

Operational Plan

2023 - 2024



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Message from the Mayor



I have pleasure in presenting to you Council's draft Operational Plan and Budget for 2023/2024. These documents are aimed at ensuring the continued financial sustainability and growth of the Shire Communities. The draft Operational Plan and Budget have been prepared in accordance with the NSW Integrated Planning and Reporting Guidelines, 2021 and Council's Long-Term Financial Plan (LTFP).

Council has a clear vision for the maintenance and enhancement of the Shire as a strong, vibrant, self-sustaining Community. The strategies and objectives detailed in Council's 2023/2024 Operational Plan and Budget support this Vision.

Council is conscious, as in past financial years, of the need to carefully match income, (which is largely contained by rate pegging) with expenditure where Council is seeking to meet the expectations of the community. This task is now more important than ever, given the multiple challenges currently being faced by our community.

The Budget contains significant funding for Road Asset Infrastructure maintenance and renewal activities in the Rural Areas. The 2023/2024 budget provides \$14.34M for Road Maintenance and Renewal to ensure existing service and infrastructure levels are met, which will be a major benefit to the Community. Over 81% of the Roads Budget will be spent in the Rural Area and around 19% in the Urban Areas.

Again, a large Capital Works and Infrastructure Renewal Program is planned. The Budget provides \$1.74M for Water Fund Asset Renewals and Upgrades, \$925K for Sewerage Fund Asset Renewals, \$2.81M for Plant Purchases and Workshop Upgrades, and \$200K for Bushfire Equipment Upgrades.

The goal of ensuring that the existing service and infrastructure levels are maintained and that Council meets the State Government Performance Benchmarks can only be achieved by the ongoing implementation of Council's Long Term Financial Plan.

Financial Modeling indicates that in each of the next five (5) years a Balanced Budget will be achieved. The ten (10) year financial modeling as included in Council's Long-Term Financial Plan, provides Council with the capacity to maintain and upgrade existing services and facilities.

I commend Council's draft 2023/2024 Operational Plan and Budget to you.



Cr Paul Harmon
Mayor

General Manager's Introduction

The 2023/2024 draft Operational Plan and Budget makes provision for the continued delivery of a wide range of services and new infrastructure to the Inverell Shire Community.

The Budget has been prepared on the basis of the directions set out in Council's Long-Term Financial Plan.

A financially and operationally sound "Balanced Budget" is delivered in all funds (that is the continuation of all Council's existing Programs and Services, at the existing Service Levels, with no service or infrastructure cuts).



In developing Council's Long-Term Financial Plan and this Operational Plan and Budget, particular attention has been paid to the need to ensure long term financial sustainability across all Council's functions, and at the same time deliver quality core Local Government Services which optimise whole-of-Community outcomes. However, the "cost of living" increases seen in key inputs of electricity, fuel and material costs are creating significant "head winds" that maybe difficult to navigate in future years.

The Plan also allocates \$13.9M for asset renewal works in the General, Water and Sewer Funds. These projects are funded from ordinary revenues and grants. The Plan also allocates \$28.4M (over two years) for the redevelopment of the Inverell Aquatic Centre. No new loan borrowings are proposed in 2023/2024.

The redevelopment of the Inverell Swimming Pool will continue during this financial year. The loan to fund part of this redevelopment was raised last financial year.

The Budget has been prepared on the basis of Council applying the maximum permissible 3.7% General Rate Peg increase. In this regard it is noted that the maximum permissible increase in general rates generates \$556K for 2023/2024. This additional revenue has been applied against fixed cost increases, such as insurance, electricity, compliance costs, wages and contracts.

Increases in Water, Sewerage, and Waste Management Charges are in line with the significant expenditure needs of those Funds, but are limited to providing sufficient funds to meet the operational and capital costs of these functions, and to ensure the long-term sustainability of these activities.

I submit that the 2023/2024 draft Operational Plan and Budget is a vehicle for ensuring Inverell Shire is well placed to meet the challenges of the next twelve months and beyond.

A handwritten signature in black ink, appearing to read 'Paul J Henry'.

Paul J Henry PSM
General Manager

Our Community

Inverell Shire is a dynamic and creative Community that provides an opportunity for its citizens to enjoy a quality lifestyle. The area is endowed with natural resources and citizens who adopt a progressive and inclusive approach to life. These values are encapsulated in the Shire's Vision – "A Community for Everyone".

In the future, it is inevitable that the Community will be faced with challenges that must be addressed. As a Community we must be vigilant to the early warning signs that these challenges are approaching and then be prepared to act decisively in response.

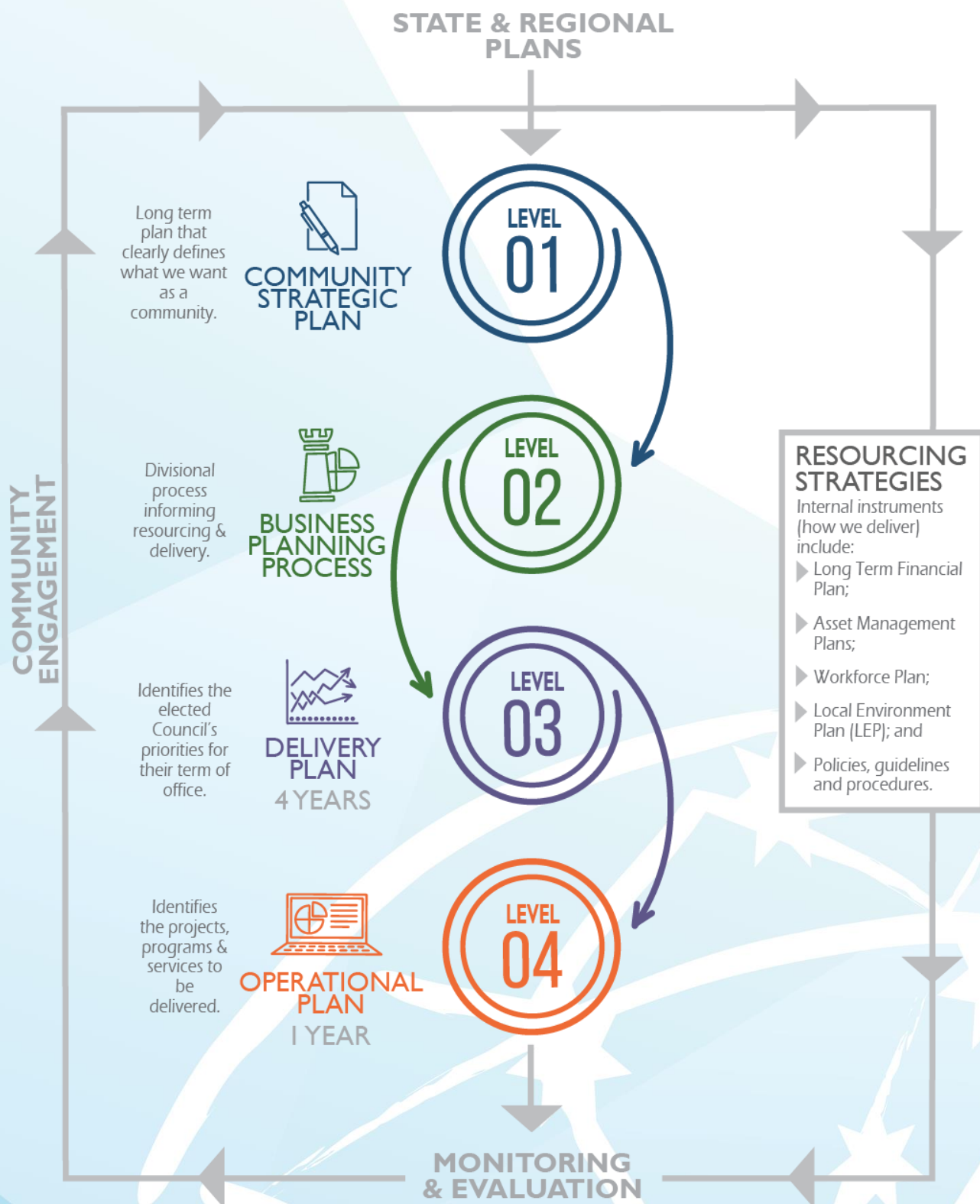
In responding to these challenges Inverell Shire needs to take control of its own destiny. While acknowledging that the Shire is part of a Region and that an integrated approach to challenges is required, the Shire will not be constrained from celebrating and strengthening its own identity.

The Operational Plan is one of Council's three (3) major Strategic Planning documents and has been developed to respond to and manage the challenges facing Inverell Shire. The **Community Strategic Plan** outlines where we wish to be as a Community - our Destinations. The **Operational Plan** details the strategies to be pursued as a means of making progress towards our Destinations over the next 12 months. The plan recognises that our citizens seek to live in a healthy and safe Community that has access to lifelong learning opportunities and which is supported by sound infrastructure and services.

The Operational Plan embraces the "Vision" established in Council's **20 year Community Strategic Plan**, and the "Destinations" (Aspirational Goals) it establishes. This Operational Plan continues the process of addressing the "Term Achievements" as detailed in Council's four (4) year **Delivery Plan**.



How it all fits together



Examples of Cascading Actions

Community Strategic Plan

20 years

Delivery Plan

Term Achievements

5 x 4-years

Operational Plan

Operational Achievements

20 x 1-year

Destination 1: Leadership (Code R)

R.1

We will be an accountable and responsible Council that will be involved with the community and responsibly manage public resources

R.1.1

Partner, engage and communicate with our community to make decisions and deliver services, projects and initiatives.

R.1.1.1

Council is managing its statutory requirements and the needs of a participatory community in a transparent and balanced way.

Destination 2: Prosperity (Code C)

C.1

The Shire has a diverse, strong local economy that provides opportunities that contribute to the quality of life for the community

C.1.1

Council provides suitable zoned and sized land to facilitate development.

C.1.1.1

Sufficient and serviced lands are available to meet the Shire's business development and residential needs.

Destination 3: Liveability (Code E)

E.1

Our community is healthy, safe, educated and offers opportunities for people of all ages and abilities. We value our natural and built environment

E.1.1

Provide a range of sport, recreation and play spaces that encourage active participation in a healthy lifestyle.

E.1.1.1

Provide a safe and healthy human environment with access to a high standard of facilities and services as a result of careful planning and responsible development that is mindful of, and compatible with, the natural and built environment

Destination 4: Services & Infrastructure (Code S)

S.1

Our community is enhanced by the provision of civic services and infrastructure. These services are planned and financially sustainable

S.1.1

Local and regional roads are maintained to a satisfactory standard.

S.1.1.1

A program of prioritised works has been developed and is being implemented in partnership with the State and Federal Government to maintain the efficiency of major roads as demand grows.

Council's Strategic Plans

As indicated above, Inverell Shire Council's planned future direction is divided into three (3) separate documents, each interdependent:

- Inverell Shire Council Community Strategic Plan,
- Inverell Shire Council Delivery Plan,
- Inverell Shire Council Operational Plan.

The Community Strategic Plan is our primary strategic document. It sets out our shared goals and aspirations (Destinations) for the future as well as the Council's mission and purpose. The way we bring those aspirations and goals into reality is outlined in our Delivery Plan. The Delivery Plan is a four (4) year plan, outlining the 'Term Achievements', which align directly with the Destinations defined in the Strategic Plan. The Delivery Plan provides greater detail on the strategies to be used in the construction of the Operational Plan.

The Delivery Plan is reviewed annually to establish which objectives set out in the Community Strategic Plan can be achieved within Council's available resources and an Operational Plan of actions for the coming year is created. Each Operational Plan action relates to a Delivery Program strategy, which is then linked to a priority in the Community Strategic Plan, Key Performance Indicators (KPI's) and measurable expected outcomes.

The KPI's and activities contained in the Operational Plan are to fulfill the Operational Achievements that support the Term Achievements and therefore assist in making progress towards the Destinations contained in the Community Strategic Plan.

This integrated planning process ensures that Council's long-term planning is consistent with the current and future needs of the community. The below legend is used across the Community Strategic Plan, Delivery Plan and Operational Plan.

Throughout the documents, the colour associated with the relevant Destination has been used to provide for easy use and understanding of the activities listed as well as illustrating links to Term Achievements (Delivery Plan) and actions outlined in the Operational Plan.

OUR DESTINATIONS



01 LEADERSHIP



We will be an accountable and responsible Council that will be involved with the community and responsibly manage public resources.

02 PROSPERITY



The Shire has a diverse, strong local economy that provides opportunities that contribute to the quality of life for the community.

03 LIVEABILITY

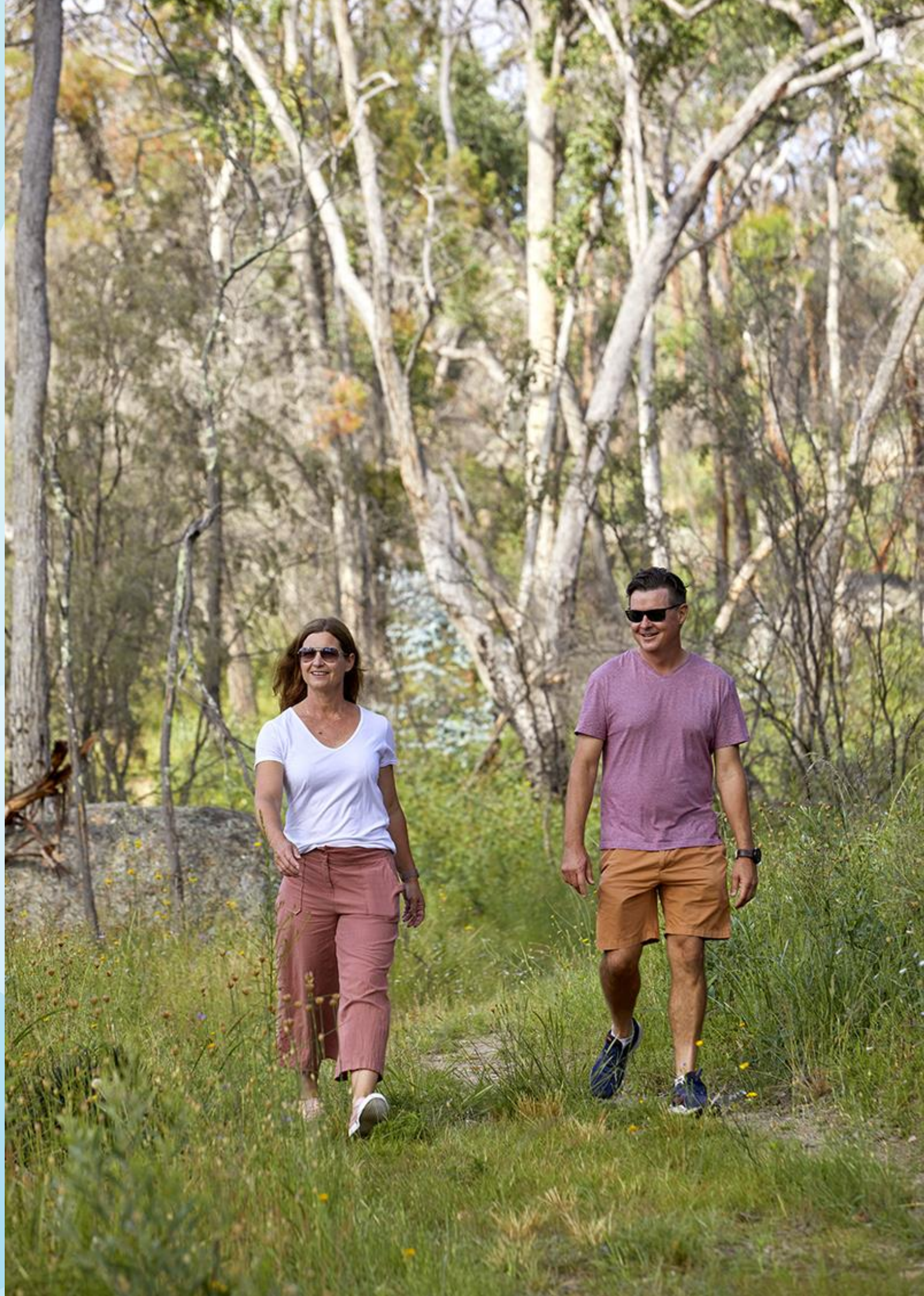


Our community is healthy, safe, educated and offers opportunities for people of all ages and abilities. We value our natural and built environment.

04 SERVICES & INFRASTRUCTURE



Our community is enhanced by the provision of civic services and infrastructure. These services are planned and financially sustainable.



PART A – STRATEGIC COMPONENT

Introduction – The 2023/2024 to 2027/2028 Operational Plan

The Operational Plan is the core corporate and strategic document that Council applies in determining its resourcing priorities and direction for the 2023/2024 year in accordance with its Four Year Delivery Program.

The Operational Plan provides a program aimed at meeting the needs of the Inverell Shire Community to the highest possible standard. The Plan states Council's Mission Statement, Customer Commitment, Value Statement, principal activities and strategic objectives, providing an indication of Council's goals for the coming 12 months. To ensure Council's long-term financial sustainability, financial modeling has been undertaken for the next 10 years based on Council maintaining its existing Service and Infrastructure Levels and where relevant, five (5) year financial planning figures are included in the Operational Plan.

The Operational Plan is required to be placed on public exhibition for a period of 28 days, (as required by Section 405 of the *Local Government Act, 1993*), to enable the Community to examine, make comments and recommendations, which reflect their needs and expectations.

Understanding the Operational Plan

The Operational Plan is divided into five (5) components:

- Strategic Component
- Principal Activities and Other Activities
- Revenue Policy
- Operating Plan and Budget
- Fees and Charges

Strategic Component

This part of the Operational Plan document includes information on the Council's profile, clearly identifying the business in which Council is engaged (its mission statement), the service nature of that business as reflected in Council's customer commitment and how Council proposes to conduct that business (Statement of Values).

Principal Activities and Other Activities

This part of the Operational Plan identifies the Principal Activities and associated strategic objectives in which Council is engaged, framed in the context of Council's operational services.

Statement of Revenue Policy

In accordance with the provisions of Section 404 of the Local Government Act, this section provides details of the way in which Council proposes to raise the revenue required to meet the expenditure on various works, services and facilities detailed in the Operational Plan. The major source of revenue is identified as sourced through the levy of various rates and charges.

Operating Plan and Budget

Council's Principal Activities are composed of several service functions, which are undertaken to achieve identified outcomes and objectives. This section deals with the Annual Operating Plans and Budgets associated with the delivery of each Council service.

Fees and Charges

This part of the Operational Plan provides the detail of the individual rates and charges to be applied by Council in the financial year ending 30 June, 2024.

Strategic Direction

Vision

A progressive and cohesive community.

Mission Statement

To work with the community in providing and facilitating the provision of quality services that contribute to the progress and cohesiveness of the community

Commitment to our Citizens

Inverell Shire Council is a service-based organisation and will conduct itself accordingly. Our citizens, can reasonably expect the highest possible standards of service. Council Staff will make every effort to ensure that their response reflects the Council's commitment to providing a quality service.

Value Statement

Council seeks to devote itself to the corporate values made explicit in its Management Plan.

Responsiveness

Council is committed to being responsive and accessible to the public and to work in a fair and equitable manner with the organisations and individuals with whom it interacts.

Excellence of Service

Council is committed to achieving excellence in its work. Council expects a quality service to be delivered to its customers and high productivity in all areas of Council operations.

Respect for Staff

In return for a commitment to Council values, Council is committed to fostering and utilising the skills of its staff and offering an equitable and safe work environment.

These values are fundamental to Council's Management and Business Plans as they underpin the setting of objectives and delivery of Council Services.

Consultation

Council recognises the importance of consulting with its Community on a continual basis. Consultation is carried out in a variety of ways. This includes direct consultation by individual elected Councillors, Councillor and community representation on a wide range of Council and community committees, the public forum session at the monthly Ordinary Meetings of Council, My Inverell My Say website, Community Public Meetings and via electronic media. Council also actively participates and encourages participation in a number of Community Village Precinct Committees. Contact Council for details on 02 6728 8288.

Comment on the Operational Plan

Council welcomes comment and submissions from the Community, and the Communities input into this Operational Plan. Comments and Submissions should be forwarded in writing to the General Manager at PO Box 138, Inverell NSW 2360, by email to council@inverell.nsw.gov.au, or facsimile to 02 6728 8277. Alternatively, direct contact can be made by visiting Council's Administration Centre at 144 Otho Street, Inverell or by phoning Council on 02 6728 8288.

This Draft Operational Plan and Budget will be placed before Council for adoption on Wednesday, 28 June, 2024. Black and white copies of the Operational Plan are available free of charge by contacting Council.

Our Shire Profile

Area

9,420 km²

Population

17,853

Climate

Mean minimum temperature
7.4° C

Mean maximum temperature
23.9° C

Elevation

584m

Rainfall

780mm

Labour force

7,534

Businesses

1,711

Economy

Inverell Shire is unique in that it continues to experience sound growth. Inverell itself is an emerging Major Regional Centre.

Inverell features diverse retail, manufacturing, professional services, construction and agricultural sectors. They are all major contributors to the local economy. Tourism, in particular, is a growing industry in the region contributing \$60.7M p.a. to the local economy.

Environment

The Inverell Shire has a unique natural environment consisting of two (2) major river systems, two (2) major water storage dams, Copeton and Pindari, two (2) National Parks (Kwiambal and Kings Plains), ten (10) State Forests, as well as wilderness areas.

Inverell Shire Council faces the challenge to ensure that the environment is protected and enhanced, facilitating a healthy and safe lifestyle for all and to promote biodiversity. This aim must be achieved while ensuring an equitable balance between the environment and social and economic development. Council has recently upgraded 7 of its major buildings to solar energy and has installed LED Street lighting across the Shire in its commitment to the environment.

History

Before the arrival of European settlers in 1827, the Inverell district was inhabited by the people of the Anaiwan and Kamilaroi nations.

By 1835, squatters had moved into the district, establishing large sheep and cattle stations. The 1870s brought the discovery of tin deposits, followed by silver, diamonds and sapphires.

The early 1900s saw the disaggregation of large land holdings into productive family farms and Inverell developed into a regional centre by 1950. The establishment of Copeton Dam in the 1970s assured Inverell a reliable long-term water supply and provided a strong platform for sustainable economic and population growth.

Map of Inverell Shire



Our Councillors

The Inverell Shire Council consists of nine (9) Councillors, who elect the Mayor and Deputy Mayor from this body for the ensuing two (2) years. The Councillors are elected by residents and ratepayers of the Shire every four (4) years. The next general election will be held in September, 2024.



Cr Paul Harmon
Mayor



Cr Kate Dight
Deputy Mayor



Cr Di Baker



Cr Stewart Berryman



Cr Paul King



Cr Nicky Lavender



Cr Jacko Ross



Cr Wendy Wilks

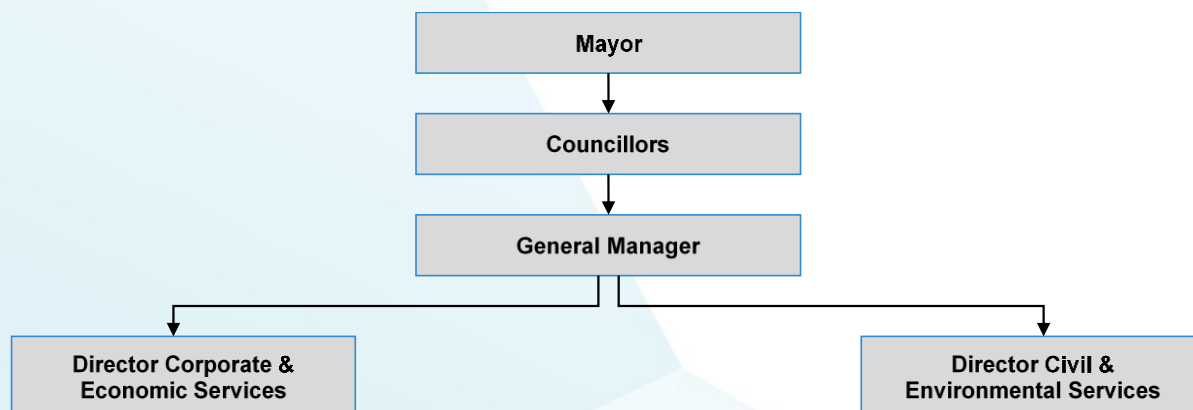


Cr Jo Williams



Organisational Structure

The overall structure of the Inverell Shire Council is demonstrated in the chart below. The organisation consists of the Elected Members, the General Manager and two (2) divisional Directorates.



Role of the Major Players

The Mayor

- To provide leadership and guidance to the community
- To exercise policy-making functions between meetings of the Council
- To preside at meetings of the Council
- To represent Council at civic and ceremonial functions
- To facilitate communication between the community and the Council by way of correspondence, telephone, face to face meetings and inspections.

The Councillors

- To represent the interests of the residents and ratepayers
- To provide leadership and guidance to the community
- To facilitate communication between the community and the Council
- To attend meetings of the Council.

The Council

- To determine Council policies and objectives
- To direct and control the affairs of the Council in accordance with the Local Government Act
- To review the performance of the Council and its delivery of services, and the management plans and revenue policies of the Council
- To represent at all times the needs of the community as a whole.

General Manager

Paul Henry PSM

The General Manager is Council's principal staff officer and is responsible for the efficient and effective operation of the Council's organisation and for ensuring the implementation of decisions of the Council without delay. His role is:



- The day-to-day management of the organisation
- To exercise the functions of the Council as are delegated by the Council
- To appoint, direct and dismiss Council employees
- The implementation of Council decisions
- To report to the Council on the contractual conditions of senior staff
- To exercise good corporate governance by clearly demonstrating leadership and commitment
- To ensure compliance with the Local Government Act and other relevant State and Commonwealth Law
- Legal
- Governance
- Communications/Media
- Industry Development.

Director Civil and Environmental Services

Brett McInnes

Civil and Environmental Services is responsible for the following activities:



- Statutory and Strategic Planning
- Environmental and Public Health
- Building Control
- Waste Management Services
- Public and Private Swimming Pools
- Caravan Park Supervision
- Cemetery Operations
- Regulatory Services and Compliance
- Heritage Matters
- Survey & Design
- Works Branch Operations
- Major Drainage
- Fleet Operations
- Private Works
- Weight of Loads
- Sporting Facilities Services
- Parks & Reserves Services
- Local Emergency Management
- Water Services
- Sewerage Services
- Traffic Management Services
- Bridges Maintenance & Constructions
- Roads Maintenance Services
- Roads Construction Services.

Director Corporate and Economic Services

Paul Pay



Corporate and Economic Services is responsible for the following activities:

- Corporate/Strategic Planning and Development
- Corporate/Administrative Services
- Economic Development
- Property Development
- Financial Services
- Information Services
- Human Resource Management
- Asset Management
- Rural Addressing
- Procurement and Contracts
- Depot Services
- Fleet Management Services
- Library Services
- Tourism Services
- Cultural Development
- Community/Social Development
- Community Services
- Aerodrome Services
- Rural Fire Service and State Emergency Service liaison.



How Your Council Functions

Council consists of nine (9) Councillors and is the ultimate decision-making body for the organisation. Council receives and acts upon advice from Council officers, advisory sub-committees and terminating committee / working parties.

The elected members should reflect the views of the community and are primarily responsible for making decisions on policy matters and the allocation of funds for Council services.

The *Local Government Act 1993* authorises for the General Manager to exercise the day-to-day management of Council.

Advisory Sub-Committees:

These particular committees address specialist issues under their jurisdiction. They consist of Councillors and public representatives and are requested to advise only on matters relating to the appropriate function/s. Advisory Sub-Committees report to Council on a regular basis making recommendations in relation to policy and planning.

Current Advisory Sub-Committees include:

- Local Emergency Management;
- Conduct Review;
- Precinct Committees – Ashford, Yetman and Delungra; and
- Traffic.

Terminating Committees/Working Groups:

These Committees are appointed where any matter before Council or a Committee requires detailed investigation. Meetings are held on an “as required” basis and terminate once the matter under investigation is reported to Council for determination.

Section 355 Committees:

Section 355 Committees are formed under this section of the *Local Government Act, 1993* to ‘care, control and manage appropriate functions. These Committees operate under authorities delegated by Council and report annually to Council. These include the Sapphire City Festival and Inverell Sports Council.

Management Team

The Council's Senior Management Team consists of the General Manager and the two (2) Directors of Council's Divisional Directorates, Corporate and Economic Services and Civil and Environmental Services.

In carrying out its responsibilities in the community, Council provides a range of services and related functions known as activities. Each activity is the responsibility of one (1) of the two (2) Directors.

Objectives of the Corporate and Economic Services Division

To develop a structure within the organisation that will coordinate and achieve all community, Council and Government needs in an efficient and cost-effective manner. This involves the necessary action to ensure that:

- a) the decisions of Council are promptly and efficiently implemented,
- b) an accounting and information system is in place that provides adequate and accurate financial information to enable the decision-making process of Council and the Divisional Officers to be carried out,
- c) a system is in place to ensure that firm budgetary provisions are made for all income, expenditure and capital items so as to provide a clear indication of Council's overall financial planning,
- d) public confidence in the Council and its officers is promoted,
- e) economic, cultural and social development is facilitated within the Shire, and
- f) Council's resources are utilised appropriately and in accordance with Council Policy and Procedures and Legislative and Regulatory requirements.

Objectives of the Civil and Environmental Services Division

To encourage the continued development and growth of the Inverell Shire in an environmentally sensitive manner. This is achieved through the implementation of local environmental plans, development control plans and health and building policies. These are designed to ensure that development occurs in a manner, which conforms to the requirements of all government bodies and environmental guidelines and which are aesthetically pleasing.

To provide safe, effective, affordable and sustainable technology-based services and infrastructure to the community, and to Council's internal and external clients as well as the management of the civil infrastructure of the Shire.

PART B – OPERATIONAL COMPONENT

Principal Activities / Other Activities

For the purposes of the Operational Plan and Budget, the following summary identifies the principal activities and their associated services which support Council's Community Strategic Plan, Delivery Plan, and subsequently this Operational Plan.

Corporate Activities

Strategic Objective: To provide sound and accountable management for the resources of Council, responsive and representative government, adherence to statutory requirements and the timely and cost-efficient provision of services to the organisation as a whole.

Principal Activity	Budget Program	Responsible Division
Corporate	Administrative Services	Corporate and Economic Services
	Financial Services	Corporate and Economic Services
	Information Services	Corporate and Economic Services
	Stores/Purchasing	Corporate and Economic Services
	Corporate Planning	Corporate and Economic Services
	Depots	Corporate and Economic Services

Community Activities

Strategic Objective: To foster and encourage the development of a wide range of high quality services and facilities to meet the social, recreational, educational, cultural and safety needs of the community.

Principal Activity	Budget Program	Responsible Division
Community	Library Services	Corporate and Economic Services
	Cultural Services	Corporate and Economic Services
	Social Services	Corporate and Economic Services
	Sporting Facilities Services	Civil and Environmental Services
	Parks and Reserves	Civil and Environmental Services
	Local Emergency Management	Civil and Environmental Services
	Fire Control	Corporate and Economic Services
	Cemetery Operations	Civil and Environmental Services
	Community Services	Civil and Environmental Services

Economic Activities

Strategic Objective: To encourage sustainable economic growth, such that it enhances the standard of living of all residents, through the operation of key economic business activities and the ongoing promotion of a wide range of development opportunities.

Principal Activity	Budget Program	Responsible Division
Economic	Industrial and Business Development and Promotion	Corporate and Economic Services
	Property Development	Corporate and Economic Services
	Tourism Operations	Corporate and Economic Services
	Private Works	Civil and Environmental Services
	Aerodrome Operations	Corporate and Economic Services

	Caravan Park Services	Civil and Environmental Services
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Transport and Infrastructure Activities

Strategic Objective: To provide a transport infrastructure system that satisfies both urban and rural requirements for safe, convenient and reliable access to destinations through pedestrian and vehicular movement

Principal Activity	Budget Program	Responsible Division
Transport and Infrastructure	Works Branch Operations	Civil and Environmental Services
	Major Drainage	Civil and Environmental Services
	Weight of Loads	Civil and Environmental Services
	Traffic Management Services	Civil and Environmental Services
	Bridge Maintenance and Construction	Civil and Environmental Services
	Roads Construction	Civil and Environmental Services
	Roads Maintenance	Civil and Environmental Services
	Fleet Management Services	Corporate and Economic Services, Civil and Environmental Services
	Survey and Design	Civil and Environmental Services

Health and Development Activities

Strategic Objective: To provide a safe and healthy human environment with access to a high standard of facilities and services as a result of careful planning and responsible development that is mindful of, and compatible with, the natural and built environment

Principal Activity	Budget Program	Responsible Division
Health and Development	Planning Services	Civil and Environmental Services
	Health Services	Civil and Environmental Services
	Building Services	Civil and Environmental Services
	Waste Management Services	Civil and Environmental Services
	Ordinance Services	Civil and Environmental Services
	Water Services	Civil and Environmental Services
	Sewerage Services	Civil and Environmental Services
	Onsite Sewage Management	Civil and Environmental Services

Other Significant Activities

Business and Commercial Activities

Council conducts a number of activities, which are operated on a commercial basis and are, consequently, categorised in accordance with the requirements of the NSW Government's Policy Statement on the "Application of National Competition Policy to Local Government".

Under these guidelines Council conducts two (2) Category 1 business activities (turnover >\$2M pa), being:

- Water Supply Activities
- Waste Water/Sewerage Activities.

The following actions have been taken in regard to these business activities:

- The principles of "Competitive Neutrality" have been applied to Council's Sewerage and Water Funds.
- The Business Activities have been separately identified within Council's operations.
- A "separate Internal Accounting and Reporting Framework" has been established in respect of these activities.
- "Private Sector Pricing Factors" including, tax equivalent payments, debt guarantee fees, rate of return on capital invested and dividend payments have been included in pricing calculations for the setting of charges.

Business Activity Subsidies:

- No theoretical non-cash subsidy is provided to each property ratable to the water charges in respect of private sector pricing factors.

Human Resource Activities

Council is committed to maintaining high quality human resources and, as explicitly stated in Council's 'Statement of Values', is further committed to fostering and utilising the skills of its staff in an equitable and safe work environment. Council has prepared a 10 Year Workforce Management Plan. Council has identified six (6) key components of its human resource activities.

Recruitment Philosophy

The importance of recruiting and selecting the "best" staff in the "best" possible way cannot be underestimated.

Council expressly seeks to make use of the best talent available, (as this ensures the best performance to the organisation and the community), whilst taking into account modern management practices and complying with regulations and legislation covering the hiring of staff.

