

Long Term Financial Plan

2023 - 2033



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Introduction

The preparation of a Long-Term Financial Plan (LTFP) is a requirement under the NSW Office of Local Government's, Integrated Planning and Reporting Guidelines, 2021.

The LTFP supports Council's Community Strategic Plan and Delivery Program, and forms part of Council's Resourcing Strategy, along with Council's Asset Management Plan and Workforce Management Plan. The LTFP covers the 10-year period commencing 1 July, 2023 with the purpose of making clear the financial direction of Council, as well as the impact of that direction on achieving priorities set out in the Community Strategic Plan.

This LTFP has been prepared on the basis of Council's Delivery Program and the Draft 2023/2024 Operational Plan and Budget which is the base year of the LTFP. The future year's budget allocations in the LTFP are based on a range of forecasted assumptions used to determine:

- Future revenue and expenditure (Income Statement)
- A projection for a range of key benchmarks as required under the State Government's Local Government, and also key financial indicators as developed by the NSW Treasury Corporation (TCorp) review into the financial sustainability of NSW Councils (January 2013)
- Balance sheet and Cash Flow statements

The main purpose of the LTFP is to guide and inform decision making in the resourcing of Council's Service and Infrastructure Delivery. The LTFP establishes the framework for sound financial decisions and to provide an insight as to the long-term financial sustainability of Council over the 10-year planning period. In addition to the presentation of financial results, information is provided in respect of:

- Financial planning assumptions used
- An analysis of the factors and/or assumptions that are most likely to affect the plan
- Methods of monitoring financial performance
- Compliance with State Government's Performance Benchmarks

Financial planning over a 10-year horizon is difficult and obviously relies on a variety of assumptions that may be subject to change and revision during this period. The LTFP will therefore be closely monitored and regularly revised by Council, to reflect changing circumstances.

The LTFP has been developed with regard to the current operating, political and legislative environment in which Council operates. Changes in government, and government policy and legislation have the potential to have a major influence on this LTFP. Should changes eventuate, Council will consider the impact of those changes and develop further financial models to assist in decision making.

The LTFP will be reviewed and updated annually as part of the development of the annual Operational Plan and four-year Delivery Program.

Financial Objectives

In preparing the LTFP, a number of key objectives have been considered. These objectives are:

1. Balanced Budgets

Council has a strong commitment to adopting annually a “balanced budget” (that is expenditure match revenues) in the General, Water and Sewerage Funds. Where a small surplus is generated in a Fund, this amount will be directed towards the Internally Restricted Asset accounts of that Fund to fund future strategic capital works or service delivery (it is noted that Water, Sewerage and Waste funding can only be utilised for those purposes and not other activities or works).

This is consistent with Council’s objective to maintain the prudent financial management of its finances, and to allocate financial surpluses towards key strategic issues and to reduce, where possible, the need to increase rates above the Rate Peg allowance in the General Fund and to generally limit increases in the Water and Sewerage Funds to increase in the Consumer Price Index (CPI).

2. Continuous Financial and Operational Improvement

Council has a longstanding commitment to reviewing and reducing its Operating, Service Delivery and Infrastructure Costs, while maintaining and where possible, increasing, existing “service levels” to meet identified community needs.

This commitment requires ongoing support towards;

- A general freeze, subject to Asset Management and Risk Management needs, on any non-fixed cost operational expenditures unless Rate Income, Grants and/or Fees and Charges can support an increase. Increases in these budgets are only considered after all options have been explored;
- Evaluation on a periodic basis of Council’s activities, services and infrastructure to ensure these meet the needs of the community and can be delivered in a financially sustainable way in the short, medium and long terms;
- To review Council’s existing capital investment and cost structures in respect of Technology, Plant and Equipment and Information Management Systems; and
- A continued focus on the delivery of Council’s core Local Government services and infrastructure, limiting Council’s financial exposure to non-local government issues.

This Efficiency and Effectiveness Program has:

- Identified and put in place a wide range of efficiencies making substantial efficiency gains for the community. An assessment of Council’s Service and Infrastructure Delivery Benchmarks will show that Council’s operations are efficient and effective, and as noted by TCorp in their 2013 review of Council that *“the Council has been well managed over the review period”*;
- Has reviewed Council’s Fees and Charges and where possible introduced new charges and increased existing charges, considering the community’s capacity to pay;
- Gained a high level of non-recurrent grant funding to assist with the delivery of services and infrastructure to the community; and
- Reviewed Council’s Investments, Council’s Investment performance and its Internally Restricted Assets and re-purposed funds Asset Renewal activities.

3. Achieve & Maintain Performance Benchmarks

The NSW Office of Local Government requires that all NSW Councils meet Performance Benchmarks. Council has reviewed its Long-Term Financial Plan against these indicators as part of assessing the long-term financial health of the organisation and its capacity to fund the proposed delivery program.

Structure of the LTFP

The LTFP consists of four (4) main sections.

Section 1 - Provides a brief introduction to the LTFP, the objectives it aims to meet and the service structure and costs of Council;

Section 2 - Details the performance measures, being the financial performance indicators as developed by NSW TCorp, used to assess Council's long-term financial sustainability, details of expenditure and revenue reviews, service levels/asset management and risk management matters;

Section 3 – Details the financial assumptions used in preparing the LTFP.

Section 4 - Draws conclusions from the financial modeling and presents the LTFP data.

This Section sets out:

- Key financial reports from applying the financial assumptions for the combined General, Water and Sewer Funds;
- Financial results based on the above reports;
- Key financial reports from applying the financial assumptions for the General Fund only;
- Financial results based on the above reports; and
- Sensitivity analysis.

Section 5 – Provides financial reports by Function and Sub-function.



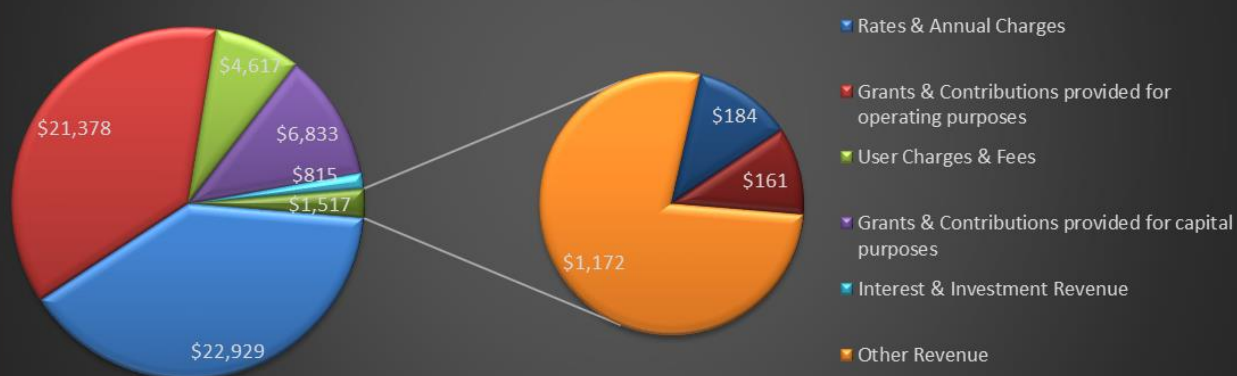
SECTION 1

Current Financial and Operational Position of Council

Council has, on a continuing basis operated from a sound financial position by maintaining strict control over Council's incomes and expenditures. It is, however, becoming increasingly difficult to match Council's revenues and expenditures, with expenditures now outgrowing revenues.

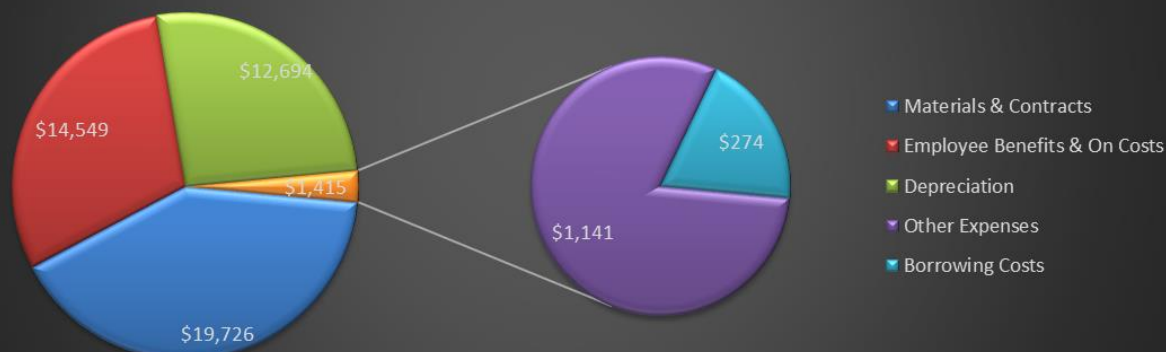
The Audited Annual Financial Statements for 2021/2022 reported that Council's total Operating Income was \$58.09M which included \$6.833M of grants and contributions provided for capital purposes.

Figure 1
Major Sources of Income 2021/2022
\$'000



The Audited Annual Financial Statements for 2021/2022 reported that Council's Operating Expenditure was \$48.4M while Capital Expenditure totaled \$15.3M.

Figure 2
Operating Expenditure 2021/2022
\$'000



This saw Council record a net Operating Surplus for 2021/2022 of \$9.71M and a net operating surplus before Capital Grants and Contributions of \$2.9M. This Operating Surplus was allocated in its entirety and is required on a recurrent basis, to fund Asset Renewals and Upgrades.

The Audited Annual Financial Statements for 2021/2022 reported that Council's Combined Fund held total Cash and Investments of \$74.763M. As advised to Council on a continuing basis, and as noted by Council's External Auditor, significant restrictions exist over Council's Funds and the expenditure of those funds. The following is advised:

LOCAL GOVERNMENT ACT 1993 - SECT 409

- (1) *All money and property received by a council must be held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.*
- (2) *Money and property held in the council's Consolidated Fund may be applied towards any purpose allowed by this or any other Act.*
- (3) *However:*
 - (a) *money that has been received as a result of the levying of a special rate or charge may not be used otherwise than for the purpose for which the rate or charge was levied, (i.e. WATER, SEWERAGE AND WASTE) and*
 - (b) *money that is subject to the provisions of this or any other Act (being provisions that state that the money may be used only for a specific purpose) may be used only for that purpose, and*
 - (c) *money that has been received from the Government or from a public authority by way of a specific purpose advance or grant may not, except with the consent of the Government or public authority, be used otherwise than for that specific purpose.*

To assist in understanding Council's actual available Cash Position, the following table represents a dissection of Council's audited Investment Portfolio as at 30 June, 2022:

**DISSECTION OF COUNCIL'S AUDITED INVESTMENT PORTFOLIO
30 JUNE 2022**

TOTAL AUDITED INVESTMENTS 30 JUNE 2022	\$000
<i>as per Note C1-2</i>	74,763
LESS EXTERNALLY RESTRICTED ASSETS	
Water Funds - Revotes	3,601
Water Funds - Restricted Reserves	8,155
Water Funds - Net Cash balances	2,284
TOTAL Water Funds	14,040
	Note C1-3
Sewer Funds - Revotes	3,851
Sewer Funds - Restricted Reserves	3,588
Sewer Funds - Net Cash balances	895
TOTAL Water Funds	8,334
	Note C1-3
Domestic Waste Management Funds	1,145
Bonds & Securities, Developer Contributions	946
Contract Liabilities (unspent grants)	5,515
Accounts Payable	3,854
Revotes for Works in Progress as at 30 June 2022	7,927
sub-total - Externally Restricted Assets	41,761
LESS INTERNALLY RESTRICTED ASSETS	Note C1-3
Emergency Services Reserve	379
Building Infrastructure Reserve	1,079
Community Infrastructure Reserve	9,404
Economic Development Reserve	1,226
Transport Infrastructure Reserve	6,050
Employee Provisions Reserve	1,963
Information Technology Reserve	1,739
Plant Replacement Reserve	2,542
Financial Risk Reserve	2,324
Waste Management Services Reserve	4,615
Financail Assistance Grant	7,049
sub-total - Internally Restricted Assets	38,370
Plus EOFY Grants accrued	Note C1-6
	8,933
NET CASHFLOW/WORKING CAPITAL	
TOTAL UNRESTRICTED / UNALLOCATED FUNDS	3,565

Council carries a significant quantum of cash and investments on a continuing basis. There is a view that Council should be spending all of these funds prior to Council seeking any increase in its revenues. A review of the above table clearly shows that while Council held \$74.763M in Cash and Investments at 30 June, 2022 (the last Audited Result), the large majority of these funds were restricted, either externally or internally by legislation or otherwise, as to the purpose for which they can be used. It is noted that Water, Sewerage and Waste Funds cannot be utilised for any other purpose and that Grants Funds held, but as yet unspent, can only ever be utilised for the purpose of the Grant. As shown in the above table, after all adjustments have been made for the Internal and External Restrictions, only limited funds remain, with the majority of these being held to fund Council's Working Capital/Cashflow needs.

Matters impacting Council's current and estimated future Financial Position:

The following matters are highlighted as impacting Council's Financial Position, its short, medium and long term sustainability, and its ability to deliver the required services and infrastructure for the Inverell Shire Community to be a strong, resilient, healthy and growing regional Community:

- A. ***Increases in Council Costs above the annual rate peg*** – The McKell Institute Report - September, 2016 states that local government expenditure has increased **7.3%** per annum for the past 20 years (146% cumulative). The average Rate Peg over the same period has been only **2.94%** per annum (58.8% cumulative) - **Difference 87.2%**

The McKell Institute recommend that "Rate Pegging be abandoned as a matter of priority and recognise that it is unreasonable to believe that the solution is larger intergovernmental grants as other level of Government struggle with their own funding issues. The report finds that the taxation limits (i.e. rate capping) which now operate in New South Wales and Victoria have a number of harmful effects, as they lower levels of efficiency, lower rates of infrastructure renewals, increase debt and increase levels of inter-jurisdictional inequity"

The IPART approved Rate Peg for 2023/2024 is 3.7%.

The IPART determined Rate Peg - Local Government Cost Index (LGCI) calculation disadvantages Rural Council's that have a substantial Road Network and a low Population Density. Inverell, being a Group 11 Council, has a population density of 2 people per square km being 50% of the Group 11 average of 4, Council has 2,134 km of Roads being 47% more roads, than the Group 11 Council average of 1,451 km

- B. ***Council's decision in 1987 not to take the 3.0% Rate Peg*** - Council following the 1987 Council Election where the newly formed Inverell Ratepayers Association gained control of the Council, declined to take the 3.0% Rate Peg during a time of high inflation. This decision has cost Council \$9.0M in foregone Rate Revenue since 1987. The Office of Local Government in their 1992 Review of Council, were highly critical of this decision by the then Council. This 1987 decision will cost Council \$536K in foregone Rate Income in 2023/2024. While this happened a long time ago it illustrates the cumulative, compounding effect foregoing the rate peg increase has on Council's long-term financial sustainability.
- C. ***Cost Shifting from the State and Federal Government*** as advised by Local Government NSW, is now estimated to be costing Council \$2.7M p.a. or 6% of its Total Revenue
- D. ***Pensioner Rate Rebates*** - It is noted that over a number of years the eligibility requirements for access to Pensioner Rate Rebates have also been changed by the Federal Government increasing the number of eligible Ratepayers. This has come at a cost to Council with Pensioner Rebates now costing the General Fund \$294K per annum after the State Government Subsidy, or 1.9% of Council's General Rate Income.



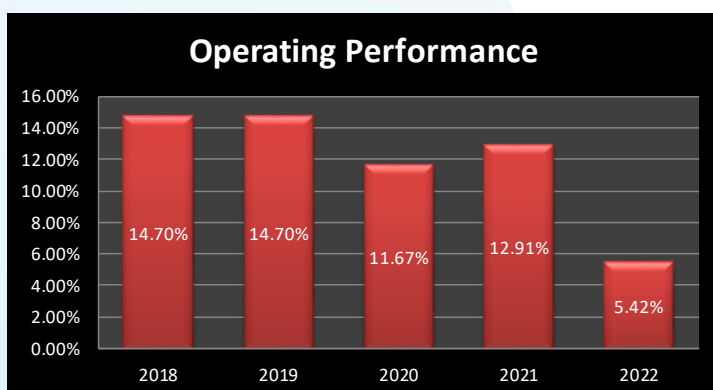
SECTION 2

Performance Measures

To assess Council's long-term financial sustainability, Council will, in addition to the required NSW Government Performance Benchmarks, utilise the NSW TCorp Financial Performance Indicators developed for NSW Councils. These indicators provide a benchmark for Council's performance that compliment the NSW State Government Benchmarks. The indicators to be measured are detailed in the table below:

Ratio	Calculation	What is being measured	Sustainable Target
Operating Performance	Total operating revenue (excluding capital grants and contributions) less total operating expenditure divided by continuing operating revenue	Does the Council have a balanced budget?	Greater than zero
Own Source Operating Revenue	Total continuing operating revenue (excluding capital grants and contributions) divided by continuing operating revenue	Indicates the level of Council's self-sufficiency.	Greater than 60%
Buildings and Infrastructure Asset Renewal Ratio	Asset renewal expenditure divided by depreciation	Is asset renewal expenditure sufficient to maintain assets in the long-term?	Greater than 100%
Infrastructure Backlog Ratio	Estimated cost to bring assets to a satisfactory condition divided by total value of infrastructure, building and other structures	Is the asset backlog manageable?	Less than 2%
Asset Maintenance Ratio	Actual asset maintenance divided by required asset maintenance	Are the assets being adequately maintained?	Greater than or equal to 100%
Debt Service Ratio	Interest expense divided by operating revenue	Indicates whether Council has excessive debt servicing costs relative to operating revenue	Greater than 0% and less than or equal to 20%
Real Operating expenditure per capita	Operating expenditure divided by population	Operating efficiency of the Council	Declining trend over time
Debt Service Cover Ratio	Operating Result before capital (excluding Interest & Depreciation) divided by Principal & Interest Repayments	Measure of the cash flow available to pay current debt obligations	Greater than 2
Cash Expense Cover Ratio	Cash and Cash equivalents divided by Total expense (less depreciation & interest costs) multiplied by 12	Indicates the number of months Council can pay for its operations without additional cash flow	Greater than 3 months

Council, as part of its financial reporting obligations, prepares a number of performance indicators based on its audited annual financial statements. The results of these calculations for 2021/2022 financial year are listed below:



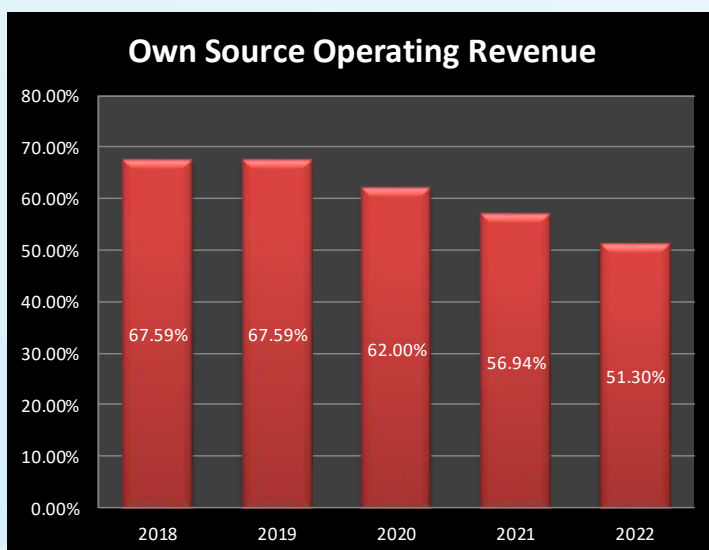
Purpose of ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenues

Commentary on 2021/22 result

2021/22 ratio: 5.42%

This ratio indicates that Council's operating revenue, excluding capital grants, are sufficient to cover operating expenditures. The Tcorp benchmark for this ratio is to have a result of better than -4% each year. The State Government benchmark is break even or better over a three year period which Council has achieved for the combined fund.



Purpose of ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

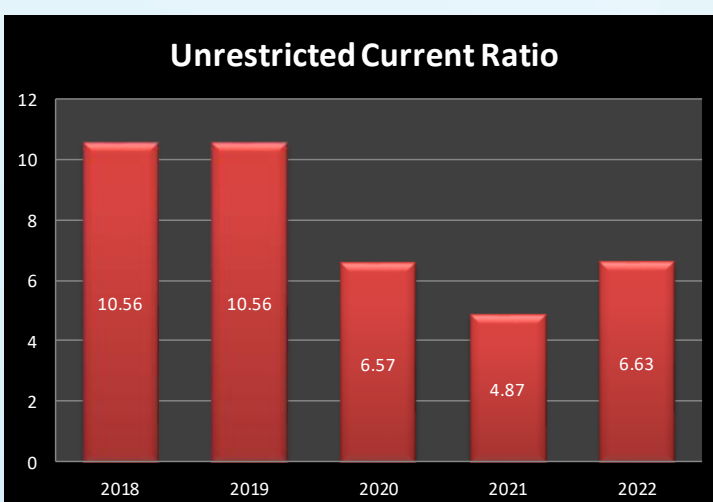
Commentary on 2021/22 result

2021/22 ratio: 51.30%

The 2021/22 ratio is below the Tcorp benchmark of greater than 60%.

The State Government benchmark requires Council's own source operating revenue to be greater than 60% over a three year average, which Council has not achieved for the combined fund three year average of 56.75%.

This ratio has been impacted by the large amount of additional grants and contributions received in 2021/22 due to natural disaster (fires, drought) and Covid 19.



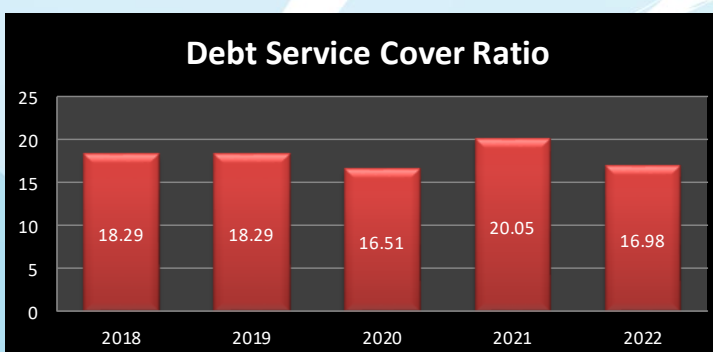
Purpose of ratio

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2021/22 result

2021/22 ratio: 6.63x

This ratio indicates that Council currently projected to have \$6.63 (Excluding externally restricted funds) available to service every \$1.00 of debt as it falls due. The ratio of 6.63:1 is above the Tcorp benchmark of 1.5:1 and demonstrates Council's ability to satisfy short term obligations.



