

# Operational Plan

2022 - 2023



# Message from the Mayor



I have pleasure in presenting to you Council's draft Operational Plan and Budget for 2022/2023. These documents are aimed at ensuring the continued financial sustainability and growth of the Shire Communities. The draft Operational Plan and Budget have been prepared in accordance with the NSW Integrated Planning and Reporting Guidelines, 2013 and Council's Long-Term Financial Plan (LTFP).

Council has a clear vision for the maintenance and enhancement of the Shire as a strong, vibrant, self-sustaining Community. The strategies and objectives detailed in Council's 2022/2023 Operational Plan and Budget support this Vision.

The 2022/2023 Draft Operational Plan and Budget has been prepared on the basis of two scenarios. The first scenario is the "Rate Peg Only" scenario under which a small Budget Deficit (operating Preference) would be realized if Council's existing Services and Infrastructure Levels are to be met. Under this scenario the "Rate Peg" is limited to 0.7%. Under the second scenario, Council will seek approval from IPART to adopt an Additional Special Variation (ASV) of 1.3% to increase the "Rate Peg" to 2%. The second scenario the rate increase will deliver the level of revenue required for Council to sustainably maintain its existing services and Infrastructure Levels and to be "Fit for the Future". IPART will advise Council of the outcome of its ASV application on 21 June 2022.

Council is conscious, as in past financial years, of the need to carefully match income, (which is largely contained by rate pegging) with expenditure where Council is seeking to meet the expectations of the community. This task is now more important than ever, given the multiple challenges currently being faced by our community.

The Budget contains significant funding for Road Asset Infrastructure maintenance and renewal activities in the Rural Area. The 2022/2023 budget provides \$14.1M for Road Maintenance and Renewal to ensure existing service and infrastructure levels are met, which will be a major benefit to the Community. Over 81% of the Roads Budget will be spent in the Rural Area and around 19% in the Urban Areas.

Again, a large Capital Works and Infrastructure Renewal Program is planned. The Budget provides \$1.616M for Water Fund Asset Renewals and Upgrades, \$1.3M for Sewerage Fund Asset Renewals, \$1.7M for Plant Purchases and Workshop Upgrades, and \$200K for Bushfire Equipment Upgrades.

The goal of ensuring that the existing service and infrastructure levels are maintained and that Council meets the State Government Performance Benchmarks can only be achieved by the ongoing implementation of Council's Long Term Financial Plan.

Financial Modeling indicates that in each of the next five (5) years a Balanced Budget will be achieved. The ten (10) year financial modeling as included in Council's Long-Term Financial Plan, provides Council with the capacity to maintain and upgrade existing services and facilities.

I commend Council's draft 2022/2023 Operational Plan and Budget to you.

A handwritten signature in black ink, appearing to read 'Paul Harmon'.

Cr Paul Harmon  
Mayor



# General Manager's Introduction

The 2022/2023 draft Operational Plan and Budget makes provision for the continued delivery of a wide range of services and new infrastructure to the Inverell Shire Community.

The 2022/2023 draft Operational Plan and Budget has been prepared on the basis of two scenarios being the "Rate Peg Only" Scenario with Council applying the IPART 2022/2023 Rate Peg of 0.7% and the Additional Special Variation (ASV) Scenarios being the IPART 2022/2023 Rate Peg plus an additional 1.3%



Under the "Rate Peg Only" Scenario insufficient revenue are generated to meet Council's expenditure needs and Council's existing Services and Infrastructure levels cannot be maintained. I note that the 0.7% Rate Peg barely covers the increase in State Government charges for 2022/2023 let alone addressing the 2022/2023 increase in Council's Fixed Costs as detailed in this document.

Under the ASV Scenario, a financially and operationally sound "Balanced Budget" is delivered in all funds (that is the continuation of all Council's existing Programs and Services, at the existing Service Levels, with no service or infrastructure cuts). Under the ASV Scenario the Budget has been prepared on the basis of Council applying the maximum permissible 2% general rate increase against increases in Council's fixed costs. In this regard it is noted that the maximum permissible increase in general rates generates \$294K for 2022/2023. This additional revenue has been applied against fixed cost increases, such as insurance, electricity, compliance costs, wages and contracts.

In developing Council's Long-Term Financial Plan and this Operational Plan and Budget, particular attention has been paid to the need to ensure long term financial sustainability across all Council's functions, and at the same time deliver quality core Local Government Services which optimise whole-of-Community outcomes.

The Plan also allocates \$22.9M for asset renewal works in the General, Water and Sewer Funds. These projects are funded from ordinary revenues and grants. The Plan also allocates \$25.7M (over three years) for the redevelopment of the Inverell Aquatic Centre.

New loan borrowings of \$10M are proposed in 2022/2023 to fund the redevelopment of the Inverell Aquatic Centre

Increases in Water, Sewerage, and Waste Management Charges are in line with the significant expenditure needs of those Funds, but are limited to providing sufficient funds to meet the operational and capital costs of these functions, and to ensure their long-term sustainability.

I submit that the 2022/2023 draft Operational Plan and Budget is a vehicle for ensuring Inverell Shire is well placed to meet the challenges of the next twelve months and to achieve all the required Fit for the Future Benchmarks established by the State Government.

A handwritten signature in black ink, appearing to read 'Paul J Henry', written over a faint circular stamp or seal.

Paul J Henry PSM  
General Manager

## Our Community

Inverell Shire is a dynamic and creative Community that provides an opportunity for its citizens to enjoy a quality lifestyle. The area is endowed with natural resources and citizens who adopt a progressive and inclusive approach to life. These values are encapsulated in the Shire's Vision – "A Community for Everyone".

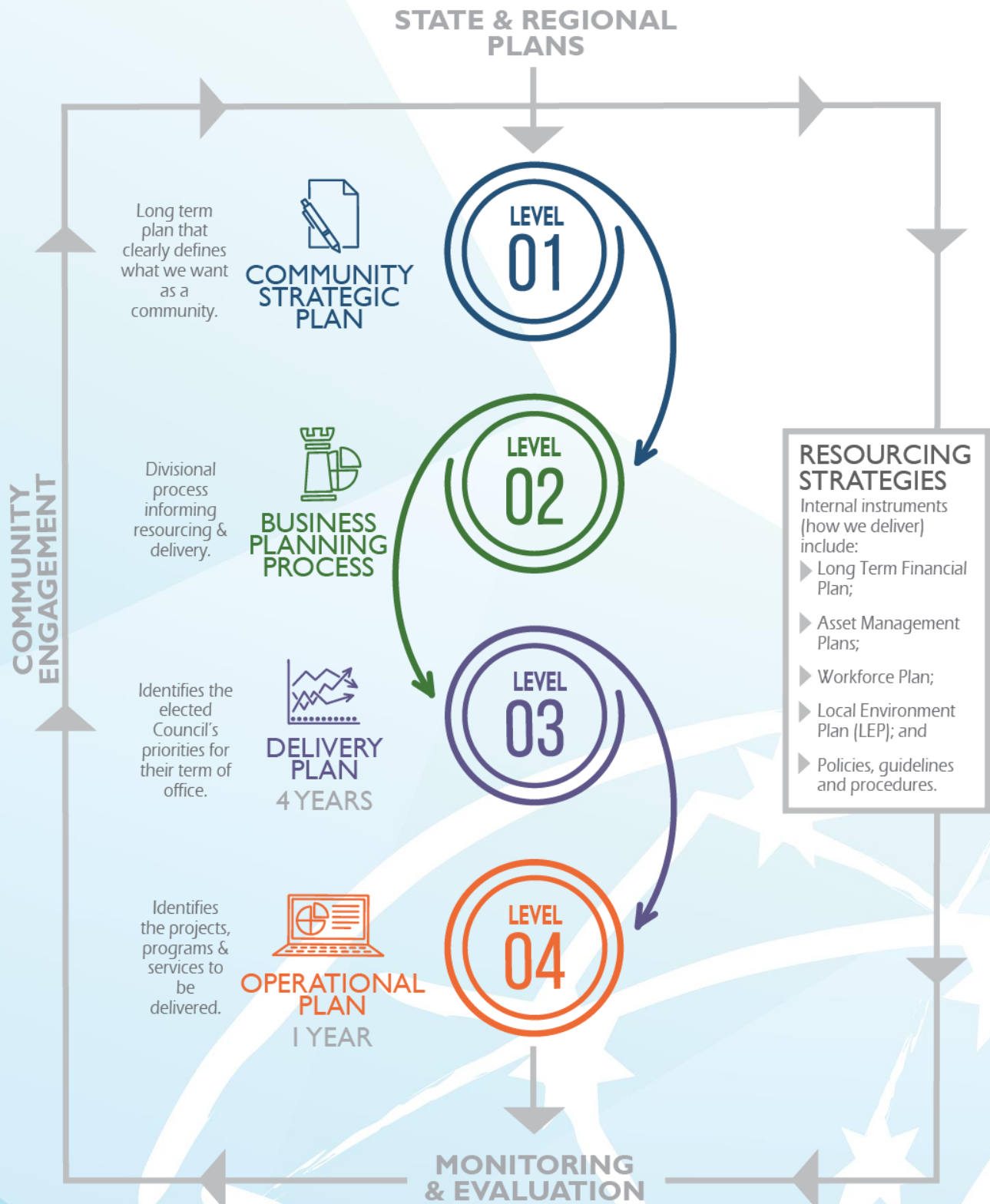
In the future, it is inevitable that the Community will be faced with challenges that must be addressed. As a Community we must be vigilant to the early warning signs that these challenges are approaching and then be prepared to act decisively in response.

In responding to these challenges Inverell Shire needs to take control of its own destiny. While acknowledging that the Shire is part of a Region and that an integrated approach to challenges is required, the Shire will not be constrained from celebrating and strengthening its own identity.

The Operational Plan is one of Council's three (3) major Strategic Planning documents and has been developed to respond to and manage the challenges facing Inverell Shire. The Community Strategic Plan outlines where we wish to be as a Community - our Destinations. The Operational Plan details the strategies to be pursued as a means of making progress towards our Destinations over the next 12 months. The plan recognises that our citizens seek to live in a healthy and safe Community that has access to lifelong learning opportunities and which is supported by sound infrastructure and services.

The Operational Plan embraces the "Vision" established in Council's 20 year Community Strategic Plan, and the "Destinations" (Aspirational Goals) it establishes. This Operational Plan continues the process of addressing the "Term Achievements" as detailed in Council's four (4) year Delivery Plan.

# How it all fits together



## Community Strategic Plan

20 years

## Delivery Plan

Term Achievements

5 x 4-years

## Operational Plan

Operational Achievements

20 x 1-year

### Destination 1: A recognised leader in the broader context (Code R)

#### R.01

Inverell Shire is promoted and distinguished regionally, nationally and internationally.

#### R.01.01

Inverell is recognised locally and throughout the New England area, as a vibrant, innovative and attractive rural centre, with a range of services and experiences complemented by those available in Armidale and Tamworth.

#### R.01.01.01

Increase marketing programs that present Inverell Shire as the attractive, vibrant rural centre of the New England North West, designed to distinguish it from other parts of New England and attract visitors.

### Destination 2: A community that is healthy, educated and sustained (Code C)

#### C.01

Facilitate the provision of a broad range of services and opportunities which aid the long-term sustainability of the community.

#### C.01.01

Advocate on behalf of the community for the provision of services which meet community needs and expectations.

#### C.01.01.01

To provide leadership and advocate to ensure the community is provided with a broad range of services and opportunities commensurate with other large regional councils.

### Destination 3: An environment that is protected and sustained (Code E)

#### E.01

Promote sustainable agricultural activities.

#### E.01.01

Environmental community impact management.

#### E.01.01.01

To establish measures and processes to protect the built environment and safety of the residents of the Shire through both direct control and education.

### Destination 4: A strong local economy (Code B)

#### B.01

Business, institutions and Council are working cooperatively towards agreed initiatives to strengthen and expand the Shire's economic base.

#### B.01.01

Planning instruments and policies compliance.

#### B.01.01.01

To ensure the physical development of the Shire is in accordance with community needs and expectations, adopted planning instruments and policies.

### Destination 5: The communities are supported by sustainable services and infrastructure (Code S)

#### S.01

Sound Local Government administration, governance and financial management are provided.

#### S.01.01

Communication Strategic Plan.

#### S.01.01.01

To ensure communities have cost effective access to communication services.



# Council's Strategic Plans

As indicated above, Inverell Shire Council's planned future direction is divided into three (3) separate documents, each interdependent:

- Inverell Shire Council Community Strategic Plan,
- Inverell Shire Council Delivery Plan,
- Inverell Shire Council Operational Plan.

The Community Strategic Plan is our primary strategic document. It sets out our shared goals and aspirations (Destinations) for the future as well as the Council's mission and purpose. The way we bring those aspirations and goals into reality is outlined in our Delivery Plan. The Delivery Plan is a four (4) year plan, outlining the 'Term Achievements', which align directly with the Destinations defined in the Strategic Plan. The Delivery Plan provides greater detail on the strategies to be used in the construction of the Operational Plan.

The Delivery Plan is reviewed annually to establish which objectives set out in the Community Strategic Plan can be achieved within Council's available resources and an Operational Plan of actions for the coming year is created. Each Operational Plan action relates to a Delivery Program strategy, which is then linked to a priority in the Community Strategic Plan, Key Performance Indicators (KPI's) and measurable expected outcomes.

The KPI's and activities contained in the Operational Plan are to fulfill the Operational Achievements that support the Term Achievements and therefore assist in making progress towards the Destinations contained in the Community Strategic Plan.

This integrated planning process ensures that Council's long-term planning is consistent with the current and future needs of the community. The below legend is used across the Community Strategic Plan, Delivery Plan and Operational Plan.

Throughout the documents, the colour associated with the relevant Destination has been used to provide for easy use and understanding of the activities listed as well as illustrating links to Term Achievements (Delivery Plan) and actions outlined in the Operational Plan.









## PART A – STRATEGIC COMPONENT

### Introduction – The 2022/2023 to 2026/2027 Operational Plan

The Operational Plan is the core corporate and strategic document that Council applies in determining its resourcing priorities and direction for the 2022/2023 year in accordance with its Four Year Delivery Program.

The Operational Plan provides a program aimed at meeting the needs of the Inverell Shire Community to the highest possible standard. The Plan states Council's Mission Statement, Customer Commitment, Value Statement, principal activities and strategic objectives, providing an indication of Council's goals for the coming 12 months. To ensure Council's long term financial sustainability, financial modeling has been undertaken for the next 10 years based on Council maintaining its existing Service and Infrastructure Levels and where relevant, five (5) year financial planning figures are included in the Operational Plan.

The Operational Plan is required to be placed on public exhibition for a period of 28 days, (as required by Section 405 of the *Local Government Act, 1993*), to enable the Community to examine, make comments and recommendations, which reflect their needs and expectations.

# Understanding the Operational Plan

The Operational Plan is divided into five (5) components:

- Strategic Component
- Principal Activities and Other Activities
- Revenue Policy
- Operating Plan and Budget
- Fees and Charges

## **Strategic Component**

This part of the Operational Plan document includes information on the Council's profile, clearly identifying the business in which Council is engaged (its mission statement), the service nature of that business as reflected in Council's customer commitment and how Council proposes to conduct that business (Statement of Values).

## **Principal Activities and Other Activities**

This part of the Operational Plan identifies the Principal Activities and associated strategic objectives in which Council is engaged, framed in the context of Council's operational services.

## **Statement of Revenue Policy**

In accordance with the provisions of Section 404 of the Local Government Act, this section provides details of the way in which Council proposes to raise the revenue required to meet the expenditure on various works, services and facilities detailed in the Operational Plan. The major source of revenue is identified as sourced through the levy of various rates and charges.

## **Operating Plan and Budget**

Council's Principal Activities are composed of several service functions, which are undertaken to achieve identified outcomes and objectives. This section deals with the Annual Operating Plans and Budgets associated with the delivery of each Council service.

## **Fees and Charges**

This part of the Operational Plan provides the detail of the individual rates and charges to be applied by Council in the financial year ending 30 June, 2023.



# Strategic Direction

## Vision

A community for everyone.

## Mission Statement

To work with the community in providing and facilitating the provision of services that enhance the quality of life for all residents.

## Customer Commitment

Inverell Shire Council is a service-based organisation and will conduct itself accordingly. Its customers, both internal and external to the organisation, can reasonably expect the highest possible standards of service. Council Staff will make every effort to ensure that their response reflects the Council's commitment to providing a quality service.

## Value Statement

Council seeks to devote itself to the corporate values made explicit in its Management Plan.

### Responsiveness

Council is committed to being responsive and accessible to the public and to work in a fair and equitable manner with the organisations and individuals with whom it interacts.

### Excellence of Service

Council is committed to achieving excellence in its work. Council expects a quality service to be delivered to its customers and high productivity in all areas of Council operations.

### Respect for Staff

In return for a commitment to Council values, Council is committed to fostering and utilising the skills of its staff and offering an equitable and safe work environment.

These values are fundamental to Council's Management and Business Plans as they underpin the setting of objectives and delivery of Council Services.

## Consultation

Council recognises the importance of consulting with its Community on a continual basis. Consultation is carried out in a variety of ways. This includes direct consultation by individual elected Councillors, Councillor and community representation on a wide range of Council and community committees, the public forum session at the monthly Ordinary Meetings of Council, My Inverell My Say website, Community Public Meetings and via electronic media. Council also actively participates and encourages participation in a number of Community Village Precinct Committees. Contact Council for details on 02 6728 8288.

## Comment on the Operational Plan

Council welcomes comment and submissions from the Community, and the Communities input into this Operational Plan. Comments and Submissions should be forwarded in writing to the General Manager at PO Box 138, Inverell NSW 2360, by email to [council@inverell.nsw.gov.au](mailto:council@inverell.nsw.gov.au), or facsimile to 02 6728 8277. Alternatively, direct contact can be made by visiting Council's Administration Centre at 144 Otho Street, Inverell or by phoning Council on 02 6728 8288.