The recruitment process focuses on the assessment of applicants for both competency (knowledge, skills and attitude) and preference (activities that they like doing) thereby achieving the "best fit," a process that is consistently applied through the operation of Council's recruitment panel.



Training

To ensure that appropriate training is provided to enhance the skills and knowledge of employees in a manner that is mutually beneficial.

Intra Organisational Communication

To provide employees with relevant information and feedback and promote communication across all levels.

Work Health and Safety

To provide a safe working environment for all employees, by adhering to all the requirements of the *Work Health and Safety Act, 2011*, in particular, the continued operation of Council's Risk Management Committee.

Workers' Compensation and Rehabilitation

To ensure that all employees injured at work are compensated under the *Workers' Compensation Act* and are provided with supportive rehabilitation programs.

Industrial Relations

To promote open and consultative communication between management, employees and industrial unions.

Equal Employment Opportunity Activities

Council is committed to ensuring that the talents and resources of all employees are fully recognised and that no employee or job applicant regardless of ethnicity, sex, marital status, pregnancy, physical and intellectual impairment, sexuality or age receives less favourable treatment by condition or requirements which cannot be shown to be relevant to performance. Furthermore, Council is unequivocally committed to promoting Equal Employment Opportunity (EEO) for all employees.

Council's EEO Program aims to ensure that all current and prospective employees receive fair and equitable treatment when applying for employment, training or promotion by providing selection criteria based on experience, qualifications and merit.

Council's EEO Policy reinforces the position that Equal Employment Opportunity is a right to fair and unbiased conduct, practices and decisions in all employment related activities and is based on the principle of merit expounded in Council's EEO Program.

Environmental Activities

Council is committed to a holistic approach in its operational planning process and its Operational Plans are considered against a background of environmental planning. Council monitors and reports on the State of the Environment on an annual basis considering a broad spectrum of environmental issues including:

- The Atmosphere
- Land
- Aquatic Systems

- Waste Management
- Biodiversity
- Noise
- Heritage
- Built Environment.

Council's environmental reporting and assessment is represented in a dynamic document which changes and evolves as environmental issues, large or small, are resolved and other issues arise. As Council acts for the Community in this matter, it places great emphasis on the involvement of the general public in its role of identifying issues that affect the environment. The Community is further involved in the formulation of policies and plans that play a role in rectifying and preventing damage to the environment, now and in the future.

Aims and Objectives of the Plan

1. To provide comprehensive information on the current state of the environment within the Shire.
2. To provide information to help government departments and the community to gain a comprehensive picture of the local environment and to assist in decision making, education and identifying future needs.
3. To ensure that the environment is protected and enhanced, facilitating a healthy and safe lifestyle for all, and to promote biodiversity. This aim, however, must be achieved while ensuring an equitable balance between the environment and social and economic development.
4. To provide the necessary foundation for strategic environmental planning and the development of environmental rehabilitation, restoration and protection initiatives.

Environmental planning considerations underpin Council's management planning philosophy, to form an integral part of the operational plans of Council whilst also separately identified in the State of the Environment Report as a support document to Council's Operational Plan.

Onsite Sewage Management

Council has prepared an Onsite Sewage Management Strategy (OSSMS) which details its approach to the ongoing management of on-site sewage management installations within the Council area. This strategy is designed to ensure that Council follows appropriate guidelines to ensure that the onsite sewerage management systems within the Council area are operating efficiently and safely.

The results of Council's activities throughout any particular year are required to be reported on within the annual State of the Environment Report for that particular year.

Local Environmental Plan

Council is required to develop and implement a Local Environmental Plan (LEP). An LEP is the principal legal document for controlling the development of land at the council level. The zoning provisions detailed in the LEP establish the permissibility of uses and standards and regulate the extent of development on Land in the Shire area. LEP's are prepared by councils and approved by the Minister (after public exhibition). Council's LEP was prepared in 2012.



Water and Sewerage Business

Water Supply Business

Inverell Shire is well serviced for water and has not experienced the supply difficulties and restrictions faced by other communities. Council owns and operates three (3) water supply schemes providing treated water to over 13,500 people. The schemes are known as:

1. Copeton Water Supply Scheme – supplying treated water to Inverell, Delungra, Gilgai and Tingha. (Water Supplied from Copeton Dam which is three times the size of Sydney Harbour).
2. Ashford Water Supply Scheme – supplying treated water to Ashford. (Water supplied from the Severn River below Pindari Dam. A new Water Treatment Plant was completed in 2016).
3. Yetman Water Supply Scheme – supplying treated water to Yetman from bores.

Council also provides non-potable supplies in Bonshaw and Graman. It manages the schemes as a single water supply fund. The extent of capital investment in the infrastructure associated with Council's water supply requires an extensive knowledge of the system as it is now and the maintenance and capital upgrades it will need in the future. The plan is part of a mechanism of ensuring continuity of supply of treated water to National Health and Medical Research Council standards for the best dollar value.

The Business Plan identifies the means of managing the existing infrastructure identified in Council's Water Assets Register and future assets using the framework of Total Asset Management. Inverell Shire Council recognises the role of government is that of a service and facility provider and this role must be undertaken in the most cost efficient and effective manner. Council also recognises the responsibility to determine natural service areas and communities of interest, without regard to artificial and historical Local Government boundaries while prompting the responsible use of its natural resources.

Sewerage Business

Council owns and operates five (5) sewerage schemes, which serve approximately 12,000 people.

These schemes are at:

- Inverell;
- Ashford;
- Delungra;
- Gilgai; and
- Tingha.

The schemes are managed as a single sewerage fund and are operated in an environmentally sensitive manner. A major upgrade and expansion of the Inverell Sewerage Treatment Plant has commenced and scheduled for completion during 2024.

Access and Social Equity Activities

Social Planning

The 1996 NSW Social Justice Directions Statement “Fair Go, Fair Share, Fair Say” committed the NSW Government and the Division of Local Government to promoting a more inclusive Community by ensuring that government services are responsive to Community needs and diversity. To this end, Inverell Shire Council has addressed these matters in Council’s Strategic Plan. The overriding principles that have been applied in the development of Council’s Strategic Plan in this matter are:

- The need to promote fairness in the distribution of resources, particularly for those most in need,
- The need to promote and recognise people’s rights and improve the accountability of decision makers,
- The need to ensure that people have fairer access to the economic resources and services essential to meeting their basic needs and improving their quality of life; and
- The need to give people better opportunities for genuine participation and consultation about decisions affecting their lives.

The Strategic Plan now serves a crucial role in documenting identified community needs and providing a clear direction for recommending remedial action to address prioritised service shortfalls. As a consequence, the Strategic Plan serves as an effective tool allowing Council to formulate its management and business plans across the range of Council functions, ensuring that its services, facilities and processes are, as far as possible, accessible and responsive to all members of the community.

In considering the specific needs of the community in the development of the Community Strategic Plan, Council identified six (6) major target groups as a result of detailed scrutiny of demographic data and anecdotal evidence. These include children; young people; women; older people; disabled people and Aboriginal people. Council, in considering the needs of the community, has not identified people from linguistically and culturally diverse backgrounds as requiring individual attention due to their ability to integrate within the community.

Access Planning

Council’s Inclusion (Disability) Action Plan is underpinned by the philosophy that it operates as a tool to assist in the management of Council facilities and services in a manner that facilitates access to and use of those facilities and services by all members of the community.

Specifically, the goals of Council’s Inclusion (Disability) Action Plan are to:

- Improve services and facilities to existing consumers, customers and elected representatives;
- Maintain Inverell Shire Council’s image as a leader in the field of inclusive access;
- Allow for a planned and managed change in business or services;
- Allow public consultation for inclusion and access issues;
- Break down the physical, attitudinal and communication barriers associated with disabled access;
- To undertake a bi-annual review of Council’s Inclusion (Disability) Action Plan to ensure compliance to current standards and changing needs of the community;
- To ensure progressive training and education of Council staff to address the goals of the Inclusion (Disability) Action Plan.

These goals are taken into consideration in the development of Council’s infrastructure renewal and upgrade programs in the Operational Plan. Over recent years Council has undertaken infrastructure upgrade works in the Inverell Central Business District and Lake Inverell to improve access. Council has also provided improved all abilities access at Copeton Dam Northern Foreshores to provide inclusive recreational opportunities.

Fraud Control

Council takes its duty to effectively and efficiently manage the communities' resources and facilities entrusted to it seriously. Council has established a Fraud Control Policy and also utilises internal and external audit functions to ensure the correct use of Council's resources. This function is conducted in accordance with industry best practice.

Cultural Development

The development of the Shire's cultural assets is underpinned by the definition of culture adopted from the Local Government NSW as *"the aspirations and activities practiced and utilised by Local Government in the Community to reflect and celebrate the past, current and future identity, character, spirit and sense of place. For Local Government, cultural development is the purposeful pursuit of Council functions that enrich local identity, a sense of place and quality of life."*

The development and implementation of the Community Strategic Plan in respect of cultural matters is informed by the following key principles: *Identity, Diversity, Economy, Activity, and Heritage*.

The Community Strategic Plan includes an expression of the Community's objectives and needs for cultural services and facilities. The communities of the Shire are actively involved in a wide array of cultural and artistic activities.

The Operational Plan and Budget provide for a continuation of Council's financial support of the Inverell Art Gallery, being a major cultural and tourism asset of the Shire.

The Community Strategic Plan considers the following principles:

- To facilitate the use of appropriate facilities, advocating where necessary for improved infrastructure development.
- Encourage the promotion of local events and activities; promote the value of participation; promote local sponsorship of activities and events; explore opportunities for improved networking.
- To collaborate with and support the efforts of local service providers to enhance the scope of opportunities and to encourage community participation.
- To ensure more efficient utilisation of existing resources and opportunities.
- To ensure community needs and expectations are met.
- To enhance the economic potential of Inverell's cultural appeal.
- To maximise the return on Inverell's rich cultural history and heritage, whilst preserving its value.
- To build on Inverell Shire's reputation as a 'desirable destination'.
- To promote equality of access and cultural experience for the whole community.

Economic Development

Council recognises the importance of facilitating a healthy, vibrant, innovative and proactive community. The prosperity of a region's future depends on the health of its supporting economic base. Council's Community Strategic Plan requires the *"giving of priority to economic and employment growth and the attraction of visitors"*. Inverell Shire is now the fastest growing Shire in the New England/North West and Inverell is one of the fastest growing regional centres in New South Wales with an annual growth rate of 2.79%.

Council's Strategic objectives in respect of a strong economy are:

- Businesses, Institutions and Council are working cooperatively towards agreed initiatives to strengthen and expand the Shires economic base;
- Plan for and promote the clustering of specific businesses and industry sectors in commercially appropriate locations;
- Facilitate access to services and infrastructure including education, training and research for business;
- Develop and promote the Shire as a place for business establishment;
- Assist business to integrate with the Community and natural environment;
- Plan for and promote private and commercial businesses and residential, industrial and commercial development;
- Promote a competitive, dynamic and progressive business environment that improves market value;
- Promote the Shire as a destination for visitors; and
- Generate economic benefits to the Shire by increasing visitation from domestic, regional, national and international market sectors.

Council has successfully and continues to demonstrate leadership in these strategic areas. Key results to date include:

- Redevelopment and beautification of the Inverell CBD and Cultural Precinct.
- Direct financial and in-kind assistance to Business and the Inverell Chamber of Commerce and Industry.
- Growth and promotion of Inverell's tourism industry through the Visitor Information Centre and provision of comprehensive promotional materials. Tourism is worth in excess of \$63.7M a year to the local economy.
- Facilitation of business development seminars with the State Government.
- Facilitation of the bi-annual Inverell Careers Expo.
- Co-ordination of Inverell Business, Tourism and Community websites.
- Facilitation and participation in regional national and international events promoting Inverell.
- The provision of Financial Assistance to Businesses through its Industry Assistance Programs.
- Provision of the Rifle Range Road Stage 2 Industrial Land Subdivision.
- Redevelopment of Copeton Northern Foreshores

Council participates in the NSW Government's "Small Business Friendly Council" Program. During 2018/2019 Council conducted major promotional activities with the Inverell Chamber of Commerce and Industry, reviewing its Policies which impact Small Business and, as noted, completing Stage 2 of its Rifle Range Road Industrial Subdivision. The Community's need for industrial land is not currently being met by the private market.



PART C – STATEMENT OF REVENUE POLICY

Rates

Categorisation of Land – General Rates

Council has adopted the following categories of land for utilisation as the basis of Council's rating system for General rates:

- Farmland
- Residential
- Mining
- Business

NOTE: All individual parcels of land in the Shire will be initially placed in one of these categories.

Council has also decided to utilise a system of sub-categories as a mechanism to achieve a more equitable distribution of the rate burden within the Shire. The sub-categories are:

CATEGORY	SUB-CATEGORY
Residential	Inverell Rural (2 ha to 40 ha) Ashford village Delungra village Gilgai village Yetman village Tingha Village General
Business	Inverell Commercial/Industrial Other

Rating Structure

Council has chosen to utilise a rating structure that involves the use of a base amount to which an ad valorem amount is added. The base amount and the ad valorem amount may vary from year to year, depending on the total amount of rate income Council chooses to raise and the land value determined by the Valuer General for each individual parcel of land in the Shire.

Non-Rateable Lands – Annual Charges

Some land within the Shire is exempt from paying general rates – these lands are called 'non-rateable' land. However, annual charges for water services, sewerage services, domestic waste services and other waste services are charged on these lands.

Details of these charges are shown elsewhere in Council's Operational Plan.

Type of Fees

Section 608 of the *Local Government Act, 1993* permits fees to be charged for services provided by Council. An approved fee may be charged for the following services provided under the Local Government Act or any other Act or the Regulations:

- Supplying a service, product or commodity.
- Giving information.
- Providing a service in connection with the exercise of Council's regulatory functions including receiving an application for approval, granting an approval, making an inspection and issuing a certificate.
- Allowing admission to any building or enclosure.

In particular, Council may charge an approved fee for inspecting premises that are reasonably required to be inspected in the exercise of its functions, whether or not the inspection is requested or agreed to by the owner or occupier of the premises.

The details of each fee proposed to be charged, the type of fee, and the amount of the fee are set out in full in the attached Schedule of Fees and Charges for the financial year 2022/2023.

Annual Charges

Council proposes to levy annual charges for the following:

- Water Supply Services
- Sewerage Services
- Waste Management, Domestic Waste Management Services and Other Waste Management Services
- Stormwater Management Services

Water Supply Service (Category 1 – Business Activity)

Council has adopted the principle of 'competitive neutrality' to its Water Supply business activities as part of the National Competition Policy that is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 Government Policy statement on the 'Application of National Competition Policy to Local Government'. The 'Pricing & Costing for Council Businesses – A Guide to Competitive Neutrality' issued by the Department of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provides standard of disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents; Council subsidies; return on investments (rate of return); and dividends paid.

The water charge is levied upon:

- a) Land that is supplied with water from Council mains, and
- b) Vacant land situated within 225 metres of a Council water main, whether or not the property is connected to Council's water supply, provided it is possible to supply water to the property if requested by the owner of the land.

The level of the annual water charge is set to generate sufficient funds to operate and maintain a water supply service. Council's policy is to levy a 'standard' water charge to all serviced areas of the Shire in order to provide equitable access to the service.

Sewerage Charges (Category 1 – Business Activity)

Council has adopted the principle of 'competitive neutrality' to its Sewerage Service business activities as part of the National Competition Policy that is being applied throughout Australia at all levels of government. The framework for its application is set in the Government Policy statement on the

'Application of National Competition Policy to Local Government'. The 'Pricing and Costing for Council Businesses "A Guide to Competitive Neutrality" issued by the Office of Local Government has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provides standard of disclosure requirements.

These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents; Council subsidies; return on investments (rate of return); and dividends paid.

Sewerage charges are levied upon:

- a) Land that is connected to Council's sewer mains, and
- b) Vacant land situated within 75 metres of the Council sewer main, whether or not the property is connected to the sewer main, provided it is possible for the land to be serviced if requested.

The level of the annual sewerage charge is set to generate sufficient funds to operate and maintain a sewerage supply service. Council's policy is to levy a 'standard' sewerage charge to all serviced areas of the Shire in order to provide equitable access to the service.

Private residences are levied the annual sewerage charge irrespective of the number of water closets connected to the sewerage system. Other premises, such as flats, motels, hotels etc. are levied multiple sewerage charges for all water closets in excess of two (2).

Waste Management Charge

The Waste Management Charge is levied on all rateable properties in the Shire.

Income from the Waste Management Charge is utilised to offset the costs associated with the management and maintenance of Council's Waste Depots and associated programs, which are not funded from Council's Domestic Waste Management Charge. An amount is allocated to a reserve for the development of future waste disposal sites and site restoration.

Domestic Waste Management Charge

This charge is levied on each property in a defined 'scavenging area' for Inverell, the villages and other areas which are provided with garbage service and a recycling service, utilising the 240 litre 'Sulo' bins. The waste collection service is provided by Council. Council significantly expanded the collection areas during 2013/2014 and 2014/2015 for both garbage and recycling services as part of its new Waste Management Strategy. Council partners with Glen Industries, a registered Australian Disability Enterprise, in the delivery of its recycling services.

Income from the Domestic Waste Management charge meets the cost of providing the domestic waste collection services, and an amount is allocated to a reserve for development of future waste collection services.

Waste Management Service (Commercial)

These waste and recycling collection charges are levied on commercial properties wishing to use the services. These are 'user pays' charges.

Stormwater Management Service Charge

This charge is levied on all urban land that falls within the residential or business categories for rating purposes (except vacant land) to which Stormwater services are provided in Inverell, Ashford, Delungra, Yetman and Gilgai. The level of the Charge is set by the State Government.

Loan Borrowings

Borrowings are funds that Council may obtain from external and internal sources either by overdraft, loan or by any other means approved by the Minister for Local Government.

The following borrowings are proposed over the next five (5) years.

YEAR	FUND	PURPOSE	AMOUNT	TOTAL
2023/2024	General	Capital Works	Nil	Nil
2024/2025	General	Capital Works	Nil	Nil
2025/2026	General	Capital Works	Nil	Nil
2026/2027	General	Capital Works	Nil	Nil
2027/2028	General	Capital Works	Nil	Nil

YEAR	FUND	PURPOSE	AMOUNT	TOTAL
2023/2024	Water	Capital Works	Nil	Nil
2024/2025	Water	Capital Works	Nil	Nil
2025/2026	Water	Capital Works	Nil	Nil
2026/2027	Water	Capital Works	Nil	Nil
2027/2028	Water	Capital Works	Nil	Nil

YEAR	FUND	PURPOSE	AMOUNT	TOTAL
2023/2024	Sewer	Capital Works	Nil	Nil
2024/2025	Sewer	Capital Works	Nil	Nil
2025/2026	Sewer	Capital Works	Nil	Nil
2026/2027	Sewer	Capital Works	Nil	Nil
2027/2028	Sewer	Capital Works	Nil	Nil

Council is currently investigating the provision of additional infrastructure at the Inverell Waste Facility, which may require new borrowings in the short to medium term.

Council allocates a significant quantum of Funds to Capital Works each year and also hold funds as Internally Restricted Assets which are available to fund identified Capital Works.

Goods and Services Tax (GST)

Local Government is treated as a business and GST is payable on all goods and services supplied by Council at the prescribed rate as set by the Commonwealth Treasurer.

However, a number of taxes, fees and charges will be outside the scope of the GST. If a particular fee or charge levied by Council is listed on a determination made by the Commonwealth Treasurer, it will not be subject to GST.

PART D – OPERATING PLAN AND BUDGET

2023/2024 Budget Report

Introduction

Council has a policy of applying the following principles to the preparation of the Draft Operating Plan and Budget and Long-Term Financial Plan: -

- Principle 1:** A “Balanced Budget” for all activities is to be presented for consideration.
- Principle 2:** Ensure the provisions of funds to meet operation costs of approved services is at a sustainable level, prior to allocating funds for capital projects.
- Principle 3:** The Draft Budget utilises the full “Rate Peg” approved by IPART for consideration.

These principles have been applied to the preparation of this document. However, the following matters are highlighted:

- i. Some votes have been reduced below the 2022/2023 level due to “special one off” expenditure being included in the votes in that year being excluded and also due to ongoing cost savings being identified.

The Budget has been predicated on the principle that the maintenance of existing facilities should be paramount and therefore maintenance votes in the works area have been maintained.

- ii. The continuation of Council’s “Strategic Capital Infrastructure and Projects Fund” as a vehicle for Council to be able to undertake strategic projects which enhance the amenity of the community and which provide Council with a capacity to attract grant funding (most grant funding now requires \$ for \$ matching contributions).
- iii. Council’s “Strategic Capital Infrastructure and Projects Fund has been allocated to loan repayments for the Inverell Aquatic Centre Redevelopment
- iv. A full “Rate Peg” of 3.7% has been utilised in the preparation of this budget.

The preparation of this budget can be summarised as:

1. Presents a balanced budget for all activities;
2. It is a “Operationally Sound” Budget. That is, this budget document provides for the continuation of all council’s existing programs and services at their existing service levels with no service cuts;
3. No “Surplus funds” have been identified for allocation later in 2023/2024 as needs arise, with all revenues being matched to expenditure to maintain the Budget in balance; and

4. The Budget provides substantial funding for the ongoing implementation of Council's Asset Management Program, which is a major requirement of the State Government under the Integrated Planning and Reporting Guidelines.

Major Impacts on Budget

When preparing the Budget, it was necessary for the following external factors (beyond Council's ability to control income/expenditure) to be considered. The factors include:

- Rate pegging limit – IPART has advised Council of the maximum permissible increase. The draft estimates have been prepared on the basis of Council utilising the full 3.7% increase in the General Activities rate income for 2023/2024. This is consistent with Council's Long-Term Financial Plan. The 3.7% increase yields Council additional revenue of \$556K additional rate income to that which was raised in 2022/23;

It is recommended that Council again take the maximum permissible increase allowed. Failure to do so will negatively impact Council's long-term sustainability;

- Total Fixed Cost increases in the General Fund of \$1.586M, Water Fund of \$590K, and the fixed costs decreases in Sewer Fund of \$126K.
- The electricity costs included in the draft Budget are \$529K General Fund, \$1.2M Water Fund and \$261K Sewer Fund for a total of \$1.990M, being an increase of \$684K on 2022/2023 budget. Council's new two-year electricity contracts resulted in a significant increase in electricity costs;
- Wage and salary increase, averaging 5% (Local Government State Award commencing 1 July 2023 has not yet been released), have been allowed for, including increases in respect of staff movements within Council's Salary System. The Superannuation Guarantee Charge has been allowed for at the legislated 11%, an increase of 0.5%.
- Insurance Premiums increased across the three (3) Funds by \$166K. Insurance expenditure now totals \$1.168M across the three (3) funds and is increasing at an alarming rate.
- The Financial Assistance Grant has been included at \$4.728M, the ACRD Road Grant at \$2.563M, the Roads to Recovery Grant at \$1.402M, RMS Repair Program at \$0.544M and the Regional Roads Block Grant at \$3.132M.
- The official Australia Cash Rate as set by the Reserve Bank (RBA) has increase significantly over recent months to 3.6% at the time of writing this report. The increase to previously seen low interest rates have increased Council's ability to generate interest revenue to offset Council's works program. The 2023/2024 budget has allocated \$884K in the General Fund, \$182K for the Water Fund and \$130K for the Sewer Fund.

Most Economists, including Council's investment advisor, Imperium Markets, and TCorp Local Government Services, have all indicated that interest rates will plateau during 2022/2023 with potential rate decreases in late 2023;

- Cost shifting is now reported by Local Government New South Wales (LGNSW) to be costing councils 6% of their Total Annual Revenues (in the General Fund this equates to \$2.147M or a 13.76% Rate Increase). Cost Shifting occurs when Federal and State Governments transfer the costs of delivering services and infrastructure onto Local Government, without providing the funding to Local Government to fund the service and infrastructure delivery.

Accordingly, Council does not have the financial capacity to fund new services or any capital projects other than those detailed in the budget report in the General Fund 2023/2024 draft Budget. The Water and Sewer Fund (these funds are restricted in their use by legislation and cannot be utilised outside of these activities) continue to have the capacity to fund new services and capital projects on a priority basis; however, the major focuses within the Water and Sewerage Funds are asset management and asset renewal.

On a cash basis, the General Fund will return a cash surplus of \$2,918 Water Fund, a cash surplus of \$2,835 and Sewerage Fund a cash surplus of \$2,081 for a combined fund cash surplus of \$7,834.

General Activities Budget

General Rates and Charges

This Budget has been prepared on a balanced basis. Details of increases in votes, one off allocations and details of major budget allocations and cost increases included in the Budget are shown in Attachment 1 – 9. Details of Council's major Works Programs – Roads are included in Attachments 3 and 4.

General Rates

A key principle applied to the preparation of a General Activity was the 'Operationally Sound' principle, which ensures all existing services were delivered, maintained and renewed to Council's service standards.

The key features of the 2023/2024 Budget are:

- A general rate increase allowable in terms of Section 506 of the Act (Rate pegging Section) for the 2023/2024 rating year is 3.7% and has been included to fund the increase in fixed costs in the General Fund. The 3.7% increase yields Council additional revenue of \$556K additional rate income to that which was raised in 2022/23;
- Increases in Council's fixed cost, as detailed in Attachment 1 below, are funded,
- It's a continuation of the existing rating structure i.e. Base amount and an ad valorem rate,
- A base rate of \$235.00; and
- The maximum permissible rate increase enables Council to meet all the State Government required Benchmarks at 30 June, 2024, and also place Council in a sound position to maintain its existing service and infrastructure levels, and continue to address the infrastructure backlog on its road network.
- Failure to take the maximum increase allowed will impact negatively on Council's sustainability in future years.

Waste Management Charges

Waste Management continues to be a significant issue for Council. It is recommended under Council's Long Term Financial Plan that the 2023/2024 waste charges increase as follows: Waste Management Charge remain at \$96.00 and levied on all rateable properties, the Domestic Waste Management – Occupied Charge increase to \$398.00 (was \$363.00), the Domestic Waste Management – Unoccupied Charge increase to \$72.00 (was \$66.00) and the Commercial Waste Management Charge increase to \$398.00 (was \$363.00) plus GST if applicable, and the Weekly Commercial Recycling Collection Charge increase to \$150.00 (was \$150.00).

On this basis the Waste Charges to be collected from each Charge Type are as follows:

Waste Management Charge	\$ 832,032
DWM – Occupied Charge	\$ 2,875,550

DWM – Unoccupied Charge	\$ 32,832
Commercial Waste Management/Recycling Charge	\$ 199,770
TOTAL	\$3,940,184

Council's Waste Functions are fully self-funding, however, should the State Government Waste Levy become payable by Council, the abovementioned Waste Charges would need to increase significantly. It is likely that Council will be forced to pay these charges in future years. While the State Government propose that the purpose of the levy is to reduce the amount of waste going to landfill and to promote more recycling and materials recovery, the levy has to be paid by Councils to the NSW Environmental Protection Authority, who then utilises the funds to fund their operations and programs. This is an example of the State Government shifting their costs onto Council at the ultimate expense of Council's Ratepayers.

Fees and Charges

Also included with the Budget are the proposed 2023/2024 Fees and Charges.

Many Fees and Charges have been increased from the level set at the 2022/2023 Budget Meeting. Where an increase is recommended, these fees are highlighted.

It is noted that GST has been added to those fees and charges to which the tax applies.

Loan Borrowings

No new borrowings are proposed for the General, Water or Sewer Funds for the 2023/2024 Financial Year.

Details of Council's outstanding loan commitments for all Funds are shown in Attachment 9,

As Council has been declared as a Fit for the Future Council, Council can now access borrowings from NSW Treasury Corporation at significantly reduced interest rates.

Internally Restricted Assets (IRA) all Funds

This Budget recommends net transfers from Internally Restricted Assets of \$16.777M to fund specific capital expenditure items. That said, further actual transfers will occur in the Water, Sewerage and Waste Funds as ongoing projects are completed.

The 2023/2024 budgeted net transfers to/(from) reserves are:

FINANCIAL RESERVE	Net Movement \$ 000
Plant Purchases (funded from accumulated plant depreciation charges)	(126)
Gravel Pit Restoration	10
Waste Management Services	425
Domestic Waste Management	11
Inverell Aquatic Centre (includes \$10M unexpended loan funds)	(17,097)
TOTAL Net Movements	(16,777)

A table showing the Internally Restricted Assets and movements proposed by the Budget is shown in Attachment 6 of the 2023/2024 Operational Plan, with the balance at 30 June, 2024 expected to be \$21.73M in General Fund (dependent on the completion of Internally Restricted Funded Projects – see the Notes on Attachment 6 for details), \$7.72M in Water Fund and \$3.58M in Sewer Fund. The interest that accrues on these funds contributes substantially to the funding of Council's continuing Works Programs. As these funds reduce, so does the quantum of funds available to the annual Works Program.

Capital Expenditure

A list of capital items proposed for 2023/2024 is shown in Attachment 5.

The funding sources for these items are:

	GENERAL \$	WATER \$	SEWER \$	TOTAL \$
OTHER CAPITAL PROGRAMS				
Grants/Other Contributions	236,500	-	-	236,500
Loans	-	-	-	-
Revenue	1,925,586	1,737,190	924,840	4,587,616
Internal Restricted Assets	1,379,000	-	-	1,379,000
	3,541,086	1,737,190	924,840	6,203,116
INVERELL AQUATIC CENTRE				
Grants/Contributions	5,862,000			5,862,000
Revenue	421,830			421,830
Internal Restricted Assets	17,096,959			17,096,959
	23,380,789	-	-	23,380,789
ROADS				
Grants/Contributions - Roads	5,568,768	-	-	5,568,768
Revenue Funding - Roads	2,120,956	-	-	2,120,956
Internal Restricted Assets - Roads				-
	7,689,724	-	-	7,689,724
	34,611,599	1,737,190	924,840	37,273,629

No Capital Expenditures have been recommended outside of Council's existing programs, and increases are generally limited to inflation.

Plant Purchases

The Council's Plant acquisitions (known as "Inverfleet") is based on a 10 Year "rolling" Replacement Plan, which is funded through the "hire charges" for Council Plant on Council works.

Council's Inverfleet operations budget has been summarised in the below table. A detailed budget report is shown in Attachment 7.

SUMMARY OF INVERFLEET OPERATIONS FOR 2023/2024

Full details in Attachment 7

	\$
Total Net Plant Income	6,418,263
<u>Less</u> Plant Operating Costs/Works Programs	6,218,263
Less Plant Capital Replacement Inflation Allowance (CRIA)	200,000
Surplus/(Deficit) from Operations	\$0
Add back Depreciations	1,768,000
Add back CRIA	200,000
<u>Less</u> Transfer to Plant IRA for Purchases	1,968,000
Net Surplus from operations	\$0

2023/2024 is a high expenditure year with proposed plant purchases having an estimated purchase price of \$2,059,000 (includes \$80,000 for Small Plant, and \$40,000 for new Workshop Equipment) as shown in Attachment 8. This program may be varied during the year to reflect Council's changing needs.

An amount of \$3.879M is estimated to be held in the Plant Internally Restricted Asset as at 30 June, 2024 to Fund Council's replacement needs. This is funded from the Plant Depreciation Expense.

Council's Plant hire charges were increased in July 2022 by 3.58% to cover fixed operating costs, plus an additional increase of 13% to reflect the significant increase in fuel (Fuel Levy). Fuel represents the second largest cost to fleet expenditure behind depreciation. This increase will have significant impacts on the cost of delivering council services.

Council's Plant hire charges will increase on 1 July 2023 by 5.15% to cover increases in wages, insurances, cost of parts and depreciation. Councils fuel levy will be adjusted to reflect the cost of fuel at July 2023.

Council was able to purchase diesel late March 2023 for \$1.75 per litre excluding GST. Council staff will continue to monitor fuel prices over the coming months and Plant Hire rates will be adjusted each month based on the price movement of fuel. Each five (5) cent movement (+/-) will result in Plant Hire Rates being adjusted by (+/-) 0.81%.

Sewerage Activities

Council is required to comply with the National Guidelines as agreed by COAG in respect of the pricing of its Sewerage Services. It is required in complying with these Guidelines at a minimum standard that Council's Sewerage Operations at least break even financially after the depreciation of assets is brought to account. Council's Sewerage Fund is in a sound financial position.

This Activity's Budget is based on:

- a) A "Balanced" Budget; and
- b) A 5.48% - 5.52% increase in sewerage charges for 2023/2024 are proposed in this budget.

Sewer charges did not increase for three years during the implementation of Council's Special Rate Variation. The Fund will still maintain significant funds to fund the substantial major Asset Renewal and Upgrade Works being undertaken.

- c) The Nursing Homes/Supported Aged Care Sewerage Charge of \$2,870.00 p.a. is again recommended. This will apply to H N McLean; however, the annual subsidy will still be in the vicinity of \$8K p.a. This subsidy is able to be provided under the NSW Best Practice Management Water and Sewerage Guidelines.
- d) Inverell Showground Sewerage Charge of \$3,882.00 p.a. is recommended. This will apply to the Inverell Showground and reflects the infrequent use of amenities at the Inverell Showground.

On this basis, the Sewerage Charges to be collected from each Charge Type are listed in the following table.

Charge Type	Total Amount	Unit Charge
Sewer – Occupied	\$ 2,986,560	\$ 612.00
Sewer – Vacant	\$ 76,615	\$ 385.00
Sewer – Flats/Units	\$ 97,020	\$ 385.00/Unit
Sewer – Hotels/Clubs	\$ 27,450	\$ 1,830.00
Sewer – Motels, Hotel/Motels Complexes and Caravan Parks.	\$ 53,976	\$ 612.00 Residence \$ 612.00 Restaurant \$ 193.00/Ensuite unit \$ 1,830.00/Amenities Block
Sewer – Non-Rateable Schools – WC's	\$ 35,380	\$ 116.00/WC
Sewer – Non-Rateable Other – WC's	\$ 43,216	\$ 146.00/WC
Sewer – Non-Rateable – Urinals	\$ 7,192	\$ 116.00/Urinal
Sewer – Not-for-profit Nursing Homes	\$ 5,740	\$ 2,870.00
Sewer – Inverell Showground	\$ 3,882	\$ 3,882.00
TOTAL	\$ 3,337,031	

Water Activities

Council is required to comply with the National Guidelines as agreed by COAG in respect of the pricing of its Water Supply Services. Council complies with these guidelines at a minimum standard.