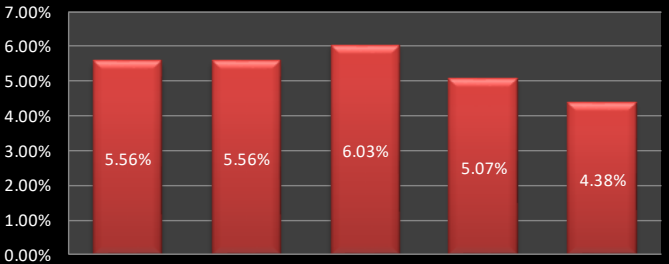
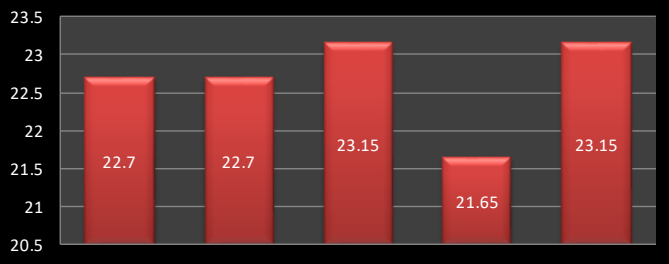
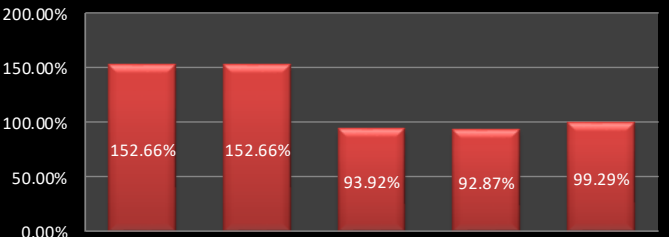
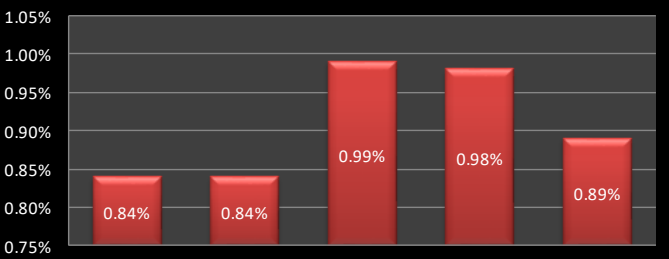
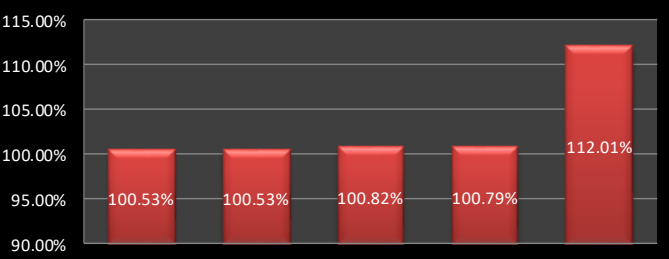
Purpose of ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

Commentary on 2021/22 result

2021/22 ratio: 16.98x

The debt service cover ratio of 16.68 times indicates that Council has \$16.68 before interest and depreciation to pay each \$1.00 of interest and principal repayments on current borrowings. Council's ability to generate sufficient cash to cover its debt payment is sound and is in excess of Tcorp benchmark 2.0 times

<div><div>Rates & Annual Charges Outstanding %</div><div><table><tr><th>Year</th><th>Ratio (%)</th></tr><tr><td>2017/18</td><td>5.56%</td></tr><tr><td>2018/19</td><td>5.56%</td></tr><tr><td>2019/20</td><td>6.03%</td></tr><tr><td>2020/21</td><td>5.07%</td></tr><tr><td>2021/22</td><td>4.38%</td></tr></table></div></div>	Year	Ratio (%)	2017/18	5.56%	2018/19	5.56%	2019/20	6.03%	2020/21	5.07%	2021/22	4.38%	<div><div>Purpose of ratio</div><div>To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.</div></div>	<div><div>Commentary on 2021/22 result</div><div>2021/22 ratio: 4.38%</div><div>This ratio indicates the percentage of rates and annual charges outstanding at the end of the financial year, and is a measure of how well Council is managing debt recovery. Council ratio of 4.38% is satisfactory and is better than Tcorp benchmark of less than 10%.</div></div>
Year	Ratio (%)													
2017/18	5.56%													
2018/19	5.56%													
2019/20	6.03%													
2020/21	5.07%													
2021/22	4.38%													
<div><div>Cash Expense Cover Ratio</div><div><table><tr><th>Year</th><th>Ratio (months)</th></tr><tr><td>2017/18</td><td>22.7</td></tr><tr><td>2018/19</td><td>22.7</td></tr><tr><td>2019/20</td><td>23.15</td></tr><tr><td>2020/21</td><td>21.65</td></tr><tr><td>2021/22</td><td>23.15</td></tr></table></div></div>	Year	Ratio (months)	2017/18	22.7	2018/19	22.7	2019/20	23.15	2020/21	21.65	2021/22	23.15	<div><div>Purpose of ratio</div><div>This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.</div></div>	<div><div>Commentary on 2021/22 result</div><div>2021/22 ratio: 23.15 months</div><div>As indicated with a ratio of 23.15 months, Council's ability to continue paying for its immediate expenses without additional cash inflow is sound and exceeds the Tcorp benchmark of 3 months.</div></div>
Year	Ratio (months)													
2017/18	22.7													
2018/19	22.7													
2019/20	23.15													
2020/21	21.65													
2021/22	23.15													
<div><div>Buildings and Infrastructure Renewals Ratio</div><div><table><tr><th>Year</th><th>Ratio (%)</th></tr><tr><td>2017/18</td><td>152.66%</td></tr><tr><td>2018/19</td><td>152.66%</td></tr><tr><td>2019/20</td><td>93.92%</td></tr><tr><td>2020/21</td><td>92.87%</td></tr><tr><td>2021/22</td><td>99.29%</td></tr></table></div></div>	Year	Ratio (%)	2017/18	152.66%	2018/19	152.66%	2019/20	93.92%	2020/21	92.87%	2021/22	99.29%	<div><div>Purpose of ratio</div><div>To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating</div></div>	<div><div>Commentary on 2021/22 result</div><div>2021/22 ratio: 99.29%</div><div>Council's long term objective is to match spending on infrastructure renewals with their systematic deterioration. This requires the renewal ratio to approach 100% over the long term. This year Council achieved 99.29% which is marginally lower than the required benchmark of 100%. However, Councils long term infrastructure renewals exceeds the benchmark on average over recent years.</div></div>
Year	Ratio (%)													
2017/18	152.66%													
2018/19	152.66%													
2019/20	93.92%													
2020/21	92.87%													
2021/22	99.29%													
<div><div>Infrastructure Backlog Ratio</div><div><table><tr><th>Year</th><th>Ratio (%)</th></tr><tr><td>2017/18</td><td>0.84%</td></tr><tr><td>2018/19</td><td>0.84%</td></tr><tr><td>2019/20</td><td>0.99%</td></tr><tr><td>2020/21</td><td>0.98%</td></tr><tr><td>2021/22</td><td>0.89%</td></tr></table></div></div>	Year	Ratio (%)	2017/18	0.84%	2018/19	0.84%	2019/20	0.99%	2020/21	0.98%	2021/22	0.89%	<div><div>Purpose of ratio</div><div>This ratio shows what proportion the backlog is against the total value of Council's infrastructure.</div></div>	<div><div>Commentary on 2021/22 result</div><div>2021/22 ratio: 0.89%</div><div>Council completed an independent review of its Road Infrastructure Asset Class in 2015 & 2020. The results of this review have been utilised to determine Council's actual Infrastructure Backlog.</div><div>The benchmark is less 2%</div></div>
Year	Ratio (%)													
2017/18	0.84%													
2018/19	0.84%													
2019/20	0.99%													
2020/21	0.98%													
2021/22	0.89%													
<div><div>Asset Maintenance Ratio</div><div><table><tr><th>Year</th><th>Ratio (%)</th></tr><tr><td>2017/18</td><td>100.53%</td></tr><tr><td>2018/19</td><td>100.53%</td></tr><tr><td>2019/20</td><td>100.82%</td></tr><tr><td>2020/21</td><td>100.79%</td></tr><tr><td>2021/22</td><td>112.01%</td></tr></table></div></div>	Year	Ratio (%)	2017/18	100.53%	2018/19	100.53%	2019/20	100.82%	2020/21	100.79%	2021/22	112.01%	<div><div>Purpose of ratio</div><div>Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.</div></div>	<div><div>Commentary on 2021/22 result</div><div>2021/22 ratio: 112.01%</div><div>Council's Asset Maintenance Ratio of 112.01% is marginally higher than the required benchmark of greater than 100%, which indicates that the level of expenditure on the maintenance of infrastructure is sufficient to prevent the infrastructure backlog from growing</div></div>
Year	Ratio (%)													
2017/18	100.53%													
2018/19	100.53%													
2019/20	100.82%													
2020/21	100.79%													
2021/22	112.01%													

Projections of the above indicators for the 10 year LTFP have been provided in Section 4 below.

Service Levels and Existing Infrastructure Assets

Council's future financial position has been forecast on the basis of a continuance of 'normal operations'. This is difficult to define but can be regarded as the provision of services to the community at levels of service that they have come to expect on a regular basis. Levels of service however may not remain the same given changes in community expectations in future years of the plan.

Council's existing infrastructure assets are generally in good condition, and Council is in a position whereby it can maintain the current levels of service and budget allocation towards asset maintenance and renewal expenditure. Service levels for asset-based classes are of particular importance to Council's long-term planning. These service levels are discussed in more detail within Council's Asset Management Strategy.

Risk Management

Council considered 'Risk Management' and 'Risk Mitigation' issues in the preparation of the Long-Term Financial Plan (LTFP) in respect of Council's service levels. These two matters were the major factors in Council not seeking to reduce services levels in preparing this LTFP.

While it may, in theory, be easy to say that Council can reduce service levels, for example the frequency of grading on gravel roads, the failure to adequately maintain these Assets exposes Council, its staff and the community to significant public safety and insurance risks.

Council also needs to consider that not providing adequate funding for Asset Maintenance and Renewal also exposes Council to significant financial risk. It is a known fact that failing to maintain Assets to a sound functional standard result in faster Asset deterioration substantially increasing Asset Renewal costs as "asset useful lives" are shortened. For example, failing to reseal bitumen roads in an appropriate timeframe leads to water ingress and rapid road pavement failure resulting in higher annual Road Renewal/Rehabilitation Costs. The useful life of a poorly maintained road can be half that of an appropriately maintained road.



SECTION 3

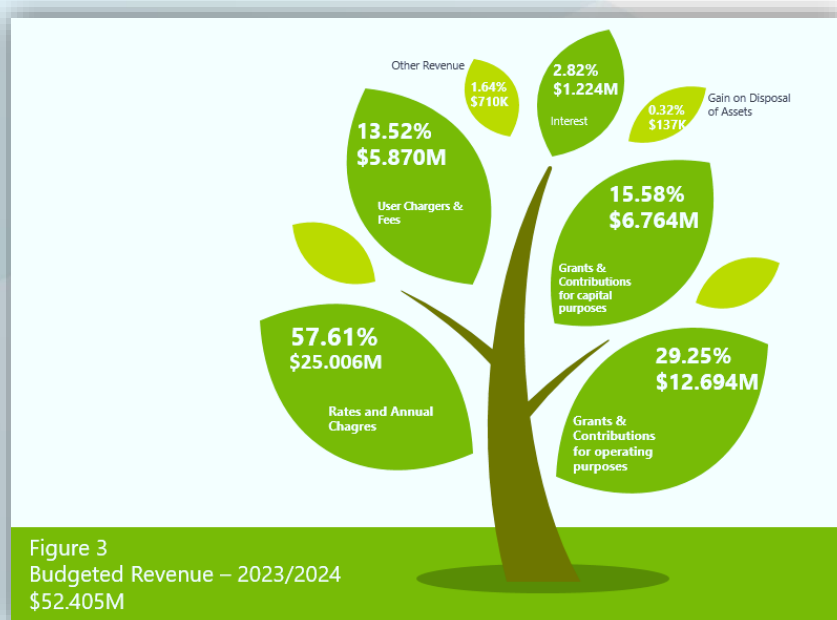
Financial Assumptions

The model has been prepared at the lowest accounting level within the Council's general ledger system. At this level, certain accounts were coded for manual adjustment rather than global percentage increases. For example, Council election expenses are larger in the year of election compared with the other years and as such a budget allocation is made in the election year. It is therefore not possible to simply multiply the previous year's base by a percentage and achieve the same outcomes as presented.

A number of assumptions have been made for the indexation of the various revenue and expenditure items that form Council's budget. These assumptions are outlined below.

Revenue Assumptions

The below chart represents Council's budgeted revenue for the 2023/2024 financial year.



The above results are based on the following key revenue assumptions:

Rates and Annual Charges – the approved rate peg increase for 2023/2024 as set by IPART is 3.7% which has been applied to the calculations of rates income, and then 3.25% has been applied to 2024/25, Then 3% has been applied to 2025/2026, then 2.5% each year for the remainder of the LTFP, being the indicative increase advised by IPART.

Growth in ratable properties has slowed considerably since 2008/09. There continues to be little developer activity in the local area that would indicate that there will be significant growth in new ratable properties in the foreseeable future and a significant number of subdivisions already exist which can service growth needs. Any growth in ratable property numbers will also be largely offset by an equivalent increase in Council's Costs. As such no allowance has been made for a net gain in revenues flowing from growth in ratable properties in the financial modeling.

Annual Charges have been projected to increase by the following amounts in 2023/2024:

- Sewer 5.48 to 5.52%
- Water 3.61%
- Stormwater 0% (set by State Government)

From 2024/2025 on, these annual charges have been projected to increase on average by 2.5%.

User Charges & Fees and Charges - These revenues for the next 12 months are detailed in Council's Fees and Charges Schedule and Statement of Revenue Policy, which form part of Council's Operational Plan and Budget. This model generally provides for a small 2% increase per annum for these revenue sources across the life of the LTFP. It is noted that regulatory fees and charges have shown little movement over the last 10 years, being set by State Government, while discretionary fees represent a small component of total revenue.

Interest on Investments – This model assumes that Council will continue to have a level of invested funds similar to that currently under investment. The LTFP provides for re-investment of existing term deposits at 2.6%

Other Revenues – Miscellaneous revenue is obtained from a variety of sources including insurance recoveries, infringement notices, parking fines, legal costs, property rentals etc. It is anticipated that other revenues will be maintained at current levels with no adjustments in future years.

General and Specific Purpose Operating Grants - These grants represent a significant proportion of Council's operating revenue. They include the Financial Assistance Grant from the Federal Government which is affected by movements in the Consumer Price Index and Estimated Resident Population.

This model forecasts that Council will continue to receive a similar level of grant income to that which presently applies. This model generally provides for a 2% increase per annum for these revenue sources across the life of the LTFP.

Council has also increased some operational grants on a case by case basis where the continuation of funding is highly likely.

Expenditure Assumptions

The below chart represents Council's budgeted expenditure (excluding capital expenditure) for the 2023/2024 financial year.



The above results are based on the following key expenditure assumptions:

Employee Benefits & On-costs - Employee costs for 2023/24 and future years have been indexed to consider anticipated Local Government Award movements and Salary System Performance Review progressions. The LTFP provides for a wage increase of 5% in 2023/2024, 4% in 2024/2025, 3% in 2025/2026 then 2.5% each year for the remainder of the LTFP.

It is noted that Council makes an annual allocation for staff progression within the Salary System as a result of employee performance reviews. However, an increasing number of staff are reaching the maximum salary system level (topping out) for their position and will no longer be entitled to any further increase in salary other than those imposed by the Local Government Award. As such, no increase has been allowed for staff movements within the salary system for the life of the LTFP.

This model is based on the current staff structure, however only reflects those positions that have actually been filled or approved for recruitment.

Council's commitment to meet its Superannuation obligations was to increase from 1 July, 2013 following the previous Federal Government's decision to increase the superannuation guarantee from 9% to 12% by 2019/2020. However, the 2014/2015 Federal Budget froze those increases. The current requirements see superannuation paid at a rate of 10.5% until 1 July, 2023 at which time it will increase by 0.5% per year until it reaches 12% in 2025/26.

Council has also reviewed its commitment for those staff who are members of the Local Government Retirement Superannuation Scheme - a defined benefits scheme. This has led to a reduction in the overall superannuation cost as older staff retire and the commitment by Council to this scheme falls away and new staff are engaged under the current 10% arrangements increasing to 12% in 2025/26.

Borrowings – Council's current borrowing strategy to date has been to borrow for ten (10) years at a fixed rate of interest repaying principal and interest. This has enabled a degree of certainty regarding the expected repayments over the ensuing ten (10) years.

It has been Council's established practice to use loan funds to assist in funding significant capital projects which will benefit future generations or to acquire assets that are income producing or assets that hold strategic value. The beneficiaries of these future projects will assist in their funding as their rates will be applied in part to repaying the loans.

No provision for the movement in Loan Interest Rate has been provided for within the life of the LTFP as all of the current loans are fixed interest loans.

No new borrowings are proposed for the General, Water or Sewer Funds for the 2023/2024 Financial Year.

Materials & Contracts – This is one of the largest items on Council's Income Statement. It covers all materials used in operational activities along with major ongoing operational contracts such as the Cleaning Contracts.

Budgets in the operational plan reflect all known information in relation to materials & contracts and the LTFP assumes a 5% increase in 2023/2024 and then 2.5% each year for the remainder of the LTFP. Actual cost increases may in fact be greater than the inflation index.

Depreciation & Amortisation – Council has completed the process of valuing all of its assets classed at “Fair Value” and is now on the “Re-valuation Cycle”, where Asset values are reassessed on a regular basis.

It is recognised that the depreciation expense will change over the life of this LTFP. Proposed changes to accounting standards, valuation and depreciation methods are likely to impact on the current estimate of depreciation across the term of the LTFP. Given the level of uncertainty that exists as a result of these proposed changes and the ongoing work being undertaken by Council to increase the accuracy and reliability of its recorded asset data on which depreciation is calculated. Only a small increase in depreciation charge has been included across the life of the LTFP.

Other Expenses – This category includes a number of expense items including electricity costs, water and sewerage charges, waste charges etc. In general, the LTFP provides for increases in known fixed costs during 2023/2024 and nominal increases for other items. The LTFP then provides that these expenses will increase each year by 2.5 - 5% from 2024/2025.

No allowance has been made within the LTFP for any new charges in relation to an emissions trading scheme or carbon tax.

Capital Expenditure - This represents expenditure towards both the creation of new infrastructure assets and the renewal of existing assets (i.e. roads, drainage, footpaths and sportsgrounds). This expenditure category also includes capital purchases (i.e. Information Technology, Fleet and Plant assets).

The capital works program prioritises projects based on asset condition, risk and community need. Over shorter periods, some areas of the Shire may require more capital works than others to reflect short term needs and opportunities.

Council's 10 year capital works budget is presented below.

CAPITAL EXPENDITURE 2024-2033

SOUTH AFRICAN NATIONAL GOVERNMENT																							
PROGRAM	LEADER NUMBER	DESCRIPTION	2023/2024		2024/2025		2025/2026		2026/2027		2027/2028		2028/2029		2029/2030		2030/2031		2031/2032		2032/2033		
			ORIGINAL AMOUNT	CAPITAL BUDGET SECTION TOTAL	ORIGINAL AMOUNT	CAPITAL BUDGET SECTION TOTAL	ORIGINAL AMOUNT	CAPITAL BUDGET SECTION TOTAL	ORIGINAL AMOUNT	CAPITAL BUDGET SECTION TOTAL	ORIGINAL AMOUNT	CAPITAL BUDGET SECTION TOTAL	ORIGINAL AMOUNT	CAPITAL BUDGET SECTION TOTAL	ORIGINAL AMOUNT	CAPITAL BUDGET SECTION TOTAL	ORIGINAL AMOUNT	CAPITAL BUDGET SECTION TOTAL	ORIGINAL AMOUNT	CAPITAL BUDGET SECTION TOTAL	ORIGINAL AMOUNT	CAPITAL BUDGET SECTION TOTAL	
ADMINISTRATIVE SERV.	150600-1000	OFFICE FURNITURE & EQUIPMENT-DESKS, CHAIRS	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	
	139400-1000	ACQUISITION OF ART PRIZE	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	
	160470-1000	ART GALLERY REFURBISHMENTS	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
	160900-1100	ENGINEERS INSTRUMENTS & EQUIPMENT	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	
	159140-1000	EQUIPMENT ISSUES	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	
	132850-4450	SES BUILDING UPGRADE	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	
	130100-1000	COMPUTER EQUIPMENT	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	
	130100-1000	COMPUTER EQUIPMENT - NEW PRINTING EQUIPMENT	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	
	130115-30	COMPUTER EQUIPMENT - NEW HARDWARE	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	
	130115-62	COMPUTER EQUIPMENT - NEW HARDWARE	147,480	147,480	147,480	147,480	147,480	147,480	147,480	147,480	147,480	147,480	147,480	147,480	147,480	147,480	147,480	147,480	147,480	147,480	147,480	147,480	
SPORTING FACILITIES	160960-1100	SPORTS GROUND IMPROVEMENT-SPORT OIL	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
	137000-1000	INVERELL SWIMMING POOL REDEVELOPMENT	23,980,769	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	5,022,154	
	134020-1000	EQUESTRIAN CENTRE UPGRADE	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
	136390-4450	CEMETERY	15,300	15,300	15,680	15,680	16,070	16,070	16,470	16,470	16,860	16,860	17,300	17,300	17,730	17,730	18,170	18,170	18,620	18,620	19,060	19,060	
	160160-1100	LIBRARY CORPORATE SERVICE COLLECTION	1,520	1,520	1,580	1,580	1,640	1,640	1,690	1,690	1,750	1,750	1,810	1,810	1,870	1,870	1,930	1,930	1,990	1,990	2,050	2,050	
	160160-1000	LIBRARY BOOKS	65,200	65,200	66,800	66,800	68,400	68,400	70,000	70,000	71,600	71,600	73,200	73,200	74,800	74,800	76,400	76,400	78,000	78,000	79,600	79,600	
	160200-1000	LIBRARY BOOKS - CO-OPERATIVE CONTRIBUTION	23,650	23,650	24,240	24,240	24,830	24,830	25,420	25,420	26,010	26,010	26,600	26,600	27,190	27,190	27,780	27,780	28,370	28,370	28,960	28,960	
	160240-1000	NON BOOK MATERIALS-VIDEOS CASSETTES ETC.	10,410	10,410	10,840	10,840	11,270	11,270	11,700	11,700	12,130	12,130	12,560	12,560	12,990	12,990	13,420	13,420	13,850	13,850	14,280	14,280	
	160245-1000	LIBRARY - OFFICE EQUIPMENT	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	
	160270-1000	LIBRARY SECURITY SYSTEM	2,430	2,430	2,490	2,490	2,550	2,550	2,610	2,610	2,670	2,670	2,730	2,730	2,790	2,790	2,850	2,850	2,910	2,910	2,970	2,970	
160360-1000	LIBRARY - LOCAL PRIORITY FUNDING	26,500	26,500	27,160	27,160	27,840	27,840	28,540	28,540	29,250	29,250	30,000	30,000	30,750	30,750	31,500	31,500	32,250	32,250	33,000	33,000		
160365-1000	LIBRARY SPECIAL GRANT PROJECT	130,120	130,120	133,320	133,320	136,610	136,610	139,970	139,970	143,420	143,420	146,960	146,960	150,580	150,580	154,290	154,290	158,100	158,100	162,010	162,010		
OTHER NEW INFRASTRUCTURE ASSETS	120380-1000	MINOR COMMUNITY INFRASTRUCTURE ASSETS	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	
	150172-1000	ENERGY EFFICIENCY PROGRAM	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	
	161600-1000	SMALL PLANT	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	
	161610-1000	WORKSHOP EQUIPMENT	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	
	161610-1000	LIGHT CARS/TRUCKS	744,000	891,500	1,036,500	1,036,500	1,181,500	1,181,500	1,326,500	1,326,500	1,471,500	1,471,500	1,616,500	1,616,500	1,761,500	1,761,500	1,906,500	1,906,500	2,051,500	2,051,500	2,196,500	2,196,500	
	161620-1000	HEAVY PLANT	1,945,000	1,575,000	4,114,000	4,114,000	5,439,500	5,439,500	6,765,000	6,765,000	8,090,500	8,090,500	9,416,000	9,416,000	10,741,500	10,741,500	12,067,000	12,067,000	13,392,500	13,392,500	14,718,000	14,718,000	
	TOTAL		26,921,675	8,344,314	8,344,314	6,178,840	7,738,600	7,738,600	9,298,360	9,298,360	10,858,120	10,858,120	12,417,880	12,417,880	13,977,640	13,977,640	15,537,400	15,537,400	17,097,160	17,097,160	18,656,920	18,656,920	
	SEWERAGE	807170-1000	OTHER EQUIPMENT - Sewer Rodding Equip; Gas Detectors	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
		807110-1100	MAINS RELINING PROGRAM	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000	630,000
		807270-1000	PUMPING STATIONS UPGRADES	90,000	90,000	92,250	92,250	94,500	94,500	96,750	96,750	99,000	99,000	101,250	101,250	103,500	103,500	105,750	105,750	108,000	108,000	110,250	110,250
807232-1000		PUMPING STATIONS-TINGHA POD REPLACEMENT	50,000	50,000	51,250	51,250	52,500	52,500	53,750	53,750	55,000	55,000	56,250	56,250	57,500	57,500	58,750	58,750	60,000	60,000	61,250	61,250	
806541-1100		FITTING AND INSTALLATIONS	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
807230-3100		RELOCATION MAINS	109,640	109,640	112,390	112,390	115,140	115,140	117,890	117,890	120,640	120,640	123,390	123,390	126,140	126,140	128,890	128,890	131,640	131,640	134,390	134,390	
807231-3100		RELOCATION MAINS	112,390	112,390	115,140	115,140	117,890	117,890	120,640	120,640	123,390	123,390	126,140	126,140	128,890	128,890	131,640	131,640	134,390	134,390	137,140	137,140	
807232-3100		RELOCATION MAINS	112,390	112,390	115,140	115,140	117,890	117,890	120,640	120,640	123,390	123,390	126,140	126,140	128,890	128,890	131,640	131,640	134,390	134,390	137,140	137,140	
807240-1000		CAPITAL INFRASTRUCTURE WORKS	21,000	82,000	75,000	94,000	101,000	86,000	69,000	71,000	152,000	152,000	152,000	152,000	152,000	152,000	152,000	152,000	152,000	152,000	152,000	152,000	
TOTAL			924,840	924,840	962,000	962,000	1,191,480	1,191,480	1,217,05														



SECTION 4

Financial Position

The following pages of this document provide an Income Statement, Balance Sheet, Cash Flow Statement and Financial Indicators for Councils Combined Funds (General Water and Sewer) and the General Fund only for both rating scenarios. The financial predictions are based on the key financial assumptions outlined above.

Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds

Income Statement

ESTIMATES FOR	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	16,735	17,399	17,990	18,480	18,909	19,351	19,817	20,268	20,730	21,202
Borrowing Costs	572	539	512	489	470	450	429	407	383	358
Materials & Contracts	13,465	14,047	14,602	15,070	15,395	15,721	16,058	16,418	16,795	17,186
Depreciation	13,605	13,691	13,777	13,861	13,945	14,031	14,117	14,204	14,292	14,380
Other Expenses	979	996	1,014	1,033	1,051	1,071	1,090	1,110	1,131	1,152
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	45,355	46,672	47,896	48,932	49,770	50,623	51,512	52,407	53,331	54,279
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(25,006)	(25,801)	(26,527)	(27,191)	(27,871)	(28,569)	(29,284)	(30,016)	(30,767)	(31,537)
User Charges & Fees	(5,870)	(6,014)	(6,155)	(6,298)	(6,445)	(6,595)	(6,749)	(6,907)	(7,064)	(7,235)
Interest & Investment Revenue	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)
Other Revenue	(710)	(720)	(730)	(739)	(750)	(760)	(771)	(782)	(793)	(804)
Grants & Contributions provided for operating purposes	(12,694)	(12,954)	(13,228)	(13,485)	(13,748)	(14,017)	(14,292)	(14,574)	(14,862)	(15,156)
Net Gain/Loss on Disposal of Assets	(137)	(182)	(518)	(137)	(430)	(305)	(347)	(289)	(376)	(392)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(45,642)	(46,895)	(48,382)	(49,074)	(50,468)	(51,469)	(52,667)	(53,792)	(55,086)	(56,349)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(286)	(223)	(486)	(141)	(698)	(846)	(1,155)	(1,384)	(1,754)	(2,070)
Grants & contributions provided for Capital Purposes	(6,764)	(917)	(931)	(946)	(962)	(977)	(994)	(1,010)	(1,027)	(1,045)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(7,050)	(1,140)	(1,417)	(1,088)	(1,659)	(1,824)	(2,148)	(2,395)	(2,781)	(3,115)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(7,050)	(1,140)	(1,417)	(1,088)	(1,659)	(1,824)	(2,148)	(2,395)	(2,781)	(3,115)
ADD BACK NON-CASH ITEMS										
Depreciation	(13,605)	(13,691)	(13,777)	(13,861)	(13,945)	(14,031)	(14,117)	(14,204)	(14,292)	(14,380)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(578)	(633)	(1,002)	(731)	(883)	(846)	(772)	(902)	(812)	(977)
TOTAL NON-CASH ITEMS	(14,183)	(14,324)	(14,779)	(14,592)	(14,828)	(14,877)	(14,889)	(15,106)	(15,103)	(15,357)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	37,274	18,814	16,971	13,542	16,016	15,849	15,705	16,961	17,397	19,179
Principal Loan Repayments	729	702	548	338	357	377	399	421	445	470
TOTAL CAPITAL AMOUNTS	38,003	19,516	17,519	13,880	16,373	16,227	16,104	17,382	17,842	19,649
CONSOLIDATED NET (PROFIT)/LOSS	16,770	4,053	1,323	(1,799)	(114)	(474)	(934)	(119)	(43)	1,177
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	(16,778)	(4,058)	(1,328)	1,796	109	471	929	113	37	(1,183)
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(8)	(5)	(5)	(4)	(5)	(3)	(5)	(5)	(6)	(6)

Balance Sheet

	Audited Actual 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000	Estimated 2030 \$'000	Estimated 2031 \$'000	Estimated 2032 \$'000	Estimated 2033 \$'000
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	13,795	13,810	3,483	3,491	2,979	3,848	3,549	3,621	3,160	3,385	3,895	3,314
Investments	40,968	31,768	21,770	17,770	16,520	17,520	17,520	18,020	19,520	19,020	18,670	18,170
Receivables	4,429	4,432	4,433	4,435	4,437	4,439	4,441	4,443	4,445	4,447	4,449	4,451
Inventories	584	584	584	584	584	584	584	584	584	584	584	584
Contract Assets	8,933	6,233	5,803	5,453	5,143	4,853	4,573	4,313	4,063	3,823	3,593	3,383
Other	99	99	99	99	99	99	99	99	99	99	99	99
Non-Current assets classified as held for sale	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT ASSETS	68,808	56,926	36,172	31,832	29,762	31,343	30,766	31,080	31,871	31,358	31,290	30,001
NON - CURRENT ASSETS												
Investments	20,000	31,500	35,500	35,500	36,000	36,000	36,500	36,500	36,500	37,000	37,000	37,000
Receivables	637	634	633	631	629	627	625	623	621	619	617	615
Infrastructure, Property, Plant and Equipment	851,896	861,413	884,504	888,994	891,186	890,136	891,324	892,296	893,112	894,967	897,260	901,082
Investment Property	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090
TOTAL NON - CURRENT ASSETS	875,623	896,637	923,727	928,215	930,905	929,853	931,539	932,509	933,323	935,676	937,967	941,787
TOTAL ASSETS	944,431	953,563	959,899	960,047	960,667	961,196	962,305	963,589	965,194	967,034	969,257	971,788
LIABILITIES												
CURRENT LIABILITIES												
Payables	3,854	3,797	3,739	3,680	3,620	3,559	3,497	3,434	3,370	3,306	3,242	3,178
Income Received in Advance	0	0	0	0	0	0	0	0	0	0	0	0
Contract Liabilities	5,515	4,535	4,275	4,045	3,855	3,695	3,565	3,465	3,385	3,315	3,265	3,215
Borrowings	616	789	702	547	338	357	377	399	421	445	470	496
Employee Benefit Provisions	4,652	4,652	4,652	4,652	4,652	4,652	4,652	4,652	4,652	4,652	4,652	4,652
Provisions	208	208	208	208	208	208	208	208	208	208	208	208
TOTAL CURRENT LIABILITIES	14,845	13,981	13,576	13,132	12,673	12,471	12,299	12,158	12,036	11,926	11,837	11,749
NON - CURRENT LIABILITIES												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	1,069	9,946	9,637	9,089	8,751	8,394	8,016	7,617	7,196	6,751	6,282	5,786
Employee Benefit Provisions	200	200	200	200	200	200	200	200	200	200	200	200
Provisions	6,714	6,714	6,714	6,714	6,714	6,714	6,714	6,714	6,714	6,714	6,714	6,714
TOTAL NON - CURRENT LIABILITIES	7,983	16,860	16,551	16,003	15,665	15,308	14,930	14,531	14,110	13,665	13,196	12,700
TOTAL LIABILITIES	22,828	30,841	30,127	29,135	28,338	27,779	27,229	26,689	26,146	25,591	25,033	24,449
NET ASSETS	921,603	922,722	929,772	930,912	932,329	933,417	935,076	936,900	939,048	941,443	944,224	947,339
EQUITY												
Retained Earnings	605,316	606,435	613,485	614,625	616,042	617,130	618,789	620,613	622,761	625,156	627,937	631,052
Revaluation Reserves	316,287	316,287	316,287	316,287	316,287	316,287	316,287	316,287	316,287	316,287	316,287	316,287
Council equity interest	921,603	922,722	929,772	930,912	932,329	933,417	935,076	936,900	939,048	941,443	944,224	947,339
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUITY	921,603	922,722	929,772	930,912	932,329	933,417	935,076	936,900	939,048	941,443	944,224	947,339

Cash Flow Statement

ESTIMATES FOR	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(25,006)	(25,801)	(26,527)	(27,191)	(27,871)	(28,569)	(29,284)	(30,016)	(30,767)	(31,537)
User Charges & Fees	(5,870)	(6,014)	(6,155)	(6,298)	(6,445)	(6,595)	(6,749)	(6,907)	(7,064)	(7,235)
Interest & Investment Revenue	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)
Other Revenue	(710)	(720)	(730)	(739)	(750)	(760)	(771)	(782)	(793)	(804)
Grants & Contributions provided for operating purposes	(12,694)	(12,954)	(13,228)	(13,485)	(13,748)	(14,017)	(14,292)	(14,574)	(14,862)	(15,156)
Grants & Contributions-Capital	(6,764)	(917)	(931)	(946)	(962)	(977)	(994)	(1,010)	(1,027)	(1,045)
Payments										
Employee Benefits & On Costs	16,735	17,399	17,990	18,480	18,909	19,351	19,817	20,268	20,730	21,202
Borrowing Costs	572	539	512	489	470	450	429	407	383	358
Materials & Contracts	13,465	14,047	14,602	15,070	15,395	15,721	16,058	16,418	16,795	17,186
Other Expenses	979	996	1,014	1,033	1,051	1,071	1,090	1,110	1,131	1,152
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
Net Cash provided by (or used in) operating activities	(20,518)	(14,648)	(14,676)	(14,812)	(15,174)	(15,550)	(15,918)	(16,309)	(16,697)	(17,103)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(715)	(815)	(1,520)	(868)	(1,313)	(1,151)	(1,119)	(1,191)	(1,188)	(1,369)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	37,274	18,814	16,971	13,542	16,016	15,849	15,705	16,961	17,397	19,179
Purchase of Real Estate										
Other										
Net cash provided by (or used in) investing activities	36,559	17,999	15,450	12,674	14,703	14,698	14,586	15,769	16,209	17,810
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	729	702	548	338	357	377	399	421	445	470
Lease Liabilities										
Other										
Net cash provided by (or used in) financing activities	729	702	548	338	357	377	399	421	445	470
Net (Increase)/decrease in cash assets held	16,770	4,053	1,323	(1,799)	(114)	(474)	(934)	(119)	(43)	1,177

Financial Performance Indicators

RATIO	BENCHMARK	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
		2019	2020	2021	2022	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Debt Service Cover Ratio	Greater than 2	18.29	16.51	20.05	16.98	9.52	11.01	11.50	13.45	17.35	17.74	18.15	18.55	18.98	19.40	19.84
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	66.78%	62.00%	56.94%	51.30%	70.16%	62.77%	70.88%	71.05%	71.15%	71.16%	71.24%	71.33%	71.41%	71.49%	71.58%
Operating Performance Ratio	Greater or equal to break even average over 3 years	14.00%	11.00%	12.91%	5.42%	0.31%	0.33%	0.11%	0.18%	0.29%	0.53%	1.06%	1.54%	2.05%	2.52%	3.00%
Cash Expense Cover Ratio	Greater than or equal to 3 months	22.71	23.15	21.65	23.15	26.98	22.26	20.22	19.09	19.44	19.09	18.87	17.90	18.46	18.10	17.39
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	152.66%	93.92%	163.73%	99.29%	224.88%	337.07%	166.76%	147.51%	115.74%	136.91%	134.44%	132.21%	142.18%	144.92%	159.16%
Infrastructure Backlog Ratio	Less than 2%	0.84%	1.00%	0.86%	0.89%	0.49%	0.64%	0.57%	0.65%	0.59%	0.53%	0.48%	0.42%	0.36%	0.30%	0.25%
Asset Maintenance Ratio	Greater than 100% average over 3 years	100.53%	100.82%	101.50%	112.01%	101.50%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.5610	1.5142	1.7045	1.6753	1.59	1.6243	1.6196	1.6105	1.5943	1.5712	1.5485	1.5268	1.5051	1.4841	1.4636
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	1.78%	2.24%	1.90%	1.81%	3.28%	2.86%	2.66%	2.21%	1.69%	1.65%	1.62%	1.58%	1.55%	1.51%	1.48%

**Meets
Benchmark**

**Does Not Meet
Benchmark**

Financial Results – Combined Funds (General, Water and Sewer)

The Income Statement result over the 10 year period predicts a surplus for both the Net Operating Result and the Net Operating Result before Grants and Contributions provided for Capital Purposes. These results are within acceptable financial sustainability levels but must be considered in context of moderate increases to operational expenses and revenue. Any variation to these moderate increases and/or changes to the 'normal operations' level of service may impact on the surplus forecasted.

The Balance Sheet result over the 10 year period for the Combined Fund maintains equity, liabilities and non-current assets within acceptable levels. The level of cash and cash equivalents decrease over the period of the LTFP which is a direct result of the large capital expenditure on Council's Road Infrastructure Backlog and the Inverell Pool Redevelopment.

The Cash Flow Statement is within acceptable levels and shows a small increase in cash levels over the life of the LTFP.

In addition to the key financial statement reports above, Council compares itself to the NSW Government Financial Performance Indicators. Council, as shown above, meets all of the NSW Government Benchmarks except for the following ratios:

1. 2023/2024 Real Operating Expenditure per capita - this ratio is negatively impacted in 2023/2024 by the 5% wage increase, 0.5% increase in superannuation's and significant increases in electricity and insurances. Council complies with this ratio from 2024/2025 as it declines overtime.

Key Financial Reports from Applying the Financial Assumptions for the General Fund Only

Income Statement

ESTIMATES FOR	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	14,698	15,282	15,806	16,242	16,616	17,002	17,411	17,802	18,204	18,614
Borrowing Costs	559	536	512	489	470	450	429	407	383	358
Materials & Contracts	8,525	8,980	9,405	9,739	9,926	10,111	10,304	10,515	10,740	10,974
Depreciation	10,868	10,946	11,026	11,103	11,180	11,259	11,338	11,418	11,499	11,581
Other Expenses	870	885	900	916	932	949	965	983	1,000	1,018
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	35,519	36,630	37,650	38,489	39,125	39,771	40,447	41,125	41,826	42,544
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(18,990)	(19,633)	(20,203)	(20,708)	(21,225)	(21,755)	(22,299)	(22,856)	(23,426)	(24,012)
User Charges & Fees	(2,441)	(2,501)	(2,556)	(2,610)	(2,666)	(2,723)	(2,782)	(2,842)	(2,898)	(2,966)
Interest & Investment Revenue	(912)	(912)	(912)	(912)	(912)	(912)	(912)	(912)	(912)	(912)
Other Revenue	(684)	(694)	(704)	(713)	(724)	(734)	(745)	(756)	(767)	(778)
Grants & Contributions provided for operating purposes	(12,614)	(12,883)	(13,158)	(13,415)	(13,678)	(13,947)	(14,222)	(14,504)	(14,792)	(15,087)
Net Gain/Loss on Disposal of Assets	(137)	(182)	(518)	(137)	(430)	(305)	(347)	(289)	(376)	(392)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(35,779)	(36,805)	(38,051)	(38,495)	(39,635)	(40,376)	(41,307)	(42,158)	(43,171)	(44,147)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(259)	(174)	(401)	(6)	(510)	(605)	(859)	(1,033)	(1,345)	(1,603)
Grants & contributions provided for Capital Purposes	(6,634)	(787)	(801)	(816)	(832)	(847)	(864)	(880)	(897)	(915)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(6,894)	(961)	(1,202)	(822)	(1,341)	(1,453)	(1,723)	(1,913)	(2,242)	(2,517)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(6,894)	(961)	(1,202)	(822)	(1,341)	(1,453)	(1,723)	(1,913)	(2,242)	(2,517)
ADD BACK NON-CASH ITEMS										
Depreciation	(10,868)	(10,946)	(11,026)	(11,103)	(11,180)	(11,259)	(11,338)	(11,418)	(11,499)	(11,581)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(578)	(633)	(1,002)	(731)	(883)	(846)	(772)	(902)	(812)	(977)
TOTAL NON-CASH ITEMS	(11,445)	(11,579)	(12,028)	(11,834)	(12,063)	(12,105)	(12,110)	(12,320)	(12,311)	(12,557)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	34,612	16,072	14,009	10,521	12,937	12,708	12,504	13,697	14,070	15,785
Principal Loan Repayments	502	525	548	338	357	377	399	421	445	470
TOTAL CAPITAL AMOUNTS	35,114	16,597	14,557	10,859	13,294	13,085	12,903	14,118	14,514	16,255
CONSOLIDATED NET (PROFIT)/LOSS	16,775	4,056	1,326	(1,797)	(110)	(472)	(930)	(115)	(39)	1,181
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	(16,778)	(4,058)	(1,328)	1,796	109	471	929	113	37	(1,183)
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(3)	(1)	(1)	(1)	(1)	(1)	(1)	(2)	(2)	(2)

Balance Sheet

	Audited Actual 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000	Estimated 2030 \$'000	Estimated 2031 \$'000	Estimated 2032 \$'000	Estimated 2033 \$'000
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	5,921.00	5,978.00	2,316.00	2,357.00	1,611.00	2,498.00	2,477.00	2,344.00	1,944.00	2,211.00	2,404.00	2,108.00
Investments	31,468.00	21,368.00	13,370.00	12,370.00	13,370.00	14,870.00	16,120.00	17,620.00	17,120.00	16,120.00	16,120.00	15,370.00
Receivables	3,720.00	3,721.00	3,722.00	3,723.00	3,724.00	3,725.00	3,726.00	3,727.00	3,728.00	3,729.00	3,730.00	3,731.00
Inventories	428.00	428.00	428.00	428.00	428.00	428.00	428.00	428.00	428.00	428.00	428.00	428.00
Contract Asset	8,933.00	6,233.00	6,133.00	5,743.00	5,413.00	5,103.00	4,793.00	4,733.00	4,423.00	4,133.00	3,863.00	3,613.00
Other	99.00	99.00	99.00	99.00	99.00	99.00	99.00	99.00	99.00	99.00	99.00	99.00
Non-Current assets classified as held for sale	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CURRENT ASSETS	50,569.00	37,827.00	26,068.00	24,720.00	24,645.00	26,723.00	27,643.00	28,951.00	27,742.00	26,720.00	26,644.00	25,349.00
NON - CURRENT ASSETS												
Investments	15,000.00	27,750.00	22,750.00	19,750.00	18,250.00	17,750.00	16,750.00	15,750.00	17,750.00	18,750.00	18,750.00	18,750.00
Receivables	637.00	636.00	635.00	634.00	633.00	632.00	631.00	630.00	629.00	628.00	627.00	626.00
Infrastructure, Property, Plant and Equipment	711,236.00	720,508.00	743,674.00	748,167.00	750,148.00	748,835.00	749,709.00	750,312.00	750,706.00	752,083.00	753,842.00	757,069.00
Investment Property	3,090.00	3,090.00	3,090.00	3,090.00	3,090.00	3,090.00	3,090.00	3,090.00	3,090.00	3,090.00	3,090.00	3,090.00
TOTAL NON - CURRENT ASSETS	729,963.00	751,984.00	770,149.00	771,641.00	772,121.00	770,307.00	770,180.00	769,782.00	772,175.00	774,551.00	776,309.00	779,535.00
TOTAL ASSETS	780,532.00	789,811.00	796,217.00	796,361.00	796,766.00	797,030.00	797,823.00	798,733.00	799,917.00	801,271.00	802,953.00	804,884.00
LIABILITIES												
CURRENT LIABILITIES												
Payables	3,815.00	3,708.00	3,648.00	3,587.00	3,527.00	3,467.00	3,407.00	3,341.00	3,281.00	3,213.00	3,147.00	3,081.00
Contract Liabilities	5,515.00	4,535.00	4,275.00	4,045.00	3,855.00	3,695.00	3,565.00	3,465.00	3,385.00	3,315.00	3,265.00	3,215.00
Borrowings	208.00	562.00	524.00	603.00	391.00	407.00	424.00	441.00	459.00	477.00	497.00	497.00
Employee Benefit Provisions	4,188.00	4,188.00	4,188.00	4,188.00	4,188.00	4,188.00	4,188.00	4,188.00	4,188.00	4,188.00	4,188.00	4,188.00
Provisions	208.00	208.00	208.00	208.00	208.00	208.00	208.00	208.00	208.00	208.00	208.00	208.00
TOTAL CURRENT LIABILITIES	13,934.00	13,201.00	12,843.00	12,631.00	12,169.00	11,965.00	11,792.00	11,643.00	11,521.00	11,401.00	11,305.00	11,189.00
NON - CURRENT LIABILITIES												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	664.00	9,768.00	9,638.00	9,033.00	8,698.00	8,344.00	7,969.00	7,575.00	7,158.00	6,719.00	6,255.00	5,785.00
Employee Benefit Provisions	195.00	195.00	195.00	195.00	195.00	195.00	195.00	195.00	195.00	195.00	195.00	195.00
Provisions	6,714.00	6,714.00	6,714.00	6,714.00	6,714.00	6,714.00	6,714.00	6,714.00	6,714.00	6,714.00	6,714.00	6,714.00
TOTAL NON - CURRENT LIABILITIES	7,573.00	16,677.00	16,547.00	15,942.00	15,607.00	15,253.00	14,878.00	14,484.00	14,067.00	13,628.00	13,164.00	12,694.00
TOTAL LIABILITIES	21,507.00	29,878.00	29,390.00	28,573.00	27,776.00	27,218.00	26,670.00	26,127.00	25,588.00	25,029.00	24,469.00	23,883.00
NET ASSETS	759,025.00	759,933.00	766,827.00	767,788.00	768,990.00	769,812.00	771,153.00	772,606.00	774,329.00	776,242.00	778,484.00	781,001.00
EQUITY												
Retained Earnings	558,154.00	559,062.00	565,956.00	566,917.00	568,119.00	568,941.00	570,282.00	571,735.00	573,458.00	575,371.00	577,613.00	580,130.00
Revaluation Reserves	200,871.00	200,871.00	200,871.00	200,871.00	200,871.00	200,871.00	200,871.00	200,871.00	200,871.00	200,871.00	200,871.00	200,871.00
Council equity interest	759,025.00	759,933.00	766,827.00	767,788.00	768,990.00	769,812.00	771,153.00	772,606.00	774,329.00	776,242.00	778,484.00	781,001.00
Minority equity interest	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EQUITY	759,025.00	759,933.00	766,827.00	767,788.00	768,990.00	769,812.00	771,153.00	772,606.00	774,329.00	776,242.00	778,484.00	781,001.00

Cash Flow Statement

ESTIMATES FOR	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(18,990)	(19,633)	(20,203)	(20,708)	(21,225)	(21,755)	(22,299)	(22,856)	(23,426)	(24,012)
User Charges & Fees	(2,441)	(2,501)	(2,556)	(2,610)	(2,666)	(2,723)	(2,782)	(2,842)	(2,898)	(2,966)
Interest & Investment Revenue	(912)	(912)	(912)	(912)	(912)	(912)	(912)	(912)	(912)	(912)
Other Revenue	(684)	(694)	(704)	(713)	(724)	(734)	(745)	(756)	(767)	(778)
Grants & Contributions provided for operating purposes	(12,614)	(12,883)	(13,158)	(13,415)	(13,678)	(13,947)	(14,222)	(14,504)	(14,792)	(15,087)
Grants & Contributions-Capital	(6,634)	(787)	(801)	(816)	(832)	(847)	(864)	(880)	(897)	(915)
Payments										
Employee Benefits & On Costs	14,698	15,282	15,806	16,242	16,616	17,002	17,411	17,802	18,204	18,614
Borrowing Costs	559	536	512	489	470	450	429	407	383	358
Materials & Contracts	8,525	8,980	9,405	9,739	9,926	10,111	10,304	10,515	10,740	10,974
Other Expenses	870	885	900	916	932	949	965	983	1,000	1,018
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
Net Cash provided by (or used in) operating activities	(17,624)	(11,725)	(11,710)	(11,788)	(12,092)	(12,407)	(12,713)	(13,042)	(13,365)	(13,706)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(715)	(815)	(1,520)	(868)	(1,313)	(1,151)	(1,119)	(1,191)	(1,188)	(1,369)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	34,612	16,072	14,009	10,521	12,937	12,708	12,504	13,697	14,070	15,785
Purchase of Real Estate										
Other										
Net cash provided by (or used in) investing activities	33,897	15,257	12,488	9,653	11,624	11,557	11,385	12,506	12,881	14,417
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	502	525	548	338	357	377	399	421	445	470
Lease Liabilities										
Other										
Net cash provided by (or used in) financing activities	502	525	548	338	357	377	399	421	445	470
Net (Increase)/decrease in cash assets held	16,775	4,056	1,326	(1,797)	(110)	(472)	(930)	(115)	(39)	1,181

Financial Performance Indicators

GENERAL FUND ONLY

INDICATOR	BENCHMARK	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
		2019	2020	2021	2022	2022/2023	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Debt Service Cover Ratio	Greater than 2	36.61	38.56	18.98	31.01	10.95	10.89	10.82	10.77	13.85	14.32	14.51	14.84	15.19	15.53	15.89
Own Source Operating Revenue Ratio	Greater than 60%	60.84%	55.31%	50.40%	44.50%	62.96%	54.47%	63.47%	63.70%	63.80%	63.76%	63.84%	63.93%	64.01%	64.09%	64.18%
Operating Performance Ratio	Greater or equal to break even average over 3 years	18.00%	14.00%	16.55%	7.77%	0.26%	0.34%	0.01%	0.01%	0.02%	0.20%	0.75%	1.25%	1.78%	2.26%	2.77%
Cash Expense Cover Ratio	Greater than or equal to 3 months	21.80	23.20	16.47	16.42	24.19	18.34	15.79	14.68	15.20	14.99	14.84	14.97	14.37	14.15	13.83
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	177.78%	130.86%	108.56%	116.96%	267.18%	417.84%	189.87%	161.62%	118.80%	146.25%	142.32%	138.73%	151.24%	154.17%	172.22%
Infrastructure Backlog Ratio	Less than 2%	1.07%	1.22%	1.20%	1.07%	0.91%	0.82%	0.73%	0.68%	0.62%	0.56%	0.50%	0.45%	0.39%	0.33%	0.27%
Asset Maintenance Ratio	Greater than 100% average over 3 years	98.78%	100.90%	99.76%	113.67%	102.50%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.1524	1.1682	1.3852	1.5206	1.2850	1.2721	1.2712	1.2660	1.2540	1.2351	1.2166	1.1989	1.1811	1.1639	1.1472
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	0.72%	0.73%	0.77%	1.06%	2.86%	2.98%	2.90%	2.82%	2.15%	2.11%	2.07%	2.02%	1.98%	1.93%	1.89%

Meets Benchmark	Does Not Meet Benchmark
------------------------	--------------------------------

Financial Results – General Fund

The Income Statement result over the 10 year period predicts a surplus for both the Net Operating Result and the Net Operating Result before Grants and Contributions provided for Capital Purposes.

The Balance Sheet result over the 10 year period maintains equity, liabilities and non-current assets within acceptable levels.

The Cash Flow Statement is within acceptable levels and sees an overall increase in the cash level reported at the end of the LTFP period. The large majority of this increase, however, is in Restricted Funds as shown in the Income Statement, specifically in funds held for Heavy and Light Plant replacement in future periods.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the FFF Benchmarks.

In addition to the key financial statement reports above, Council compares itself to the NSW Government Financial Performance Indicators. Council, as shown above, meets all of the NSW Government Benchmarks except Own Source Revenue during 2023/2024. This ratio is negatively impacted by additional grant funding for the Inverell Aquatic Centre redevelopment.

Sensitivity Analysis

Long Term Financial Plans contain a range of assumptions, including assumptions about interest rates and the potential effect of inflation on revenues and expenditure. Some of these assumptions have a relatively limited impact, while others can have a major impact on future financial plans. If the assumptions above are found to require update due to unforeseen events, it will be necessary for Council to reconsider current strategies on expenditure and revenue and realign the LTFP to fund any changes in costs or revenues.

