5,210)	(1,100)	(1,370)	(1,090)	(1,210)	(1,710)
Transport & Communication	6,341,541	6,562,291	6,697,129	6,677,649	6,872,450	7,073,560	7,265,180	7,461,755	7,662,635	7,868,820	7,964,250
Water Supplies	(2,835)	(1,760)	(2,230)	(2,390)	(1,620)	(1,370)	(1,550)	(2,120)	(2,220)	(2,820)	(3,920)
Grand Total	(7,834.00)	(4,715.00)	(5,509.00)	(5,435.00)	(5,495.00)	(8,392.00)	(4,291.00)	(4,832.00)	(5,801.00)	(5,830.00)	(6,830.00)

The following schedules provide a detailed view of the above summary.

Summary of Budget Position by Sub-Function – 10 Year Financial Projections

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Administration Administration		CURRENT BUDGET	PROPOSED BUDGET							
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	3,622,755	3,900,010	4,048,110	4,148,430	4,251,260	4,356,670	4,464,720	4,575,470	4,689,000	4,805,350	4,924,640
Materials - General	41,740	43,130	44,220	45,340	46,480	47,640	48,830	50,050	51,320	52,620	53,940
Contracts - Electrical	500	500	520	540	560	580	600	620	640	660	680
Contracts - Cleaning	10,800	11,200	11,480	11,770	12,060	12,360	12,670	12,990	13,310	13,640	13,980
Insurance - Public Liability	291,810	313,450	321,290	329,330	337,560	346,000	354,650	363,520	372,600	381,910	391,460
Insurance - Property	4,610	5,130	5,390	5,660	5,940	6,230	6,540	6,870	7,220	7,580	7,950
Other Expenses - Electricity	10,300	12,400	12,720	13,040	13,370	13,700	14,040	14,400	14,760	15,130	15,510
Other Expenses - Telephone	18,745	18,745	19,220	19,700	20,200	20,700	21,210	21,740	22,280	22,840	23,410
Donations - Cultural Activities	15,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Other Expenses - Other-Advertising	8,840	9,060	9,290	9,520	9,760	10,000	10,250	10,500	10,760	11,030	11,310
Other Expenses - Other-Postage & Freight	710	730	750	770	790	810	830	850	870	890	910
Other Expenses - Other-Printing Stationary	3,190	3,270	3,360	3,450	3,550	3,660	3,770	3,880	3,990	4,110	4,230
Other Expenses - Other-Council Rates	5,630	5,720	5,860	6,000	6,140	6,290	6,450	6,610	6,780	6,950	7,130
Other Expenses - Other-Council Water Usage	550	550	560	570	580	590	600	620	640	660	680
Depreciation	5,230	5,855	5,870	5,880	5,890	5,900	5,910	5,920	5,930	5,940	5,950
Total Expenses from Ordinary Activities	4,040,410	4,349,750	4,508,640	4,620,000	4,734,140	4,851,130	4,971,070	5,094,040	5,220,100	5,349,310	5,481,780
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	4,040,410	4,349,750	4,508,640	4,620,000	4,734,140	4,851,130	4,971,070	5,094,040	5,220,100	5,349,310	5,481,780
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	4,040,410	4,349,750	4,508,640	4,620,000	4,734,140	4,851,130	4,971,070	5,094,040	5,220,100	5,349,310	5,481,780
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	(715,000)	(864,500)	(1,700,000)	(766,000)	(1,239,000)	(921,500)	(1,310,500)	(955,000)	(1,219,000)	(1,359,500)	(775,000)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Total Capital Amounts	(712,900)	(862,400)	(1,697,900)	(763,900)	(1,236,900)	(919,400)	(1,308,400)	(952,900)	(1,216,900)	(1,357,400)	(772,900)
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(5,230)	(5,855)	(5,870)	(5,880)	(5,890)	(5,900)	(5,910)	(5,920)	(5,930)	(5,940)	(5,950)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(5,230)	(5,855)	(5,870)	(5,880)	(5,890)	(5,900)	(5,910)	(5,920)	(5,930)	(5,940)	(5,950)
CONSOLIDATED NET (PROFIT)/LOSS	3,322,280	3,481,495	2,804,870	3,850,220	3,491,350	3,925,830	3,656,760	4,135,220	3,997,270	3,985,970	4,702,930
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	3,322,280	3,481,495	2,804,870	3,850,220	3,491,350	3,925,830	3,656,760	4,135,220	3,997,270	3,985,970	4,702,930

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Environment Street Cleaning	CURRENT	PROPOSED BUDGET									
		BUDGET	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		348,110	339,785	350,910	359,690	368,680	377,910	387,360	397,040	406,970	417,150	427,570
Materials - General		103,580	108,850	111,570	114,350	117,210	120,150	123,150	126,230	129,390	132,620	135,930
Other Expenses - Other-Council Water Usage		3,000	3,250	3,330	3,410	3,500	3,590	3,680	3,770	3,860	3,960	4,060
Internal Plant Charges		42,120	43,170	44,250	45,360	46,490	47,650	48,840	50,060	51,310	52,590	53,900
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		496,810	495,055	510,060	522,810	535,880	549,300	563,030	577,100	591,530	606,320	621,460
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Water Usage		10,970	11,290	11,800	12,330	12,630	12,950	13,270	13,590	13,930	14,270	14,620
Total Revenue from Ordinary Activities		10,970	11,290	11,800	12,330	12,630	12,950	13,270	13,590	13,930	14,270	14,620
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		507,780	506,345	521,860	535,140	548,510	562,250	576,300	590,690	605,460	620,590	636,080
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		507,780	506,345	521,860	535,140	548,510	562,250	576,300	590,690	605,460	620,590	636,080
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS		507,780	506,345	521,860	535,140	548,510	562,250	576,300	590,690	605,460	620,590	636,080
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		507,780	506,345	521,860	535,140	548,510	562,250	576,300	590,690	605,460	620,590	636,080

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Environment Stormwater Management	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		33,670	35,020	36,070	36,970	37,890	38,840	39,810	40,810	41,830	42,880	43,950
Materials - General		21,230	22,295	22,850	23,420	24,010	24,610	25,230	25,860	26,510	27,170	27,850
Other Expenses - Other-Council Rates		3,210	3,970	4,070	4,170	4,270	4,380	4,490	4,600	4,720	4,840	4,960
Depreciation		413,000	417,260	418,300	419,350	420,400	421,450	422,500	423,560	424,620	425,680	426,740
Total Expenses from Ordinary Activities		471,110	478,545	481,290	483,910	486,570	489,280	492,030	494,830	497,680	500,570	503,500
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Storm Water		(146,770)	(148,085)	(148,090)	(148,090)	(148,090)	(148,090)	(148,090)	(148,090)	(148,090)	(148,090)	(148,090)
Total Revenue from Ordinary Activities		(146,770)	(148,085)	(148,090)	(148,090)	(148,090)	(148,090)	(148,090)	(148,090)	(148,090)	(148,090)	(148,090)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		324,340	330,460	333,200	335,820	338,480	341,190	343,940	346,740	349,590	352,480	355,410
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		324,340	330,460	333,200	335,820	338,480	341,190	343,940	346,740	349,590	352,480	355,410
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		146,770	148,085	148,085	148,085	148,085	148,085	148,085	148,085	148,085	148,085	148,085
Total Capital Amounts		146,770	148,085	148,085	148,085	148,085	148,085	148,085	148,085	148,085	148,085	148,085
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(413,000)	(417,260)	(418,300)	(419,350)	(420,400)	(421,450)	(422,500)	(423,560)	(424,620)	(425,680)	(426,740)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(413,000)	(417,260)	(418,300)	(419,350)	(420,400)	(421,450)	(422,500)	(423,560)	(424,620)	(425,680)	(426,740)
CONSOLIDATED NET (PROFIT)/LOSS		58,110	61,285	62,985	64,555	66,165	67,825	69,525	71,265	73,055	74,885	76,755
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		58,110	61,285	62,985	64,555	66,165	67,825	69,525	71,265	73,055	74,885	76,755

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Recreation & Culture Sporting Grounds and Venues	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		274,930	319,250	331,280	339,440	347,800	356,360	365,150	374,150	383,370	392,830	402,530
Materials - General		77,440	91,910	94,190	96,540	98,960	101,460	104,000	106,610	109,270	111,990	114,780
Contracts - Cleaning		1,700	1,740	1,780	1,820	1,870	1,920	1,970	2,020	2,070	2,120	2,170
Contracts - Security		7,500	7,500	7,690	7,890	8,090	8,290	8,500	8,710	8,930	9,150	9,380
Insurance - Property		32,260	35,800	37,590	39,470	41,440	43,520	45,710	47,990	50,390	52,920	55,570
Other Expenses - Electricity		3,440	5,860	6,010	6,160	6,320	6,480	6,630	6,790	6,970	7,150	7,330
Other Expenses - Gas		1,500	2,500	2,560	2,620	2,680	2,740	2,800	2,860	2,920	2,980	3,040
Other Expenses - Telephone		3,760	3,245	3,330	3,420	3,510	3,600	3,690	3,780	3,870	3,970	4,070
Other Expenses - Other-Council Rates		13,010	11,910	12,190	12,480	12,790	13,110	13,430	13,770	14,120	14,480	14,840
Other Expenses - Other-Council Water Usage		53,510	46,050	47,210	48,390	49,590	50,820	52,090	53,380	54,700	56,070	57,480
Other Expenses - Other-Security		-	-	-	-	-	-	-	-	-	-	-
Other Expenses-Small Plant Charged to Other Funds		31,030	32,590	33,400	34,240	35,100	35,980	36,880	37,800	38,750	39,720	40,710
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		500,080	558,355	577,230	592,470	608,150	624,280	640,850	657,860	675,360	693,380	711,900
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Others		(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)
Contrib-Operating-Other-Sport & Recreation		(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Total Revenue from Ordinary Activities		(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		458,350	516,625	535,500	550,740	566,420	582,550	599,120	616,130	633,630	651,650	670,170
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		458,350	516,625	535,500	550,740	566,420	582,550	599,120	616,130	633,630	651,650	670,170
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Total Capital Amounts		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS		482,350	540,625	559,500	574,740	590,420	606,550	623,120	640,130	657,630	675,650	694,170
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		482,350	540,625	559,500	574,740	590,420	606,550	623,120	640,130	657,630	675,650	694,170

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Recreation & Culture Parks & Gardens (lakes)	CURRENT	PROPOSED BUDGET									
		BUDGET	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		218,050	226,740	233,550	239,370	245,360	251,450	257,700	264,170	270,760	277,500	284,420
Materials - General		259,990	277,890	284,820	291,940	299,230	306,700	314,340	322,170	330,240	338,450	346,850
Contracts - Sport & Recreational Facilities		20,300	20,400	20,910	21,430	21,970	22,520	23,080	23,660	24,250	24,860	25,480
Contracts - Cleaning		-	3,500	3,590	3,680	3,770	3,860	3,960	4,060	4,160	4,260	4,370
Insurance - Property		14,180	16,880	17,760	18,660	19,580	20,530	21,540	22,610	23,750	24,950	26,200
Other Expenses - Electricity		27,300	35,100	35,990	36,900	37,820	38,760	39,720	40,710	41,730	42,780	43,850
Other Expenses - Other-Council Rates		22,490	20,690	21,200	21,710	22,230	22,760	23,310	23,880	24,460	25,040	25,630
Other Expenses - Other-Council Water Usage		19,960	14,710	15,090	15,470	15,860	16,250	16,650	17,050	17,460	17,870	18,290
Other Expenses-Small Plant Charged to Other Funds		26,010	27,320	28,000	28,700	29,420	30,160	30,910	31,680	32,470	33,280	34,110
Depreciation		611,500	647,630	647,630	647,630	687,630	687,630	687,630	687,630	687,630	687,630	687,630
Total Expenses from Ordinary Activities		1,219,780	1,290,860	1,308,540	1,325,490	1,382,870	1,400,620	1,418,840	1,437,620	1,456,910	1,476,620	1,496,830
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,219,780	1,290,860	1,308,540	1,325,490	1,382,870	1,400,620	1,418,840	1,437,620	1,456,910	1,476,620	1,496,830
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,219,780	1,290,860	1,308,540	1,325,490	1,382,870	1,400,620	1,418,840	1,437,620	1,456,910	1,476,620	1,496,830
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(611,500)	(647,630)	(647,630)	(647,630)	(687,630)	(687,630)	(687,630)	(687,630)	(687,630)	(687,630)	(687,630)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(611,500)	(647,630)	(647,630)	(647,630)	(687,630)	(687,630)	(687,630)	(687,630)	(687,630)	(687,630)	(687,630)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		608,280	643,230	660,910	677,860	695,240	712,990	731,210	749,990	769,280	788,990	809,200
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		608,280	643,230	660,910	677,860	695,240	712,990	731,210	749,990	769,280	788,990	809,200

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Mining Manufacturing & Construction Building Control	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		372,900	352,210	362,790	371,140	379,680	388,440	397,410	406,600	416,040	425,720	435,630
Materials - General		3,780	3,870	3,970	4,070	4,170	4,270	4,380	4,490	4,600	4,720	4,840
Other Expenses - Telephone		720	720	740	760	780	800	820	840	860	880	900
Other Expenses - Other-Advertising		3,000	3,080	3,160	3,240	3,320	3,400	3,490	3,580	3,670	3,760	3,850
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		380,400	359,880	370,660	379,210	387,950	396,910	406,100	415,510	425,170	435,080	445,220
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Building Services - Other		(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)
Income-Fees-Planning & Building Regulatory		(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)
Income-Other Revenue-Commissions & Agency Fees		(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Income-Other Revenue-Other-Building Specifications		(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Income-Other Revenue-Other-Others		(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Total Revenue from Ordinary Activities		(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		267,800	247,280	258,060	266,610	275,350	284,310	293,500	302,910	312,570	322,480	332,620
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		267,800	247,280	258,060	266,610	275,350	284,310	293,500	302,910	312,570	322,480	332,620
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS		267,800	247,280	258,060	266,610	275,350	284,310	293,500	302,910	312,570	322,480	332,620
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		267,800	247,280	258,060	266,610	275,350	284,310	293,500	302,910	312,570	322,480	332,620

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Mining Manufacturing & Construction Other Mining,Manufacturing & Construction	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		14,040	23,025	23,720	24,310	24,910	25,540	26,180	26,820	27,500	28,180	28,900
Materials - General		64,070	66,875	68,540	70,260	72,020	73,820	75,670	77,550	79,500	81,480	83,520
Other Expenses - Other-Council Rates		12,550	12,280	12,590	12,900	13,220	13,550	13,890	14,240	14,600	14,970	15,340
Depreciation		84,000	83,554	83,760	83,970	84,180	84,390	84,600	84,810	85,020	85,230	85,440
Total Expenses from Ordinary Activities		174,660	185,734	188,610	191,440	194,330	197,300	200,340	203,420	206,620	209,860	213,200
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Quarry / Gravel Pits		(100,000)	(102,140)	(104,850)	(107,470)	(110,150)	(112,910)	(115,740)	(118,610)	(121,600)	(124,630)	(127,760)
Total Revenue from Ordinary Activities		(100,000)	(102,140)	(104,850)	(107,470)	(110,150)	(112,910)	(115,740)	(118,610)	(121,600)	(124,630)	(127,760)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		74,660	83,594	83,760	83,970	84,180	84,390	84,600	84,810	85,020	85,230	85,440
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		74,660	83,594	83,760	83,970	84,180	84,390	84,600	84,810	85,020	85,230	85,440
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(84,000)	(83,554)	(83,760)	(83,970)	(84,180)	(84,390)	(84,600)	(84,810)	(85,020)	(85,230)	(85,440)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(84,000)	(83,554)	(83,760)	(83,970)	(84,180)	(84,390)	(84,600)	(84,810)	(85,020)	(85,230)	(85,440)
CONSOLIDATED NET (PROFIT)/LOSS		(9,340)	40	-	-	-	-	-	-	-	-	-
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		9,340	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		-	40	-	-	-	-	-	-	-	-	-