This Activity's Budget is presented on the following basis:

- a) A "Balanced" Budget;
- b) A 3.61% increase in the availability base charge of \$430.00 per assessment (includes first water meter);
- c) Additional water meters will again incur a charge of \$430 per meter;
- d) A Water Consumption Charge for Commercial Consumers of \$2.02/KL (was \$1.78);
- e) A "Stepped Tariff" Water Consumption Charge for Residential and Non-Rateable consumers of:
 - i. \$2.02/KL 0 to 600KL (was \$1.78); and
 - ii. \$2.33/KL 600KL and Over (was \$2.07).
- f) A Water Consumption Charge for Community Facilities of \$1.08KL (was \$0.93); Eligible entities include: Inverell Minor League, Inverell Golf Club, Inverell Tennis Club, Inverell Rugby Club, Gilgai Tennis Club, Inverell Equestrian Council, Inverell Shire Council (Sporting fields and Parks)
- g) A Raw Water Consumption Charge of \$0.53KL. This includes water supplied to Copeton Waters State Park (was \$0.44);
- h) An increase in the cost per kilolitre of water for the Abattoir to \$1.08 (was \$0.93) per KL (less an early settlement discount of 20 per cent).

It is noted that the Abattoir will continue to receive water at less than cost, with an annual subsidy of approximately \$513K being provided by Council in this matter. This subsidy is able to be provided under the NSW Best Practice Management Water and Sewerage Guidelines.

On the basis of the Water Charges indicated above the following amounts are proposed to be collected from each Charge Type as listed in the table below.

Charge Type	Total Amount	Unit Charge
Water Access Charge	\$ 2,854,340	\$ 430.00
Water Charge – per kl	\$ 2,838,962	\$ 2.02/kl
Community Facilities	\$ 15,166	\$ 1.08/kl
Raw Water Consumption Charge	\$ 14,662	\$ 0.53/kl
Abattoir Water Consumption Charge kl	\$ 471,813 (net)	\$ 1.08/kl
TOTAL	\$ 6,194,943	

Rate Comparisons 2023/2024

RATE COMPARISONS 2023/2024

Based on existing valuations as issued by the Valuer General - 2022 Base date

	Proposed Rates in \$			
	Rate peg: 3.7%			
Residential - Inverell	0.980630			
Residential - General	0.604990			
Residential - Ashford	1.080240			
Residential - Delungra	1.323630			
Residential - Gilgai	0.714120			
Residential - Yetman	1.708790			
Residential - Tingha	4.103800			
Residential Rural	0.426380			
Farmland	0.202390			
Business - Inverell Industrial / Commercial	2.983700			
Business - Other	2.090900			
Mining	10.454500			
General Base Amount	\$ 235.00	\$0 increase proposed		
Domestic Waste Management - Inverell - 240L	\$ 398.00	\$13 increase proposed		
Domestic Waste Management - Tingha 140L	\$ 398.00	\$13 increase proposed		
Domestic Waste Management - Un Occupied Charge	\$ 72.00	\$1 increase proposed		
Waste Management Charge	\$ 96.00	\$1 increase proposed		
Sewerage (occupied) Rateable Charges	\$ 612.00	\$30 increase proposed		
Water Charges - Inverell	\$ 430.00	\$20 increase proposed		
Stormwater Management Service Charges	\$ 25.00	\$0 increase proposed		

RESIDENTIAL - INVERELL

		2019 Land Value	2022 Land Value		2022/23 Rate levy	2023/24 Rate levy 3.7%	Difference \$	Total % change per assessment
3487	House - Gordon St LV change 43%	83,800	120,000	General	1,468.84	1,411.76	(57.09)	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Garbage Collection	726.00	796.00	70.00	
				Waste Management	96.00	96.00	-	
				Stormwater	25.00	25.00	-	
					3,310.84	3,370.76	59.91	1.81%
5323	House - Short St LV change 47%	64,500	95,000	General	1,182.37	1,166.60	(15.78)	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
				Stormwater	25.00	25.00	-	
					2,661.37	2,727.60	66.22	2.49%
7881	House - Runnymede LV change 59%	98,500	157,000	General	1,687.04	1,774.59	87.55	
				Water	415.00	430.00	15.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,561.04	2,698.59	137.55	5.37%
3064	House - Eugene St LV change 102%	9,500	19,200	General	366.01	423.28	57.27	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
				Stormwater	25.00	25.00	-	
					1,845.01	1,984.28	139.27	7.55%
Average property valuation (occupied) LV change 57%		66,646	104,432	General	1,211.48	1,259.09	47.61	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
				Stormwater	25.00	25.00	-	
					2,690.48	2,820.09	129.61	4.82%

RESIDENTIAL - GENERAL								
		2019 Land Value	2022 Land Value		2022/23 Rate levy	2023/24 Rate levy 3.7%	Difference \$	Total % change per assessment
1877	House - Tingha Road LV change 115%	59,100	127,000	General	822.29	1,003.34	181.04	
				Water	415.00	430.00	15.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					1,696.29	1,927.34	231.04	13.62%
6246	House - Nullamana LV change 80%	10,000	18,000	General	326.07	343.90	17.83	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					785.07	837.90	52.83	6.73%
8130	House - Warialda Road LV change 63%	93,700	153,000	General	1,171.98	1,160.63	(11.34)	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					1,630.98	1,654.63	23.66	1.45%
Average property valuation (occupied) LV change 73%		52,286	90,295	General	748.66	781.28	32.62	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					1,207.66	1,275.28	67.62	5.60%
RESIDENTIAL - ASHFORD								
		2019 Land Value	2022 Land Value		2022/23 Rate levy	2023/24 Rate levy 3.7%	Difference \$	Total % change per assessment
271	House - Dudley St LV change 185%	10,000	28,500	General	522.89	542.87	19.98	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	25.00	25.00	-	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,001.89	2,103.87	101.98	5.09%
7457	House - Dudley St LV change 185%	17,000	48,400	General	731.41	757.84	26.42	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	25.00	25.00	-	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,210.41	2,318.84	108.42	4.91%
398	House - Duff St LV change 184%	9,500	27,000	General	508.00	526.66	18.67	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	25.00	25.00	-	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					1,987.00	2,087.66	100.67	5.07%
Average property valuation (occupied) LV change 183%		12,252	34,655	General	589.97	609.36	19.38	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	25.00	25.00	-	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,068.97	2,170.36	101.38	4.90%

RESIDENTIAL - DELUNGRA								
		2019 Land Value	2022 Land Value		2022/23 Rate levy	2023/24 Rate levy 3.7%	Difference \$	Total % change per assessment
1005	House - Railway St LV change 50%	20,000	30,000	General	613.30	632.06	18.76	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	25.00	25.00	-	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,092.30	2,193.06	100.76	4.82%
1022	House - Reedy St LV change 50%	18,000	27,000	General	574.47	592.35	17.88	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	25.00	25.00	-	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,053.47	2,153.35	99.88	4.86%
Average property valuation (occupied) LV change 50%		19,760	29,618	General	613.14	627.00	13.86	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	25.00	25.00	-	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,092.14	2,188.00	95.86	4.58%
RESIDENTIAL - GILGAI								
		2019 Land Value	2022 Land Value		2022/23 Rate levy	2023/24 Rate levy 3.7%	Difference \$	Total % change per assessment
1349	House - Hall St LV change 100%	24,000	48,000	General	562.32	577.78	15.46	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	25.00	25.00	-	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,041.32	2,138.78	97.46	4.77%
1404	House - Short St LV change 100%	36,000	72,000	General	730.98	749.17	18.19	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	25.00	25.00	-	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,209.98	2,310.17	100.19	4.53%
1387	House - Park St LV change 100%	37,400	74,800	General	750.66	769.16	18.50	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	25.00	25.00	-	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,229.66	2,330.16	100.50	4.51%
Average property valuation (occupied) LV change 103%		32,698	66,498	General	684.57	709.88	25.30	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	25.00	25.00	-	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,163.57	2,270.88	107.30	4.96%

RESIDENTIAL - YETMAN								
		2019 Land Value	2022 Land Value		2022/23 Rate levy	2023/24 Rate levy 3.7%	Difference \$	Total % change per assessment
6614	House - Macintyre St LV change 66%	13,000	21,600	General	582.29	604.10	21.81	
				Water	415.00	430.00	15.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					1,456.29	1,528.10	71.81	4.93%
6617	House - Macintyre St LV change 66%	29,800	49,600	General	1,044.02	1,082.56	38.54	
				Water	415.00	430.00	15.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					1,918.02	2,006.56	88.54	4.62%
7467	House - Warialda St LV change 66%	14,000	23,300	General	609.78	633.15	23.37	
				Water	415.00	430.00	15.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					1,483.78	1,557.15	73.37	4.94%
Average property valuation (occupied) LV change 66%		13,730	22,801	General	602.36	624.61	22.26	
				Water	415.00	430.00	15.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					1,476.36	1,548.61	72.26	4.89%
RESIDENTIAL - TINGHA								
		2019 Land Value	2022 Land Value		2022/23 Rate levy	2023/24 Rate levy 3.7%	Difference \$	Total % change per assessment
114446	House - Diamond St LV change 100%	3,500	7,000	General	512.05	522.27	10.22	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					1,966.05	2,058.27	92.22	4.69%
114606	House - Swimming Pool Rd LV change 100%	4,500	9,000	General	594.06	604.34	10.28	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,048.06	2,140.34	92.28	4.51%
114439	House - Agate St LV change 100%	2,200	4,400	General	405.43	415.57	10.14	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					1,859.43	1,951.57	92.14	4.96%
114442	House - Diamond St LV change 201%	1,330	4,000	General	334.08	399.15	65.07	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					1,788.08	1,935.15	147.07	8.23%
Average property valuation (occupied) LV change 106%		4,033	8,316	General	558.05	576.29	18.25	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,012.05	2,112.29	100.25	4.98%

RESIDENTIAL RURAL								
		2019 Land Value	2022 Land Value		2022/23 Rate levy	2023/24 Rate levy 3.7%	Difference \$	Total %change per assessment
110894	Defraignes Lane 8.605HA LV change 61%	179,000	288,000	General	1,470.23	1,462.97	(7.26)	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
				Water	415.00	430.00	15.00	
					2,344.23	2,386.97	42.74	1.82%
111804	Gwydir Highway 14.06ha LV change 48%	189,000	280,000	General	1,539.80	1,428.86	(110.93)	
				Water	415.00	430.00	15.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,413.80	2,352.86	(60.93)	-2.52%
5416	Swanbrook Road 3.16HA LV change 99%	143,000	285,000	General	1,219.79	1,450.18	230.39	
				Water	415.00	430.00	15.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					2,093.79	2,374.18	280.39	13.39%
114393	Howell Rd 8.62HA LV change 111%	33,000	69,700	General	454.57	532.19	77.62	
				Waste Management	96.00	96.00	-	
					550.57	628.19	77.62	14.10%
114598	Dettmans Rd 21.3HA LV change 116%	50,000	108,000	General	572.83	695.49	122.66	
				Water	415.00	430.00	15.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					1,446.83	1,619.49	172.66	11.93%
Average property valuation (occupied) LV change 69%		128,309	216,945	General	1,117.49	1,160.01	42.52	
				Water	415.00	430.00	15.00	
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					1,991.49	2,084.01	92.52	4.65%
FARMLAND								
		2019 Land Value	2022 Land Value		2022/23 Rate levy	2023/24 Rate levy 3.7%	Difference \$	Total %change per assessment
8637	PH Lockerby 404 HA LV change 65%	132,000	218,000	General	708.86	676.21	(32.65)	-4.61%
				Waste Management	96.00	96.00	-	
					804.86	772.21	(32.65)	-4.06%
9755	PH Delungra 1886 HA LV change 68%	1,330,000	2,230,000	General	5,100.25	4,748.30	(351.95)	-6.90%
				Garbage Collection	363.00	398.00	35.00	
				Waste Management	96.00	96.00	-	
					5,559.25	5,242.30	(316.95)	-5.70%
540	PH Balaclava 5994HA LV change 117%	18,700,000	40,600,000	General	68,771.72	82,405.34	13,633.62	19.82%
				Waste Management	96.00	96.00	-	
					68,867.72	82,501.34	13,633.62	19.80%
115104	Clerks Creek Rd 7954HA LV change 70%	12,100,000	20,600,000	General	44,578.76	41,927.34	(2,651.42)	-5.95%
				Waste Management	96.00	96.00	-	
					44,674.76	42,023.34	(2,651.42)	-5.93%
114334	Kempton Rd 1955HA LV change 110%	818,000	1,720,000	General	3,223.46	3,716.11	492.65	15.28%
				Waste Management	96.00	96.00	-	
					3,319.46	3,812.11	492.65	14.84%
114307	Cracknells Rd 690.2HA LV change 81%	229,000	415,000	General	1,064.42	1,074.92	10.50	0.99%
				Waste Management	96.00	96.00	-	
					1,160.42	1,170.92	10.50	0.90%
114381	Howell Rd 165.98HA LV change 98%	90,700	180,000	General	557.47	599.30	41.83	7.50%
				Waste Management	96.00	96.00	-	
					653.47	695.30	41.83	6.40%
Average property valuation		812,766	1,524,804	General	3,207.53	3,321.05	113.52	3.54%
LV change 88%				Waste Management	96.00	96.00	-	
					3,303.53	3,417.05	113.52	3.44%

BUSINESS - INVERELL INDUSTRIAL / COMMERCIAL								
		2019 Land Value	2022 Land Value		2022/23 Rate levy	2023/24 Rate levy 3.7%	Difference \$	Total %change per assessment
2760	Byron St LV change 13%	158,000	178,000	General	6,547.78	5,545.99	(1,001.79)	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Waste Management	96.00	96.00	-	
				Stormwater	75.00	75.00	-	
					7,713.78	6,758.99	(954.79)	-12.38%
4987	Ring St LV change 82%	74,200	135,000	General	3,194.31	4,263.00	1,068.69	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Waste Management	96.00	96.00	-	
				Stormwater	125.00	125.00	-	
					4,410.31	5,526.00	1,115.69	25.30%
5448	Swanbrook Road LV change 153%	146,000	369,000	General	6,067.57	11,244.85	5,177.28	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Waste Management	96.00	96.00	-	
				Stormwater	200.00	200.00	-	
					7,358.57	12,582.85	5,224.28	71.00%
Average property valuation (occupied) LV change 39%		147,252	204,231	General	6,127.71	6,328.63	200.91	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Waste Management	96.00	96.00	-	
				Stormwater	125.00	125.00	-	
					7,343.71	7,591.63	247.91	3.38%
BUSINESS OTHER								
		2019 Land Value	2022 Land Value		2022/23 Rate levy	2023/24 Rate levy 3.7%	Difference \$	Total %change per assessment
946	Business - Delungra LV change 50%	21,500	32,200	General	821.35	908.27	86.92	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	125.00	125.00	-	
				Waste Management	96.00	96.00	-	
					2,037.35	2,171.27	133.92	6.57%
2914	Business Clive St LV change 46%	171,000	249,000	General	4,968.03	5,441.34	473.31	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	200.00	200.00	-	
				Waste Management	96.00	96.00	-	
					6,259.03	6,779.34	520.31	8.31%
1855	Bundarra Road G.C LV change 42%	270,000	383,000	General	7,713.99	8,243.15	529.16	
				Water (2 meters)	830.00	860.00	30.00	
				Waste Management	96.00	96.00	-	
					8,639.99	9,199.15	559.16	6.47%
1192	Ph Clare 29.91HA Mining LV change -39%	36,100	21,900	General	1,226.31	692.91	(533.40)	
				Waste Management	96.00	96.00	-	
					1,322.31	788.91	(533.40)	-40.34%
114052	Windfarm Lease LV change 16%	739,000	855,000	General	20,722.64	18,112.20	(2,610.45)	
				Waste Management	96.00	96.00	-	
					20,818.64	18,208.20	(2,610.45)	-12.54%
114490	Business in Ruby St Tingha LV change 100%	3,800	7,600	General	330.40	393.91	63.51	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Waste Management	96.00	96.00	-	
					1,421.40	1,531.91	110.51	7.77%
114391	Business in Amethyst St Tingha LV change 100%	3,000	6,000	General	308.21	360.45	52.24	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Waste Management	96.00	96.00	-	
					1,399.21	1,498.45	99.24	7.09%
Average property valuation (occupied) LV change 37%		108,467	149,125	General	3,321.59	3,353.06	31.47	
				Water	415.00	430.00	15.00	
				Sewer	580.00	612.00	32.00	
				Stormwater	200.00	200.00	-	
				Waste Management	96.00	96.00	-	
					4,612.59	4,691.06	78.47	1.70%

Ratepayers who are suffering genuine financial hardship and Pensioners have access to a range of concessions to enable them to meet their rate payment obligation. These are included in Council's

"Write-offs – Rates, Charges and Debt Hardship Policy, Council's "Write-offs – Extra Charges (Pensioners) Hardship Policy and Council's Debt Collection Policy.

"CURRENT BUDGET (2022-2023)" FINANCIAL RESULTS

INVERELL SHIRE COUNCIL
ESTIMATES OF INCOME & EXPENDITURE
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2023

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
Functions/Activities			
Goverance	274,590	-	274,590
Administration	7,966,836	(6,143,150)	1,823,686
Public Order & Safety	1,235,320	(403,660)	831,660
Health	(230,070)	(34,250)	(264,320)
Environment	4,961,500	(5,248,476)	(286,976)
Community Services & Education	94,890	(23,740)	71,150
Housing & Community Amenities	1,186,305	(308,370)	877,935
Water Supplies	3,933,030	(5,775,645)	(1,842,615)
Sewerage Services	2,050,150	(3,207,251)	(1,157,101)
Recreation & Culture	3,136,085	(226,655)	2,909,430
Mining Manufacturing & Construction	511,620	(212,600)	299,020
Transport & Communication	6,475,862	(5,490,988)	984,874
Economic Affairs	1,415,844	(322,265)	1,093,579
General Purpose Revenue	4,000	(22,030,435)	(22,026,435)
Sub Totals - Functions	33,015,962	(49,427,485)	(16,411,523)
Add Expenses not Involving Flows of Funds			
Depreciation			12,729,700
Increase in Employee's Leave Entitlements			2,779,395
Carrying Amount of Assets Sold			663,000
Sub Total - Funds Not Involving Flow of Funds			16,172,095
Less Non-Operating Funds Employed			
Proceeds from Sale of Assets			(711,000)
Costs of Real Estate Asset Sold			(10,000,000)
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
Sub Total - Non-Operating Funds Employed			(10,711,000)
Add Funds Deployed for Non Operating Purposes			
Acquisition of Assets			22,910,261
Development of Real Estate			950,140
Advances to Deferred Debtors			-
Repayment of Loans			-
Repayment of Other Debts			-
Sub total - Funds Deployed for Non operating Purposes			23,860,401
Subtract Unexpended Grants & Contributions Received During the Year			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(169,000)
Sub Total - Unexpended Grants & Contributions Received During the Year			(169,000)
Total Income and Expenditure			12,740,973
Add Back Non Cash Amounts			(13,392,700)
Add Transfers to/(from) Internally Restricted Assets			648,124
BUDGET (SURPLUS)/DEFICT			(3,603)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2023				
The anticipated result for the year is a deficit of \$12,740,973 which consists of:				
GENERAL	9,596,409	Deficit		
WATER SUPPLY	1,641,845	Deficit		
SEWERAGE SERVICES	1,502,719	Deficit		
TOTAL*	12,740,973	Deficit		
*These reflect the results of activities EXCLUDING the net movement of internally restricted assest (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	9,596,409	1,641,845	1,502,719	12,740,973
Deduct Depreciation	(10,027,200)	(1,626,000)	(1,076,500)	(12,729,700)
Net Reserves Utilised	1,092,624	(17,000)	(427,500)	648,124
Carrying Amount of of Assets Sold	(663,000)	-	-	(663,000)
Working Funds Results (Surplus) / Deficit	(1,167)	(1,155)	(1,281)	(3,603)

INVERELL SHIRE COUNCIL
BUDGETED STATEMENT OF CASH FLOWS
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2023

ESTIMATES FOR	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES	
<u>Receipts</u>	
Rates & Annual Charges	(23,771)
User Charges & Fees	(5,406)
Interest & Investment Revenue	(682)
Other Revenue	(696)
Grants & Contributions provided for operating purposes	(12,052)
Grants & Contributions-Capital	(941)
<u>Payments</u>	
Employee Benefits & On Costs	15,735
Borrowing Costs	448
Materials & Contracts	12,634
Other Expenses	929
Suspense / Disbursement Accounts	-
<i>Net Cash provided by (or used in) operating activities</i>	(13,801)
CASH FLOWS FROM INVESTING ACTIVITIES	
<u>Receipts</u>	
Sale of investments	
Sale of Real Estate Assets	
Sale of Property, Plant & Equipment	(711)
Sale of interest in joint ventures/associates	
Other	
<u>Payments</u>	
Purchase of Investments	
Purchase of Property, Plant & Equipment	22,910
Purchase of Real Estate	
Other	
<i>Net cash provided by (or used in) investing activities</i>	22,199
CASH FLOWS FROM FINANCING ACTIVITIES	
<u>Receipts</u>	
Borrowings & Advances	(10,000)
Other	
<u>Payments</u>	
Borrowings & Advances	950
Lease Liabilities	
Other	
<i>Net cash provided by (or used in) financing activities</i>	(9,050)
<i>Net Increase/(decrease) in cash assets held</i>	(652)

INVERELL SHIRE COUNCIL
CONSOLIDATED PROFIT AND LOSS STATEMENT
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2023

<i>ESTIMATES FOR</i>	<i>\$'000</i>
EXPENSES FROM ORDINARY ACTIVITIES	
Employee Benefits & On Costs	15,735
Borrowing Costs	448
Materials & Contracts	12,634
Depreciation	12,730
Other Expenses	929
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	42,476
REVENUE FROM ORDINARY ACTIVITIES	
Rates & Annual Charges	(23,771)
User Charges & Fees	(5,406)
Interest & Investment Revenue	(682)
Other Revenue	(696)
Grants & Contributions provided for operating purposes	(12,052)
Net Gain/Loss on Disposal of Assets	(48)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(42,654)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(178)
Grants & contributions provided for Capital Purposes	(941)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(1,119)
Extraordinary Items	
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(1,119)
ADD BACK NON-CASH ITEMS	
Depreciation	(12,730)
Carring Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(663)
TOTAL NON-CASH ITEMS	(13,393)
CAPITAL AMOUNTS	
Repayment by Deferred Debtors	-
Loan Proceeds	(10,000)
Acquisition of Assets	22,910
Principal Loan Repayments	950
TOTAL CAPITAL AMOUNTS	13,860
CONSOLIDATED NET (PROFIT)/LOSS	(652)
INTERNALLY RESTRICTED ASSET MOVEMENTS	
Nett Transfers to/From Internally Restricted Assets	648
UNALLOCATED CONSOILDATED NET (PROFIT)/LOSS	(4)

NEW BUDGET 2023/24 – 2027/28 FINANCIAL RESULTS



INVERELL SHIRE COUNCIL
ESTIMATES OF INCOME & EXPENDITURE
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2024

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
Functions/Activities			
Goverance	277,830	-	277,830
Administration	8,364,618	(6,350,473)	2,014,145
Public Order & Safety	1,325,650	(415,710)	909,940
Health	(220,485)	(34,250)	(254,735)
Environment	5,211,975	(5,594,894)	(382,919)
Community Services & Education	108,480	(24,850)	83,630
Housing & Community Amenities	1,345,170	(317,440)	1,027,730
Water Supplies	4,561,840	(6,403,255)	(1,841,415)
Sewerage Services	2,269,125	(3,459,621)	(1,190,496)
Recreation & Culture	3,046,990	(6,115,075)	(3,068,085)
Mining Manufacturing & Construction	421,840	(212,600)	209,240
Transport & Communication	6,795,594	(5,579,637)	1,215,957
Economic Affairs	1,506,365	(327,130)	1,179,235
General Purpose Revenue	4,000	(23,559,795)	(23,555,795)
Sub Totals - Functions	35,018,992	(58,394,730)	(23,375,738)
Add Expenses not Involving Flows of Funds			
Depreciation			13,605,192
Increase in Employee's Leave Entitlements			2,987,450
Carrying Amount of Assets Sold			577,720
Subtract Income not Involving Flow of Funds			
Non-Cash Contributions (eg Land)			
Sub Total - Funds Not Involving Flow of Funds			17,170,362
Less Non-Operating Funds Employed			
Proceeds from Sale of Assets			(715,000)
Costs of Real Estate Asset Sold			-
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
Sub Total - Non-Operating Funds Employed			(715,000)
Add Funds Deployed for Non Operating Purposes			
Acquisition of Assets			37,273,629
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			729,400
Repayment of Other Debts			
Sub total - Funds Deployed for Non operating Purposes			38,003,029
Subtract Unexpended Grants & Contributions Received During the Year			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(130,000)
Sub Total - Unexpended Grants & Contributions Received During the Year			(130,000)
Total Income and Expenditure			30,952,653
Add Back Non Cash Amounts			(14,182,912)
Add Transfers to/(from) Internally Restricted Assets			(16,777,575)
BUDGET (SURPLUS)/DEFICT			(7,834)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2024				
The anticipated result for the year is a deficit of \$30,952,653 which consists of:				
GENERAL	28,220,069	Deficit		
WATER SUPPLY	1,633,165	Deficit		
SEWERAGE SERVICES	1,099,419	Deficit		
TOTAL*	30,952,653	Deficit		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	28,220,069	1,633,165	1,099,419	30,952,653
Deduct Depreciation	(10,867,692)	(1,636,000)	(1,101,500)	(13,605,192)
Net Reserves Utilised	(16,777,575)	-	-	(16,777,575)
Carrying Amount of of Assets Sold	(577,720)	-	-	(577,720)
Working Funds Results (Surplus) / Deficit	(2,918)	(2,835)	(2,081)	(7,834)

INVERELL SHIRE COUNCIL
ESTIMATES OF INCOME & EXPENDITURE
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2025

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
Functions/Activities			
Goverance	285,370	-	285,370
Administration	8,651,830	(6,534,990)	2,116,840
Public Order & Safety	1,361,500	(419,020)	942,480
Health	(223,690)	(34,250)	(257,940)
Environment	5,370,230	(5,781,930)	(411,700)
Community Services & Education	110,720	(25,350)	85,370
Housing & Community Amenities	1,386,090	(321,640)	1,064,450
Water Supplies	4,694,140	(6,555,810)	(1,861,670)
Sewerage Services	2,324,830	(3,534,480)	(1,209,650)
Recreation & Culture	3,304,130	(257,800)	3,046,330
Mining Manufacturing & Construction	436,890	(214,740)	222,150
Transport & Communication	7,058,520	(5,685,470)	1,373,050
Economic Affairs	1,550,572	(334,685)	1,215,887
General Purpose Revenue	4,000	(24,239,640)	(24,235,640)
<i>Sub Totals - Functions</i>	36,315,132	(53,939,805)	(17,624,673)
Add Expenses not Involving Flows of Funds			
Depreciation			13,690,620
Increase in Employee's Leave Entitlements			3,106,670
Carrying Amount of Assets Sold			633,120
Subtract Income not Involving Flow of Funds			
Non-Cash Contributions (eg Land)			
<i>Sub Total - Funds Not Involving Flow of Funds</i>			17,430,410
Less Non-Operating Funds Employed			
Proceeds from Sale of Assets			(815,350)
Costs of Real Estate Asset Sold			-
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
<i>Sub Total - Non-Operating Funds Employed</i>			(815,350)
Add Funds Deployed for Non Operating Purposes			
Acquisition of Assets			18,814,379
Development of Real Estate			
Advances to Deferred Debtors			702,100
Repayment of Loans			
Repayment of Other Debts			
<i>Sub total - Funds Deployed for Non operating Purposes</i>			19,516,479
Subtract Unexpended Grants & Contributions Received During the Year			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(130,000)
<i>Sub Total - Unexpended Grants & Contributions Received During the Year</i>			(130,000)
Total Income and Expenditure			18,376,866
Add Back Non Cash Amounts			(14,323,740)
Add Transfers to/(from) Internally Restricted Assets			(4,057,634)
BUDGET (SURPLUS)/DEFICT			(4,508)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2025				
The anticipated result for the year is a deficit of \$18,376,866 which consists of:				
GENERAL	15,635,856	Deficit		
WATER SUPPLY	1,638,060	Deficit		
SEWERAGE SERVICES	1,102,950	Deficit		
TOTAL *	18,376,866	Deficit		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	15,635,856	1,638,060	1,102,950	18,376,866
Deduct Depreciation	(10,946,270)	(1,640,100)	(1,104,250)	(13,690,620)
Net Reserves Utilised	(4,057,634)	-	-	(4,057,634)
Carrying Amount of of Assets Sold	(633,120)	-	-	(633,120)
Working Funds Results (Surplus) / Deficit	(1,168)	(2,040)	(1,300)	(4,508)

INVERELL SHIRE COUNCIL
ESTIMATES OF INCOME & EXPENDITURE
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2026

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
Functions/Activities			
Governance	293,140	-	293,140
Administration	8,923,690	(6,730,330)	2,193,360
Public Order & Safety	1,396,180	(422,410)	973,770
Health	(228,170)	(34,250)	(262,420)
Environment	5,514,290	(5,918,920)	(404,630)
Community Services & Education	113,020	(25,870)	87,150
Housing & Community Amenities	1,423,350	(325,950)	1,097,400
Water Supplies	4,823,570	(6,712,170)	(1,888,600)
Sewerage Services	2,384,830	(3,618,660)	(1,233,830)
Recreation & Culture	3,613,220	(262,650)	3,350,570
Mining Manufacturing & Construction	449,930	(216,810)	233,120
Transport & Communication	7,251,250	(5,790,350)	1,460,900
Economic Affairs	1,592,872	(342,060)	1,250,812
General Purpose Revenue	4,000	(24,900,055)	(24,896,055)
Sub Totals - Functions	37,555,172	(55,300,485)	(17,745,313)
Add Expenses not Involving Flows of Funds			
Depreciation			13,776,880
Increase in Employee's Leave Entitlements			3,199,700
Carrying Amount of Assets Sold			1,002,430
Subtract Income not Involving Flow of Funds			
Non-Cash Contributions (eg Land)			
Sub Total - Funds Not Involving Flow of Funds			17,979,010
Less Non-Operating Funds Employed			
Proceeds from Sale of Assets			(1,520,450)
Costs of Real Estate Asset Sold			-
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
Sub Total - Non-Operating Funds Employed			(1,520,450)
Add Funds Deployed for Non Operating Purposes			
Acquisition of Assets			16,970,845
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			547,850
Repayment of Other Debts			
Sub total - Funds Deployed for Non operating Purposes			17,518,695
Subtract Unexpended Grants & Contributions Received During the Year			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(130,000)
Sub Total - Unexpended Grants & Contributions Received During the Year			(130,000)
Total Income and Expenditure			16,101,942
Add Back Non Cash Amounts			(14,779,310)
Add Transfers to/(from) Internally Restricted Assets			(1,327,570)
BUDGET (SURPLUS)/DEFICT			(4,938)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2026				
The anticipated result for the year is a deficit of \$16,101,942 which consists of:				
GENERAL	13,354,432	Deficit		
WATER SUPPLY	1,641,890	Deficit		
SEWERAGE SERVICES	1,105,620	Deficit		
TOTAL *	16,101,942	Deficit		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	13,354,432	1,641,890	1,105,620	16,101,942
Deduct Depreciation	(11,025,660)	(1,644,210)	(1,107,010)	(13,776,880)
Net Reserves Utilised	(1,327,570)	-	-	(1,327,570)
Carrying Amount of of Assets Sold	(1,002,430)	-	-	(1,002,430)
Working Funds Results (Surplus) / Deficit	(1,228)	(2,320)	(1,390)	(4,938)

INVERELL SHIRE COUNCIL
ESTIMATES OF INCOME & EXPENDITURE
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2027

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
Functions/Activities			
Governance	300,340	-	300,340
Administration	9,186,610	(6,929,130)	2,257,480
Public Order & Safety	1,429,640	(425,880)	1,003,760
Health	(234,190)	(34,250)	(268,440)
Environment	5,646,550	(6,059,035)	(412,485)
Community Services & Education	115,380	(26,490)	88,890
Housing & Community Amenities	1,457,130	(330,370)	1,126,760
Water Supplies	4,946,020	(6,872,440)	(1,926,420)
Sewerage Services	2,445,270	(3,706,270)	(1,261,000)
Recreation & Culture	3,673,770	(267,650)	3,406,120
Mining Manufacturing & Construction	460,670	(219,190)	241,480
Transport & Communication	7,442,140	(5,896,030)	1,546,110
Economic Affairs	1,753,163	(349,445)	1,403,718
General Purpose Revenue	4,000	(25,471,735)	(25,467,735)
Sub Totals - Functions	38,626,493	(56,587,915)	(17,961,422)
Add Expenses not Involving Flows of Funds			
Depreciation			13,860,740
Increase in Employee's Leave Entitlements			3,279,520
Carrying Amount of Assets Sold			731,000
Subtract Income not Involving Flow of Funds			
Non-Cash Contributions (eg Land)			
Sub Total - Funds Not Involving Flow of Funds			17,871,260
Less Non-Operating Funds Employed			
Proceeds from Sale of Assets			(867,500)
Costs of Real Estate Asset Sold			-
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
Sub Total - Non-Operating Funds Employed			(867,500)
Add Funds Deployed for Non Operating Purposes			
Acquisition of Assets			13,541,835
Development of Real Estate			
Advances to Deferred Debtors			338,350
Repayment of Loans			
Repayment of Other Debts			
Sub total - Funds Deployed for Non operating Purposes			13,880,185
Subtract Unexpended Grants & Contributions Received During the Year			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(130,000)
Sub Total - Unexpended Grants & Contributions Received During the Year			(130,000)
Total Income and Expenditure			12,792,523
Add Back Non Cash Amounts			(14,591,740)
Add Transfers to/(from) Internally Restricted Assets			1,795,695
BUDGET (SURPLUS)/DEFICT			(3,522)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2027				
The anticipated result for the year is a deficit of \$12,792,523 which consists of:				
GENERAL	10,036,693	Deficit		
WATER SUPPLY	1,647,290	Deficit		
SEWERAGE SERVICES	1,108,540	Deficit		
TOTAL *	12,792,523	Deficit		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	10,036,693	1,647,290	1,108,540	12,792,523
Deduct Depreciation	(11,102,640)	(1,648,330)	(1,109,770)	(13,860,740)
Net Reserves Utilised	1,795,695	-	-	1,795,695
Carrying Amount of of Assets Sold	(731,000)	-	-	(731,000)
Working Funds Results (Surplus) / Deficit	(1,252)	(1,040)	(1,230)	(3,522)