1. Rates and Annual Charges

At the present time, based on IPART advice, the growth in rate revenue from 2026/2027 is projected to increase at the rate of 2.5% per annum.

By way of example, each 1.0% of rate peg below the estimate equates to approximately \$156K per annum, or \$1.56M over the life of the LTFP.

2. Grants and Contributions for Operating Purposes

Grants and Contributions for Operating Purposes are a significant revenue component of the annual budget totaling \$12.694M in 2023/2024. Council's LTFP provides for a 2 – 2.5% increase in these operating grants over the life of the plan.

While these grants have historically increased by CPI each year, the Federal Government's freeze on the Finance and Assistance Grants in 2014-2017 now costs Council \$436K per year and compounding.

By way of example, each 0.5% of indexation below the estimated 2% equates to approximately \$63.5K per annum, or \$637K over the life of the LTFP.

3. Employee Costs

Employee costs are a significant component of the annual budget and these costs are highly sensitive to changes in rates of pay through Local Government State Award negotiations. Council's LTFP provides for a 5% per annum wage increase in 2023/24, 4% in 2024/25, 3% in 2025/26 and then 2.5% over the life of the LTFP.

It is noted that a new award will commence from 2023/2024 financial year. Should the negotiated wage increase exceed our estimate in future years, it will be necessary to revise this major driver in the LTFP.

By way of example, each 0.5% of additional wage increase above the estimate equates to approximately \$83K per annum, or \$83K over the life of the LTFP.

4. Interest Revenue

Interest from Investment remains static over the life of this plan due to the consistent level of investments and the projected low interest rates environment. Council's LTFP provides for interest revenue at 2.6% over the life of the LTFP.

By way of example, each 0.5% of additional interest rate above the estimate equates to approximately \$230K per annum, or \$2.3M over the life of the LTFP.

Long Term Financial Plan Review

The LTFP will be reviewed and updated on an annual basis in conjunction with the preparation of the Annual Operational Plan and Budget.



SECTION 5

Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds by Function and Sub-function

Summary of Budget Position by Function - 10 Year Financial Projections

<i>FUNCTIONS</i>	<i>2022/2023 Current Budget</i>	<i>2023/2024</i>	<i>2024/2025</i>	<i>2025/2026</i>	<i>2026/2027</i>	<i>2027/2028</i>	<i>2028/2029</i>	<i>2029/2030</i>	<i>2030/2031</i>	<i>2031/2032</i>	<i>2032/2033</i>
Administration	(13,952,170)	(14,677,139)	(15,064,690)	(15,425,185)	(15,726,685)	(16,107,555)	(16,495,160)	(16,878,805)	(17,298,525)	(17,728,110)	(18,169,525)
Community Services & Education	71,150	83,630	85,370	87,150	88,890	90,700	92,580	94,520	96,520	98,590	100,730
Economic Affairs	1,144,324	1,223,540	1,261,977	1,298,282	1,452,368	1,467,335	1,478,280	1,490,170	1,528,030	1,566,915	1,606,850
Environment	681,619	707,325	736,880	763,130	785,890	809,210	833,130	857,640	882,800	908,550	934,950
Goverance	274,590	277,830	285,370	293,140	300,340	307,730	315,310	323,070	331,030	339,190	347,560
Health	(245,555)	(228,055)	(230,190)	(233,840)	(239,140)	(244,580)	(250,150)	(255,870)	(261,710)	(267,720)	(273,870)
Housing & Community Amentities	811,625	971,490	1,007,910	1,039,830	1,067,750	1,096,280	1,125,480	1,155,435	1,186,170	1,217,680	1,250,030
Mining Manufacturing & Construction	374,460	267,800	282,360	294,540	304,200	314,100	324,230	334,640	345,300	356,220	367,410
Public Order & Safety	1,087,250	1,170,645	1,205,030	1,237,880	1,269,310	1,301,480	1,334,480	1,368,280	1,402,980	1,438,490	1,474,960
Recreation & Culture	3,583,965	3,858,475	3,956,220	4,046,910	4,129,050	4,213,300	4,299,840	4,388,815	4,480,185	4,574,040	4,670,550
Sewerage Services	(1,281)	(2,081)	(1,300)	(1,390)	(1,230)	(1,440)	(1,060)	(1,070)	(1,470)	(1,370)	(1,680)
Transport & Communication	6,167,575	6,341,541	6,472,595	6,596,935	6,566,775	6,750,600	6,940,530	7,120,630	7,305,370	7,494,115	7,687,980
Water Supplies	(1,155)	(2,835)	(2,040)	(2,320)	(1,040)	(2,130)	(530)	(2,170)	(2,100)	(2,400)	(1,920)
Grand Total	(3,603.00)	(7,834.00)	(4,508.00)	(4,938.00)	(3,522.00)	(4,970.00)	(3,040.00)	(4,715.00)	(5,420.00)	(5,810.00)	(5,975.00)

The following schedules provide a detailed view of the above summary.

Summary of Budget Position by Sub-Function – 10 Year Financial Projections

Division		CURRENT	PROPOSED BUDGET										
Branch(Dept):		BUDGET											
Function:													
Sub Function													
Civil and Environmental Services													
Civil Engineering Services													
Administration													
Administration													
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs			3,396,530	3,622,755	3,784,520	3,929,270	4,026,630	4,126,410	4,228,670	4,333,540	4,441,020	4,551,160	4,664,060
Materials - General			40,930	41,740	42,790	43,870	44,980	46,120	47,270	48,460	49,660	50,910	52,200
Contracts - Electrical			500	500	520	540	560	580	600	620	640	660	680
Contracts - Cleaning			10,300	10,800	11,070	11,340	11,630	11,920	12,220	12,520	12,840	13,160	13,490
Insurance - Public Liability			254,620	291,810	299,100	306,580	314,250	322,100	330,150	338,410	346,870	355,540	364,430
Insurance - Property			3,810	4,610	4,840	5,090	5,350	5,620	5,900	6,190	6,500	6,820	7,170
Other Expenses - Electricity			9,100	10,300	10,570	10,840	11,110	11,390	11,670	11,970	12,270	12,580	12,890
Other Expenses - Telephone			21,615	18,745	19,220	19,700	20,200	20,700	21,210	21,740	22,280	22,840	23,410
Donations - Cultural Activities			15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Other Expenses - Other-Advertising			8,670	8,840	9,060	9,290	9,520	9,760	10,000	10,250	10,500	10,760	11,030
Other Expenses - Other-Postage & Freight			700	710	730	750	770	790	810	830	850	870	890
Other Expenses - Other-Printing Stationary			3,130	3,190	3,270	3,360	3,460	3,560	3,670	3,780	3,890	4,000	4,120
Other Expenses - Other-Council Rates			3,640	5,630	5,770	5,910	6,050	6,190	6,350	6,510	6,680	6,850	7,030
Other Expenses - Other-Council Water Usage			550	550	560	570	580	590	600	620	640	660	680
Depreciation			5,100	5,230	5,240	5,250	5,260	5,270	5,280	5,290	5,300	5,310	5,320
Total Expenses from Ordinary Activities			3,774,195	4,040,410	4,212,260	4,367,360	4,475,350	4,586,000	4,699,400	4,815,730	4,934,940	5,057,120	5,182,400
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			3,774,195	4,040,410	4,212,260	4,367,360	4,475,350	4,586,000	4,699,400	4,815,730	4,934,940	5,057,120	5,182,400
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			3,774,195	4,040,410	4,212,260	4,367,360	4,475,350	4,586,000	4,699,400	4,815,730	4,934,940	5,057,120	5,182,400
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans			-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			(711,000)	(715,000)	(815,350)	(1,520,450)	(867,500)	(1,313,025)	(1,150,825)	(1,119,450)	(1,191,200)	(1,188,075)	(1,368,725)
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used			-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets			2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Total Capital Amounts			(708,900)	(712,900)	(813,250)	(1,518,350)	(865,400)	(1,310,925)	(1,148,725)	(1,117,350)	(1,189,100)	(1,185,975)	(1,366,625)
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation			(5,100)	(5,230)	(5,240)	(5,250)	(5,260)	(5,270)	(5,280)	(5,290)	(5,300)	(5,310)	(5,320)
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			(5,100)	(5,230)	(5,240)	(5,250)	(5,260)	(5,270)	(5,280)	(5,290)	(5,300)	(5,310)	(5,320)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			3,060,195	3,322,280	3,393,770	2,843,760	3,604,690	3,269,805	3,545,395	3,693,090	3,740,540	3,865,835	3,810,455
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets			-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			3,060,195	3,322,280	3,393,770	2,843,760	3,604,690	3,269,805	3,545,395	3,693,090	3,740,540	3,865,835	3,810,455

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Civil Engineering Services		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
	Environment												
	Street Cleaning												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs			322,170	348,110	362,900	375,140	384,510	394,120	403,990	414,100	424,450	435,060	445,940
Materials - General			101,550	103,580	106,170	108,820	111,540	114,320	117,180	120,120	123,120	126,200	129,360
Other Expenses - Other-Council Water Usage			3,000	3,000	3,080	3,160	3,240	3,320	3,400	3,490	3,580	3,670	3,760
Internal Plant Charges			41,290	42,120	43,170	44,250	45,360	46,490	47,650	48,840	50,060	51,310	52,590
Depreciation			-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities			468,010	496,810	515,320	531,370	544,650	558,250	572,220	586,550	601,210	616,240	631,650
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
Fees - Water Usage			10,465	10,970	11,250	11,530	11,820	12,120	12,420	12,720	13,040	13,360	13,680
Total Revenue from Ordinary Activities			10,465	10,970	11,250	11,530	11,820	12,120	12,420	12,720	13,040	13,360	13,680
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			478,475	507,780	526,570	542,900	556,470	570,370	584,640	599,270	614,250	629,600	645,330
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			478,475	507,780	526,570	542,900	556,470	570,370	584,640	599,270	614,250	629,600	645,330
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans			-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used			-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets			-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts			-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			478,475	507,780	526,570	542,900	556,470	570,370	584,640	599,270	614,250	629,600	645,330
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets			-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			478,475	507,780	526,570	542,900	556,470	570,370	584,640	599,270	614,250	629,600	645,330

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
	Civil Engineering Services											
	Environment	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
	Stormwater Management											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		32,070	33,670	35,020	36,070	36,970	37,890	38,840	39,810	40,810	41,830	42,880
Materials - General		20,710	21,230	21,760	22,300	22,860	23,430	24,020	24,620	25,240	25,870	26,520
Other Expenses - Other-Council Rates		3,030	3,210	3,290	3,370	3,450	3,540	3,630	3,720	3,810	3,910	4,010
Depreciation		375,000	413,000	414,030	415,070	416,110	417,150	418,190	419,240	420,290	421,340	422,390
Total Expenses from Ordinary Activities		430,810	471,110	474,100	476,810	479,390	482,010	484,680	487,390	490,150	492,950	495,800
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Storm Water		(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)
Total Revenue from Ordinary Activities		(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		284,040	324,340	327,330	330,040	332,620	335,240	337,910	340,620	343,380	346,180	349,030
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		284,040	324,340	327,330	330,040	332,620	335,240	337,910	340,620	343,380	346,180	349,030
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		146,770	146,770	150,440	154,200	158,060	162,010	166,060	170,210	174,470	178,830	183,300
Total Capital Amounts		146,770	146,770	150,440	154,200	158,060	162,010	166,060	170,210	174,470	178,830	183,300
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(375,000)	(413,000)	(414,030)	(415,070)	(416,110)	(417,150)	(418,190)	(419,240)	(420,290)	(421,340)	(422,390)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(375,000)	(413,000)	(414,030)	(415,070)	(416,110)	(417,150)	(418,190)	(419,240)	(420,290)	(421,340)	(422,390)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		55,810	58,110	63,740	69,170	74,570	80,100	85,780	91,590	97,560	103,670	109,940
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		55,810	58,110	63,740	69,170	74,570	80,100	85,780	91,590	97,560	103,670	109,940

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Recreation & Culture											
Sub Function	Sporting Grounds and Venues	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		261,900	274,930	286,960	297,610	304,920	312,420	320,090	327,980	336,060	344,330	352,830
Materials - General		75,910	77,440	79,360	81,340	83,360	85,430	87,580	89,780	92,030	94,340	96,700
Contracts - Cleaning		1,700	1,700	1,740	1,780	1,820	1,870	1,920	1,970	2,020	2,070	2,120
Contracts - Security		1,400	7,500	7,690	7,890	8,090	8,290	8,500	8,710	8,930	9,150	9,380
Insurance - Property		25,840	32,260	33,880	35,570	37,350	39,220	41,180	43,240	45,400	47,670	50,050
Other Expenses - Electricity		5,660	3,440	3,540	3,630	3,720	3,820	3,910	4,010	4,110	4,210	4,310
Other Expenses - Gas		1,000	1,500	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,860
Other Expenses - Telephone		4,225	3,760	3,860	3,960	4,060	4,160	4,270	4,380	4,490	4,600	4,710
Other Expenses - Other-Council Rates		11,110	13,010	13,340	13,680	14,020	14,380	14,740	15,110	15,480	15,860	16,250
Other Expenses - Other-Council Water Usage		45,510	53,510	54,850	56,220	57,640	59,080	60,560	62,090	63,650	65,240	66,880
Other Expenses - Other-Security		6,100	-	-	-	-	-	-	-	-	-	-
Other Expenses-Small Plant Charged to Other Funds		29,550	31,030	31,810	32,610	33,430	34,270	35,130	36,010	36,910	37,830	38,780
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		469,905	500,080	518,570	535,870	550,030	564,600	579,580	595,020	610,860	627,120	643,870
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Others		(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)
Contrib-Operating-Other-Sport & Recreation		(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Total Revenue from Ordinary Activities		(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		428,175	458,350	476,840	494,140	508,300	522,870	537,850	553,290	569,130	585,390	602,140
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		428,175	458,350	476,840	494,140	508,300	522,870	537,850	553,290	569,130	585,390	602,140
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Total Capital Amounts		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		452,175	482,350	500,840	518,140	532,300	546,870	561,850	577,290	593,130	609,390	626,140
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		452,175	482,350	500,840	518,140	532,300	546,870	561,850	577,290	593,130	609,390	626,140

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Civil Engineering Services		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
	Recreation & Culture												
	Parks & Gardens (lakes)												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs		207,650	218,050	226,740	233,550	239,370	245,360	251,450	257,700	264,170	270,760	277,500	
Materials - General		254,920	259,990	266,510	273,150	279,970	286,960	294,120	301,460	308,970	316,670	324,590	
Contracts - Sport & Recreational Facilities		20,300	20,300	20,810	21,330	21,860	22,410	22,970	23,540	24,130	24,730	25,350	
Insurance - Property		11,780	14,180	14,920	15,670	16,470	17,300	18,160	19,040	19,980	20,990	22,040	
Other Expenses - Electricity		24,150	27,300	27,990	28,690	29,400	30,140	30,900	31,670	32,450	33,260	34,080	
Other Expenses - Other-Council Rates		19,260	22,490	23,030	23,580	24,150	24,720	25,290	25,880	26,480	27,100	27,820	
Other Expenses - Other-Council Water Usage		18,560	19,960	20,460	20,960	21,470	21,990	22,530	23,080	23,640	24,210	24,800	
Other Expenses-Small Plant Charged to Other Funds		24,770	26,010	26,660	27,330	28,010	28,710	29,430	30,170	30,920	31,690	32,480	
Depreciation		380,000	611,500	611,500	611,500	611,500	611,500	611,500	611,500	611,500	611,500	611,500	
Total Expenses from Ordinary Activities			961,390	1,219,780	1,238,620	1,255,760	1,272,200	1,289,090	1,306,350	1,324,040	1,342,240	1,360,910	1,380,160
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
		-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			961,390	1,219,780	1,238,620	1,255,760	1,272,200	1,289,090	1,306,350	1,324,040	1,342,240	1,360,910	1,380,160
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
		-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			961,390	1,219,780	1,238,620	1,255,760	1,272,200	1,289,090	1,306,350	1,324,040	1,342,240	1,360,910	1,380,160
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts			-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation		(380,000)	(611,500)	(611,500)	(611,500)	(611,500)	(611,500)	(611,500)	(611,500)	(611,500)	(611,500)	(611,500)	(611,500)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			(380,000)	(611,500)	(611,500)	(611,500)	(611,500)	(611,500)	(611,500)	(611,500)	(611,500)	(611,500)	(611,500)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			581,390	608,280	627,120	644,260	660,700	677,590	694,850	712,540	730,740	749,410	768,660
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			581,390	608,280	627,120	644,260	660,700	677,590	694,850	712,540	730,740	749,410	768,660

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Civil Engineering Services		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
	Mining Manufacturing & Construction												
	Building Control												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs			478,815	372,900	387,270	399,250	408,710	418,410	428,340	438,530	448,970	459,670	470,630
Materials - General			3,710	3,780	3,870	3,970	4,070	4,170	4,270	4,380	4,490	4,600	4,720
Other Expenses - Telephone			1,595	720	740	760	780	800	820	840	860	880	900
Other Expenses - Other-Advertising			2,940	3,000	3,080	3,160	3,240	3,320	3,400	3,490	3,580	3,670	3,760
Depreciation			-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities			487,060	380,400	394,960	407,140	416,800	426,700	436,830	447,240	457,900	468,820	480,010
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
Income-Fees-Building Services - Other			(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)
Income-Fees-Planning & Building Regulatory			(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)
Income-Other Revenue-Commissions & Agency Fees			(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Income-Other Revenue-Other-Building Specifications			(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Income-Other Revenue-Other-Others			(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Total Revenue from Ordinary Activities			(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			374,460	267,800	282,360	294,540	304,200	314,100	324,230	334,640	345,300	356,220	367,410
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			374,460	267,800	282,360	294,540	304,200	314,100	324,230	334,640	345,300	356,220	367,410
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans			-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used			-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets			-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts			-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			374,460	267,800	282,360	294,540	304,200	314,100	324,230	334,640	345,300	356,220	367,410
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets			-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			374,460	267,800	282,360	294,540	304,200	314,100	324,230	334,640	345,300	356,220	367,410

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Mining Manufacturing & Construction Other Mining,Manufacturing & Construction	CURRENT BUDGET	PROPOSED BUDGET									
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		13,360	14,040	14,590	15,030	15,410	15,800	16,200	16,600	17,000	17,430	17,870
Materials - General		64,580	64,070	65,670	67,310	69,000	70,720	72,490	74,300	76,150	78,060	80,000
Other Expenses - Other-Council Rates		12,060	12,550	12,860	13,180	13,510	13,850	14,200	14,560	14,920	15,290	15,670
Depreciation		100,000	84,000	85,680	87,390	87,610	87,830	88,050	88,270	88,490	88,710	88,930
Total Expenses from Ordinary Activities		190,000	174,660	178,800	182,910	185,530	188,200	190,940	193,730	196,560	199,490	202,470
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Quarry / Gravel Pits		(100,000)	(100,000)	(102,140)	(104,210)	(106,590)	(109,020)	(111,520)	(114,070)	(116,660)	(119,350)	(122,100)
Total Revenue from Ordinary Activities		(100,000)	(100,000)	(102,140)	(104,210)	(106,590)	(109,020)	(111,520)	(114,070)	(116,660)	(119,350)	(122,100)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		90,000	74,660	76,660	78,700	78,940	79,180	79,420	79,660	79,900	80,140	80,370
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		90,000	74,660	76,660	78,700	78,940	79,180	79,420	79,660	79,900	80,140	80,370
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(100,000)	(84,000)	(85,680)	(87,390)	(87,610)	(87,830)	(88,050)	(88,270)	(88,490)	(88,710)	(88,930)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(100,000)	(84,000)	(85,680)	(87,390)	(87,610)	(87,830)	(88,050)	(88,270)	(88,490)	(88,710)	(88,930)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		(10,000)	(9,340)	(9,020)	(8,690)	(8,670)	(8,650)	(8,630)	(8,610)	(8,590)	(8,570)	(8,560)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		10,000	9,340	9,020	8,690	8,670	8,650	8,630	8,610	8,590	8,570	8,560
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		-	-	-	-	-	-	-	-	-	-	-

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Civil Engineering Services</div> <div>Transport & Communication</div> <div>Urban Roads (UR) - Local - Sealed</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	278,620	292,445	304,180	313,310	321,180	329,210	337,450	345,870	354,490	363,320	372,440
Materials - General	471,385	493,825	506,170	518,820	531,810	545,090	558,710	572,660	586,970	601,640	616,680
Other Expenses-Small Plant Charged to Other Funds	28,360	29,790	30,530	31,300	32,080	32,880	33,710	34,550	35,410	36,300	37,210
Depreciation	1,090,000	1,248,870	1,262,610	1,276,500	1,290,540	1,304,740	1,319,090	1,333,600	1,348,270	1,363,100	1,378,090
Total Expenses from Ordinary Activities	1,868,365	2,064,930	2,103,490	2,139,930	2,175,610	2,211,920	2,248,960	2,286,680	2,325,140	2,364,360	2,404,420
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	1,868,365	2,064,930	2,103,490	2,139,930	2,175,610	2,211,920	2,248,960	2,286,680	2,325,140	2,364,360	2,404,420
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	1,868,365	2,064,930	2,103,490	2,139,930	2,175,610	2,211,920	2,248,960	2,286,680	2,325,140	2,364,360	2,404,420
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Urban Works Program	500,155	531,136	612,330	646,610	681,245	721,235	766,610	797,370	829,525	862,080	895,055
Acquisition of Assets - ACRD Program	232,210	249,600	255,850	262,250	268,800	275,520	282,410	289,470	296,710	304,130	311,740
Acquisition of Assets - CBD Works	19,090	19,570	20,060	20,560	21,070	21,600	22,140	22,690	23,260	23,840	24,440
Acquisition of Assets - Village Development Works	45,540	46,480	47,640	48,850	50,060	51,320	52,580	53,890	55,200	56,560	57,920
Acquisition of Assets - Village Bitumen Reseals	25,350	25,860	26,510	27,170	27,850	28,550	29,260	29,990	30,740	31,510	32,300
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	822,345	872,646	962,390	1,005,440	1,049,025	1,098,225	1,153,000	1,193,410	1,235,435	1,278,120	1,321,455
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,090,000)	(1,248,870)	(1,262,610)	(1,276,500)	(1,290,540)	(1,304,740)	(1,319,090)	(1,333,600)	(1,348,270)	(1,363,100)	(1,378,090)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,090,000)	(1,248,870)	(1,262,610)	(1,276,500)	(1,290,540)	(1,304,740)	(1,319,090)	(1,333,600)	(1,348,270)	(1,363,100)	(1,378,090)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	1,600,710	1,688,706	1,803,270	1,868,870	1,934,095	2,005,405	2,082,870	2,146,490	2,212,305	2,279,380	2,347,785
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	1,600,710	1,688,706	1,803,270	1,868,870	1,934,095	2,005,405	2,082,870	2,146,490	2,212,305	2,279,380	2,347,785

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Civil Engineering Services</div> <div>Transport & Communication</div> <div>Sealed Rural Roads (SRR)-Local</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	194,255	203,990	212,150	218,520	223,980	229,560	235,300	241,200	247,210	253,390	259,760
Materials - General	745,620	801,945	879,930	915,880	947,920	971,615	995,925	1,020,815	1,046,345	1,072,500	1,099,320
Contributions - Road Weigh Limit Control	25,900	26,420	27,080	27,760	28,450	29,160	29,890	30,640	31,410	32,200	33,010
Other Expenses-Small Plant Charged to Other Funds	16,540	17,380	17,810	18,260	18,720	19,180	19,660	20,150	20,650	21,170	21,700
Depreciation	1,980,000	2,065,800	2,088,520	2,111,490	2,134,720	2,158,200	2,181,940	2,205,940	2,230,210	2,254,740	2,279,540
Total Expenses from Ordinary Activities	2,962,315	3,115,535	3,225,490	3,291,910	3,353,790	3,407,715	3,462,715	3,518,745	3,575,825	3,634,000	3,693,330
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Contrib-Operating-Other-RoadWorks/Bridges	(5,640)	(5,905)	(6,080)	(6,240)	(6,400)	(6,560)	(6,720)	(6,890)	(7,080)	(7,240)	(7,420)
Grants - Financial Assistance Grant	(2,378,230)	(2,562,900)	(2,626,970)	(2,692,640)	(2,759,950)	(2,828,940)	(2,899,660)	(2,972,150)	(3,046,450)	(3,122,610)	(3,200,670)
Total Revenue from Ordinary Activities	(2,383,870)	(2,568,805)	(2,633,050)	(2,698,880)	(2,766,350)	(2,835,500)	(2,906,380)	(2,979,040)	(3,053,530)	(3,129,850)	(3,208,090)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	578,445	546,730	592,440	593,030	587,440	572,215	556,335	539,705	522,295	504,150	485,240
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	578,445	546,730	592,440	593,030	587,440	572,215	556,335	539,705	522,295	504,150	485,240
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Roads to Recovery	1,402,055	1,402,055	1,402,050	1,402,050	1,402,050	1,402,050	1,402,050	1,402,050	1,402,050	1,402,050	1,402,050
Acquisition of Assets - ACRD Program	619,595	666,590	683,270	700,350	717,860	735,810	754,210	773,070	792,390	812,190	832,490
Total Capital Amounts	2,021,650	2,068,645	2,085,320	2,102,400	2,119,910	2,137,860	2,156,260	2,175,120	2,194,440	2,214,240	2,234,540
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,980,000)	(2,065,800)	(2,088,520)	(2,111,490)	(2,134,720)	(2,158,200)	(2,181,940)	(2,205,940)	(2,230,210)	(2,254,740)	(2,279,540)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,980,000)	(2,065,800)	(2,088,520)	(2,111,490)	(2,134,720)	(2,158,200)	(2,181,940)	(2,205,940)	(2,230,210)	(2,254,740)	(2,279,540)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	620,095	549,575	589,240	583,940	572,630	551,875	530,655	508,885	486,525	463,650	440,240
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	620,095	549,575	589,240	583,940	572,630	551,875	530,655	508,885	486,525	463,650	440,240