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Urban Roads (UR) - Local - Sealed	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		292,445	304,190	313,330	321,200	329,230	337,470	345,890	354,510	363,340	372,460	381,790
Materials - General		493,825	518,930	531,930	545,220	558,840	572,790	587,100	601,780	616,830	632,240	648,040
Other Expenses - Other-Council Water Usage		-	500	510	520	530	540	550	560	570	580	590
Other Expenses-Small Plant Charged to Other Funds		29,790	31,290	32,070	32,870	33,700	34,540	35,400	36,290	37,200	38,130	39,080
Depreciation		1,248,870	1,282,540	1,285,660	1,289,190	1,337,530	1,340,870	1,344,220	1,347,580	1,350,950	1,354,330	1,357,720
Total Expenses from Ordinary Activities		2,064,930	2,137,450	2,163,500	2,189,000	2,259,830	2,286,210	2,313,160	2,340,720	2,368,890	2,397,740	2,427,220
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		2,064,930	2,137,450	2,163,500	2,189,000	2,259,830	2,286,210	2,313,160	2,340,720	2,368,890	2,397,740	2,427,220
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		2,064,930	2,137,450	2,163,500	2,189,000	2,259,830	2,286,210	2,313,160	2,340,720	2,368,890	2,397,740	2,427,220
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Urban Works Program		531,136	612,331	646,611	681,246	721,235	766,610	797,370	829,525	862,080	895,055	813,210
Acquisition of Assets - ACRD Program		249,600	276,830	283,750	290,850	298,120	305,580	313,220	321,060	329,080	337,310	345,730
Acquisition of Assets - CBD Works		19,570	20,550	21,060	21,590	22,130	22,680	23,250	23,830	24,430	25,040	25,670
Acquisition of Assets - Village Development Works		46,480	47,640	48,850	50,060	51,320	52,580	53,890	55,200	56,560	57,920	59,400
Acquisition of Assets - Village Bitumen Reseals		25,860	26,510	27,170	27,850	28,550	29,260	29,990	30,740	31,510	32,300	33,110
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		872,646	983,861	1,027,441	1,071,596	1,121,355	1,176,710	1,217,720	1,260,355	1,303,660	1,347,625	1,277,120
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(1,248,870)	(1,282,540)	(1,285,660)	(1,289,190)	(1,337,530)	(1,340,870)	(1,344,220)	(1,347,580)	(1,350,950)	(1,354,330)	(1,357,720)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(1,248,870)	(1,282,540)	(1,285,660)	(1,289,190)	(1,337,530)	(1,340,870)	(1,344,220)	(1,347,580)	(1,350,950)	(1,354,330)	(1,357,720)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		1,688,706	1,838,771	1,905,281	1,971,406	2,043,655	2,122,050	2,186,660	2,253,495	2,321,600	2,391,035	2,346,620
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		1,688,706	1,838,771	1,905,281	1,971,406	2,043,655	2,122,050	2,186,660	2,253,495	2,321,600	2,391,035	2,346,620

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Sealed Rural Roads (SRR)-Local	CURRENT	PROPOSED BUDGET									
		BUDGET	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		203,990	212,150	218,520	223,980	229,560	235,300	241,200	247,210	253,390	259,760	266,260
Materials - General		801,945	893,990	930,260	962,670	986,755	1,011,405	1,036,705	1,062,625	1,089,200	1,116,410	1,144,310
Contributions - Road Weigh Limit Control		26,420	27,080	27,760	28,450	29,160	29,890	30,640	31,410	32,200	33,010	33,840
Other Expenses-Small Plant Charged to Other Funds		17,380	18,260	18,720	19,180	19,660	20,150	20,650	21,170	21,700	22,240	22,800
Depreciation		2,065,800	2,073,465	2,078,750	2,084,050	2,129,360	2,134,680	2,140,020	2,145,370	2,150,730	2,156,110	2,161,500
Total Expenses from Ordinary Activities		3,115,535	3,224,945	3,274,010	3,318,330	3,394,495	3,431,425	3,469,215	3,507,785	3,547,220	3,587,530	3,628,710
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Contrib-Operating-Other-RoadWorks/Bridges		(5,905)	(6,080)	(6,230)	(6,390)	(6,550)	(6,710)	(6,880)	(7,050)	(7,230)	(7,410)	(7,600)
Grants - Financial Assistance Grant		(2,562,900)	(2,842,420)	(2,913,480)	(2,986,320)	(3,060,980)	(3,137,500)	(3,215,940)	(3,296,340)	(3,378,750)	(3,463,220)	(3,549,800)
Total Revenue from Ordinary Activities		(2,568,805)	(2,848,500)	(2,919,710)	(2,992,710)	(3,067,530)	(3,144,210)	(3,222,820)	(3,303,390)	(3,385,980)	(3,470,630)	(3,557,400)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		546,730	376,445	354,300	325,620	326,965	287,215	246,395	204,395	161,240	116,900	71,310
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		546,730	376,445	354,300	325,620	326,965	287,215	246,395	204,395	161,240	116,900	71,310
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Roads to Recovery		1,402,055	1,402,055	1,402,060	1,402,060	1,402,060	1,402,060	1,402,060	1,402,060	1,402,060	1,402,060	1,402,060
Acquisition of Assets - ACRD Program		666,590	739,300	757,780	776,720	796,140	816,040	836,440	857,350	878,780	900,760	923,290
Total Capital Amounts		2,068,645	2,141,355	2,159,840	2,178,780	2,198,200	2,218,100	2,238,500	2,259,410	2,280,840	2,302,820	2,325,350
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(2,065,800)	(2,073,465)	(2,078,750)	(2,084,050)	(2,129,360)	(2,134,680)	(2,140,020)	(2,145,370)	(2,150,730)	(2,156,110)	(2,161,500)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(2,065,800)	(2,073,465)	(2,078,750)	(2,084,050)	(2,129,360)	(2,134,680)	(2,140,020)	(2,145,370)	(2,150,730)	(2,156,110)	(2,161,500)
CONSOLIDATED NET (PROFIT)/LOSS		549,575	444,335	435,390	420,350	395,805	370,635	344,875	318,435	291,350	263,610	235,160
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		549,575	444,335	435,390	420,350	395,805	370,635	344,875	318,435	291,350	263,610	235,160

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Sealed Rural Roads (SRR)-Regional	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		687,570	569,160	586,250	600,920	615,950	631,390	647,190	663,340	679,900	696,910	714,330
Materials - General		1,194,495	1,239,630	1,270,420	1,302,170	1,334,680	1,368,030	1,402,240	1,437,290	1,473,270	1,510,100	1,547,840
Other Expenses - Other-Internal Plant Charges		1,570	1,645	1,690	1,730	1,770	1,810	1,860	1,910	1,960	2,010	2,060
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		1,883,635	1,810,435	1,858,360	1,904,820	1,952,400	2,001,230	2,051,290	2,102,540	2,155,130	2,209,020	2,264,230
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Contrib-Operating-RTA (Regional / Local Block Grant)		(2,972,000)	(3,108,825)	(3,186,550)	(3,266,210)	(3,347,860)	(3,431,560)	(3,517,350)	(3,605,280)	(3,695,410)	(3,787,800)	(3,882,500)
Total Revenue from Ordinary Activities		(2,972,000)	(3,108,825)	(3,186,550)	(3,266,210)	(3,347,860)	(3,431,560)	(3,517,350)	(3,605,280)	(3,695,410)	(3,787,800)	(3,882,500)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(1,088,365)	(1,298,390)	(1,328,190)	(1,361,390)	(1,395,460)	(1,430,330)	(1,466,060)	(1,502,740)	(1,540,280)	(1,578,780)	(1,618,270)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(1,088,365)	(1,298,390)	(1,328,190)	(1,361,390)	(1,395,460)	(1,430,330)	(1,466,060)	(1,502,740)	(1,540,280)	(1,578,780)	(1,618,270)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Block Grant		722,537	941,637	976,147	1,014,167	1,006,620	1,046,560	1,087,480	1,129,480	1,111,130	1,155,220	1,200,440
Acquisition of Assets -3x4 Grant Program		160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Acquisition of Assets - Repair Program Grant		1,089,986	1,089,986	1,089,986	1,089,986	1,183,100	1,183,100	1,183,100	1,183,100	1,305,800	1,305,800	1,305,800
Total Capital Amounts		1,972,523	2,191,623	2,226,133	2,264,153	2,349,720	2,389,660	2,430,580	2,472,580	2,576,930	2,621,020	2,666,240
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		884,158	893,233	897,943	902,763	954,260	959,330	964,520	969,840	1,036,650	1,042,240	1,047,970
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		884,158	893,233	897,943	902,763	954,260	959,330	964,520	969,840	1,036,650	1,042,240	1,047,970

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Unsealed Rural Roads (URR)-Local	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		777,125	809,065	833,330	854,160	875,490	897,380	919,820	942,820	966,400	990,550	1,015,330
Materials - General		1,330,600	1,395,720	1,420,520	1,456,270	1,492,655	1,529,985	1,568,235	1,607,405	1,647,580	1,688,775	1,731,005
Depreciation		906,135	911,570	913,920	916,280	948,650	951,020	953,400	955,780	958,170	960,570	962,970
Total Expenses from Ordinary Activities		3,013,860	3,116,355	3,167,770	3,226,710	3,316,795	3,378,385	3,441,455	3,506,005	3,572,150	3,639,895	3,709,305
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R)		(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
Total Revenue from Ordinary Activities		(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		2,853,860	2,956,355	3,007,770	3,066,710	3,156,795	3,218,385	3,281,455	3,346,005	3,412,150	3,479,895	3,549,305
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		2,853,860	2,956,355	3,007,770	3,066,710	3,156,795	3,218,385	3,281,455	3,346,005	3,412,150	3,479,895	3,549,305
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Gravel Resheeting Program		193,220	201,320	204,420	209,520	229,460	240,900	246,920	253,090	259,420	265,910	272,560
Acquisition of Assets - ACRD Program		1,278,000	1,417,385	1,452,820	1,489,140	1,526,370	1,564,530	1,603,650	1,643,740	1,684,830	1,726,950	1,770,120
Total Capital Amounts		1,471,220	1,618,705	1,657,240	1,698,660	1,755,830	1,805,430	1,850,570	1,896,830	1,944,250	1,992,860	2,042,680
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(906,135)	(911,570)	(913,920)	(916,280)	(948,650)	(951,020)	(953,400)	(955,780)	(958,170)	(960,570)	(962,970)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(906,135)	(911,570)	(913,920)	(916,280)	(948,650)	(951,020)	(953,400)	(955,780)	(958,170)	(960,570)	(962,970)
CONSOLIDATED NET (PROFIT)/LOSS		3,418,945	3,663,490	3,751,090	3,849,090	3,963,975	4,072,795	4,178,625	4,287,055	4,398,230	4,512,185	4,629,015
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		3,418,945	3,663,490	3,751,090	3,849,090	3,963,975	4,072,795	4,178,625	4,287,055	4,398,230	4,512,185	4,629,015

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Bridges on UR-Local	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,825	1,900	1,960	2,010	2,060	2,110	2,160	2,210	2,270	2,330	2,390
Materials - General		3,110	3,270	3,350	3,430	3,520	3,610	3,700	3,790	3,880	3,980	4,080
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		4,935	5,170	5,310	5,440	5,580	5,720	5,860	6,000	6,150	6,310	6,470
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		4,935	5,170	5,310	5,440	5,580	5,720	5,860	6,000	6,150	6,310	6,470
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		4,935	5,170	5,310	5,440	5,580	5,720	5,860	6,000	6,150	6,310	6,470
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		4,935	5,170	5,310	5,440	5,580	5,720	5,860	6,000	6,150	6,310	6,470
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		4,935	5,170	5,310	5,440	5,580	5,720	5,860	6,000	6,150	6,310	6,470

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Bridges on URR-Local	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		10,985	11,420	11,760	12,050	12,350	12,660	12,980	13,300	13,630	13,970	14,320
Materials - General		24,410	25,660	26,300	26,960	27,630	28,330	29,040	29,760	30,510	31,270	32,060
Depreciation		1,516,955	1,550,600	1,554,630	1,558,680	1,627,740	1,631,810	1,635,890	1,639,980	1,644,080	1,648,190	1,652,310
Total Expenses from Ordinary Activities		1,552,350	1,587,680	1,592,690	1,597,690	1,667,720	1,672,800	1,677,910	1,683,040	1,688,220	1,693,430	1,698,690
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,552,350	1,587,680	1,592,690	1,597,690	1,667,720	1,672,800	1,677,910	1,683,040	1,688,220	1,693,430	1,698,690
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,552,350	1,587,680	1,592,690	1,597,690	1,667,720	1,672,800	1,677,910	1,683,040	1,688,220	1,693,430	1,698,690
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(1,516,955)	(1,550,600)	(1,554,630)	(1,558,680)	(1,627,740)	(1,631,810)	(1,635,890)	(1,639,980)	(1,644,080)	(1,648,190)	(1,652,310)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(1,516,955)	(1,550,600)	(1,554,630)	(1,558,680)	(1,627,740)	(1,631,810)	(1,635,890)	(1,639,980)	(1,644,080)	(1,648,190)	(1,652,310)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		35,395	37,080	38,060	39,010	39,980	40,990	42,020	43,060	44,140	45,240	46,380
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		35,395	37,080	38,060	39,010	39,980	40,990	42,020	43,060	44,140	45,240	46,380

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Parking Areas	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,225	1,270	1,310	1,340	1,370	1,400	1,440	1,480	1,520	1,560	1,600
Materials - General		10,650	11,200	11,480	11,770	12,060	12,360	12,670	12,990	13,310	13,640	13,980
Other Expenses - Electricity		1,300	1,700	1,740	1,780	1,820	1,870	1,920	1,970	2,020	2,070	2,120
Other Expenses - Other-Council Rates		69,910	59,880	61,380	62,910	64,480	66,090	67,740	69,430	71,170	72,950	74,770
Other Expenses - Other-Council Water Usage		1,200	1,800	1,850	1,900	1,950	2,000	2,050	2,100	2,150	2,200	2,260
Depreciation		65,500	65,825	65,990	66,150	66,320	66,490	66,660	66,830	67,000	67,170	67,340
Total Expenses from Ordinary Activities		149,785	141,675	143,750	145,850	148,000	150,210	152,480	154,800	157,170	159,590	162,070
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		149,785	141,675	143,750	145,850	148,000	150,210	152,480	154,800	157,170	159,590	162,070
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		149,785	141,675	143,750	145,850	148,000	150,210	152,480	154,800	157,170	159,590	162,070
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(65,500)	(65,825)	(65,990)	(66,150)	(66,320)	(66,490)	(66,660)	(66,830)	(67,000)	(67,170)	(67,340)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(65,500)	(65,825)	(65,990)	(66,150)	(66,320)	(66,490)	(66,660)	(66,830)	(67,000)	(67,170)	(67,340)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		84,285	75,850	77,760	79,700	81,680	83,720	85,820	87,970	90,170	92,420	94,730
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		84,285	75,850	77,760	79,700	81,680	83,720	85,820	87,970	90,170	92,420	94,730