INVERELL SHIRE COUNCIL
ESTIMATES OF INCOME & EXPENDITURE
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)
FOR THE YEAR ENDING 30 JUNE 2028

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
Functions/Activities			
Governance	307,730	-	307,730
Administration	9,383,815	(7,135,840)	2,247,975
Public Order & Safety	1,463,920	(429,450)	1,034,470
Health	(240,360)	(34,250)	(274,610)
Environment	5,787,380	(6,202,690)	(415,310)
Community Services & Education	117,820	(27,120)	90,700
Housing & Community Amenities	1,491,665	(334,895)	1,156,770
Water Supplies	5,071,610	(7,036,720)	(1,965,110)
Sewerage Services	2,507,310	(3,796,060)	(1,288,750)
Recreation & Culture	3,735,290	(272,750)	3,462,540
Mining Manufacturing & Construction	471,660	(221,620)	250,040
Transport & Communication	7,628,200	(6,004,350)	1,623,850
Economic Affairs	1,774,440	(356,985)	1,417,455
General Purpose Revenue	4,000	(26,057,220)	(26,053,220)
<i>Sub Totals - Functions</i>	39,504,480	(57,909,950)	(18,405,470)
Add Expenses not Involving Flows of Funds			
Depreciation			13,945,360
Increase in Employee's Leave Entitlements			3,361,290
Carrying Amount of Assets Sold			882,710
Subtract Income not Involving Flow of Funds			
Non-Cash Contributions (eg Land)			
<i>Sub Total - Funds Not Involving Flow of Funds</i>			18,189,360
Less Non-Operating Funds Employed			
Proceeds from Sale of Assets			(1,313,025)
Costs of Real Estate Asset Sold			-
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
<i>Sub Total - Non-Operating Funds Employed</i>			(1,313,025)
Add Funds Deployed for Non Operating Purposes			
Acquisition of Assets			16,016,110
Development of Real Estate			
Advances to Deferred Debtors			357,350
Repayment of Loans			
Repayment of Other Debts			
<i>Sub total - Funds Deployed for Non operating Purposes</i>			16,373,460
Subtract Unexpended Grants & Contributions Received During the Year			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(130,000)
<i>Sub Total - Unexpended Grants & Contributions Received During the Year</i>			(130,000)
Total Income and Expenditure			14,714,325
Add Back Non Cash Amounts			(14,828,070)
Add Transfers to/(from) Internally Restricted Assets			108,775
BUDGET (SURPLUS)/DEFICT			(4,970)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2028				
The anticipated result for the year is a deficit of \$14,714,325 which consists of:				
GENERAL	11,952,895	Deficit		
WATER SUPPLY	1,650,330	Deficit		
SEWERAGE SERVICES	1,111,100	Deficit		
TOTAL *	14,714,325	Deficit		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	11,952,895	1,650,330	1,111,100	14,714,325
Deduct Depreciation	(11,180,360)	(1,652,460)	(1,112,540)	(13,945,360)
Net Reserves Utilised	108,775	-	-	108,775
Carrying Amount of of Assets Sold	(882,710)	-	-	(882,710)
Working Funds Results (Surplus) / Deficit	(1,400)	(2,130)	(1,440)	(4,970)



INVERELL SHIRE COUNCIL
BUDGETED STATEMENT OF CASH FLOWS
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)

ESTIMATES FOR	2023/2024 \$000	2024/2025 \$000	2025/2026 \$000	2026/2027 \$000	2027/2028 \$000
CASH FLOWS FROM OPERATING ACTIVITIES					
<u>Receipts</u>					
Rates & Annual Charges	(25,006)	(25,801)	(26,527)	(27,191)	(27,871)
User Charges & Fees	(5,870)	(6,014)	(6,155)	(6,298)	(6,445)
Interest & Investment Revenue	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)
Other Revenue	(710)	(720)	(730)	(739)	(750)
Grants & Contributions provided for operating purposes	(12,694)	(12,954)	(13,228)	(13,485)	(13,748)
Grants & Contributions-Capital	(6,764)	(917)	(931)	(946)	(962)
<u>Payments</u>					
Employee Benefits & On Costs	16,735	17,399	17,990	18,480	18,909
Borrowing Costs	572	539	512	489	470
Materials & Contracts	13,465	14,047	14,602	15,070	15,395
Other Expenses	979	996	1,014	1,033	1,051
Suspense / Disbursement Accounts	-	-	-	-	-
<i>Net Cash provided by (or used in) operating activities</i>	(20,518)	(14,648)	(14,676)	(14,812)	(15,174)
CASH FLOWS FROM INVESTING ACTIVITIES					
<u>Receipts</u>					
Sale of investments					
Sale of Real Estate Assets					
Sale of Property, Plant & Equipment	(715)	(815)	(1,520)	(868)	(1,313)
Sale of interest in joint ventures/associates					
Other					
<u>Payments</u>					
Purchase of Investments					
Purchase of Property, Plant & Equipment	37,274	18,814	16,971	13,542	16,016
Purchase of Real Estate					
Other					
<i>Net cash provided by (or used in) investing activities</i>	36,559	17,999	15,450	12,674	14,703
CASH FLOWS FROM FINANCING ACTIVITIES					
<u>Receipts</u>					
Borrowings & Advances	-	-	-	-	-
Other					
<u>Payments</u>					
Borrowings & Advances	729	702	548	338	357
Lease Liabilities					
Other					
<i>Net cash provided by (or used in) financing activities</i>	729	702	548	338	357
<i>Net Increase/(decrease) in cash assets held</i>	16,770	4,053	1,323	(1,799)	(114)

INVERELL SHIRE COUNCIL
CONSOLIDATED PROFIT AND LOSS STATEMENT
(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)

ESTIMATES FOR	2023/2024 \$000	2024/2025 \$000	2025/2026 \$000	2026/2027 \$000	2027/2028 \$000
EXPENSES FROM ORDINARY ACTIVITIES					
Employee Benefits & On Costs	16,735	17,399	17,990	18,480	18,909
Borrowing Costs	572	539	512	489	470
Materials & Contracts	13,465	14,047	14,602	15,070	15,395
Depreciation	13,605	13,691	13,777	13,861	13,945
Other Expenses	979	996	1,014	1,033	1,051
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	45,355	46,672	47,896	48,932	49,770
REVENUE FROM ORDINARY ACTIVITIES					
Rates & Annual Charges	(25,006)	(25,801)	(26,527)	(27,191)	(27,871)
User Charges & Fees	(5,870)	(6,014)	(6,155)	(6,298)	(6,445)
Interest & Investment Revenue	(1,224)	(1,224)	(1,224)	(1,224)	(1,224)
Other Revenue	(710)	(720)	(730)	(739)	(750)
Grants & Contributions provided for operating purposes	(12,694)	(12,954)	(13,228)	(13,485)	(13,748)
Net Gain/Loss on Disposal of Assets	(137)	(182)	(518)	(137)	(430)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(45,642)	(46,895)	(48,382)	(49,074)	(50,468)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(286)	(223)	(486)	(141)	(698)
Grants & contributions provided for Capital Purposes	(6,764)	(917)	(931)	(946)	(962)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(7,050)	(1,140)	(1,417)	(1,088)	(1,659)
Extraordinary Items					
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(7,050)	(1,140)	(1,417)	(1,088)	(1,659)
ADD BACK NON-CASH ITEMS					
Depreciation	(13,605)	(13,691)	(13,777)	(13,861)	(13,945)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(578)	(633)	(1,002)	(731)	(883)
TOTAL NON-CASH ITEMS	(14,183)	(14,324)	(14,779)	(14,592)	(14,828)
CAPITAL AMOUNTS					
Repayment by Deferred Debtors	-	-	-	-	-
Loan Proceeds	-	-	-	-	-
Acquisition of Assets	37,274	18,814	16,971	13,542	16,016
Principal Loan Repayments	729	702	548	338	357
TOTAL CAPITAL AMOUNTS	38,003	19,516	17,519	13,880	16,373
CONSOLIDATED NET (PROFIT)/LOSS	16,770	4,053	1,323	(1,799)	(114)
INTERNALLY RESTRICTED ASSET MOVEMENTS					
Net Transfers to/From Internally Restricted Assets	(16,778)	(4,058)	(1,328)	1,796	109
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(8)	(5)	(5)	(4)	(5)

COUNCIL OF THE SHIRE OF INVERELL
CONSOLIDATED BALANCE SHEET
(COMBINED GENERAL WATER AND SEWERAGE FUNDS)

	Audited Actual 2022	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000	Estimated 2030 \$'000	Estimated 2031 \$'000	Estimated 2032 \$'000	Estimated 2032 \$'000
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	13,795	13,810	3,483	3,491	2,979	3,848	3,549	3,621	3,160	3,385	3,895	3,314
Investments	40,968	31,768	21,770	17,770	16,520	17,520	17,520	18,020	19,520	19,020	18,670	18,170
Receivables	4,429	4,432	4,433	4,435	4,437	4,439	4,441	4,443	4,445	4,447	4,449	4,451
Inventories	584	584	584	584	584	584	584	584	584	584	584	584
Contract Assets	8,933	6,233	5,803	5,453	5,143	4,853	4,573	4,313	4,063	3,823	3,593	3,383
Other	99	99	99	99	99	99	99	99	99	99	99	99
Non-Current assets classified as held for sale	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT ASSETS	68,808	56,926	36,172	31,832	29,762	31,343	30,766	31,080	31,871	31,358	31,280	30,001
NON - CURRENT ASSETS												
Investments	20,000	31,500	35,500	35,500	36,000	36,000	36,500	36,500	36,500	37,000	37,000	37,000
Receivables	637	634	633	631	629	627	625	623	621	619	617	615
Infrastructure, Property, Plant and Equipment	851,896	861,413	884,504	888,994	891,186	890,136	891,324	892,296	893,112	884,967	887,260	901,082
Investment Property	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090
TOTAL NON - CURRENT ASSETS	875,623	896,637	923,727	928,215	930,905	929,853	931,539	932,509	933,323	935,676	937,967	941,787
TOTAL ASSETS	944,431	953,563	959,899	960,047	960,667	961,196	962,305	963,589	965,194	967,034	968,257	971,788
LIABILITIES												
CURRENT LIABILITIES												
Payables	3,854	3,797	3,739	3,680	3,620	3,559	3,497	3,434	3,370	3,306	3,242	3,178
Income Received in Advance	0	0	0	0	0	0	0	0	0	0	0	0
Contract Liabilities	5,515	4,535	4,275	4,045	3,855	3,695	3,565	3,465	3,385	3,315	3,265	3,215
Borrowings	616	789	702	547	338	357	377	399	421	445	470	496
Employee Benefit Provisions	4,652	4,652	4,652	4,652	4,652	4,652	4,652	4,652	4,652	4,652	4,652	4,652
Provisions	208	208	208	208	208	208	208	208	208	208	208	208
TOTAL CURRENT LIABILITIES	14,845	13,981	13,576	13,132	12,673	12,471	12,239	12,158	12,036	11,926	11,837	11,749
NON - CURRENT LIABILITIES												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	1,069	9,946	9,637	9,089	8,751	8,394	8,016	7,617	7,196	6,751	6,282	5,796
Employee Benefit Provisions	200	200	200	200	200	200	200	200	200	200	200	200
Provisions	6,714	6,714	6,714	6,714	6,714	6,714	6,714	6,714	6,714	6,714	6,714	6,714
TOTAL NON - CURRENT LIABILITIES	7,983	16,860	16,551	16,003	15,665	15,308	14,930	14,531	14,110	13,685	13,196	12,700
TOTAL LIABILITIES	22,828	30,841	30,127	29,135	28,338	27,779	27,229	26,689	26,146	25,591	25,033	24,449
NET ASSETS	921,603	922,722	929,772	930,912	932,329	933,417	935,076	936,900	939,048	941,443	944,224	947,339
EQUITY												
Retained Earnings	605,316	606,435	613,485	614,625	616,042	617,130	618,789	620,613	622,761	625,156	627,937	631,052
Revaluation Reserves	316,287	316,287	316,287	316,287	316,287	316,287	316,287	316,287	316,287	316,287	316,287	316,287
Council equity interest	921,603	922,722	929,772	930,912	932,329	933,417	935,076	936,900	939,048	941,443	944,224	947,339
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUITY	921,603	922,722	929,772	930,912	932,329	933,417	935,076	936,900	939,048	941,443	944,224	947,339

More detailed information is provided for the 10-year period commencing 2022/2023 in Council's Long-Term Financial Plan, which is available on Council's website.

Asset Management

Strategic Asset Management

Council is committed to strategic long term Asset Management as a primary means of ensuring the continued financial sustainability of the Council and Community. Council has, over the last 10 years, placed significant emphasis on the maintenance, renewal and upgrade of its assets. Council maintains a substantial Asset Inventory and all of its Assets are recorded in its Asset Register. Council is currently in the process of expanding the information held in its systems into comprehensive strategic Asset Management Plans.

Asset Renewal, Upgrade and New Assets

Council recognises the importance of ensuring it renews and upgrades its assets at a rate at least equivalent to depreciation and that generally, new assets should only be acquired after its current asset maintenance, renewal and upgrade needs are met.

Capital Expenditure on Assets

The following table indicates Council's level of Capital Expenditure on Asset Renewal, Asset Upgrade and New Assets over the next five (5) years.

	2023/2024 \$'000 Estimated	2024/2025 \$'000 Estimated	2025/2026 \$'000 Estimated	2026/2027 \$'000 Estimated	2027/2028 \$'000 Estimated
Capital Asset Expenditure	37,274	18,814	16,970	13,542	16,016
Annual Depreciation	13,605	13,691	13,777	13,861	13,945
Surplus /(Deficit)	23,669	5,123	3,193	(319)	2,071

As shown, Council is budgeting to spend \$33.7M more on Asset Renewals and Upgrades over the next five (5) years than the Depreciation Expense. This includes the redevelopment of the Inverell Aquatic Centre of \$25.77M.

Maintenance of Assets

Council on a continuing basis seeks to maintain its Assets to a high standard. Asset maintenance funds are allocated in each yearly budget based on historical costs and on a needs basis as identified in Council's Assets Management Systems. In instances where emergency maintenance of an asset is required, which cannot be funded from the annual maintenance budget, funds are available in Council's Internally Restricted Assets which may be redirected for these purposes. Council maintains specific Internally Restricted Assets for emergency equipment breakdown in its customer sensitive Water and Sewerage Funds.

Insurance coverage of Assets

Council comprehensively insures all of its assets. On an annual basis Council reassesses the values of its assets for insurance coverage purposes. This reassessment of values has contributed to the significant increase in insurance costs.

Disposal of Assets

On a continuing basis Council reviews its Assets to identify assets which are obsolete or surplus to Council's requirements. Assets so identified are disposed of in accordance with Council's Procurement and Disposals Policy.

Budget Report Attachments

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Attachment 1

Significant Variations/One-Off Expenditure Increases

In respect of the core budget, a continuation of all Council's existing services and infrastructure levels are maintained for 2023/2024. That said, Council will still need to take actions to ensure it continues to be sustainable in the long term. It will also be required going forward, that Council continue to carefully consider the impact that any new project, infrastructure or initiative will have on Council's Operational Budget. While Council has been able to absorb a range of cost increases in the past due to cost savings realised as a direct result of its operational efficiency and effectiveness program, this is now becoming very difficult. Council will be aware that in the General Fund, Council has now reached a point where only very minimal further energy costs savings will be possible. This has been an area where major cost savings have been realised through Council utilisation of solar energy systems and energy efficient lighting.

A. INCREASES IN COUNCIL'S FIXED COSTS

The increases in fixed costs across Council's budget have largely been in the areas of employment costs, contracts, materials, electricity/gas and fuel, insurances and legislative compliance. Examples of these cost increases are as follows:

a) Insurance:

Council's insurances increased significantly over the last decade. The following costs are expected in 2023/2024.

BUDGET		2022/2023 \$	2023/2024 \$	VARIANCE Increase/(Decrease) \$
Property Insurance	General Fund	631,220	738,290	107,070
	Water Fund	82,420	96,550	14,130
	Sewer Fund	44,720	52,360	7,640
Public Liability	General Fund	243,580	280,550	36,970
TOTALS		1,001,940	1,167,750	165,810

Note: As shown, Council's insurance costs are increasing by \$165,810. This increase reflects a general increase in insurance across Australia of approximately 16.5%. It is noted that the above table includes fleet insurance \$333,010 (up from \$304,890). Fleet insurance is funded by Council's Fleet Program.

b) Legislative Compliance/State Government Charges:

It is difficult to calculate the current cost to Council for legislative compliance, as it is now a significant factor in almost all of Council's operations, especially in respect of the WHS Act.

The following fixed costs incurred by Council in respect of environmental legislative compliance costs are as follows:

	2021/2022 \$	2022/2023 \$	2023/2024 \$
EPA Licence	4,010	4,100	4,050
Environmental Monitoring	39,270	39,570	39,660
Environmental Works - Maintenance/Construction Programs	5,610	5,890	6,330
TOTALS	48,890	49,560	50,040

Fortunately, Council's waste operations are not subject to the state-based waste levies at this time. Should these become applicable to Council, a very substantial cost would apply which would need to be passed directly onto ratepayers.

Council also pays a load-based license fee for discharge from the Sewerage Treatment Works of approximately \$109K per annum.

Council continues to pay the following substantial increase in State Government charges incurred over recent years which are paid from Council's limited General Revenues:

- Increase contribution to NSW Rural Fire Service \$ 172K
 - Increase in Flood Gauge Maintenance Costs \$ 50K
 - Increase in Audit Fees (includes Internal Audit) \$ 66K
- TOTAL \$ 288K

c) Employment Costs – Combined Fund:

	General \$	Water \$	Sewer \$	TOTAL \$
Wages/Oncost	16,341,801	1,225,568	414,667	17,982,036
Superannuation	1,694,558	129,509	42,062	1,866,129
TOTAL 2023/2024	18,036,359	1,355,077	456,729	19,848,165
Wages/Oncost	15,224,907	1,157,294	393,932	16,776,133
Superannuation	1,514,539	115,872	44,270	1,674,681
TOTAL 2022/2023	16,739,446	1,273,166	438,202	18,450,814
Increase/(Decrease)	1,296,913	81,911	18,527	1,397,351

As shown above, the total net cost increase in employment costs for 2023/2024 will be \$1.397M across the three (3) funds, with an estimated award increase of 5% plus a legislated superannuation increase of 0.5%. Superannuation rates will increase from 9.5% in 2020/2021 to 12% in 2025/2026. This legislative increase will have a cumulative impact of approximately \$250K on Council's 2025/2026 budget.

The continuing large deficit in the now closed Defined Benefits Superannuation Scheme continues to impact Employer Superannuation Contribution Costs.

d) Electricity

Electricity costs have increased significantly over the last twelve months and Councils has not been immune to these increases. In the 2022/2023 Budget the following costs have been provided for in the Combined Fund:

BUDGET	2022/2023 \$	2023/2024 \$	VARIANCE Increase/(Decrease) \$
General Fund	438,710	529,040	90,330
Water Fund	706,400	1,200,300	493,900
Sewer Fund	160,900	260,600	99,700
TOTALS	1,306,010	1,989,940	683,930

Electricity increases in Water Fund of \$494K relate to water pumping costs. These increases will be funded by significant rise in the water consumption charge with the per kiloliter (KL) charge increasing from \$1.78 to \$2.02 per KL for the first 600KL of water per year.

e) Contracts

The following Contract expenses are expected in 2023/2024.

BUDGET	2022/2023 \$	2023/2024 \$	VARIANCE Increase/(Decrease) \$
General Fund	972,300	1,026,410	54,110
Water Fund	11,300	11,300	0
Sewer Fund	5,500	5,500	0
TOTALS	989,100	1,043,210	54,110

The General Fund Contract costs have increase due to new cleaning contracts commencing in November 2022.

f) Plant Charges

Council's Plant hire charges were increased in July 2022 by 3.58% to cover fixed operating costs, plus an additional increase of 13% to reflect the significant increase in fuel (Fuel Levy). Fuel represents the second largest cost to fleet expenditure behind depreciation. This increase will have significant impacts on the cost of delivering council services.

Council's Plant hire charges will increase on 1 July 2023 by 5.15% to cover increases in wages, insurances, cost of parts and depreciation. Councils fuel levy will be adjusted to reflect the cost of fuel at July 2023.

Council was able to purchase diesel late March 2023 for \$1.75 per litre excluding GST. Council staff will continue to monitor fuel prices over the coming months and Plant Hire rates will be adjusted each month based on the price movement of fuel. Each five (5) cent movement (+/-) will result in Plant Hire Rates being adjusted by (+/-) 0.81%.

Summary

The fixed cost increases/(decreases) for the Rate Pegged General Fund are as follows:

	General Fund	Water Fund	Sewer Fund	TOTALS
	\$	\$	\$	\$
Insurance Premiums	144,040	14,130	7,640	165,810
Salaries/Wages	1,116,894	68,274	20,735	1,205,903
Superannuation	180,019	13,637	(2,208)	191,448
State Government Charges	480			480
Contracts	54,110			54,110
Electricity	90,330	493,900	99,700	683,930
TOTALS	1,585,873	589,941	125,867	2,301,681

B. OTHER BUDGET INCREASES – ADMINISTRATIVE AND OTHER PROGRAMS:

In respect of Council's revenue funded administrative and other programs, outside of increases in the Budget to cover increases in fixed costs, the only increases provided have been provided to the following Budgets:

	\$
Contribution to NSW Fire Brigades	(8,725)
Contribution to RFS	29,860
Contribution to NSW SES	15,780
Reduction in Telephone expenses	(9,125)
TOTALS	27,790

All of the above costs are required due to either legislative obligations or to meet ongoing operational costs.

The Operational Plan and Budget provides for a continuation of Council's financial support of the Inverell Art Gallery, Pioneer Village, National Transport Museum, being the major cultural and tourism assets of the Shire. Tourism is worth \$60.7M p.a. to the Shire economy.

All other budget allocations outside of fixed cost increases were increased by a maximum of 2% with many budget allocations receiving no budget increase. For example, Computer Equipment did not increase.

In accordance with Council's adopted funding strategy the following budget allocations have been reduced to fund loan repayments for the Inverell Aquatic Centre Redevelopment:

	\$
Minor Community Infrastructure Assets	(28,774)
Community Building Partnership Program	(60,000)
Recreation/cultural Grants	(10,000)
TOTALS	(98,774)



C. EXISTING SERVICE LEVELS – WORKS AND MAINTENANCE PROGRAMS:

The 2023/2024 budget scenario provides for all of Council's existing service levels to be met and for Council to renew its existing assets. This budget also provides for the infrastructure backlog to be removed over the next 14 years.

In respect of Council's revenue funded works and maintenance programs, outside of increases in the budget to cover increases in fixed costs, the majority of revenue funded road maintenance budgets have been increased by 5% with all other maintenance budgets increasing by 2.5% - 5%.

Additional one-off increases/decrease have been provided to the following Budgets:

	\$
CBD Maintenance	11,220
CBD Upgrade works (operational)	(11,220)
Dog Pound Maintenance	8,000
Reduction in Telephone expenses	(4,040)
TOTALS	3,960

Attachment 2

Industry Assistance and Promotion

The 2023/2024 Operational Plan includes an allocation for the assistance and promotion of Business and Industry of \$105K. These funds may be utilised, subject to a resolution of Council, for works on Private Lands or for the provision of direct financial assistance to private individuals and businesses during 2023/2024.



2023/2024 WORKS PROGRAM

URBAN WORKS PROGRAM			
Income	<i>Revenue Funded</i>		(626,306)
Expenditure	Urban Streets - Program		
	PJ-138270-1000	Urban Works Program	531,136
		Contribution to Loan Repayment	
	PJ-138271	PAMP Program	48,690
	Community Programs		
	PJ-139120-3050	Delungra Upgrade Works	7,700
	PJ-139120-3001	Ashford Community Works	7,700
	PJ-139120-3020	Bonshaw Community Works	1,140
	PJ-139120-3230	Yetman Community Works	7,700
	PJ-139120-3080	Graman Community Works	1,140
	PJ-139120-3090	Gum Flat Community Works	1,140
	PJ-139120-3070	Gilgai Community Works	7,700
	PJ-139120-3160	Oakwood Community Works	1,140
	PJ-139120-3150	Nullamanna Community Works	1,140
	PJ-139120-3060	Elsmore Community Works	1,140
	PJ-139120-3190	Stannifer Community Works	1,140
	PJ-139120-3230	Tingha Community Works	7,700
			(7,700)
STORMWATER MANAGEMENT PROGRAM			
Income	<i>Revenue Funded</i>		(146,770)
Expenditure	PJ-135960-3100	Drainage Project	146,770
			-
CBD WORKS			
Income	<i>Revenue Funded</i>		(127,880)
Expenditure	PJ-141330-4570	Maintenance	84,820
	PJ-141340-1000	Major Maintenance	-
	PJ-141330-3600	CBD Tree Maintenance	11,745
	PJ-141331-4450	Upgrade Works	19,570
	PJ-141330-1260	CBD Landscaping	11,745
			-
RTA BLOCK GRANT PROGRAM - Regional Roads, Grant Funded			
Income	PJ-122400-1000	Grant Funding	(2,972,000)
Expenditure	PJ-137560-1000	Maintenance	1,370,070
	PJ-137561-1000	Capital Upgrades	173,277
	PJ-137561-1000	Resealing Program	549,260
	PJ-137830-1000	Heavy Patching	154,260
	PJ-143001-1100	Allocation to \$ for \$ Repair Program	544,993
	PJ-137840-1000	Traffic Facilities	164,000
	PJ-137810-1000	Pavement Management	16,140
			-
RTA BLOCK GRANT PROGRAM - SH 12			
Income	PJ-122370-1000-42201	As per Contract	(428,884)
Expenditure	PJ-137770-1000	As per Contract	428,884
			-
REPAIR PROGRAM			
Income	PJ-122460-1000-41422	Grant Funding	(544,993)
		Block Grant \$ for \$ Funding	(544,993)
Expenditure		Renewal/Reconstruction /Heavy Patching	1,089,986
			-
ACRD PROGRAM			
Income	Grant Funded		
Expenditure	PJ-122760-1000-41400	Grant Funding	(2,562,900)
		Gravel Resheeting	1,278,000
		Blackspot Program	27,860
		Bitumen Reseals	346,600
		Culverts & Causeways	261,400
		Renewal/Reconstruction /Heavy Patching	274,000
		Maintenance Program	338,280
		Environmental Works	6,330
		Pavement Management	30,430
			-
3x4 PROGRAM			
Income	PJ-122860-4450-45009	Grant Funded - Must be utilised on Regional Roads	(160,000)
Expenditure	PJ-138730-4450		160,000
			-
ROADS TO RECOVERY			
Income	PJ-122880-1000-45009	Grant Funding	(1,402,055)
Expenditure		Bitumen Surface Rehabilitation	693,280
		Renewal/Reconstruction/Heavy Patching	708,775
			-



SUMMARY OF SHIRE ROAD AND ROADSIDE FACILITIES MAINTENANCE/UPGRADE PROGRAMS							
			FUNDING	2021/2022	2022/2023	2023/2024	
GRAVEL SHIRE ROADS							
Maintenance	Maintenance Grading	Revenue		1,170,105	1,193,520	1,253,215	
	Maintenance Grading MCE Allocation	Revenue		366,090	372,290	390,915	
	Roadside Facilities and Furnishings	Revenue		293,275	299,020	313,725	
				1,829,470	1,864,830	1,957,855	
New Surfaces	New Gravel Surfaces/Patching - Revenue Funded	Revenue		309,670	314,935	323,220	
	New Gravel Surfaces - ACRD Funded	Grant - ACRD		1,130,740	1,187,735	1,278,000	
	New Gravel Surfaces - Roads to Recovery Funded	Grant - R2R		-	-	-	
				1,440,410	1,502,670	1,601,220	
TOTAL GRAVEL ROADS BUDGET				3,269,880	3,367,500	3,559,075	
SEALED SHIRE ROADS							
Maintenance	Bitumens Seal and Shoulder Maintenance	Revenue		473,010	482,540	503,710	
	ACRD Funded Maintenance Program	Grant - ACRD	Included in Jobs		Included in Jobs	Included in Jobs	
	Roadside Facilities and Furnishings	Revenue		390,805	400,665	420,640	
				863,815	883,205	924,350	
New Surfaces	Bitumen Reseals - ACRD Funded	Grant - ACRD		264,960	278,320	299,600	
	Bitumen Surface Renewal - ACRD Funded	Grant - ACRD		275,410	289,250	310,760	
	Bitumen Reseals - Roads to Recovery Funded	Grant - R2R		693,280	693,280	693,280	
	Bitumen Surface Renewal - Roads to Recovery Funded	Grant - R2R		708,775	708,775	708,775	
					1,942,425	1,969,625	2,012,415
TOTAL SHIRE SEALED ROADS BUDGET				2,806,240	2,852,830	2,936,765	
INVERELL URBAN MAINTENANCE							
Maintenance	Inverell Sealed Streets Maintenance	Revenue		309,930	316,235	332,065	
	Roadside Facilities/Furnishings/Town Approaches	Revenue		44,600	45,495	47,770	
	Inverell Unsealed Streets/Laneways/Footpaths Mtce	Revenue		181,770	185,395	194,685	
	Carparks	Revenue		78,875	79,260	84,285	
	Urban Drainage Maintenance (Part was prev. Capital)	Revenue		55,080	55,810	58,110	
	Bitumen Driveways	Revenue		12,860	13,120	13,485	
	Cycleway Maintenance	Revenue		16,130	16,460	17,290	
	Bus Shelters	Revenue		6,815	7,120	7,675	
	Expanded Maintenance Program	Revenue					
	CBD Maintenance Program	Revenue		69,400	70,315	84,820	
	CBD Tree Maintenance	Revenue		22,600	22,740	23,490	
	CBD Minor Capital Upgrades	Revenue		11,150	11,220	-	
	CBD Major maintenance	Revenue		19,090	19,090	19,570	
	Traffic Signs Maintenance	Revenue		56,465	57,630	60,520	
	New Traffic Signs	Revenue		17,400	17,780	18,675	
	Street Tree Maintenance	Revenue		61,430	62,660	65,805	
	New Street Trees	Revenue		8,605	8,785	9,225	
	Tree Grow Out Facility	Revenue		1,675	1,710	2,925	
	Street Lighting	Revenue		164,170	138,890	145,530	
	Street Cleaning	Revenue		331,735	337,695	350,440	
					1,469,780	1,467,410	1,536,365
New Surfaces/ Pavements	Urban Works Program - Revenue Funded	Revenue		584,950	500,155	531,136	
	Bitumen Reseals	Revenue		179,440	188,490	202,600	
	Urban Drainage Program (Stormwater Man.Charge)	Revenue		-	-	-	
	Footpaths	Revenue					
	Cycleway - Concrete Surface	Revenue					
	Laneways	Revenue					
				764,390	688,645	733,736	
TOTAL URBAN STREETS BUDGET				2,234,170	2,156,055	2,270,101	
VILLAGES MAINTENANCE							
Maintenance	Villages Sealed Streets Maintenance	Revenue		37,590	38,345	40,270	
	Roadside Facilities and Furnishings	Revenue		49,540	50,235	52,635	
	Villages Unsealed Streets/Footpaths Maintenance	Revenue		55,310	56,435	59,270	
	Street Cleaning	Revenue		64,130	64,875	67,480	
				206,570	209,890	219,655	
New Surfaces/ Pavements	Bitumen Reseals-ACRD Funding	Grant - ACRD		41,630	43,720	47,000	
	Bitumen Reseals-Revenue Funded	Revenue		25,350	25,350	25,860	
	Urban Drainage Program (Stormwater Man.Charge)	Revenue		146,770	146,770	146,770	
				213,750	215,840	219,630	
TOTAL VILLAGE STREETS BUDGET				420,320	425,730	439,285	
BLACK SPOTS							
	ACRD	Grant - ACRD		24,670	25,915	27,860	
	R2R	Grant - R2R					
				24,670	25,915	27,860	
BRIDGES/CULVERTS/CAUSEWAYS - SHIRE ROADS							
	Revenue Funded	Revenue		37,645	38,405	40,330	
	ACRD Funded	Grant - ACRD		231,510	243,180	261,400	
	Roads to Recovery Funded	Grant - R2R		-	-	-	
	Grant Funded	Grant - Other					
	IRA Funded	Revenue - Reserves					
				269,155	281,585	301,730	
TOTAL RECURRENT ALLOCATION				9,024,435	9,109,615	9,534,816	
PLUS SPECIAL ALLOCATIONS							
	Bitumen Surface Renewal - Fit for the Future Backlog Program	Revenue - SRV		816,070	595,000	535,000	
	New Gravel Surfaces - Fit for the future Backlog Program	Revenue					
	Backlog Prevention - Fit for the future Backlog Program	Revenue - SRV		135,000	250,000	250,000	
	Road Asset Renewal/Update Program - Non Recurrent Program (Special Project Roads)	Revenue		341,055	341,055	341,055	
GRAND TOTAL FOR SHIRE ROADS				10,316,560	10,295,670	10,660,871	
	BLOCK GRANT REGIONAL ROADS - MTCE	Grant - Block		1,870,852	1,812,612	1,864,470	
	BLOCK GRANT REGIONAL ROADS - RENEWAL	Grant - Block		714,395	714,395	722,537	
	REPAIR PROGRAM Council Contribution	Grant - Block		544,993	544,993	544,993	
	REPAIR PROGRAM RMS Contribution	Grant - Repair Prgm		544,993	544,993	544,993	
GRAND TOTAL FOR REGIONAL ROADS				3,675,233	3,616,993	3,676,993	
GRAND TOTAL FOR ALL ROADS				13,991,793	13,912,663	14,337,864	