This Draft Operational Plan and Budget will be placed before Council for adoption on Wednesday, 22 June, 2022. Black and white copies of the Operational Plan are available free of charge by contacting Council.



# Our Shire Profile

## Area

9,420 km<sup>2</sup>

## Population

17,446

## Climate

Mean minimum temperature  
7.4° C

Mean maximum temperature  
23.9° C

## Elevation

584m

## Rainfall

780mm

## Labour force

6,570

## Businesses

1,604

## Economy

Inverell Shire is unique in that it continues to experience sound growth. Inverell itself is an emerging Major Regional Centre.

Inverell features diverse retail, manufacturing, professional services, construction and agricultural sectors. They are all major contributors to the local economy. Tourism, in particular, is a growing industry in the region contributing \$60.7M p.a. to the local economy.

## Environment

The Inverell Shire has a unique natural environment consisting of two (2) major river systems, two (2) major water storage dams, Copeton and Pindari, two (2) National Parks (Kwiambal and Kings Plains), ten (10) State Forests, as well as wilderness areas.

Inverell Shire Council faces the challenge to ensure that the environment is protected and enhanced, facilitating a healthy and safe lifestyle for all and to promote biodiversity. This aim must be achieved while ensuring an equitable balance between the environment and social and economic development. Council has recently upgraded 7 of its major buildings to solar energy and has installed LED Street lighting across the Shire in its commitment to the environment.

## History

Before the arrival of European settlers in 1827, the Inverell district was inhabited by the people of the Anaiwan and Kamilaroi nations.

By 1835, squatters had moved into the district, establishing large sheep and cattle stations. The 1870s brought the discovery of tin deposits, followed by silver, diamonds and sapphires.

The early 1900s saw the disaggregation of large land holdings into productive family farms and Inverell developed into a regional centre by 1950. The establishment of Copeton Dam in the 1970s assured Inverell a reliable long-term water supply and provided a strong platform for sustainable economic and population growth.

# Map of Inverell Shire





## Our Councillors

The Inverell Shire Council consists of nine (9) Councillors, who elect the Mayor and Deputy Mayor from this body for the ensuing two (2) years. The Councillors are elected by residents and ratepayers of the Shire every four (4) years. The next general election will be held in September, 2024.



Cr Paul Harmon  
Mayor



Cr Kate Dight  
Deputy Mayor



Cr Di Baker



Cr Stewart Berryman



Cr Paul King



Cr Nicky Lavender



Cr Jacko Ross



Cr Wendy Wilks



Cr Jo Williams

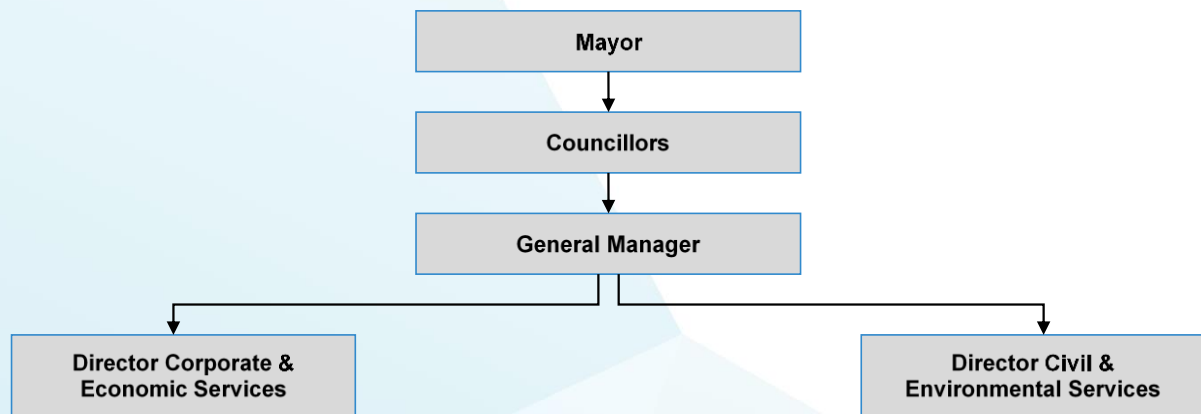






# Organisational Structure

The overall structure of the Inverell Shire Council is demonstrated in the chart below. The organisation consists of the Elected Members, the General Manager and two (2) divisional Directorates.



## Role of the Major Players

### The Mayor

- To provide leadership and guidance to the community
- To exercise policy-making functions between meetings of the Council
- To preside at meetings of the Council
- To represent Council at civic and ceremonial functions
- To facilitate communication between the community and the Council by way of correspondence, telephone, face to face meetings and inspections.

### The Councillors

- To represent the interests of the residents and ratepayers
- To provide leadership and guidance to the community
- To facilitate communication between the community and the Council
- To attend meetings of the Council.

### The Council

- To determine Council policies and objectives
- To direct and control the affairs of the Council in accordance with the Local Government Act
- To review the performance of the Council and its delivery of services, and the management plans and revenue policies of the Council
- To represent at all times the needs of the community as a whole.



## General Manager

Paul Henry PSM

The General Manager is Council's principal staff officer and is responsible for the efficient and effective operation of the Council's organisation and for ensuring the implementation of decisions of the Council without delay. His role is:



- The day-to-day management of the organisation
- To exercise the functions of the Council as are delegated by the Council
- To appoint, direct and dismiss Council employees
- The implementation of Council decisions
- To report to the Council on the contractual conditions of senior staff
- To exercise good corporate governance by clearly demonstrating leadership and commitment
- To ensure compliance with the Local Government Act and other relevant State and Commonwealth Law
- Legal
- Governance
- Communications/Media
- Industry Development.

## Director Civil and Environmental Services

Brett McInnes

Civil and Environmental Services is responsible for the following activities:



- Statutory and Strategic Planning
- Environmental and Public Health
- Building Control
- Waste Management Services
- Public and Private Swimming Pools
- Caravan Park Supervision
- Cemetery Operations
- Regulatory Services and Compliance
- Heritage Matters
- Survey & Design
- Works Branch Operations
- Major Drainage
- Fleet Operations
- Private Works
- Weight of Loads
- Sporting Facilities Services
- Parks & Reserves Services
- Local Emergency Management
- Water Services
- Sewerage Services
- Traffic Management Services
- Bridges Maintenance & Constructions
- Roads Maintenance Services
- Roads Construction Services.

## Director Corporate and Economic Services

Paul Pay



Corporate and Economic Services is responsible for the following activities:

- Corporate/Strategic Planning and Development
- Corporate/Administrative Services
- Economic Development
- Property Development
- Financial Services
- Information Services
- Human Resource Management
- Asset Management
- Rural Addressing
- Procurement and Contracts
- Depot Services
- Fleet Management Services
- Library Services
- Tourism Services
- Cultural Development
- Community/Social Development
- Community Services
- Aerodrome Services
- Rural Fire Service and State Emergency Service liaison.

# How Your Council Functions

Council consists of nine (9) Councillors and is the ultimate decision-making body for the organisation. Council receives and acts upon advice from Council officers, advisory sub-committees and terminating committee / working parties.

The elected members should reflect the views of the community and are primarily responsible for making decisions on policy matters and the allocation of funds for Council services.

The *Local Government Act 1993* authorises for the General Manager to exercise the day-to-day management of Council.

## Advisory Sub-Committees:

These particular committees address specialist issues under their jurisdiction. They consist of Councillors and public representatives and are requested to advise only on matters relating to the appropriate function/s. Advisory Sub-Committees report to Council on a regular basis making recommendations in relation to policy and planning.

Current Advisory Sub-Committees include:

- Local Emergency Management;
- Conduct Review;
- Precinct Committees – Ashford, Yetman and Delungra; and
- Traffic.

## Terminating Committees/Working Groups:

These Committees are appointed where any matter before Council or a Committee requires detailed investigation. Meetings are held on an “as required” basis and terminate once the matter under investigation is reported to Council for determination.

## Section 355 Committees:

Section 355 Committees are formed under this section of the *Local Government Act, 1993* to ‘care, control and manage appropriate functions’. These Committees operate under authorities delegated by Council and report annually to Council. These include the Sapphire City Festival and Inverell Sports Council.



# Management Team

The Council's Senior Management Team consists of the General Manager and the two (2) Directors of Council's Divisional Directorates, Corporate and Economic Services and Civil and Environmental Services.

In carrying out its responsibilities in the community, Council provides a range of services and related functions known as activities. Each activity is the responsibility of one (1) of the two (2) Directors.

## Objectives of the Corporate and Economic Services Division

To develop a structure within the organisation that will coordinate and achieve all community, Council and Government needs in an efficient and cost-effective manner. This involves the necessary action to ensure that:

- a) the decisions of Council are promptly and efficiently implemented,
- b) an accounting and information system is in place that provides adequate and accurate financial information to enable the decision-making process of Council and the Divisional Officers to be carried out,
- c) a system is in place to ensure that firm budgetary provisions are made for all income, expenditure and capital items so as to provide a clear indication of Council's overall financial planning,
- d) public confidence in the Council and its officers is promoted,
- e) economic, cultural and social development is facilitated within the Shire, and
- f) Council's resources are utilised appropriately and in accordance with Council Policy and Procedures and Legislative and Regulatory requirements.

## Objectives of the Civil and Environmental Services Division

To encourage the continued development and growth of the Inverell Shire in an environmentally sensitive manner. This is achieved through the implementation of local environmental plans, development control plans and health and building policies. These are designed to ensure that development occurs in a manner, which conforms to the requirements of all government bodies and environmental guidelines and which are aesthetically pleasing.

To provide safe, effective, affordable and sustainable technology-based services and infrastructure to the community, and to Council's internal and external clients as well as the management of the civil infrastructure of the Shire.

## PART B – OPERATIONAL COMPONENT

### Principal Activities / Other Activities

For the purposes of the Operational Plan and Budget, the following summary identifies the principal activities and their associated services which support Council's Community Strategic Plan, Delivery Plan, and subsequently this Operational Plan.

#### Corporate Activities

**Strategic Objective:** To provide sound and accountable management for the resources of Council, responsive and representative government, adherence to statutory requirements and the timely and cost-efficient provision of services to the organisation as a whole.

Principal Activity	Budget Program	Responsible Division
Corporate	Administrative Services	Corporate and Economic Services
	Financial Services	Corporate and Economic Services
	Information Services	Corporate and Economic Services
	Stores/Purchasing	Corporate and Economic Services
	Corporate Planning	Corporate and Economic Services
	Depots	Corporate and Economic Services

#### Community Activities

**Strategic Objective:** To foster and encourage the development of a wide range of high quality services and facilities to meet the social, recreational, educational, cultural and safety needs of the community.

Principal Activity	Budget Program	Responsible Division
Community	Library Services	Corporate and Economic Services
	Cultural Services	Corporate and Economic Services
	Social Services	Corporate and Economic Services
	Sporting Facilities Services	Civil and Environmental Services
	Parks and Reserves	Civil and Environmental Services
	Local Emergency Management	Civil and Environmental Services
	Fire Control	Corporate and Economic Services
	Cemetery Operations	Civil and Environmental Services
	Community Services	Civil and Environmental Services

#### Economic Activities

**Strategic Objective:** To encourage sustainable economic growth, such that it enhances the standard of living of all residents, through the operation of key economic business activities and the ongoing promotion of a wide range of development opportunities.

Principal Activity	Budget Program	Responsible Division
Economic	Industrial and Business Development and Promotion	Corporate and Economic Services
	Property Development	Corporate and Economic Services
	Tourism Operations	Corporate and Economic Services
	Private Works	Civil and Environmental Services
	Aerodrome Operations	Corporate and Economic Services
	Caravan Park Services	Civil and Environmental Services

## Transport and Infrastructure Activities

**Strategic Objective:** To provide a transport infrastructure system that satisfies both urban and rural requirements for safe, convenient and reliable access to destinations through pedestrian and vehicular movement

Principal Activity	Budget Program	Responsible Division
Transport and Infrastructure	Works Branch Operations	Civil and Environmental Services
	Major Drainage	Civil and Environmental Services
	Weight of Loads	Civil and Environmental Services
	Traffic Management Services	Civil and Environmental Services
	Bridge Maintenance and Construction	Civil and Environmental Services
	Roads Construction	Civil and Environmental Services
	Roads Maintenance	Civil and Environmental Services
	Fleet Management Services	Corporate and Economic Services, Civil and Environmental Services
	Survey and Design	Civil and Environmental Services

## Health and Development Activities

**Strategic Objective:** To provide a safe and healthy human environment with access to a high standard of facilities and services as a result of careful planning and responsible development that is mindful of, and compatible with, the natural and built environment

Principal Activity	Budget Program	Responsible Division
Health and Development	Planning Services	Civil and Environmental Services
	Health Services	Civil and Environmental Services
	Building Services	Civil and Environmental Services
	Waste Management Services	Civil and Environmental Services
	Ordinance Services	Civil and Environmental Services
	Water Services	Civil and Environmental Services
	Sewerage Services	Civil and Environmental Services
	Onsite Sewage Management	Civil and Environmental Services



## Other Significant Activities

### Business and Commercial Activities

Council conducts a number of activities, which are operated on a commercial basis and are, consequently, categorised in accordance with the requirements of the NSW Government's Policy Statement on the "Application of National Competition Policy to Local Government".

Under these guidelines Council conducts two (2) Category 1 business activities (turnover >\$2M pa), being:

- Water Supply Activities
- Waste Water/Sewerage Activities.

The following actions have been taken in regard to these business activities:

- The principles of "Competitive Neutrality" have been applied to Council's Sewerage and Water Funds.
- The Business Activities have been separately identified within Council's operations.
- A "separate Internal Accounting and Reporting Framework" has been established in respect of these activities.
- "Private Sector Pricing Factors" including, tax equivalent payments, debt guarantee fees, rate of return on capital invested and dividend payments have been included in pricing calculations for the setting of charges.

Business Activity Subsidies:

- No theoretical non-cash subsidy is provided to each property ratable to the water charges in respect of private sector pricing factors.

### Human Resource Activities

Council is committed to maintaining high quality human resources and, as explicitly stated in Council's 'Statement of Values', is further committed to fostering and utilising the skills of its staff in an equitable and safe work environment. Council has prepared a 10 Year Workforce Management Plan. Council has identified six (6) key components of its human resource activities.

#### Recruitment Philosophy

The importance of recruiting and selecting the "best" staff in the "best" possible way cannot be underestimated.

Council expressly seeks to make use of the best talent available, (as this ensures the best performance to the organisation and the community), whilst taking into account modern management practices and complying with regulations and legislation covering the hiring of staff.

The recruitment process focuses on the assessment of applicants for both competency (knowledge, skills and attitude) and preference (activities that they like doing) thereby achieving the "best fit," a process that is consistently applied through the operation of Council's recruitment panel.

## **Training**

To ensure that appropriate training is provided to enhance the skills and knowledge of employees in a manner that is mutually beneficial.

## **Intra Organisational Communication**

To provide employees with relevant information and feedback and promote communication across all levels.

## **Work Health and Safety**

To provide a safe working environment for all employees, by adhering to all the requirements of the *Work Health and Safety Act, 2011*, in particular, the continued operation of Council's Risk Management Committee.

## **Workers' Compensation and Rehabilitation**

To ensure that all employees injured at work are compensated under the *Workers' Compensation Act* and are provided with supportive rehabilitation programs.

## **Industrial Relations**

To promote open and consultative communication between management, employees and industrial unions.

## **Equal Employment Opportunity Activities**

Council is committed to ensuring that the talents and resources of all employees are fully recognised and that no employee or job applicant regardless of ethnicity, sex, marital status, pregnancy, physical and intellectual impairment, sexuality or age receives less favorable treatment by condition or requirements which cannot be shown to be relevant to performance. Furthermore, Council is unequivocally committed to promoting Equal Employment Opportunity (EEO) for all employees.

Council's EEO Program aims to ensure that all current and prospective employees receive fair and equitable treatment when applying for employment, training or promotion by providing selection criteria based on experience, qualifications and merit.

Council's EEO Policy reinforces the position that Equal Employment Opportunity is a right to fair and unbiased conduct, practices and decisions in all employment related activities and is based on the principle of merit expounded in Council's EEO Program.

## **Environmental Activities**

Council is committed to a holistic approach in its operational planning process and its Operational Plans are considered against a background of environmental planning. Council monitors and reports on the State of the Environment on an annual basis considering a broad spectrum of environmental issues including:

- The Atmosphere
- Land
- Aquatic Systems
- Waste Management

- Biodiversity
- Noise
- Heritage
- Built Environment.

Council's environmental reporting and assessment is represented in a dynamic document which changes and evolves as environmental issues, large or small, are resolved and other issues arise. As Council acts for the Community in this matter, it places great emphasis on the involvement of the general public in its role of identifying issues that affect the environment. The Community is further involved in the formulation of policies and plans that play a role in rectifying and preventing damage to the environment, now and in the future.

### **Aims and Objectives of the Plan**

1. To provide comprehensive information on the current state of the environment within the Shire.
2. To provide information to help government departments and the community to gain a comprehensive picture of the local environment and to assist in decision making, education and identifying future needs.
3. To ensure that the environment is protected and enhanced, facilitating a healthy and safe lifestyle for all, and to promote biodiversity. This aim, however, must be achieved while ensuring an equitable balance between the environment and social and economic development.
4. To provide the necessary foundation for strategic environmental planning and the development of environmental rehabilitation, restoration and protection initiatives.

Environmental planning considerations underpin Council's management planning philosophy, to form an integral part of the operational plans of Council whilst also separately identified in the State of the Environment Report as a support document to Council's Operational Plan.

### **Onsite Sewage Management**

Council has prepared an Onsite Sewage Management Strategy (OSSMS) which details its approach to the ongoing management of on-site sewage management installations within the Council area. This strategy is designed to ensure that Council follows appropriate guidelines to ensure that the onsite sewerage management systems within the Council area are operating efficiently and safely.

The results of Council's activities throughout any particular year are required to be reported on within the annual State of the Environment Report for that particular year.