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Footpaths	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		51,890	53,970	55,590	56,980	58,400	59,860	61,360	62,890	64,460	66,080	67,740
Materials - General		130,605	146,980	150,650	154,410	158,270	162,220	166,280	170,430	174,700	179,060	183,530
Depreciation		115,497	122,935	123,240	123,550	123,860	124,170	124,480	124,790	125,100	125,410	125,720
Total Expenses from Ordinary Activities		297,992	323,885	329,480	334,940	340,530	346,250	352,120	358,110	364,260	370,550	376,990
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		297,992	323,885	329,480	334,940	340,530	346,250	352,120	358,110	364,260	370,550	376,990
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		297,992	323,885	329,480	334,940	340,530	346,250	352,120	358,110	364,260	370,550	376,990
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - PAMP		48,690	49,665	50,905	52,180	53,485	54,820	56,190	57,595	59,035	60,510	62,025
Total Capital Amounts		48,690	49,665	50,905	52,180	53,485	54,820	56,190	57,595	59,035	60,510	62,025
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(115,497)	(122,935)	(123,240)	(123,550)	(123,860)	(124,170)	(124,480)	(124,790)	(125,100)	(125,410)	(125,720)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(115,497)	(122,935)	(123,240)	(123,550)	(123,860)	(124,170)	(124,480)	(124,790)	(125,100)	(125,410)	(125,720)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		231,185	250,615	257,145	263,570	270,155	276,900	283,830	290,915	298,195	305,650	313,295
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		231,185	250,615	257,145	263,570	270,155	276,900	283,830	290,915	298,195	305,650	313,295

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Other Transport & Communication	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		349,390	363,360	374,260	383,620	393,210	403,050	413,130	423,460	434,050	444,900	456,020
Materials - General		101,630	104,330	106,930	109,610	112,350	115,150	118,030	120,990	124,030	127,130	130,300
Insurance - Property		1,400	1,560	1,640	1,720	1,810	1,900	2,000	2,100	2,210	2,320	2,440
Insurance - Street Lighting		230	250	260	270	280	290	300	320	340	360	380
Other Expenses - Other-Internal Plant Charges		10,000	10,250	10,510	10,770	11,040	11,320	11,600	11,890	12,190	12,490	12,800
Other Expenses - Street Lighting		145,300	190,000	194,750	199,620	204,610	209,730	214,980	220,350	225,860	231,510	237,290
Internal Plant Charges		2,784	2,850	2,920	2,990	3,060	3,140	3,220	3,300	3,380	3,460	3,550
Depreciation		8,700	9,435	9,460	9,480	9,500	9,520	9,540	9,560	9,580	9,600	9,620
Total Expenses from Ordinary Activities		619,434	682,035	700,730	718,080	735,860	754,100	772,800	791,970	811,640	831,770	852,400
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants - Street Lighting - Operating Grant		(62,000)	(63,550)	(65,140)	(66,770)	(68,440)	(70,150)	(71,900)	(73,700)	(75,540)	(77,430)	(79,370)
Income-Fees-RTA Works (State Roads not Controlled by Council		(428,884)	(444,810)	(457,740)	(469,180)	(480,910)	(492,940)	(505,260)	(517,890)	(530,840)	(544,100)	(557,700)
Income-Other Revenue-Other-Rural Addressing		(3,000)	(3,260)	(3,260)	(3,260)	(3,260)	(3,260)	(3,260)	(3,260)	(3,260)	(3,260)	(3,260)
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R		(1,402,055)	(1,947,048)	(1,947,050)	(1,947,050)	(1,402,060)	(1,402,060)	(1,402,060)	(1,402,060)	(1,402,060)	(1,402,060)	(1,402,060)
Total Revenue from Ordinary Activities		(1,895,939)	(2,458,668)	(2,473,190)	(2,486,260)	(1,954,670)	(1,968,410)	(1,982,480)	(1,996,910)	(2,011,700)	(2,026,850)	(2,042,390)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(1,276,505)	(1,776,633)	(1,772,460)	(1,768,180)	(1,218,810)	(1,214,310)	(1,209,680)	(1,204,940)	(1,200,060)	(1,195,080)	(1,189,990)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Contrib-Capital-RTA (Regional/Local Block Grant-Repair Prgm)		(544,993)	-	-	-	(591,550)	(591,550)	(591,550)	(591,550)	(652,900)	(652,900)	(652,900)
Contrib-Capital-Other-RoadWorks/Bridges		(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)
Total Grants and Contributions Provided for Capital Purposes		(545,793)	(800)	(800)	(800)	(592,350)	(592,350)	(592,350)	(592,350)	(653,700)	(653,700)	(653,700)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(1,822,298)	(1,777,433)	(1,773,260)	(1,768,980)	(1,811,160)	(1,806,660)	(1,802,030)	(1,797,290)	(1,853,760)	(1,848,780)	(1,843,690)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Road Backlog Stabilisation		535,000	351,500	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Road Backlog Prevention		250,000	250,000	400,000	200,000	200,000	206,000	219,000	232,000	245,000	259,000	273,000
Acquisition of Assets - New Bitumen Seals/New Growth Assets		-	40,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Acquisition of Assets - Special Road Projects		324,230	324,230	332,340	340,650	349,170	357,900	366,850	376,025	385,430	395,070	404,950
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		1,109,230	965,730	932,340	740,650	749,170	763,900	785,850	808,025	830,430	854,070	877,950
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(8,700)	(9,435)	(9,460)	(9,480)	(9,500)	(9,520)	(9,540)	(9,560)	(9,580)	(9,600)	(9,620)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(8,700)	(9,435)	(9,460)	(9,480)	(9,500)	(9,520)	(9,540)	(9,560)	(9,580)	(9,600)	(9,620)
CONSOLIDATED NET (PROFIT)/LOSS		(721,768)	(821,138)	(850,380)	(1,037,810)	(1,071,490)	(1,052,280)	(1,025,720)	(998,825)	(1,032,910)	(1,004,310)	(975,360)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		(721,768)	(821,138)	(850,380)	(1,037,810)	(1,071,490)	(1,052,280)	(1,025,720)	(998,825)	(1,032,910)	(1,004,310)	(975,360)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Economic Affairs Camping Areas and caravan parks	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		23,685	24,630	25,370	26,010	26,660	27,330	28,010	28,710	29,430	30,170	30,930
Materials - General		20,820	21,350	21,880	22,430	22,990	23,570	24,150	24,760	25,380	26,010	26,660
Contracts - Cleaning		11,500	12,000	12,300	12,610	12,930	13,250	13,580	13,920	14,270	14,630	15,000
Insurance - Property		2,320	2,510	2,640	2,770	2,910	3,060	3,210	3,370	3,540	3,720	3,900
Other Expenses - Electricity		17,800	21,300	21,830	22,370	22,930	23,510	24,100	24,700	25,320	25,960	26,610
Other Expenses - Gas		1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Other Expenses - Telephone		2,420	2,935	3,010	3,090	3,170	3,250	3,330	3,410	3,490	3,580	3,670
Other Expenses - Other-Council Rates		4,700	4,440	4,550	4,660	4,780	4,900	5,020	5,140	5,270	5,400	5,540
Other Expenses - Other-Council Water Usage		6,850	7,250	7,430	7,620	7,810	8,000	8,200	8,400	8,610	8,820	9,030
Depreciation		20,780	25,445	25,500	25,550	25,600	25,650	25,700	25,750	25,800	25,850	25,900
Total Expenses from Ordinary Activities		111,875	122,860	125,540	128,170	130,870	133,640	136,450	139,340	142,320	145,380	148,510
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Caravan Parks		(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)
Total Revenue from Ordinary Activities		(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		68,845	79,830	82,510	85,140	87,840	90,610	93,420	96,310	99,290	102,350	105,480
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		68,845	79,830	82,510	85,140	87,840	90,610	93,420	96,310	99,290	102,350	105,480
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(20,780)	(25,445)	(25,500)	(25,550)	(25,600)	(25,650)	(25,700)	(25,750)	(25,800)	(25,850)	(25,900)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(20,780)	(25,445)	(25,500)	(25,550)	(25,600)	(25,650)	(25,700)	(25,750)	(25,800)	(25,850)	(25,900)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		48,065	54,385	57,010	59,590	62,240	64,960	67,720	70,560	73,490	76,500	79,580
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		48,065	54,385	57,010	59,590	62,240	64,960	67,720	70,560	73,490	76,500	79,580

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Economic Affairs Other Economic Affairs	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		40,325	41,950	43,200	44,290	45,390	46,520	47,680	48,890	50,100	51,350	52,630
Materials - General		86,510	88,680	90,900	93,180	95,520	97,910	100,360	102,880	105,450	108,080	110,780
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		126,835	130,630	134,100	137,470	140,910	144,430	148,040	151,770	155,550	159,430	163,410
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Private Works		(115,350)	(118,750)	(121,860)	(124,870)	(127,940)	(131,090)	(134,320)	(137,650)	(141,030)	(144,500)	(148,060)
Total Revenue from Ordinary Activities		(115,350)	(118,750)	(121,860)	(124,870)	(127,940)	(131,090)	(134,320)	(137,650)	(141,030)	(144,500)	(148,060)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		11,485	11,880	12,240	12,600	12,970	13,340	13,720	14,120	14,520	14,930	15,350
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		11,485	11,880	12,240	12,600	12,970	13,340	13,720	14,120	14,520	14,930	15,350
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		11,485	11,880	12,240	12,600	12,970	13,340	13,720	14,120	14,520	14,930	15,350
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		11,485	11,880	12,240	12,600	12,970	13,340	13,720	14,120	14,520	14,930	15,350

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Community Services & Education Administration & Education	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		3,390	3,480	3,570	3,660	3,750	3,850	3,950	4,050	4,150	4,260	4,370
Donations - Cultural Activities		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		13,390	13,480	13,570	13,660	13,750	13,850	13,950	14,050	14,150	14,260	14,370
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		13,390	13,480	13,570	13,660	13,750	13,850	13,950	14,050	14,150	14,260	14,370
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		13,390	13,480	13,570	13,660	13,750	13,850	13,950	14,050	14,150	14,260	14,370
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		13,390	13,480	13,570	13,660	13,750	13,850	13,950	14,050	14,150	14,260	14,370
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		13,390	13,480	13,570	13,660	13,750	13,850	13,950	14,050	14,150	14,260	14,370

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Community Services & Education Aged Person & Disabled	CURRENT	PROPOSED BUDGET									
		BUDGET	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		17,030	17,490	17,920	18,360	18,810	19,290	19,780	20,280	20,790	21,310	21,850
Insurance - Property		1,510	1,610	1,690	1,770	1,860	1,950	2,050	2,150	2,260	2,370	2,490
Donations - Aged Disabled Youth & Community Service		1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060
Other Expenses - Other-Council Rates		4,110	5,160	5,290	5,420	5,560	5,700	5,840	5,990	6,140	6,290	6,450
Other Expenses - Other-Council Water Usage		14,000	14,100	14,460	14,830	15,200	15,580	15,970	16,370	16,780	17,200	17,630
Depreciation		30,000	43,400	43,500	43,610	43,720	43,830	43,940	44,050	44,160	44,270	44,390
Total Expenses from Ordinary Activities		67,710	82,820	83,920	85,050	86,210	87,410	88,640	89,900	91,190	92,500	93,870
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Aged Disables Youth & Community S		(23,590)	(24,090)	(24,090)	(24,090)	(24,090)	(24,090)	(24,090)	(24,090)	(24,090)	(24,090)	(24,090)
Total Revenue from Ordinary Activities		(23,590)	(24,090)	(24,090)	(24,090)	(24,090)	(24,090)	(24,090)	(24,090)	(24,090)	(24,090)	(24,090)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		44,120	58,730	59,830	60,960	62,120	63,320	64,550	65,810	67,100	68,410	69,780
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		44,120	58,730	59,830	60,960	62,120	63,320	64,550	65,810	67,100	68,410	69,780
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(30,000)	(43,400)	(43,500)	(43,610)	(43,720)	(43,830)	(43,940)	(44,050)	(44,160)	(44,270)	(44,390)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(30,000)	(43,400)	(43,500)	(43,610)	(43,720)	(43,830)	(43,940)	(44,050)	(44,160)	(44,270)	(44,390)
CONSOLIDATED NET (PROFIT)/LOSS		14,120	15,330	16,330	17,350	18,400	19,490	20,610	21,760	22,940	24,140	25,390
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		14,120	15,330	16,330	17,350	18,400	19,490	20,610	21,760	22,940	24,140	25,390

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Community Services & Education Childrens Services	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		29,150	29,880	30,630	31,390	32,180	32,980	33,800	34,640	35,500	36,400	37,310
Insurance - Property		7,670	8,510	8,930	9,380	9,850	10,340	10,860	11,400	11,970	12,570	13,190
Donations - Donation Program		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Donations - Aged Disabled Youth & Community Service		14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150
Other Expenses - Other-Council Rates		2,910	3,310	3,390	3,470	3,560	3,650	3,740	3,830	3,930	4,030	4,130
Other Expenses - Other-Council Water Usage		500	500	510	520	530	540	550	560	570	580	590
Depreciation		12,250	18,220	18,270	18,320	18,370	18,420	18,470	18,520	18,570	18,620	18,670
Total Expenses from Ordinary Activities		69,630	77,570	78,880	80,230	81,640	83,080	84,570	86,100	87,690	89,350	91,040
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-Other Aged Disabled Youth &		(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
Total Revenue from Ordinary Activities		(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		68,370	76,310	77,620	78,970	80,380	81,820	83,310	84,840	86,430	88,090	89,780
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		68,370	76,310	77,620	78,970	80,380	81,820	83,310	84,840	86,430	88,090	89,780
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(12,250)	(18,220)	(18,270)	(18,320)	(18,370)	(18,420)	(18,470)	(18,520)	(18,570)	(18,620)	(18,670)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(12,250)	(18,220)	(18,270)	(18,320)	(18,370)	(18,420)	(18,470)	(18,520)	(18,570)	(18,620)	(18,670)
CONSOLIDATED NET (PROFIT)/LOSS		56,120	58,090	59,350	60,650	62,010	63,400	64,840	66,320	67,860	69,470	71,110
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		56,120	58,090	59,350	60,650	62,010	63,400	64,840	66,320	67,860	69,470	71,110

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Housing & Community Amenities Public Cemeteries	CURRENT	PROPOSED BUDGET									
		BUDGET	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		43,775	45,520	46,880	48,050	49,260	50,500	51,770	53,070	54,400	55,760	57,150
Materials - General		36,660	37,570	38,510	39,460	40,440	41,440	42,470	43,530	44,620	45,740	46,890
Contracts - Cemetery Maintenance/Grave Digging		73,800	72,300	74,110	75,960	77,860	79,810	81,810	83,850	85,940	88,090	90,290
Insurance - Property		430	470	500	530	560	590	620	650	680	710	740
Other Expenses - Electricity		1,500	1,500	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870
Other Expenses - Other-Council Rates		1,040	900	920	940	960	980	1,000	1,020	1,040	1,060	1,080
Other Expenses - Other-Council Water Usage		750	750	770	790	810	830	850	870	890	910	930
Internal Plant Charges		7,460	7,650	7,840	8,040	8,240	8,450	8,660	8,880	9,100	9,330	9,560
Depreciation		24,500	39,955	39,970	39,990	40,010	40,030	40,050	40,070	40,090	40,110	40,130
Total Expenses from Ordinary Activities		189,915	206,615	211,040	215,340	219,760	224,290	228,930	233,680	238,540	243,530	248,640
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Cemetery		(158,160)	(172,070)	(176,325)	(180,685)	(185,160)	(189,740)	(194,435)	(199,250)	(204,185)	(209,245)	(214,430)
Total Revenue from Ordinary Activities		(158,160)	(172,070)	(176,325)	(180,685)	(185,160)	(189,740)	(194,435)	(199,250)	(204,185)	(209,245)	(214,430)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		31,755	34,545	34,715	34,655	34,600	34,550	34,495	34,430	34,355	34,285	34,210
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		31,755	34,545	34,715	34,655	34,600	34,550	34,495	34,430	34,355	34,285	34,210
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Beams		15,300	15,680	16,070	16,470	16,880	17,300	17,730	18,170	18,620	19,090	19,570
Total Capital Amounts		15,300	15,680	16,070	16,470	16,880	17,300	17,730	18,170	18,620	19,090	19,570
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(24,500)	(39,955)	(39,970)	(39,990)	(40,010)	(40,030)	(40,050)	(40,070)	(40,090)	(40,110)	(40,130)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(24,500)	(39,955)	(39,970)	(39,990)	(40,010)	(40,030)	(40,050)	(40,070)	(40,090)	(40,110)	(40,130)
CONSOLIDATED NET (PROFIT)/LOSS		22,555	10,270	10,815	11,135	11,470	11,820	12,175	12,530	12,885	13,265	13,650
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		22,555	10,270	10,815	11,135	11,470	11,820	12,175	12,530	12,885	13,265	13,650