Attachment 5



CAPITAL EXPENDITURE 2023/2024

PROGRAM	LEDGER NUMBER	DESCRIPTION	ORIGINAL CAPITAL BUDGET		FUNDING		
			AMOUNT	SECTION TOTAL			AMOUNT
ADMINISTRATIVE SERV.	159060-1000	OFFICE FURNITURE & EQUIPMENT-DESKS, CHAIRS	5,200				
	134940-1000	ACQUISITION OF ART PRIZE	4,500				
	160470-1000	ART GALLERY REFURBISHMENTS	5,000	14,700			
ENGINEERING	160800-1100	ENGINEERS INSTRUMENTS & EQUIPMENT	2,100	2,100			
BUSH FIRE	159141-1000	EQUIPMENT ISSUES	200,000	200,000	GRANT	121121-1000	200,000
SES	132851-4450	SES BUILDING UPGRADE	7,150	7,150			
INFORMATION SERVICES	130101-1000	COMPUTER EQUIPMENT	76,290				
	130101-4910	COMPUTER EQUIPMENT					
	130111-5130	COMPUTER EQUIPMENT - NEW PRINTING EQUIPMENT	39,200				
	130111-5162	COMPUTER EQUIPMENT - NEW HARDWARE	32,000	147,490			
SPORTING FIELDS	134929-1000	EQUESTRIAN CENTRE UPGRADE	4,000				
	160660-1100	SPORTS GROUND IMPROVEMENT-SPORT CNL.	20,000				
	137103-1000	INVERELL SWIMMING POOL REDEVELOPMENT	23,380,789	23,400,789	CONTRIBUTION	127090-1000	10,000
CEMETERY					POOL REPLACEMENT IRA	161950-6220	17,096,959
					GRANTS	121220-1000	212,000
					GRANTS	137104-1000	4,250,000
					GRANTS	121982-1000	1,400,000
LIBRARY	136391-4450	CEMETERY	15,300	15,300			
LIBRARY	160180-1100	LIBRARY-CORPORATE SERVICE COLLECTION	1,520				
	160190-1000	LIBRARY BOOKS	63,610				
	160200-1000	LIBRARY BOOKS - CO-OPERATIVE CONTRIBUTION	23,650				
	160240-1000	NON BOOK MATERIALS-VIDEOS CASSETTES ETC.	10,410				
	160245-1000	LIBRARY - OFFICE EQUIPMENT	2,000				
	160270-1000	LIBRARY SECURITY SYSTEM	2,430				
	160395-1000	LIBRARY-SPECIAL GRANT PROJECT	26,500	130,120	GRANT	160389-1000	26,500
OTHER NEW INFRASTRUCTURE ASSETS	129381-1000	MINOR COMMUNITY INFRASTRUCTURE ASSETS	75,613				
	129391-1000	SPECIAL PROJECTS	75,613				
	159772-1000	ENERGY EFFICIENCY PROGRAM	40,000	191,226			
PLANT	161590-1000	SMALL PLANT	80,000		PLANT REPLACE. IRA	161680-6220	2,094,000
	161610-1000	WORKSHOP EQUIPMENT	40,000		Less Sales	168100/16811	(715,000)
	161600-1000	LIGHT CARS/TRUCKS	744,000				
	161620-1000	HEAVY PLANT	1,945,000	2,809,000			
TOTAL			26,921,875	26,917,875	REVENUE FUNDING REQUIRED		
SEWERAGE	907170-1000	OTHER EQUIPMENT	14,000		CAPITAL WORKS IRA	907360-6220	-
	907110-1100	MAINS RELINING PROGRAM	630,000				
	906541-1100	FITTING AND INSTALLATIONS	10,000				
	907250-3100	RETICULATION MAINS	109,840				
	907240-1000	CAPITAL INFRASTRUCTURE WORKS	21,000				
	907322-1000	PUMPING STATIONS-TINGHA POD REPLACEMENT	50,000				
	907270-1000	PUMPING STATIONS	90,000				
TOTAL			924,840	924,840	REVENUE FUNDING REQUIRED		
WATER	813220-1100	MAINS REPLACEMENT - INVERELL	120,830		CAPITAL WORKS IRA	813380-6220	-
	813230-3100	MINOR MAINS EXTENSIONS-INVERELL	54,920				
	813282-1000	PUMP STATION UPGRADES	50,000				
	813290-3100	OTHER EQUIPMENT	11,220				
	813285-1000	BACKFLOW PREVENTION	50,000				
	813260-3100	TREATMENT PLANTS	297,840				
	813342-1000	RESERVOIRS CAPITAL UPGRADES	235,000				
	813180-1000	CAPITAL INFRASTRUCTURE WORKS	842,000				
WATER	813280-3100	METERING - INVERELL	75,380				
TOTAL			1,737,190	1,737,190	REVENUE FUNDING REQUIRED		
ROADS	135960-3100	URBAN DRAINAGE RECONSTRUCTION-Construction Costs	146,770				
	138270-1000	URBAN WORKS PROGRAM	531,136				
	141331-4450	CBD WORKS	19,570				
	137561-1000	BLOCK GRANT WORKS	722,537		GRANT	122400-4450	722,537
	138691-1000	ACRD GRANT WORKS	2,194,190		GRANT	122760-1000	2,194,190
	138730-4450	3x4 GRANT WORKS	160,000		GRANT	122860-4450	160,000
	138271-1000	ACTIVE TRANSPORT PROGRAM (PAMP)	48,690				
	138280-1000	REPAIR PROGRAM WORKS - Total Allocation	1,089,986		GRANT	122460-1000	1,089,986
	138400-1000	ROADS TO RECOVERY PROGRAM WORKS	1,402,055		GRANT	122880-1000	1,402,055
	139120	VILLAGES DEVELOPMENT WORKS	46,480				
	139200-1000	VILLAGES BITUMEN RESEALS	25,860				
	140110-1100	GRAVEL RESHEETING MINOR ROADS	44,220				
	140190-1000	GRAVEL RESHEETING MINOR ROADS	149,000				
	139404-6445	F4F - ROAD BACKLOG HEAVY PATCHING/STABILISATION	535,000				
	139405-6445	ROAD BACKLOG PREVENTION	250,000				
	139433-1000	SPECIAL PROJECTS - ROADS INFRASTRUCTURE FUND	324,230				
TOTAL			7,689,724	7,689,724	REVENUE FUNDING REQUIRED		
TOTAL ACQUISITION OF ASSETS				37,269,629	TOTAL IRA FUNDING		
TOTAL ASSET RENEWALS				13,602,497	GRANT FUNDING		
TOTAL NEW ASSETS				23,667,132	LOAN FUNDING		
					TOTAL 22/23 UNEXPENDED GRANTS		
					TOTAL REVOTES/EQUITY		
					REVENUE FUNDING REQUIRED		
					TOTAL		

INVERELL SHIRE COUNCIL FINANCIAL RESERVES

1 April 2023

RESERVE TYPE	FINANCIAL RESERVE	PURPOSE	BALANCE 30/6/2022 \$	TRANSFER TO \$	TRANSFER FROM \$	EST BALANCE 30/6/2023 \$	TRANSFER TO \$	TRANSFER FROM \$	EST BALANCE 30/6/2024 \$
EXTERNALLY RESTRICTED RESERVES	Domestic Waste Management	To fund the development, operation, maintenance and capital expenditure waste collection operations	1,144,772.26	64,215.00	450,000.00	758,987.26	11,044.00	-	770,031.26
	Water Fund Reserve	To fund the development, operation, maintenance and capital expenditure for Council's water network.	8,154,530.00	-	432,500.00	7,722,030.00	-	-	7,722,030.00
	Sewerage Services	To fund the development, operation, maintenance and capital expenditure for Council's sewer network	3,588,498.82	-	12,000.00	3,576,498.82	-	-	3,576,498.82
	TOTAL EXTERNALLY RESTRICTED		12,887,801.08	64,215.00	894,500.00	12,057,516.08	11,044.00	-	12,068,560.08
INTERNALLY RESTRICTED RESERVES	Emergency Services Reserve	To ensure that adequate funds are to support emergency service volunteers	379,359.00	-	-	379,359.00	-	-	379,359.00
	Building Infrastructure Reserve	To fund the maintenance and capital improvement/ refurbishments of Councils large building assets	1,079,020.79	-	-	1,079,020.79	-	-	1,079,020.79
	Community Infrastructure Reserve	To fund the maintenance and capital improvement/ refurbishments of Councils community assets	9,404,263.00	10,000,000.00	-	19,404,263.00	-	17,096,959.00	2,307,304.00
	Economic Development Reserve	To provide funds for strategic projects, land purchase and development and industry and tourism promotions as included in Councils Community Strategic Plan, Delivery Plan, Operation Plan	1,225,559.77	-	70,000.00	1,155,559.77	-	-	1,155,559.77
	Transport Infrastructure Reserve	To fund major transport infrastructure projects as identified by Council	6,050,129.00	100,000.00	3,630,000.00	2,520,129.00	100,000.00	90,660.00	2,529,469.00
	Employee Provisions Reserve	To ensure that adequate funds are available to finance employee entitlements, training and work compensation	1,962,505.46	-	-	1,962,505.46	-	-	1,962,505.46
	Information Technology Reserve	To fund the replacement and expansion of existing information technology systems and equipment	1,739,344.00	-	-	1,739,344.00	-	-	1,739,344.00
	Plant Replacement Reserve	Cash restricted for use in replacing plant and equipment to enable a continuity of operations to meet the needs and expectations of Council and the community	2,542,438.00	1,852,399.00	1,024,990.00	3,369,847.00	1,968,000.00	2,094,000.00	3,243,847.00
	Financial Risk Reserve	To provide funds to mitigate against financial risks including, unanticipated increase insurance, work compensation, decreases in investment returns	2,323,722.00	-	334,000.00	1,989,722.00	-	-	1,989,722.00
	Waste Management Services	To fund the development, operation, maintenance and capital expenditure for Council's waste management facilities including landfill and transfer stations	4,614,558.74	300,000.00	-	4,914,558.74	425,000.00	-	5,339,558.74
	TOTAL INTERNALLY RESTRICTED		31,320,899.76	12,252,399.00	5,058,990.00	38,514,308.76	2,493,000.00	19,281,619.00	21,725,689.76
	TOTAL FINANCIAL RESERVES		44,208,700.84	12,316,614.00	5,953,490.00	50,571,824.84	2,504,044.00	19,281,619.00	33,794,249.84
INTERNALLY RESTRICTED RESERVES	General Fund - Internally Restricted		31,320,899.76	12,252,399.00	5,058,990.00	38,514,308.76	2,493,000.00	19,281,619.00	21,725,689.76
	General Fund - Externally Restricted		1,144,772.26	64,215.00	450,000.00	758,987.26	11,044.00	-	770,031.26
	Water Fund - Externally Restricted		8,154,530.00	-	432,500.00	7,722,030.00	-	-	7,722,030.00
	Sewer Fund - Externally Restricted		3,588,498.82	-	12,000.00	3,576,498.82	-	-	3,576,498.82
INTERNALLY RESTRICTED RESERVES			44,208,700.84	12,316,614.00	5,953,490.00	50,571,824.84	2,504,044.00	19,281,619.00	33,794,249.84



INVERFLEET OPERATIONS 2023-2024			
FROM 01-Jul-2023 TO 30-Jun-2024			
SUFFIX	DESCRIPTION	2022/2023 BUDGET	2023/2024 BUDGET
	Operators Wages	51,500	51,500
	Workshop Wages	359,859	382,659
	Repairs, Parts & Tyres	1,010,000	1,030,200
	Fuel	1,091,000	1,091,000
	Fuel Levy (increas in fuel price)	393,000	393,100
	Fuel Rebate (FTC)	-200,000	-200,000
	Registration	205,000	200,000
	Accident Expenses	5,000	5,000
	Oils & Lubricants	40,000	45,000
	Cutting Edges	50,000	60,000
	Insurance	304,890	333,010
	Miscellaneous	230,002	229,784
148170	Miscellaneous +G4817.000	39,300	40,200
148190	Insurance Excess	10,000	10,200
148210	Ashford Workshop Exp.	16,015	16,490
148220	Inverell Workshop Exp.	16,075	13,185
148230	Apprentice Exp.	15,000	15,300
148240	Administration Charge	363,310	366,200
148250	Small Plant & Tools	115,690	118,070
148260	Plant & Tools under \$750	3,000	3,000
148280	Oncosts (Super,w/comp etc.)	210,085	223,470
146360	Community Radio Repeater	1,230	1,250
146370	2 Way Radio SYSTEM UPGRADE	0	
146380	2 Way Radio M & R	15,410	15,820
146390	2 Way Radio Installations	2,500	2,565
146400	2 Way Radio Licences	3,200	3,260
994825	Depreciation Small Plant & Tools	88,000	88,000
994827	Fleet Depreciation	1,510,000	1,680,000
	TOTAL OPERATING COSTS:	5,949,066	6,218,263
128780	Council Hire	-6,042,135	-6,249,523
128781	RTA Hire	-	
128782	Private Hire	-9,500	-9,360
G2315	Apprentice Subsidy	-	
127800	Radio Communications Site	-6,000	-6,120
148400	Small Plant & Tools	-145,930	-153,260
	TOTAL OPERATING INCOME:	-6,203,565	-6,418,263
	NET RESULT:	-254,499	-200,000
	Less GPS Units funded from IRA's		
	Less Capital Replacement Inflation Allowance	254,399	200,000
		-101	0
REPLACEMENT PROGRAM			
161620	Heavy Plant Purchases	790,490	1,185,000
161600	Light Plant Purchases	825,500	744,000
161590	Small Plant Purchases	80,000	80,000
	Workshop Upgrades	0	
146358	2 Way Radio Upgrades	0	
161610	Workshop Equipment	40,000	40,000
		1,735,990	2,049,000
168100	Sale of Heavy Plant	-185,000	-143,500
168110	Sale of Light Plant	-526,000	-446,500
168120	Sale of Small Plant	0	
	NET RESULT:(Surplus)/Deficit	1,024,990	1,459,000
PLANT RESERVE			
G6168	Estimated Balance 1.7.23	2,542,438	3,369,847
G6168.802	Transfer from 2023/2024	-1,024,990	-1,459,000
G6168.801	Transfer to 2023/2024	1,852,399	1,968,000
G6168	Balance 30.06.2024	3,369,847	3,878,847

Attachment 8

2023/2024 PLANT REPLACEMENT PROGRAM

		PLANT No.	DESCRIPTION	Comments	PURCH DATE	EST.BOOK VALUE 31.12.23	EST. TRADE /SALE	EST. PROFIT /(LOSS)	EST. NEW UNIT COST	EST. NET CHANGE OVER	
H E A V Y P L A N T	FL000415	9026.001	Loader (landfill)	10,250hrs (1/3/23)	10-Mar-16	\$60,500	\$60,000	(\$500)	\$280,000	(\$220,000)	
	FL000349	9033.003	Backhoe		1-May-14	\$43,930	\$60,000	\$16,070	\$200,000	(\$140,000)	
	FL000345	9145.0014	Tractor		4-Mar-14	\$25,860	\$25,000	(\$860)	\$155,000	(\$130,000)	
	FL000451	9167.004	Mower		5-Sep-17	\$4,000	\$3,500	(\$500)	\$35,000	(\$31,500)	
	FL000452	9168.010	Mower		5-Sep-17	\$4,000	\$3,500	(\$500)	\$35,000	(\$31,500)	
	FL000453	9171.003	Mower		5-Sep-17	\$4,000	\$3,500	(\$500)	\$35,000	(\$31,500)	
	FL000265	9417.011	Truck		21-Dec-12	\$20,000	\$10,000	(\$10,000)	\$70,000	(\$60,000)	
	FL000266	9478.011	Truck		21-Dec-12	\$20,000	\$10,000	(\$10,000)	\$70,000	(\$60,000)	
	FL000352	9527.004	Truck - 8 Tonne Tipper		1-May-14	\$30,000	\$18,000	(\$12,000)	\$220,000	(\$202,000)	
	FL000476	9531.004	Street Sweeper		16-Jun-18	\$18,570	\$5,000	(\$13,570)	\$150,000	(\$145,000)	
	FL000076	9538.003	Water Tanker		2-Jul-07	\$0	\$20,000	\$20,000	\$330,000	(\$310,000)	
	FL000230	9548.003	Prime Mover		28-Jun-12	\$0	\$50,000	\$50,000	\$365,000	(\$315,000)	
	TOTAL						\$230,860	\$268,500	\$37,640	\$1,945,000	(\$1,676,500)
						PJ-168090-1000-62023	PJ-168100-1000-41008		PJ-161620-1000-61001		
		PLANT No.	DESCRIPTION	Comments	PURCH DATE	EST.BOOK VALUE 31.12.23	EST. TRADE /SALE	EST. PROFIT /(LOSS)	EST. NEW UNIT COST	EST. NET CHANGE OVER	
L I G H T V E H I C L E S	FL000552	9202.009	Sedan		29-Oct-20	\$30,260	\$ 38,000.00	\$7,740	\$63,000	(\$25,000)	
	FL000521	9252.003	Sedan		25-Oct-19	\$20,000	\$ 27,000.00	\$7,000	\$45,000	(\$18,000)	
	FL000548	9301.017	Utility		30-Sep-20	\$29,590	\$ 35,500.00	\$5,910	\$59,000	(\$23,500)	
	FL000542	9310.013	Utility		24-Aug-20	\$16,630	\$ 24,500.00	\$7,870	\$41,000	(\$16,500)	
	FL000595	9314.003	Utility		3-Aug-21	\$26,820	\$ 29,500.00	\$2,680	\$49,000	(\$19,500)	
	FL000506	9316.000	Utility		20-Jun-19	\$15,000	\$ 31,000.00	\$16,000	\$52,000	(\$21,000)	
	FL000586	9342.003	Utility		13-May-21	\$22,170	\$ 33,500.00	\$11,330	\$56,000	(\$22,500)	
	FL000534	9351.003	Utility		8-Apr-20	\$26,280	\$ 36,000.00	\$9,720	\$60,000	(\$24,000)	
	FL000527	9357.007	Utility		24-Jan-20	\$10,000	\$ 22,500.00	\$12,500	\$37,500	(\$15,000)	
	FL000594	9360.022	Utility		17-Aug-21	\$31,960	\$ 34,500.00	\$2,540	\$57,500	(\$23,000)	
	FL000604	9363.011	Utility		22-Nov-21	\$33,450	\$ 34,500.00	\$1,050	\$57,500	(\$23,000)	
	FL000602	9374.020	Utility		27-Oct-21	\$31,970	\$ 34,500.00	\$2,530	\$57,500	(\$23,000)	
	FL000596	9380.001	Utility		25-Aug-21	\$30,970	\$ 30,000.00	(\$970)	\$50,000	(\$20,000)	
	FL000550	9381.014	Utility		20-Oct-20	\$21,760	\$ 35,500.00	\$13,740	\$59,000	(\$23,500)	
	TOTAL						\$346,860	\$446,500	\$99,640	\$744,000	(\$297,500)
							PJ-168130-1000-62023	PJ-168110-1000-41008		PJ-161600-1000-61001	

LIGHT PLANT REPLACEMENT PROGRAMME

The Replacement Schedule is based on the following replacement cycle. However, changes may be made from time to time to reflect Council's changing needs as work programmes and practises change.

Note: This replacement schedule and review timeframes shall change in line with market changes.

Type	Commence Reviewing at (Kms)	or at (years)	Replace - subject to availability (km)
Executive Vehicles	40,000	2 - 3	As determined
Sedans / Wagons	60,000	3 - 4	80,000
Utes	70,000	3 - 4	80,000
Vans / Large crew (carrying capacity utes)	80,000	3 - 5	90,000 - 100,000
Small Trucks	140,000	5 - 6	160,000

These light vehicle changeover periods may also be varied from "time to time" considering Council's short, medium and long term operational needs, for example, where a vehicle will become surplus to Council's long term needs or where a vehicle needs to be held back to meet short/medium term operational needs, or in instances where a works vehicle does a high number of kilometres in a relatively short timeframe or where, for example, a contract staff vehicle has a high private use component.

HEAVY PLANT REPLACEMENT PROGRAMME

The Replacement Schedule is based on the following replacement cycle. However, changes may be made from time to time to reflect Council's changing needs as work programmes and practises change.

TYPE	REVIEW AT YEARS	INDICATIVE YEARS	INDICATIVE HOURS/KILOMETRES
Graders	9	10	10,000
Front End Loader	9	10	10,000
Backhoe Loader	9	10	10,000
Excavator	5	6	6,000 - 7,000
Pavement Reclaimer/Rotary Mixer	12	15	8,000
Cement/Lime Spreader Truck	12	15	8000hrs/300,000Km
Scaper	14	15	10,000
Scaper Grid	Reclaim as required and keep under review		
Haul Tractor	9	10	10,000
Slashing Tractor - Large	9	10	10,000
Slashing Tractor	9	10	10,000
Self Propelled Roller - Vibrating	9	10	6000 - 7000
Self Propelled Roller - Rubber Tire	9	10	6000 - 7000
Roller Static	Reclaim as required and keep under review		
Roller Grid	Reclaim as required and keep under review		
1.5 Ton Roller	Monitor Use and Condition Programme as required		
Loader Skid Steer	5	6	4,000
Mini Excavator	7	8	4,000
Posi-Track Loaders	6	8	10,000
Grader Trucks	8	10	300,000Km
Truck 2/3 Tonne	8	10	180,000Km
Truck 4/5 Tonne	8	10	180,000Km
Truck 8/9 Tonne	8	10	200,000Km
Truck 13 Tonne	8	10	300,000Km
Truck 13 Tonne Heavy - Mack	8	10	300,000Km
Water Trucks	8	10	300,000Km
Truck Prime Mover - Large	8	10	350,000Km
Truck Prime Mover Water Tanker/Tipper	14	15	350,000Km
Low Loader/Water Cart Bodies	14	15	Subject to Review
Fuel Tanker	Reclaim as required and retain		
Pig Trailer	8	10	250,000Km
Super Dog Trailer	8	10	250,000Km
Compressor (Low Usage)	Monitor Use and Condition Programme as required		
Truck - Jetpatcher	8	10	300,000Km
Truck- Street Sweeper	5	6	8,000
Kerb and Gutter Machine	Reclaim as required and retain		
Footpath Sweeper	5	6	3,000
Traffic Lights	9	10	
Cherry Picker	Rebuild at 10 Years Replace at 18 Years		
Wood Chipper	Monitor Use and Condition Programme as required		
Cranes	Reclaim as required and retain (10 Year Rebuild and Certification)		
Tractor Type Mower/Sports Fields	Monitor Use and Condition Programme as required		
Units 150-153, 169 S/P Roller	Monitor Use and Condition Programme as required		
Forklift	9	10	Rotate with Ashford Depot
Out Front Mower	5	6	2,000
Sports Field Mower (Toro Unit)	8	10	Subject to Review
Robotic Survey Stations	5	5	Subject to Review
Garbage Trucks	5	6	Subject to Review
Plant Trailers	19	20	

Attachment 9

Loan Repayments

LOAN REPAYMENTS SEWERAGE FUND 2024

PURPOSE	LENDER	YEAR BORROWED	AMOUNT BORROWED	TERM YEARS	INTEREST RATE	OWING 1ST JULY	INTEREST REPAY	PRINCIPAL REPAY	DUE 30TH JUNE	MATURITY DATE
NEW Treatment Works Renewal	NAB	2014	2,000,000	10	4.160	404,717.75	13,263.17	227,347.69	177,370.06	2025
			2,000,000			404,717.75	13,263.17	227,347.69	177,370.06	

LOAN REPAYMENTS GENERAL FUND 2024

PURPOSE	LENDER	YEAR BORROWED	AMOUNT BORROWED	TERM YEARS	INTEREST RATE	OWING 1ST JULY	INTEREST REPAY	PRINCIPAL REPAY	DUE 30TH JUNE	MATURITY DATE
Waste Management	Tcorp	2016	2,000,000	10	3.020	663,677.09	18,433.20	214,834.44	448,842.65	2026
			2,000,000			663,677.09	18,433.20	214,834.44	448,842.65	

LOAN REPAYMENTS GENERAL FUND 2024

PURPOSE	LENDER	YEAR BORROWED	AMOUNT BORROWED	TERM YEARS	INTEREST RATE	OWING 1ST JULY	INTEREST REPAY	PRINCIPAL REPAY	DUE 30TH JUNE	MATURITY DATE
Inv.Swimming Pool Redevelopme	Tcorp	2022/23	10,000,000	20		9,930,616.43	540,327.67	287,206.58	9,643,409.85	2042
			10,000,000			9,930,616.43	540,327.67	287,206.58	9,643,409.85	

Attachment 10

Inverell Aquatic Centre Redevelopment

Council has entered into contracts with Hines Construction for the redevelopment of the Inverell Aquatic Centre. Demolition is scheduled to commence in May 2023 with a final completion date of October 2024. Council's 2023/2024 Operational Plan and Budget and Long Term Financial Plan includes the funding required to complete this project.

The initial IAC Funding Strategy was presented to Council in the 2022/2023 Draft Operational Plan and Budget in April 2022. Council adopted the 2022/2023 Operational Plan and Budget in June 2022. The initial IAC Funding Strategy provided funding \$25,770,000 for this project

A revised IAC Funding Strategy providing funding up to \$30,000,943 was adopted by Council at a Special Council meeting on 25 January 2023. The increase of \$4,230,943 allows for inflationary cost increases, Council project management, contingencies, and other fit out (moveable furnishings etc) not allowed for in the tender. The adopted IAC Funding Strategy is an evolving financial solution which will be impacted by the final IAC design, future grant applications and financial interest rates. Therefore, Council will receive an updated funding strategy as circumstances change.

Based on the quantum of funds required, it was agreed that a combination of Internally Restricted Assets, Revenue Funds, Grants and Loan Borrowings be utilised as funding streams to carry out the works to redevelop the Inverell Aquatic Centre. The table below provides a summary of the adopted funding strategy detailing the source and quantum of funds to be utilised to fund IAC redevelopment.

FUNDING SUMMARY	
INTERNALLY RESTRICTED ASSETS	
Swimming Pool Upgrades IRA	\$ 8,380,514.00
Reallocation of other IRA	\$ 1,867,434.00
REVENUE FUNDS	
2022-2023 Unused loan repayments for IAC	\$ 456,185.00
2022-2023 additional interest on Investments	\$ 860,000.00
2023-2024 Pool Maintenance Budget	\$ 421,830.00
50% - 2024/2025 Pool Maintenance Budget	\$ 239,980.00
2022/2023 Budget Savings from employee turnover	\$ 315,000.00
GRANT FUNDS	
State Government -Multi-Sport Community Facility Fund	\$ 5,000,000.00
State Government - Stronger Country Communities Fund	\$ 1,060,000.00
Federal Government - Local Roads and Community Infrastructure Program	\$ 1,400,000.00
LOAN FUNDS	
20 Year Loan	\$ 10,000,000.00
TOTAL	\$ 30,000,943.00

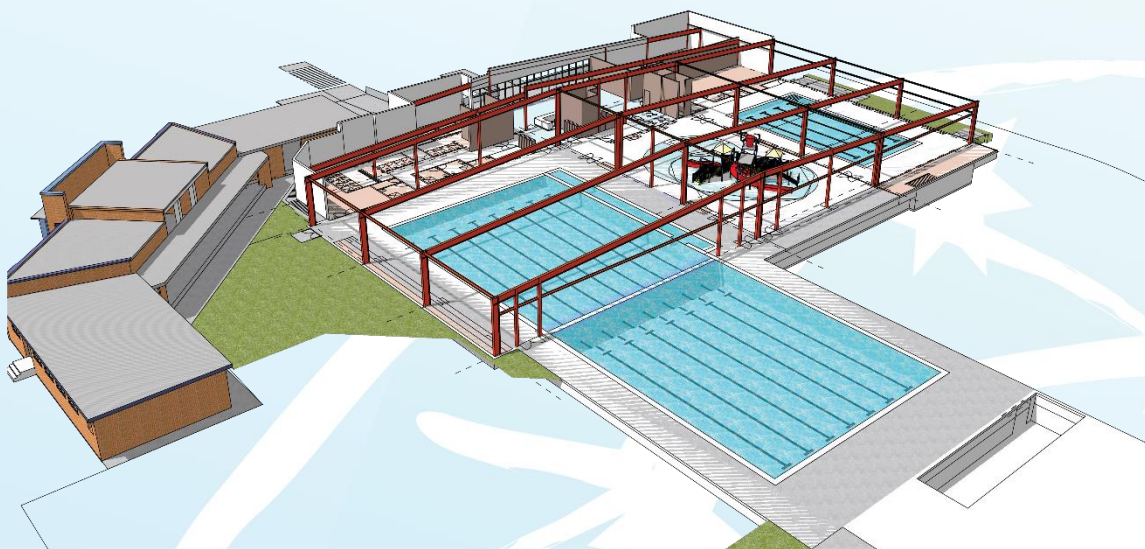
Key features of the above strategy are:

- Council accumulated significant internal reserves over a number of years due to asset condition reports indicating that the pool was reaching the end of its useful life;
- None of Council's core works and services programs and associated capital expenditure has been impacted by the inclusion of this project in the Long-Term Financial Plan (LTFP);
- When considering the implications of the adopted funding strategy on Council's broader ongoing financial sustainability, the financial impacts are not anticipated to compromise Council's ability to meet its ongoing key financial ratios targeted benchmarks, excluding the Own Source Revenue Ratio.

d) Utilising the Strategic Capital Infrastructure Fund (SCIF) (a discretionary budget allocation) to fund the loan repayments does not negatively impact financially or otherwise on Council's ability to meet its current and future service and infrastructure maintenance and renewal needs;

e) Loan borrowings provides for intergenerational equity which is important for an asset that will have a 50-60-year life span.

g) Council will continue to seek government grants throughout the detailed design phase making this funding strategy a fluid situation.



Strategic Capital Infrastructure / Projects Fund

Council recognises the need to ensure it has the capacity to facilitate the growth of its Community, and that substantial funds must be available for strategic projects which enhance and strengthen the Shire community economically, culturally and socially. The expenditure of funds in these areas may result in a flow on increase in Council's general revenues. Council also recognises that any new project or initiative undertaken must not negatively impact financially or otherwise on Council's ability to meet its current and future service and infrastructure maintenance and renewal needs.

In this regard, Council has quarantined the funds previously allocated to loan repayments specifically for projects which would have otherwise been funded by way of loans or which assist the economic, cultural and social growth of the community. This strategy has enabled this Council to undertake a range of very successful projects (e.g. CBD redevelopment, Visitors Centre, Campbell Park Upgrade, Library Redevelopment, new rural bitumen seals and accelerating the Urban Works Program) which have resulted in Inverell Council moving towards its Strategic objectives.

In 2010/2011, Council, following the adoption of a 10-year Road Infrastructure Financial Plan and Asset Management Plan, allocated an amount of \$250K from this fund on a continuing basis to Council's Road and supporting Infrastructure Maintenance Program. A further \$250K was allocated into Council's Road Asset Renewal Program, the majority of which was allocated to gravel resheeting on local and minor roads (budget allocation to roads etc. increased by 25% over four (4) years to end of 2010/2011). This reduced the annual quantum of funds available in 2010/2011 from \$1M to \$560K. This amount has declined in subsequent years (\$515K in 2017/2018) due to a need to fund operational expenses in essential services areas. The fund is predicted to grow to \$990K by 2042.

From 2022/2023 it is proposed that the fund be used to fund the Inverell Aquatic Centre redevelopment loan of \$10M over twenty years. Further information on this project is provide later in the report (refer section 11). As a result of this proposed allocation the Strategic Capital Infrastructure Fund will not be able to fund other capital projects until 2034 as indicated in the table below:

STRATEGIC CAPITAL INFRASTRUCTURE FUND (SCIF)					
		Fund Allocation	Pool Loan Repayments	Restore Urban Works Budget	Residual SCIF
		\$	\$	\$	\$
Year 1	2023	630,000.00	630,000.00		-
Year 2	2024	650,000.00	650,000.00		-
Year 3	2025	670,000.00	670,000.00		-
Year 4	2026	690,000.00	690,000.00		-
Year 5	2027	710,000.00	710,000.00		-
Year 6	2028	735,000.00	728,760.00	6,240.00	-
Year 7	2029	765,000.00	728,760.00	36,240.00	-
Year 8	2030	780,000.00	728,760.00	51,240.00	-
Year 9	2031	796,000.00	728,760.00	67,240.00	-
Year 10	2032	812,000.00	728,760.00	83,240.00	-
Year 11	2033	828,000.00	728,760.00	99,240.00	-
Year 12	2034	845,000.00	728,760.00		116,240.00
Year 13	2035	862,000.00	728,760.00		133,240.00
Year 14	2036	879,000.00	728,760.00		150,240.00
Year 15	2037	896,000.00	728,760.00		167,240.00
Year 16	2038	914,000.00	728,760.00		185,240.00
Year 17	2039	933,000.00	728,760.00		204,240.00
Year 18	2040	951,000.00	728,760.00		222,240.00
Year 19	2041	970,000.00	728,760.00		241,240.00
Year 20	2042	990,000.00	728,760.00		261,240.00

Special Projects – Road Infrastructure Fund

Since September 2017, the Valuer General issued separate valuations for the turbine sites installed on farming land within the Inverell Shire. The NSW rating legislation requires Council to classify these valuations as Business-Other instead of Farmland. This rating process generated a significant increase in rates during 2017/2018. Given that these land valuations are based on wind turbine leases, there is a strong possibility that these leases will lapse in future years resulting in a reduction in rating income at that time. Council has been financially responsible and quarantined this revenue so these funds can not be utilised in funding re-occurring expenditure. Council has resolved to allocate these funds to its road asset renewal and maintenance programs.

The Budget contains an amount of \$324K for allocation by Council.

It is proposed that the allocation of these funds in 2023/2024 be the subject of a further report to the Civil and Environmental Services Committee in respect of the funding allocations for individual works to be undertaken under this program.





Operational Plan – Strategic Objectives 2023/2024

Destination One

LEADERSHIP

‘We will be an accountable and responsible Council that will be involved with the community and responsibly manage public resources’

R1 - Council is Responsible and Accountable		
Strategy	Term Achievement	Operational Objective
R.1.1 Partner, engage and communicate with our community to make decisions and deliver services, projects and initiatives	R.1.1.1 Council is managing its statutory requirements and the needs of a participatory community in a transparent and balanced way	R.1.1.1.1 Develop, review and monitor policies and procedures to enable the organisation to engage more effectively with the community while meeting its statutory and public interest obligations. <ul style="list-style-type: none">• Establish linkages to all communities in the Shire.• Build and maintain relationships with all sections of the community.• Maintain links with other Councils in the Region for the purpose of addressing matters of common interest.• Communicate to the Community through any medium that informs citizens of council activities.
R.1.2 Provide the community with responsible and accountable decision making when undertaking the civic duties of Council	R.1.2.1 To provide robust governance and administrative systems which ensure the ongoing health and stability of Council, the discharge of statutory and governance responsibilities, proper reporting and the efficient use of Council's resources.	R.1.2.1.1 To provide leadership and advocate to ensure the community is provided with a broad range of services and opportunities commensurate with other large regional councils. <ul style="list-style-type: none">• Establish strong links with Federal and State Parliamentarians.• Develop and maintain strong professional relationships with State Agencies.
R.1.3 Advocate on behalf of the community for outcomes important to the community.	R.1.3.1 Advocate on behalf of the community for the provision of services which meet community needs and expectations.	R.1.3.1.1 To provide leadership and advocate to ensure the community is provided with a broad range of services and opportunities commensurate with other large regional councils. <ul style="list-style-type: none">• Establish strong links with Federal and State Parliamentarians.• Develop and maintain strong professional relationships with State Agencies.