### **Local Environmental Plan**

Council is required to develop and implement a Local Environmental Plan (LEP). An LEP is the principal legal document for controlling the development of land at the council level. The zoning provisions detailed in the LEP establish the permissibility of uses and standards and regulate the extent of development on Land in the Shire area. LEP's are prepared by councils and approved by the Minister (after public exhibition). Council's LEP was prepared in 2012.



## Water and Sewerage Business

### Water Supply Business

Inverell Shire is well serviced for water and has not experienced the supply difficulties and restrictions faced by other communities. Council owns and operates three (3) water supply schemes providing treated water to over 13,500 people. The schemes are known as:

1. Copeton Water Supply Scheme – supplying treated water to Inverell, Delungra, Gilgai and Tingha. (Water Supplied from Copeton Dam which is three times the size of Sydney Harbour).
2. Ashford Water Supply Scheme – supplying treated water to Ashford. (Water supplied from the Severn River below Pindari Dam. A new Water Treatment Plant was completed in 2016).
3. Yetman Water Supply Scheme – supplying treated water to Yetman from bores.

Council also provides non-potable supplies in Bonshaw and Graman. It manages the schemes as a single water supply fund. The extent of capital investment in the infrastructure associated with Council's water supply requires an extensive knowledge of the system as it is now and the maintenance and capital upgrades it will need in the future. The plan is part of a mechanism of ensuring continuity of supply of treated water to National Health and Medical Research Council standards for the best dollar value.

The Business Plan identifies the means of managing the existing infrastructure identified in Council's Water Assets Register and future assets using the framework of Total Asset Management. Inverell Shire Council recognises the role of government is that of a service and facility provider and this role must be undertaken in the most cost efficient and effective manner. Council also recognises the responsibility to determine natural service areas and communities of interest, without regard to artificial and historical Local Government boundaries while prompting the responsible use of its natural resources.

### Sewerage Business

Council owns and operates five (5) sewerage schemes, which serve approximately 12,000 people.

These schemes are at:

- Inverell;
- Ashford;
- Delungra;
- Gilgai; and
- Tingha.

The schemes are managed as a single sewerage fund and are operated in an environmentally sensitive manner. A major upgrade and expansion of the Inverell Sewerage Treatment Plant has commenced and scheduled for completion during 2023.

## Access and Social Equity Activities

### Social Planning

The 1996 NSW Social Justice Directions Statement “Fair Go, Fair Share, Fair Say” committed the NSW Government and the Division of Local Government to promoting a more inclusive Community by ensuring that government services are responsive to Community needs and diversity. To this end, Inverell Shire Council has addressed these matters in Council’s Strategic Plan. The overriding principles that have been applied in the development of Council’s Strategic Plan in this matter are:

- The need to promote fairness in the distribution of resources, particularly for those most in need,
- The need to promote and recognise people’s rights and improve the accountability of decision makers,
- The need to ensure that people have fairer access to the economic resources and services essential to meeting their basic needs and improving their quality of life; and
- The need to give people better opportunities for genuine participation and consultation about decisions affecting their lives.

The Strategic Plan now serves a crucial role in documenting identified community needs and providing a clear direction for recommending remedial action to address prioritised service shortfalls. As a consequence, the Strategic Plan serves as an effective tool allowing Council to formulate its management and business plans across the range of Council functions, ensuring that its services, facilities and processes are, as far as possible, accessible and responsive to all members of the community.

In considering the specific needs of the community in the development of the Community Strategic Plan, Council identified six (6) major target groups as a result of detailed scrutiny of demographic data and anecdotal evidence. These include children; young people; women; older people; disabled people and Aboriginal people. Council, in considering the needs of the community, has not identified people from linguistically and culturally diverse backgrounds as requiring individual attention due to their ability to integrate within the community.

### Access Planning

Council’s Inclusion (Disability) Action Plan is underpinned by the philosophy that it operates as a tool to assist in the management of Council facilities and services in a manner that facilitates access to and use of those facilities and services by all members of the community.

Specifically, the goals of Council’s Inclusion (Disability) Action Plan are to:

- Improve services and facilities to existing consumers, customers and elected representatives;
- Maintain Inverell Shire Council’s image as a leader in the field of inclusive access;
- Allow for a planned and managed change in business or services;
- Allow public consultation for inclusion and access issues;
- Break down the physical, attitudinal and communication barriers associated with disabled access;
- To undertake a bi-annual review of Council’s Inclusion (Disability) Action Plan to ensure compliance to current standards and changing needs of the community;
- To ensure progressive training and education of Council staff to address the goals of the Inclusion (Disability) Action Plan.

These goals are taken into consideration in the development of Council’s infrastructure renewal and upgrade programs in the Operational Plan. Over recent years Council has undertaken infrastructure upgrade works in the Inverell Central Business District and Lake Inverell to improve access. Council has also provided improved all abilities access at Copeton Dam Northern Foreshores to provide inclusive recreational opportunities.

## Fraud Control

Council takes its duty to effectively and efficiently manage the communities' resources and facilities entrusted to it seriously. Council has established a Fraud Control Policy and also utilises internal and external audit functions to ensure the correct use of Council's resources. This function is conducted in accordance with industry best practice.

## Cultural Development

The development of the Shire's cultural assets is underpinned by the definition of culture adopted from the Local Government NSW as *"the aspirations and activities practiced and utilised by Local Government in the Community to reflect and celebrate the past, current and future identity, character, spirit and sense of place. For Local Government, cultural development is the purposeful pursuit of Council functions that enrich local identity, a sense of place and quality of life."*

The development and implementation of the Community Strategic Plan in respect of cultural matters is informed by the following key principles: *Identity, Diversity, Economy, Activity, and Heritage*.

The Community Strategic Plan includes an expression of the Community's objectives and needs for cultural services and facilities. The communities of the Shire are actively involved in a wide array of cultural and artistic activities.

The Operational Plan and Budget provide for a continuation of Council's financial support of the Inverell Art Gallery, being a major cultural and tourism asset of the Shire.

### **The Community Strategic Plan considers the following principles:**

- To facilitate the use of appropriate facilities, advocating where necessary for improved infrastructure development.
- Encourage the promotion of local events and activities; promote the value of participation; promote local sponsorship of activities and events; explore opportunities for improved networking.
- To collaborate with and support the efforts of local service providers to enhance the scope of opportunities and to encourage community participation.
- To ensure more efficient utilisation of existing resources and opportunities.
- To ensure community needs and expectations are met.
- To enhance the economic potential of Inverell's cultural appeal.
- To maximise the return on Inverell's rich cultural history and heritage, whilst preserving its value.
- To build on Inverell Shire's reputation as a 'desirable destination'.
- To promote equality of access and cultural experience for the whole community.



## Economic Development

Council recognises the importance of facilitating a healthy, vibrant, innovative and proactive community. The prosperity of a region's future depends on the health of its supporting economic base. Council's Community Strategic Plan requires the *"giving of priority to economic and employment growth and the attraction of visitors"*. Inverell Shire is now the fastest growing Shire in the New England/North West and Inverell is one of the fastest growing regional centres in New South Wales with an annual growth rate of 2.79%.

Council's Strategic objectives in respect of a strong economy are:

- Businesses, Institutions and Council are working cooperatively towards agreed initiatives to strengthen and expand the Shires economic base;
- Plan for and promote the clustering of specific businesses and industry sectors in commercially appropriate locations;
- Facilitate access to services and infrastructure including education, training and research for business;
- Develop and promote the Shire as a place for business establishment;
- Assist business to integrate with the Community and natural environment;
- Plan for and promote private and commercial businesses and residential, industrial and commercial development;
- Promote a competitive, dynamic and progressive business environment that improves market value;
- Promote the Shire as a destination for visitors; and
- Generate economic benefits to the Shire by increasing visitation from domestic, regional, national and international market sectors.

Council has successfully and continues to demonstrate leadership in these strategic areas. Key results to date include:

- Redevelopment and beautification of the Inverell CBD and Cultural Precinct.
- Direct financial and in-kind assistance to Business and the Inverell Chamber of Commerce and Industry.
- Growth and promotion of Inverell's tourism industry through the Visitor Information Centre and provision of comprehensive promotional materials. Tourism is worth in excess of \$63.7M a year to the local economy.
- Facilitation of business development seminars with the State Government.
- Facilitation of the bi-annual Inverell Careers Expo.
- Co-ordination of Inverell Business, Tourism and Community websites.
- Facilitation and participation in regional national and international events promoting Inverell.
- The provision of Financial Assistance to Businesses through its Industry Assistance Programs.
- Provision of the Rifle Range Road Stage 2 Industrial Land Subdivision.
- Redevelopment of Copeton Northern Foreshores

Council participates in the NSW Government's "Small Business Friendly Council" Program. During 2018/2019 Council conducted major promotional activities with the Inverell Chamber of Commerce and Industry, reviewing its Policies which impact Small Business and, as noted, completing Stage 2 of its Rifle Range Road Industrial Subdivision. The Community's need for industrial land is not currently being met by the private market.







## PART C – STATEMENT OF REVENUE POLICY

### Rates

#### Categorisation of Land – General Rates

Council has adopted the following categories of land for utilisation as the basis of Council's rating system for General rates:

- Farmland
- Residential
- Mining
- Business

NOTE: All individual parcels of land in the Shire will be initially placed in one of these categories.

Council has also decided to utilise a system of sub-categories as a mechanism to achieve a more equitable distribution of the rate burden within the Shire. The sub-categories are:

CATEGORY	SUB-CATEGORY
Residential	Inverell Rural (2 ha to 40 ha) Ashford village Delungra village Gilgai village Yetman village Tingha Village General
Business	Inverell Commercial/Industrial Other

#### Rating Structure

Council has chosen to utilise a rating structure that involves the use of a base amount to which an ad valorem amount is added. The base amount and the ad valorem amount may vary from year to year, depending on the total amount of rate income Council chooses to raise and the land value determined by the Valuer General for each individual parcel of land in the Shire.

#### Non-Rateable Lands – Annual Charges

Some land within the Shire is exempt from paying general rates – these lands are called 'non-rateable' land. However, annual charges for water services, sewerage services, domestic waste services and other waste services are charged on these lands.

Details of these charges are shown elsewhere in Council's Operational Plan.

#### Type of Fees

Section 608 of the *Local Government Act, 1993* permits fees to be charged for services provided by Council. An approved fee may be charged for the following services provided under the Local Government Act or any other Act or the Regulations:



- Supplying a service, product or commodity.
- Giving information.
- Providing a service in connection with the exercise of Council's regulatory functions including receiving an application for approval, granting an approval, making an inspection and issuing a certificate.
- Allowing admission to any building or enclosure.

In particular, Council may charge an approved fee for inspecting premises that are reasonably required to be inspected in the exercise of its functions, whether or not the inspection is requested or agreed to by the owner or occupier of the premises.

The details of each fee proposed to be charged, the type of fee, and the amount of the fee are set out in full in the attached Schedule of Fees and Charges for the financial year 2022/2023.

## Annual Charges

Council proposes to levy annual charges for the following:

- Water Supply Services
- Sewerage Services
- Waste Management, Domestic Waste Management Services and Other Waste Management Services
- Stormwater Management Services

### Water Supply Service (Category 1 – Business Activity)

Council has adopted the principle of 'competitive neutrality' to its Water Supply business activities as part of the National Competition Policy that is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 Government Policy statement on the 'Application of National Competition Policy to Local Government'. The 'Pricing & Costing for Council Businesses – A Guide to Competitive Neutrality' issued by the Department of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provides standard of disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents; Council subsidies; return on investments (rate of return); and dividends paid.

The water charge is levied upon:

- a) Land that is supplied with water from Council mains, and
- b) Vacant land situated within 225 metres of a Council water main, whether or not the property is connected to Council's water supply, provided it is possible to supply water to the property if requested by the owner of the land.

The level of the annual water charge is set to generate sufficient funds to operate and maintain a water supply service. Council's policy is to levy a 'standard' water charge to all serviced areas of the Shire in order to provide equitable access to the service.

### Sewerage Charges (Category 1 – Business Activity)

Council has adopted the principle of 'competitive neutrality' to its Sewerage Service business activities as part of the National Competition Policy that is being applied throughout Australia at all levels of government. The framework for its application is set in the Government Policy statement on the 'Application of National Competition Policy to Local Government'. The 'Pricing and Costing for

Council Businesses “A Guide to Competitive Neutrality” issued by the Office of Local Government has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provides standard of disclosure requirements.

These disclosures are reflected in Council’s pricing and/or financial reporting systems and include taxation equivalents; Council subsidies; return on investments (rate of return); and dividends paid.

Sewerage charges are levied upon:

- a) Land that is connected to Council’s sewer mains, and
- b) Vacant land situated within 75 metres of the Council sewer main, whether or not the property is connected to the sewer main, provided it is possible for the land to be serviced if requested.

The level of the annual sewerage charge is set to generate sufficient funds to operate and maintain a sewerage supply service. Council’s policy is to levy a ‘standard’ sewerage charge to all serviced areas of the Shire in order to provide equitable access to the service.

Private residences are levied the annual sewerage charge irrespective of the number of water closets connected to the sewerage system. Other premises, such as flats, motels, hotels etc. are levied multiple sewerage charges for all water closets in excess of two (2).

### **Waste Management Charge**

The Waste Management Charge is levied on all rateable properties in the Shire.

Income from the Waste Management Charge is utilised to offset the costs associated with the management and maintenance of Council’s Waste Depots and associated programs, which are not funded from Council’s Domestic Waste Management Charge. An amount is allocated to a reserve for the development of future waste disposal sites and site restoration.

### **Domestic Waste Management Charge**

This charge is levied on each property in a defined ‘scavenging area’ for Inverell, the villages and other areas which are provided with garbage service and a recycling service, utilising the 240 litre ‘Sulo’ bins. The waste collection service is provided by Council. Council significantly expanded the collection areas during 2013/2014 and 2014/2015 for both garbage and recycling services as part of its new Waste Management Strategy. Council partners with Glen Industries, a registered Australian Disability Enterprise, in the delivery of its recycling services.

Income from the Domestic Waste Management charge meets the cost of providing the domestic waste collection services, and an amount is allocated to a reserve for development of future waste collection services.

### **Waste Management Service (Commercial)**

These waste and recycling collection charges are levied on commercial properties wishing to use the services. These are ‘user pays’ charges.

### **Stormwater Management Service Charge**

This charge is levied on all urban land that falls within the residential or business categories for rating purposes (except vacant land) to which Stormwater services are provided in Inverell, Ashford, Delungra, Yetman and Gilgai. The level of the Charge is set by the State Government.

## Loan Borrowings

Borrowings are funds that Council may obtain from external and internal sources either by overdraft, loan or by any other means approved by the Minister for Local Government.

The following borrowings are proposed over the next five (5) years.

YEAR	FUND	PURPOSE	AMOUNT	TOTAL
2022/2023	General	Capital Works	10,000,000	10,000,000
2023/2024	General	Capital Works	Nil	Nil
2024/2025	General	Capital Works	Nil	Nil
2025/2026	General	Capital Works	Nil	Nil
2026/2027	General	Capital Works	Nil	Nil

YEAR	FUND	PURPOSE	AMOUNT	TOTAL
2022/2023	Water	Capital Works	Nil	Nil
2023/2024	Water	Capital Works	Nil	Nil
2024/2025	Water	Capital Works	Nil	Nil
2025/2026	Water	Capital Works	Nil	Nil
2026/2027	Water	Capital Works	Nil	Nil

YEAR	FUND	PURPOSE	AMOUNT	TOTAL
2022/2023	Sewer	Capital Works	Nil	Nil
2023/2024	Sewer	Capital Works	Nil	Nil
2024/2025	Sewer	Capital Works	Nil	Nil
2025/2026	Sewer	Capital Works	Nil	Nil
2026/2027	Sewer	Capital Works	Nil	Nil

Council is currently finalising the scope of works for the redevelopment of Inverell Aquatic Centre. A vital part of the funding matrix for this redevelopment will be new loan borrowings. Provisions have been made in the current budget or Long-Term Financial Plan (LTFP) for loan borrowings of \$10M

Council is currently investigating the provision of additional infrastructure at the Inverell Waste Facility, which may require new borrowings in the short to medium term.

Council allocates a significant quantum of Funds to Capital Works each year and also hold funds as Internally Restricted Assets which are available to fund identified Capital Works.

## Goods and Services Tax (GST)

Local Government is treated as a business and GST is payable on all goods and services supplied by Council at the prescribed rate as set by the Commonwealth Treasurer.

However, a number of taxes, fees and charges will be outside the scope of the GST. If a particular fee or charge levied by Council is listed on a determination made by the Commonwealth Treasurer, it will not be subject to GST.



## PART D – OPERATING PLAN AND BUDGET

### 2022/2023 Budget Report

#### Introduction

Council has a policy of applying the following principles to the preparation of the Draft Operating Plan and Budget and Long-Term Financial Plan: -

**Principle 1:** A “Balanced Budget” for all activities is to be presented for consideration.

**Principle 2:** Ensure the provisions of funds to meet operation costs of approved services is at a sustainable level, prior to allocating funds for capital projects.

**Principle 3:** The Draft Budget utilises the full “Rate Peg” approved by IPART for consideration.

- i. These principles have been applied to the preparation of this document. However, the following matters are highlighted:

Some votes have been reduced below the 2021/2022 level due to “special one off” expenditure being included in the votes in that year being excluded and also due to ongoing cost savings being identified.

The Budget has been predicated on the principle that the maintenance of existing facilities should be paramount and therefore maintenance votes in the works area have been maintained.

- ii. The continuation of Council’s “Strategic Capital Infrastructure and Projects Fund” as a vehicle for Council to be able to undertake strategic projects which enhance the amenity of the community and which provide Council with a capacity to attract grant funding (most grant funding now requires \$ for \$ matching contributions).
- iii. In the General Fund, the budget provides for two (2) Scenario’s for Council consideration, being the “Rate Peg” only Scenario (0.7%) and the Addition Special Variation (ASV) Scenario (2%). The two (2) options have been prepared as the outcome of any ASV application will not be received from IPART until 21 June 2022. The difference in the two scenarios are discussed later in this report.