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Housing & Community Amenities Public Conveniences	CURRENT	PROPOSED BUDGET										
		BUDGET	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs		128,115	133,240	137,240	140,670	144,190	147,790	151,480	155,270	159,150	163,130	167,210	
Materials - General		69,910	73,470	75,310	77,200	79,120	81,090	83,120	85,200	87,340	89,520	91,760	
Contracts - Cleaning		219,750	222,200	227,760	233,460	239,290	245,275	251,405	257,690	264,135	270,735	277,500	
Contracts - Other		7,500	7,500	7,690	7,880	8,080	8,280	8,490	8,700	8,920	9,140	9,370	
Contracts - Security		9,900	9,900	10,150	10,400	10,660	10,930	11,200	11,480	11,770	12,060	12,360	
Insurance - Property		5,670	6,290	6,610	6,940	7,290	7,660	8,050	8,450	8,870	9,310	9,780	
Other Expenses - Electricity		18,500	23,000	23,580	24,170	24,770	25,390	26,020	26,670	27,340	28,020	28,720	
Other Expenses - Other-Council Rates		2,170	2,270	2,330	2,390	2,450	2,510	2,570	2,640	2,710	2,780	2,850	
Other Expenses - Other-Council Water Usage		1,800	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500	
Depreciation		-	-	-	-	-	-	-	-	-	-	-	
Total Expenses from Ordinary Activities		463,315	479,870	492,720	505,210	518,000	531,125	544,595	558,420	572,615	587,135	602,050	
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
		-	-	-	-	-	-	-	-	-	-	-	
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		463,315	479,870	492,720	505,210	518,000	531,125	544,595	558,420	572,615	587,135	602,050	
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
		-	-	-	-	-	-	-	-	-	-	-	
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-	
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		463,315	479,870	492,720	505,210	518,000	531,125	544,595	558,420	572,615	587,135	602,050	
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-	
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-	
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-	
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-	
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation		-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-	
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		463,315	479,870	492,720	505,210	518,000	531,125	544,595	558,420	572,615	587,135	602,050	
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-	
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		463,315	479,870	492,720	505,210	518,000	531,125	544,595	558,420	572,615	587,135	602,050	

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Housing & Community Amenities Town Planning	PROPOSED BUDGET										
		CURRENT BUDGET										
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		544,235	679,535	700,830	717,510	734,590	752,120	770,080	788,480	807,350	826,680	846,490
Materials - General		6,530	6,690	6,850	7,020	7,190	7,370	7,560	7,750	7,950	8,150	8,360
Other Expenses - Telephone		2,575	2,575	2,640	2,710	2,780	2,850	2,920	2,990	3,060	3,140	3,220
Donations - Heritage Assistance		51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000
Other Expenses - Other-Advertising		12,970	13,300	13,630	13,970	14,320	14,670	15,040	15,410	15,800	16,190	16,600
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		617,310	753,100	774,950	792,210	809,880	828,010	846,600	865,630	885,160	905,160	925,670
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Certificates - S149 Planning		(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)
Income-Fees-Planning & Building Regulatory		(100,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)
Income-Other Revenue-Other-Plan Printing Sale of Maps		(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)
Income-Other Revenue-Other-Others		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Grants-Operating-Special Purpose-Other Heritage Grants		(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)
Total Revenue from Ordinary Activities		(147,550)	(152,550)	(152,550)	(152,550)	(152,550)	(152,550)	(152,550)	(152,550)	(152,550)	(152,550)	(152,550)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		469,760	600,550	622,400	639,660	657,330	675,460	694,050	713,080	732,610	752,610	773,120
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		469,760	600,550	622,400	639,660	657,330	675,460	694,050	713,080	732,610	752,610	773,120
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS		469,760	600,550	622,400	639,660	657,330	675,460	694,050	713,080	732,610	752,610	773,120
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		469,760	600,550	622,400	639,660	657,330	675,460	694,050	713,080	732,610	752,610	773,120

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Housing & Community Amenities Other Community Amenities	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		12,460	12,770	13,090	13,410	13,750	14,090	14,450	14,820	15,190	15,570	15,960
Insurance - Property		830	920	970	1,020	1,070	1,120	1,180	1,240	1,300	1,370	1,440
Other Expenses - Other-Council Rates		14,300	15,110	15,490	15,880	16,280	16,690	17,110	17,540	17,980	18,430	18,890
Depreciation		3,000	5,605	5,620	5,630	5,640	5,650	5,660	5,670	5,680	5,690	5,700
Total Expenses from Ordinary Activities		30,590	34,405	35,170	35,940	36,740	37,550	38,400	39,270	40,150	41,060	41,990
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(11,730)	(14,000)	(14,350)	(14,710)	(15,080)	(15,460)	(15,850)	(16,250)	(16,660)	(17,080)	(17,510)
Total Revenue from Ordinary Activities		(11,730)	(14,000)	(14,350)	(14,710)	(15,080)	(15,460)	(15,850)	(16,250)	(16,660)	(17,080)	(17,510)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		18,860	20,405	20,820	21,230	21,660	22,090	22,550	23,020	23,490	23,980	24,480
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		18,860	20,405	20,820	21,230	21,660	22,090	22,550	23,020	23,490	23,980	24,480
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(3,000)	(5,605)	(5,620)	(5,630)	(5,640)	(5,650)	(5,660)	(5,670)	(5,680)	(5,690)	(5,700)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(3,000)	(5,605)	(5,620)	(5,630)	(5,640)	(5,650)	(5,660)	(5,670)	(5,680)	(5,690)	(5,700)
CONSOLIDATED NET (PROFIT)/LOSS		15,860	14,800	15,200	15,600	16,020	16,440	16,890	17,350	17,810	18,290	18,780
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		15,860	14,800	15,200	15,600	16,020	16,440	16,890	17,350	17,810	18,290	18,780

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Recreation & Culture Community Centres and Halls	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		2,135	2,220	2,250	2,280	2,310	2,340	2,370	2,400	2,430	2,460	2,490
Materials - General		32,780	36,180	37,050	37,950	38,880	39,840	40,820	41,820	42,840	43,880	44,950
Contracts - Electrical		200	200	210	220	230	240	250	260	270	280	290
Contracts - Cleaning		2,400	4,300	4,410	4,520	4,640	4,760	4,880	5,000	5,120	5,240	5,380
Contracts - Other		-	-	-	-	-	-	-	-	-	-	-
Contracts - Security		1,400	1,400	1,440	1,480	1,520	1,560	1,600	1,640	1,680	1,720	1,760
Insurance - Public Liability		6,270	7,080	7,260	7,440	7,630	7,820	8,020	8,220	8,430	8,640	8,860
Insurance - Property		48,350	53,450	56,130	58,940	61,880	64,970	68,230	71,660	75,250	79,020	82,970
Other Expenses - Electricity		12,500	13,900	14,250	14,610	14,980	15,350	15,730	16,130	16,540	16,950	17,370
Other Expenses - Gas		300	100	100	100	100	100	100	100	100	100	100
Other Expenses - Telephone		1,030	515	530	540	550	560	570	580	590	600	620
Donations - Rating Relief		15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100
Other Expenses - Other-Council Rates		15,400	13,340	13,670	14,010	14,360	14,730	15,100	15,480	15,870	16,270	16,680
Other Expenses - Other-Council Water Usage		1,350	1,400	1,440	1,480	1,520	1,560	1,600	1,640	1,680	1,720	1,760
Depreciation		223,500	364,205	365,090	365,980	366,870	367,760	368,650	369,550	370,450	371,350	372,250
Total Expenses from Ordinary Activities		362,715	513,390	518,930	524,650	530,570	536,690	543,020	549,580	556,350	563,330	570,580
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Town Hall / Hall Hire		(9,060)	(10,060)	(10,060)	(10,060)	(10,060)	(10,060)	(10,060)	(10,060)	(10,060)	(10,060)	(10,060)
Total Revenue from Ordinary Activities		(9,060)	(10,060)	(10,060)	(10,060)	(10,060)	(10,060)	(10,060)	(10,060)	(10,060)	(10,060)	(10,060)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		353,655	503,330	508,870	514,590	520,510	526,630	532,960	539,520	546,290	553,270	560,520
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		353,655	503,330	508,870	514,590	520,510	526,630	532,960	539,520	546,290	553,270	560,520
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(223,500)	(364,205)	(365,090)	(365,980)	(366,870)	(367,760)	(368,650)	(369,550)	(370,450)	(371,350)	(372,250)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(223,500)	(364,205)	(365,090)	(365,980)	(366,870)	(367,760)	(368,650)	(369,550)	(370,450)	(371,350)	(372,250)
CONSOLIDATED NET (PROFIT)/LOSS		130,155	139,125	143,780	148,610	153,640	158,870	164,310	169,970	175,840	181,920	188,270
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		130,155	139,125	143,780	148,610	153,640	158,870	164,310	169,970	175,840	181,920	188,270

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Recreation & Culture Swimming Pools	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Borrowing Cost - Interest on Loans		540,330	481,160	465,090	448,210	420,460	411,800	392,190	371,570	349,900	327,120	303,180
Materials - General		(272,550)	21,110	21,630	22,170	22,720	23,280	23,860	24,450	25,050	25,680	26,320
Contracts - Sport & Recreational Facilities		135,700	361,525	370,560	379,830	389,330	399,060	409,040	419,270	429,750	440,500	451,520
Contracts - Electrical		500	200	210	220	230	240	250	260	270	280	290
Contracts - Security		1,300	-	-	-	-	-	-	-	-	-	-
Insurance - Property		16,030	14,830	15,570	16,350	17,170	18,030	18,930	19,880	20,870	21,910	23,010
Other Expenses - Electricity		151,500	414,813	425,190	435,820	446,710	457,880	469,320	481,060	493,080	505,410	518,040
Other Expenses - Gas		71,500	6,500	6,660	6,830	7,000	7,180	7,360	7,540	7,730	7,920	8,120
Other Expenses - Telephone		720	-	-	-	-	-	-	-	-	-	-
Other Expenses - Other-Council Rates		9,270	6,620	6,790	6,960	7,130	7,310	7,500	7,690	7,880	8,080	8,280
Other Expenses - Other-Council Water Usage		14,000	22,000	22,550	23,110	23,690	24,280	24,890	25,520	26,160	26,810	27,480
Depreciation		143,900	49,065	49,070	49,070	49,070	49,070	49,070	49,070	49,070	49,070	49,070
Total Expenses from Ordinary Activities		812,200	1,377,823	1,383,320	1,388,570	1,383,510	1,398,130	1,402,410	1,406,310	1,409,760	1,412,780	1,415,310
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(9,460)	(9,700)	(9,940)	(10,190)	(10,440)	(10,700)	(10,970)	(11,240)	(11,520)	(11,810)	(12,110)
Total Revenue from Ordinary Activities		(9,460)	(9,700)	(9,940)	(10,190)	(10,440)	(10,700)	(10,970)	(11,240)	(11,520)	(11,810)	(12,110)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		802,740	1,368,123	1,373,380	1,378,380	1,373,070	1,387,430	1,391,440	1,395,070	1,398,240	1,400,970	1,403,200
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants-Capital-Special Purpose-Other Sport & Recreation		(5,862,000)	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		(5,862,000)	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(5,059,260)	1,368,123	1,373,380	1,378,380	1,373,070	1,387,430	1,391,440	1,395,070	1,398,240	1,400,970	1,403,200
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		287,210	314,050	330,110	347,000	364,750	383,400	403,020	423,630	445,300	468,080	492,020
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Inverell Aquatic Centre		23,380,789	4,634,403	-	-	-	-	-	-	-	-	-
Total Capital Amounts		23,667,999	4,948,453	330,110	347,000	364,750	383,400	403,020	423,630	445,300	468,080	492,020
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(143,900)	(49,065)	(49,070)	(49,070)	(49,070)	(49,070)	(49,070)	(49,070)	(49,070)	(49,070)	(49,070)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(143,900)	(49,065)	(49,070)	(49,070)	(49,070)	(49,070)	(49,070)	(49,070)	(49,070)	(49,070)	(49,070)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		18,464,839	6,267,511	1,654,420	1,676,310	1,688,750	1,721,760	1,745,390	1,769,630	1,794,470	1,819,980	1,846,150
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		(17,096,959)	(4,634,403)	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		1,367,880	1,633,108	1,654,420	1,676,310	1,688,750	1,721,760	1,745,390	1,769,630	1,794,470	1,819,980	1,846,150

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Compliance Public Order & Safety Enforcement of Regs	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		5,500	5,720	5,890	6,040	6,190	6,340	6,500	6,660	6,830	7,000	7,180
Materials - General		1,160	1,190	1,220	1,250	1,280	1,310	1,340	1,370	1,400	1,440	1,480
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		6,660	6,910	7,110	7,290	7,470	7,650	7,840	8,030	8,230	8,440	8,660
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other Fines		(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)
Income-Other Revenue-Other-Others		(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
Total Revenue from Ordinary Activities		(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(3,640)	(3,390)	(3,190)	(3,010)	(2,830)	(2,650)	(2,460)	(2,270)	(2,070)	(1,860)	(1,640)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(3,640)	(3,390)	(3,190)	(3,010)	(2,830)	(2,650)	(2,460)	(2,270)	(2,070)	(1,860)	(1,640)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS		(3,640)	(3,390)	(3,190)	(3,010)	(2,830)	(2,650)	(2,460)	(2,270)	(2,070)	(1,860)	(1,640)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		(3,640)	(3,390)	(3,190)	(3,010)	(2,830)	(2,650)	(2,460)	(2,270)	(2,070)	(1,860)	(1,640)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Compliance Public Order & Safety Animal Control	CURRENT	PROPOSED BUDGET									
		BUDGET	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		266,765	285,025	294,440	301,790	309,340	317,060	325,000	333,130	341,450	349,990	358,750
Materials - General		53,910	55,260	56,640	58,050	59,500	60,980	62,480	64,060	65,660	67,300	68,970
Insurance - Property		3,000	3,150	3,310	3,480	3,650	3,830	4,020	4,220	4,430	4,650	4,880
Other Expenses - Telephone		1,030	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270	1,300
Other Expenses - Other-Council Rates		2,380	3,300	3,380	3,460	3,550	3,640	3,730	3,820	3,920	4,020	4,120
Other Expenses - Other-Council Water Usage		-	-	-	-	-	-	-	-	-	-	-
Depreciation		16,000	17,095	17,140	17,190	17,240	17,290	17,340	17,390	17,440	17,490	17,540
Total Expenses from Ordinary Activities		343,085	364,860	375,970	385,060	394,400	403,950	413,750	423,830	434,140	444,720	455,560
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Registration Fees		(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)
Income-Other Revenue-Other Fines		(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Income-Other Revenue-Other-Sale Dogs.Animals/Microchipping		(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)
Total Revenue from Ordinary Activities		(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		333,675	355,450	366,560	375,650	384,990	394,540	404,340	414,420	424,730	435,310	446,150
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		333,675	355,450	366,560	375,650	384,990	394,540	404,340	414,420	424,730	435,310	446,150
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(16,000)	(17,095)	(17,140)	(17,190)	(17,240)	(17,290)	(17,340)	(17,390)	(17,440)	(17,490)	(17,540)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(16,000)	(17,095)	(17,140)	(17,190)	(17,240)	(17,290)	(17,340)	(17,390)	(17,440)	(17,490)	(17,540)
CONSOLIDATED NET (PROFIT)/LOSS		317,675	338,355	349,420	358,460	367,750	377,250	387,000	397,030	407,290	417,820	428,610
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		317,675	338,355	349,420	358,460	367,750	377,250	387,000	397,030	407,290	417,820	428,610