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
	Civil Engineering Services											
	Transport & Communication											
	Sealed Rural Roads (SRR)-Regional	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		655,180	687,570	715,130	736,580	755,040	773,900	793,300	813,150	833,470	854,320	875,690
Materials - General		1,166,522	1,194,495	1,223,660	1,254,050	1,285,430	1,317,540	1,350,490	1,384,270	1,418,900	1,454,350	1,490,790
Other Expenses - Other-Internal Plant Charges		1,540	1,570	1,610	1,650	1,690	1,730	1,770	1,810	1,860	1,910	1,960
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		1,823,242	1,883,635	1,940,400	1,992,280	2,042,160	2,093,170	2,145,560	2,199,230	2,254,230	2,310,580	2,368,440
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Contrib-Operating-RTA (Regional / Local Block Grant)		(2,912,000)	(2,972,000)	(3,046,300)	(3,122,450)	(3,200,510)	(3,280,520)	(3,362,530)	(3,446,590)	(3,532,750)	(3,621,060)	(3,711,590)
Total Revenue from Ordinary Activities		(2,912,000)	(2,972,000)	(3,046,300)	(3,122,450)	(3,200,510)	(3,280,520)	(3,362,530)	(3,446,590)	(3,532,750)	(3,621,060)	(3,711,590)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(1,088,758)	(1,088,365)	(1,105,900)	(1,130,170)	(1,158,350)	(1,187,350)	(1,216,970)	(1,247,360)	(1,278,520)	(1,310,480)	(1,343,150)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(1,088,758)	(1,088,365)	(1,105,900)	(1,130,170)	(1,158,350)	(1,187,350)	(1,216,970)	(1,247,360)	(1,278,520)	(1,310,480)	(1,343,150)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Block Grant		714,395	722,537	730,920	745,810	764,390	783,540	803,060	823,100	843,650	864,730	886,260
Acquisition of Assets -3x4 Grant Program		160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Acquisition of Assets - Repair Program Grant		1,089,986	1,089,986	1,117,240	1,145,180	1,173,800	1,203,140	1,233,220	1,264,060	1,295,660	1,328,060	1,361,260
Total Capital Amounts		1,964,381	1,972,523	2,008,160	2,050,990	2,098,190	2,146,680	2,196,280	2,247,160	2,299,310	2,352,790	2,407,520
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		875,623	884,158	902,260	920,820	939,840	959,330	979,310	999,800	1,020,790	1,042,310	1,064,370
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		875,623	884,158	902,260	920,820	939,840	959,330	979,310	999,800	1,020,790	1,042,310	1,064,370

Division Civil and Environmental Services Branch(Dept): Civil Engineering Services Function: Transport & Communication Sub Function Unsealed Rural Roads (URR)-Local	CURRENT BUDGET	PROPOSED BUDGET									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	740,085	777,125	808,240	832,490	853,290	874,600	896,490	918,910	941,870	965,420	989,570
Materials - General	1,266,790	1,330,600	1,363,340	1,387,300	1,422,220	1,457,765	1,494,205	1,531,565	1,569,855	1,609,090	1,649,315
Depreciation	830,000	906,135	916,100	926,180	936,370	946,670	957,080	967,610	978,250	989,010	999,890
Total Expenses from Ordinary Activities	2,836,875	3,013,860	3,087,680	3,145,970	3,211,880	3,279,035	3,347,775	3,418,085	3,489,975	3,563,520	3,638,775
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
Total Revenue from Ordinary Activities	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	2,676,875	2,853,860	2,927,680	2,985,970	3,051,880	3,119,035	3,187,775	3,258,085	3,329,975	3,403,520	3,478,775
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	2,676,875	2,853,860	2,927,680	2,985,970	3,051,880	3,119,035	3,187,775	3,258,085	3,329,975	3,403,520	3,478,775
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Gravel Resheeting Program	191,140	193,220	196,120	199,090	204,060	223,860	235,160	241,050	247,070	253,240	259,570
Acquisition of Assets - ACRD Program	1,187,735	1,278,000	1,309,960	1,342,710	1,376,280	1,410,690	1,445,960	1,482,110	1,519,160	1,557,140	1,596,070
Total Capital Amounts	1,378,875	1,471,220	1,506,080	1,541,800	1,580,340	1,634,550	1,681,120	1,723,160	1,766,230	1,810,380	1,855,640
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(830,000)	(906,135)	(916,100)	(926,180)	(936,370)	(946,670)	(957,080)	(967,610)	(978,250)	(989,010)	(999,890)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(830,000)	(906,135)	(916,100)	(926,180)	(936,370)	(946,670)	(957,080)	(967,610)	(978,250)	(989,010)	(999,890)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	3,225,750	3,418,945	3,517,660	3,601,590	3,695,850	3,806,915	3,911,815	4,013,635	4,117,955	4,224,890	4,334,525
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	3,225,750	3,418,945	3,517,660	3,601,590	3,695,850	3,806,915	3,911,815	4,013,635	4,117,955	4,224,890	4,334,525

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Transport & Communication											
Sub Function	Bridges on UR-Local	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,740	1,825	1,900	1,960	2,010	2,060	2,110	2,160	2,210	2,270	2,330
Materials - General		2,960	3,110	3,190	3,270	3,350	3,430	3,520	3,610	3,700	3,790	3,880
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		4,700	4,935	5,090	5,230	5,360	5,490	5,630	5,770	5,910	6,060	6,210
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		4,700	4,935	5,090	5,230	5,360	5,490	5,630	5,770	5,910	6,060	6,210
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		4,700	4,935	5,090	5,230	5,360	5,490	5,630	5,770	5,910	6,060	6,210
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		4,700	4,935	5,090	5,230	5,360	5,490	5,630	5,770	5,910	6,060	6,210
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		4,700	4,935	5,090	5,230	5,360	5,490	5,630	5,770	5,910	6,060	6,210

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Civil Engineering Services		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
	Transport & Communication												
	Bridges on URR-Local												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs			10,465	10,985	11,420	11,760	12,050	12,350	12,660	12,980	13,300	13,630	13,970
Materials - General			23,240	24,410	25,020	25,640	26,280	26,940	27,610	28,310	29,020	29,740	30,490
Depreciation			1,480,000	1,516,955	1,533,640	1,550,510	1,567,570	1,584,820	1,602,250	1,619,880	1,637,690	1,655,700	1,673,920
Total Expenses from Ordinary Activities			1,513,705	1,552,350	1,570,080	1,587,910	1,605,900	1,624,110	1,642,520	1,661,170	1,680,010	1,699,070	1,718,380
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			1,513,705	1,552,350	1,570,080	1,587,910	1,605,900	1,624,110	1,642,520	1,661,170	1,680,010	1,699,070	1,718,380
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			1,513,705	1,552,350	1,570,080	1,587,910	1,605,900	1,624,110	1,642,520	1,661,170	1,680,010	1,699,070	1,718,380
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans			-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used			-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets			-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts			-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation			(1,480,000)	(1,516,955)	(1,533,640)	(1,550,510)	(1,567,570)	(1,584,820)	(1,602,250)	(1,619,880)	(1,637,690)	(1,655,700)	(1,673,920)
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			(1,480,000)	(1,516,955)	(1,533,640)	(1,550,510)	(1,567,570)	(1,584,820)	(1,602,250)	(1,619,880)	(1,637,690)	(1,655,700)	(1,673,920)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			33,705	35,395	36,440	37,400	38,330	39,290	40,270	41,290	42,320	43,370	44,460
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets			-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			33,705	35,395	36,440	37,400	38,330	39,290	40,270	41,290	42,320	43,370	44,460

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	CURRENT BUDGET	PROPOSED BUDGET									
Civil and Environmental Services Civil Engineering Services Transport & Communication Parking Areas	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	1,170	1,225	1,270	1,310	1,340	1,370	1,400	1,440	1,480	1,520	1,560
Materials - General	10,140	10,650	10,920	11,190	11,470	11,760	12,050	12,350	12,660	12,980	13,300
Other Expenses - Electricity	800	1,300	1,330	1,360	1,390	1,420	1,460	1,500	1,540	1,580	1,620
Other Expenses - Other-Council Rates	66,150	69,910	71,660	73,450	75,290	77,170	79,100	81,080	83,110	85,190	87,320
Other Expenses - Other-Council Water Usage	1,000	1,200	1,230	1,260	1,290	1,320	1,350	1,380	1,410	1,450	1,490
Depreciation	65,000	65,500	66,220	66,950	67,690	68,430	69,180	69,940	70,710	71,490	72,280
Total Expenses from Ordinary Activities	144,260	149,785	152,630	155,520	158,470	161,470	164,540	167,690	170,910	174,210	177,570
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	144,260	149,785	152,630	155,520	158,470	161,470	164,540	167,690	170,910	174,210	177,570
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	144,260	149,785	152,630	155,520	158,470	161,470	164,540	167,690	170,910	174,210	177,570
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(65,000)	(65,500)	(66,220)	(66,950)	(67,690)	(68,430)	(69,180)	(69,940)	(70,710)	(71,490)	(72,280)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(65,000)	(65,500)	(66,220)	(66,950)	(67,690)	(68,430)	(69,180)	(69,940)	(70,710)	(71,490)	(72,280)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	79,260	84,285	86,410	88,570	90,780	93,040	95,360	97,750	100,200	102,720	105,290
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	79,260	84,285	86,410	88,570	90,780	93,040	95,360	97,750	100,200	102,720	105,290

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
	Civil Engineering Services											
	Transport & Communication											
	Footpaths	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		49,415	51,890	53,970	55,590	56,980	58,400	59,860	61,360	62,890	64,460	66,080
Materials - General		124,370	130,605	133,870	137,210	140,640	144,150	147,760	151,450	155,240	159,120	163,110
Depreciation		110,000	115,497	116,770	118,050	119,350	120,660	121,990	123,330	124,690	126,060	127,450
Total Expenses from Ordinary Activities		283,785	297,992	304,610	310,850	316,970	323,210	329,610	336,140	342,820	349,640	356,640
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		283,785	297,992	304,610	310,850	316,970	323,210	329,610	336,140	342,820	349,640	356,640
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		283,785	297,992	304,610	310,850	316,970	323,210	329,610	336,140	342,820	349,640	356,640
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - PAMP		47,735	48,690	49,665	50,905	52,180	53,485	54,820	56,190	57,595	59,035	60,510
Total Capital Amounts		47,735	48,690	49,665	50,905	52,180	53,485	54,820	56,190	57,595	59,035	60,510
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(110,000)	(115,497)	(116,770)	(118,050)	(119,350)	(120,660)	(121,990)	(123,330)	(124,690)	(126,060)	(127,450)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(110,000)	(115,497)	(116,770)	(118,050)	(119,350)	(120,660)	(121,990)	(123,330)	(124,690)	(126,060)	(127,450)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		221,520	231,185	237,505	243,705	249,800	256,035	262,440	269,000	275,725	282,615	289,700
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		221,520	231,185	237,505	243,705	249,800	256,035	262,440	269,000	275,725	282,615	289,700

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Civil Engineering Services</div> <div>Transport & Communication</div> <div>Other Transport & Communication</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	332,750	349,390	363,360	374,260	383,620	393,210	403,050	413,130	423,460	434,050	444,900
Materials - General	90,050	101,630	104,170	106,770	109,430	112,170	114,970	117,850	120,800	123,830	126,920
Insurance - Property	1,150	1,400	1,470	1,540	1,620	1,700	1,790	1,880	1,970	2,070	2,170
Insurance - Street Lighting	190	230	240	250	260	270	280	290	300	320	340
Other Expenses - Other-Internal Plant Charges	8,610	10,000	10,250	10,510	10,770	11,040	11,320	11,600	11,890	12,190	12,490
Other Expenses - Street Lighting	139,700	145,300	148,930	152,660	156,480	160,390	164,400	168,510	172,720	177,040	181,460
Internal Plant Charges	2,330	2,784	2,850	2,920	2,990	3,060	3,140	3,220	3,300	3,380	3,460
Depreciation	8,500	8,700	8,720	8,740	8,760	8,780	8,800	8,820	8,840	8,860	8,880
Total Expenses from Ordinary Activities	583,280	619,434	639,990	657,650	673,930	690,620	707,750	725,300	743,280	761,740	780,620
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Grants - Street Lighting - Operating Grant	(62,000)	(62,000)	(63,550)	(65,140)	(66,770)	(68,440)	(70,150)	(71,900)	(73,700)	(75,540)	(77,430)
Income-Fees-RTA Works (State Roads not Controlled by Council	(400,500)	(428,884)	(444,810)	(457,740)	(469,180)	(480,910)	(492,940)	(505,260)	(517,890)	(530,840)	(544,100)
Income-Other Revenue-Other-Rural Addressing	(3,000)	(3,000)	(3,260)	(3,340)	(3,420)	(3,500)	(3,590)	(3,680)	(3,770)	(3,870)	(3,970)
Income-Other Revenue-Other-Others	-	-	-	-	-	-	-	-	-	-	-
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R	(1,402,055)	(1,402,055)	(1,402,050)	(1,402,050)	(1,402,050)	(1,402,050)	(1,402,050)	(1,402,050)	(1,402,050)	(1,402,050)	(1,402,050)
Total Revenue from Ordinary Activities	(1,867,555)	(1,895,939)	(1,913,670)	(1,928,270)	(1,941,420)	(1,954,900)	(1,968,730)	(1,982,890)	(1,997,410)	(2,012,300)	(2,027,550)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(1,284,275)	(1,276,505)	(1,273,680)	(1,270,620)	(1,267,490)	(1,264,280)	(1,260,980)	(1,257,590)	(1,254,130)	(1,250,560)	(1,246,930)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Contrib-Capital-RTA (Regional/Local Block Grant-Repair Prgm)	(544,993)	(544,993)	(558,620)	(572,590)	(586,900)	(601,570)	(616,610)	(632,030)	(647,830)	(664,030)	(680,630)
Contrib-Capital-Other-RoadWorks/Bridges	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)
Total Grants and Contributions Provided for Capital Purposes	(545,793)	(545,793)	(559,420)	(573,390)	(587,700)	(602,370)	(617,410)	(632,830)	(648,630)	(664,830)	(681,430)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(1,830,068)	(1,822,298)	(1,833,100)	(1,844,010)	(1,855,190)	(1,866,650)	(1,878,390)	(1,890,420)	(1,902,760)	(1,915,390)	(1,928,360)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Road Backlog Stabilisation	595,000	535,000	351,500								
Acquisition of Assets - Road Backlog Prevention	250,000	250,000	250,000	400,000	200,000	200,000	206,000	219,000	232,000	245,000	259,000
Acquisition of Assets - New Bitumen Seals/New Growth Assets			40,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Acquisition of Assets - Special Road Projects	341,055	324,230	324,230	324,230	324,230	324,230	324,230	324,230	324,230	324,230	324,230
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	1,186,055	1,109,230	965,730	924,230	724,230	724,230	730,230	743,230	756,230	769,230	783,230
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(8,500)	(8,700)	(8,720)	(8,740)	(8,760)	(8,780)	(8,800)	(8,820)	(8,840)	(8,860)	(8,880)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(8,500)	(8,700)	(8,720)	(8,740)	(8,760)	(8,780)	(8,800)	(8,820)	(8,840)	(8,860)	(8,880)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(652,513)	(721,768)	(876,090)	(928,520)	(1,139,720)	(1,151,200)	(1,156,960)	(1,156,010)	(1,155,370)	(1,155,020)	(1,154,010)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(652,513)	(721,768)	(876,090)	(928,520)	(1,139,720)	(1,151,200)	(1,156,960)	(1,156,010)	(1,155,370)	(1,155,020)	(1,154,010)

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Economic Affairs											
Sub Function	Camping Areas and caravan parks	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,740	23,685	24,630	25,370	26,010	26,660	27,330	28,010	28,710	29,430	30,170
Materials - General		17,380	20,820	21,350	21,880	22,430	22,990	23,570	24,150	24,760	25,380	26,010
Contracts - Cleaning		32,930	11,500	11,790	12,080	12,380	12,690	13,010	13,340	13,670	14,010	14,360
Contracts - Other		-	-	-	-	-	-	-	-	-	-	-
Insurance - Property		1,900	2,320	2,430	2,550	2,680	2,810	2,950	3,100	3,260	3,420	3,600
Other Expenses - Electricity		23,700	17,800	18,250	18,700	19,170	19,650	20,140	20,650	21,170	21,690	22,230
Other Expenses - Gas		1,500	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Other Expenses - Telephone		1,240	2,420	2,480	2,540	2,600	2,670	2,740	2,810	2,880	2,950	3,020
Other Expenses - Other-Council Rates		4,430	4,700	4,810	4,940	5,070	5,200	5,330	5,460	5,590	5,730	5,880
Other Expenses - Other-Council Water Usage		4,000	6,850	7,020	7,200	7,380	7,560	7,750	7,940	8,130	8,330	8,530
Depreciation		24,250	20,780	20,820	20,860	20,900	20,940	20,980	21,020	21,060	21,100	21,140
Total Expenses from Ordinary Activities		113,070	111,875	114,610	117,180	119,710	122,290	124,950	127,660	130,440	133,280	136,210
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Caravan Parks		(43,025)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)
Total Revenue from Ordinary Activities		(43,025)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		70,045	68,845	71,580	74,150	76,680	79,260	81,920	84,630	87,410	90,250	93,180
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		70,045	68,845	71,580	74,150	76,680	79,260	81,920	84,630	87,410	90,250	93,180
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(24,250)	(20,780)	(20,820)	(20,860)	(20,900)	(20,940)	(20,980)	(21,020)	(21,060)	(21,100)	(21,140)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(24,250)	(20,780)	(20,820)	(20,860)	(20,900)	(20,940)	(20,980)	(21,020)	(21,060)	(21,100)	(21,140)
CONSOLIDATED NET (PROFIT)/LOSS		45,795	48,065	50,760	53,290	55,780	58,320	60,940	63,610	66,350	69,150	72,040
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		45,795	48,065	50,760	53,290	55,780	58,320	60,940	63,610	66,350	69,150	72,040

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Economic Affairs											
Sub Function	Other Economic Affairs	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		38,400	40,325	41,950	43,200	44,290	45,390	46,520	47,680	48,890	50,100	51,350
Materials - General		85,120	86,510	88,680	90,900	93,180	95,520	97,910	100,360	102,880	105,450	108,080
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		123,520	126,835	130,630	134,100	137,470	140,910	144,430	148,040	151,770	155,550	159,430
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Private Works		(112,400)	(115,350)	(118,750)	(121,860)	(124,870)	(127,940)	(131,090)	(134,320)	(137,650)	(141,030)	(144,500)
Total Revenue from Ordinary Activities		(112,400)	(115,350)	(118,750)	(121,860)	(124,870)	(127,940)	(131,090)	(134,320)	(137,650)	(141,030)	(144,500)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		11,120	11,485	11,880	12,240	12,600	12,970	13,340	13,720	14,120	14,520	14,930
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		11,120	11,485	11,880	12,240	12,600	12,970	13,340	13,720	14,120	14,520	14,930
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		11,120	11,485	11,880	12,240	12,600	12,970	13,340	13,720	14,120	14,520	14,930
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		11,120	11,485	11,880	12,240	12,600	12,970	13,340	13,720	14,120	14,520	14,930

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Development Services											
Function:	Community Services & Education	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
Sub Function	Administration & Education											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		3,330	3,390	3,480	3,570	3,660	3,750	3,850	3,950	4,050	4,150	4,260
Donations - Cultural Activities		-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		3,330	13,390	13,480	13,570	13,660	13,750	13,850	13,950	14,050	14,150	14,260
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		3,330	13,390	13,480	13,570	13,660	13,750	13,850	13,950	14,050	14,150	14,260
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		3,330	13,390	13,480	13,570	13,660	13,750	13,850	13,950	14,050	14,150	14,260
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		3,330	13,390	13,480	13,570	13,660	13,750	13,850	13,950	14,050	14,150	14,260
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		3,330	13,390	13,480	13,570	13,660	13,750	13,850	13,950	14,050	14,150	14,260

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Development Services</div> <div>Community Services & Education</div> <div>Aged Person & Disabled</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	-	-	-	-	-	-	-	-	-	-	-
Materials - General	16,700	17,030	17,450	17,880	18,320	18,770	19,240	19,730	20,230	20,740	21,260
Insurance - Property	1,410	1,510	1,590	1,670	1,750	1,840	1,930	2,030	2,130	2,240	2,350
Donations - Aged Disabled Youth & Community Service	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060
Other Expenses - Other-Council Rates	3,590	4,110	4,210	4,320	4,430	4,540	4,650	4,770	4,890	5,010	5,140
Other Expenses - Other-Council Water Usage	13,500	14,000	14,350	14,710	15,080	15,460	15,850	16,240	16,640	17,050	17,480
Depreciation	30,000	30,000	30,090	30,180	30,270	30,360	30,450	30,540	30,630	30,720	30,810
Total Expenses from Ordinary Activities	66,260	67,710	68,750	69,820	70,910	72,030	73,180	74,370	75,580	76,820	78,100
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Other-Aged Disables Youth & Community S	(22,480)	(23,590)	(24,090)	(24,610)	(25,230)	(25,860)	(26,500)	(27,160)	(27,830)	(28,510)	(29,240)
Total Revenue from Ordinary Activities	(22,480)	(23,590)	(24,090)	(24,610)	(25,230)	(25,860)	(26,500)	(27,160)	(27,830)	(28,510)	(29,240)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	43,780	44,120	44,660	45,210	45,680	46,170	46,680	47,210	47,750	48,310	48,860
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	43,780	44,120	44,660	45,210	45,680	46,170	46,680	47,210	47,750	48,310	48,860
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(30,000)	(30,000)	(30,090)	(30,180)	(30,270)	(30,360)	(30,450)	(30,540)	(30,630)	(30,720)	(30,810)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(30,000)	(30,000)	(30,090)	(30,180)	(30,270)	(30,360)	(30,450)	(30,540)	(30,630)	(30,720)	(30,810)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	13,780	14,120	14,570	15,030	15,410	15,810	16,230	16,670	17,120	17,590	18,050
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	13,780	14,120	14,570	15,030	15,410	15,810	16,230	16,670	17,120	17,590	18,050

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Development Services											
Function:	Community Services & Education	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
Sub Function	Childrens Services											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		28,580	29,150	29,880	30,630	31,390	32,180	32,980	33,800	34,640	35,500	36,400
Insurance - Property		6,310	7,670	8,060	8,460	8,880	9,320	9,790	10,280	10,800	11,340	11,910
Donations - Donation Program		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Donations - Aged Disabled Youth & Community Service		14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150
Other Expenses - Other-Council Rates		2,760	2,910	2,980	3,050	3,130	3,210	3,290	3,370	3,450	3,540	3,630
Other Expenses - Other-Council Water Usage		500	500	510	520	530	540	550	560	570	580	590
Depreciation		12,250	12,250	12,280	12,310	12,340	12,370	12,400	12,430	12,460	12,490	12,520
Total Expenses from Ordinary Activities		67,550	69,630	70,860	72,120	73,420	74,770	76,160	77,590	79,070	80,600	82,200
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-Other Aged Disabled Youth &		(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
Total Revenue from Ordinary Activities		(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		66,290	68,370	69,600	70,860	72,160	73,510	74,900	76,330	77,810	79,340	80,940
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		66,290	68,370	69,600	70,860	72,160	73,510	74,900	76,330	77,810	79,340	80,940
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(12,250)	(12,250)	(12,280)	(12,310)	(12,340)	(12,370)	(12,400)	(12,430)	(12,460)	(12,490)	(12,520)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(12,250)	(12,250)	(12,280)	(12,310)	(12,340)	(12,370)	(12,400)	(12,430)	(12,460)	(12,490)	(12,520)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		54,040	56,120	57,320	58,550	59,820	61,140	62,500	63,900	65,350	66,850	68,420
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		54,040	56,120	57,320	58,550	59,820	61,140	62,500	63,900	65,350	66,850	68,420

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Development Services		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
	Housing & Community Amentities												
	Public Cemeteries												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs		15,965	43,775	45,520	46,880	48,050	49,260	50,500	51,770	53,070	54,400	55,760	
Materials - General		35,940	36,660	37,570	38,510	39,460	40,440	41,440	42,470	43,530	44,620	45,740	
Contracts - Cemetery Maintenance/Grave Digging		101,630	73,800	75,650	77,540	79,480	81,470	83,510	85,600	87,740	89,940	92,190	
Insurance - Property		250	430	460	490	520	550	580	610	640	670	700	
Other Expenses - Electricity		1,500	1,500	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	
Other Expenses - Other-Council Rates		840	1,040	1,060	1,080	1,100	1,120	1,140	1,160	1,180	1,200	1,240	
Other Expenses - Other-Council Water Usage		750	750	770	790	810	830	850	870	890	910	930	
Internal Plant Charges		-	7,460	7,650	7,840	8,040	8,240	8,450	8,660	8,880	9,100	9,330	
Depreciation		24,500	24,500	24,510	24,520	24,530	24,540	24,550	24,560	24,570	24,580	24,590	
Total Expenses from Ordinary Activities			181,375	189,915	194,730	199,230	203,610	208,110	212,720	217,440	222,280	227,240	232,350
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
Income-Other Revenue-Other-Cemetery		(149,320)	(158,160)	(162,070)	(166,080)	(170,190)	(174,395)	(178,715)	(183,140)	(187,680)	(192,335)	(197,105)	
Total Revenue from Ordinary Activities			(149,320)	(158,160)	(162,070)	(166,080)	(170,190)	(174,395)	(178,715)	(183,140)	(187,680)	(192,335)	(197,105)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			32,055	31,755	32,660	33,150	33,420	33,715	34,005	34,300	34,600	34,905	35,245
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
		-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			32,055	31,755	32,660	33,150	33,420	33,715	34,005	34,300	34,600	34,905	35,245
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Beams		15,000	15,300	15,680	16,070	16,470	16,880	17,300	17,730	18,170	18,620	19,090	
Total Capital Amounts			15,000	15,300	15,680	16,070	16,470	16,880	17,300	17,730	18,170	18,620	19,090
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation		(24,500)	(24,500)	(24,510)	(24,520)	(24,530)	(24,540)	(24,550)	(24,560)	(24,570)	(24,580)	(24,590)	
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			(24,500)	(24,500)	(24,510)	(24,520)	(24,530)	(24,540)	(24,550)	(24,560)	(24,570)	(24,580)	(24,590)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			22,555	22,555	23,830	24,700	25,360	26,055	26,755	27,470	28,200	28,945	29,745
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			22,555	22,555	23,830	24,700	25,360	26,055	26,755	27,470	28,200	28,945	29,745