The preparation of this budget under the ASV Scenario can be summarised as: -

1. Presents a balanced budget for all activities;
2. It is a “Operationally Sound” Budget. That is, this budget document provides for the continuation of all council’s existing programs and services at their existing service levels with no service cuts under the ASV Scenario;
3. No “Surplus funds” have been identified for allocation later in 2022/2023 as needs arise, with all revenues being matched to expenditure to maintain the Budget in balance; and
4. The Budget provides substantial funding for the ongoing implementation of Council’s Asset Management Program, which is a major requirement of the State Government under the Integrated Planning and Reporting Guidelines.

## RATE PEG OPTIONS

The rate peg represents the maximum percentage amount by which a council may increase its total general income. For almost all councils, general income consists entirely of revenue from rates.

The rate peg applies to each council's general income in total, not to individual ratepayers' rates. Councils may increase categories of rates by more than, or less than the rate peg, as long as the total increase in general income remains within the rate peg.

For the first time, the 2022/2023 rate peg is calculated using two components, a population factor and the base change in the Local Government Cost Index (LGCI).

The population factor that varies for each council in NSW depending on how fast its population is growing. The population factor ranges between 0% and 4.3% depending on the Council. Inverell's population factor is 0.0%.

The LGCI Index measures price changes over the past year for goods, materials and labour used by an average council. It is similar in principle to the Consumer Price Index (CPI), which is used to measure changes in the prices for a typical household. LGCI to June 2021 of 0.9%.

IPART recognised that councils faced higher costs for their 2021 Local Government elections and increased the 2021/2022 rate peg by 0.2%. This increase has been deducted from the 2022/2023 rate peg.

Inverell's 2022/2023 rate peg is calculated as follows:

1. Population Factor	= 0.0%
2. LGCI	= 0.9%
3. Election adjustment	= -0.2%
TOTAL	= 0.7%

The 0.7% rate peg permits Council to raise \$103K additional income over the 2021/2022 notional rate yield. This determination has significant financial implications for 2022/2023 budget preparations as:

- i. Council is required to fund fixed costs that have increased by significantly more than 0.7%. Refer to section 4 for additional details; and
- ii. Cost savings need to be found to ensure service levels are maintained

It should be noted that Council's Long-Term Financial Plan (LTFP) was prepared utilising an allowable rate peg of 2% or \$294K – the outcome is a \$191K deficit between actual rate peg and anticipated rate peg.

It should also be noted that IPART continually advises Council to prepare their LTFPs on an anticipated 2.5% rate peg. Inverell Shire Council decided to take a "conservative approach" to rate increases when preparing its 2021/2022 LTFP predicating its long-term plan on 2% rate increases.

In the General Fund, this budget provides for two Scenario's being the "Rate Peg Only" Scenario (0.7%) and the Addition Special Variation (ASV) Scenario (2%). The difference in the two scenarios are discussed below.

#### a. Additional Special Variation Scenario

Under this option Council can resolve to apply to IPART for a special one-off additional special variation. IPART will only approve applications for Councils that can demonstrate a financial need for a special variation. That is, without the additional special variation Council will not meet their 2021/2022 Long Term Financial Plan (LTFP) obligations in 2022/2023. In this regard, Council's 2021/2022 LTFP had estimated a rate peg of 2% for 2022/2023. This allows Council to apply for a 1.3% additional special variation.

Under this option, the general rate increase allowable in terms of Section 506 of the Act (Rate pegging Section) for the 2022/2023 rating year is 2%. Revenue generated from levying the estimated maximum permissible increase of 2% is \$294K and has been included to fund the increase in fixed costs in the General Fund.

Under this scenario Council can deliver a balanced budget with sufficient funding to provide for the provisions of core Local Government Services and Infrastructure to the community.

#### b. Rate Peg Only Scenario

Under this option a general rate increase allowable in terms of Section 506 of the Act (Rate pegging Section) for the 2022/2023 rating year is 0.7%. Revenue generated from levying the estimated maximum permissible increase of 0.7% is \$103K.

This scenario results in Councils Operating Performance ratio falling to negative 0.3%. That is, under the "Rate Peg Only" Scenario (being no ASV) Council will need to cut \$190,710 from existing services and infrastructure levels in a range of areas, but primarily within the Roads budgets to remain sustainable in the future.

Should Council choose not to apply for the ASV, or if IPART does not approved any endorsed application, the following Budget cuts would be required within the Draft Budget to maintain at balanced 2022/2023 budget:

**Table1 – Proposed "Budget Cuts"**

	Project	Project Description	ASV Approved Budget	Rate Peg Only Revised Budget	Budget Cuts
CAPITAL	129381	Special Community Projects	40,000.00	17,000.00	23,000.00
	160190	Library Books	62,360.00	52,000.00	10,360.00
	130101	Computer Projects	32,000.00	15,000.00	17,000.00
	132850	SES Other Building Capital Expenses	7,150.00	-	7,150.00
	139120	Village Developments - Ashford	7,540.00	3,770.00	3,770.00
	139120	Village Developments - Bonshaw	1,120.00	560.00	560.00
	139120	Village Developments - Delungra	7,540.00	3,770.00	3,770.00
	139120	Village Developments - Elsmore	1,120.00	560.00	560.00
	139120	Village Developments - Gilgai	7,540.00	3,770.00	3,770.00
	139120	Village Developments - Graman	1,120.00	560.00	560.00
	139120	Village Developments - Gum Flat	1,120.00	560.00	560.00
	139120	Village Developments - Nullamanna	1,120.00	560.00	560.00
	139120	Village Developments - Oakwood	1,120.00	560.00	560.00
	139120	Village Developments - Stannifer	1,120.00	560.00	560.00
	139120	Village Developments - Tingha	7,540.00	3,770.00	3,770.00
	139120	Village Developments - Yetman	7,540.00	3,770.00	3,770.00
	138680	ACRD Urban Reseals	188,490.00	177,935.00	10,555.00
	142991	ACRD Gravel Resheeting - North	591,690.00	558,550.00	33,140.00
	142992	ACRD Gravel Resheeting - south	596,045.00	562,665.00	33,380.00
	142995	ARCD Bitumen Renewals	254,780.00	240,515.00	14,265.00
	141331	CBD upgrade works	30,310.00	11,220.00	19,090.00
					190,710.00



While the Budget cuts for the “Rate Peg Only” Scenario for 2022/2023 may not seem that significant in some areas, what needs to be considered, is the long-term effect of these cuts. As shown in the following table, while the 2022/2023 cuts total \$190,710, by 2031/2032 these budget cuts increase to \$238,171 per year. The accumulated budget cuts over ten years totals \$2,136,597.

**Table 2 – Impacts on LTFP**

		ASV Scenario			Rate Peg Scenario				
Year		Rates	Rate Peg	Rates + Rate Peg	Rates	Rate Peg	Rates + Rate Peg	Lost Revenue	Accumulated Lost Revenue
		\$		\$	\$		\$	\$	\$
1	2022/23	14,670,000	2.00%	14,963,400	14,670,000	0.70%	14,772,690	190,710	190,710
2	2023/24	14,963,400	2.50%	15,337,485	14,772,690	2.50%	15,142,007	195,478	386,188
3	2024/25	15,337,485	2.50%	15,720,922	15,142,007	2.50%	15,520,557	200,365	586,552
4	2025/26	15,720,922	2.50%	16,113,945	15,520,557	2.50%	15,908,571	205,374	791,926
5	2026/27	16,113,945	2.50%	16,516,794	15,908,571	2.50%	16,306,286	210,508	1,002,434
6	2027/28	16,516,794	2.50%	16,929,714	16,306,286	2.50%	16,713,943	215,771	1,218,205
7	2028/29	16,929,714	2.50%	17,352,956	16,713,943	2.50%	17,131,791	221,165	1,439,370
8	2029/30	17,352,956	2.50%	17,786,780	17,131,791	2.50%	17,560,086	226,694	1,666,065
9	2030/31	17,786,780	2.50%	18,231,450	17,560,086	2.50%	17,999,088	232,362	1,898,426
10	2031/32	18,231,450	2.50%	18,687,236	17,999,088	2.50%	18,449,066	238,171	2,136,597

Attachment 3 provides an indicative impact on individual rate assessment of both rate scenarios.

Ratepayers who are suffering genuine Financial Hardship and Pensioners have access to a range of concessions to enable them to meet their rate payments obligations. These are included in Council’s “Write-offs – Rate, Charges and Debt Hardship Policy, Council’s “Write-offs – Extra Charges (Pensioners) Hardship Policy and Council’s Debt Collection Policy

## Major Impacts on Budget

When preparing the Budget, it was necessary for the following external factors (beyond Council's ability to control income/expenditure) to be considered. The factors include:

- Rate pegging limit – IPART has advised Council of the maximum permissible increase. The draft estimates have been prepared on the basis of Council utilising the full 0.7% increase in the General Activities rate income for 2022/2023 plus an additional 1.3% one off special variation. This is consistent with Council's Long-Term Financial Plan. The rate peg increase yields Council additional revenue of \$103K, plus \$191K from the ASV, totaling \$294K additional rate income to that which was raised in 2021/22. It is recommended that Council again take the maximum permissible increase allowed. Failure to do so will negatively impact Council's sustainability.
- Fixed Cost increases in the General Fund of \$514K, Water Fund of \$20, and the fixed costs decreases in Sewer Fund of \$14K.
- The electricity costs included in the draft Budget are \$439K General Fund, \$706K Water Fund and \$161K Sewer Fund for a total of \$1.306M being a small reduction on previous years (due largely to Council's energy efficiency and solar generation initiatives).
- Wage and salary increase averaging 2% (Local Government State Award increases effective 1 July, 2020), have been allowed for, including increases in respect of staff movements within Council's Salary System. The Superannuation Guarantee Charge has been allowed for at the legislated 10.5% an increase of 0.5%. It is a fact that each year the Award Increase in salaries and wages has exceeded the Rate Peg approved for all NSW Councils. The inadequate 2022/23 Rate Peg index only provided for a 2% increase in wage and salary costs for which they did not include an explanation in the rate peg determination.
- Insurance Premiums increased across the three (3) Funds by \$110K. Insurance expenditure now totals \$1M across the three (3) funds and is increasing at an alarming rate.
- The Financial Assistance Grant has been included at \$4.366M, the ACRD Road Grant at \$2.38M, the Roads to Recovery Grant at \$1.4M, RMS Repair Program \$0.544M and the Regional Roads Block Grant at \$3.072M.
- The official Australia Cash Rate as set by the Reserve Bank (RBA) has remained at historic lows (0.10% at the time of writing this report), with no official rate increase since November 2010. These historically low interest rates have limited Council's ability to generate interest revenue to offset Council's works programs. The 2022/2023 budget has allocated \$510K in the General Fund, \$84K for the Water Fund and \$60K for the Sewer Fund. Most Economists, including Council's investment advisor, Imperium Markets, and TCorp Local Government Services, have all indicated that interest rates will increase during 2022/2023. Council's Long-term Financial Plan allows for additional interest revenue in 2023/2024 and 2024/2025.
- Cost shifting is now reported by Local Government New South Wales (LGNSW) to be costing councils 6% of their Total Annual Revenues (in the General Fund this equates to \$2.020M or an 13.7% Rate Increase). Cost Shifting occurs when Federal and State Governments transfer the costs of delivering services and infrastructure onto Local Government, without providing the funding to Local Government to fund the service and infrastructure delivery.

Accordingly, Council does not have the financial capacity to fund new services or any capital projects other than those detailed in the budget report in the General Fund 2022/2023 draft Budget. The Water and Sewer Fund (these funds are restricted in their use by legislation and cannot be utilised outside of these activities) continue to have the capacity to fund new services and capital projects on a priority basis; however, the major focuses within the Water and Sewerage Funds are asset management and asset renewal.

On a cash basis, the General Fund will return a cash surplus of \$1,167 Water Fund, a cash surplus of \$1,155 and Sewerage Fund a cash surplus of \$1,281 for a combined fund cash surplus of \$3,603.

# General Activities Budget

## General Rates and Charges

This Budget has been prepared on a balanced basis. Details of increases in votes, one off allocations and details of major budget allocations and cost increases included in the Budget are shown in Attachment 1 – 9. Details of Council's major Works Programs – Roads are included in Attachments 3 and 4.

## General Rates

A key principle applied to the preparation of a General Activity was the 'Operationally Sound' principle, which ensures all existing services were delivered, maintained and renewed to Council's service standards.

The key features of the 2022/2023 Budget are:

- A general rate increase allowable in terms of Section 506 of the Act (Rate pegging Section) for the 2022/2023 rating year is 0.7% and has been included to fund the increase in fixed costs in the General Fund. Council has resolved to apply to IPART for a special one off Additional Special Variation (ASV) of 1.3%. Revenue generated from levying the estimated maximum permissible increase of 2% is \$294K
- Increases in Council's fixed cost, as detailed in Attachment 1 below, are funded,
- It's a continuation of the existing rating structure i.e. Base amount and an ad valorem rate,
- A base rate of \$225.00; and
- The maximum permissible rate increase enables Council to meet all the State Government required Benchmarks at 30 June, 2023, and also place Council in a sound position to maintain its existing service and infrastructure levels, and continue to address the infrastructure backlog on its road network.
- Failure to take the maximum increase allowed will impact negatively on Council's sustainability in future years.

## Waste Management Charges

Waste Management continues to be a significant issue for Council. It is recommended under Council's Long Term Financial Plan that the 2022/2023 waste charges increase as follows: Waste Management Charge increase to \$96.00 (was \$95.00) and levied on all rateable properties, the Domestic Waste Management – Occupied Charge increase to \$363.00 (was \$350.00), the Domestic Waste Management – Unoccupied Charge increase to \$66.00 (was \$65.00) and the Commercial Waste Management Charge increase to \$363.00 (was \$350.00) plus GST if applicable, and the Weekly Commercial Recycling Collection Charge increase to \$135.00 (was \$130.00).

On this basis the Waste Charges to be collected from each Charge Type are as follows:

Waste Management Charge	\$ 824,160
DWM – Occupied Charge	\$ 2,590,005
DWM – Unoccupied Charge	\$ 28,314
Commercial Waste Management/Recycling Charge	\$ 186,030
<b>TOTAL</b>	<b>\$3,628,509</b>



Council's Waste Functions are fully self-funding, however, should the State Government Waste Levy become payable by Council, the abovementioned Waste Charges would need to increase significantly. It is likely that Council will be forced to pay these charges in future years. While the State Government propose that the purpose of the levy is to reduce the amount of waste going to landfill and to promote more recycling and materials recovery, the levy has to be paid by Councils to the NSW Environmental Protection Authority, who then utilises the funds to fund their operations and programs. This is an example of the State Government shifting their costs onto Council at the ultimate expense of Council's Ratepayers.

## **Fees and Charges**

Also included with the Budget are the proposed 2022/2023 Fees and Charges.

Many Fees and Charges have been increased from the level set at the 2021/2022 Budget Meeting. Where an increase is recommended, these fees are highlighted.

It is noted that GST has been added to those fees and charges to which the tax applies.

## **Loan Borrowings**

A new \$10M loan borrowing is proposed for the General Fund for the redevelopment of the Inverell Aquatic Centre. No new borrowings Water or Sewer Funds for the 2022/2023 Financial Year.

Details of Council's outstanding loan commitments for all Funds are shown in Attachment 9,

As Council has been declared as a Fit for the Future Council, Council can now access borrowings from NSW Treasury Corporation at significantly reduced interest rates.

## **Internally Restricted Assets (IRA) all Funds**

This Budget recommends net transfers to Internally Restricted Assets of \$648K to fund specific capital expenditure items. That said, further actual transfers will occur in the Water, Sewerage and Waste Funds as ongoing projects are completed.

The 2022/2023 budgeted net transfers to/(from) reserves are:

FINANCIAL RESERVE	Net Movement \$ 000
Plant Purchases (funded from accumulated plant depreciation charges)	827
Gravel Pit Restoration	10
General Fund Interest Equalisation	(109)
Water Fund Interest Equalisation	(17)
Water Capital Works	(415)
Sewer Fund Interest Equalisation	(12)
Waste Management Services	300
Domestic Waste Management	64
<b>TOTAL Net Movements</b>	<b>648</b>

A table showing the Internally Restricted Assets and movements proposed by the Budget is shown in Attachment 6 of the 2022/2023 Operational Plan, with the balance at 30 June, 2023 expected to be \$23.4M in General Fund (dependent on the completion of Internally Restricted Funded Projects – see the Notes on Attachment 6 for details), \$7.6M in Water Fund and \$3.2M in Sewer Fund. The interest that accrues on these funds contributes substantially to the funding of Council's continuing Works Programs. As these funds reduce, so does the quantum of funds available to the annual Works Program.

## Capital Expenditure

A list of capital items excluding roads proposed for 2022/2023 is shown in Attachment 5.

The funding sources for these items are:

	GENERAL \$	WATER \$	SEWER \$	TOTAL \$
Grants/Other Contributions	236,500	-	-	236,500
Loans	10,000,000	-	-	10,000,000
Revenue	1,844,070	916,190	1,616,200	4,376,460
Internal Restricted Assets	313,990	415,500		729,490
	<b>12,394,560</b>	<b>1,331,690</b>	<b>1,616,200</b>	<b>15,342,450</b>
Revenue Funding - Roads	2,161,835			2,161,835
Grants/Contributions - Roads	5,405,976			5,405,976
Internal Restricted Assets - Roads				-
	<b>19,962,371</b>	<b>1,331,690</b>	<b>1,616,200</b>	<b>22,910,261</b>

No Capital Expenditures have been recommended outside of Council's existing programs, and increases are generally limited to inflation.

## Plant Purchases

The Council's Plant acquisitions (known as "Inverfleet") is based on a 10 Year "rolling" Replacement Plan, which is funded through the "hire charges" for Council Plant on Council works.

Council's Inverfleet operations budget has been summarised in the below table. A detailed budget report is shown in Attachment 7.