R2 - Council is Sustainable and Plans for the Future

Strategy	Term Achievement	Operational Objective
R.2.1 Provides clear long-term plans for the future	R.2.1.1 Integrate planning processes to ensure that Council's long-term planning is consistent with the current and future needs of the community.	R.2.1.1.1 Ensure Council's long term financial sustainability, financial modeling has been undertaken for the next 10 years based on Council maintaining its existing Service and Infrastructure Levels and where relevant, five (5) year financial planning figures are included in the Operational Plan.
R.2.2 Operates in a financially sustainable and responsible manner.	R.2.2.1 Ensure that Council operates using innovative, flexible and responsible management systems capable of providing efficient, effective and economical management.	R.2.2.1.1 Encourage sustainable economic growth, that enhances the standard of living of all residents, through the operation of key economic business activities and the ongoing promotion of a wide range of development opportunities.
R.2.3 Council's long-term financial plan is based on sound asset management information and is affordable and responsible.	R.2.3.1 Council maintains a substantial Asset Inventory and all of its Assets are recorded in its Asset Register. Council is currently in the process of expanding the information held in its systems into comprehensive strategic Asset Management Plans	R.2.3.1.1 The Budget provides substantial funding for the ongoing implementation of Council's Asset Management Program

R3 - Council is Cognizant of Current Issues

Strategy	Term Achievement	Operational Objective
R.3.1 Community networks are established to inform Council on community issues.	R.3.1.1 . Facilitate community development and growth through the support of community groups.	R.3.1.1.1 Manage on behalf of the community issues which impact on or threaten the medium and long term sustainability of the community.
R.3.2 Council has a strong working relationship with other levels of Government and an understanding of the community issues being addressed by the Government.	R.3.2.1 A plan that identifies the required services to be provided to this community by other levels of Government is in place, which will act as a basis for Council's advocacy for service equity.	R.3.2.1.1 Develop an advocacy strategy for the provision of services from other levels of government for this community.

Destination Two

PROPERITY

‘The Shire has a diverse, strong local economy that provides opportunities that contribute to the quality of life for the community’

C1 – A Framework is in Place to Maximise Economic Opportunities

Strategy	Term Achievement	Operational Objective
C.1.1 Council provides suitable zoned and sized land to facilitate development.	C.1.1.1 Sufficient and serviced lands are available to meet the Shire’s business development and residential needs.	C.1.1.1.1 To maintain a suitable portfolio of land for development and sale at a fair market price
C.1.2 Business development and investment is encouraged.	C.1.2.1 A collaborative relationship between Council and businesses in the Shire is established and maintained, that is conducive to economic growth and business sustainability.	C.1.2.1.1 To facilitate the collaboration of organisations in networking and information sharing to obtain services required to allow viable businesses to start and/or grow.

C2 – The Visitor Economy is Supported

Strategy	Term Achievement	Operational Objective
C.2.1 Tourism opportunities are supported.	C.2.1.1 Continue to encourage ongoing development and marketing of the diverse attractions and facilities that promote the Shire as a must visit destination.	C.2.1.1.1 Increase marketing programs that present Inverell Shire as the attractive, vibrant rural centre of the New England North West, designed to distinguish it from other parts of New England and attract visitors.
C.2.2 Events that foster cultural, recreational and community interaction is supported.	C.2.2.1 Council has locally focused cultural programs and initiatives that facilitate forums, networks and training opportunities that are conducive to strengthening relationships between tourism, arts, heritage, sports and recreational interests.	C.2.2.1.1 To provide and assist community groups in the provision of recreational and cultural facilities and services for the enjoyment of all residents and visitors to the Shire.

C3 – The Shire is Regarded as a Destination, to Live, Work and Invest.

Strategy	Term Achievement	Operational Objective
C.3.1 Council supports opportunities for business expansion.	C.3.1.1 Council is working with relevant organisations to identify and cultivate market and development opportunities.	C.3.1.1.1 To facilitate the economic and industrial development of the Shire with the view to maintaining population growth and the retention and expansion of businesses and services to the Shire and Region.
C.3.2 Advocate for a competitive and progressive agricultural and business environment.	C.3.2.1 Council is facilitating a coordinated approach to achieving an ecologically, economically and socially sustainable agricultural sector in Inverell and the region.	C.3.2.1.1 To facilitate the management and protection of the Shire's agricultural land for sustainable agriculture use with agricultural activity contributing to its protection and enhancement and to achieve positive economic, environmental and social outcomes.



Destination Three

LIVEABILITY

‘Our community is healthy, safe, educated and offers opportunities for people of all ages and abilities. We value our natural and built environment’

E1 – Our Community is Safe, Healthy, Educated and Active		
Strategy	Term Achievement	Operational Objective
E.1.1 Provide a range of sport, recreation and play spaces that encourage active participation in a healthy lifestyle.	E.1.1.1 Provide landscaped areas, passive recreational facilities and playgrounds to promote a healthy living environment.	E.1.1.1.1 Provide a safe and healthy human environment with access to a high standard of facilities and services as a result of careful planning and responsible development that is mindful of, and compatible with, the natural and built environment.
E.1.2 Advocate for quality medical and health services.	E.1.2.1 Advocate on behalf of the community for the provision of services which meet community needs and expectations.	E.1.2.1.1 Provide leadership and advocate to ensure the community is provided with a broad range of services and opportunities commensurate with other large regional councils.
E.1.3 Partner with NSW Police Force to deliver community safety programs and reduce crime.	E.1.3.1 Consult with local Police Service on an appropriate partnership to determine which available programs will best deliver on community safety and the reduction of crime within the LGA	E.1.3.1.1 To partner with the local Police Service to ensure adequate resources are available to protect and serve the community of Inverell Shire.
E.1.4 Advocate for a broad range of educational opportunities for all members of the community.	E.1.4.1 The Shire’s culture of lifelong learning is nurtured and promoted with increased access to learning opportunities that contribute to an improved quality of life.	E.1.4.1.1 Develop and implement skills training and retention strategies that address the needs and requirements of the Shire’s residents and businesses.
E.1.5 Partner with emergency services to reduce the risks from emergency events.	E.1.5.1 Appropriate management plans and facilities are developed and implemented in partnership with emergency services.	E.1.5.1.1 To ensure the availability of an adequate emergency response service within the Shire to deal with natural disasters and man-made incidences.

E.1.6 Provide opportunities for recreational, cultural and social events.	E.1.6.1 Council has locally focused cultural programs and initiatives that facilitate forums, networks and training opportunities that are conducive to strengthening relationships between tourism, arts, heritage, sports and recreational interests.	E.1.6.1.1 To provide and assist community groups in the provision of recreational and cultural facilities and services for the enjoyment of all residents and visitors to the Shire.
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E2 – Our Community is Inclusive and Accessible

Strategy	Term Achievement	Operational Objective
E.2.1 Provide improved access to services buildings, spaces, places and activities for people with a disability.	E.2.1.1 Infrastructure upgrade works in the Inverell Central Business District, Lake Inverell and improved all abilities access at Copeton Dam Northern Foreshores to provide inclusive recreational opportunities.	E.2.1.1.1 Management of Council facilities and services in a manner that facilitates access to and use of those facilities and services by all members of the community.
E.2.2 Provide services in a manner that supports social interaction.	E.2.2.1 Strategies are in place to respond to the social and health needs of the community.	E.2.2.1.1 Actively participate in the formulation. Management and implementation of the Shire's Social Plan.
E.2.3 Partner with responsible agencies to facilitate social and physical wellbeing of the community.	E.2.3.1 Services are provided to meet the diverse needs of families and to support the development of children.	E.2.3.1.1 Advocate for standards of care and education to promote and support families, child safety and wellbeing.

E3 – Our Natural Environment is Protected and Sustained

Strategy	Term Achievement	Operational Objective
E.3.1 Partner with local groups and responsible agencies to preserve and maintain our natural environment.	E.3.1.1 Development controls are promoting excellence in rural design that balances the protection and enhancement of the natural environment with the needs of the citizens.	E.3.1.1.1 To ensure that the physical development of the Shire provides for a variety of living choices which is in harmony with the natural characteristics and the surrounding built environment.
E.3.2 Effectively manage public lands	E.3.2.1 Best Practice in Land Use Administration has been adopted and implemented.	E.3.2.1.1 To provide and maintain a modern efficient and reliable land use administration system which enables the effective and efficient management of Shire land.

E.3.3 Ensure compliance with environmental regulations and controls..	E.3.3.1 Encourage the continued development and growth of the Inverell Shire in an environmentally sensitive manner.	E.3.3.1.1 Implementation of local environmental plans, development control plans and health and building policies, which conform to the requirements of all government bodies and environmental guidelines.
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E4 – Our Built Environment is Functional and Sustainable

Strategy	Term Achievement	Operational Objective
E.4.1 Ensure Council's Local Environment Plan (LEP) is reflective of community needs and expectations	E.4.1.1 Ongoing amendments are completed to ensure LEP remains relevant and addresses community requirements for sustainability and development.	E.4.1.1.1 To ensure the physical development of the Shire is in accordance with community needs and expectations, using adopted planning instruments and policies.
E.4.2 Advocate for telecommunications services that meet current and future requirements.	E.4.2.1 Through collaborative partnerships and community advocacy, initiatives are being implemented to provide cost effective communications services to the community.	E.4.2.1.1 To ensure communities have cost effective access to communication services.



Destination Four

SERVICES & INFRASTRUCTURE

‘Our community is enhanced by the provision of civic services and infrastructure. These services are planned and financially sustainable’

S1 – The Transport Network is Safe, Convenient and Efficient		
Strategy	Term Achievement	Operational Objective
S.1.1 Local and regional roads are maintained to a satisfactory standard.	S.1.1.1 A program of prioritised works has been developed and is being implemented in partnership with the State and Federal Government to maintain the efficiency of major roads as demand grows.	S.1.1.1.1 To maintain the state regional/rural and local/urban road network to in accordance with the priorities established by Council, thereby ensuring the safe and efficient movement of vehicular, cycling and

		pedestrian traffic throughout the Shire.
S.1.2 The road network meets the community's needs in terms of traffic capacity, economic and social connectivity.	S.1.2.1 Programs to improve the road system and promote road safety that are meeting community, environmental and economic needs are being implemented.	S.1.2.1.1 A program is being implemented to address deficiencies and areas of congestion in the local road network.
S.1.3 The cycleway and pedestrian facilities encourages economic and social connections.	S.1.3.1 Programs and initiatives are being implemented that encourage alternate methods of transport that increase the community health and wellbeing.	S.1.3.1.1 Actively participate in the formulation. Management and implementation of the Shire's Social Plan.
S.1.4 The Stormwater Management System is efficient and effective to the design standard.	S.1.4.1 Ongoing monitoring and maintenance programs are implemented to ensure the system remains efficient and effective.	S.1.4.1.1 To provide a stormwater drainage system, which minimizes the impact of storm events, is cost effective, customer focused and caters for the sustainable growth of the community while assisting the health of the Shire's river system.

S2 – Infrastructure Provided by Council is Fit for Contemporary Use

Strategy	Term Achievement	Operational Objective
S.2.1 Council buildings and facilities are able to deliver services at the level approved by Council.	S.2.1.1 A building asset management strategy is in operation that maintains Council's assets to appropriate standards fit for contemporary purposes.	S.2.1.1.1 Complete a register of assets and condition assessment of Council buildings.

S.2.2 Advocate for quality medical and health services.	S.2.2.1 Council has developed and implemented a fleet management strategy that adopts fleet and plant equipment best practices and benchmarking and is reflective of Energy Efficiency Best Practices (EEBP).	S.2.2.1.1 To provide and maintain a modern efficient and reliable plant fleet to enable Council's Works Program to be carried out in the most effective manner and at a competitive cost.
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S3 – Council Provides Services in a Consistent and Equitable Manner		
Strategy	Term Achievement	Operational Objective
S.3.1 Water and sewer services meet the needs of the community.	S.3.1.1 Council has developed and implemented a sustainable Integrated Water Management Strategy compliant with Government Best-Practices and legislation.	S.3.1.1.1 To provide and maintain an adequate water supply and related service to the community based on a responsible view of water as a commodity and as a scarce natural resource. To provide an environmentally responsible sewerage system, which maintains the health of the Inverell Shire Community, is cost effective, customer focused and caters for the sustainable growth of the community.
S.3.2 Waste services effectively integrate waste management and reuse of materials from the waste stream.	S.3.2.1 Council has an integrated waste management plan that not only meets statutory recycling levels but also meets environmental and community demands.	S.3.2.1.1 To establish and maintain effective partnerships that deliver an innovative approach that takes advantage of the most practical and sustainable waste management solutions available.
S.3.3 Community amenities are clean and serviceable.	S.3.3.1 Recreational and leisure facilities and services meet community needs and are maintained to promote optimal utilisation.	S.3.3.1.1 Develop an infrastructure program to replace aging amenities.
S.3.4 Council attracts, retains and trains staff so that the organisation has a skilled and diverse workforce.	S.3.4.1 Council's workforce is appropriately planned, skilled, and empowered and Council is recognised as an employer of choice.	S.3.4.1.1 Policies, procedures and practices are developed to make Council a leading employer in the New England region.

PART E – FEES AND CHARGES

Schedule of Fees and Charges 2023/2024

The Fees and Charges which are recommended for increase in the 2023/2024 financial year are highlighted.



INVERELL SHIRE COUNCIL - SCHEDULE OF FEES & CHARGES

2023/2024

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ADMINISTRATIVE SERVICES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
GEN.ADMIN.-SUNDRY INCOME - GST TAXABLE PJ-123340-1000-43029							
GEN.ADMIN.-SUNDRY INCOME - GST EXEMPT PJ-123320-1000-43029							
Enquiry Fee: On property other than owner Including Family History – Postage Additional charge at cost (half hour or part thereof) (Minimum charge)							
	\$25.00	Council pricing reflects nature of service and costs.	Private			\$30.00	NO
	\$25.00	Council pricing reflects nature of service and costs.		NO	Full cost recovery	\$30.00	NO
Inspection done by solicitors/purchasers/agents for properties being exchanged (per half hr. & min fee)	\$25.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$30.00	NO
FACSIMILE:							
Local (per page)	\$3.75		Private	NO	Full cost recovery	\$3.75	YES
Overseas (per page)	Actual Cost + GST	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	Actual cost + GST	YES
PHOTOCOPYING:		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
A4 black & white	\$0.70					\$0.70	YES
A4 colour	\$1.25					\$1.25	YES
A3 black & white	\$0.85					\$0.85	YES
A3 colour	\$1.65					\$2.70	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
PRODUCTION OF SUBPOENA DOCUMENTS:		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Minimum charge (based on 2 hrs. work)	\$70.00					\$80.00	NO
Every hr. thereafter	\$50.00					\$60.00	NO
GENERAL INFORMATION REQUESTS:	\$50.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$60.00	NO
Processing (per hr.)	\$50.00					\$60.00	NO
Agents property report	\$420.00					\$450.00	NO
Agents transfer list (50 cents per page or min fee)	\$68.00					\$70.00	NO
CERTIFICATE OF TITLE SEARCH COST	\$20.00					\$25.00	NO
GOVERNMENT INFORMATION PUBLIC ACCESS ACT: FORMAL APPLICATION (GIPA Act s.63(3))	\$30.00	Council pricing restricted by statue	Private	NO	Full cost recovery	\$30.00	NO
Processing (per hr.)	\$50.00					\$50.00	NO
Internal review	\$50.00					\$50.00	NO
RETURNED CHEQUES/DIRECT DEBITS (each instance)	(full cost) x 2	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	(full cost) x 2	NO
DEBT RECOVERY COSTS CHARGED BY 3rd PARTY - Debt recovery costs on Overdue Rates and Charges, including Early Stage intervention, Late stage intervention and Service Fees - (User Pays, Cost Recovery)	Actual Cost					Actual Cost	NO
SHREDDER (use of per hour)	\$25.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$30.00	YES
STREET STALLS (late application fee)	\$0.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$0.00	NO
DEPOSIT FOR KEY FOR ANY COUNCIL FACILITIES (per key) (temporary use only)	\$20.00					\$25.00	YES

PJ-157672-1000-20065							
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TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
(deposit applicable if not already included in another bond) (deposit will be forfeited if key not returned)							
MANAGEMENT PLAN (per copy)							
Black & white	\$0.00	New service	Public	YES		\$0.00	NO
Colour	\$35.00	New service	Public	YES	Partial cost	\$35.00	NO
ROAD CLOSURE (temporary closure of roads and street for sporting events etc.)		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Road closure event-advertising	\$330.00					\$350.00	NO
Implement road closure	By quotation + GST					By quotation + GST	YES
Design/draw 'Traffic Control Plan'	\$180.00					\$200.00	
Service Charge: On time payment Debtors for		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Range of \$0-\$50 (per month)	\$1.00					\$1.00	NO
For each \$50 or part thereof	\$10.00					\$10.00	NO
SURCHARGE ON CREDIT CARD PAYMENTS PJ-130150-1000-43029	Merchant fee + 10% GST	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	Merchant fee + 10% GST	
LAMINATING OF PLANS/ DOCUMENTS PJ-123400-1000-43020		Council pricing reflects nature of service and costs.					
A4	\$3.20					\$3.20	YES
A3	\$6.00					\$6.00	YES
A2	\$12.00					\$12.00	YES
A1	\$22.00					\$22.00	YES
Large quantities	By quotation					By quotation	YES
SCANNING OF PLANS/ DOCUMENTS with Electronic Delivery							

PJ-123400-1000-43020							
A4 – A3	\$5.00					\$5.00	YES
A2 – A1	\$10.00					\$10.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Large plans/ documents	By Quotation					By quotation	YES
GIS SERVICES-STANDARD MAP/PLAN PRINTING/PLOTTING-Taxable (Fee for printing maps that are already created or require minimal effort to produce) PJ-123400-1000-43020		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
A4 black & white	\$7.30					\$7.30	YES
A3 black & white	\$13.90					\$13.90	YES
A2 black & white	\$18.30					\$18.30	YES
A1 black & white	\$26.20					\$26.20	YES
A0 black & white	\$36.30					\$36.30	YES
A4 linework colour	\$9.30					\$9.30	YES
A3 linework colour	\$15.90					\$15.90	YES
A2 linework colour	\$20.30					\$20.30	YES
A1 linework colour	\$28.20					\$28.20	YES
A0 linework colour	\$38.30					\$38.30	YES
A4 full colour	\$9.30					\$9.30	YES
A3 full colour	\$15.90					\$15.90	YES
A2 full colour	\$20.30					\$20.30	YES
A1 full colour	\$28.20					\$28.20	YES
A0 full colour	\$38.30					\$38.30	YES
Large quantities by quotation	By quotation					By quotation	YES
Postage of Maps / Plans etc.	By quotation					By quotation	YES
Electronic Delivery of Maps / Plans etc	By quotation					By quotation	YES
GIS SERVICES-CUSTOM MAPS & DATA ANALYSIS SERVICES-Taxable PJ-123400-1000-43020							
Fee for GIS output that requires either new input or alteration plus printing costs as listed above							

Fee per Hour (Charged in 15 minute increments) up to 3 Hours Work

Fee for greater than 3 Hours work

Fee for printing Custom Maps & Data Analysis

Postage of Maps / Plans etc

\$66.00 per Hour					\$70.00 per Hour	YES
By Quotation					By Quotation	YES
As Per Printing Fees Above					As Per Printing Fees above	YES
By Quotation					By Quotation	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Electronic Delivery of Maps / Plans etc	By Quotation					By Quotation	YES
SALE OF 'WORLD OF ITS OWN' BOOK PJ-123350-1000-43019		Plus	Private	NO	Full cost recovery		
Sale of 'World of its Own Book' (per book)	\$28.60					\$16.50	YES
plus postage if applicable	\$6.60					\$6.60	YES
Sale of 'Holding its Own Book' (per book)	\$33.00					\$16.50	YES
plus postage if applicable (per book)	\$5.50					\$6.60	YES
plus postage if applicable (both books posted together if applicable)	\$5.50					\$14.30	YES
INCOME OTHER LAND & BUILDING NEI PJ-128590-1000-43002		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
(Bee farming on Council owned or Controlled land)							
Rental fee (per annum or part thereof)	\$55.00					\$60.00	YES
Deposit (refundable on satisfactory inspection)	\$100.00					\$100.00	NO
GAZEBO/SHADE SHELTERS PJ-157606-9000-20065							
(Hire to Community Groups only) (Deposit/Bond)							
Deposit/Bond	NOT FOR HIRE					NOT FOR HIRE	NO
Hire charge	NOT FOR HIRE					NOT FOR HIRE	YES

FINANCIAL SERVICES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
CLERKS CERTIFICATES S.603 PJ-100000-1000-42204 Section 603 Certificate (as per Local Government Act 1993)	\$90.00	Maximum Fee Pricing as Fixed by Government Tribunal	Private	NO	Full cost recovery	\$95.00	NO
CLERK CERTIFICATE S.603 - URGENT SUPPLY FEE PJ-123320-1000-43029 Section 603 Certificate - URGENT SUPPLY (SAME DAY SERVICE)	\$50.00					\$60.00	NO
RATES OR WATER REFUND PROCESSING FEE PJ-123320-1000-43029 A maximum of one (1) refund, per assessment, per year, will be processed without charge							
Refund Processing Fee - EFT	-					\$25.00	YES
Refund Processing Fee - Cheque	-					\$50.00	YES
RATES OR WATER NOTICE REISSUE FEE PJ-123320-1000-43029 Print or Email Rates or Water Notices (Note: From the 1 st July 2024 reissue fee will be \$10.00 per notice with a minimum fee of \$25.00)							
	-					\$0.00	YES

LIBRARY

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
OVERDUE INVOICES FEES – GST EXEMPT PJ-126890-1000-43013							
Service charge applicable if account is to be sent	\$15.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$15.00	NO
CHARGES & FEES – Taxable PJ-126900-1000-43013							
CHARGES & FEES – GST Exempt PJ-126901-1000-43013							
Reserves (per item)	N/A					N/A	NO
Inter library loan – NSW Public Library (per item plus fee from other library where applicable)	\$6.50					\$6.50	YES
Inter library loan – Other Public Library (per item plus fee from other library where applicable)	\$19.70					\$19.70	YES
Replacement membership card	\$4.00					\$4.00	NO
Note: lost or damaged books must be paid for	At cost + GST					At cost	NO
Processing charge for Lost / Unreturned or items with major damage (consumables and staff time to reprocess items)	\$11.00					\$11.00	YES
Minor damage to library material (books etc.)	\$7.50					\$7.50	YES
Major damage to library material (books etc.)	Replacement cost + GST					Replacement cost + GST	YES
CHARGES & FEES – ROOM HIRE – Taxable PJ-126900-4131-43013							
Small Meeting Room (includes chairs, tables, data projector, electronic whiteboard & use of kitchen)							
Meeting Room (Half day) (With Technology) - Non-Profit Groups	\$55.00					\$55.00	YES
Meeting Room (Half day) (With Technology) - For Profit Groups + Gov. Dept.	\$95.00					\$95.00	YES
Meeting Room (Full day) (With Technology)-Non-Profit Groups	\$90.00					\$90.00	YES

Meeting Room (Full day) (With Technology) - For Profit Groups + Gov. Dept.

\$160.00					\$160.00	YES
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TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Internet Access in Meeting Room (One Connection only) Flat Fee per day	\$12.00					\$15.00	YES
Large Meeting Room (includes chairs, tables, data projector, electronic whiteboard & use of kitchen)							
Meeting Room (Half day) (With Technology) - Non-Profit Groups	\$68.00					\$68.00	YES
Meeting Room (Half day) (With Technology) - For Profit Groups + Gov. Dept.	\$140.00					\$140.00	YES
Meeting Room (Full day) (With Technology) - Non-Profit Groups	\$115.00					\$115.00	YES
Meeting Room (Full day) (With Technology) - For Profit Groups + Gov. Dept.	\$220.00					\$220.00	YES
Internet Access in Meeting Room (1 Connection only) Flat Fee per day	\$12.00					\$15.00	YES
SUNDRY LIBRARY INCOME – Taxable PJ-126980-1000-43013		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Photocopy A4 (Black & White) (per page)	\$0.30					\$0.30	YES
Photocopy A4 (Black & White) (both sides)	\$0.60					\$0.60	YES
Photocopy A4 (Colour) (per page)	\$1.20					\$1.20	YES
Photocopy A3 (Black & White) (per page)	\$0.50					\$0.60	YES
Photocopy A3 (Colour) (per page)	\$2.30					\$2.40	YES
Scan to USB	\$0.30					\$0.30	YES
Printing - Micro film print A4 (per page)	\$0.30					\$0.30	YES
Printing - Micro film print A3 (per page)	\$0.60					\$0.60	YES
Facsimiles (local & std) - (1st page)	\$2.00					\$2.00	YES
Facsimiles (local & std) - (additional pages)	\$Nil					Nil	YES
Facsimiles (to receive) (per page)	\$0.60					\$0.60	YES
Laminating (Card)	\$1.50					\$1.50	YES
Laminating A4 (per Page)	\$3.30					\$3.30	YES
Laminating A3 (per Page)	\$5.50					\$5.50	YES
Thermal Binding	\$5.00					\$5.00	YES

Comb Binding (Max 25 pages)
Ear Phones

\$5.00					\$5.00	YES
\$2.50					\$3.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Library Bags	\$6.50					\$6.50	YES
USB	\$10.00					\$10.00	YES
Hire of Light Pro (per day or part there of)	\$65.00					\$65.00	YES
Children's Activities (School Holidays) \$ per Child (may be more depending upon nature of activity)	\$3.00					\$3.00	YES
Children's Activities (School Holidays) \$ per Family (may be more depending upon nature of activity)	\$7.50					\$7.50	YES

PORTABLE STAGE HIRE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
PORTABLE STAGE HIRE PJ-137489-1000-42214 Portable Stage - Solid Structure							
Portable Stage Hire-Day in use (Travel of \$2.00/km over 5 km)	Not for Hire	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	Not for Hire	YES
Portable Stage - Security Deposit per Function	Not for Hire					Not for Hire	NO
Mobile Trailer STAGE -6.5m x 4.0m (Fully Covered Stage)	Not for Hire		Private			Not for Hire	YES
Portable Stage - Demountable							
Portable Stage Hire (Large/Small)-Day in use (Travel of \$2.00/km over 5 km)	(Travel +GST) + \$220.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	(Travel +GST) + \$250.00	YES
Portable Stage - Security Deposit per Function	\$200.00					\$250.00	NO
Portable Stage – (Large-Full Stage) - Erection by Council Staff	\$1000.00					\$1,000.00	YES
Portable Stage – (Small-Half Stage) - Erection by Council Staff	\$500.00					\$500.00	YES

TOWN HALL - CHAIRS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
CHAIR HIRE TO COMMUNITY GROUPS PJ-157606-9000-20065 (Deposit)							
Deposits / Bond	NOT FOR HIRE					NOT FOR HIRE	NO
Hire Charges	NOT FOR HIRE					NOT FOR HIRE	YES

TOWN HALL

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
TOWN HALL RENT & FEES							
PJ-127440-1000-42214							
Town Hall (Main Hall ONLY)							
Up to 8 hours (Daylight hours ONLY)	\$356.00					\$360.00	YES
Evening Only (From 6.00PM to 12.00PM) (includes access to Sound and Lighting Desk)	\$342.00					\$350.00	YES
Full Day and Night up to midnight	\$455.00	Council pricing reflects nature of service and costs.				\$500.00	YES
After Midnight	\$44.00 / hour					\$50.00 / hour	YES
Set up Only (per Hour) or	\$12.00 per hour					\$15.00 per Hour	YES
Air Conditioning - First Two Hours	Included in Hire Fee					Included in Hire Fee	YES
Air Conditioning - After first Two Hours	Included in Hire Fee					Included in Hire Fee	YES
Additional Cleaning (Per Clean)	\$130.00					\$150.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Annex & Kitchen (ONLY)							
Casual Hire Fees - (Includes Chairs (30); Tables (8); Data Projector; Audio Equipment and use of kitchen							
½ Day (Up to 4 Hours) - Minimum Hire Period	\$150.00					\$150.00	YES
Full Day (Up to 8 hours) (Daylight Hours ONLY)	\$230.00					\$230.00	YES
Evening Only (From 6.00PM to 12.00PM)	\$215.00					\$215.00	YES
Additional Furniture (available with Annex & Kitchen Hire ONLY Booths (Up to 8); Round Ottomans (up to 4); Snake Ottomans (Up to 6) and portable partitions (2).	\$75.00					\$75.00	YES
Weekly Hire Fees – (Includes Chairs (30); Tables (8); Data Projector; Audio Equipment; and use of Kitchen. Maximum Hire Period is Two (2) weeks. Longer Hire period may be considered upon request	\$477.00 per Week					\$500.00 per week	YES
Non-Profit Groups	\$750.00 per Week					\$800.00 per week	YES
For Profit Groups + Government Departments							
Set up Only (per Hour)	\$12.00 per hour					\$15.00 per Hour	YES
Air Conditioning - First Two Hours	Included in Fees					Included in Fees	YES
Air Conditioning - After first Two Hours	Included in Fees					Included in Fees	YES
Additional Cleaning (Per Clean)	\$80.00					\$100.00	YES
Ancillary Kitchen Use (Boiling Water, Sink and Refrigerator Only)	Included in Fees					Included in Fees	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Main Hall, Annex & Kitchen (COMBINED)							
Up to 8 hours (Daylight hours ONLY)	\$440.00					\$500.00	YES
Evening Only (From 6.00PM to 12.00PM)	\$425.00					\$450.00	YES
Full Day and Night up to midnight & night time hire	\$562.50					\$600.00	YES
After Midnight	\$66.00 / hour					\$70.00 / hour	YES
Set up Only (per Hour)	\$12.00 per hour					\$15.00 per Hour	YES
Air Conditioning - First Two Hours	Included in Hire Fees					Included in Hire Fee	YES
Air Conditioning - After first Two Hours	Included in Hire Fees					Included in Hire Fee	YES
Additional Cleaning (Per Clean)	\$151.47					\$200.00	YES
Candy Bar and Cool room (With Main Hall or Annex)							
Minimum Charge in any Case	\$80.00					\$80.00	YES
Up to 8 hours (Daylight hours ONLY)	\$80.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$80.00	YES
Evening Only (From 6.00PM to 12.00PM)	\$80.00					\$80.00	YES
Full Day and Night up to midnight & night time hire	\$105.00					\$105.00	YES
After Midnight	\$11.00 / hour					\$15.00 / hour	YES
Set up Only (per Hour)	\$11.00 / hour					\$15.00 / hour	YES
Additional Cleaning (Per Clean)	\$12.62					\$20.00	YES
Note: All beer lines are to be cleaned by hirer, prior and following use.							

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Gallery (With Main Hall Only)							
Minimum Charge in any Case	\$100.00					\$100.00	YES
Up to 8 hours (Daylight hours ONLY)	\$100.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$100.00	YES
Evening Only (From 6.00PM to 12.00PM)	\$100.00					\$100.00	YES
Full Day and Night up to midnight & night time hire	\$125.00					\$125.00	YES
After Midnight	\$12.00 / hour					\$15.00 / hour	YES
Set up Only (per Hour)	\$12.00 / hour					\$15.00 / hour	YES
Additional Cleaning (Per Clean)	\$26.00					\$30.00	YES
Rental Bonds/Deposits (all hirers)							
Regular Events (as determined by Council)	\$500.00					\$500.00	NO
Non-Regular Events (as determined by Council)	\$1,000.00					\$1,000.00	NO
Events where alcohol is served or available (Including BYO)	\$1,500.00					\$1,500.00	NO
Note: Cost of repairs, damages, losses or cleaning to be - paid by hirer - No chairs or tables to be removed without specific approval		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		YES
Use of Grand Piano (per hire)	\$90.00		Private	No	Full Cost Recovery	\$100.00	YES
Grand Piano Tuning (each)	At Cost + GST					At Cost + GST	
Rehearsing & Decorating (per day or evening) NO AIR CONDITIONING - Per Hour	\$12.00 / hour					\$15.00 / hour	YES
Subject to: - the stage only being used for rehearsals, - the full fee be charged should any damage be caused to the hall, or facilities other than those approved to be used, - that a person from the organisation concerned be charged with the responsibility of collecting & returning keys & ensuring that hall hire conditions are adhered to.							