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Housing & Community Amentities Public Conveniences	CURRENT BUDGET	PROPOSED BUDGET									
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		122,005	128,115	133,240	137,240	140,670	144,190	147,790	151,480	155,270	159,150	163,130
Materials - General		76,040	69,910	71,660	73,440	75,280	77,170	79,090	81,060	83,090	85,170	87,310
Contracts - Cleaning		171,700	219,750	224,810	230,340	236,200	242,105	248,155	254,355	260,720	267,235	273,915
Contracts - Other		-	7,500	7,690	7,880	8,080	8,280	8,490	8,700	8,920	9,140	9,370
Contracts - Security		9,900	9,900	10,150	10,400	10,660	10,930	11,200	11,480	11,770	12,060	12,360
Insurance - Property		4,660	5,670	5,960	6,260	6,580	6,910	7,260	7,630	8,010	8,410	8,830
Other Expenses - Electricity		16,500	18,500	18,960	19,430	19,920	20,420	20,930	21,450	21,990	22,540	23,100
Other Expenses - Other-Council Rates		1,970	2,170	2,230	2,290	2,350	2,410	2,470	2,530	2,590	2,660	2,730
Other Expenses - Other-Council Water Usage		1,800	1,800	1,850	1,900	1,950	2,000	2,050	2,100	2,150	2,200	2,260
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		404,575	463,315	476,550	489,180	501,690	514,415	527,435	540,785	554,510	568,565	583,005
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		404,575	463,315	476,550	489,180	501,690	514,415	527,435	540,785	554,510	568,565	583,005
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		404,575	463,315	476,550	489,180	501,690	514,415	527,435	540,785	554,510	568,565	583,005
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		404,575	463,315	476,550	489,180	501,690	514,415	527,435	540,785	554,510	568,565	583,005
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		404,575	463,315	476,550	489,180	501,690	514,415	527,435	540,785	554,510	568,565	583,005

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Housing & Community Amentities Town Planning	CURRENT BUDGET	PROPOSED BUDGET									
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		443,300	544,235	565,170	582,600	596,330	610,390	624,800	639,570	654,710	670,240	686,160
Materials - General		6,400	6,530	6,690	6,850	7,020	7,190	7,370	7,560	7,750	7,950	8,150
Other Expenses - Telephone		3,605	2,575	2,640	2,710	2,780	2,850	2,920	2,990	3,060	3,140	3,220
Donations - Heritage Assistance		51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000
Other Expenses - Other-Advertising		12,710	12,970	13,300	13,630	13,970	14,320	14,670	15,040	15,410	15,800	16,190
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		517,015	617,310	638,800	656,790	671,100	685,750	700,760	716,160	731,930	748,130	764,720
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Certificates - S149 Planning		(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)
Income-Fees-Planning & Building Regulatory		(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)
Income-Other Revenue-Other-Plan Printing Sale of Maps		(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)
Income-Other Revenue-Other-Others		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Grants-Operating-Special Purpose-Other Heritage Grants		(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)
Total Revenue from Ordinary Activities		(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		369,465	469,760	491,250	509,240	523,550	538,200	553,210	568,610	584,380	600,580	617,170
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		369,465	469,760	491,250	509,240	523,550	538,200	553,210	568,610	584,380	600,580	617,170
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		369,465	469,760	491,250	509,240	523,550	538,200	553,210	568,610	584,380	600,580	617,170
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		369,465	469,760	491,250	509,240	523,550	538,200	553,210	568,610	584,380	600,580	617,170

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
	Development Services											
	Housing & Community Amentities	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
	Other Community Amentities											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		12,390	12,460	12,770	13,090	13,410	13,750	14,090	14,450	14,820	15,190	15,570
Insurance - Property		680	830	870	910	960	1,010	1,060	1,110	1,170	1,230	1,290
Other Expenses - Other-Council Rates		13,460	14,300	14,660	15,030	15,410	15,800	16,200	16,610	17,030	17,460	17,900
Depreciation		3,000	3,000	3,010	3,020	3,030	3,040	3,050	3,060	3,070	3,080	3,090
Total Expenses from Ordinary Activities		29,530	30,590	31,310	32,050	32,810	33,600	34,400	35,230	36,090	36,960	37,850
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(11,500)	(11,730)	(12,020)	(12,320)	(12,630)	(12,950)	(13,270)	(13,600)	(13,940)	(14,290)	(14,650)
Total Revenue from Ordinary Activities		(11,500)	(11,730)	(12,020)	(12,320)	(12,630)	(12,950)	(13,270)	(13,600)	(13,940)	(14,290)	(14,650)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		18,030	18,860	19,290	19,730	20,180	20,650	21,130	21,630	22,150	22,670	23,200
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		18,030	18,860	19,290	19,730	20,180	20,650	21,130	21,630	22,150	22,670	23,200
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(3,000)	(3,000)	(3,010)	(3,020)	(3,030)	(3,040)	(3,050)	(3,060)	(3,070)	(3,080)	(3,090)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(3,000)	(3,000)	(3,010)	(3,020)	(3,030)	(3,040)	(3,050)	(3,060)	(3,070)	(3,080)	(3,090)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		15,030	15,860	16,280	16,710	17,150	17,610	18,080	18,570	19,080	19,590	20,110
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		15,030	15,860	16,280	16,710	17,150	17,610	18,080	18,570	19,080	19,590	20,110

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Development Services											
Function:	Recreation & Culture											
Sub Function	Community Centres and Halls	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		2,020	2,135	2,220	2,250	2,280	2,310	2,340	2,370	2,400	2,430	2,460
Materials - General		29,200	32,780	33,580	34,390	35,230	36,090	36,980	37,890	38,820	39,770	40,740
Contracts - Electrical		200	200	210	220	230	240	250	260	270	280	290
Contracts - Cleaning		4,200	2,400	2,460	2,520	2,580	2,640	2,710	2,780	2,850	2,920	2,990
Contracts - Other		4,630	-	-	-	-	-	-	-	-	-	-
Contracts - Security		2,420	1,400	1,440	1,480	1,520	1,560	1,600	1,640	1,680	1,720	1,760
Insurance - Public Liability		5,440	6,270	6,430	6,590	6,750	6,920	7,090	7,270	7,450	7,640	7,830
Insurance - Property		39,780	48,350	50,770	53,300	55,960	58,750	61,690	64,770	68,020	71,420	74,980
Other Expenses - Electricity		9,100	12,500	12,820	13,140	13,470	13,810	14,160	14,510	14,870	15,250	15,630
Other Expenses - Gas		300	300	310	320	330	340	350	360	370	380	390
Other Expenses - Telephone		1,030	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270	1,300
Donations - Rating Relief		15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100
Other Expenses - Other-Council Rates		14,260	15,400	15,790	16,190	16,600	17,020	17,440	17,870	18,320	18,780	19,250
Other Expenses - Other-Council Water Usage		1,250	1,350	1,390	1,430	1,470	1,510	1,550	1,590	1,630	1,670	1,710
Depreciation		209,700	223,500	224,040	224,580	225,130	225,680	226,230	226,780	227,330	227,880	228,430
Total Expenses from Ordinary Activities		338,630	362,715	367,620	372,600	377,770	383,120	388,670	394,400	400,350	406,510	412,860
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Town Hall / Hall Hire		(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)
Total Revenue from Ordinary Activities		(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		329,570	353,655	358,560	363,540	368,710	374,060	379,610	385,340	391,290	397,450	403,800
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		329,570	353,655	358,560	363,540	368,710	374,060	379,610	385,340	391,290	397,450	403,800
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(209,700)	(223,500)	(224,040)	(224,580)	(225,130)	(225,680)	(226,230)	(226,780)	(227,330)	(227,880)	(228,430)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(209,700)	(223,500)	(224,040)	(224,580)	(225,130)	(225,680)	(226,230)	(226,780)	(227,330)	(227,880)	(228,430)
CONSOLIDATED NET (PROFIT)/LOSS		119,870	130,155	134,520	138,960	143,580	148,380	153,380	158,560	163,960	169,570	175,370
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		119,870	130,155	134,520	138,960	143,580	148,380	153,380	158,560	163,960	169,570	175,370

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Development Services</div> <div>Recreation & Culture</div> <div>Swimming Pools</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	-	-	-	-	-	-	-	-	-	-	-
Borrowing Cost - Interest on Loans	395,040	540,330	524,210	507,180	489,190	470,190	450,130	428,940	406,560	382,930	357,960
Materials - General	146,360	(272,550)	(86,970)	156,830	160,750	164,770	168,880	173,110	177,440	181,870	186,420
Contracts - Sport & Recreational Facilities	135,700	135,700	139,090	142,570	146,140	149,800	153,550	157,390	161,330	165,370	169,510
Contracts - Electrical	500	500	520	540	560	580	600	620	640	660	680
Contracts - Security	1,300	1,300	1,330	1,360	1,390	1,420	1,460	1,500	1,540	1,580	1,620
Insurance - Property	13,190	16,030	16,830	17,670	18,550	19,480	20,450	21,480	22,550	23,680	24,860
Other Expenses - Electricity	94,300	151,500	155,290	159,170	163,150	167,230	171,410	175,700	180,090	184,590	189,200
Other Expenses - Gas	60,500	71,500	73,290	75,130	77,010	78,940	80,910	82,930	85,000	87,120	89,300
Other Expenses - Telephone	1,080	720	740	760	780	800	820	840	860	880	900
Other Expenses - Other-Council Rates	7,590	9,270	9,500	9,740	9,990	10,240	10,490	10,750	11,010	11,290	11,570
Other Expenses - Other-Council Water Usage	14,000	14,000	14,350	14,710	15,080	15,450	15,840	16,240	16,650	17,070	17,500
Depreciation	74,000	143,900	143,900	143,900	143,900	143,900	143,900	143,900	143,900	143,900	143,900
Total Expenses from Ordinary Activities	943,560	812,200	992,080	1,229,560	1,226,490	1,222,800	1,218,440	1,213,400	1,207,570	1,200,940	1,193,420
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Rental Income-Property Leases	(9,460)	(9,460)	(9,700)	(9,940)	(10,190)	(10,440)	(10,700)	(10,970)	(11,240)	(11,520)	(11,810)
Total Revenue from Ordinary Activities	(9,460)	(9,460)	(9,700)	(9,940)	(10,190)	(10,440)	(10,700)	(10,970)	(11,240)	(11,520)	(11,810)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	934,100	802,740	982,380	1,219,620	1,216,300	1,212,360	1,207,740	1,202,430	1,196,330	1,189,420	1,181,610
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Grants-Capital-Special Purpose-Other Sport & Recreation	-	(5,862,000)	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	(5,862,000)	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	934,100	(5,059,260)	982,380	1,219,620	1,216,300	1,212,360	1,207,740	1,202,430	1,196,330	1,189,420	1,181,610
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	333,720	287,210	303,340	320,370	338,350	357,350	377,410	398,600	420,980	444,620	469,580
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	(10,000,000)	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Inverell Aquatic Centre	10,000,000	23,380,789	5,022,154	-	-	-	-	-	-	-	-
Total Capital Amounts	333,720	23,667,999	5,325,494	320,370	338,350	357,350	377,410	398,600	420,980	444,620	469,580
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(74,000)	(143,900)	(143,900)	(143,900)	(143,900)	(143,900)	(143,900)	(143,900)	(143,900)	(143,900)	(143,900)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(74,000)	(143,900)	(143,900)	(143,900)	(143,900)	(143,900)	(143,900)	(143,900)	(143,900)	(143,900)	(143,900)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	1,193,820	18,464,839	6,163,974	1,396,090	1,410,750	1,425,810	1,441,250	1,457,130	1,473,410	1,490,140	1,507,290
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	(17,096,959)	(4,782,174)	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	1,193,820	1,367,880	1,381,800	1,396,090	1,410,750	1,425,810	1,441,250	1,457,130	1,473,410	1,490,140	1,507,290

Division Civil and Environmental Services Branch(Dept): Environmental Compliance Function: Public Order & Safety Sub Function Enforcement of Regs	CURRENT BUDGET	PROPOSED BUDGET									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	5,240	5,500	5,720	5,890	6,040	6,190	6,340	6,500	6,660	6,830	7,000
Materials - General	1,140	1,160	1,190	1,220	1,250	1,280	1,310	1,340	1,370	1,400	1,440
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	6,380	6,660	6,910	7,110	7,290	7,470	7,650	7,840	8,030	8,230	8,440
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Other Fines	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)
Income-Other Revenue-Other-Others	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
Total Revenue from Ordinary Activities	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(3,920)	(3,640)	(3,390)	(3,190)	(3,010)	(2,830)	(2,650)	(2,460)	(2,270)	(2,070)	(1,860)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(3,920)	(3,640)	(3,390)	(3,190)	(3,010)	(2,830)	(2,650)	(2,460)	(2,270)	(2,070)	(1,860)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(3,920)	(3,640)	(3,390)	(3,190)	(3,010)	(2,830)	(2,650)	(2,460)	(2,270)	(2,070)	(1,860)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(3,920)	(3,640)	(3,390)	(3,190)	(3,010)	(2,830)	(2,650)	(2,460)	(2,270)	(2,070)	(1,860)

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Environmental Compliance											
Function:	Public Order & Safety	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
Sub Function	Animal Control											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		230,370	266,765	278,000	287,210	294,410	301,770	309,320	317,050	324,990	333,090	341,430
Materials - General		67,950	73,910	75,760	77,650	79,590	81,580	83,610	85,680	87,840	90,030	92,280
Insurance - Property		340	3,000	3,150	3,310	3,480	3,650	3,830	4,020	4,220	4,430	4,650
Other Expenses - Telephone		1,030	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270	1,300
Other Expenses - Other-Council Rates		2,170	2,380	2,440	2,500	2,560	2,620	2,690	2,760	2,830	2,900	2,970
Other Expenses - Other-Council Water Usage		250	-	-	-	-	-	-	-	-	-	-
Depreciation		2,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500
Total Expenses from Ordinary Activities		304,610	364,585	377,910	389,260	398,660	408,270	418,130	428,220	438,620	449,220	460,130
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Registration Fees		(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)
Income-Other Revenue-Other Fines		(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Income-Other Revenue-Other-Sale Dogs.Animals/Microchipping		(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)
Total Revenue from Ordinary Activities		(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		295,200	355,175	368,500	379,850	389,250	398,860	408,720	418,810	429,210	439,810	450,720
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		295,200	355,175	368,500	379,850	389,250	398,860	408,720	418,810	429,210	439,810	450,720
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(2,500)	(17,500)	(17,500)	(17,500)	(17,500)	(17,500)	(17,500)	(17,500)	(17,500)	(17,500)	(17,500)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(2,500)	(17,500)	(17,500)	(17,500)	(17,500)	(17,500)	(17,500)	(17,500)	(17,500)	(17,500)	(17,500)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		292,700	337,675	351,000	362,350	371,750	381,360	391,220	401,310	411,710	422,310	433,220
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		292,700	337,675	351,000	362,350	371,750	381,360	391,220	401,310	411,710	422,310	433,220

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
Civil and Environmental Services Environmental Compliance Environment Noxious Plants and Insect/Vermin Control											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	149,805	147,155	153,210	158,110	162,030	166,040	170,150	174,360	178,690	183,140	187,690
Materials - General	97,790	101,280	103,810	106,390	109,040	111,790	114,590	117,450	120,410	123,410	126,500
Other Expenses - Telephone	1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Contributions - Other	-	-	-	-	-	-	-	-	-	-	-
Internal Plant Charges	10,000	10,500	10,760	11,030	11,310	11,590	11,880	12,180	12,480	12,790	13,110
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	258,595	259,935	268,810	276,590	283,470	290,540	297,770	305,170	312,790	320,580	328,570
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Planning & Building Regulatory	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Grants-Operating-Special Purpose-Other Noxious Weeds	(105,860)	(113,000)	(116,610)	(119,770)	(122,730)	(125,770)	(128,890)	(132,080)	(135,340)	(138,690)	(142,120)
Total Revenue from Ordinary Activities	(106,260)	(113,400)	(117,010)	(120,170)	(123,130)	(126,170)	(129,290)	(132,480)	(135,740)	(139,090)	(142,520)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	152,335	146,535	151,800	156,420	160,340	164,370	168,480	172,690	177,050	181,490	186,050
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	152,335	146,535	151,800	156,420	160,340	164,370	168,480	172,690	177,050	181,490	186,050
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	152,335	146,535	151,800	156,420	160,340	164,370	168,480	172,690	177,050	181,490	186,050
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	152,335	146,535	151,800	156,420	160,340	164,370	168,480	172,690	177,050	181,490	186,050

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Environmental Engineering Services											
Function:	Administration	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
Sub Function	Administration											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		209,110	223,200	233,100	241,610	247,610	253,770	260,060	266,510	273,140	279,930	286,870
Materials - General		10,790	11,000	11,270	11,550	11,830	12,120	12,420	12,730	13,040	13,370	13,720
Other Expenses - Other-Printing Stationary		1,160	1,180	1,210	1,240	1,280	1,320	1,360	1,400	1,440	1,480	1,520
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		221,060	235,380	245,580	254,400	260,720	267,210	273,840	280,640	287,620	294,780	302,110
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		221,060	235,380	245,580	254,400	260,720	267,210	273,840	280,640	287,620	294,780	302,110
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		221,060	235,380	245,580	254,400	260,720	267,210	273,840	280,640	287,620	294,780	302,110
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		221,060	235,380	245,580	254,400	260,720	267,210	273,840	280,640	287,620	294,780	302,110
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		221,060	235,380	245,580	254,400	260,720	267,210	273,840	280,640	287,620	294,780	302,110

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	Environmental Engineering Services	Health	Health							
	CURRENT	PROPOSED BUDGET									
	BUDGET										
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	142,370	192,785	200,340	206,620	211,510	216,510	221,640	226,900	232,300	237,830	243,500
Materials - General	17,500	17,860	18,300	18,760	19,220	19,700	20,190	20,690	21,210	21,730	22,260
Contracts - Waste Services	5,000	5,100	5,230	5,360	5,490	5,630	5,770	5,910	6,060	6,210	6,370
Legal - Other Services	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Telephone	2,575	3,090	3,170	3,250	3,330	3,410	3,500	3,590	3,680	3,770	3,860
Other Expenses - Other-Advertising	1,160	1,180	1,210	1,240	1,270	1,300	1,330	1,360	1,390	1,420	1,460
Other Expenses - Internal Overheads Allocations	(380,910)	(414,820)	(425,190)	(435,820)	(446,710)	(457,880)	(469,330)	(481,070)	(493,100)	(505,430)	(518,070)
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	(211,305)	(193,805)	(195,940)	(199,590)	(204,890)	(210,330)	(215,900)	(221,620)	(227,460)	(233,470)	(239,620)
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Planning & Building Regulatory	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)
Income-Other Revenue-Other-Sundry Health Services	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Total Revenue from Ordinary Activities	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(245,555)	(228,055)	(230,190)	(233,840)	(239,140)	(244,580)	(250,150)	(255,870)	(261,710)	(267,720)	(273,870)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(245,555)	(228,055)	(230,190)	(233,840)	(239,140)	(244,580)	(250,150)	(255,870)	(261,710)	(267,720)	(273,870)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(245,555)	(228,055)	(230,190)	(233,840)	(239,140)	(244,580)	(250,150)	(255,870)	(261,710)	(267,720)	(273,870)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(245,555)	(228,055)	(230,190)	(233,840)	(239,140)	(244,580)	(250,150)	(255,870)	(261,710)	(267,720)	(273,870)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Environment Solid Waste Management	CURRENT BUDGET	PROPOSED BUDGET									
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,723,225	1,871,700	1,948,500	2,010,990	2,060,910	2,112,030	2,164,510	2,218,310	2,273,430	2,329,930	2,387,810
Borrowing Cost - Interest on Loans		24,780	18,440	11,900	5,160		-	-	-	-	-	-
Materials - General		1,044,455	1,065,330	1,091,790	1,119,070	1,147,060	1,175,750	1,205,110	1,235,240	1,266,140	1,297,820	1,330,280
Contracts - Waste Services		234,100	244,930	251,060	257,340	263,780	270,370	277,130	284,060	291,160	298,440	305,900
Contracts - Cleaning		4,800	9,800	10,050	10,300	10,560	10,820	11,090	11,370	11,650	11,940	12,240
Other Expenses - Bad & Doubtful Debts		5,000	5,010	5,020	5,030	5,040	5,050	5,060	5,070	5,080	5,090	5,100
Insurance - Property		5,830	7,080	7,440	7,820	8,220	8,640	9,080	9,540	10,020	10,520	11,040
Other Expenses - Electricity		7,600	7,200	7,380	7,560	7,750	7,940	8,140	8,340	8,550	8,760	8,980
Other Expenses - Telephone		5,120	4,420	4,530	4,650	4,770	4,890	5,010	5,130	5,250	5,390	5,530
Other Expenses - Internet		-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Other-Council Rates		27,570	29,080	29,780	30,500	31,230	31,980	32,740	33,510	34,300	35,100	35,930
Other Expenses - Other-Council Water Usage		2,950	2,750	2,820	2,890	2,960	3,030	3,110	3,190	3,270	3,350	3,430
Other Expenses - Other-Internal Plant Charges		121,600	132,030	135,330	138,710	142,180	145,730	149,360	153,100	156,920	160,840	164,860
Other Expenses - Internal Overheads Allocations		490,510	516,310	529,220	542,450	556,010	569,910	584,160	598,770	613,740	629,090	644,820
Internal Plant Charges		680,490	723,250	741,340	759,880	778,880	798,360	818,330	838,780	859,750	881,240	903,270
Depreciation		383,700	180,775	182,880	185,030	185,490	185,950	186,410	186,870	187,330	187,790	188,260
Total Expenses from Ordinary Activities		4,761,730	4,818,105	4,959,040	5,087,380	5,204,840	5,330,450	5,459,240	5,591,280	5,726,590	5,865,300	6,007,450
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Waste Domestic		(2,668,954)	(2,908,382)	(3,032,930)	(3,108,750)	(3,186,480)	(3,266,140)	(3,347,790)	(3,431,485)	(3,517,270)	(3,605,200)	(3,695,330)
Fees - Waste Domestic		110,675	112,890	112,890	112,890	112,890	112,890	112,890	112,890	112,890	112,890	112,890
Fees - Waste Commercial		(773,525)	(832,032)	(852,830)	(874,150)	(896,000)	(918,400)	(941,370)	(964,900)	(989,000)	(1,013,750)	(1,039,100)
Other - Miscellaneous Other - Sundry Income		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Income-User Charges -Waste Management Service (Not Domestic)		(1,403,352)	(1,442,280)	(1,480,640)	(1,517,610)	(1,555,475)	(1,594,330)	(1,634,155)	(1,674,945)	(1,716,770)	(1,754,276)	(1,803,580)
Income-Other Revenue-Other-Sulo Bin Sales		(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Other Revenue-Other-Sales Old Materials		(146,080)	(149,000)	(149,000)	(149,000)	(149,000)	(149,000)	(149,000)	(149,000)	(149,000)	(149,000)	(149,000)
Grants-Operating-Special Purpose-Pension Rebate Subsidies -DW		(60,510)	(60,510)	(60,510)	(60,510)	(60,510)	(60,510)	(60,510)	(60,510)	(60,510)	(60,510)	(60,510)
Total Revenue from Ordinary Activities		(4,955,746)	(5,293,314)	(5,477,020)	(5,611,130)	(5,748,575)	(5,889,490)	(6,033,935)	(6,181,950)	(6,333,660)	(6,483,846)	(6,648,630)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(194,016)	(475,209)	(517,980)	(523,750)	(543,735)	(559,040)	(574,695)	(590,670)	(607,070)	(618,546)	(641,180)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(194,016)	(475,209)	(517,980)	(523,750)	(543,735)	(559,040)	(574,695)	(590,670)	(607,070)	(618,546)	(641,180)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		208,500	214,840	221,380	227,480	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		208,500	214,840	221,380	227,480	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(383,700)	(180,775)	(182,880)	(185,030)	(185,490)	(185,950)	(186,410)	(186,870)	(187,330)	(187,790)	(188,260)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(383,700)	(180,775)	(182,880)	(185,030)	(185,490)	(185,950)	(186,410)	(186,870)	(187,330)	(187,790)	(188,260)
CONSOLIDATED NET (PROFIT)/LOSS		(369,216)	(441,144)	(479,480)	(481,300)	(729,225)	(744,990)	(761,105)	(777,540)	(794,400)	(806,336)	(829,440)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		364,215	436,044	474,250	475,940	723,735	739,360	755,335	771,630	788,340	800,126	823,070
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		(5,001)	(5,100)	(5,230)	(5,360)	(5,490)	(5,630)	(5,770)	(5,910)	(6,060)	(6,210)	(6,370)