SUMMARY OF INVERFLEET OPERATIONS FOR 2022/2023	
Full details in Attachment 7	
	\$
Total Net Plant Income	6,203,630
<u>Less</u> Plant Operating Costs/Works Programs	5,949,166
Less Plant Capital Replacement Inflation Allowance (CRIA)	254,399
Surplus/(Deficit) from Operations	\$65
Add back Depreciations	1,598,000
Add back CRIA	254,399
<u>Less</u> Transfer to Plant IRA for Purchases	1,852,399
Net Surplus from operations	<b>\$65</b>

In 2022/2023 the proposed plant purchases have an estimated purchase price of \$1,735,989 (includes \$80,000 for Small Plant, and \$40,000 for new Workshop Equipment) as shown in Attachment 8. 2022/2023 is a high expenditure year with proposed purchases shown in Attachment 8. This program may be varied during the year to reflect Council's changing needs.

An amount of \$3.245M is estimated to be held in the Plant Internally Restricted Asset as at 30 June, 2023 to Fund Council's replacement needs. This is funded from the Plant Depreciation Expense.

Council's Plant hire charges were increased in April 2022 by 10.89% to reflect the significant increase in fuel. Fuel represents the second largest cost to fleet expenditure behind depreciation. This increase will have significant impacts on the cost of delivering council services.

Council was able to purchase diesel late March 2022 for \$1.70 per litre excluding GST. Council Staff will continue to monitor fuel prices over the coming months and Plant Hire rates will be adjusted each month based on the price movement of fuel. Each five (5) cent movement (+/-) will result in Plant Hire Rates being adjusted by (+/-) 0.81%.



## Sewerage Activities

Council is required to comply with the National Guidelines as agreed by COAG in respect of the pricing of its Sewerage Services. It is required in complying with these Guidelines at a minimum standard that Council's Sewerage Operations at least break even financially after the depreciation of assets is brought to account. Council's Sewerage Fund is in a sound financial position.

This Activity's Budget is based on:

- a) A "Balanced" Budget; and
- b) A 5.15% - 5.8% increase in sewerage charges for 2022/2023 are proposed in this budget. Sewer charges did not increase for three years during the implementation of Council's Special Rate Variation. The Fund will still maintain significant funds to fund the substantial major Asset Renewal and Upgrade Works being undertaken.
- c) The Nursing Homes/Supported Aged Care Sewerage Charge of \$2,585.00 p.a. is again recommended. This will apply to H N McLean; however, the annual subsidy will still be in the vicinity of \$8K p.a. This subsidy is able to be provided under the NSW Best Practice Management Water and Sewerage Guidelines.

On this basis, the Sewerage Charges to be collected from each Charge Type are listed in the following table.

Charge Type	Total Amount	Unit Charge
Sewer – Occupied	\$ 2,815,320	\$ 580.00
Sewer – Vacant	\$ 69,350	\$ 365.00
Sewer – Flats/Units	\$ 89,790	\$ 365.00/Unit
Sewer – Hotels/Clubs	\$ 27,760	\$ 1,735.00
Sewer – Motels, Hotel/Motels Complexes and Caravan Parks.	\$ 51,175	\$ 580.00 Residence
		\$ 580.00 Restaurant
		\$ 183.00/ensuite unit
		\$ 1,735.00/Amenities Block
Sewer – Non-Rateable Schools – WC's	\$ 28,975	\$ 95.00/WC
Sewer – Non-Rateable Other – WC's	\$ 53,246	\$ 158.00/WC
Sewer – Non-Rateable – Urinals	\$ 6,080	\$ 95.00/Urinal
Sewer – Not-for-profit Nursing Homes	\$ 5,440	\$ 2,720
<b>TOTAL</b>	<b>\$ 3,147,136</b>	

It is noted that the Typical Residential Sewerage Charge for NSW Residents for 2015/2016 was \$718.00 and the Typical Residential Bill for Councils 3,000 to 10,000 sewer connections was \$638.00 (last published figures). The proposed 2022/2023 Inverell Shire Residential Sewerage Charge are 24% lower than the 2015/2016 Typical NSW Residential Sewerage Charge). This is another strong indicator of the level of efficiency delivered by Council to its community across all of its services.

## Water Activities

Council is required to comply with the National Guidelines as agreed by COAG in respect of the pricing of its Water Supply Services. Council complies with these guidelines at a minimum standard.

This Activity's Budget is presented on the following basis:

- a) A "Balanced" Budget;
- b) A 5% increase in the availability base charge of \$415.00 per assessment (includes first water meter);
- c) Additional water meters will again incur a charge of \$415 per meter;
- d) A Water Consumption Charge for Commercial Consumers of \$1.78/KL (was \$1.72);
- e) A "Stepped Tariff" Water Consumption Charge for Residential and Non-Rateable consumers of:
  - i. \$1.78/KL 0 to 600KL (was \$1.72); and
  - ii. \$2.07/KL 600KL and Over (was \$2.00).
- f) A Water Consumption Charge for Community Facilities of \$0.93KL (was \$0.90); Eligible entities include: Inverell Minor League, Inverell Golf Club, Inverell Tennis Club, Inverell Rugby Club, Gilgai Tennis Club, Inverell Equestrian Council, Inverell Shire Council (Sporting fields and Parks)
- g) A Raw Water Consumption Charge of \$0.45KL. This includes water supplied to Copeton Waters State Park (was \$0.44);
- h) An increase in the cost per kilolitre of water for the Abattoir to \$0.93 (was \$0.90) per KL (less an early settlement discount of 20 per cent).

It is noted that the Abattoir will continue to receive water at less than cost, with an annual subsidy of approximately \$437K being provided by Council in this matter. This subsidy is able to be provided under the NSW Best Practice Management Water and Sewerage Guidelines.

While Council's Water Charges do not fully comply with the Best Practice Guidelines, Council's Charge Structure continues to ensure security of supply, responsible water usage, the ability to fund asset renewal and investment in new infrastructure, and Typical Resident Water bills in line with the Typical NSW Residential Water Bill and below inland averages. The Typical Inverell Residential Water Bill is \$633.00, the Typical Local Water Authority 4,000 – 10,000 properties Bill is \$685.00 and the NSW Inland Bill is \$697.00 (last published figures). Similar to the Sewerage Fund, this is another strong indicator of the level of efficiency delivered by Council to its community across all of its services.

On the basis of the Water Charges indicated above the following amounts are proposed to be collected from each Charge Type as listed in the table below.

Charge Type	Total Amount	Unit Charge
Water Access Charge	\$ 2,720,325	\$ 415.00
Water Charge – per kl	\$ 2,514,180	\$ 1.78/kl
Community Facilities	\$ 25,825	\$ 0.93/kl
Raw Water Consumption Charge	\$ 10,330	\$ 0.45/kl
Abattoir Water Consumption Charge kl	\$ 395,850 (net)	\$ 0.93/kl
<b>TOTAL</b>	<b>\$ 5,666,510</b>	

# Rate Comparisons 2022/2023

RATE COMPARISONS 2022/2023									
Based on existing valuations as issued by the Valuer General - 2019 Base Date									
			<b>Proposed Rates in \$</b>		<b>Proposed Rates in \$</b>				
			<b>Rate peg: 0.7%</b>		<b>Rate peg: 2.0%</b>				
Residential - Inverell			1.461100		1.484300				
Residential - General			0.992230		1.016500				
Residential - Ashford			2.917600		2.978900				
Residential - Delungra			1.902400		1.941490				
Residential - Gilgai			1.378800		1.405500				
Residential - Yetman			2.692400		2.748400				
Residential - Tingha			8.026200		8.201300				
Residential Rural			0.684600		0.695660				
Farmland			0.361540		0.366560				
Business - Inverell Industrial / Commercial			3.948900		4.001760				
Business - Other			2.735760		2.773700				
Mining			2.735760		2.773700				
General Base Amount			\$ 225.00	\$0 increase proposed					
Domestic Waste Management - Inverell - 240L			\$ 363.00	\$13 increase proposed					
Domestic Waste Management - Tingha 140L and 240L			\$ 363.00	\$13 increase proposed					
Domestic Waste Management - Un Occupied Charge			\$ 66.00	\$1 increase proposed					
Waste Management Charge			\$ 96.00	\$1 increase proposed					
Sewerage (occupied) Rateable Charges			\$ 580.00	\$30 increase proposed					
Water Charges - Inverell			\$ 415.00	\$20 increase proposed					
Water Charges - Tingha			\$ 415.00	\$45 increase proposed					
Stormwater Management Service Charges			\$ 25.00	\$0 increase proposed					
RESIDENTIAL - INVERELL				Rate Peg of 0.7%			Rate Peg of 2.0%		
2019 Land Value	2020/21 Rate levy	2022/23 Rate levy 0.7%	Difference \$	Total % change per assessment	2022/23 Rate levy 2.0%	Difference \$	Total % change per assessment		
3487 House - Gordon St	83,800	General 1,441.94 Water 395.00 Sewer 550.00 Garbage Collection 700.00 Waste Management 95.00 Stormwater 25.00	1,449.40 415.00 580.00 726.00 96.00 25.00	7.46 20.00 30.00 26.00 1.00 -	1,468.84 415.00 580.00 726.00 96.00 25.00	26.90 20.00 30.00 26.00 1.00 -	3.24%		
		3,206.94	3,291.40	84.46	2.63%	3,310.84	103.90	3.24%	
5323 House - Short St	64,500	General 1,161.67 Water 395.00 Sewer 550.00 Garbage Collection 350.00 Waste Management 95.00 Stormwater 25.00	1,167.41 415.00 580.00 363.00 96.00 25.00	5.74 20.00 30.00 13.00 1.00 -	1,182.37 415.00 580.00 363.00 96.00 25.00	20.70 20.00 30.00 13.00 1.00 -	3.29%		
		2,576.67	2,646.41	69.74	2.71%	2,661.37	84.70	3.29%	
7881 House - Runnymede	98,500	General 1,655.42 Water 395.00 Garbage Collection 350.00 Waste Management 95.00	1,664.18 415.00 363.00 96.00	8.77 20.00 13.00 1.00	1,687.04 415.00 363.00 96.00	31.62 20.00 13.00 1.00	2.63%		
		2,495.42	2,538.18	42.77	1.71%	2,561.04	65.62	2.63%	
3064 House - Eugene St	9,500	General 362.96 Water 395.00 Sewer 550.00 Garbage Collection 350.00 Waste Management 95.00 Stormwater 25.00	363.80 415.00 580.00 363.00 96.00 25.00	0.85 20.00 30.00 13.00 1.00 -	366.01 415.00 580.00 363.00 96.00 25.00	3.05 20.00 30.00 13.00 1.00 -	3.77%		
		1,777.96	1,842.80	64.85	3.65%	1,845.01	67.05	3.77%	
Average property valuation (occupied)	66,596	General 1,190.63 Water 395.00 Sewer 550.00 Garbage Collection 350.00 Waste Management 95.00 Stormwater 25.00	1,198.03 415.00 580.00 363.00 96.00 25.00	7.40 20.00 30.00 13.00 1.00 -	1,213.48 415.00 580.00 363.00 96.00 25.00	22.85 20.00 30.00 13.00 1.00 -	3.33%		
		2,605.63	2,677.03	71.40	2.74%	2,692.48	86.85	3.33%	



RESIDENTIAL - GENERAL					Rate Peg of 0.7%			Rate Peg of 2.0%		
2019 Land Value		2020/21 Rate levy			2022/23 Rate levy 0.7%	Difference \$	Total % change per assessment	2022/23 Rate levy 2.0%	Difference \$	Total % change per assessment
1877	House - Tingha Road	59,100	General	810.50	811.41	0.90		825.75	15.25	
			Water	395.00	415.00	20.00		415.00	20.00	
			Garbage Collection	350.00	363.00	13.00		363.00	13.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				1,650.50	1,685.41	34.90	2.11%	1,699.75	49.25	2.98%
6246	House - Nullamana	10,000	General	324.07	324.22	0.15		326.65	2.58	
			Garbage Collection	350.00	363.00	13.00		363.00	13.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				769.07	783.22	14.15	1.84%	785.65	16.58	2.16%
8130	House - Warialda Road	93,700	General	1,153.29	1,154.72	1.43		1,177.46	24.17	
			Garbage Collection	350.00	363.00	13.00		363.00	13.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				1,598.29	1,613.72	15.43	0.97%	1,636.46	38.17	2.39%
Average property valuation (occupied)		51,814	General	741.38	739.11	(2.26)		751.69	10.31	
			Garbage Collection	350.00	363.00	13.00		363.00	13.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				1,186.38	1,198.11	11.74	0.99%	1,210.69	24.31	2.05%
RESIDENTIAL - ASHFORD					Rate Peg of 0.7%			Rate Peg of 2.0%		
2019 Land Value		2020/21 Rate levy			2022/23 Rate levy 0.7%	Difference \$	Total % change per assessment	2022/23 Rate levy 2.0%	Difference \$	Total % change per assessment
271	House - Dudley St	10,000	General	513.47	516.76	3.29		522.89	9.42	
			Water	395.00	415.00	20.00		415.00	20.00	
			Sewer	550.00	580.00	30.00		580.00	30.00	
			Stormwater	25.00	25.00	-		25.00	-	
			Garbage Collection	350.00	363.00	13.00		363.00	13.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				1,928.47	1,995.76	67.29	3.49%	2,001.89	73.42	3.81%
7457	House - Dudley St	17,000	General	715.40	720.99	5.59		731.41	16.01	
			Water	395.00	415.00	20.00		415.00	20.00	
			Sewer	550.00	580.00	30.00		580.00	30.00	
			Stormwater	25.00	25.00	-		25.00	-	
			Garbage Collection	350.00	363.00	13.00		363.00	13.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				2,130.40	2,199.99	69.59	3.27%	2,210.41	80.01	3.76%
398	House - Duff St	9,500	General	499.05	502.17	3.13		508.00	8.95	
			Water	395.00	415.00	20.00		415.00	20.00	
			Sewer	550.00	580.00	30.00		580.00	30.00	
			Stormwater	25.00	25.00	-		25.00	-	
			Garbage Collection	350.00	363.00	13.00		363.00	13.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				1,914.05	1,981.17	67.13	3.51%	1,987.00	72.95	3.81%
Average property valuation (occupied)		12,252	General	577.40	582.46	5.06		589.97	12.57	
			Water	395.00	415.00	20.00		415.00	20.00	
			Sewer	550.00	580.00	30.00		580.00	30.00	
			Stormwater	25.00	25.00	-		25.00	-	
			Garbage Collection	350.00	363.00	13.00		363.00	13.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				1,992.40	2,061.46	69.06	3.47%	2,068.97	76.57	3.84%
RESIDENTIAL - DELUNGRA					Rate Peg of 0.7%			Rate Peg of 2.0%		
2019 Land Value		2020/21 Rate levy			2022/23 Rate levy 0.7%	Difference \$	Total % change per assessment	2022/23 Rate levy 2.0%	Difference \$	Total % change per assessment
1005	House - Railway St	20,000	General	601.30	605.48	4.18		613.30	12.00	
			Water	395.00	415.00	20.00		415.00	20.00	
			Sewer	550.00	580.00	30.00		580.00	30.00	
			Stormwater	25.00	25.00	-		25.00	-	
			Garbage Collection	350.00	363.00	13.00		363.00	13.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				2,016.30	2,084.48	68.18	3.38%	2,092.30	76.00	3.77%
1022	House - Reedy St	18,000	General	563.67	567.43	3.76		574.47	10.80	
			Water	395.00	415.00	20.00		415.00	20.00	
			Sewer	550.00	580.00	30.00		580.00	30.00	
			Stormwater	25.00	25.00	-		25.00	-	
			Garbage Collection	350.00	363.00	13.00		363.00	13.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				1,978.67	2,046.43	67.76	3.42%	2,053.47	74.80	3.78%
Average property valuation (occupied)		19,992	General	601.14	605.32	4.18		613.14	11.99	
			Water	395.00	415.00	20.00		415.00	20.00	
			Sewer	550.00	580.00	30.00		580.00	30.00	
			Stormwater	25.00	25.00	-		25.00	-	
			Garbage Collection	350.00	363.00	13.00		363.00	13.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				2,016.14	2,084.32	68.18	3.38%	2,092.14	75.99	3.77%

RESIDENTIAL - GILGAI					Rate Peg of 0.7%				Rate Peg of 2.0%			
2019 Land Value		2020/21 Rate levy			2022/23 Rate levy 0.7%	Difference \$	Total % change per assessment		2022/23 Rate levy 2.0%	Difference \$	Total % change per assessment	
1349	House - Hall St	24,000	General	552.48	555.91	3.43			562.32	9.84		
			Water	395.00	415.00	20.00			415.00	20.00		
			Sewer	550.00	580.00	30.00			580.00	30.00		
			Stormwater	25.00	25.00	-			25.00	-		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				1,967.48	2,034.91	67.43	3.43%		2,041.32	73.84	3.75%	
1404	House - Short St	36,000	General	716.22	721.37	5.15			730.98	14.76		
			Water	395.00	415.00	20.00			415.00	20.00		
			Sewer	550.00	580.00	30.00			580.00	30.00		
			Stormwater	25.00	25.00	-			25.00	-		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				2,131.22	2,200.37	69.15	3.24%		2,209.98	78.76	3.70%	
1387	House - Park St	37,400	General	735.32	740.67	5.35			750.66	15.33		
			Water	395.00	415.00	20.00			415.00	20.00		
			Sewer	550.00	580.00	30.00			580.00	30.00		
			Stormwater	25.00	25.00	-			25.00	-		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				2,150.32	2,219.67	69.35	3.23%		2,229.66	79.33	3.69%	
Average property valuation (occupied)		32,698	General	671.17	675.84	4.68			684.57	13.41		
			Water	395.00	415.00	20.00			415.00	20.00		
			Sewer	550.00	580.00	30.00			580.00	30.00		
			Stormwater	25.00	25.00	-			25.00	-		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				2,086.17	2,154.84	68.68	3.29%		2,163.57	77.41	3.71%	
RESIDENTIAL - YETMAN					Rate Peg of 0.7%				Rate Peg of 2.0%			
2019 Land Value		2020/21 Rate levy			2022/23 Rate levy 0.7%	Difference \$	Total % change per assessment		2022/23 Rate levy 2.0%	Difference \$	Total % change per assessment	
6614	House - Macintyre St	13,000	General	571.13	575.01	3.89			582.29	11.17		
			Water	395.00	415.00	20.00			415.00	20.00		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				1,411.13	1,449.01	37.89	2.68%		1,456.29	45.17	3.20%	
6617	House - Macintyre St	29,800	General	1,018.43	1,027.34	8.91			1,044.02	25.60		
			Water	395.00	415.00	20.00			415.00	20.00		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				1,858.43	1,901.34	42.91	2.31%		1,918.02	59.60	3.21%	
7467	House - Warialda St	14,000	General	597.75	601.94	4.19			609.78	12.03		
			Water	395.00	415.00	20.00			415.00	20.00		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				1,437.75	1,475.94	38.19	2.66%		1,483.78	46.03	3.20%	
Average property valuation (occupied)		13,730	General	590.56	594.67	4.11			602.36	11.79		
			Water	395.00	415.00	20.00			415.00	20.00		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				1,430.56	1,468.67	38.11	2.66%		1,476.36	45.79	3.20%	