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Compliance Environment Noxious Plants and Insect/Vermin Control	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		147,155	153,580	158,530	162,500	166,570	170,730	174,990	179,380	183,880	188,480	193,180
Materials - General		101,280	103,810	106,390	109,040	111,790	114,590	117,450	120,410	123,410	126,500	129,650
Other Expenses - Telephone		1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Internal Plant Charges		10,500	10,760	11,030	11,310	11,590	11,880	12,180	12,480	12,790	13,110	13,440
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		259,935	269,150	276,980	283,910	291,040	298,320	305,770	313,450	321,290	329,330	337,540
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Planning & Building Regulatory		(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Grants-Operating-Special Purpose-Other Noxious Weeds		(113,000)	(116,580)	(119,780)	(122,780)	(125,860)	(129,020)	(132,250)	(135,550)	(138,940)	(142,410)	(145,960)
Total Revenue from Ordinary Activities		(113,400)	(116,980)	(120,180)	(123,180)	(126,260)	(129,420)	(132,650)	(135,950)	(139,340)	(142,810)	(146,360)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		146,535	152,170	156,800	160,730	164,780	168,900	173,120	177,500	181,950	186,520	191,180
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		146,535	152,170	156,800	160,730	164,780	168,900	173,120	177,500	181,950	186,520	191,180
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		146,535	152,170	156,800	160,730	164,780	168,900	173,120	177,500	181,950	186,520	191,180
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		146,535	152,170	156,800	160,730	164,780	168,900	173,120	177,500	181,950	186,520	191,180

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Compliance Environment Other Environmental Protection	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		20,000	20,500	21,010	21,540	22,080	22,630	23,200	23,780	24,370	24,980	25,600
Depreciation		1,500	1,785	1,790	1,790	1,790	1,790	1,790	1,790	1,790	1,790	1,790
Total Expenses from Ordinary Activities		21,500	22,285	22,800	23,330	23,870	24,420	24,990	25,570	26,160	26,770	27,390
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		21,500	22,285	22,800	23,330	23,870	24,420	24,990	25,570	26,160	26,770	27,390
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		21,500	22,285	22,800	23,330	23,870	24,420	24,990	25,570	26,160	26,770	27,390
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(1,500)	(1,785)	(1,790)	(1,790)	(1,790)	(1,790)	(1,790)	(1,790)	(1,790)	(1,790)	(1,790)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(1,500)	(1,785)	(1,790)	(1,790)	(1,790)	(1,790)	(1,790)	(1,790)	(1,790)	(1,790)	(1,790)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		20,000	20,500	21,010	21,540	22,080	22,630	23,200	23,780	24,370	24,980	25,600
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		20,000	20,500	21,010	21,540	22,080	22,630	23,200	23,780	24,370	24,980	25,600

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		223,200	235,510	244,250	250,330	256,540	262,890	269,400	276,100	282,950	289,970	297,150
Materials - General		11,000	11,270	11,550	11,830	12,120	12,420	12,730	13,040	13,370	13,720	14,080
Other Expenses - Other-Printing Stationary		1,180	1,210	1,240	1,270	1,310	1,350	1,390	1,430	1,470	1,510	1,560
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		235,380	247,990	257,040	263,430	269,970	276,660	283,520	290,570	297,790	305,200	312,790
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		235,380	247,990	257,040	263,430	269,970	276,660	283,520	290,570	297,790	305,200	312,790
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		235,380	247,990	257,040	263,430	269,970	276,660	283,520	290,570	297,790	305,200	312,790
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		235,380	247,990	257,040	263,430	269,970	276,660	283,520	290,570	297,790	305,200	312,790
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		235,380	247,990	257,040	263,430	269,970	276,660	283,520	290,570	297,790	305,200	312,790

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Health Health	CURRENT	PROPOSED BUDGET										
		BUDGET	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs		192,785	210,050	216,490	221,430	226,500	231,690	237,000	242,440	248,010	253,720	259,580	
Materials - General		17,860	18,340	18,800	19,260	19,740	20,230	20,730	21,250	21,770	22,300	22,850	
Contracts - Waste Services		5,100	5,230	5,360	5,490	5,630	5,770	5,910	6,060	6,210	6,370	6,530	
Legal - Other Services		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
Other Expenses - Telephone		3,090	1,545	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	1,920	
Other Expenses - Other-Advertising		1,180	1,210	1,240	1,270	1,300	1,330	1,360	1,390	1,420	1,460	1,500	
Other Expenses - Internal Overheads Allocations		(414,820)	(463,660)	(475,260)	(487,140)	(499,320)	(511,800)	(524,600)	(537,720)	(551,160)	(564,930)	(579,050)	
Depreciation		-	-	-	-	-	-	-	-	-	-	-	
Total Expenses from Ordinary Activities		(193,805)	(226,285)	(230,790)	(237,070)	(243,490)	(250,080)	(256,860)	(263,800)	(270,930)	(278,210)	(285,670)	
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
Income-Fees-Planning & Building Regulatory		(33,750)	(36,750)	(36,750)	(36,750)	(36,750)	(36,750)	(36,750)	(36,750)	(36,750)	(36,750)	(36,750)	
Income-Other Revenue-Other-Sundry Health Services		(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	
Total Revenue from Ordinary Activities		(34,250)	(37,250)	(37,250)	(37,250)	(37,250)	(37,250)	(37,250)	(37,250)	(37,250)	(37,250)	(37,250)	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(228,055)	(263,535)	(268,040)	(274,320)	(280,740)	(287,330)	(294,110)	(301,050)	(308,180)	(315,460)	(322,920)	
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
		-	-	-	-	-	-	-	-	-	-	-	
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-	
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(228,055)	(263,535)	(268,040)	(274,320)	(280,740)	(287,330)	(294,110)	(301,050)	(308,180)	(315,460)	(322,920)	
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-	
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-	
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-	
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-	
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation		-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-	
CONSOLIDATED NET (PROFIT)/LOSS		(228,055)	(263,535)	(268,040)	(274,320)	(280,740)	(287,330)	(294,110)	(301,050)	(308,180)	(315,460)	(322,920)	
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-	
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		(228,055)	(263,535)	(268,040)	(274,320)	(280,740)	(287,330)	(294,110)	(301,050)	(308,180)	(315,460)	(322,920)	

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Environment Solid Waste Management		CURRENT BUDGET	PROPOSED BUDGET							
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	EXPENSES FORM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	1,871,700	2,089,160	2,156,460	2,210,020	2,264,940	2,321,190	2,378,910	2,438,080	2,498,730	2,560,870	2,624,530
Borrowing Cost - Interest on Loans	18,440	11,900	5,160	-	-	-	-	-	-	-	-
Materials - General	1,065,330	1,113,425	1,141,260	1,169,800	1,199,060	1,229,000	1,259,720	1,291,240	1,323,550	1,356,660	1,390,540
Contracts - Waste Services	244,930	265,590	272,230	279,040	286,010	293,160	300,490	308,000	315,700	323,590	331,680
Contracts - Cleaning	9,800	10,100	10,350	10,610	10,880	11,150	11,430	11,720	12,010	12,310	12,620
Other Expenses - Bad & Doubtful Debts	5,010	5,020	5,030	5,040	5,050	5,060	5,070	5,080	5,090	5,100	5,110
Insurance - Property	7,080	7,870	8,270	8,690	9,130	9,590	10,070	10,570	11,100	11,650	12,240
Other Expenses - Electricity	7,200	10,100	10,350	10,610	10,880	11,150	11,430	11,720	12,010	12,310	12,620
Other Expenses - Telephone	4,420	4,450	4,560	4,680	4,800	4,920	5,040	5,160	5,280	5,420	5,560
Other Expenses - Other-Council Rates	29,080	22,460	23,000	23,550	24,110	24,680	25,260	25,850	26,520	27,200	27,890
Other Expenses - Other-Council Water Usage	2,750	3,150	3,230	3,310	3,390	3,470	3,560	3,650	3,740	3,830	3,930
Other Expenses - Other-Internal Plant Charges	132,030	135,330	138,710	142,180	145,730	149,360	153,100	156,920	160,840	164,860	168,990
Other Expenses - Internal Overheads Allocations	516,310	567,060	581,240	595,770	610,660	625,930	641,580	657,620	674,050	690,900	708,170
Internal Plant Charges	723,250	741,340	759,880	778,880	798,360	818,330	838,780	859,750	881,240	903,270	925,840
Depreciation	180,775	328,377	329,200	330,020	330,840	331,660	332,480	333,300	334,120	334,950	335,790
Total Expenses from Ordinary Activities	4,818,105	5,315,332	5,448,930	5,572,200	5,703,840	5,838,650	5,976,920	6,118,660	6,263,980	6,412,920	6,565,510
REVENUE FROM ORDINARY ACTIVITIES											
Fees - Waste Domestic	(2,908,382)	(3,081,355)	(3,158,390)	(3,237,350)	(3,318,280)	(3,401,240)	(3,486,270)	(3,573,430)	(3,662,760)	(3,754,330)	(3,848,190)
Fees - Waste Commercial	112,890	112,890	115,710	118,600	121,570	124,610	127,730	130,920	134,190	137,540	140,980
Other - Miscellaneous Other - Sundry Income	(832,032)	(866,800)	(888,470)	(910,680)	(933,450)	(956,790)	(980,710)	(1,005,230)	(1,030,360)	(1,056,120)	(1,082,520)
Income-User Charges -Waste Management Service (Not Domestic)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Income-Other Revenue-Other-Sulo Bin Sales	(1,442,280)	(1,517,210)	(1,555,170)	(1,594,080)	(1,633,930)	(1,674,790)	(1,716,660)	(1,759,580)	(1,803,580)	(1,848,670)	(1,894,900)
Income-Other Revenue-Other-Sales Old Materials	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-DW	(149,000)	(175,000)	(172,060)	(175,000)	(175,000)	(175,000)	(175,000)	(175,000)	(175,000)	(175,000)	(175,000)
Total Revenue from Ordinary Activities	(5,293,314)	(5,601,985)	(5,732,890)	(5,873,020)	(6,013,600)	(6,157,720)	(6,305,420)	(6,456,830)	(6,612,020)	(6,771,090)	(6,934,140)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(475,209)	(286,653)	(283,960)	(300,820)	(309,760)	(319,070)	(328,500)	(338,170)	(348,040)	(358,170)	(368,630)
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES											
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(475,209)	(286,653)	(283,960)	(300,820)	(309,760)	(319,070)	(328,500)	(338,170)	(348,040)	(358,170)	(368,630)
CAPITAL AMOUNTS											
Repayment of Loans	214,840	221,380	227,480	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	214,840	221,380	227,480	-	-	-	-	-	-	-	-
ADD BACK NON-CASH ITEMS											
Depreciation	(180,775)	(328,377)	(329,200)	(330,020)	(330,840)	(331,660)	(332,480)	(333,300)	(334,120)	(334,950)	(335,790)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(180,775)	(328,377)	(329,200)	(330,020)	(330,840)	(331,660)	(332,480)	(333,300)	(334,120)	(334,950)	(335,790)
CONSOLIDATED NET (PROFIT)/LOSS											
(441,144)	(393,650)	(385,680)	(630,840)	(640,600)	(650,730)	(660,980)	(671,470)	(682,160)	(693,120)	(704,420)	
INTERNALLY RESTRICTED ASSET MOVEMENTS											
Net Transfers to/(from) Internally Restricted Assets	436,044	388,420	380,320	625,350	634,970	644,960	655,070	665,410	675,950	686,750	697,890
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(5,100)	(5,230)	(5,360)	(5,490)	(5,630)	(5,770)	(5,910)	(6,060)	(6,210)	(6,370)	(6,530)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Water Supplies Water Supplies		CURRENT BUDGET	PROPOSED BUDGET							
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	<u>EXPENSES FORM ORDINARY ACTIVITIES</u>										
Employee Benefits & On Costs	1,394,365	1,418,930	1,464,250	1,500,180	1,536,960	1,574,670	1,613,330	1,652,990	1,693,600	1,735,230	1,777,900
Borrowing Cost - Interest on Overdraft	-	-	-	-	-	-	-	-	-	-	-
Materials - General	956,350	1,083,870	1,110,930	1,206,690	1,236,880	1,267,800	1,299,510	1,332,030	1,365,370	1,399,510	1,434,480
Contracts - Electrical	5,800	5,800	5,970	6,140	6,310	6,480	6,650	6,840	7,030	7,220	7,410
Contracts - Security	5,500	5,600	5,740	5,880	6,030	6,180	6,330	6,490	6,650	6,820	6,990
Consultants - General	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Legal - General Advice	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Bad & Doubtful Debts	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Insurance - Property	96,550	107,250	112,610	118,240	124,150	130,350	136,860	143,700	150,880	158,420	166,340
Other Expenses - Electricity	1,200,300	1,338,400	1,371,870	1,406,180	1,441,340	1,477,380	1,514,320	1,552,180	1,590,990	1,630,750	1,671,510
Other Expenses - Gas	3,750	3,500	3,590	3,680	3,770	3,860	3,960	4,060	4,160	4,260	4,370
Other Expenses - Telephone	12,845	12,965	13,300	13,650	14,000	14,350	14,710	15,070	15,440	15,820	16,200
Other Expenses - Internet	720	720	740	760	780	800	820	840	860	880	900
Donations - Other	500	500	500	500	500	500	500	500	500	500	500
Other Expenses - Other Levies	102,010	104,560	107,170	109,850	112,590	115,400	118,280	121,240	124,270	127,380	130,580
Other Expenses - Other-Advertising	2,040	2,090	2,140	2,190	2,250	2,310	2,370	2,430	2,490	2,550	2,610
Other Expenses - Other-Postage & Freight	8,280	8,490	8,710	8,930	9,200	9,480	9,770	10,060	10,360	10,670	10,990
Other Expenses - Other-Printing Stationary	1,140	1,170	1,200	1,230	1,270	1,310	1,350	1,390	1,430	1,470	1,510
Other Expenses - Other-Council Rates	20,930	20,890	21,410	21,950	22,500	23,060	23,640	24,230	24,840	25,460	26,090
Other Expenses - Other-Council Water Usage	1,700	1,700	1,750	1,800	1,850	1,900	1,950	2,000	2,050	2,100	2,160
Other Expenses - Internal Overheads Allocations	898,900	936,830	960,250	984,260	1,008,880	1,034,090	1,059,940	1,086,440	1,113,600	1,141,430	1,169,970
Other Expenses-Small Plant Charged to Other Funds	18,660	19,600	20,090	20,590	21,100	21,630	22,170	22,720	23,290	23,870	24,470
Internal Plant Charges	25,890	26,540	27,210	27,900	28,590	29,300	30,030	30,790	31,560	32,360	33,170
Depreciation	1,636,000	1,922,918	1,942,110	1,961,490	1,981,060	2,000,830	2,020,800	2,040,970	2,061,340	2,081,910	2,102,690
Total Expenses from Ordinary Activities	6,399,230	7,029,323	7,188,540	7,409,090	7,567,010	7,728,680	7,894,290	8,063,970	8,237,710	8,415,610	8,597,840
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Fees - Water Availability	(2,727,840)	(2,913,505)	(3,044,620)	(3,181,620)	(3,261,160)	(3,342,690)	(3,426,260)	(3,511,920)	(3,598,720)	(3,687,710)	(3,778,950)
Fees - Water Usage	(3,373,840)	(3,594,270)	(3,756,010)	(3,925,040)	(4,023,160)	(4,123,740)	(4,226,830)	(4,332,500)	(4,440,810)	(4,551,810)	(4,665,600)
Other - Lease Rental Income	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Fees-Private Works	(37,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Income-Interest-Cash & Investments	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-Wa	(69,575)	(69,580)	(69,580)	(69,580)	(69,580)	(69,580)	(69,580)	(69,580)	(69,580)	(69,580)	(69,580)
Total Revenue from Ordinary Activities	(6,403,255)	(6,812,355)	(7,105,210)	(7,411,240)	(7,588,900)	(7,771,010)	(7,957,670)	(8,149,000)	(8,344,110)	(8,544,100)	(8,749,130)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(4,025)	216,968	83,330	(2,150)	(21,890)	(42,330)	(63,380)	(85,030)	(106,400)	(128,490)	(151,290)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Contrib-Capital-Section 64-Water	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Total Grants and Contributions Provided for Capital Purposes	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(104,025)	116,968	(16,670)	(102,150)	(121,890)	(142,330)	(163,380)	(185,030)	(206,400)	(228,490)	(251,290)