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Environmental Engineering Services</div> <div>Water Supplies</div> <div>Water Supplies</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	1,323,005	1,394,365	1,448,190	1,495,130	1,531,850	1,569,420	1,607,940	1,647,450	1,687,940	1,729,440	1,771,990
Borrowing Cost - Interest on Overdraft	100	-	-	-	-	-	-	-	-	-	-
Borrowing Cost - Interest on Loans	5,120	-	-	-	-	-	-	-	-	-	-
Materials - General	937,625	956,350	980,270	1,004,750	1,029,840	1,055,560	1,081,930	1,108,990	1,136,730	1,165,180	1,194,360
Contracts - Electrical	5,800	5,800	5,970	6,140	6,310	6,480	6,650	6,840	7,030	7,220	7,410
Contracts - Security	5,500	5,500	5,640	5,780	5,920	6,070	6,220	6,380	6,540	6,700	6,870
Consultants - General	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Legal - General Advice	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Bad & Doubtful Debts	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Insurance - Property	82,420	96,550	101,380	106,450	111,770	117,360	123,230	129,380	135,850	142,640	149,780
Other Expenses - Electricity	706,400	1,200,300	1,230,320	1,261,090	1,292,620	1,324,940	1,358,050	1,392,010	1,426,820	1,462,500	1,499,070
Other Expenses - Gas	3,750	3,750	3,840	3,940	4,040	4,140	4,240	4,350	4,460	4,570	4,680
Other Expenses - Telephone	13,250	12,845	13,180	13,530	13,880	14,230	14,590	14,950	15,310	15,690	16,070
Other Expenses - Internet	800	720	740	760	780	800	820	840	860	880	900
Donations - Other	500	500	500	500	500	500	500	500	500	500	500
Other Expenses - Other Levies	100,000	102,010	104,560	107,170	109,850	112,590	115,400	118,280	121,240	124,270	127,380
Other Expenses - Other-Advertising	2,000	2,040	2,090	2,140	2,190	2,250	2,310	2,370	2,430	2,490	2,550
Other Expenses - Other-Postage & Freight	8,120	8,280	8,490	8,710	8,970	9,240	9,520	9,810	10,110	10,410	10,720
Other Expenses - Other-Printing Stationary	1,120	1,140	1,170	1,200	1,240	1,280	1,320	1,360	1,400	1,440	1,480
Other Expenses - Other-Council Rates	19,820	20,930	21,450	21,990	22,540	23,110	23,690	24,280	24,890	25,510	26,150
Other Expenses - Other-Council Water Usage	6,700	1,700	1,750	1,800	1,850	1,900	1,950	2,000	2,050	2,100	2,160
Other Expenses - Internal Overheads Allocations	852,080	898,900	921,370	944,400	968,000	992,200	1,017,010	1,042,430	1,068,490	1,095,190	1,122,560
Other Expenses-Small Plant Charged to Other Funds	17,770	18,660	19,130	19,610	20,100	20,600	21,120	21,650	22,190	22,740	23,310
Internal Plant Charges	25,390	25,890	26,540	27,210	27,900	28,590	29,300	30,030	30,790	31,560	32,360
Depreciation	1,626,000	1,636,000	1,640,100	1,644,210	1,648,330	1,652,460	1,656,600	1,660,750	1,664,910	1,669,080	1,673,260
Total Expenses from Ordinary Activities	5,750,270	6,399,230	6,543,680	6,683,510	6,815,480	6,950,720	7,089,390	7,231,650	7,377,540	7,527,110	7,680,560
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Fees - Water Availability	(2,593,825)	(2,727,840)	(2,796,040)	(2,865,940)	(2,937,580)	(3,011,020)	(3,086,300)	(3,163,460)	(3,242,540)	(3,323,610)	(3,406,700)
Fees - Water Usage	(2,979,570)	(3,373,840)	(3,458,190)	(3,544,650)	(3,633,280)	(3,724,120)	(3,817,230)	(3,912,660)	(4,010,490)	(4,110,760)	(4,213,520)
Other - Lease Rental Income	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Fees-Private Works	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)
Income-Interest-Cash & Investments	(84,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-Wa	(68,250)	(69,575)	(69,580)	(69,580)	(69,580)	(69,580)	(69,580)	(69,580)	(69,580)	(69,580)	(69,580)
Total Revenue from Ordinary Activities	(5,775,645)	(6,403,255)	(6,555,810)	(6,712,170)	(6,872,440)	(7,036,720)	(7,205,110)	(7,377,700)	(7,554,610)	(7,735,950)	(7,921,800)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(25,375)	(4,025)	(12,130)	(28,660)	(56,960)	(86,000)	(115,720)	(146,050)	(177,070)	(208,840)	(241,240)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Contrib-Capital-Section 64-Water	(139,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Total Grants and Contributions Provided for Capital Purposes	(139,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(164,375)	(104,025)	(112,130)	(128,660)	(156,960)	(186,000)	(215,720)	(246,050)	(277,070)	(308,840)	(341,240)

<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	190,020	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	1,616,200	1,737,190	1,750,190	1,770,550	1,804,250	1,836,330	1,871,790	1,904,630	1,939,880	1,975,520	2,012,580
Total Capital Amounts	1,806,220	1,737,190	1,750,190	1,770,550	1,804,250	1,836,330	1,871,790	1,904,630	1,939,880	1,975,520	2,012,580
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,626,000)	(1,636,000)	(1,640,100)	(1,644,210)	(1,648,330)	(1,652,460)	(1,656,600)	(1,660,750)	(1,664,910)	(1,669,080)	(1,673,260)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,626,000)	(1,636,000)	(1,640,100)	(1,644,210)	(1,648,330)	(1,652,460)	(1,656,600)	(1,660,750)	(1,664,910)	(1,669,080)	(1,673,260)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	15,845	(2,835)	(2,040)	(2,320)	(1,040)	(2,130)	(530)	(2,170)	(2,100)	(2,400)	(1,920)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	(17,000)	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(1,155)	(2,835)	(2,040)	(2,320)	(1,040)	(2,130)	(530)	(2,170)	(2,100)	(2,400)	(1,920)

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Environmental Engineering Services											
Function:	Sewerage Services	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
Sub Function	Sewerage Services											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		595,715	642,750	668,200	689,140	705,980	723,260	740,970	759,120	777,760	796,840	816,400
Borrowing Cost - Interest on Overdraft		100	-	-	-	-	-	-	-	-	-	-
Borrowing Cost - Interest on Loans		22,720	13,270	3,090	-	-	-	-	-	-	-	-
Materials - General		456,875	466,000	477,650	489,590	501,820	514,360	527,220	540,410	553,930	567,770	581,950
Contracts - Electrical		5,500	5,500	5,640	5,780	5,920	6,060	6,220	6,380	6,540	6,700	6,860
Contracts - Other		-	-	-	-	-	-	-	-	-	-	-
Consultants - General		3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
Legal - General Advice		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Bad & Doubtful Debts		5,000	5,010	5,020	5,030	5,040	5,050	5,060	5,070	5,080	5,090	5,100
Insurance - Property		44,720	52,570	55,200	57,960	60,860	63,900	67,090	70,450	73,970	77,670	81,550
Other Expenses - Electricity		160,900	260,600	267,120	273,800	280,640	287,650	294,840	302,220	309,780	317,520	325,460
Other Expenses - Telephone		1,950	2,770	2,840	2,910	2,980	3,050	3,120	3,190	3,260	3,330	3,400
Other Expenses - Other-Postage & Freight		290	300	310	320	330	340	350	360	370	380	390
Other Expenses - Other-Council Rates		19,080	20,630	21,150	21,680	22,230	22,790	23,360	23,940	24,540	25,150	25,780
Other Expenses - Other-Council Water Usage		5,000	5,300	5,440	5,580	5,720	5,860	6,010	6,160	6,310	6,460	6,630
Other Expenses - Other-Internal Plant Charges		46,380	47,310	48,490	49,700	50,940	52,220	53,530	54,870	56,250	57,660	59,100
Other Expenses - Internal Overheads Allocations		714,140	776,680	796,090	815,990	836,380	857,290	878,720	900,690	923,210	946,300	969,960
Other Expenses-Small Plant Charged to Other Funds		17,770	18,660	19,130	19,610	20,100	20,600	21,120	21,650	22,190	22,740	23,310
Internal Plant Charges		13,240	13,500	13,840	14,190	14,550	14,910	15,280	15,660	16,060	16,460	16,870
Depreciation		1,076,500	1,101,500	1,104,250	1,107,010	1,109,770	1,112,540	1,115,320	1,118,100	1,120,890	1,123,690	1,126,500
Total Expenses from Ordinary Activities		3,190,380	3,436,850	3,497,960	3,562,790	3,627,760	3,694,380	3,762,710	3,832,770	3,904,640	3,978,260	4,053,760
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Sewer Availability		(3,099,301)	(3,288,781)	(3,372,170)	(3,457,660)	(3,545,270)	(3,635,060)	(3,727,120)	(3,821,480)	(3,918,200)	(4,017,340)	(4,118,950)
Other - Miscellaneous Other - Sundry Income		(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Fees-Private Works		(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)
Income-Interest-Cash & Investments		(60,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
Grants-Operating-Special Purpose-Sewerage Services		(16,950)	(9,840)	(1,310)	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		(3,207,251)	(3,459,621)	(3,534,480)	(3,618,660)	(3,706,270)	(3,796,060)	(3,888,120)	(3,982,480)	(4,079,200)	(4,178,340)	(4,279,950)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(16,871)	(22,771)	(36,520)	(55,870)	(78,510)	(101,680)	(125,410)	(149,710)	(174,560)	(200,080)	(226,190)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Contrib-Capital-Section 64-Sewer		(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Total Grants and Contributions Provided for Capital Purposes		(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(46,871)	(52,771)	(66,520)	(85,870)	(108,510)	(131,680)	(155,410)	(179,710)	(204,560)	(230,080)	(256,190)

<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	217,900	227,350	177,380	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	1,331,690	924,840	992,090	1,191,490	1,217,050	1,242,780	1,269,670	1,296,740	1,323,980	1,352,400	1,381,010
Total Capital Amounts	1,549,590	1,152,190	1,169,470	1,191,490	1,217,050	1,242,780	1,269,670	1,296,740	1,323,980	1,352,400	1,381,010
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,076,500)	(1,101,500)	(1,104,250)	(1,107,010)	(1,109,770)	(1,112,540)	(1,115,320)	(1,118,100)	(1,120,890)	(1,123,690)	(1,126,500)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,076,500)	(1,101,500)	(1,104,250)	(1,107,010)	(1,109,770)	(1,112,540)	(1,115,320)	(1,118,100)	(1,120,890)	(1,123,690)	(1,126,500)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	426,219	(2,081)	(1,300)	(1,390)	(1,230)	(1,440)	(1,060)	(1,070)	(1,470)	(1,370)	(1,680)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	(427,500)	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(1,281)	(2,081)	(1,300)	(1,390)	(1,230)	(1,440)	(1,060)	(1,070)	(1,470)	(1,370)	(1,680)

Division	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Business Services											
Function:	Administration	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
Sub Function	Administration											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		932,380	985,240	1,026,570	1,062,110	1,087,470	1,113,440	1,140,070	1,167,380	1,195,360	1,224,050	1,253,490
Materials - General		203,340	206,320	210,840	215,420	220,130	224,950	229,910	234,990	240,200	245,540	251,020
Contracts - Infrastructure		7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Contracts - Cleaning		73,100	79,000	80,980	83,000	85,080	87,210	89,390	91,620	93,910	96,260	98,670
Contracts - Security		4,800	4,800	4,920	5,040	5,170	5,300	5,430	5,570	5,710	5,850	6,000
Fleet - Operators Wages		51,500	51,500	53,560	55,170	56,710	58,300	59,930	61,610	63,340	65,110	66,930
Fleet - Mechanic Wages		359,859	382,659	397,970	409,910	421,390	433,190	445,320	457,790	470,610	483,790	497,340
Fleet - Repairs by Non Council Entities		10,000	10,200	10,200	10,200	10,200	10,200	10,200	10,200	10,200	10,200	10,200
Fleet - Parts		750,000	770,000	785,400	801,110	821,140	841,670	862,710	884,280	906,390	929,050	952,280
Fleet - Tyres		250,000	250,000	255,000	260,100	266,600	273,270	280,100	287,100	294,280	301,640	309,180
Fleet - Oils		40,000	45,000	45,900	46,820	47,990	49,190	50,420	51,680	52,970	54,290	55,650
Fleet - Blades/Cutting Edges		50,000	60,000	61,200	62,420	63,980	65,580	67,220	68,900	70,620	72,390	74,200
Fleet - Miscellaneous		237,802	237,584	242,340	247,190	253,370	259,710	266,200	272,860	279,680	286,670	293,840
Fleet - Accident Expenses		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Fleet - Fuel Costs		1,284,100	1,284,100	1,346,400	1,373,330	1,407,660	1,442,850	1,478,920	1,515,890	1,553,790	1,592,630	1,632,450
Fleet - Vehicle Registration Costs		205,000	200,000	204,000	208,080	213,280	218,610	224,080	229,680	235,420	241,310	247,340
Fleet - Insurances		304,890	333,010	339,670	346,460	355,120	364,000	373,100	382,430	391,990	401,790	411,830
Legal - General Advice		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Councillors - Election Expenses		35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Insurance - Property		31,800	56,200	59,000	61,950	65,050	68,310	71,730	75,320	79,080	83,030	87,190
Insurance - Councillors & Officers		53,970	60,310	61,820	63,370	64,950	66,570	68,240	69,950	71,700	73,490	75,330
Insurance - Other		24,580	27,650	28,320	29,030	29,760	30,500	31,250	32,030	32,830	33,650	34,490
Other Expenses - Electricity		31,500	51,900	53,200	54,530	55,890	57,280	58,720	60,190	61,700	63,240	64,820
Other Expenses - Gas		5,500	6,500	6,660	6,830	7,000	7,170	7,350	7,540	7,730	7,920	8,120
Other Expenses - Telephone		67,550	71,025	72,800	74,620	76,480	78,390	80,340	82,350	84,410	86,520	88,690
Donations - Cultural Activities		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Contributions - Other		3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300
Other Expenses - Other-Advertising		9,340	9,530	9,770	10,010	10,260	10,520	10,780	11,050	11,330	11,610	11,900
Other Expenses - Other-Postage & Freight		31,000	31,620	32,410	33,220	34,220	35,250	36,310	37,400	38,520	39,680	40,870
Other Expenses - Other-Printing Stationary		32,370	33,020	33,850	34,700	35,740	36,810	37,910	39,050	40,220	41,430	42,670
Other Expenses - Other-Subscriptions		39,700	39,700	39,700	39,700	39,700	39,700	39,700	39,700	39,700	39,700	39,700
Other Expenses - Other-Council Rates		23,540	25,680	26,320	26,980	27,650	28,340	29,050	29,780	30,530	31,290	32,070
Other Expenses - Other-Council Water Usage		2,500	2,500	2,560	2,620	2,690	2,760	2,830	2,900	2,970	3,040	3,120
Other Expenses - Other-Security		1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Other Expenses - Photocopier Costs		33,120	33,780	34,620	35,490	36,200	36,920	37,660	38,410	39,180	39,960	40,760
Other Expenses-Small Plant Charged to Other Funds		(145,930)	(153,260)	(157,090)	(161,020)	(165,050)	(169,180)	(173,410)	(177,750)	(182,190)	(186,740)	(191,410)
Internal Plant Charges		3,000	3,060	3,140	3,220	3,300	3,380	3,460	3,550	3,640	3,730	3,820
Depreciation		1,598,000	1,768,000	1,772,420	1,776,850	1,781,290	1,785,740	1,790,200	1,794,670	1,799,150	1,803,640	1,808,140
Total Expenses from Ordinary Activities		6,678,011	7,046,328	7,224,150	7,358,160	7,500,120	7,645,630	7,794,820	7,947,820	8,104,670	8,265,460	8,430,400

<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Rental Income-Property Leases	(6,000)	(6,120)	(6,270)	(6,430)	(6,590)	(6,750)	(6,920)	(7,090)	(7,270)	(7,450)	(7,640)
Income-Other Revenue-Miscellaneous Sales	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)
Income-Other Revenue-Other-Book Sales	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Income-Other Revenue-Other-Others	(3,000)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)	(2,700)
Internal - Plant Charges	(6,042,200)	(6,249,523)	(6,433,720)	(6,628,730)	(6,827,190)	(7,033,560)	(7,247,930)	(7,465,390)	(7,700,990)	(7,934,780)	(8,171,910)
Internal - Plant Charges - Private Usage	(6,500)	(6,660)	(6,830)	(7,000)	(7,180)	(7,360)	(7,540)	(7,730)	(7,920)	(8,120)	(8,320)
Total Revenue from Ordinary Activities	(6,058,350)	(6,265,653)	(6,450,170)	(6,645,510)	(6,844,310)	(7,051,020)	(7,265,740)	(7,483,560)	(7,719,530)	(7,953,700)	(8,191,220)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	619,661	780,675	773,980	712,650	655,810	594,610	529,080	464,260	385,140	311,760	239,180
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	619,661	780,675	773,980	712,650	655,810	594,610	529,080	464,260	385,140	311,760	239,180
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	663,000	577,720	633,120	1,002,430	731,000	882,710	846,090	772,060	901,820	811,680	976,630
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Fleet Purchases	1,735,990	2,809,000	2,586,500	5,439,500	1,995,500	4,233,000	3,819,000	3,440,500	4,454,000	4,643,500	6,171,500
Acquisition of Assets - Office Furniture & Equipment	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
Acquisition of Assets - Art Prize	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Acquisition of Assets - Strategic Capital Infrastructure Program											
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	2,408,690	3,396,420	3,229,320	6,451,630	2,736,200	5,125,410	4,674,790	4,222,260	5,365,520	5,464,880	7,157,830
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,598,000)	(1,768,000)	(1,772,420)	(1,776,850)	(1,781,290)	(1,785,740)	(1,790,200)	(1,794,670)	(1,799,150)	(1,803,640)	(1,808,140)
Carrying amount of Assets Sold	(663,000)	(577,720)	(633,120)	(1,002,430)	(731,000)	(882,710)	(846,090)	(772,060)	(901,820)	(811,680)	(976,630)
Total Non-Cash Items	(2,261,000)	(2,345,720)	(2,405,540)	(2,779,280)	(2,512,290)	(2,668,450)	(2,636,290)	(2,566,730)	(2,700,970)	(2,615,320)	(2,784,770)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	767,351	1,831,375	1,597,760	4,385,000	879,720	3,051,570	2,567,580	2,119,790	3,049,690	3,161,320	4,612,240
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	827,409	(126,000)	241,270	(1,812,200)	1,063,290	(639,235)	(292,975)	148,620	(683,650)	(771,785)	(2,014,635)
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	1,594,760	1,705,375	1,839,030	2,572,800	1,943,010	2,412,335	2,274,605	2,268,410	2,366,040	2,389,535	2,597,605

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Public Order & Safety Fire Serv Levy,Fire Protect,Emerg Serv	CURRENT BUDGET	PROPOSED BUDGET									
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		4,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Materials - General		367,590	377,860	385,810	393,940	402,260	410,790	419,550	428,510	437,690	447,090	456,740
Contracts - Electrical		200	200	210	220	230	240	250	260	270	280	290
Contracts - Cleaning		10,300	11,130	11,410	11,690	11,980	12,280	12,590	12,910	13,230	13,560	13,900
Contracts - Other		13,470	14,000	14,350	14,710	15,080	15,460	15,850	16,250	16,660	17,080	17,510
Contracts - Security		800	800	820	840	860	880	900	920	940	960	980
Insurance - Property		1,580	1,920	2,010	2,100	2,210	2,320	2,430	2,540	2,670	2,800	2,930
Other Expenses - Electricity		18,600	26,400	27,060	27,730	28,430	29,140	29,870	30,620	31,390	32,170	32,980
Other Expenses - Telephone		9,015	3,360	3,450	3,540	3,630	3,720	3,810	3,910	4,010	4,110	4,210
Other Expenses - Emergency Services Levy		531,085	568,000	582,200	596,760	611,670	626,960	642,640	658,700	675,160	692,040	709,340
Other Expenses - Other-Advertising		500	500	510	520	530	540	550	560	570	580	590
Other Expenses - Other-Printing Stationary		420	420	430	440	450	460	470	480	490	500	520
Other Expenses - Other-Council Rates		16,010	16,420	16,830	17,250	17,690	18,140	18,590	19,060	19,540	20,030	20,540
Other Expenses - Other-Council Water Usage		1,700	1,450	1,490	1,530	1,570	1,610	1,650	1,700	1,750	1,800	1,850
Depreciation		258,650	295,650	296,390	297,130	297,880	298,630	299,380	300,130	300,880	301,630	302,380
Total Expenses from Ordinary Activities		1,233,920	1,321,110	1,345,970	1,371,400	1,397,470	1,424,170	1,451,530	1,479,550	1,508,250	1,537,630	1,567,760
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-NSW Rural Fire Service		(183,950)	(196,000)	(199,310)	(202,700)	(206,170)	(209,740)	(213,390)	(217,140)	(220,980)	(224,900)	(228,930)
Total Revenue from Ordinary Activities		(183,950)	(196,000)	(199,310)	(202,700)	(206,170)	(209,740)	(213,390)	(217,140)	(220,980)	(224,900)	(228,930)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,049,970	1,125,110	1,146,660	1,168,700	1,191,300	1,214,430	1,238,140	1,262,410	1,287,270	1,312,730	1,338,830
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants-Capital-Special Purpose-NSW Rural Fire Service		(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Total Grants and Contributions Provided for Capital Purposes		(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		849,970	925,110	946,660	968,700	991,300	1,014,430	1,038,140	1,062,410	1,087,270	1,112,730	1,138,830
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - RFS Equipment		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Acquisition of Assets - SES Equipment		7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150
Total Capital Amounts		207,150	207,150	207,150	207,150	207,150	207,150	207,150	207,150	207,150	207,150	207,150
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(258,650)	(295,650)	(296,390)	(297,130)	(297,880)	(298,630)	(299,380)	(300,130)	(300,880)	(301,630)	(302,380)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(258,650)	(295,650)	(296,390)	(297,130)	(297,880)	(298,630)	(299,380)	(300,130)	(300,880)	(301,630)	(302,380)
CONSOLIDATED NET (PROFIT)/LOSS		798,470	836,610	857,420	878,720	900,570	922,950	945,910	969,430	993,540	1,018,250	1,043,600
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		798,470	836,610	857,420	878,720	900,570	922,950	945,910	969,430	993,540	1,018,250	1,043,600

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Recreation & Culture Other Cultural Services	CURRENT BUDGET	PROPOSED BUDGET									
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		870	930	960	990	1,020	1,050	1,080	1,110	1,140	1,170	1,200
Materials - General		31,210	31,440	32,230	33,040	33,870	34,720	35,580	36,470	37,380	38,310	39,270
Contracts - Cleaning		550	-	-	-	-	-	-	-	-	-	-
Insurance - Property		1,020	290	300	320	340	360	380	400	420	440	460
Other Expenses - Electricity		1,600	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900	1,950	2,000
Donations - Donation Program		20,050	20,050	20,050	20,050	20,050	20,050	20,050	20,050	20,050	20,050	20,050
Donations - Cultural Activities		28,250	28,250	28,250	28,250	28,250	28,250	28,250	28,250	28,250	28,250	28,250
Donations - Sports Assistance Scheme		19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500
General - Membership to Associations		12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900
Depreciation		25,000	25,000	25,040	25,080	25,120	25,160	25,200	25,240	25,280	25,320	25,360
Total Expenses from Ordinary Activities		140,950	139,960	140,870	141,810	142,770	143,750	144,740	145,770	146,820	147,890	148,990
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		140,950	139,960	140,870	141,810	142,770	143,750	144,740	145,770	146,820	147,890	148,990
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		140,950	139,960	140,870	141,810	142,770	143,750	144,740	145,770	146,820	147,890	148,990
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(25,000)	(25,000)	(25,040)	(25,080)	(25,120)	(25,160)	(25,200)	(25,240)	(25,280)	(25,320)	(25,360)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(25,000)	(25,000)	(25,040)	(25,080)	(25,120)	(25,160)	(25,200)	(25,240)	(25,280)	(25,320)	(25,360)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		115,950	114,960	115,830	116,730	117,650	118,590	119,540	120,530	121,540	122,570	123,630
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		115,950	114,960	115,830	116,730	117,650	118,590	119,540	120,530	121,540	122,570	123,630