RESIDENTIAL - TINGHA					Rate Peg of 0.7%				Rate Peg of 2.0%			
		2019 Land Value		2020/21 Rate levy	2022/23 Rate levy 0.7%	Difference \$	Total % change per assessment		2022/23 Rate levy 2.0%	Difference \$	Total % change per assessment	
114446	House - Diamond St	3,500	General	502.64	505.92	3.28			512.05	9.41		
			Water	370.00	415.00	45.00			415.00	45.00		
			Sewer	550.00	580.00	30.00			580.00	30.00		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				1,867.64	1,959.92	92.28	4.94%		1,966.05	98.41	5.27%	
114606	House - Swimming Pool Rd	4,500	General	581.96	586.18	4.22			594.06	12.10		
			Water	370.00	415.00	45.00			415.00	45.00		
			Sewer	550.00	580.00	30.00			580.00	30.00		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				1,946.96	2,040.18	93.22	4.79%		2,048.06	101.10	5.19%	
114439	House - Agate St	2,200	General	399.52	401.58	2.06			405.43	5.91		
			Water	370.00	415.00	45.00			415.00	45.00		
			Sewer	550.00	580.00	30.00			580.00	30.00		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				1,764.52	1,855.58	91.06	5.16%		1,859.43	94.91	5.38%	
114442	House - Diamond St	1,330	General	330.50	331.75	1.25			334.08	3.58		
			Water	370.00	415.00	45.00			415.00	45.00		
			Sewer	550.00	580.00	30.00			580.00	30.00		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				1,695.50	1,785.75	90.25	5.32%		1,788.08	92.58	5.46%	
Average property valuation (occupied)		4,061	General	543.66	550.94	7.28			558.05	14.39		
			Water	370.00	415.00	45.00			415.00	45.00		
			Sewer	550.00	580.00	30.00			580.00	30.00		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				1,908.66	2,004.94	96.28	5.04%		2,012.05	103.39	5.42%	
RESIDENTIAL RURAL					Rate Peg of 0.7%				Rate Peg of 2.0%			
		2019 Land Value		2020/21 Rate levy	2022/23 Rate levy 0.7%	Difference \$	Total % change per assessment		2022/23 Rate levy 2.0%	Difference \$	Total % change per assessment	
110894	Defraignes Lane 8.605HA	179,000	General	1,439.78	1,450.43	10.65			1,470.23	30.45		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
			Water	395.00	415.00	20.00			415.00	20.00		
				2,279.78	2,324.43	44.65	1.96%		2,344.23	64.45	2.83%	
111804	Gwydir Highway 14.06ha	189,000	General	1,507.65	1,518.89	11.25			1,539.80	32.15		
			Water	395.00	415.00	20.00			415.00	20.00		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				2,347.65	2,392.89	45.25	1.93%		2,413.80	66.15	2.82%	
5416	Swanbrook Road 3.16HA	143,000	General	1,195.47	1,203.98	8.51			1,219.79	24.32		
			Water	395.00	415.00	20.00			415.00	20.00		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				2,035.47	2,077.98	42.51	2.09%		2,093.79	58.32	2.87%	
114393 ARC	Howell Rd 8.62HA	33,000	General	448.95	450.92	1.96			454.57	5.61		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				543.95	546.92	2.96	0.54%		550.57	6.61	1.22%	
114598 ARC	Dettmans Rd 21.3HA	50,000	General	564.33	567.30	2.97			572.83	8.50		
			Water	370.00	415.00	45.00			415.00	45.00		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				1,379.33	1,441.30	61.97	4.49%		1,446.83	67.50	4.89%	
Average property valuation (occupied)		128,294	General	1,092.84	1,103.30	10.46			1,117.49	24.65		
			Water	395.00	415.00	20.00			415.00	20.00		
			Garbage Collection	350.00	363.00	13.00			363.00	13.00		
			Waste Management	95.00	96.00	1.00			96.00	1.00		
				1,932.84	1,977.30	44.46	2.30%		1,991.49	58.65	3.03%	



FARMLAND					Rate Peg of 0.7%			Rate Peg of 2.0%		
2019 Land Value		2020/21 Rate levy			2022/23 Rate levy 0.7%	Difference \$	Total % change per assessment	2022/23 Rate levy 2.0%	Difference \$	Total % change per assessment
8637	PH Lockerby 404 HA	132,000	General	698.54	702.23	3.70		708.86	10.32	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				793.54	798.23	4.70	0.59%	804.86	11.32	1.43%
9755	PH Delungra 1886 HA	1,330,000	General	4,996.24	5,033.48	37.24		5,100.25	104.01	
			Garbage Collection	350.00	363.00	13.00		363.00	13.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				5,441.24	5,492.48	51.24	0.94%	5,559.25	118.01	2.17%
540	PH Balaclava 5994HA	18,700,000	General	67,309.38	67,832.98	523.60		68,771.72	1,462.34	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				67,404.38	67,928.98	524.60	0.78%	68,867.72	1,463.34	2.17%
115104	Clerks Creek Rd 7954HA	12,100,000	General	43,632.54	43,971.34	338.80		44,578.76	946.22	
ARC			Waste Management	95.00	96.00	1.00		96.00	1.00	
				43,727.54	44,067.34	339.80	0.78%	44,674.76	947.22	2.17%
114334	Kempton Rd 1955HA	818,000	General	3,159.49	3,182.40	22.90		3,223.46	63.97	
ARC			Waste Management	95.00	96.00	1.00		96.00	1.00	
				3,254.49	3,278.40	23.90	0.73%	3,319.46	64.97	2.00%
114307	Cracknell Rd 690.2HA	229,000	General	1,046.51	1,052.93	6.41		1,064.42	17.91	
ARC			Waste Management	95.00	96.00	1.00		96.00	1.00	
				1,141.51	1,148.93	7.41	0.65%	1,160.42	18.91	1.66%
114381	Howell Rd 165.98HA	90,700	General	550.38	552.92	2.54		557.47	7.09	
ARC			Waste Management	95.00	96.00	1.00		96.00	1.00	
				645.38	648.92	3.54	0.55%	653.47	8.09	1.25%
Average property valuation		813,127	General	3,124.18	3,164.78	40.60		3,205.60	81.41	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
				3,219.18	3,260.78	41.60	1.29%	3,301.60	82.41	2.56%
BUSINESS - INVERELL INDUSTRIAL / COMMERCIAL					Rate Peg of 0.7%			Rate Peg of 2.0%		
2019 Land Value		2020/21 Rate levy			2022/23 Rate levy 0.7%	Difference \$	Total % change per assessment	2022/23 Rate levy 2.0%	Difference \$	Total % change per assessment
2760	Byron St	158,000	General	6,419.39	6,464.26	44.87		6,547.78	128.39	
			Water	395.00	415.00	20.00		415.00	20.00	
			Sewer	550.00	580.00	30.00		580.00	30.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
			Stormwater	75.00	75.00	-		75.00	-	
				7,534.39	7,630.26	95.87	1.27%	7,713.78	179.39	2.38%
4987	Ring St	74,200	General	3,134.01	3,155.08	21.07		3,194.31	60.29	
			Water	395.00	415.00	20.00		415.00	20.00	
			Sewer	550.00	580.00	30.00		580.00	30.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
			Stormwater	125.00	125.00	-		125.00	-	
				4,299.01	4,371.08	72.07	1.68%	4,410.31	111.29	2.59%
5448	Swanbrook Road	146,000	General	5,948.93	5,990.39	41.46		6,067.57	118.64	
			Water	395.00	415.00	20.00		415.00	20.00	
			Sewer	550.00	580.00	30.00		580.00	30.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
			Stormwater	200.00	200.00	-		200.00	-	
				7,188.93	7,281.39	92.46	1.29%	7,358.57	169.64	2.36%
Average property valuation (occupied)		147,503	General	6,011.19	6,049.74	38.55		6,127.71	116.52	
			Water	395.00	415.00	20.00		415.00	20.00	
			Sewer	550.00	580.00	30.00		580.00	30.00	
			Waste Management	95.00	96.00	1.00		96.00	1.00	
			Stormwater	125.00	125.00	-		125.00	-	
				7,176.19	7,265.74	89.55	1.25%	7,343.71	167.52	2.33%

BUSINESS OTHER					Rate Peg of 0.7%			Rate Peg of 2.0%		
2019 Land Value		2020/21 Rate levy	2022/23 Rate levy 0.7%	Difference \$	Total % change per assessment	2022/23 Rate levy 2.0%	Difference \$	Total % change per assessment		
946	Business - Delungra	21,500	General	808.83	813.19	4.36	821.35	12.51		
			Water	395.00	415.00	20.00	415.00	20.00		
			Sewer	550.00	580.00	30.00	580.00	30.00		
			Stormwater	125.00	125.00	-	125.00	-		
			Waste Management	95.00	96.00	1.00	96.00	1.00		
				1,973.83	2,029.19	55.36	2,037.35	63.51	3.22%	
2914	Business Clive St	171,000	General	4,868.51	4,903.15	34.64	4,968.03	99.52		
			Water	395.00	415.00	20.00	415.00	20.00		
			Sewer	550.00	580.00	30.00	580.00	30.00		
			Stormwater	200.00	200.00	-	200.00	-		
			Waste Management	95.00	96.00	1.00	96.00	1.00		
				6,108.51	6,194.15	85.64	6,259.03	150.52	2.46%	
1855	Tingha Road G.C	270,000	General	7,556.85	7,611.55	54.70	7,713.99	157.14		
			Water (2 meters)	790.00	830.00	40.00	830.00	40.00		
			Waste Management	95.00	96.00	1.00	96.00	1.00		
				8,441.85	8,537.55	95.70	8,639.99	198.14	2.35%	
1192	Ph Clare 29.91HA Mining	36,100	General	1,205.30	1,212.61	7.31	1,226.31	21.01		
			Waste Management	95.00	96.00	1.00	96.00	1.00		
				1,300.30	1,308.61	8.31	1,322.31	22.01	1.69%	
8852	PH Buckley 150HA Mining	188,000	General	5,330.14	5,368.23	38.09	5,439.56	109.42		
			Waste Management	95.00	96.00	1.00	96.00	1.00		
				5,425.14	5,464.23	39.09	5,535.56	110.42	2.04%	
114052	Windfarm Lease	739,000	General	20,292.55	20,442.27	149.72	20,722.64	430.10		
			Waste Management	95.00	96.00	1.00	96.00	1.00		
				20,387.55	20,538.27	150.72	20,818.64	431.10	2.11%	
114490 ARC	Business in Ruby St Tingha	3,800	General	328.19	328.96	0.77	330.40	2.21		
			Water	370.00	415.00	45.00	415.00	45.00		
			Sewer	550.00	580.00	30.00	580.00	30.00		
			Waste Management	95.00	96.00	1.00	96.00	1.00		
				1,343.19	1,419.96	76.77	1,421.40	78.21	5.82%	
114391 ARC	Business in Amethyst St Tingha	3,000	General	306.47	307.07	0.61	308.21	1.75		
			Water	370.00	415.00	45.00	415.00	45.00		
			Sewer	550.00	580.00	30.00	580.00	30.00		
			Waste Management	95.00	96.00	1.00	96.00	1.00		
				1,321.47	1,398.07	76.61	1,399.21	77.75	5.88%	
Average property valuation (occupied)		111,641	General	3,256.62	3,279.24	22.62	3,279.24	22.62		
			Water	395.00	415.00	20.00	415.00	20.00		
			Sewer	550.00	580.00	30.00	580.00	30.00		
			Stormwater	200.00	200.00	-	200.00	-		
			Waste Management	95.00	96.00	1.00	96.00	1.00		
				4,496.62	4,570.24	73.62	4,570.24	73.62	1.64%	
MINING					Rate Peg of 0.7%			Rate Peg of 2.0%		
2019 Land Value		2020/21 Rate levy	2022/23 Rate levy 0.7%	Difference \$	Total % change per assessment	2022/23 Rate levy 2.0%	Difference \$	Total % change per assessment		
No current valuations		-	-	-	%	-	-	%		
		-	-	-		-	-			

Ratepayers who are suffering genuine financial hardship and Pensioners have access to a range of concessions to enable them to meet their rate payment obligation. These are included in Council's "Write-offs – Rates, Charges and Debt Hardship Policy, Council's "Write-offs – Extra Charges (Pensioners) Hardship Policy and Council's Debt Collection Policy.

# “CURRENT BUDGET (2021-2022)” FINANCIAL RESULTS

## INVERELL SHIRE COUNCIL ESTIMATES OF INCOME & EXPENDITURE (COMBINED GENERAL, WATER AND SEWERAGE FUNDS) FOR THE YEAR ENDING 30 JUNE 2022

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
<b>Functions/Activities</b>			
Goverance	259,120	-	259,120
Administration	7,302,999	(5,446,400)	1,856,599
Public Order & Safety	1,283,910	(402,360)	881,550
Health	(262,800)	(34,250)	(297,050)
Environment	4,183,740	(4,463,715)	(279,975)
Community Services & Education	94,290	(23,080)	71,210
Housing & Community Amenities	1,179,460	(308,370)	871,090
Water Supplies	3,751,450	(5,522,760)	(1,771,310)
Sewerage Services	1,973,235	(3,021,510)	(1,048,275)
Recreation & Culture	2,668,990	(216,820)	2,452,170
Mining Manufacturing & Construction	435,515	(212,600)	222,915
Transport & Communication	8,888,317	(7,989,648)	898,669
Economic Affairs	1,443,325	(352,265)	1,091,060
General Purpose Revenue	4,000	(21,408,630)	(21,404,630)
<b>Sub Totals - Functions</b>	<b>33,205,551</b>	<b>(49,402,408)</b>	<b>(16,196,857)</b>
<b>Add Expenses not Involving Flows of Funds</b>			
Depreciation			12,395,900
Increase in Employee's Leave Entitlements			2,726,595
Carrying Amount of Assets Sold			694,770
<b>Subtract Income not Involving Flow of Funds</b>			
Non-Cash Contributions (eg Land)			
<b>Sub Total - Funds Not Involving Flow of Funds</b>			<b>15,817,265</b>
<b>Less Non-Operating Funds Employed</b>			
Proceeds from Sale of Assets			(645,000)
Costs of Real Estate Asset Sold			
Loan Fund Used			-
Other Debt Finance			
Repayment by Deferred Debtors			-
<b>Sub Total - Non-Operating Funds Employed</b>			<b>(645,000)</b>
<b>Add Funds Deployed for Non Operating Purposes</b>			
Acquisition of Assets			15,628,055
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			653,140
Repayment of Other Debts			
<b>Sub total - Funds Deployed for Non operating Purposes</b>			<b>16,281,195</b>
<b>Subtract Unexpended Grants &amp; Contributions Received During the Year</b>			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(165,000)
<b>Sub Total - Unexpended Grants &amp; Contributions Received During the Year</b>			<b>(165,000)</b>
<b>Total Income and Expenditure</b>			<b>15,091,603</b>
Add Back Non Cash Amounts			(13,090,670)
Add Transfers to/(from) Internally Restricted Assets			(2,007,094)
<b>BUDGET (SURPLUS)/DEFICT</b>			<b>(6,161)</b>

BUDGET SUMMARY FOR YEAR ENDING 30 JUNE 2022				
The anticipated result for the year is a deficit of \$15,091,603 which consists of:				
GENERAL	12,353,663	Deficit		
WATER SUPPLY	1,633,705	Deficit		
SEWERAGE SERVICES	1,104,235	Deficit		
<b>TOTAL *</b>	<b>15,091,603</b>	<b>Deficit</b>		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	12,353,663	1,633,705	1,104,235	15,091,603
Deduct Depreciation	(9,723,400)	(1,606,000)	(1,066,500)	(12,395,900)
Net Reserves Utilised	(1,937,094)	(30,000)	(40,000)	(2,007,094)
Carrying Amount of Assets Sold	(694,770)	-	-	(694,770)
Working Funds Results (Surplus) / Deficit	(1,601)	(2,295)	(2,265)	(6,161)



**INVERELL SHIRE COUNCIL**  
**BUDGETED STATEMENT OF CASH FLOWS**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**  
**FOR THE YEAR ENDING 30 JUNE 2022**