<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	1,737,190	1,804,190	1,956,550	2,061,250	2,101,330	2,141,790	2,182,630	2,223,880	2,265,520	2,307,580	2,350,060
Total Capital Amounts	1,737,190	1,804,190	1,956,550	2,061,250	2,101,330	2,141,790	2,182,630	2,223,880	2,265,520	2,307,580	2,350,060
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,636,000)	(1,922,918)	(1,942,110)	(1,961,490)	(1,981,060)	(2,000,830)	(2,020,800)	(2,040,970)	(2,061,340)	(2,081,910)	(2,102,690)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,636,000)	(1,922,918)	(1,942,110)	(1,961,490)	(1,981,060)	(2,000,830)	(2,020,800)	(2,040,970)	(2,061,340)	(2,081,910)	(2,102,690)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(2,835)	(1,760)	(2,230)	(2,390)	(1,620)	(1,370)	(1,550)	(2,120)	(2,220)	(2,820)	(3,920)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(2,835)	(1,760)	(2,230)	(2,390)	(1,620)	(1,370)	(1,550)	(2,120)	(2,220)	(2,820)	(3,920)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Sewerage Services Sewerage Services		CURRENT BUDGET	PROPOSED BUDGET							
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	<u>EXPENSES FORM ORDINARY ACTIVITIES</u>										
Employee Benefits & On Costs	642,750	655,635	676,320	692,840	709,800	727,180	744,980	763,260	781,970	801,160	820,850
Borrowing Cost - Interest on Overdraft	-	-	-	-	-	-	-	-	-	-	-
Borrowing Cost - Interest on Loans	13,270	3,090	-	-	-	-	-	-	-	-	-
Materials - General	466,000	489,650	501,880	524,430	555,550	584,090	606,940	635,090	663,570	692,410	721,600
Contracts - Electrical	5,500	5,500	5,640	5,780	5,920	6,060	6,220	6,380	6,540	6,700	6,860
Consultants - General	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
Legal - General Advice	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Bad & Doubtful Debts	5,010	5,020	5,030	5,040	5,050	5,060	5,070	5,080	5,090	5,100	5,110
Insurance - Property	52,570	58,660	61,600	64,680	67,920	71,320	74,880	78,630	82,560	86,690	91,020
Other Expenses - Electricity	260,000	290,000	297,260	304,690	312,310	320,120	328,120	336,320	344,730	353,350	362,180
Other Expenses - Telephone	2,770	2,995	3,070	3,140	3,210	3,280	3,350	3,420	3,500	3,580	3,680
Other Expenses - Other-Postage & Freight	300	310	320	330	340	350	360	370	380	390	400
Other Expenses - Other-Council Rates	20,630	20,480	20,990	21,520	22,060	22,610	23,170	23,750	24,340	24,950	25,570
Other Expenses - Other-Council Water Usage	5,300	6,500	6,660	6,820	7,000	7,180	7,360	7,540	7,730	7,920	8,120
Other Expenses - Other-Internal Plant Charges	47,310	48,490	49,700	50,940	52,220	53,530	54,870	56,250	57,660	59,100	60,580
Other Expenses - Internal Overheads Allocations	776,680	812,370	832,680	853,510	874,850	896,730	919,160	942,150	965,700	989,840	1,014,590
Other Expenses-Small Plant Charged to Other Funds	18,660	19,600	20,090	20,590	21,100	21,630	22,170	22,720	23,290	23,870	24,470
Internal Plant Charges	13,500	13,840	14,190	14,550	14,910	15,280	15,660	16,060	16,460	16,870	17,290
Depreciation	1,101,500	1,352,118	1,365,620	1,379,260	1,393,040	1,406,960	1,421,010	1,435,210	1,449,550	1,464,030	1,478,660
Total Expenses from Ordinary Activities	3,436,850	3,788,758	3,865,550	3,952,620	4,049,780	4,145,880	4,237,820	4,336,730	4,437,570	4,540,460	4,645,480
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Fees - Sewer Availability	(3,288,781)	(3,413,550)	(3,597,880)	(3,792,170)	(3,886,950)	(3,984,110)	(4,079,720)	(4,181,820)	(4,286,470)	(4,393,740)	(4,503,690)
Other - Miscellaneous Other - Sundry Income	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Fees-Private Works	(18,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Income-Interest-Cash & Investments	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
Grants-Operating-Special Purpose-Sewerage Services	(9,840)	(1,310)	(1,310)	(1,310)	(1,310)	(1,310)	(1,310)	(1,310)	(1,310)	(1,310)	(1,310)
Total Revenue from Ordinary Activities	(3,459,621)	(3,577,860)	(3,762,190)	(3,956,480)	(4,051,260)	(4,148,420)	(4,244,030)	(4,346,130)	(4,450,780)	(4,558,050)	(4,668,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(22,771)	210,898	103,360	(3,860)	(1,480)	(2,540)	(6,210)	(9,400)	(13,210)	(17,590)	(22,520)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Contrib-Capital-Section 64-Sewer	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Total Grants and Contributions Provided for Capital Purposes	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(52,771)	180,898	73,360	(33,860)	(31,480)	(32,540)	(36,210)	(39,400)	(43,210)	(47,590)	(52,520)

<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	227,350	177,380	-	-	-	-	-	-	-	-	-
Acquisition of Assets	924,840	992,090	1,290,490	1,411,480	1,422,750	1,434,290	1,456,120	1,473,240	1,491,670	1,510,410	1,529,470
Total Capital Amounts	1,152,190	1,169,470	1,290,490	1,411,480	1,422,750	1,434,290	1,456,120	1,473,240	1,491,670	1,510,410	1,529,470
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,101,500)	(1,352,118)	(1,365,620)	(1,379,260)	(1,393,040)	(1,406,960)	(1,421,010)	(1,435,210)	(1,449,550)	(1,464,030)	(1,478,660)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,101,500)	(1,352,118)	(1,365,620)	(1,379,260)	(1,393,040)	(1,406,960)	(1,421,010)	(1,435,210)	(1,449,550)	(1,464,030)	(1,478,660)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(2,081)	(1,750)	(1,770)	(1,640)	(1,770)	(5,210)	(1,100)	(1,370)	(1,090)	(1,210)	(1,710)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(2,081)	(1,750)	(1,770)	(1,640)	(1,770)	(5,210)	(1,100)	(1,370)	(1,090)	(1,210)	(1,710)

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		985,240	1,120,270	1,158,930	1,186,710	1,215,160	1,244,360	1,274,270	1,304,920	1,336,340	1,368,560	1,401,550
Materials - General		206,320	206,100	211,260	216,520	221,940	227,480	233,160	238,990	244,980	251,120	257,410
Contracts - Infrastructure		7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Contracts - Cleaning		79,000	81,400	83,440	85,530	87,670	89,860	92,110	94,410	96,770	99,190	101,670
Contracts - Security		4,800	4,900	5,020	5,150	5,280	5,410	5,550	5,690	5,830	5,980	6,130
Fleet - Operators Wages		51,500	51,500	53,050	54,380	55,740	57,130	58,560	60,020	61,520	63,060	64,640
Fleet - Mechanic Wages		382,659	396,940	408,850	419,070	429,550	440,290	451,300	462,580	474,140	485,990	498,140
Fleet - Repairs by Non Council Entities		10,200	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Fleet - Parts		770,000	770,000	789,250	808,980	829,200	849,930	871,180	892,960	915,280	938,160	961,610
Fleet - Tyres		250,000	250,000	256,250	262,660	269,230	275,960	282,860	289,930	297,180	304,610	312,230
Fleet - Oils		45,000	45,000	46,130	47,280	48,460	49,670	50,910	52,180	53,480	54,820	56,190
Fleet - Blades/Cutting Edges		60,000	60,000	61,500	63,040	64,620	66,240	67,900	69,600	71,340	73,120	74,950
Fleet - Miscellaneous		237,584	240,895	246,920	253,090	259,420	265,910	272,560	279,370	286,360	293,520	300,860
Fleet - Accident Expenses		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Fleet - Fuel Costs		1,284,100	1,307,500	1,340,190	1,373,690	1,408,030	1,443,230	1,479,310	1,516,290	1,554,200	1,593,060	1,632,890
Fleet - Vehicle Registration Costs		200,000	200,000	205,000	210,130	215,380	220,760	226,280	231,940	237,740	243,680	249,770
Fleet - Insurances		333,010	415,130	425,510	436,150	447,050	458,230	469,690	481,430	493,470	505,810	518,460
Legal - General Advice		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Councillors - Election Expenses		35,000	39,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Insurance - Property		56,200	43,220	45,390	47,670	50,050	52,550	55,170	57,940	60,840	63,880	67,070
Insurance - Councillors & Officers		60,310	67,940	69,640	71,380	73,160	74,980	76,860	78,780	80,750	82,770	84,840
Insurance - Other		27,650	31,250	32,030	32,830	33,640	34,480	35,350	36,240	37,150	38,080	39,030
Other Expenses - Electricity		51,900	53,500	54,840	56,210	57,610	59,050	60,520	62,040	63,590	65,180	66,810
Other Expenses - Gas		6,500	6,500	6,660	6,830	7,000	7,170	7,350	7,540	7,730	7,920	8,120
Other Expenses - Telephone		71,025	73,895	75,740	77,640	79,580	81,570	83,610	85,700	87,840	90,040	92,290
Donations - Cultural Activities		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Contributions - Other		3,300	3,800	3,800	3,800	3,800	3,800	3,800	3,800	3,800	3,800	3,800
Other Expenses - Other-Advertising		9,530	9,770	10,010	10,260	10,520	10,780	11,050	11,330	11,610	11,900	12,200
Other Expenses - Other-Postage & Freight		31,620	32,410	33,220	34,050	35,070	36,120	37,200	38,320	39,470	40,650	41,870
Other Expenses - Other-Printing Stationary		33,020	33,850	34,700	35,570	36,640	37,740	38,870	40,040	41,240	42,480	43,750
Other Expenses - Other-Subscriptions		39,700	40,700	40,700	40,700	40,700	40,700	40,700	40,700	40,700	40,700	40,700
Other Expenses - Other-Council Rates		25,680	26,410	27,070	27,740	28,430	29,140	29,870	30,620	31,380	32,160	32,960
Other Expenses - Other-Council Water Usage		2,500	2,800	2,870	2,940	3,010	3,090	3,170	3,250	3,330	3,410	3,500
Other Expenses - Other-Security		1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Other Expenses - Photocopier Costs		33,780	34,620	35,490	36,380	37,110	37,850	38,610	39,380	40,170	40,970	41,790
Other Expenses-Small Plant Charged to Other Funds		(153,260)	(160,980)	(165,000)	(169,130)	(173,360)	(177,690)	(182,130)	(186,680)	(191,350)	(196,130)	(201,030)
Internal Plant Charges		3,060	3,140	3,220	3,300	3,380	3,460	3,550	3,640	3,730	3,820	3,920
Depreciation		1,768,000	1,940,000	1,944,860	1,949,730	1,954,610	1,959,500	1,964,400	1,969,310	1,974,230	1,979,170	1,984,120
Total Expenses from Ordinary Activities		7,046,328	7,492,860	7,647,940	7,791,680	7,939,080	8,090,150	8,244,990	8,403,660	8,566,240	8,732,880	8,903,640

<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Rental Income-Property Leases	(6,120)	(6,270)	(6,430)	(6,590)	(6,750)	(6,920)	(7,090)	(7,270)	(7,450)	(7,640)	(7,830)
Income-Other Revenue-Miscellaneous Sales	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)
Income-Other Revenue-Other-Book Sales	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Income-Other Revenue-Other-Others	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)
Internal - Plant Charges	(6,249,523)	(6,703,330)	(6,969,860)	(7,002,230)	(7,250,120)	(7,260,190)	(7,434,960)	(7,595,350)	(7,842,280)	(7,875,710)	(7,925,820)
Internal - Plant Charges - Private Usage	(6,660)	(6,830)	(6,830)	(7,000)	(7,180)	(7,360)	(7,540)	(7,730)	(7,920)	(8,120)	(8,320)
Total Revenue from Ordinary Activities	(6,265,653)	(6,719,780)	(6,986,470)	(7,019,170)	(7,267,400)	(7,277,820)	(7,452,940)	(7,613,700)	(7,861,000)	(7,894,820)	(7,945,320)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	780,675	773,080	661,470	772,510	671,680	812,330	792,050	789,960	705,240	838,060	958,320
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	780,675	773,080	661,470	772,510	671,680	812,330	792,050	789,960	705,240	838,060	958,320
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	577,720	670,430	1,559,675	524,950	1,081,152	873,350	1,221,550	892,975	832,825	1,255,100	760,975
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Fleet Purchases	2,809,000	4,250,000	6,172,000	1,958,500	4,238,000	3,285,500	3,680,000	3,929,000	4,873,000	4,010,500	2,003,500
Acquisition of Assets - Office Furniture & Equipment	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
Acquisition of Assets - Art Prize	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Acquisition of Assets - Strategic Capital Infrastructure Program	-	476,000	306,000	306,000	306,000	306,000	306,000	306,000	306,000	306,000	422,240
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	3,396,420	5,406,130	8,047,375	2,799,150	5,634,852	4,474,550	5,217,250	5,137,675	6,021,525	5,581,300	3,196,415
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,768,000)	(1,940,000)	(1,944,860)	(1,949,730)	(1,954,610)	(1,959,500)	(1,964,400)	(1,969,310)	(1,974,230)	(1,979,170)	(1,984,120)
Carrying amount of Assets Sold	(577,720)	(670,430)	(1,559,675)	(524,950)	(1,081,152)	(873,350)	(1,221,550)	(892,975)	(832,825)	(1,255,100)	(760,975)
Total Non-Cash Items	(2,345,720)	(2,610,430)	(3,504,535)	(2,474,680)	(3,035,762)	(2,832,850)	(3,185,950)	(2,862,285)	(2,807,055)	(3,234,270)	(2,745,095)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	1,831,375	3,568,780	5,204,310	1,096,980	3,270,770	2,454,030	2,823,350	3,065,350	3,919,710	3,185,090	1,409,640
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	(126,000)	(1,135,750)	(2,073,240)	1,124,930	(550,230)	(24,640)	22,100	(547,610)	(1,109,410)	(204,970)	1,132,320
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	1,705,375	2,433,030	3,131,070	2,221,910	2,720,540	2,429,390	2,845,450	2,517,740	2,810,300	2,980,120	2,541,960