BAND HALL

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Deposits (all hirers)	Currently Leased Long Term					Currently Leased Long Term	
Minimum Charge in any Case (GST Inclusive)							NO
Up to 4 hours							NO
Up to 8 hours							NO
Full Day and Night up to midnight							NO
Rehearsals							NO

AERODROME

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
AERODROME RENT & FEES PJ-127950-1000-42210							
Passenger fees	\$11.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$11.00	YES
Landing fees – other (i.e. freight/private aircraft)	\$11.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$11.00	YES
Aircraft parking area (pie tie down)	\$280.50					\$280.50	YES
AERODROME – SUNDRY INCOME PJ-127950-1000-42210							
Advertising within terminal building (per sq. m/pa)	\$297.00			YES	Recovery	\$297.00	YES

SPORTING FIELDS AND PARKS & RESERVES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
RENT/FEES-SPORTING BODIES							
PJ-127070-1000-42208 Maintenance of various sporting facilities on behalf of Sports Council (includes initial line marking, subsequent to be carried out by sporting organisation).	\$34,353.00					\$34,353.00	YES
Line marking Fees (if line marking is to be carried out by Council and not sporting organisation)	At Cost + GST					At cost + GST	YES
Use of by organisation not on annual list - Field only (per Field per day)	\$90.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$100.00	YES
- With minor works	\$100.00			NO	Full cost recovery	\$110.00	YES
Use of Multiple fields by organisation not on annual list for Special Events – Fields only (include minor works)	By Quotation					By Quotation	YES
Hire of sportsground & park by personal trainer (Bi-Annually – 6-month period) *Conditions apply, Minimum 6 Month Hire	\$220.00 Conditions apply		Private			\$220.00 Conditions apply	YES
Varley Oval – per day (line marking extra if not done by user)	\$430.00					\$450.00	YES
Ashford Sportsground – per day (line marking extra if not done by user)	\$100.00					\$100.00	YES
Tingha Sport & Rec. Ground – per day (line marking extra if not done by user)	-					\$100.00	YES
Hire of Netball Courts - Sports Complex - (8 Courts) – per day	-					\$220.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
<u>CALL OUT FEE</u> For Staff called out after hours e.g. to turn off lights after a sport booking (Minimum Fee)	\$75.00					\$75.00	YES
<u>Hire of Sports Complex CLUBHOUSE</u> <u>Non-Profit Organisations, Sports Clubs & schools</u> Per Hour for One off Users – (Free for Season Long Bookings) Per Day for One Off Users – (Free for Season Long Bookings) BOND – (Season Long Bookings) BOND – (One Off Booking)	\$20.00 per Hour \$100.00 per Day \$300.00 BOND \$150.00 BOND					\$20.00 per Hour \$100.00 per Day \$300.00 BOND \$150.00 BOND	YES
<u>Hire of Sports Complex CLUBHOUSE</u> <u>Profit Organisations and Government Departments</u> Per Hour for One off Users Per Day for One Off Users BOND – (One Off Booking)	\$50.00 per Hour \$200.00 per Day \$150.00 BOND					\$50.00 per Hour \$200.00 per Day \$150.00 BOND	YES
<u>Hire of Varley Oval Dennis Hogan Pavilion</u> Fee – (Existing Field Users) BOND – (Season Long Bookings) BOND – (One Off Booking)	Nil \$1,000.00 Bond \$385.00 Bond					Nil \$1,000.00 Bond \$385.00 Bond	NO
LIGHTING CHARGES – SPORTING BODIES PJ-127350-4510-42208			Private	NO	Full cost recovery		
Electricity – sports complex No.1 lighting (per annum)	\$5.00 per pole per hour					\$6.00 per pole per hour	YES
Electricity – sports complex No.2 (Main Field x 4 Posts) lighting	\$16.00 per hr.					\$20.00 per hr.	YES
Electricity – sports complex No.2 (Secondary Fields x 2 Post per field) lighting	\$6.00 per hr per Field					\$7.00 per hr per field	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Electricity - Netball Courts (3 Posts)	\$3.00 per Hr.					\$3.50 per hr.	YES
Hockey Fields - (All Lights)	\$25.00 Per hr					\$30.00 Per hr	YES
Electricity – Varley Oval lighting - Low Volume Lighting for Training	\$15.00 Per Hr.					\$18.00 per hr	YES
Electricity – Varley Oval lighting - Medium Volume Lighting	\$25.00 Per Hr.					\$30.00 per hr.	YES
Electricity – Varley Oval lighting- High Volume Lighting	\$35.00 Per hr.					\$40.00 per hr.	YES
PARKS / RECREATIONAL FACILITIES – COMMERCIAL USE -Up to 4 Hours - Over 4 Hours (Required General Managers Permission & Quote)	\$150.00 By Quotation					\$150.00 By Quotation	YES
LAKE INVERELL OFF ROAD RECREATION CIRCUIT - FEES PJ-127430-1000-42103 Fee per Daily Event – Exclusive Use – (For Members of Sport Council and Schools) Booking are required	Nil					Nil	YES
Fee per Daily Event – Exclusive Use – (Non-Members of Sport Council) Booking are required	\$100.00					\$100.00	YES



TOURIST CENTRE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
TOURIST CENTRE PJ-148119-1000-43014							
Use of Tourist Centre Gardens for Wedding & other functions (per event)	\$150.00					\$150.00	YES
Use of Tourist Centre Gardens for photographs ONLY	\$75.00					\$75.00	YES

CEMETERIES – INVERELL

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
PUBLIC CEMETERIES – INVERELL (Taxable) PJ-126370-1000-43012							
PUBLIC CEMETERIES – INVERELL (GST Exempt) PJ-126380-1000-43012							
INTERMENT OF ASHES		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
In existing grave	\$220.00					\$240.00	YES
Into Columbarium Wall Niche + plaque at cost	\$160.00 Plaque at cost + GST					\$180.00 Plaque at Cost +GST	YES
RESERVATION/PURCHASE OF NICHE (Columbarium Wall)	\$85.00					\$90.00	YES
MAINTENANCE OF GRAVE IN PERPETUITY For reserved plots prior to 1 July, 2004.	\$990.00					\$1090.00	YES
LAND PLOTS – RESERVATION / INTERNMENT (.9m x 2.4m)							
Land (reservation/internment) note: cost includes \$429 for land, \$187 for admin & \$1090 maintenance of grave in perpetuity.	\$1,550.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$1,706.00	YES
INVERELL SHIRE COPY OF RECORDS OF DEATH (from 1800's till now)							
Printed copy + postage	\$95.00 + \$10.00 postage					\$95.00 + \$10.00 postage	NO YES
CD (postage included)	\$28.00					\$28.00	NO
REMOVAL OF CORPSE FROM ONE PART TO ANOTHER - EXHUMERATION	At cost + GST					At cost + GST	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
INTERMENT – WEEKDAY		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult – Oversized coffin						\$1280.00	YES
Adult – Standard size coffin	\$825.00					\$1080.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$415.00					\$415.00	YES
Child 4 yrs. – 15 yrs.	\$600.00					\$1080.00	YES
INTERMENT – WEEKEND/PUBLIC HOLIDAY		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$1,140.00					\$1,480.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$570.00					\$570.00	YES
Child 4 yrs. – 15 yrs.	\$850.00					\$1,480.00	YES
INTERMENT – HAND DIGGING		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$2,060.00					\$2,480.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$870.00					\$870.00	YES
Child 4 yrs. – 15 yrs.	\$2,060.00					\$2,480.00	YES
MEMORIAL		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Erect stone or concrete kerbing	\$95.00					\$95.00	NO
Erect headstone	\$60.00					\$60.00	NO
Erect tomb or monument	\$135.00					\$135.00	NO
Concrete slab over grave	\$95.00					\$95.00	NO

CEMETERIES – RURAL & VILLAGES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
PUBLIC CEMETERIES – TINGHA (Taxable) PJ-126310-3200-43012							
PUBLIC CEMETERIES – OTHER RURAL & VILLAGES (Taxable) PJ-126310-1000-43012							
INTERMENT OF ASHES		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
In existing grave	\$220.00					\$240.00	YES
Into Columbarium Wall Niche + plaque at cost	\$160.00 Plaque at cost + GST					\$180.00 Plaque at Cost + GST	YES
RESERVATION/PURCHASE OF NICHE (Columbarium Wall)	\$85.00					\$90.00	YES
MAINTENANCE OF GRAVE IN PERPETUITY For reserved plots prior to 1 July, 2004.	\$990.00					\$1090.00	YES
LAND PLOTS – RESERVATION / INTERMENT (.9m x 2.4m)							
Land (reservation/interment) note: cost includes \$429 for land, \$187 for admin & \$1,090 maintenance of grave in perpetuity.	\$1,550.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$1,706.00	YES
INTERMENT – WEEKDAY		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult – Oversized coffin						\$1280.00	YES
Adult – Standard size coffin	\$825.00					\$1080.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$400.00					\$415.00	YES
Child 4 yrs. – 15 yrs.	\$600.00					\$1080.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
INTERMENT – WEEKEND/PUBLIC HOLIDAY		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$1,140.00					\$1,480.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$570.00					\$570.00	YES
Child 4 yrs. – 15 yrs.	\$850.00					\$1,480.00	YES
INTERMENT – HAND DIGGING		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$2,060.00					\$2,480.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$870.00					\$870.00	YES
Child 4 yrs. – 15 yrs.	\$2,060.00					\$2,480.00	YES
MEMORIAL		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Erect stone or concrete kerbing	\$95.00					\$95.00	NO
Erect headstone	\$60.00					\$60.00	NO
Erect tomb or monument	\$135.00					\$135.00	NO
Concrete slab over grave	\$95.00					\$95.00	NO

DOGS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
COMPANION ANIMAL REGISTRATION FEES PJ-157600-9000-90128 NOTE: COUNCIL CHARGES WILL BE THE MAXIMUM AS SET OUT IN THE REGULATION UNDER THE CAMPANION ANIMALS ACT. These fees are fixed by Companion Animals Act & Regulation. Registration (cl.12 & 14 of Reg.-Sec. 14(1B) of Act Not Desexed or Desexed after relevant age Not Desexed - Kept by registered Breeder for Breeding Purposes Not Desexed – (Not Recommended) Desexed (by relevant age) Desexed – (by relevant age)-Owned by Eligible Pensioners Desexed animal sold by eligible pound or shelter Working Dogs Registered Greyhounds Assistance Animals - Guide (for blind or deaf) Dogs in Service of the State (e.g. Police Dog)		Council pricing reflects nature of service and costs and reflects the maximum fee allowable under the Act.	Private	NO			
	\$234.00					\$252.00	NO
	\$69.00					\$75.00	NO
	\$69.00					\$75.00	NO
	\$69.00					\$75.00	NO
	\$29.00					\$32.00	NO
	\$0.00					\$0.00	NO
	\$0.00					\$0.00	NO
	\$0.00					\$0.00	NO
	\$0.00					\$0.00	NO
	\$0.00					\$0.00	NO
LATE FEES PJ-123530-1000-43024 Registration Late Fee Annual Permit Late Fee	\$19.00 \$19.00					\$21.00 \$21.00	NO NO
COMPANION ANIMAL IMPOUNDING FEES IMPOUNDING - DOGS - GST Exempt PJ-123520-4560-43024		Council pricing reflects nature of service and costs.	Private	NO	Reference pricing limits maximum fee. Full & partial.		
Sustenance Fee (per dog per day)	\$25.00					\$25.00	NO
Surrender Fee - Dogs (per animal, Inverell Shire residents only)	\$45.00					\$100.00	NO

Release Fee (per Dog)

\$50.00					\$50.00	NO
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TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Release Fee for second or subsequent impounding in any 12 Month Period (per Dog)	\$60.00					\$60.00	NO
SALE OF DOGS & MICROCHIPPING – Taxable PJ-123550-1000-43024							
Micro chipping of Impounded Dogs	\$45.00					\$45.00	YES
Sale of dogs (**Min of \$10.00 + Reg'n cost + board costs + Micro Chipping)	Refer Note + 10%GST				recovery used	Refer Note + 10%GST	YES
FINES & OTHER COSTS PJ-123530-1000-43024		Council pricing reflects nature of service and costs.	Private	NO			
Hire of Aboistop Dog Collar - (< 3 weeks)	\$40.00					\$40.00	YES
Deposit on Aboistop Dog Collar	\$100.00					\$100.00	NO
Animal Identification Fee – Processing of P1A forms (Per form)	\$5.00					\$5.00	YES
DEPOSIT ON DOG OR CAT TRAP – EXEMPT PJ-157605-9000-20065 (DEPOSIT ONLY)	\$100.00					\$100.00	NO
HIRE OF DOG OR CAT TRAP-TAXABLE PJ-123530-1000-43024 (HIRE ONLY)							
Weekly Hire Rate (Per Week) (maximum period to be retained is 2 weeks)	\$25.00					\$25.00	YES
DANGEROUS DOGS-ANNUAL PERMIT - (From 1/7/2020 as per Companion Animal Act 1998) PJ-123526-9000-90128	\$206.00					\$221.00	NO

RESTRICTED DOGS ANNUAL PERMIT - (From 1/7/2020 as per Companion Animal Act 1998) PJ-123527-9000-90128	\$206.00					\$221.00	NO
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CATS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
COMPANION ANIMAL REGISTRATION FEES PJ-157600-9000-90128 NOTE: COUNCIL CHARGES WILL BE THE MAXIMUM AS SET OUT IN THE REGULATION UNDER THE CAMPANION ANIMALS ACT. These fees are fixed by Companion Animals Act & Regulation. Registration (cl.12 & 14 of Reg.-Sec. 14(1B) of Act		Council pricing reflects nature of service and costs and reflects the maximum fee allowable under the Dog Act.	Private	NO			
Cat - Desexed or Not Desexed	\$59.00					\$65.00	NO
Cat – Eligible Pensioner (must be Desexed)	\$29.00					\$32.00	NO
Cat – Desexed (Sold by eligible pound or shelter)	\$0.00					\$0.00	NO
Cat – Not Desexed (Not Recommended)	\$59.00					\$65.00	NO
Cat – Not Desexed (Recognised Breeder)	\$59.00					\$65.00	NO
CATS – ANNUAL PERMIT – (for cats not desexed by 4 months of age) (From 1/7/2020 as per Companion Animal Act 1998) PJ-123525-9000-90128	\$85.00					\$92.00	NO
IMPOUNDING – CATS PJ-123521-4580-43024 - GST Exempt PJ-123520-4580-43024 - GST Taxable							
Micro chipping of Impounded Cats	\$45.00					\$45.00	YES
Sustenance Fee (per cat per day)	\$20.00					\$20.00	NO
Surrender Fee - Cats (per animal)	\$45.00					\$100.00	NO
Release Fee (per Cat)	\$50.00					\$50.00	NO

Release Fee for second or subsequent impounding in any 12 Month Period (per Cat) Sale of Cats (**Min of \$10.00 + Reg'n cost + board costs + Micro Chipping)	\$60.00					\$60.00	NO
	Refer Note					Refer Note	YES

IMPOUNDING/OTHER ANIMALS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
DETERRENT & POUND FEES- OTHER ANIMALS-GST EXEMPT PJ-123590-4600-43004		Council pricing reflects nature of service and costs and reflects the maximum fee allowable under the Impounding Act 1993.	Private	NO	Ref pricing limits maximum fee. Full & partial recovery used.		
Exercising Function Under the Public Spaces (Unattended Property) Act. 2021 (Applies to council/private property)							
Horse, mule, ass, cow, or camel - (per head)	\$25.00					\$30.00	NO
Sheep - (per head) (over 20)	\$2.00					\$3.00	NO
Goat or pig - (per head)	\$25.00					\$30.00	NO
Fee for Transporting Animals to Pound							
Actual Cartage Cost plus fee of \$40.00	\$40.00	+ Cartage				\$40.00 + Cartage	NO
Walking of Animals to pound (staff hourly rate x 2; Min \$35.00)	\$35.00	Minimum				\$35.00	NO
Notification of Impounding Fee		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.		
By post	\$12.00					\$12.00	NO
Personal (Fee + 80cents /km one way)	Travel + \$12.00					Travel + \$12.00	NO
Advertising Costs (Actual Cost +\$35.00 per Advert.)	Cost + \$35.00					Cost + \$35.00	NO
Sustenance		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.		
Sheep & goats - (each per Day)	\$5.00					\$5.00	NO
Cattle & Horses - (each per day)	\$15.00					\$20.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Veterinary costs (per call)	Cost + \$35.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	Cost + \$40.00	NO
Fee for Transporting "Item" to the Pound	Cost + \$35.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	Cost + \$40.00	NO
Fee for Storage of "Item" at the Pound (per week)			Private	NO		\$25.00	NO

IMPOUNDING VEHICLES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
DETERRENT & POUND FEES-VEHICLES PJ-123590-4590-43004 Impounding Fees Under the Impounding Act 1993 Vehicles Fee for Transporting "Articles" to the Pound - Actual cost +\$35. Trolleys & Signs (Unauthorised on Roadside)		Council pricing reflects nature of service and costs and reflects the maximum fee allowable under the Impounding Act 1993.					
	\$100.00					\$100.00	NO
	Cost + \$35.00					Cost + \$35.00	NO
	Cost + \$20 Min Fee \$40.00					Cost + \$20 Min Fee \$40.00	NO

NOXIOUS WEEDS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
NOXIOUS WEED CERTIFICATE-GST EXEMPT PJ-124000-1000-43029 Certificate under section 64 Private Works - Spraying (Labour -1 Person & Plant Only-No Chemical) Per Hour							
	Not Applicable					Not Applicable	NO
	\$135.00					\$140.00	NO

RURAL ADDRESSING

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
RURAL ADDRESSING PJ-136269-1000-43015							
Post & Numbers for Rural Addressing (per set within 10klm of Inverell)	\$65.00					\$65.00	YES
Post & Numbers for Rural Addressing (per set outside 10klm of Inverell)	\$80.00					\$80.00	YES

HEALTH

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
HEALTH / BUILDING NOTICES INFORMATION PJ-124520-1000-42203							
(Under Section 735A Local Govt. Act & Section 121ZP of the EPA Act) per certificate	\$50.00					\$55.00	NO
HEALTH LICENCE FEES - GST TAXABLE PJ-124500-1000-41163							
HEALTH LICENCE FEES - GST EXEMPT PJ-124510-1000-42203							
HEALTH - FOOD SHOP PREMISES LICENCE FEES - GST EXEMPT PJ-124549-1000-41164							
Caravan Park (Sec. 68(F2))		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.		
Caravan Park / Camping Ground Approval	\$250.00					\$255.00	NO
Reinspection for Approval (\$4.00 per site or Min of \$60.00)	Refer Note					Refer Note	NO
Reinspection resulting from periodic inspection (\$4.00/site or Min \$60.00)	Refer Note					Refer Note	NO
Replacement Approval in New Name	\$60.00					\$60.00	NO
Use a Standing Vehicle or Article for Selling in a Public Place (Sect.68) (Fee per Year)	\$55.00 per Year	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	\$60.00 per Year	NO
Shop Inspection Fee (Admin Fee which includes 1 Inspection)	\$150.00 Admin Fee (includes 1 Inspection)					\$150.00 Admin Fee (includes 1 Inspection)	NO
(per each follow up inspection)	\$88.00					\$88.00	NO
Improvement Notice under Food Act 2003	\$330.00					\$330.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
General Premises Inspection Fee	\$88.00 Plus \$50.00 Admin Fee	Council pricing reflects nature of service and costs	Private	NO	Full cost recovery.	\$88.00 plus \$50.00 Admin Fee	NO
Install a Manufacture home, moveable dwelling or associated structure	\$170.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	\$170.00	NO
Manufactured Homes Inspection (4 Inspections Required)	\$400.00					\$400.00	NO
Any Additional Inspections	\$100.00					\$100.00	NO
LG Act-Sect. 68 Approval-Stormwater Drainage Works (Where Council is not the Principal Certifying Authority)	\$100.00					\$100.00	NO
LG Act-Sect. 68 Approval-Water Supply (Where Council is not the Principal Certifying Authority)	\$100.00					\$100.00	NO
LG Act-Sect. 68 Approval-Sewerage Works – New Dwelling	\$150.00					\$150.00	NO
LG Act-Sect. 68 Approval-Sewerage Works – Other New Development	\$200.00					\$200.00	NO
LG Act-Sect. 68 Approval-Sewerage Works – Alterations	\$50.00					\$50.00	NO
Management of Waste - Approval	\$85.00					\$90.00	NO
Domestic or Solid Fuel Heating Appliance, other than a portable appliance	\$85.00					\$90.00	NO
Application to register water cart registration	\$130.00	Sec 68B2 LGA 1993				\$135.00	NO
Skin penetration premises registration	\$120.00	CI 12 Public Health (Skin penetration) Regulation 2000				\$135.00	NO
Amusement Device (per each machine)	\$25.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	\$25.00	NO
Amusement Device (Tiny Tots Rides) over 14 RPM	\$11.00					\$11.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Boarding House Inspection	\$150.00					\$150.00	NO
SUNDRY HEALTH SERVICES PJ-124970-1000-43023		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.		
Water Sampling Fee (for analysis) - Microbiological	By Quotation					By Quotation	YES
Water Sampling Fee (for analysis) - Chemical	By Quotation					By Quotation	YES
PROTECTION OF ENVIRONMENTAL OPERATIONS (POEO) - GST EXEMPT PJ-126291-1000-42203		Protection of Environmental Operations Act 1997					
Prevention Notice - Issued under Section 96 of POEO Act 1997 – Clause 151 of Regulations	\$605.00					\$785.00	NO
Clean Up Notice – Issued under Section 91 of the POEO Act 1997- Clause 151 of Regulations.	\$605.00					\$785.00	NO

SEPTIC TANKS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
OSSM - Approval to operate-GST EXEMPT PJ-126050-1000-43023							
SEPTIC TANK INSPECTIONS - GST TAXABLE PJ-126020-1000-43023							
On Site Sewerage Management System (To Install)	\$150.00					\$165.00	NO
On Site Sewerage Management System (To Amend)	\$100.00					\$110.00	NO
On Site Sewerage Management System (Inspection) to operate	\$150.00					\$165.00	NO
On Site Sewerage Management System (REINSPECTION of outstanding matters for approval to operate an onsite sewerage management system)	\$75.00					\$110.00	NO
Plumbing & Drainage Act 2011 – INSPECTIONS (Minimum of 2 inspections)	\$220.00					\$220.00	NO

PLANNING

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
AMENDMENTS TO PLANNING INSTRUMENTS MISCELLANEOUS INCOME -GST EXEMPT PJ-126190-1000-42203							
Request to prepare a Planning Proposal to Effect an amendment to the Inverell Local Environment Plan 2012							
Minor Rezoning (No Significant increase in the developable capacity of the land)				NO			
(a) Stage 1 - Lodgement	\$1,500.00					\$1,500.00	NO
(b) Stage 2 - Submission to the LEP Gateway Panel for Determination	\$3,500.00					\$3,500.00	NO
(c) Stage 3 - Exhibition of the Planning Proposal with any amendments by the Minister and accompanied by any studies required	\$2,000.00					\$2,000.00	NO
TOTAL OVERALL FEE	\$7,000.00					\$7,000.00	NO
All Others				NO			
(a) Stage 1 - Lodgement	\$3,500.00					\$3,500.00	NO
(b) Stage 2 - Submission to the LEP Gateway Panel for Determination	\$7,500 + \$115/Hour beyond 60 Hours					\$7,500 + \$115/Hour beyond 60 Hours	NO
(c) Stage 3 - Exhibition of the Planning Proposal with any amendments by the Minister and accompanied by any studies required	\$5,500 + \$115/Hour beyond 40 Hours					\$5,500 + \$115/Hour beyond 40 Hours	NO

DEVELOPMENT APPLICATIONS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
DEVELOPMENT APPLICATION FEES (Schedule 4) Council's Fees for Development Application functions are calculated in accordance with the "Fee Unit" published by the NSW Planning Secretary for the Financial Year in accordance with the EP&A Act 1979 and EP&A regulation 2021 PJ-126250-1000-42203		Part 2, Sched. 4 EPA Regulations					
Development Applications - Building / works (based on cost of work)							
<\$5,000	\$110.00					\$138.00	NO
\$5001 - < \$50,000	\$170.00 plus					\$212.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost	\$3.00 per \$1,000.00					\$3.00 per \$1,000.00	NO
\$50,001 - < \$250,000	\$320.00 plus					\$409.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$50,000	\$3.00 per \$1,000.00					\$3.00 per \$1,000.00	NO
\$250,001 - < \$500,000	\$1,000.00 plus					\$1,294.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$250,000	\$1.70 per \$1,000.00					\$1.70 per \$1,000.00	NO
\$500,001 - < \$1,000,000	\$1,425.00					\$1,869.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$500,000	\$1.00 per \$1,000.00					\$1.00 per \$1,000.00	NO
\$1,000,001 - <\$10,000,000	\$1,975.00					\$2,640.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$1,000,001	\$0.80 per \$1,000.00					\$.80 per \$1,000.00	NO
> \$10,000,000	\$9,475.00					\$13,516.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$10,000,001	\$0.55 per \$1,000.00					\$.55 per \$1,000.00	NO
"PLANNING REFORM" Fee (Collected on behalf on NSW Govt.) PJ-157590-9000-90127							
Fee on DA 's valued at less than \$50,000	\$0.00	Clause 266A EPA Regulation				\$0.00	NO

Fee on DA 's valued at more than \$50,000	\$0.64 per \$1,000.00					\$0.64 cents per \$1,000.00	NO
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TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Development Applications for advertising structures (CL246B)	\$280 for first sign, plus \$93.00 additional signs	Part 2, Sched. 4 EPA Regulations				\$357.00 for first sign, plus \$93.00 additional signs	NO
Development Applications not involving building works or subdivision (change of use etc) (Clause 250)	\$285.00	Part 2, Sched. 4 EPA Regulations				\$357.00	NO
Dwellings equal to or less then \$100,000	\$455.00	Clause 247 EPA Regulations				\$570.00	NO
Development Application for Subdivisions							
Subdivision involving new roads	\$665.00	Plus				\$833.00	NO
Plus - per Additional allotment created in plan	\$65.00	Part 2, Sched. 4 EPA Regulations				\$65.00	NO
Subdivision NOT involving new roads	\$330.00	Plus				\$414.00	NO
Plus - per Additional allotment created in plan	\$53.00					\$53.00	NO
Subdivision involving Strata	\$330.00	Plus				\$414.00	NO
Plus - per Additional allotment created in plan	\$65.00					\$65.00	NO
Minor Alterations, Additions or Out Buildings- Heritage Items & Conservation Zones	=50% of DA fee					=50% of DA fee	NO
Additional Designated Development DA fee	\$920.00	Part 3, Sched. 4 EPA Regulations				\$1,154.00	NO
Additional Integrated Development or concurrence Fee Note: An additional agency fee is payable under Part 3, Schedule 4 of EPA Regulations.	\$140.00	Part 3, Sched. 4 EPA Regulations				\$175.00 plus	NO
Plus Additional fee for Residential Flat Design Review - SEPP 65	\$760.00	Part 3, Sched. 4 EPA Regulations				\$3,763.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
ADVERTISING DEVELOPMENT APPLICATION PJ-126260-1000-42203							
Advertising							
Advertised Development	\$500.00	Part 3, Sched. 4 EPA Regulations				\$600.00	NO
Designated Development	\$2,220.00					\$2,784.00	NO
Review of Determination							
Not involving building work	50% of original DA Fee	Part 7, Sched. 4 EPA Regulations				50% of original DA Fee	NO
Dwellings equal to or less then \$100,000	\$190.00					\$238.00	NO
All other development work							
<\$5,000	\$55.00					\$68.00	NO
\$5001 - < \$250,000	\$85.00 plus					\$107.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost	\$1.50 per \$1,000.00					\$1.50 per \$1,000.00	NO
\$250,001 - < \$500,000	\$500.00plus					\$627.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$250,000	\$0.85 per \$1,000.00					\$0.85 per \$1,000.00	NO
\$500,001 - < \$1,000,000	\$712.00 plus					\$893.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$500,000	\$0.50 per \$1,000.00					\$0.50 per \$1,000.00	NO
\$1,000,001 - <\$10,000,000	\$987.00 plus					\$1,237.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$1,000,001	\$0.40 per \$1,000.00					\$0.40 per \$1,000.00	NO
> \$10,000,000	\$4,737.00 plus					\$5,942.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$10,000,001	\$0.27 per \$1,000.00					\$0.27 per \$1,000.00	NO
Plus fee for required Notice under s.82A EPA Act	\$620.00					\$777.00	NO
Modification of Consent							
4.55(1) - minor error / discrepancy	\$71.00	Part 7, Sched. 4 EPA Regulations				\$89.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
4.55(1A) + 4.56 (1) - minimal environmental impact	\$645 or 50% of original DA Fee Which ever is the lesser					\$808.00 or 50% of original DA Fee Which ever is the lesser	NO
4.55(2) or 4.56(1) - not of minimal environmental impact / other original fee ≤ \$107.27	50% of original DA Fee					50% of original DA Fee	NO
Not involving building work	50% of original DA Fee					50% of original DA Fee	NO
Dwellings equal to or less then \$100,000	\$190.00					\$238.00	NO
All other development work							
<\$5,000	\$55.00					\$68.00	NO
\$5001 - < \$250,000	\$85.00 plus					\$106.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost	\$1.50 per \$1,000.00					\$1.50 per \$1,000.00	NO
\$250,001 - < \$500,000	\$500.00 plus					\$627.00 plus	NO
Plus fee for each \$1,000 or part thereof above \$250,000	\$0.85 per \$1,000.00					\$0.85 per \$1,000.00	NO
\$500,001 - < \$1,000,000	\$712.00 plus					\$893.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$500,000	\$0.50 per \$1,000.00					\$0.50 per \$1,000.00	NO
\$1,000,001 - <\$10,000,000	\$987.00 plus					\$1,237.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$1,000,001	\$0.40 per \$1,000.00					\$0.40 per \$1,000	NO
> \$10,000,000	\$4,737.00 plus					\$5,942.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$10,000,001	\$0.27 per \$1,000.00					\$0.27 per \$1,000.00	NO
Modification to consent requiring advertisement per s4.55(2) or s4.56(1), EPA Act	\$665.00					\$834.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
INCOME-OTHER LAND & BUILDINGS-GST Exempt SIDEWALK CAFÉS PJ-128591-1000-43002							
Fee for use of footways for Restaurants (Lawrence, Rivers St & Macintyre river) (Based on fee per seat - minimum of \$70.00 per annum)	\$35.00 per Seat (Minimum of \$70.00)					\$35.00 per Seat (Minimum of \$70.00)	NO

CONSTRUCTION APPLICATIONS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
BUILDING AND CONSTRUCTION - GST TAXABLE PJ-128170-1000-42202		Council pricing restricted by statute					
Complying Development Certificate - Base Fee (plus fee per \$ value)	\$235.00 + Fee	plus fee				\$235.00 + Fee	YES
Fees Per \$1,000 or part there of	\$3.00 per \$1,000.00 Est. Cost					\$3.00 per \$1,000.00 Est. Cost	YES
Construction Certificate - Base Fee (plus fee per \$ value)	\$110.00	plus fee				\$110.00	YES
PLUS Fee's of			Private	No	Reference pricing		
Fee per \$1,000 for the first \$5,000	\$5.50					\$5.50	YES
Fee per \$1,000 for the next \$95,000	\$3.85					\$3.85	YES
Fee per \$1,000 for the next \$150,000	\$2.20					\$2.20	YES
Fee per \$1,000 for applications over \$250,000	\$1.10					\$1.10	YES
Modification of Construction Certificate + Complying Development Certificate	30% of Original Fee + GST					30% of Original Fee + GST	YES
Minor Modification of Construction Certificate + Complying Development Certificate (As determined by Council)	\$71.00					\$83.00	YES
Principle Certifying Authority Sign (compulsory on building sites)	\$10.00					\$10.00	YES
Assessment of Performance Solutions under the Building Code of Australia (per Performance Solution)	\$250.00					\$250.00	YES
Transfer of Principal Certifying Authority (PCA) function to Council	\$110.00					\$110.00	YES
Bushfire Attack Level - Risk Certification							
Alterations, additions, outbuildings	\$220.00					\$300.00	YES
New Dwellings	\$220.00					\$300.00	YES



ISSUE OF CERTIFICATES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
BUILDING INSPECTION FEES - GST TAXABLE PJ-128270-1000-42202 Note: fee includes issue of compliance & occupation Certificate. All additional inspection fees paid prior to issue of Occupation certificate. (1) - Inspection Fee (per Inspection) when Council is the PCA (2) - Building Inspection Fee carried out at the request of a Private Certifier when Council is not the PCA (3) - Reinspection of a failed inspection (4) - Inspection of Buildings Occupied for more than 12 months.							
	\$110.00					\$110.00	YES
	\$220.00					\$220.00	YES
						\$75.00	YES
	\$150.00					\$150.00	YES
REGISTRATION OF PRIVATELY CERTIFIED CERTIFICATES (CI 263(2) of Regs PJ-128190-1000-42202 Part 4a Certificates							
	\$36.00					\$36.00	NO
OCCUPATION CERTIFICATE APPLICATION PJ-128170-1000-42202 Class 1-10 Building Class 2-9 Building							
						\$75.00	NO
						\$150.00	NO

SUBDIVISION FEES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
SUBDIVISION WORKS - GST Exempt PJ-126280-1000-42203							
Subdivision Certificate		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Application Fee (Plus)	\$150.00					\$150.00	NO
Per Lot Shown on Plan	plus \$55.00 / lot					plus \$55.00 / lot	NO
Section 88b Instrument (for the first, and)	\$55.00					\$55.00	NO
For each subsequent 88b Instrument	plus \$25.00 / Instrument					plus \$25.00 / Instrument	NO
Inspection Fee	\$100.00					\$100.00	NO
SUBDIVISION WORKS - GST TAXABLE PJ-126281-1000-42203							
Construction Certificate - Subdivision (\$ per Lot)	\$110.00					\$110.00	YES

CLERKS CERTIFICATES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
CLERKS CERTIFICATES Section 10.7(2) (Old S.149 Certificate) PJ-126270-1000-41222							
Certificate S.10.7(2) (each)	\$53.00	Council pricing is regulated by the Act.	Private	No	Full Cost Recovery	\$62.00	NO
Additional information with certificate (10.7(5) (each)	\$80.00					\$94.00	NO

PLANNING & DEVELOPMENT MISCELLANEOUS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
MISCELLANEOUS INCOME -GST EXEMPT PJ-126190-1000-42203							
Certified Copy of a Document or Map (Stamping of additional Application Plans & Specification)	\$53.00	CI 262 of Regs				\$53.00	NO
Certificate of Title Search Cost	\$20.00					\$20.00	NO
MISCELLANEOUS INCOME - GST EXEMPT PJ-126291-1000-42203							
Flood Level Issue Forms	\$50.00					\$50.00	NO
Copy of Floodplain Management Plan	\$35.00					\$35.00	NO

DEVELOPMENT & BUILDING SEARCH FEE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
(G2819.000) BUILDING FEE - ARCHIVES - GST EXEMPT PJ-128190-1000-42202							
(G2826.000) BUILDING SEARCH FEES & SUNDRY INCOME-GST TAXABLE PJ-128260-1000-42202							
(G2825.000) BUILDING SEARCH FEES & SUNDRY INCOME-GST EXEMPT PJ-128250-1000-42202							
Search fee for applications (All Types)	\$50.00 + Plan Printing Costs					\$60.00 + Plan Printing Costs	NO
List of Development Approvals - (Fee per Annum)	\$200.00					\$200.00	NO

SWIMMING POOLS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
SWIMMING POOL ACT 1992 - SECT.22F - GST EXEMPT PJ-128230-1000-42203							
Inspection for Certificate of Compliance	\$150.00	Council pricing restricted by statute	Private	No		\$150.00	NO
Reinspection for Certificate of Compliance	\$100.00					\$100.00	NO
COMPULSORY SWIMMING POOL SAFETY SIGNS-TAXABLE PJ-123900-1000-43029							
Swimming Pool Signs	\$20.00	Council pricing reflects nature of service and costs.	Private	No		\$25.00	YES