ESTIMATES FOR	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
<b><u>Receipts</u></b>	
<i>Rates &amp; Annual Charges</i>	( 23,067)
<i>User Charges &amp; Fees</i>	( 4,721)
<i>Interest &amp; Investment Revenue</i>	( 527)
<i>Other Revenue</i>	( 590)
<i>Grants &amp; Contributions provided for operating purposes</i>	( 14,307)
<i>Grants &amp; Contributions-Capital</i>	( 979)
<b><u>Payments</u></b>	
<i>Employee Benefits &amp; On Costs</i>	15,106
<i>Borrowing Costs</i>	82
<i>Materials &amp; Contracts</i>	10,523
<i>Other Expenses</i>	4,844
<i>Suspense / Disbursement Accounts</i>	-
<i>Net Cash provided by (or used in) operating activities</i>	( 13,635)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
<b><u>Receipts</u></b>	
<i>Sale of investments</i>	
<i>Sale of Real Estate Assets</i>	
<i>Sale of Property, Plant &amp; Equipment</i>	( 645)
<i>Sale of interest in joint ventures/associates</i>	
<i>Other</i>	
<b><u>Payments</u></b>	
<i>Purchase of Investments</i>	
<i>Purchase of Property, Plant &amp; Equipment</i>	15,628
<i>Purchase of Real Estate</i>	
<i>Other</i>	
<i>Net cash provided by (or used in) investing activities</i>	14,983
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>	
<b><u>Receipts</u></b>	
<i>Borrowings &amp; Advances</i>	-
<i>Other</i>	
<b><u>Payments</u></b>	
<i>Borrowings &amp; Advances</i>	653
<i>Lease Liabilities</i>	
<i>Other</i>	
<i>Net cash provided by (or used in) financing activities</i>	653
<b><i>Net Increase/(decrease) in cash assets held</i></b>	<b>2,001</b>

**INVERELL SHIRE COUNCIL**  
**CONSOLIDATED PROFIT AND LOSS STATEMENT**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**  
**FOR THE YEAR ENDING 30 JUNE 2022**

<i>ESTIMATES FOR</i>	<i>\$'000</i>
<b>EXPENSES FROM ORDINARY ACTIVITIES</b>	
Employee Benefits & On Costs	15,106
Borrowing Costs	82
Materials & Contracts	10,523
Depreciation	12,396
Other Expenses	4,844
<b>TOTAL EXPENSES FROM ORDINARY ACTIVITIES</b>	<b>42,951</b>
<b>REVENUE FROM ORDINARY ACTIVITIES</b>	
Rates & Annual Charges	( 23,067)
User Charges & Fees	( 4,721)
Interest & Investment Revenue	( 527)
Other Revenue	( 590)
Grants & Contributions provided for operating purposes	( 14,307)
Net Gain/Loss on Disposal of Assets	50
<b>TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>( 43,162)</b>
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>( 211)</b>
Grants & contributions provided for Capital Purposes	( 979)
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS</b>	<b>( 1,190)</b>
Extraordinary Items	
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES</b>	<b>( 1,190)</b>
<b>ADD BACK NON-CASH ITEMS</b>	
Depreciation	( 12,396)
Carring Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	( 695)
<b>TOTAL NON-CASH ITEMS</b>	<b>( 13,091)</b>
<b>CAPITAL AMOUNTS</b>	
Repayment by Deferred Debtors	-
Loan Proceeds	-
Acquisition of Assets	15,628
Principal Loan Repayments	653
<b>TOTAL CAPITAL AMOUNTS</b>	<b>16,281</b>
<b>CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>2,001</b>
<b>INTERNALLY RESTRICTED ASSET MOVEMENTS</b>	
Nett Transfers to/From Internally Restricted Assets	( 2,007)
<b>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>( 6)</b>

# NEW BUDGET 2022/23 – 2026/27 FINANCIAL RESULTS RATE PEG ONLY SCENARIO

## INVERELL SHIRE COUNCIL ESTIMATES OF INCOME & EXPENDITURE (COMBINED GENERAL, WATER AND SEWERAGE FUNDS) FOR THE YEAR ENDING 30 JUNE 2023

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
<b>Functions/Activities</b>			
Goverance	274,590	-	274,590
Administration	7,966,836	(6,143,150)	1,823,686
Public Order & Safety	1,235,320	(403,660)	831,660
Health	(230,070)	(34,250)	(264,320)
Environment	4,961,500	(5,248,476)	(286,976)
Community Services & Education	94,890	(23,740)	71,150
Housing & Community Amenities	1,186,305	(308,370)	877,935
Water Supplies	3,933,030	(5,775,645)	(1,842,615)
Sewerage Services	2,050,150	(3,207,251)	(1,157,101)
Recreation & Culture	3,136,085	(226,655)	2,909,430
Mining Manufacturing & Construction	511,620	(212,600)	299,020
Transport & Communication	6,475,862	(5,490,988)	984,874
Economic Affairs	1,415,844	(322,265)	1,093,579
General Purpose Revenue	4,000	(21,839,725)	(21,835,725)
<i>Sub Totals - Functions</i>	<b>33,015,962</b>	<b>(49,236,775)</b>	<b>(16,220,813)</b>
<b>Add Expenses not Involving Flows of Funds</b>			
Depreciation			12,729,700
Increase in Employee's Leave Entitlements			2,779,395
Carrying Amount of Assets Sold			663,000
<b>Subtract Income not Involving Flow of Funds</b>			
Non-Cash Contributions (eg Land)			
<i>Sub Total - Funds Not Involving Flow of Funds</i>			<b>16,172,095</b>
<b>Less Non-Operating Funds Employed</b>			
Proceeds from Sale of Assets			(711,000)
Costs of Real Estate Asset Sold			(10,000,000)
Loan Fund Used			
Other Debt Finance			
Repayment by Deferred Debtors			-
<i>Sub Total - Non-Operating Funds Employed</i>			<b>(10,711,000)</b>
<b>Add Funds Deployed for Non Operating Purposes</b>			
Acquisition of Assets			22,719,551
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			950,140
Repayment of Other Debts			
<i>Sub total - Funds Deployed for Non operating Purposes</i>			<b>23,669,691</b>
<b>Subtract Unexpended Grants &amp; Contributions Received During the Year</b>			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(169,000)
<i>Sub Total - Unexpended Grants &amp; Contributions Received During the Year</i>			<b>(169,000)</b>
<b>Total Income and Expenditure</b>			<b>12,740,973</b>
Add Back Non Cash Amounts			(13,392,700)
Add Transfers to/(from) Internally Restricted Assets			648,124
<b>BUDGET (SURPLUS)/DEFICIT</b>			<b>(3,603)</b>

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2023				
The anticipated result for the year is a deficit of \$12,740,973 which consists of:				
GENERAL	9,596,409	Deficit		
WATER SUPPLY	1,641,845	Deficit		
SEWERAGE SERVICES	1,502,719	Deficit		
<b>TOTAL*</b>	<b>12,740,973</b>	<b>Deficit</b>		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	9,596,409	1,641,845	1,502,719	12,740,973
Deduct Depreciation	(10,027,200)	(1,626,000)	(1,076,500)	(12,729,700)
Net Reserves Utilised	1,092,624	(17,000)	(427,500)	648,124
Carrying Amount of of Assets Sold	(663,000)	-	-	(663,000)
<b>Working Funds Results (Surplus) / Deficit</b>	<b>(1,167)</b>	<b>(1,155)</b>	<b>(1,281)</b>	<b>(3,603)</b>



**INVERELL SHIRE COUNCIL**  
**ESTIMATES OF INCOME & EXPENDITURE**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**  
**FOR THE YEAR ENDING 30 JUNE 2024**

<i>ESTIMATES FOR</i>	<i>ESTIMATED Expenses</i>	<i>ESTIMATED Revenues</i>	<i>ESTIMATED Operating Result</i>
<b>Functions/Activities</b>			
Goverance	280,660	-	280,660
Administration	8,226,480	(6,207,590)	2,018,890
Public Order & Safety	1,259,580	(406,040)	853,540
Health	(234,360)	(34,250)	(268,610)
Environment	5,060,140	(5,350,220)	(290,080)
Community Services & Education	96,410	(24,180)	72,230
Housing & Community Amenities	1,210,010	(308,600)	901,410
Water Supplies	4,011,470	(5,943,110)	(1,931,640)
Sewerage Services	2,105,880	(3,364,120)	(1,258,240)
Recreation & Culture	3,180,260	(8,114,560)	(4,934,300)
Mining Manufacturing & Construction	521,640	(212,600)	309,040
Transport & Communication	6,633,830	(5,453,478)	1,180,352
Economic Affairs	1,499,190	(326,380)	1,172,810
General Purpose Revenue	4,000	(22,502,970)	(22,498,970)
<i>Sub Totals - Functions</i>	<b>33,855,190</b>	<b>(58,248,098)</b>	<b>(24,392,908)</b>
<b>Add Expenses not Involving Flows of Funds</b>			
Depreciation			12,767,340
Increase in Employee's Leave Entitlements			2,834,810
Carrying Amount of Assets Sold			413,250
<b>Subtract Income not Involving Flow of Funds</b>			
Non-Cash Contributions (eg Land)			
<i>Sub Total - Funds Not Involving Flow of Funds</i>			<b>16,015,400</b>
<b>Less Non-Operating Funds Employed</b>			
Proceeds from Sale of Assets			(723,000)
Costs of Real Estate Asset Sold			
Loan Fund Used			-
Other Debt Finance			
Repayment by Deferred Debtors			-
<i>Sub Total - Non-Operating Funds Employed</i>			<b>(723,000)</b>
<b>Add Funds Deployed for Non Operating Purposes</b>			
Acquisition of Assets			27,074,414
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			789,460
Repayment of Other Debts			
<i>Sub total - Funds Deployed for Non operating Purposes</i>			<b>27,863,874</b>
<b>Subtract Unexpended Grants &amp; Contributions Received During the Year</b>			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(130,000)
<i>Sub Total - Unexpended Grants &amp; Contributions Received During the Year</i>			<b>(130,000)</b>
<b>Total Income and Expenditure</b>			<b>18,633,366</b>
Add Back Non Cash Amounts			(13,180,590)
Add Transfers to/(from) Internally Restricted Assets			(5,456,406)
<b>BUDGET (SURPLUS)/DEFICT</b>			<b>(3,630)</b>

<b>BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2024</b>				
The anticipated result for the year is a deficit of \$18,633,366 which consists of:				
GENERAL	15,926,526	Deficit		
WATER SUPPLY	1,628,690	Deficit		
SEWERAGE SERVICES	1,078,150	Deficit		
<b>TOTAL*</b>	<b>18,633,366</b>	<b>Deficit</b>		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	15,926,526	1,628,690	1,078,150	18,633,366
Deduct Depreciation	(10,058,080)	(1,630,070)	(1,079,190)	(12,767,340)
Net Reserves Utilised	(5,456,406)	-	-	(5,456,406)
Carrying Amount of of Assets Sold	(413,250)	-	-	(413,250)
Working Funds Results (Surplus) / Deficit	(1,210)	(1,380)	(1,040)	(3,630)

**INVERELL SHIRE COUNCIL**  
**ESTIMATES OF INCOME & EXPENDITURE**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**  
**FOR THE YEAR ENDING 30 JUNE 2025**

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
<b>Functions/Activities</b>			
Goverance	286,880	-	286,880
Administration	8,442,380	(6,360,560)	2,081,820
Public Order & Safety	1,284,380	(408,460)	875,920
Health	(238,720)	(34,250)	(272,970)
Environment	5,165,330	(5,453,960)	(288,630)
Community Services & Education	107,960	(24,640)	83,320
Housing & Community Amenities	1,234,240	(308,830)	925,410
Water Supplies	4,097,060	(6,098,820)	(2,001,760)
Sewerage Services	2,139,390	(3,466,170)	(1,326,780)
Recreation & Culture	3,285,030	(231,940)	3,053,090
Mining Manufacturing & Construction	532,000	(212,600)	319,400
Transport & Communication	6,828,480	(5,704,430)	1,124,050
Economic Affairs	1,541,620	(330,590)	1,211,030
General Purpose Revenue	4,000	(23,211,880)	(23,207,880)
<i>Sub Totals - Functions</i>	<b>34,710,030</b>	<b>(51,847,130)</b>	<b>(17,137,100)</b>
<b>Add Expenses not Involving Flows of Funds</b>			
Depreciation			12,805,160
Increase in Employee's Leave Entitlements			2,891,310
Carrying Amount of Assets Sold			360,000
<b>Subtract Income not Involving Flow of Funds</b>			
Non-Cash Contributions (eg Land)			
<i>Sub Total - Funds Not Involving Flow of Funds</i>			<b>16,056,470</b>
<b>Less Non-Operating Funds Employed</b>			
Proceeds from Sale of Assets			(464,000)
Costs of Real Estate Asset Sold			
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			
<i>Sub Total - Non-Operating Funds Employed</i>			<b>(464,000)</b>
<b>Add Funds Deployed for Non Operating Purposes</b>			
Acquisition of Assets			16,024,836
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			760,130
Repayment of Other Debts			
<i>Sub total - Funds Deployed for Non operating Purposes</i>			<b>16,784,966</b>
<b>Subtract Unexpended Grants &amp; Contributions Received During the Year</b>			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(88,000)
<i>Sub Total - Unexpended Grants &amp; Contributions Received During the Year</i>			<b>(88,000)</b>
<b>Total Income and Expenditure</b>			<b>15,152,336</b>
Add Back Non Cash Amounts			(13,165,160)
Add Transfers to/(from) Internally Restricted Assets			(1,990,836)
<b>BUDGET (SURPLUS)/DEFICIT</b>			<b>(3,660)</b>

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2025				
The anticipated result for the year is a deficit of \$15,152,336 which consists of:				
GENERAL	12,438,756	Deficit		
WATER SUPPLY	1,632,750	Deficit		
SEWERAGE SERVICES	1,080,830	Deficit		
<b>TOTAL*</b>	<b>15,152,336</b>	<b>Deficit</b>		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	12,438,756	1,632,750	1,080,830	15,152,336
Deduct Depreciation	(10,089,130)	(1,634,150)	(1,081,880)	(12,805,160)
Net Reserves Utilised	(1,990,836)	-	-	(1,990,836)
Carrying Amount of of Assets Sold	(360,000)	-	-	(360,000)
Working Funds Results (Surplus) / Deficit	(1,210)	(1,400)	(1,050)	(3,660)

**INVERELL SHIRE COUNCIL**  
**ESTIMATES OF INCOME & EXPENDITURE**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**  
**FOR THE YEAR ENDING 30 JUNE 2026**

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
<b>Functions/Activities</b>			
Goverance	293,780	-	293,780
Administration	8,654,960	(6,517,350)	2,137,610
Public Order & Safety	1,315,760	(411,560)	904,200
Health	(244,420)	(34,250)	(278,670)
Environment	5,293,680	(5,563,330)	(269,650)
Community Services & Education	109,940	(25,220)	84,720
Housing & Community Amenities	1,264,640	(309,070)	955,570
Water Supplies	4,204,560	(6,214,820)	(2,010,260)
Sewerage Services	2,191,400	(3,547,450)	(1,356,050)
Recreation & Culture	3,345,420	(235,080)	3,110,340
Mining Manufacturing & Construction	544,630	(212,600)	332,030
Transport & Communication	7,004,880	(5,792,730)	1,212,150
Economic Affairs	1,581,182	(335,460)	1,245,722
General Purpose Revenue	4,000	(23,728,730)	(23,724,730)
<i>Sub Totals - Functions</i>	35,564,412	(52,927,650)	(17,363,238)
<b>Add Expenses not Involving Flows of Funds</b>			
Depreciation			12,835,940
Increase in Employee's Leave Entitlements			2,963,430
Carrying Amount of Assets Sold			640,000
<b>Subtract Income not Involving Flow of Funds</b>			
Non-Cash Contributions (eg Land)			
<i>Sub Total - Funds Not Involving Flow of Funds</i>			16,439,370
<b>Less Non-Operating Funds Employed</b>			
Proceeds from Sale of Assets			(805,000)
Costs of Real Estate Asset Sold			-
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
<i>Sub Total - Non-Operating Funds Employed</i>			(805,000)
<b>Add Funds Deployed for Non Operating Purposes</b>			
Acquisition of Assets			15,036,940
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			603,530
Repayment of Other Debts			
<i>Sub total - Funds Deployed for Non operating Purposes</i>			15,640,470
<b>Subtract Unexpended Grants &amp; Contributions Received During the Year</b>			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(88,000)
<i>Sub Total - Unexpended Grants &amp; Contributions Received During the Year</i>			(88,000)
<b>Total Income and Expenditure</b>			13,823,602
Add Back Non Cash Amounts			(13,475,940)
Add Transfers to/(from) Internally Restricted Assets			(352,040)
<b>BUDGET (SURPLUS)/DEFICT</b>			(4,378)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2026				
The anticipated result for the year is a deficit of \$13,823,602 which consists of:				
GENERAL	11,103,572	Deficit		
WATER SUPPLY	1,636,760	Deficit		
SEWERAGE SERVICES	1,083,270	Deficit		
<b>TOTAL *</b>	<b>13,823,602</b>	<b>Deficit</b>		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	11,103,572	1,636,760	1,083,270	13,823,602
Deduct Depreciation	(10,113,120)	(1,638,240)	(1,084,580)	(12,835,940)
Net Reserves Utilised	(352,040)	-	-	(352,040)
Carrying Amount of Assets Sold	(640,000)	-	-	(640,000)
Working Funds Results (Surplus) / Deficit	(1,588)	(1,480)	(1,310)	(4,378)



**INVERELL SHIRE COUNCIL**  
**ESTIMATES OF INCOME & EXPENDITURE**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**  
**FOR THE YEAR ENDING 30 JUNE 2027**