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Public Order & Safety Fire Serv Levy, Fire Protect, Emerg Serv	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Materials - General		377,860	389,320	399,060	409,030	419,250	429,730	440,480	451,480	462,760	474,320	486,180
Contracts - Electrical		200	200	210	220	230	240	250	260	270	280	290
Contracts - Cleaning		11,130	11,460	11,740	12,030	12,340	12,650	12,970	13,300	13,630	13,970	14,320
Contracts - Other		14,000	14,000	14,350	14,710	15,080	15,460	15,850	16,250	16,660	17,080	17,510
Contracts - Security		800	900	920	940	960	980	1,000	1,030	1,060	1,090	1,120
Insurance - Property		1,920	3,250	3,410	3,580	3,750	3,930	4,130	4,330	4,540	4,760	5,000
Other Expenses - Electricity		26,400	28,300	29,010	29,730	30,480	31,240	32,020	32,820	33,640	34,480	35,340
Other Expenses - Telephone		3,360	3,360	3,450	3,540	3,630	3,720	3,810	3,910	4,010	4,110	4,210
Other Expenses - Emergency Services Levy		568,000	602,986	618,060	633,520	649,360	665,590	682,230	699,290	716,780	734,700	753,060
Other Expenses - Other-Advertising		500	500	510	520	530	540	550	560	570	580	590
Other Expenses - Other-Printing Stationary		420	420	430	440	450	460	470	480	490	500	520
Other Expenses - Other-Council Rates		16,420	16,100	16,510	16,930	17,350	17,790	18,240	18,700	19,170	19,650	20,140
Other Expenses - Other-Council Water Usage		1,450	1,450	1,490	1,530	1,570	1,610	1,650	1,700	1,750	1,800	1,850
Depreciation		295,650	313,470	314,240	315,040	315,840	316,640	317,440	318,240	319,040	319,840	320,650
Total Expenses from Ordinary Activities		1,321,110	1,388,716	1,416,390	1,444,760	1,473,820	1,503,580	1,534,090	1,565,350	1,597,370	1,630,160	1,663,780
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-NSW Rural Fire Service		(196,000)	(202,360)	(207,350)	(212,450)	(217,700)	(223,070)	(228,570)	(234,230)	(240,020)	(246,140)	(252,020)
Total Revenue from Ordinary Activities		(196,000)	(202,360)	(207,350)	(212,450)	(217,700)	(223,070)	(228,570)	(234,230)	(240,020)	(246,140)	(252,020)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,125,110	1,186,356	1,209,040	1,232,310	1,256,120	1,280,510	1,305,520	1,331,120	1,357,350	1,384,020	1,411,760
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants-Capital-Special Purpose-NSW Rural Fire Service		(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Total Grants and Contributions Provided for Capital Purposes		(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		925,110	986,356	1,009,040	1,032,310	1,056,120	1,080,510	1,105,520	1,131,120	1,157,350	1,184,020	1,211,760
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - RFS Equipment		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Acquisition of Assets - SES Equipment		7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150
Total Capital Amounts		207,150	207,150	207,150	207,150	207,150	207,150	207,150	207,150	207,150	207,150	207,150
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(295,650)	(313,470)	(314,240)	(315,040)	(315,840)	(316,640)	(317,440)	(318,240)	(319,040)	(319,840)	(320,650)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(295,650)	(313,470)	(314,240)	(315,040)	(315,840)	(316,640)	(317,440)	(318,240)	(319,040)	(319,840)	(320,650)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		836,610	880,036	901,950	924,420	947,430	971,020	995,230	1,020,030	1,045,460	1,071,330	1,098,260
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		836,610	880,036	901,950	924,420	947,430	971,020	995,230	1,020,030	1,045,460	1,071,330	1,098,260

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Recreation & Culture Other Cultural Services		PROPOSED BUDGET								
	CURRENT BUDGET										
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	930	960	990	1,020	1,050	1,080	1,110	1,140	1,170	1,200	1,230
Materials - General	31,440	32,300	33,110	33,940	34,790	35,650	36,550	37,470	38,400	39,360	40,340
Contracts - Cleaning	-	-	-	-	-	-	-	-	-	-	-
Insurance - Property	290	330	350	370	390	410	430	450	470	490	510
Other Expenses - Electricity	1,600	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500	2,560	2,620
Donations - Donation Program	20,050	21,050	21,050	21,050	21,050	21,050	21,050	21,050	21,050	21,050	21,050
Donations - Cultural Activities	28,250	28,250	28,250	28,250	28,250	28,250	28,250	28,250	28,250	28,250	28,250
Donations - Sports Assistance Scheme	19,500	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
General - Membership to Associations	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900
Depreciation	25,000	48,160	48,240	48,320	48,400	48,480	48,560	48,640	48,720	48,800	48,880
Total Expenses from Ordinary Activities	139,960	166,050	167,040	168,050	169,090	170,140	171,230	172,340	173,460	174,610	175,780
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	139,960	166,050	167,040	168,050	169,090	170,140	171,230	172,340	173,460	174,610	175,780
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	139,960	166,050	167,040	168,050	169,090	170,140	171,230	172,340	173,460	174,610	175,780
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(25,000)	(48,160)	(48,240)	(48,320)	(48,400)	(48,480)	(48,560)	(48,640)	(48,720)	(48,800)	(48,880)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(25,000)	(48,160)	(48,240)	(48,320)	(48,400)	(48,480)	(48,560)	(48,640)	(48,720)	(48,800)	(48,880)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	114,960	117,890	118,800	119,730	120,690	121,660	122,670	123,700	124,740	125,810	126,900
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	114,960	117,890	118,800	119,730	120,690	121,660	122,670	123,700	124,740	125,810	126,900

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Recreation & Culture Other Sport & Recreation		PROPOSED BUDGET								
	CURRENT BUDGET										
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	12,480	12,980	13,370	13,710	14,050	14,400	14,760	15,130	15,500	15,890	16,290
Materials - General	58,700	60,330	61,840	63,390	64,970	66,600	68,260	69,970	71,720	73,510	75,350
Contracts - Cleaning	15,300	15,400	15,790	16,180	16,580	16,990	17,410	17,850	18,300	18,760	19,230
Insurance - Property	7,300	7,980	8,380	8,810	9,250	9,710	10,200	10,710	11,250	11,810	12,400
Other Expenses - Electricity	12,000	16,500	16,910	17,330	17,760	18,200	18,660	19,130	19,610	20,100	20,600
Other Expenses - Gas	2,500	2,500	2,560	2,620	2,690	2,760	2,830	2,900	2,970	3,040	3,120
Other Expenses - Internet	1,545	1,545	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	1,920
Donations - Donation Program	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Other Expenses - Other-Council Rates	2,270	2,040	2,090	2,140	2,200	2,260	2,320	2,380	2,440	2,500	2,560
Other Expenses - Other-Council Water Usage	6,000	6,000	6,150	6,300	6,460	6,620	6,790	6,960	7,130	7,310	7,490
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	122,095	129,275	132,670	136,100	139,620	143,240	146,970	150,810	154,740	158,790	162,960
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Contrib-Operating-Other-Tourism	(97,525)	(103,805)	(106,550)	(109,370)	(112,280)	(115,270)	(118,350)	(121,520)	(124,770)	(128,120)	(131,560)
Total Revenue from Ordinary Activities	(97,525)	(103,805)	(106,550)	(109,370)	(112,280)	(115,270)	(118,350)	(121,520)	(124,770)	(128,120)	(131,560)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	24,570	25,470	26,120	26,730	27,340	27,970	28,620	29,290	29,970	30,670	31,400
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	24,570	25,470	26,120	26,730	27,340	27,970	28,620	29,290	29,970	30,670	31,400
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS	24,570	25,470	26,120	26,730	27,340	27,970	28,620	29,290	29,970	30,670	31,400
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	24,570	25,470	26,120	26,730	27,340	27,970	28,620	29,290	29,970	30,670	31,400

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Transport & Communication Aerodromes		CURRENT BUDGET	PROPOSED BUDGET							
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	<u>EXPENSES FORM ORDINARY ACTIVITIES</u>										
Employee Benefits & On Costs	28,620	29,760	30,650	31,410	32,190	32,990	33,820	34,670	35,540	36,430	37,340
Materials - General	99,940	102,440	105,000	107,620	110,310	113,070	115,900	118,800	121,770	124,810	127,940
Contracts - Cleaning	12,200	12,600	12,920	13,240	13,570	13,910	14,260	14,620	14,990	15,360	15,740
Contracts - Security	1,600	1,700	1,740	1,780	1,820	1,870	1,920	1,970	2,020	2,070	2,120
Insurance - Property	4,140	4,570	4,800	5,040	5,290	5,560	5,840	6,130	6,440	6,760	7,100
Other Expenses - Electricity	4,100	5,300	5,440	5,580	5,720	5,860	6,010	6,160	6,310	6,470	6,630
Other Expenses - Telephone	2,575	2,575	2,640	2,710	2,780	2,850	2,920	2,990	3,060	3,140	3,220
Other Expenses - Other-Council Rates	12,550	15,540	15,930	16,330	16,740	17,150	17,570	18,010	18,460	18,920	19,390
Other Expenses - Other-Council Water Usage	400	400	410	420	430	440	450	460	470	480	490
Depreciation	278,500	388,210	389,230	390,260	411,290	412,320	413,360	414,400	415,440	416,480	417,530
Total Expenses from Ordinary Activities	444,625	563,095	568,760	574,390	600,140	606,020	612,050	618,210	624,500	630,920	637,500
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	444,625	563,095	568,760	574,390	600,140	606,020	612,050	618,210	624,500	630,920	637,500
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	444,625	563,095	568,760	574,390	600,140	606,020	612,050	618,210	624,500	630,920	637,500
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(278,500)	(388,210)	(389,230)	(390,260)	(411,290)	(412,320)	(413,360)	(414,400)	(415,440)	(416,480)	(417,530)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(278,500)	(388,210)	(389,230)	(390,260)	(411,290)	(412,320)	(413,360)	(414,400)	(415,440)	(416,480)	(417,530)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	166,125	174,885	179,530	184,130	188,850	193,700	198,690	203,810	209,060	214,440	219,970
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	166,125	174,885	179,530	184,130	188,850	193,700	198,690	203,810	209,060	214,440	219,970

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services										
	Business Services										
	Economic Affairs										
	CURRENT BUDGET	PROPOSED BUDGET									
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	366,125	369,095	381,290	390,600	400,150	409,940	419,960	430,250	440,810	451,610	462,670
Materials - General	554,260	573,130	587,472	602,153	617,170	632,595	648,415	664,615	681,245	698,285	715,760
Contracts - Cleaning	48,300	49,700	50,950	52,230	53,540	54,880	56,250	57,650	59,100	60,580	62,100
Contracts - Security	14,600	14,600	14,970	15,340	15,720	16,110	16,510	16,920	17,340	17,770	18,210
Insurance - Property	42,480	47,010	49,360	51,830	54,420	57,140	60,000	63,010	66,170	69,480	72,960
Other Expenses - Electricity	8,800	10,800	11,070	11,350	11,630	11,920	12,220	12,520	12,830	13,150	13,470
Other Expenses - Gas	4,300	4,500	4,620	4,740	4,850	4,970	5,090	5,220	5,350	5,490	5,620
Other Expenses - Telephone	2,935	2,935	3,010	3,090	3,170	3,250	3,330	3,410	3,490	3,580	3,670
Contributions - Other	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600
Other Expenses - Other-Bank Fees	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Other Expenses - Other-Advertising	10,340	10,600	10,870	11,140	11,420	11,710	12,000	12,300	12,610	12,930	13,250
Other Expenses - Other-Postage & Freight	310	320	330	340	350	360	370	380	390	400	410
Other Expenses - Other-Printing Stationary	1,500	1,540	1,580	1,620	1,670	1,720	1,770	1,820	1,870	1,930	1,990
Other Expenses - Other-Subscriptions	730	730	730	730	730	730	730	730	730	730	730
Other Expenses - Other-Council Rates	242,920	269,790	276,540	283,460	290,550	297,810	305,260	312,880	320,700	328,720	336,950
Other Expenses - Other-Council Water Usage	9,900	9,900	10,150	10,410	10,670	10,940	11,210	11,490	11,770	12,060	12,360
Other Expenses - Photocopier Costs	2,240	2,300	2,360	2,420	2,470	2,520	2,570	2,620	2,670	2,720	2,770
Depreciation	158,250	153,365	153,750	154,140	154,530	154,920	155,310	155,700	156,100	156,500	156,900
Total Expenses from Ordinary Activities	1,490,990	1,543,315	1,582,052	1,618,593	1,656,040	1,694,515	1,733,995	1,774,515	1,816,175	1,858,935	1,902,820
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Rental Income-Property Leases	(97,370)	(109,800)	(112,540)	(115,350)	(118,240)	(121,200)	(124,230)	(127,340)	(130,530)	(133,790)	(137,130)
Income-Other Revenue-Other-Tourism	(71,380)	(73,105)	(74,865)	(76,670)	(78,515)	(80,410)	(82,350)	(84,340)	(86,380)	(88,470)	(90,610)
Total Revenue from Ordinary Activities	(168,750)	(182,905)	(187,405)	(192,020)	(196,755)	(201,610)	(206,580)	(209,680)	(216,910)	(222,260)	(227,740)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	1,322,240	1,360,410	1,394,647	1,426,573	1,459,285	1,492,905	1,527,415	1,564,835	1,599,265	1,636,675	1,675,080
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	1,322,240	1,360,410	1,394,647	1,426,573	1,459,285	1,492,905	1,527,415	1,564,835	1,599,265	1,636,675	1,675,080
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(158,250)	(153,365)	(153,750)	(154,140)	(154,530)	(154,920)	(155,310)	(155,700)	(156,100)	(156,500)	(156,900)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(158,250)	(153,365)	(153,750)	(154,140)	(154,530)	(154,920)	(155,310)	(155,700)	(156,100)	(156,500)	(156,900)
CONSOLIDATED NET (PROFIT)/LOSS	1,163,990	1,207,045	1,240,897	1,272,433	1,304,755	1,337,985	1,372,105	1,409,135	1,443,165	1,480,175	1,518,180
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	1,163,990	1,207,045	1,240,897	1,272,433	1,304,755	1,337,985	1,372,105	1,409,135	1,443,165	1,480,175	1,518,180

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services										
	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	21,050	28,340	29,970	30,590	31,230	31,890	32,560	33,250	33,960	34,680	35,420
Materials - General	4,120	4,220	4,320	4,420	4,540	4,660	4,780	4,900	5,020	5,150	5,280
Councillors - Mayoral Fee	28,430	39,065	40,240	41,250	42,280	43,340	44,420	45,530	46,670	47,840	49,040
Councillors - Councillors Fees	117,360	163,895	168,810	173,030	177,360	181,790	186,330	190,990	195,760	200,650	205,670
Councillors - Councillors (include Mayor) Expenses	35,060	35,940	36,840	37,760	38,700	39,670	40,660	41,680	42,720	43,790	44,880
Councillors - Delegates Expenses	45,000	66,130	67,780	69,470	71,210	72,990	74,810	76,680	78,600	80,570	82,580
Councillors - Travelling & Accommodation	23,500	24,090	24,690	25,310	25,940	26,590	27,250	27,930	28,630	29,350	30,080
Other Expenses - Telephone	-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Other-Advertising	1,950	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500
Other Expenses - Other-Printing Stationary	1,360	1,390	1,420	1,460	1,500	1,550	1,600	1,650	1,700	1,750	1,800
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	277,830	365,070	376,120	385,390	394,910	404,680	414,670	424,930	435,440	446,220	457,250
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	277,830	365,070	376,120	385,390	394,910	404,680	414,670	424,930	435,440	446,220	457,250
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	277,830	365,070	376,120	385,390	394,910	404,680	414,670	424,930	435,440	446,220	457,250
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS	277,830	365,070	376,120	385,390	394,910	404,680	414,670	424,930	435,440	446,220	457,250
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	277,830	365,070	376,120	385,390	394,910	404,680	414,670	424,930	435,440	446,220	457,250