Division	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Business Services											
Function:	Recreation & Culture											
Sub Function	Other Sport & Recreation	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		12,000	12,480	12,980	13,370	13,710	14,050	14,400	14,760	15,130	15,500	15,890
Materials - General		57,540	58,700	60,170	61,670	63,210	64,790	66,410	68,070	69,770	71,520	73,310
Contracts - Cleaning		-	15,300	15,680	16,070	16,470	16,880	17,300	17,730	18,170	18,620	19,090
Insurance - Property		6,500	7,300	7,660	8,050	8,450	8,880	9,320	9,790	10,280	10,790	11,330
Other Expenses - Electricity		12,000	12,000	12,300	12,610	12,930	13,250	13,580	13,920	14,270	14,630	15,000
Other Expenses - Gas		2,500	2,500	2,560	2,620	2,690	2,760	2,830	2,900	2,970	3,040	3,120
Other Expenses - Internet		1,545	1,545	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	1,920
Donations - Donation Program		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Other Expenses - Other-Council Rates		1,950	2,270	2,330	2,390	2,450	2,510	2,570	2,630	2,690	2,760	2,830
Other Expenses - Other-Council Water Usage		6,000	6,000	6,150	6,300	6,460	6,620	6,790	6,960	7,130	7,310	7,490
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		104,035	122,095	125,410	128,700	132,030	135,440	138,940	142,540	146,230	150,040	153,980
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Contrib-Operating-Other-Tourism		(79,835)	(97,525)	(100,100)	(102,750)	(105,490)	(108,290)	(111,170)	(114,120)	(117,150)	(120,290)	(123,530)
Total Revenue from Ordinary Activities		(79,835)	(97,525)	(100,100)	(102,750)	(105,490)	(108,290)	(111,170)	(114,120)	(117,150)	(120,290)	(123,530)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		24,200	24,570	25,310	25,950	26,540	27,150	27,770	28,420	29,080	29,750	30,450
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		24,200	24,570	25,310	25,950	26,540	27,150	27,770	28,420	29,080	29,750	30,450
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		24,200	24,570	25,310	25,950	26,540	27,150	27,770	28,420	29,080	29,750	30,450
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		24,200	24,570	25,310	25,950	26,540	27,150	27,770	28,420	29,080	29,750	30,450

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Transport & Communication Aerodromes	CURRENT BUDGET	PROPOSED BUDGET									
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		27,260	28,620	29,760	30,650	31,410	32,190	32,990	33,820	34,670	35,540	36,430
Materials - General		95,180	99,940	102,440	105,000	107,620	110,310	113,070	115,900	118,800	121,770	124,810
Contracts - Cleaning		11,200	12,200	12,510	12,820	13,140	13,470	13,810	14,160	14,510	14,870	15,240
Contracts - Security		1,600	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900	1,950	2,000
Insurance - Property		2,910	4,140	4,350	4,570	4,800	5,040	5,290	5,560	5,840	6,130	6,440
Other Expenses - Electricity		3,500	4,100	4,200	4,300	4,400	4,510	4,620	4,740	4,860	4,990	5,120
Other Expenses - Telephone		4,635	2,575	2,640	2,710	2,780	2,850	2,920	2,990	3,060	3,140	3,220
Other Expenses - Other-Council Rates		12,040	12,550	12,860	13,180	13,510	13,850	14,190	14,540	14,900	15,270	15,660
Other Expenses - Other-Council Water Usage		400	400	410	420	430	440	450	460	470	480	490
Depreciation		233,500	278,500	279,200	279,900	280,600	281,300	282,000	282,710	283,420	284,130	284,840
Total Expenses from Ordinary Activities		392,225	444,625	450,010	455,230	460,410	465,720	471,140	476,730	482,430	488,270	494,250
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		392,225	444,625	450,010	455,230	460,410	465,720	471,140	476,730	482,430	488,270	494,250
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		392,225	444,625	450,010	455,230	460,410	465,720	471,140	476,730	482,430	488,270	494,250
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(233,500)	(278,500)	(279,200)	(279,900)	(280,600)	(281,300)	(282,000)	(282,710)	(283,420)	(284,130)	(284,840)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(233,500)	(278,500)	(279,200)	(279,900)	(280,600)	(281,300)	(282,000)	(282,710)	(283,420)	(284,130)	(284,840)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		158,725	166,125	170,810	175,330	179,810	184,420	189,140	194,020	199,010	204,140	209,410
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		158,725	166,125	170,810	175,330	179,810	184,420	189,140	194,020	199,010	204,140	209,410

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Economic Affairs Other Economic Affairs	CURRENT BUDGET	PROPOSED BUDGET									
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		401,225	366,125	380,930	393,300	402,910	412,780	422,890	433,240	443,850	454,730	465,870
Materials - General		477,789	554,260	568,132	582,332	716,893	711,780	702,065	692,745	708,805	725,295	742,185
Contracts - Cleaning		34,900	48,300	49,510	50,740	52,010	53,310	54,640	56,010	57,410	58,840	60,320
Contracts - Security		16,130	14,600	14,970	15,340	15,720	16,110	16,510	16,920	17,340	17,770	18,210
Insurance - Property		35,120	42,480	44,610	46,840	49,180	51,630	54,220	56,950	59,800	62,780	65,910
Other Expenses - Electricity		8,700	8,800	9,030	9,260	9,500	9,740	9,990	10,240	10,500	10,760	11,030
Other Expenses - Gas		1,900	4,300	4,410	4,520	4,640	4,750	4,870	4,990	5,110	5,240	5,370
Other Expenses - Telephone		3,655	2,935	3,010	3,090	3,170	3,250	3,330	3,410	3,490	3,580	3,670
Contributions - Other		21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600
Other Expenses - Other-Bank Fees		1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Other Expenses - Other-Advertising		10,140	10,340	10,600	10,870	11,140	11,420	11,710	12,000	12,300	12,610	12,930
Other Expenses - Other-Postage & Freight		300	310	320	330	340	350	360	370	380	390	400
Other Expenses - Other-Printing Stationary		1,470	1,500	1,540	1,580	1,630	1,680	1,730	1,780	1,830	1,880	1,940
Other Expenses - Other-Subscriptions		730	730	730	730	730	730	730	730	730	730	730
Other Expenses - Other-Council Rates		227,140	242,920	249,000	255,220	261,590	268,130	274,840	281,710	288,760	295,980	303,380
Other Expenses - Other-Council Water Usage		9,850	9,900	10,150	10,410	10,670	10,940	11,210	11,490	11,770	12,060	12,360
Other Expenses - Photocopier Costs		2,200	2,240	2,300	2,360	2,410	2,460	2,510	2,560	2,610	2,660	2,710
Depreciation		103,150	158,250	158,650	159,050	159,450	159,850	160,250	160,650	161,050	161,450	161,850
Total Expenses from Ordinary Activities		1,357,399	1,490,990	1,530,892	1,568,972	1,724,983	1,741,910	1,754,855	1,768,795	1,808,735	1,849,755	1,891,865
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(95,460)	(97,370)	(99,800)	(102,300)	(104,860)	(107,480)	(110,170)	(112,920)	(115,740)	(118,630)	(121,600)
Income-Other Revenue-Other-Tourism		(71,380)	(71,380)	(73,105)	(74,870)	(76,685)	(78,535)	(80,435)	(82,385)	(84,385)	(86,430)	(88,535)
Total Revenue from Ordinary Activities		(166,840)	(168,750)	(172,905)	(177,170)	(181,545)	(186,015)	(190,605)	(195,305)	(200,125)	(205,060)	(210,135)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,190,559	1,322,240	1,357,987	1,391,802	1,543,438	1,555,895	1,564,250	1,573,490	1,608,610	1,644,695	1,681,730
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,190,559	1,322,240	1,357,987	1,391,802	1,543,438	1,555,895	1,564,250	1,573,490	1,608,610	1,644,695	1,681,730
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(103,150)	(158,250)	(158,650)	(159,050)	(159,450)	(159,850)	(160,250)	(160,650)	(161,050)	(161,450)	(161,850)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(103,150)	(158,250)	(158,650)	(159,050)	(159,450)	(159,850)	(160,250)	(160,650)	(161,050)	(161,450)	(161,850)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		1,087,409	1,163,990	1,199,337	1,232,752	1,383,988	1,396,045	1,404,000	1,412,840	1,447,560	1,483,245	1,519,880
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		1,087,409	1,163,990	1,199,337	1,232,752	1,383,988	1,396,045	1,404,000	1,412,840	1,447,560	1,483,245	1,519,880

<div>DivisionCorporate and Economic Services</div> <div>Branch(Dept):Executive Services</div> <div>Function:Governance</div> <div>Sub FunctionGovernance</div>		CURRENT BUDGET	PROPOSED BUDGET									
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		22,560	21,050	22,170	23,370	23,830	24,300	24,780	25,270	25,780	26,300	26,830
Materials - General		4,040	4,120	4,220	4,320	4,420	4,540	4,660	4,780	4,900	5,020	5,150
Councillors - Mayoral Fee		27,600	28,430	29,140	29,870	30,620	31,390	32,170	32,970	33,790	34,630	35,500
Councillors - Councillors Fees		114,240	117,360	120,290	123,300	126,380	129,540	132,780	136,100	139,500	142,990	146,560
Councillors - Councillors (include Mayor) Expenses		34,370	35,060	35,940	36,840	37,760	38,700	39,670	40,660	41,680	42,720	43,790
Councillors - Delegates Expenses		43,960	45,000	46,130	47,280	48,460	49,670	50,910	52,180	53,480	54,820	56,190
Councillors - Travelling & Accommodation		23,040	23,500	24,090	24,690	25,310	25,940	26,590	27,250	27,930	28,630	29,350
Other Expenses - Telephone		1,540	-	-	-	-	-	-	-	-	-	-
Other Expenses - Other-Advertising		1,910	1,950	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440
Other Expenses - Other-Printing Stationary		1,330	1,360	1,390	1,420	1,460	1,500	1,550	1,600	1,650	1,700	1,750
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		274,590	277,830	285,370	293,140	300,340	307,730	315,310	323,070	331,030	339,190	347,560
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		274,590	277,830	285,370	293,140	300,340	307,730	315,310	323,070	331,030	339,190	347,560
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		274,590	277,830	285,370	293,140	300,340	307,730	315,310	323,070	331,030	339,190	347,560
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		274,590	277,830	285,370	293,140	300,340	307,730	315,310	323,070	331,030	339,190	347,560
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		274,590	277,830	285,370	293,140	300,340	307,730	315,310	323,070	331,030	339,190	347,560

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Corporate and Economic Services	Executive Services	Administration	Administration							
	CURRENT BUDGET	PROPOSED BUDGET									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	1,562,570	1,608,535	1,661,700	1,705,440	1,739,900	1,775,210	1,811,440	1,848,550	1,886,580	1,925,560	1,965,530
Materials - General	18,140	18,500	18,960	19,430	19,910	20,400	20,910	21,430	21,960	22,500	23,070
Consultants - General	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Insurance - Other	4,820	4,930	5,050	5,180	5,310	5,440	5,580	5,720	5,860	6,010	6,160
Other Expenses - Telephone	8,035	6,385	6,540	6,710	6,880	7,060	7,240	7,420	7,610	7,800	8,000
Donations - Donation Program	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850
Donations - Other	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Other Expenses - Other-Advertising	350	360	370	380	390	400	410	420	430	440	450
Other Expenses - Other-Postage & Freight	300	310	320	330	340	350	360	370	380	390	400
Other Expenses - Other-Printing Stationary	820	840	860	880	910	940	970	1,000	1,030	1,060	1,090
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	1,641,385	1,686,210	1,740,150	1,784,700	1,819,990	1,856,150	1,893,260	1,931,260	1,970,200	2,010,110	2,051,050
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Other-Workers Comp Premium Adjustment	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Total Revenue from Ordinary Activities	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	1,591,385	1,636,210	1,690,150	1,734,700	1,769,990	1,806,150	1,843,260	1,881,260	1,920,200	1,960,110	2,001,050
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	1,591,385	1,636,210	1,690,150	1,734,700	1,769,990	1,806,150	1,843,260	1,881,260	1,920,200	1,960,110	2,001,050
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Energy Efficiency Program	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Acquisition of Assets - Minor Community Infrastructure Assets	80,000	151,226	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220	151,220
Total Capital Amounts	120,000	191,226	191,220	191,220	191,220	191,220	191,220	191,220	191,220	191,220	191,220
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	1,711,385	1,827,436	1,881,370	1,925,920	1,961,210	1,997,370	2,034,480	2,072,480	2,111,420	2,151,330	2,192,270
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	1,711,385	1,827,436	1,881,370	1,925,920	1,961,210	1,997,370	2,034,480	2,072,480	2,111,420	2,151,330	2,192,270

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Financial Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs	(781,460)	(748,295)	(795,520)	(800,300)	(767,710)	(806,715)	(844,460)	(870,230)	(923,720)	(978,520)	(1,036,640)	
Borrowing Cost - Interest on Overdraft	500	-	-	-	-	-	-	-	-	-	-	
Materials - General	45,560	46,460	47,620	48,800	50,020	51,280	52,550	53,860	55,190	56,560	57,980	
Contracts - Electrical	400	400	410	420	430	440	450	460	470	480	490	
Contracts - Cleaning	27,900	33,400	34,240	35,100	35,980	36,880	37,800	38,750	39,720	40,710	41,730	
Contracts - Other	7,160	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
Contracts - Security	4,800	4,800	4,920	5,040	5,170	5,300	5,430	5,570	5,710	5,850	6,000	
Audit Services-Audit Services	112,500	123,920	127,020	130,190	133,450	136,790	140,210	143,720	147,320	151,000	154,770	
Other Expenses - Bad & Doubtful Debts	3,150	3,160	3,170	3,180	3,190	3,200	3,210	3,220	3,230	3,240	3,250	
Insurance - Property	13,700	16,660	17,500	18,380	19,300	20,270	21,280	22,340	23,450	24,630	25,860	
Other Expenses - Electricity	10,900	12,900	13,230	13,570	13,910	14,260	14,620	14,990	15,370	15,750	16,140	
Other Expenses - Gas	500	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900	1,950	2,000	
Other Expenses - Telephone	5,925	4,635	4,750	4,860	4,970	5,100	5,230	5,360	5,490	5,620	5,760	
Other Expenses - Other-Bank Fees	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	
Other Expenses - Other-Valuation Fees	72,930	76,740	78,660	80,630	82,650	84,720	86,840	89,010	91,240	93,520	95,860	
Other Expenses - Other-Advertising	5,850	5,970	6,120	6,270	6,430	6,590	6,750	6,920	7,090	7,270	7,450	
Other Expenses - Other-Postage & Freight	14,000	14,280	14,640	15,010	15,460	15,920	16,400	16,890	17,400	17,920	18,460	
Other Expenses - Other-Printing Stationary	27,520	28,070	28,770	29,490	30,380	31,290	32,230	33,190	34,190	35,220	36,280	
Other Expenses - Other-Council Rates	9,990	14,230	14,580	14,950	15,330	15,720	16,120	16,530	16,940	17,360	17,790	
Other Expenses - Other-Council Water Usage	3,400	3,750	3,840	3,940	4,040	4,140	4,240	4,340	4,450	4,560	4,670	
Other Expenses - Internal Overheads Allocations	(1,842,670)	(1,944,340)	(1,992,930)	(2,042,760)	(2,093,810)	(2,146,150)	(2,199,790)	(2,254,770)	(2,311,140)	(2,368,930)	(2,428,150)	
Other Expenses-Small Plant Charged to Other Funds	11,170	11,730	12,020	12,320	12,630	12,950	13,270	13,600	13,940	14,290	14,650	
Depreciation	432,400	434,400	435,490	436,580	437,670	438,760	439,860	440,960	442,060	443,170	444,280	
Total Expenses from Ordinary Activities	(1,772,825)	(1,810,480)	(1,894,780)	(1,937,600)	(1,943,740)	(2,022,445)	(2,100,910)	(2,168,390)	(2,264,650)	(2,363,300)	(2,466,320)	
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Certificates - 603 Certificates	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	
Income-Other Revenue-Other-Plan Printing Sale of Maps	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	
Income-Other Revenue-Other-Sales Old Materials	(1,000)	(1,020)	(1,020)	(1,020)	(1,020)	(1,020)	(1,020)	(1,020)	(1,020)	(1,020)	(1,020)	
Income-Other Revenue-Other-Others	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	
Rates - Farmland	3,750	3,840	3,940	4,040	4,140	4,240	4,350	4,460	4,570	4,680	4,800	
Rates - Residential	(14,617,530)	(15,233,573)	(15,731,250)	(16,204,940)	(16,610,060)	(17,025,320)	(17,450,950)	(17,887,220)	(18,334,400)	(18,792,760)	(19,262,575)	
Fees - Storm Water	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	
Interest - Ordinary Rates	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	
Other - Legal Fees Recovery	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	
Grants - Financial Assistance Grant	(4,365,600)	(4,727,992)	(4,846,190)	(4,967,345)	(5,066,695)	(5,168,030)	(5,271,390)	(5,376,815)	(5,484,355)	(5,594,040)	(5,705,920)	
Grants - Pensioners Rebate Subsidy	(186,940)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	
Income-Interest-Cash & Investments	(510,000)	(884,000)	(884,000)	(884,000)	(884,000)	(884,000)	(884,000)	(884,000)	(884,000)	(884,000)	(884,000)	
Total Revenue from Ordinary Activities	(19,737,170)	(21,084,095)	(21,699,870)	(22,294,615)	(22,798,985)	(23,315,480)	(23,844,360)	(24,385,945)	(24,940,555)	(25,508,490)	(26,090,065)	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(21,509,995)	(22,894,575)	(23,594,650)	(24,232,215)	(24,742,725)	(25,337,925)	(25,945,270)	(26,554,335)	(27,205,205)	(27,871,790)	(28,556,385)	

<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>	-	-	-	-	-	-	-	-	-	-
<i>Total Grants and Contributions Provided for Capital Purposes</i>	-	-	-	-	-	-	-	-	-	-
<i>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</i>	(21,509,995)	(22,894,575)	(23,594,650)	(24,232,215)	(24,742,725)	(25,337,925)	(25,945,270)	(26,554,335)	(27,205,205)	(27,871,790)
<u>CAPITAL AMOUNTS</u>										
Repayment of Loans	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-
<i>Total Capital Amounts</i>	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>										
Depreciation	(432,400)	(434,400)	(435,490)	(436,580)	(437,670)	(438,760)	(439,860)	(440,960)	(442,060)	(443,170)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-
<i>Total Non-Cash Items</i>	(432,400)	(434,400)	(435,490)	(436,580)	(437,670)	(438,760)	(439,860)	(440,960)	(442,060)	(443,170)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(21,942,395)	(23,328,975)	(24,030,140)	(24,668,795)	(25,180,395)	(25,776,685)	(26,385,130)	(26,995,295)	(27,647,265)	(28,314,960)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>										
Net Transfers to/(from) Internally Restricted Assets	(109,000)	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(22,051,395)	(23,328,975)	(24,030,140)	(24,668,795)	(25,180,395)	(25,776,685)	(26,385,130)	(26,995,295)	(27,647,265)	(28,314,960)

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Information Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		508,080	543,365	565,930	584,640	599,110	613,950	629,150	644,740	660,720	677,080	693,860
Materials - General		603,630	616,850	632,270	648,080	664,280	680,900	697,910	715,360	733,250	751,590	770,380
Contracts - IT Maintenance & Support		177,890	181,450	185,990	190,640	195,410	200,300	205,310	210,440	215,700	221,090	226,620
Contracts - Security		1,140	-	-	-	-	-	-	-	-	-	-
Insurance - Property		30	-	-	-	-	-	-	-	-	-	-
Other Expenses - Telephone		15,115	12,650	12,970	13,300	13,630	13,980	14,330	14,680	15,050	15,420	15,810
Other Expenses - Internet		54,590	55,620	57,010	58,440	59,900	61,400	62,940	64,510	66,120	67,770	69,460
Other Expenses - Other-Postage & Freight		300	310	320	330	340	350	360	370	380	390	400
Other Expenses - Other-Printing Stationary		3,560	3,630	3,720	3,810	3,920	4,040	4,160	4,280	4,410	4,540	4,680
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		1,364,335	1,413,875	1,458,210	1,499,240	1,536,590	1,574,920	1,614,160	1,654,380	1,695,630	1,737,880	1,781,210
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,364,335	1,413,875	1,458,210	1,499,240	1,536,590	1,574,920	1,614,160	1,654,380	1,695,630	1,737,880	1,781,210
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,364,335	1,413,875	1,458,210	1,499,240	1,536,590	1,574,920	1,614,160	1,654,380	1,695,630	1,737,880	1,781,210
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Computer Equipment		147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
Total Capital Amounts		147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		1,511,825	1,561,365	1,605,700	1,646,730	1,684,080	1,722,410	1,761,650	1,801,870	1,843,120	1,885,370	1,928,700
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		1,511,825	1,561,365	1,605,700	1,646,730	1,684,080	1,722,410	1,761,650	1,801,870	1,843,120	1,885,370	1,928,700

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Corporate and Economic Services</div> <div>Information Services</div> <div>Recreation & Culture</div> <div>Public Libraries</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	588,405	621,820	647,590	669,010	685,370	702,150	719,350	736,990	755,060	773,590	792,570
Materials - General	109,190	111,350	114,140	117,000	119,940	122,940	126,020	129,170	132,400	135,710	139,120
Contracts - Cleaning	33,600	36,600	37,520	38,460	39,420	40,410	41,420	42,460	43,520	44,610	45,730
Contracts - IT Maintenance & Support	7,420	7,570	7,760	7,950	8,150	8,350	8,560	8,770	8,990	9,210	9,440
Contracts - Security	4,800	4,800	4,920	5,040	5,170	5,300	5,430	5,570	5,710	5,850	6,000
Insurance - Property	16,700	20,300	21,310	22,380	23,500	24,670	25,900	27,200	28,560	29,990	31,490
Other Expenses - Electricity	19,800	14,700	15,070	15,450	15,840	16,240	16,650	17,070	17,500	17,940	18,390
Other Expenses - Telephone	3,605	2,575	2,640	2,710	2,780	2,850	2,920	2,990	3,060	3,140	3,220
Other Expenses - Internet	2,060	1,700	1,740	1,780	1,820	1,870	1,920	1,970	2,020	2,070	2,120
Other Expenses - Other-Advertising	3,150	3,210	3,290	3,370	3,450	3,540	3,630	3,720	3,810	3,910	4,010
Other Expenses - Other-Postage & Freight	7,140	7,280	7,460	7,650	7,940	8,040	8,240	8,450	8,660	8,880	9,100
Other Expenses - Other-Printing Stationary	7,140	7,280	7,460	7,650	7,880	8,120	8,360	8,610	8,870	9,140	9,410
Other Expenses - Other-Council Rates	2,920	3,100	3,180	3,260	3,340	3,420	3,510	3,600	3,690	3,780	3,870
Other Expenses - Other-Council Water Usage	2,000	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500
Other Expenses - Photocopier Costs	8,160	8,320	8,530	8,740	8,910	9,090	9,270	9,460	9,650	9,840	10,040
Other Expenses - Internal Overheads Allocations	166,850	167,270	171,450	175,740	180,130	184,630	189,250	193,980	198,830	203,800	208,900
Depreciation	189,000	210,500	211,020	211,540	212,060	212,590	213,130	213,670	214,210	214,750	215,290
Total Expenses from Ordinary Activities	1,171,940	1,230,375	1,267,130	1,299,830	1,327,850	1,356,410	1,385,820	1,416,000	1,446,920	1,478,650	1,511,200
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Grants - Library - Operating Grant	(41,270)	(50,000)	(51,250)	(52,530)	(53,840)	(55,180)	(56,560)	(57,975)	(59,425)	(60,910)	(62,430)
Income-Other Revenue-Other-Library	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)
Total Revenue from Ordinary Activities	(60,070)	(68,800)	(70,050)	(71,330)	(72,640)	(73,980)	(75,360)	(76,775)	(78,225)	(79,710)	(81,230)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	1,111,870	1,161,575	1,197,080	1,228,500	1,255,210	1,282,430	1,310,460	1,339,225	1,368,695	1,398,940	1,429,970
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Grants - Library - Capital Grant	(26,500)	(26,500)	(27,160)	(27,840)	(28,540)	(29,250)	(29,980)	(30,730)	(31,500)	(32,290)	(33,100)
Total Grants and Contributions Provided for Capital Purposes	(26,500)	(26,500)	(27,160)	(27,840)	(28,540)	(29,250)	(29,980)	(30,730)	(31,500)	(32,290)	(33,100)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	1,085,370	1,135,075	1,169,920	1,200,660	1,226,670	1,253,180	1,280,480	1,308,495	1,337,195	1,366,650	1,396,870
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Books & Materials	128,130	130,120	133,320	136,610	139,970	143,420	146,960	150,580	154,290	158,100	162,010
Total Capital Amounts	128,130	130,120	133,320	136,610	139,970	143,420	146,960	150,580	154,290	158,100	162,010
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(189,000)	(210,500)	(211,020)	(211,540)	(212,060)	(212,590)	(213,130)	(213,670)	(214,210)	(214,750)	(215,290)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(189,000)	(210,500)	(211,020)	(211,540)	(212,060)	(212,590)	(213,130)	(213,670)	(214,210)	(214,750)	(215,290)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	1,024,500	1,054,695	1,092,220	1,125,730	1,154,580	1,184,010	1,214,310	1,245,405	1,277,275	1,310,000	1,343,590
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	1,024,500	1,054,695	1,092,220	1,125,730	1,154,580	1,184,010	1,214,310	1,245,405	1,277,275	1,310,000	1,343,590

Division	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Information Services											
Function:	Recreation & Culture											
Sub Function	Art Galleries	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		66,810	70,335	73,320	75,780	77,670	79,610	81,590	83,630	85,730	87,880	90,080
Other Expenses - Gas		250	250	260	270	280	290	300	310	320	330	340
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		67,060	70,585	73,580	76,050	77,950	79,900	81,890	83,940	86,050	88,210	90,420
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		67,060	70,585	73,580	76,050	77,950	79,900	81,890	83,940	86,050	88,210	90,420
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		67,060	70,585	73,580	76,050	77,950	79,900	81,890	83,940	86,050	88,210	90,420
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Art Gallery Improvements		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total Capital Amounts		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		72,060	75,585	78,580	81,050	82,950	84,900	86,890	88,940	91,050	93,210	95,420
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		72,060	75,585	78,580	81,050	82,950	84,900	86,890	88,940	91,050	93,210	95,420

END OF DOCUMENT

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