BUILDING CERTIFICATES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
CLERKS CERTIFICATE DIV.6.7 BUILDING INFORMATION CERTIFICATE (EP&A Act) (As per Clause 260 EP&A Regulation 2000) PJ-128220-1000-42203							
Building Cert. (s.149A)							
Dwelling (Class I or Class 10) - (each)	\$250.00	Council pricing restricted by statute	Private	No	Full Cost Recovery	\$250.00	NO
Class 2-9 Buildings not exceeding 200 sq. m	\$250.00					\$250.00	NO
Exceeding 200 but not 2000 sq. m	\$250.00					\$250.00	NO
per sq. m over 200 sq. m	\$0.50					\$0.50	NO
Exceeding 2000 sq. m	\$1,165.00	plus				\$1,165.00	NO
per sq. m over 2000 sq. m	\$0.075					\$0.075	NO
Building Certificate Illegal Structures - Cost of Construction PJ-128160-1000-42203	Refer Note					Refer Note	NO
Fees as per the Environmental Planning & Assessment Act 1979							
Additional inspection fee for Building Certificate	\$75.00					\$75.00	NO
Enquiry Fee (order under L.G. Act) - (each)	\$20.00					\$20.00	NO

WATER

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
ANNUAL WATER CHARGES							
Inverell Shire Council Area – per Meter per Year	\$415.00					\$430.00	NO
EXCESS WATER SALES PJ-812160-????-?????							
WATER SALES							
Residential Consumers - per kilolitre - (0 to 600 KI) (except large industrial)	\$1.78	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$2.02	NO
Residential Consumers - per kilolitre - (600KI & Over) (except large industrial)	\$2.07					\$2.33	NO
Non-Rateable Consumers - per kilolitre - (0 to 600 KL)	\$1.78					\$2.02	NO
Non-Rateable Consumers - per kilolitre - (600KL & Over)	\$2.07					\$2.33	NO
Commercial Consumers - per kilolitre (except large industrial)	\$1.78					\$2.02	NO
Industrial - Abattoir Over 200,000 kl - per kilolitre	\$0.93	20% Early Settlement discount also applies	Private	No	Full Cost Recovery	\$1.08	NO
Sporting Associations (As determined by Council) (Per KL)	\$0.93	30% Discount				\$1.08	NO
Other sales							
- Standpipe (per kl.)	\$2.20					\$2.50	NO
- Hydrants (including filling of swimming pools)							
- Setting up Charge	\$130.00					\$150.00	NO
- plus use of water at standpipe rate							
- Minimum overall charge	\$360.00					\$360.00	NO
Water Charge Multiple Services-Each Additional Service	\$415.00					\$430.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Raw Water Sales (from Copeton pipeline & Bonshaw Bore) - (25% of Scheduled Charge rounded)	\$0.45					\$0.53	
Water Sales to Guyra shire (per kl.)	Not Applicable					Not Applicable	NO
Water Sales to Copeton State Recreation Area (per Kl.)	As per Formula					As per Formula	NO
COST TO OWNERS FOR INSTALL. & REPAIRS OF SERVICES - GST EXEMPT PJ-812260-1000-42200							
COST TO OWNERS FOR INSTALL. & REPAIRS OF SERVICES - GST TAXABLE PJ-812240-1000-42200							
WATER SERVICES							
Connection Fee - Standard 20mm service		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Application fee (per connection)	\$27.00					\$30.00	NO
Connection fee (per connection) - (Include Meter Cover)	\$780.00					\$800.00	NO
Connection Fee – Where Developer Provides 20mm Service Line & Riser (payable by Developer at time of Subdivision Release)		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Application fee (per connection)	\$27.00					\$30.00	NO
Connection fee (per connection) - (Include 20mm Meter + Cover)	\$277.00					\$285.00	NO
Non-standard Water Service Connection / Alteration / Repairs / Extension		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Application - (per connection)	\$27.00					\$30.00	NO
Connection	Quotation					Quotation	NO
Disconnection Fee	\$135.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$150.00	NO
Reconnection Fee - Standard 20mm service							
Application Fee (per connection)	\$27.00		Private	NO	Full Cost Recovery	\$30.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Following non-payment of water account	\$135.00					\$150.00	NO
Special Reading	\$48.00	Council pricing reflects nature of service and costs.	Private	NO	Full Cost Recovery	\$50.00	NO
Meter Test - Note: Such fee is refundable if error is found to be greater than plus or minus 3%	\$124.00					\$125.00	NO
Mains Pressure/Flow Tests - (Up to point of supply)	\$176.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$180.00	NO
Water Meter Covers	\$60.00			No	Full Cost Recovery	\$60.00	YES
Temporary Removal/Replacement of Restrictors (Subject to Approval)	\$122.00					\$130.00	NO
COST TO OWNERS FOR INSTALL & REPAIRS OF SERVICES - GST EXEMPT PJ-812260-1000-42200							
Meter Fee - Repairs, due to lack of protection by occupier		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Frost bottom only	\$55.00					\$60.00	NO
Replacement of meters (20mm)	\$186.00					\$190.00	NO
Replacement of meters (larger sizes)	At Cost					At Cost	NO
Meter Exchange (at applicants request) (20mm)	\$181.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$190.00	NO
Location of underground Services	\$118.00 per Hour (Min Fee \$70.00)					\$120.00 per Hour (min Fee \$75.00)	NO
Repairs to Damaged Services by Known Parties. E.g. Telstra/Essential Energy / NBN Rollout etc.	Actual Cost (Min Fee\$880.00)					Actual Costs (Min Fee \$900.00)	YES

WASTE WATER/SEWERAGE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
SEWER CHARGES - Residential Dwellings							
Sewerage – Occupied (Per Year)	\$580.00					\$612.00	NO
Sewerage – Vacant (Per Year)	\$365.00					\$385.00	NO
SEWER CHARGES – Flats and Units							
Sewerage – Flats/Units – First Service (per year)	\$580.00					\$612.00	NO
Sewerage – Flats/Units – Extra Services >1 (per Year)	\$365.00 per service					\$385.00 per service	NO
SEWER CHARGES – Hotels and Motels							
Sewerage – Hotels/Licensed Clubs (per year)	\$1,735.00					\$1,830.00	NO
Sewerage – Motel Residence (per year)	\$580.00					\$612.00	NO
Sewerage – Motel Restaurant (per year)	\$580.00					\$612.00	NO
Sewerage – Motel Ensuite Room/Unit (per unit per year)	\$183.00					\$193.00	NO
SEWER CHARGES – Caravan Parks							
Sewerage – Caravan Park Residence (per residence per year)	\$580.00					\$612.00	NO
Sewerage – Caravan Park Amenities Block (Per amenities per year)	\$1,735.00					\$1,830.00	NO
Sewerage – Ensuite Cabin – (per cabin per year)	\$183.00					\$193.00	NO
SEWER CHARGES – Aged Care							
Sewerage – Nursing Homes/Supported Aged (per year)	\$2,720.00					\$2,870.00	NO
SEWER CHARGES – Non-Rateable							
Sewerage – Schools Wc's (per service)	\$95.00					\$116.00	NO
Sewerage – Other- Wc's (per service)	\$158.00					\$146.00	NO
Sewerage – Urinals (per service)	\$95.00					\$116.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
SEWER CHARGES – Showgrounds							
Sewerage – Showgrounds (per year)						\$3,882.00	NO
APPLICATION FEES-SEW.PLAN (DRAINAGE DIAGRAM ONLY)-GST EXEMPT PJ-906220-1000-43029							
APPLICATION FEES-SEW.PLAN (NEW AND AMENDED ONLY)-GST EXEMPT PJ-906230-1000-43029							
PLANS							
Dwellings (plans & permits) (each)	\$166.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$170.00	NO
Copy of plan (each)	\$56.00					\$60.00	NO
Residential flat buildings, dual occupancies & commercial premises (plans & permits)	\$224.00					\$230.00	NO
One WC	included in above fee	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	included in above fee	NO
Each additional WC	included in above fee					included in above fee	NO
Alteration to Plan - Dwellings, flats, Dual Occupancies & Commercial or Industrial buildings							
Copy of plan - (each)	\$56.00					\$60.00	NO
One WC	included in above fee	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	included in above fee	NO
Plus per additional WC	included in above fee					included in above fee	NO
Application for approval to discharge trade waste	\$135.00					\$165.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
FITTINGS/INSTALLATIONS & PRIVATE WORKS-GST EXEMPT PJ-906200-1000-42200							
FITTINGS/INSTALLATIONS & PRIVATE WORKS-GST TAXABLE PJ-906210-1000-42200							
Location of Underground Services	\$112.00 per Hr (Min Fee \$57.00)					\$120.00 per Hr (Min Fee \$75.00)	NO
Repairs to Damaged Services by Known Parties e.g. Telstra / Essential Energy, NBN Rollout etc	Actual Cost (Min Fee \$550.00)					Actual Cost (Min Fee \$900.00)	YES
Disposal of Septic Effluent at Treatment Works Normal Working Hours (5kl or part thereof)							
	\$40.00					\$45.00	NO
SEWER CONNECTION CHARGES							
Inverell / Ashford / Delungra / Gilgai - Junction Cut In							
Application Fee	\$27.00					\$30.00	NO
Connection Fee (up to 1.5 meters)	\$780.00					\$800.00	NO
Connection Fee (over 1.5 meters)	Quotation					Quotation	NO
Tingha Sewer Connection (Including pod and boundary connection within 40m of pod)	By Quotation)					By Quotation	NO
Clearing Sewer Chokes							
Normal Hours (each choke)	\$118.00					\$125.00	YES
After Hours (each choke)	\$176.00					\$200.00	YES
Foaming of Mains (max. 150 dia.)	\$5.10 per mtr					\$5.50 per mtr	YES
	Min \$112.00					Min \$120.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Sewer Camera Hire							
Working Hour + Travel	\$99.00 per Hr.					\$100.00 per Hr.	YES
After Hours + Travel	\$124.00 per Hr.					\$130.00 per Hr.	YES
Plus Travelling per Hour	\$39.00 per Hr.					\$40.00 per Hr.	YES
Plus Travelling per Km.	\$0.78 per Km.					\$0.78 per Km.	YES
Sewer Main Smoke Testing							
Working Hour + Travel	\$96.00 per Hr.					\$100.00 per Hr.	YES
After Hours + Travel	\$124.00 per Hr.					\$130.00 per Hr.	YES
Plus Travelling per Hour	\$39.00 per Hr.					\$40.00 per Hr.	YES
Plus Travelling per Km.	\$0.78 per Km.					\$0.78 per Km.	YES

SOLID WASTE MANAGEMENT

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
NOTE: WASTE MANAGEMENT CHARGES ARE BASED ON WEIGHT AND WILL CHARGED ACCORDING TO COUNCIL WEIGHBRIDGE. TRANSFER STATION ARE BASED ON WEIGHT AND AS A GUIDE ONE CUBIC METER IS ESTIMATED AS ONE TONNE. ADDITIONAL FEES WILL APPLY IF THE EPA IMPOSES THEIR WASTE MANAGEMENT LEVY ON INVERELL SHIRE COUNCIL.							
GARBAGE FEES - SULO SERVICE 240 LITRE BIN SERVICE PJ-125500-1000-40008 - Domestic Waste Collection PJ-125440-1000-42102 - Commercial Waste Collection PJ-125441-1000-42102 - Commercial Waste-Recycling							
GARBAGE SERVICE		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Waste Management Charge on All Rateable Properties-Per Assessment	\$96.00					\$96.00	NO
Commercial Waste Management - (Annual Charge) (Sect.502)	\$363.00					\$398.00	NO
Commercial Waste Management - (Weekly Charge) (Sect.502)	\$9.10					\$10.15	NO
Domestic Waste Management - (Annual Charge) Occupied Lands-Per Bin Service	\$363.00					\$398.00	NO
Domestic Waste Management - (Weekly Charge) Occupied Lands-Per Bin Service	\$9.10					\$10.15	NO
Domestic Waste Management - Vacant Lands	\$66.00					\$72.00	NO
Commercial Waste Mgt.- RECYCLING -Inverell CBD - Per Bin Service per week	\$135.00					\$150.00	NO
Commercial Waste Mgt.- RECYCLING -Villages CBD-Per Bin Service per Fortnight	\$70.00					\$80.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
TRADE WASTE CHARGES PJ-125530-1000-42102							
Sorted 'Trade Waste - (per tonne as per weighbridge docket	\$60.00					\$65.00	YES
Unsorted 'Trade Waste - (per tonne as per weighbridge docket	\$110.00 per tonne		Private	No	Full Cost Recovery	\$115.00 per tonne	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
INVERELL LANDFILL CHARGES PJ-125420-1000-42103							
SORTED WASTE							
Per Tonne (Minimum Charge of \$5.00)	\$60.00 per tonne					\$65.00 per tonne	YES
Note: Per Tonne is estimated at 1 cubic meter if weighbridge is out of operation		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
UNSORTED WASTE							
Per Tonne (Minimum Charge of \$10.00)	\$110.00 per tonne					\$115.00 per tonne	YES
Note: Per Tonne is estimated at 1 cubic meter if weighbridge is out of operation							
GREEN WASTE							
Per Tonne (Minimum Charge of \$5.00)	\$60.00 per tonne					\$65.00 per tonne	YES
Note: Per Tonne is estimated at 5 cubic meter if weighbridge is out of operation							
LIQUID WASTE							
Automotive Oil including vegetable oils	No Charge	Charge Reflect disposal costs				No Charge	YES
Grease Trap Wastes	Min \$50.00 or \$0.25 per Kilo					Min \$55.00 or \$0.33 per Kilo	YES
INVERELL LANDFILL CHARGES-ASBESTOS WASTE PJ-125420-4010-42103							
ASBESTOS WASTE & SPECIAL DISPOSALS PJ-125420-4010-42103							
All products (Per tonne or Minimum Charge \$60.00)	\$170.00 a cubic metre (Min Charge \$60.00)					\$175.00 a cubic metre (Min Charge \$60.00)	YES
Asbestos Disposal Bags (1100mm x 700mm) - PJ-136135-1000-43029	\$4.00					\$4.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
DEAD ANIMALS							
Dogs and cats or small animals	\$5.00					\$5.00	YES
Small beast	\$10.00					\$15.00	YES
Large beast	\$35.00					\$45.00	YES
INERT FILL MATERIAL							
Clean fill suitable for landfill cover	No Charge					No Charge	YES
Remediated spoil removed from contaminated properties with Certification	\$55.00 Per Tonne					\$60.00 per Tonne	YES
TYRES							
Motorcycle	\$650.00 per tonne (Min Charge \$4.00 Each)					\$650.00 per tonne (\$6.00 Each)	YES
Car / Utility (Not 4WD)	\$650.00 per tonne (Min Charge \$6.00 Each)					\$650.00 per tonne (\$10.00 Each)	YES
4WD / Light Truck	\$650.00 per tonne (Min Charge \$20.00 Each)					\$650.00 per tonne (\$20.00 Each)	YES
Truck < 16"	\$650.00 per tonne (Min Charge \$20.00 Each)					\$650.00 per tonne (\$46.00 Each)	YES
Truck Super Single	\$650.00 per tonne (Min Charge \$30.00 Each)					\$650.00 per tonne (\$90.00 Each)	YES
Forklift / Bobcat	\$650.00 per tonne (Min Charge \$60.00 Each)					\$650.00 per tonne (\$60.00 Each)	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Tractor < 1.5M	\$650.00 per tonne (\$135.00 Each)					\$208.00 Each	YES
Tractor <2.0M	\$650.00 per tonne (\$135.00 Each)					\$268.00 Each	YES
Tractor > 2.5M	\$650.00 per tonne (\$135.00 Each)					\$376.00 Each	YES
Tyre – Earthmoving / Grader	\$650.00 per tonne (\$525.00 Each)					\$1,100.00 per tonne	YES
Note: Tyre with Rim – charge will be 200% of the listed tyre unit rates according to the size and type of tyre.							
Miscellaneous							
Fridges, Freezers & Air Conditioners containing refrigerant gases (CFC's)	\$65.00 each					\$65.00 each	YES
Units that have been de-gassed	No Charge					No Charge	YES
Steel	No Charge					No Charge	YES
Non-Ferris Metals	No Charge					No Charge	YES
Mattress - Singles (per mattress)	\$10.00					\$10.00	YES
Mattress – All other (per mattress)	\$17.00					\$17.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
RURAL TRANSFER STATIONS CHARGES PJ- 125422-1000-42103 Free Disposal for Domestic Recyclables, Scrap Metal, Vehicle Batteries Council DOES NOT ACCEPT the following waste being disposed of at Transfer Stations Tyres Asbestos Dead Animals							
SORTED WASTE OR TREATED TIMBER							
Car boot, mobile garbage bin	\$5.00					\$5.00	YES
Ute, Wagon, Small Trailer (7X4 or Less)	\$5.00					\$5.00	YES
Large Trailer (greater than 7X4)	\$10.00					\$10.00	YES
Single rear axle with 2 rear wheels or 4 small wheels-Up to 1 Tonne	\$50.00					\$50.00	YES
Single rear axle with 4 normal size wheels (Up to 3 Tonne)	\$150.00					\$150.00	YES
		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
UNSORTED GENERAL WASTE							
Car boot, mobile garbage bin	\$10.00					\$10.00	YES
Ute, Wagon, Small Trailer (7x4 or less)	\$10.00					\$10.00	YES
Large Trailer (greater than 7x4)	\$20.00					\$20.00	YES
Single rear axle with 2 rear wheels or 4 small wheels-Up to 1 Tonne	\$100.00					\$100.00	YES
Single rear axle with 4 normal size wheels (Up to 3 Tonne)	\$300.00					\$300.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
GREEN WASTE, BRICKS, TILES, or CONCRETE							
Car boot, mobile garbage bin	\$5.00					\$5.00	YES
Ute, Wagon, Small Trailer (7x4 or less)	\$5.00					\$5.00	YES
Large Trailer (greater than 7x4)	\$10.00					\$10.00	YES
Single rear axle with 2 rear wheels or 4 small wheels-Up to 1 Tonne	\$50.00					\$50.00	YES
Single rear axle with 4 normal size wheels (Up to 3 Tonne)	\$150.00					\$150.00	YES
SULO BIN SALES							
PJ-125520-1000-43011							
Sulo bin purchase - 240 Litre	\$85.00					\$85.00	NO
Small bin purchase	\$85.00					\$85.00	NO
Sale of Sulo Bin Parts - Lids	\$15.00					\$15.00	NO
Sale of Sulo Bin Parts - Wheels (per wheel)	\$8.00					\$8.00	NO
Sale of Sulo Bin Parts - Axle	\$8.00					\$8.00	NO
Sale of Sulo Bin Hitch (plastic)	\$15.00					\$15.00	NO
Recycling Bins-360 Litre	\$125.00					\$125.00	NO
Recycling Bins-240 Litre	\$85.00					\$85.00	NO
Recycling Bin Change Over Cost (from 240 Litre to 360 Litre)	\$30.00					\$30.00	NO
Note: Council will collect old bin when new bin is delivered							
INVERELL LANDFILL CHARGES – WEIGHBRIDGE TICKETS							
PJ-125430-1000-42102							
Weighbridge Ticket (for purposes other than Waste Disposal) per ticket	\$10.00					\$10.00	YES

STORM WATER MANAGEMENT

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
STORMWATER MANAGEMENT CHARGE PJ-120580-1000-40007 Residential Allotment Business Allotment (\$25 per 350sqm or part thereof) (Maximum \$200)							
	\$25.00					\$25.00	NO
	\$25.00 per 350sqm or part thereof (Maximum Charge \$200.00)					\$25.00 per 350sqm or part thereof (Maximum Charge \$200.00)	NO

GRAVEL PITS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
GRAVEL PITS ROYALTY INCOME PJ-128370-1000-42212		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
GRAVEL PITS							
Royalty Charge - Private Gravel Pits (per cubic metre)	\$3.00					\$3.00	YES
Supply of gravel (per cubic metre)	By Quotation + GST					By Quotation + GST	YES

ROADS/FOOTPATHS REINSTATES AS PRIVATE WORKS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
ROADS & FOOTPATH REINSTATES-Private Works Agreements – TAXABLE PJ-128450-1000-42200							
Reinstatements - (As Part of a Private Works Agreement)		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Footpaths							
- Earth & Gravel (per sq. m)	\$110.00					\$120.00	YES
- Earth & Gravel with kerb & guttering	\$120.00					\$130.00	YES
- Concrete (per sq. m)	\$175.00					\$190.00	YES
- Bitumen (per sq. m)	\$115.00					\$125.00	YES
- Minimum Charge	\$175.00					\$180.00	YES
Roads							
- Sealed (per sq. m)	\$225.00					\$240.00	YES
- Unsealed (per sq. m)	\$145.00					\$150.00	YES
- Minimum Charge	\$225.00					\$240.00	YES
Note: Council to carry out all reinstatements on a full cost basis.							

ROADS/FOOTPATHS REINSTATES – OTHER (NOT PRIVATE WORKS) (RECOVERY OF DAMAGE)

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
ROADS & FOOTPATH REINSTATES-Other Than A Private Works Agreements (GST EXEMPT) PJ-128451-1000-42200							
Reinstatements Other than a Private Works Agreement		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Footpath							
- Earth & Gravel (per sq. m)	\$105.00					\$115.00	NO
- Earth & Gravel with kerb & guttering	\$115.00					\$125.00	NO
- Concrete (per sq. m)	\$165.00					\$180.00	NO
- Bitumen (per sq. m)	\$110.00					\$120.00	NO
- Minimum Charge	\$175.00					\$180.00	NO
Roads							
- Sealed (per sq. m)	\$210.00					\$225.00	NO
- Unsealed (per sq. m)	\$135.00					\$140.00	NO
- Minimum Charge	\$210.00					\$225.00	NO
Note: Council to carry out all reinstatements on a full cost basis.							

KERB AND GUTTERING

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
KERB & GUTTERING INCOME - GST EXEMPT PJ-127560-1000-46010							
Kerb & Guttering Construction (Policy CP:TS:WB:007)							
First Boundary - (50% of actual costs per meter)	50% of costs	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	50% of costs	NO
Other Boundaries - (25% of actual costs per meter)	25% of costs					25% of costs	NO

PAVED FOOTPATHS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
PAVED FOOTPATHS INCOME-GST EXEMPT PJ-128411-1000-42200							
Footpath Construction (policy CP:TS:WB:007)							
Footpath Construction - First Boundary (50% of costs per sq. m)	50% of costs	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	50% of costs	NO
Footpath Construction - Other Boundary (25% of costs per sq. m)	25% of costs					25% of costs	NO

VEHICLE CROSSINGS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
VEHICLE CROSSINGS INCOME PJ-148769-1000-42200							
Standard layback access (full cost) max. (4m Wide)	Quotation +10%GST	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	Quotation+10% GST	YES
Bitumen Driveway Construction (Subsidised Rate)	\$750.00					\$900.00	YES

ROAD CONSTRUCTION – PRIVATE WORKS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
PRIVATE WORKS INCOME – TAXABLE PJ-128410-1000-42200							
PRIVATE WORKS INCOME - GST EXEMPT PJ-128411-1000-42200							
PRIVATE WORKS							
Based on direct costs & on costs (Do & Charge)	30%+ GST	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	30%+ GST	YES
Based on direct costs & on costs (Prepaid)	20%+GST					20%+GST	YES

PLANT WORKS – PLANT HIRE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Private Use of Plant By quotation based on standard rates if not shown below		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Back Hoe (per hour)							
Account	\$170.00					\$170.00	YES
No Account	\$160.00					\$160.00	YES
Excavator (per hour)							
Account	\$260.00					\$260.00	YES
No Account	\$250.00					\$250.00	YES
Grader (class 110) (per hour)							
Account	\$250.00					\$250.00	YES
No Account	\$240.00					\$240.00	YES
Loader - front end (per hour)							
Account	\$190.00					\$190.00	YES
No Account	\$180.00					\$180.00	YES
*Bobcat Loader (Skid steer) (per hour)							
Account	\$170.00					\$170.00	YES
No Account	\$160.00					\$160.00	YES
Low Loader + Prime Mover (per hour)							
Account	\$230.00					\$230.00	YES
No Account	\$220.00					\$220.00	YES
(plus distance rate /km.) - Account	\$5.50					\$5.50	YES
(plus distance rate /km.) - No Account	\$5.50					\$5.50	YES
Mixer - Pulvi	As per Quotation					As per Quotation	
*Mobile Elevating Platform + Two (2) operator (per hour)							
Account	\$280.00					\$280.00	YES
No Account	\$270.00					\$270.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Roller Grid – Tractor Drawn (per hour)							
Account	\$270.00					\$270.00	YES
No Account	\$260.00					\$260.00	YES
Roller Self-propelled, non-vibratory 10 - 16 Tonne (per Hour)							
Account	\$180.00					\$180.00	YES
No Account	\$170.00					\$170.00	YES
Roller Self-propelled, non-vibratory 16 - 20 Tonne (per Hour)							
Account	\$220.00					\$220.00	YES
No Account	\$210.00					\$210.00	YES
Roller Self-propelled, vibratory (per hour)							
Account	\$190.00					\$190.00	YES
No Account	\$180.00					\$180.00	YES
Scraper 8 cubic meter (per hour)							
Account	\$310.00					\$310.00	YES
No Account	\$300.00					\$300.00	YES
Tractor with slasher (per hour)							
Account	\$210.00					\$210.00	YES
No Account	\$200.00					\$200.00	YES
Water tanker (15,000 ltr.) (per hour)							
Account	\$210.00					\$210.00	YES
No Account	\$200.00					\$200.00	YES
Street Sweeper (per Hour)							
Account	\$190.00					\$190.00	YES
No Account	\$180.00					\$180.00	YES
Footpath Sweeper (per Hour)							
Account	\$180.00					\$180.00	YES
No Account	\$170.00					\$170.00	YES
Wood chipper + Truck (per hour) (within Inverell Town area)							
Account	\$310.00					\$310.00	YES
No Account	\$300.00					\$300.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Wood chipper + Truck (per hour) (Outside Inverell Town area)	As per Quotation					As per Quotation	
Jet patcher (per Hour) + Materials + Travel							
Account	\$200.00					\$200.00	YES
No Account	\$190.00					\$190.00	YES
Travel (per km) - Account	\$4.50					\$4.50	YES
Travel (per km) - No Account	\$4.50					\$4.50	YES
Materials (at Cost + GST)	at cost + GST	at cost + GST				at cost + GST	YES
*Note: For Mobile Elevating Platform add transport costs (p/h)							
Account	\$80.00					\$80.00	YES
No Account	\$75.00					\$75.00	YES
plus distance rate per km.							
Note 1: Rates shown are comprehensive (including operator etc., except for attachments or drawn units.							
Note 2: "A/c." means an account will be issued for the job. "No A/c" means that the fee will be paid in advance or immediately upon completion of work							
Note 3: Small Plant e.g. Mowers, cement mixers etc., are NOT for hire.							

PRIVATE WORKS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Pipe Culverts							
Access Culverts	Quotation+10 % GST	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	Quotation + 10% GST	YES
Sealing access from bitumen road	Quotation+10 % GST					Quotation + 10% GST	YES
Spoil (when available)							
Tipped on applicant's land within 5 km of excavation site. (P/cub. M)	\$20.00	Council pricing reflects nature of service and costs.	Private	No CSO is	Full Cost Recovery	\$20.00	YES
Tipped on applicant's land at a distance greater than 5 km (p/cm) (Minimum - Calculated minimum truck load)	Quotation + GST					Quotation + GST	YES
Slashing							
Normal Urban block (must be paid before work carried out. Maximum 1000 sq. m)	\$150.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$160.00	NO
Large Urban Block	Quotation					Quotation	NO
SUNDRY P.W. INCOME PJ-129300-1000-43029							
Road Ramp (application fee)	\$120.00					\$125.00	YES
Refilling of B.A Cylinders (Per Cylinder)	\$25.00					\$25.00	Yes

MATERIALS TESTING

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Materials Testing – Soils PJ-128430-1000-42200		This will subject to variation due to cost increases for	Private	No	Full Cost Recovery		
Preparation of Disturbed samples for Testing (Plus Travel**)	\$75.00	+travel **				\$75.00	+ travel ** YES
Moisture Content							
- Oven Drying - Standard Method (Plus Travel**)	\$37.00	+travel **				\$37.00	+ travel ** YES
Liquid Limit							
- One Point Method (Plus Travel**)	\$90.00	+travel **				\$90.00	+ travel ** YES
Plastic Limit - Plastic Index (Plus Travel**)	\$75.00	+travel **				\$75.00	+ travel ** YES
Linear Shrinkage (Plus Travel**)	\$58.00	+travel **				\$58.00	+ travel ** YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Particle Size Distribution							
- Coarse (Plus Travel**)	\$160.00	+travel **				\$160.00	+ travel ** YES
- Fine (Plus Travel**)	\$150.00	+travel **				\$150.00	+ travel ** YES
Dry Density / Moisture Relations							
- Standard Compaction (Plus Travel**)	\$150.00	+travel **				\$150.00	+ travel ** YES
- Modified Compaction (Plus Travel**)	\$160.00	+travel **				\$160.00	+ travel ** YES
Field Density of a Soil							
- Sand Replacement / Sand Cone (Plus Travel**)	\$95.00	+travel **				\$95.00	+ travel ** YES
Compaction Control Test							
- Dry Density Ratio, Moisture Variation moisture Ratio * (Plus Travel**)	\$155.00	+travel **				\$155.00	+ travel ** YES
- Hilt Density Ratio, Hilt Moisture Variation * (Plus Travel**) (*Also requires "Field Density of a Soil")	\$115.00	+travel **				\$115.00	+ travel ** YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Dynamic Cone Penetrometer (Plus Travel**)	\$43.00	+travel **				\$43.00	+ travel ** YES
Materials Testing - Aggregate							
Sampling of Aggregates (Plus Travel**)	\$90.00	+travel **				\$90.00	+ travel ** YES
Particle Size Distribution (Plus Travel**)	\$215.00	+travel **				\$215.00	+ travel ** YES
Particle Shape by Proportional Calliper (Plus Travel**)	\$125.00	+travel **				\$125.00	+ travel ** YES
Average Least Dimension by Direct Measurement (Plus Travel**)	\$125.00	+travel **				\$125.00	+ travel ** YES
Material finer than 0.075mm in Aggregate by Washing (Plus Travel**)	\$80.00	+travel **				\$80.00	+ travel ** YES
Materials Testing – General							
Benkelman Beam (does not include truck and establishment) (Plus Travel**)	\$30.00	+travel **				\$30.00	+ travel ** YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
Test Report (Plus Travel**)	\$55.00	+travel **				\$55.00	+ travel ** YES
** Travelling outside Inverell 60km signs -Charge per km. - one way only	As per Quotation + GST					As per Quotation + GST	YES
** Travelling outside Inverell Shire Boundary-Charge per km - Both ways	As per Quotation +GST					As per Quotation +GST	YES
** Or as per Quotation							

CARAVAN PARKS AND COPETON NORTHERN FORESHORES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
COPETON NORTHERN FORESHORES							
DAY VISTORS							
PJ-127330-1000-44512							
Entry Fee per vehicle	\$5.00					\$5.00	YES
Entry Fee per minibus (Max. 9 people)	\$5.00					\$5.00	YES
Entry Fee per Buses (Max. 20 people)	\$15.00					\$15.00	YES
Entry Fee per Buses (Max. 50 people)	\$30.00					\$30.00	YES
COPETON NORTHERN FORESHORES - ANNUAL VEHICLE PASS / FOB							
NOTE: Charge will be calendar year - "Pro-rata" If purchased throughout year.	\$75.00					\$75.00	YES
Replacement of FOB	\$30.00					\$30.00	YES
COPETON NORTHERN FORESHORES –CAMPERS							
Note: Campers do not pay gate Fees							
Overnight Unpowered Site - Per Family (Max 2 Adults & 2 Children)	\$15.00					\$15.00	YES
extra person (Adult)	\$5.00					\$5.00	YES
extra person (Child)	\$2.00					\$2.00	YES
Overnight Powered Site - Per Family (Max 2 Adults & 2 Children)	\$20.00					\$20.00	YES
extra person (Adult)	\$5.00					\$5.00	YES
extra person (Child)	\$2.00					\$2.00	YES
COPETON NORTHERN FORESHORES – HALL HIRE (Refer to NOTE)							
Per Event - HALL HIRE ONLY (No Kitchen Facilities Included)	\$200.00					\$200.00	YES
Per Event - Hall & Kitchen Hire	\$250.00					\$250.00	YES
BOND - Per Event – Refundable if left in Clean & Undamaged State	\$500.00					\$500.00	NO

NOTE: Gate Entry is as per the normal Fees & Charges

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 22/23 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 23/24 GST INC (If Applicable)	GST
YETMAN CARAVAN PARK PJ-128280-1000-42207 Overnight Powered Sites (per night) Overnight Unpowered Sites (per night)	 \$20.00 \$10.00					 \$20.00 \$10.00	 YES
ASHFORD CARAVAN PARK PJ-128280-3001-42207 Overnight Powered Sites (per night) Overnight Unpowered Sites (per night)	 \$20.00 \$10.00					 \$20.00 \$10.00	 YES
TINGHA CARAVAN PARK PJ-128280-3200-42207 Overnight Powered Sites (per night) Overnight Unpowered Sites (per night)	 \$20.00 \$10.00					 \$20.00 \$10.00	 YES

Note: GST status was confirmed after an Audit as of 1 July, 2013.

Note: The above Schedule of fees and charges has been prepared using the best available information in relation to the GST impact on the fees and charges at the time of publication. However, there are still a number of fees and charges for which Council is not able to confirm the GST status. Some prices may alter depending upon the results of an ATO ruling being sought on the taxation of the displayed fees and charges. Accordingly, if a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to Nil. Conversely, if Council is advised that a fee which is shown as being not subject becomes subject to GST, then the fee will be increased but only to the extent of the GST.

Disclaimer: Council has included this disclaimer in our Fees & charges stating that where a fee is statutory in nature and is outside of Council's control, then the statutory fee SHALL prevail.



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Contact details:

Inverell Shire Council
144 Otho Street
(PO Box 138)
Inverell NSW 2360
Telephone: 02 6728 8288
Email: council@inverell.nsw.gov.au
www.inverell.nsw.gov.au