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Executive Services Administration Administration		CURRENT BUDGET	PROPOSED BUDGET							
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	1,608,535	1,364,155	1,397,980	1,424,590	1,451,840	1,479,790	1,508,430	1,537,790	1,567,900	1,598,750	1,630,400
Materials - General	18,500	18,580	19,040	19,510	19,990	20,490	21,000	21,520	22,050	22,600	23,170
Consultants - General	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Insurance - Other	4,930	9,700	9,940	10,190	10,440	10,700	10,970	11,240	11,520	11,810	12,110
Other Expenses - Telephone	6,385	6,385	6,540	6,710	6,880	7,060	7,240	7,420	7,610	7,800	8,000
Donations - Donation Program	42,850	43,850	43,850	43,850	43,850	43,850	43,850	43,850	43,850	43,850	43,850
Donations - Other	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Other Expenses - Other-Advertising	360	370	380	390	400	410	420	430	440	450	460
Other Expenses - Other-Postage & Freight	310	320	330	340	350	360	370	380	390	400	410
Other Expenses - Other-Printing Stationary	840	860	880	900	930	960	990	1,020	1,050	1,080	1,110
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	1,686,210	1,447,720	1,482,440	1,509,980	1,538,180	1,567,120	1,596,770	1,627,150	1,658,310	1,690,240	1,723,010
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Other-Workers Comp Premium Adjustment	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Total Revenue from Ordinary Activities	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	1,636,210	1,397,720	1,432,440	1,459,980	1,488,180	1,517,120	1,546,770	1,577,150	1,608,310	1,640,240	1,673,010
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	1,636,210	1,397,720	1,432,440	1,459,980	1,488,180	1,517,120	1,546,770	1,577,150	1,608,310	1,640,240	1,673,010
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Energy Efficiency Program	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Acquisition of Assets - Minor Community Infrastructure Assets	151,226	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Total Capital Amounts	191,226	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS	1,827,436	1,587,720	1,622,440	1,649,980	1,678,180	1,707,120	1,736,770	1,767,150	1,798,310	1,830,240	1,863,010
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	1,827,436	1,587,720	1,622,440	1,649,980	1,678,180	1,707,120	1,736,770	1,767,150	1,798,310	1,830,240	1,863,010

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Financial Services Administration Administration										
	CURRENT BUDGET	PROPOSED BUDGET									
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	(748,295)	(687,815)	(707,620)	(533,135)	(560,075)	(609,090)	(634,900)	(663,935)	(690,995)	(719,415)	(749,850)
Borrowing Cost - Interest on Overdraft	-	-	-	-	-	-	-	-	-	-	-
Materials - General	46,460	47,760	48,950	50,170	51,430	52,710	54,020	55,350	56,730	58,150	59,610
Contracts - Electrical	400	400	410	420	430	440	450	460	470	480	490
Contracts - Cleaning	33,400	34,400	35,260	36,140	37,040	37,970	38,920	39,890	40,890	41,910	42,960
Contracts - Other	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Contracts - Security	4,800	4,900	5,020	5,150	5,280	5,410	5,550	5,690	5,830	5,980	6,130
Audit Services-Audit Services	123,920	158,700	162,670	166,740	170,910	175,180	179,560	184,050	188,660	193,380	198,220
Other Expenses - Bad & Doubtful Debts	3,160	3,170	3,180	3,190	3,200	3,210	3,220	3,230	3,240	3,250	3,260
Insurance - Property	16,660	18,490	19,420	20,390	21,410	22,480	23,600	24,790	26,030	27,330	28,700
Other Expenses - Electricity	12,900	17,300	17,730	18,170	18,620	19,080	19,560	20,050	20,550	21,070	21,600
Other Expenses - Gas	1,600	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900	1,950	2,000
Other Expenses - Telephone	4,635	2,575	2,650	2,720	2,790	2,860	2,930	3,000	3,070	3,140	3,220
Other Expenses - Other-Bank Fees	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050
Other Expenses - Other-Valuation Fees	76,740	82,500	84,560	86,670	88,840	91,060	93,340	95,670	98,060	100,510	103,020
Other Expenses - Other-Advertising	5,970	6,120	6,270	6,430	6,590	6,750	6,920	7,090	7,270	7,450	7,640
Other Expenses - Other-Postage & Freight	14,280	16,500	16,910	17,330	17,850	18,390	18,940	19,510	20,100	20,700	21,320
Other Expenses - Other-Printing Stationary	28,070	28,770	29,490	30,230	31,140	32,070	33,030	34,020	35,040	36,090	37,170
Other Expenses - Other-Council Rates	14,230	21,320	21,860	22,410	22,970	23,550	24,140	24,740	25,360	25,990	26,640
Other Expenses - Other-Council Water Usage	3,750	4,400	4,510	4,620	4,740	4,860	4,980	5,100	5,230	5,360	5,490
Other Expenses - Internal Overheads Allocations	(1,944,340)	(2,023,260)	(2,073,830)	(2,125,690)	(2,178,830)	(2,233,310)	(2,289,160)	(2,346,390)	(2,405,040)	(2,465,180)	(2,526,810)
Other Expenses-Small Plant Charged to Other Funds	11,730	12,320	12,630	12,950	13,270	13,600	13,940	14,290	14,650	15,020	15,400
Depreciation	434,400	489,825	491,060	492,300	493,550	494,800	496,050	497,300	498,550	499,810	501,070
Total Expenses from Ordinary Activities	(1,810,480)	(1,714,975)	(1,772,180)	(1,636,065)	(1,702,075)	(1,791,170)	(1,858,060)	(1,929,195)	(1,999,355)	(2,071,975)	(2,147,670)
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Certificates - 603 Certificates	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)
Income-Other Revenue-Other-Plan Printing Sale of Maps	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)
Income-Other Revenue-Other-Sales Old Materials	(1,020)	(1,020)	(1,020)	(1,020)	(1,020)	(1,020)	(1,020)	(1,020)	(1,020)	(1,020)	(1,020)
Income-Other Revenue-Other-Others	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)
Rates - Farmland	3,840	3,940	4,040	4,140	4,240	4,350	4,460	4,570	4,680	4,800	4,920
Rates - Residential	(15,233,573)	(15,973,375)	(16,444,835)	(16,855,947)	(17,277,550)	(17,709,287)	(18,152,016)	(18,605,817)	(19,070,961)	(19,547,730)	(20,036,430)
Fees - Storm Water	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450
Interest - Ordinary Rates	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)
Other - Legal Fees Recovery	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)
Grants - Financial Assistance Grant	(4,727,992)	(5,202,810)	(5,332,880)	(5,466,200)	(5,602,860)	(5,742,930)	(5,886,500)	(6,033,660)	(6,184,500)	(6,339,110)	(6,497,590)
Grants - Pensioners Rebate Subsidy	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)
Income-Interest-Cash & Investments	(884,000)	(1,360,000)	(1,190,000)	(1,190,000)	(1,190,000)	(1,190,000)	(1,190,000)	(1,190,000)	(1,190,000)	(1,190,000)	(1,190,000)
Total Revenue from Ordinary Activities	(21,084,095)	(22,774,615)	(23,206,045)	(23,750,377)	(24,308,540)	(24,880,237)	(25,466,426)	(26,067,277)	(26,683,151)	(27,314,410)	(27,961,470)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(22,894,575)	(24,489,590)	(24,978,225)	(25,386,442)	(26,010,615)	(26,671,407)	(27,324,486)	(27,996,472)	(28,682,506)	(29,386,385)	(30,109,140)

<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>	-	-	-	-	-	-	-	-	-	-	
<i>Total Grants and Contributions Provided for Capital Purposes</i>	-	-	-	-	-	-	-	-	-	-	
<i>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</i>	(22,894,575)	(24,489,590)	(24,978,225)	(25,386,442)	(26,010,615)	(26,671,407)	(27,324,486)	(27,996,472)	(28,682,506)	(29,386,385)	(30,109,140)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
<i>Total Capital Amounts</i>	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(434,400)	(489,825)	(491,060)	(492,300)	(493,550)	(494,800)	(496,050)	(497,300)	(498,550)	(499,810)	(501,070)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
<i>Total Non-Cash Items</i>	(434,400)	(489,825)	(491,060)	(492,300)	(493,550)	(494,800)	(496,050)	(497,300)	(498,550)	(499,810)	(501,070)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(23,328,975)	(24,979,415)	(25,469,285)	(25,878,742)	(26,504,165)	(27,166,207)	(27,820,536)	(28,493,772)	(29,181,056)	(29,886,195)	(30,610,210)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(23,328,975)	(24,979,415)	(25,469,285)	(25,878,742)	(26,504,165)	(27,166,207)	(27,820,536)	(28,493,772)	(29,181,056)	(29,886,195)	(30,610,210)

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Information Services Administration Administration		CURRENT BUDGET	PROPOSED BUDGET							
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
	<u>EXPENSES FORM ORDINARY ACTIVITIES</u>										
Employee Benefits & On Costs	543,365	574,620	593,630	608,320	623,370	638,800	654,640	670,860	687,490	704,540	722,010
Materials - General	616,850	632,270	648,080	664,280	680,900	697,910	715,360	733,250	751,590	770,380	789,640
Contracts - IT Maintenance & Support	181,450	185,990	190,640	195,410	200,300	205,310	210,440	215,700	221,090	226,620	232,290
Contracts - Security	-	-	-	-	-	-	-	-	-	-	-
Insurance - Property	-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Telephone	12,650	11,875	12,170	12,470	12,790	13,110	13,430	13,770	14,110	14,460	14,820
Other Expenses - Internet	55,620	56,650	58,070	59,520	61,010	62,540	64,100	65,700	67,340	69,020	70,750
Other Expenses - Other-Postage & Freight	310	320	330	340	350	360	370	380	390	400	410
Other Expenses - Other-Printing Stationary	3,630	3,720	3,810	3,910	4,030	4,150	4,270	4,400	4,530	4,670	4,810
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	1,413,875	1,465,445	1,506,730	1,544,250	1,582,750	1,622,180	1,662,610	1,704,060	1,746,540	1,790,090	1,834,730
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	1,413,875	1,465,445	1,506,730	1,544,250	1,582,750	1,622,180	1,662,610	1,704,060	1,746,540	1,790,090	1,834,730
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	1,413,875	1,465,445	1,506,730	1,544,250	1,582,750	1,622,180	1,662,610	1,704,060	1,746,540	1,790,090	1,834,730
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Computer Equipment	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
Total Capital Amounts	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	1,561,365	1,612,935	1,654,220	1,691,740	1,730,240	1,769,670	1,810,100	1,851,550	1,894,030	1,937,580	1,982,220
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	1,561,365	1,612,935	1,654,220	1,691,740	1,730,240	1,769,670	1,810,100	1,851,550	1,894,030	1,937,580	1,982,220

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Information Services Recreation & Culture Public Libraries	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		621,820	657,630	679,490	696,120	713,170	730,650	748,560	766,920	785,740	805,010	824,790
Materials - General		111,350	118,020	120,980	124,020	127,120	130,300	133,560	136,900	140,320	143,850	147,450
Contracts - Cleaning		36,600	37,700	38,640	39,610	40,600	41,620	42,660	43,730	44,820	45,940	47,090
Contracts - IT Maintenance & Support		7,570	7,760	7,950	8,150	8,350	8,560	8,770	8,990	9,210	9,440	9,680
Contracts - Security		4,800	4,900	5,020	5,150	5,280	5,410	5,550	5,690	5,830	5,980	6,130
Insurance - Property		20,300	22,620	23,750	24,940	26,190	27,500	28,870	30,310	31,830	33,420	35,090
Other Expenses - Electricity		14,700	16,800	17,220	17,650	18,090	18,540	19,000	19,480	19,970	20,470	20,980
Other Expenses - Telephone		2,575	2,575	2,640	2,710	2,780	2,850	2,920	2,990	3,060	3,140	3,220
Other Expenses - Internet		1,700	2,575	2,640	2,710	2,780	2,850	2,920	2,990	3,060	3,140	3,220
Other Expenses - Other-Advertising		3,210	3,290	3,370	3,450	3,540	3,630	3,720	3,810	3,910	4,010	4,110
Other Expenses - Other-Postage & Freight		7,280	7,460	7,650	7,840	8,080	8,320	8,570	8,830	9,090	9,360	9,640
Other Expenses - Other-Printing Stationary		7,280	7,460	7,650	7,840	8,080	8,320	8,570	8,830	9,090	9,360	9,640
Other Expenses - Other-Council Rates		3,100	3,160	3,240	3,320	3,400	3,490	3,580	3,670	3,760	3,850	3,950
Other Expenses - Other-Council Water Usage		2,000	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500
Other Expenses - Photocopier Costs		8,320	8,530	8,740	8,960	9,140	9,320	9,510	9,700	9,890	10,090	10,290
Other Expenses - Internal Overheads Allocations		167,270	170,660	174,930	179,300	183,780	188,370	193,080	197,910	202,860	207,930	213,130
Depreciation		210,500	247,200	247,820	248,440	249,060	249,680	250,310	250,940	251,570	252,200	252,830
Total Expenses from Ordinary Activities		1,230,375	1,320,340	1,353,780	1,382,310	1,411,590	1,441,610	1,472,410	1,504,010	1,536,390	1,569,630	1,603,740
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants - Library - Operating Grant		(50,000)	(51,250)	(52,530)	(53,845)	(55,190)	(56,570)	(57,985)	(59,435)	(60,920)	(62,445)	(64,005)
Income-Other Revenue-Other-Library		(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)
Total Revenue from Ordinary Activities		(68,800)	(70,050)	(71,330)	(72,645)	(73,990)	(75,370)	(76,785)	(78,235)	(79,720)	(81,245)	(82,805)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,161,575	1,250,290	1,282,450	1,309,665	1,337,600	1,366,240	1,395,625	1,425,775	1,456,670	1,488,385	1,520,935
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants - Library - Capital Grant		(26,500)	(27,160)	(27,840)	(28,540)	(29,250)	(29,980)	(30,730)	(31,500)	(32,290)	(33,100)	(33,930)
Total Grants and Contributions Provided for Capital Purposes		(26,500)	(27,160)	(27,840)	(28,540)	(29,250)	(29,980)	(30,730)	(31,500)	(32,290)	(33,100)	(33,930)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,135,075	1,223,130	1,254,610	1,281,125	1,308,350	1,336,260	1,364,895	1,394,275	1,424,380	1,455,285	1,487,005
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Books & Materials		130,120	133,320	136,610	139,970	143,420	146,960	150,580	154,290	158,100	162,010	166,030
Total Capital Amounts		130,120	133,320	136,610	139,970	143,420	146,960	150,580	154,290	158,100	162,010	166,030
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(210,500)	(247,200)	(247,820)	(248,440)	(249,060)	(249,680)	(250,310)	(250,940)	(251,570)	(252,200)	(252,830)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(210,500)	(247,200)	(247,820)	(248,440)	(249,060)	(249,680)	(250,310)	(250,940)	(251,570)	(252,200)	(252,830)
CONSOLIDATED NET (PROFIT)/LOSS		1,054,695	1,109,250	1,143,400	1,172,655	1,202,710	1,233,540	1,265,165	1,297,625	1,330,910	1,365,095	1,400,205
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		1,054,695	1,109,250	1,143,400	1,172,655	1,202,710	1,233,540	1,265,165	1,297,625	1,330,910	1,365,095	1,400,205

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Information Services Recreation & Culture Art Galleries	CURRENT BUDGET	PROPOSED BUDGET									
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		70,335	74,175	76,670	78,590	80,540	82,550	84,610	86,720	88,890	91,110	93,370
Other Expenses - Gas		250	250	260	270	280	290	300	310	320	330	340
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		70,585	74,425	76,930	78,860	80,820	82,840	84,910	87,030	89,210	91,440	93,710
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		70,585	74,425	76,930	78,860	80,820	82,840	84,910	87,030	89,210	91,440	93,710
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		70,585	74,425	76,930	78,860	80,820	82,840	84,910	87,030	89,210	91,440	93,710
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Art Gallery Refurbishments		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total Capital Amounts		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		75,585	79,425	81,930	83,860	85,820	87,840	89,910	92,030	94,210	96,440	98,710
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		75,585	79,425	81,930	83,860	85,820	87,840	89,910	92,030	94,210	96,440	98,710

END OF DOCUMENT

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