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
<b>Functions/Activities</b>			
Goverance	300,950	-	300,950
Administration	9,037,390	(6,678,110)	2,359,280
Public Order & Safety	1,347,020	(414,710)	932,310
Health	(250,840)	(34,250)	(285,090)
Environment	5,420,180	(5,698,380)	(278,200)
Community Services & Education	111,970	(25,820)	86,150
Housing & Community Amenities	1,294,110	(309,380)	984,730
Water Supplies	4,308,830	(6,362,700)	(2,053,870)
Sewerage Services	2,465,560	(3,632,100)	(1,166,540)
Recreation & Culture	3,401,300	(238,560)	3,162,740
Mining Manufacturing & Construction	555,590	(212,600)	342,990
Transport & Communication	7,190,870	(5,883,570)	1,307,300
Economic Affairs	1,619,913	(340,950)	1,278,963
General Purpose Revenue	4,000	(24,269,845)	(24,265,845)
<i>Sub Totals - Functions</i>	36,806,843	(54,100,975)	(17,294,132)
<b>Add Expenses not Involving Flows of Funds</b>			
Depreciation			12,866,790
Increase in Employee's Leave Entitlements			3,037,360
Carrying Amount of Assets Sold			232,000
<b>Subtract Income not Involving Flow of Funds</b>			
Non-Cash Contributions (eg Land)			
<i>Sub Total - Funds Not Involving Flow of Funds</i>			16,136,150
<b>Less Non-Operating Funds Employed</b>			
Proceeds from Sale of Assets			(522,000)
Costs of Real Estate Asset Sold			
Loan Fund Used			-
Other Debt Finance			
Repayment by Deferred Debtors			-
<i>Sub Total - Non-Operating Funds Employed</i>			(522,000)
<b>Add Funds Deployed for Non Operating Purposes</b>			
Acquisition of Assets			13,452,082
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			391,320
Repayment of Other Debts			
<i>Sub total - Funds Deployed for Non operating Purposes</i>			13,843,402
<b>Subtract Unexpended Grants &amp; Contributions Received During the Year</b>			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(89,000)
<i>Sub Total - Unexpended Grants &amp; Contributions Received During the Year</i>			(89,000)
<b>Total Income and Expenditure</b>			12,074,420
Add Back Non Cash Amounts			(13,098,790)
Add Transfers to/(from) Internally Restricted Assets			1,020,468
<b>BUDGET (SURPLUS)/DEFICT</b>			(3,902)

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2027				
The anticipated result for the year is a deficit of \$12,074,420 which consists of:				
GENERAL	9,347,430	Deficit		
WATER SUPPLY	1,640,940	Deficit		
SEWERAGE SERVICES	1,086,050	Deficit		
<b>TOTAL *</b>	<b>12,074,420</b>	<b>Deficit</b>		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	9,347,430	1,640,940	1,086,050	12,074,420
Deduct Depreciation	(10,137,160)	(1,642,340)	(1,087,290)	(12,866,790)
Net Reserves Utilised	1,020,468	-	-	1,020,468
Carrying Amount of Assets Sold	(232,000)	-	-	(232,000)
Working Funds Results (Surplus) / Deficit	(1,262)	(1,400)	(1,240)	(3,902)

**INVERELL SHIRE COUNCIL**  
**BUDGETED STATEMENT OF CASH FLOWS**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**

ESTIMATES FOR	2022/2023 \$000	2023/2024 \$000	2024/2025 \$000	2025/2026 \$000	2026/2027 \$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>					
<b>Receipts</b>					
Rates & Annual Charges	( 23,580)	( 24,183)	( 24,754)	( 25,339)	( 25,969)
User Charges & Fees	( 5,406)	( 5,504)	( 5,603)	( 5,711)	( 5,840)
Interest & Investment Revenue	( 682)	( 948)	( 1,224)	( 1,224)	( 1,224)
Other Revenue	( 696)	( 701)	( 707)	( 714)	( 721)
Grants & Contributions provided for operating purposes	( 12,052)	( 12,127)	( 12,506)	( 12,732)	( 12,977)
Grants & Contributions-Capital	( 941)	( 8,801)	( 874)	( 874)	( 875)
<b>Payments</b>					
Employee Benefits & On Costs	15,735	16,201	16,608	17,053	17,466
Borrowing Costs	448	414	383	359	338
Materials & Contracts	8,654	8,962	9,233	9,463	10,106
Other Expenses	4,910	5,000	5,112	5,230	5,351
Suspense / Disbursement Accounts	-	-	-	-	-
<i>Net Cash provided by (or used in) operating activities</i>	( 13,610)	( 21,688)	( 14,334)	( 14,488)	( 14,346)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>					
<b>Receipts</b>					
Sale of investments					
Sale of Real Estate Assets					
Sale of Property, Plant & Equipment	( 711)	( 723)	( 464)	( 805)	( 522)
Sale of interest in joint ventures/associates					
Other					
<b>Payments</b>					
Purchase of Investments					
Purchase of Property, Plant & Equipment	22,720	27,074	16,025	15,037	13,452
Purchase of Real Estate					
Other					
<i>Net cash provided by (or used in) investing activities</i>	22,009	26,351	15,561	14,232	12,930
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>					
<b>Receipts</b>					
Borrowings & Advances	( 10,000)	-	-	-	-
Other					
<b>Payments</b>					
Borrowings & Advances	950	789	760	604	391
Lease Liabilities					
Other					
<i>Net cash provided by (or used in) financing activities</i>	( 9,050)	789	760	604	391
<i>Net (Increase)/decrease in cash assets held</i>	( 652)	5,453	1,987	348	( 1,024)

**INVERELL SHIRE COUNCIL**  
**CONSOLIDATED PROFIT AND LOSS STATEMENT**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**

<i>ESTIMATES FOR</i>	<i>2022/2023</i>	<i>2023/2024</i>	<i>2024/2025</i>	<i>2025/2026</i>	<i>2026/2027</i>
	<i>\$000</i>	<i>\$000</i>	<i>\$000</i>	<i>\$000</i>	<i>\$000</i>
<b>EXPENSES FROM ORDINARY ACTIVITIES</b>					
Employee Benefits & On Costs	15,735	16,201	16,608	17,053	17,466
Borrowing Costs	448	414	383	359	338
Materials & Contracts	8,654	8,962	9,233	9,463	10,106
Depreciation	12,730	12,767	12,805	12,836	12,867
Other Expenses	4,910	5,000	5,112	5,230	5,351
<b>TOTAL EXPENSES FROM ORDINARY ACTIVITIES</b>	<b>42,476</b>	<b>43,344</b>	<b>44,141</b>	<b>44,941</b>	<b>46,128</b>
<b>REVENUE FROM ORDINARY ACTIVITIES</b>					
Rates & Annual Charges	( 23,580)	( 24,183)	( 24,754)	( 25,339)	( 25,969)
User Charges & Fees	( 5,406)	( 5,504)	( 5,603)	( 5,711)	( 5,840)
Interest & Investment Revenue	( 682)	( 948)	( 1,224)	( 1,224)	( 1,224)
Other Revenue	( 696)	( 701)	( 707)	( 714)	( 721)
Grants & Contributions provided for operating purposes	( 12,052)	( 12,127)	( 12,506)	( 12,732)	( 12,977)
Net Gain/Loss on Disposal of Assets	( 48)	( 310)	( 104)	( 165)	( 290)
<b>TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>( 42,464)</b>	<b>( 43,774)</b>	<b>( 44,899)</b>	<b>( 45,884)</b>	<b>( 47,022)</b>
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>13</b>	<b>( 429)</b>	<b>( 759)</b>	<b>( 943)</b>	<b>( 894)</b>
Grants & contributions provided for Capital Purposes	( 941)	( 8,801)	( 874)	( 874)	( 875)
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS</b>	<b>( 929)</b>	<b>( 9,231)</b>	<b>( 1,633)</b>	<b>( 1,817)</b>	<b>( 1,769)</b>
Extraordinary Items					
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES</b>	<b>( 929)</b>	<b>( 9,231)</b>	<b>( 1,633)</b>	<b>( 1,817)</b>	<b>( 1,769)</b>
<b>ADD BACK NON-CASH ITEMS</b>					
Depreciation	( 12,730)	( 12,767)	( 12,805)	( 12,836)	( 12,867)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	( 663)	( 413)	( 360)	( 640)	( 232)
<b>TOTAL NON-CASH ITEMS</b>	<b>( 13,393)</b>	<b>( 13,181)</b>	<b>( 13,165)</b>	<b>( 13,476)</b>	<b>( 13,099)</b>
<b>CAPITAL AMOUNTS</b>					
Repayment by Deferred Debtors	-	-	-	-	-
Loan Proceeds	( 10,000)	-	-	-	-
Acquisition of Assets	22,720	27,074	16,025	15,037	13,452
Principal Loan Repayments	950	789	760	604	391
<b>TOTAL CAPITAL AMOUNTS</b>	<b>13,670</b>	<b>27,864</b>	<b>16,785</b>	<b>15,640</b>	<b>13,843</b>
<b>CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>( 652)</b>	<b>5,453</b>	<b>1,987</b>	<b>348</b>	<b>( 1,024)</b>
<b>INTERNALLY RESTRICTED ASSET MOVEMENTS</b>					
Net Transfers to/From Internally Restricted Assets	648	( 5,456)	( 1,991)	( 352)	1,020
<b>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 4)</b>



**COUNCIL OF THE SHIRE OF INVERELL**  
**CONSOLIDATED BALANCE SHEET**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**

	Audited Actual 2021	Estimated 2022	Estimated 2023	Estimated 2024	Estimated 2025	Estimated 2026	Estimated 2027	Estimated 2028	Estimated 2029	Estimated 2030	Estimated 2031	Estimated 2032
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>												
<b>CURRENT ASSETS</b>												
Cash and Cash Equivalents	7,561	2,754	2,769	2,699	2,713	2,696	2,869	2,739	2,600	2,755	2,694	2,746
Investments	18,519	19,869	10,669	11,069	10,869	10,369	11,069	11,069	10,069	10,869	10,869	10,869
Receivables	3,658	3,663	3,663	3,666	3,666	3,666	3,670	3,672	3,676	3,676	3,680	3,680
Inventories	518	518	518	518	518	518	518	518	518	518	518	518
Contract Assets	4,243	3,973	1,273	1,173	1,083	1,003	933	863	803	743	683	633
Other	447	447	447	447	447	447	447	447	447	447	447	447
Non-Current assets classified as held for sale	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL CURRENT ASSETS</b>	<b>34,946</b>	<b>31,221</b>	<b>19,339</b>	<b>19,570</b>	<b>19,296</b>	<b>18,701</b>	<b>19,506</b>	<b>19,308</b>	<b>18,111</b>	<b>19,008</b>	<b>18,869</b>	<b>18,893</b>
<b>NON - CURRENT ASSETS</b>												
Investments	43,566	44,066	55,566	49,566	47,566	47,566	47,566	48,566	50,566	50,566	51,566	52,566
Receivables	559	557	554	553	551	549	547	545	543	541	539	537
Infrastructure, Property, Plant and Equipment	773,533	776,070	785,397	799,291	802,151	803,712	804,065	804,843	806,062	807,384	808,931	810,710
Investment Property	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280
<b>TOTAL NON - CURRENT ASSETS</b>	<b>820,938</b>	<b>823,973</b>	<b>844,797</b>	<b>852,690</b>	<b>853,548</b>	<b>855,107</b>	<b>855,458</b>	<b>857,234</b>	<b>860,451</b>	<b>861,771</b>	<b>864,316</b>	<b>867,093</b>
<b>TOTAL ASSETS</b>	<b>855,884</b>	<b>855,194</b>	<b>864,136</b>	<b>872,260</b>	<b>872,844</b>	<b>873,808</b>	<b>874,964</b>	<b>876,542</b>	<b>878,562</b>	<b>880,779</b>	<b>883,205</b>	<b>885,986</b>
<b>LIABILITIES</b>												
<b>CURRENT LIABILITIES</b>												
Payables	2,865	2,809	2,752	2,694	2,635	2,575	2,514	2,452	2,389	2,325	2,261	2,197
Income Received in Advance	0	0	0	0	0	0	0	0	0	0	0	0
Contract Liabilities	3,545	2,375	1,395	1,135	905	715	555	425	325	245	175	125
Borrowings	653	617	790	760	603	391	407	424	441	459	477	497
Employee Benefit Provisions	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910
Provisions	212	212	212	212	212	212	212	212	212	212	212	212
<b>TOTAL CURRENT LIABILITIES</b>	<b>12,185</b>	<b>10,923</b>	<b>10,059</b>	<b>9,711</b>	<b>9,265</b>	<b>8,803</b>	<b>8,598</b>	<b>8,423</b>	<b>8,277</b>	<b>8,151</b>	<b>8,035</b>	<b>7,941</b>
<b>NON - CURRENT LIABILITIES</b>												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	1,685	1,067	9,944	9,185	8,562	8,191	7,783	7,369	6,918	6,459	5,983	5,485
Employee Benefit Provisions	92	92	92	92	92	92	92	92	92	92	92	92
Provisions	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891
<b>TOTAL NON - CURRENT LIABILITIES</b>	<b>8,668</b>	<b>8,050</b>	<b>16,927</b>	<b>16,168</b>	<b>15,565</b>	<b>15,174</b>	<b>14,766</b>	<b>14,342</b>	<b>13,901</b>	<b>13,442</b>	<b>12,866</b>	<b>12,468</b>
<b>TOTAL LIABILITIES</b>	<b>20,853</b>	<b>18,973</b>	<b>26,986</b>	<b>25,879</b>	<b>24,830</b>	<b>23,977</b>	<b>23,364</b>	<b>22,765</b>	<b>22,178</b>	<b>21,593</b>	<b>21,001</b>	<b>20,409</b>
<b>NET ASSETS</b>	<b>835,031</b>	<b>836,221</b>	<b>837,150</b>	<b>846,381</b>	<b>848,014</b>	<b>849,831</b>	<b>851,600</b>	<b>853,777</b>	<b>856,384</b>	<b>859,186</b>	<b>862,204</b>	<b>865,577</b>
<b>EQUITY</b>												
Retained Earnings	593,858	595,048	595,977	605,208	606,841	608,658	610,427	612,604	615,211	618,013	621,031	624,404
Revaluation Reserves	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173
Council equity interest	835,031	836,221	837,150	846,381	848,014	849,831	851,600	853,777	856,384	859,186	862,204	865,577
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EQUITY</b>	<b>835,031</b>	<b>836,221</b>	<b>837,150</b>	<b>846,381</b>	<b>848,014</b>	<b>849,831</b>	<b>851,600</b>	<b>853,777</b>	<b>856,384</b>	<b>859,186</b>	<b>862,204</b>	<b>865,577</b>

# NEW BUDGET 2022/23 – 2026/27 FINANCIAL RESULTS ASV SCENARIO

## INVERELL SHIRE COUNCIL ESTIMATES OF INCOME & EXPENDITURE (COMBINED GENERAL, WATER AND SEWERAGE FUNDS) FOR THE YEAR ENDING 30 JUNE 2023

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
<b>Functions/Activities</b>			
Governance	274,590	-	274,590
Administration	7,966,836	(6,143,150)	1,823,686
Public Order & Safety	1,235,320	(403,660)	831,660
Health	(230,070)	(34,250)	(264,320)
Environment	4,961,500	(5,248,476)	(286,976)
Community Services & Education	94,890	(23,740)	71,150
Housing & Community Amenities	1,186,305	(308,370)	877,935
Water Supplies	3,933,030	(5,775,645)	(1,842,615)
Sewerage Services	2,050,150	(3,207,251)	(1,157,101)
Recreation & Culture	3,136,085	(226,655)	2,909,430
Mining Manufacturing & Construction	511,620	(212,600)	299,020
Transport & Communication	6,475,862	(5,490,988)	984,874
Economic Affairs	1,415,844	(322,265)	1,093,579
General Purpose Revenue	4,000	(22,030,435)	(22,026,435)
<b>Sub Totals - Functions</b>	<b>33,015,962</b>	<b>(49,427,485)</b>	<b>(16,411,523)</b>
<b>Add Expenses not Involving Flows of Funds</b>			
Depreciation			12,729,700
Increase in Employee's Leave Entitlements			2,779,395
Carrying Amount of Assets Sold			663,000
<b>Subtract Income not Involving Flow of Funds</b>			
Non-Cash Contributions (eg Land)			
<b>Sub Total - Funds Not Involving Flow of Funds</b>			<b>16,172,095</b>
<b>Less Non-Operating Funds Employed</b>			
Proceeds from Sale of Assets			(711,000)
Costs of Real Estate Asset Sold			(10,000,000)
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
<b>Sub Total - Non-Operating Funds Employed</b>			<b>(10,711,000)</b>
<b>Add Funds Deployed for Non Operating Purposes</b>			
Acquisition of Assets			22,910,261
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			950,140
Repayment of Other Debts			
<b>Sub total - Funds Deployed for Non operating Purposes</b>			<b>23,860,401</b>
<b>Subtract Unexpended Grants &amp; Contributions Received During the Year</b>			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(169,000)
<b>Sub Total - Unexpended Grants &amp; Contributions Received During the Year</b>			<b>(169,000)</b>
<b>Total Income and Expenditure</b>			<b>12,740,973</b>
Add Back Non Cash Amounts			(13,392,700)
Add Transfers to/(from) Internally Restricted Assets			648,124
<b>BUDGET (SURPLUS)/DEFICIT</b>			<b>(3,603)</b>

BUDGET SUMMARY FOR YEAR ENDING 30 JUNE 2023				
The anticipated result for the year is a deficit of \$12,740,973 which consists of:				
GENERAL	9,596,409	Deficit		
WATER SUPPLY	1,641,845	Deficit		
SEWERAGE SERVICES	1,502,719	Deficit		
<b>TOTAL *</b>	<b>12,740,973</b>	<b>Deficit</b>		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	9,596,409	1,641,845	1,502,719	12,740,973
Deduct Depreciation	(10,027,200)	(1,626,000)	(1,076,500)	(12,729,700)
Net Reserves Utilised	1,092,624	(17,000)	(427,500)	648,124
Carrying Amount of Assets Sold	(663,000)	-	-	(663,000)
<b>Working Funds Results (Surplus) / Deficit</b>	<b>(1,167)</b>	<b>(1,155)</b>	<b>(1,281)</b>	<b>(3,603)</b>

**INVERELL SHIRE COUNCIL**  
**ESTIMATES OF INCOME & EXPENDITURE**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**  
**FOR THE YEAR ENDING 30 JUNE 2024**

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
<b>Functions/Activities</b>			
Goverance	280,660	-	280,660
Administration	8,226,480	(6,207,590)	2,018,890
Public Order & Safety	1,259,580	(406,040)	853,540
Health	(234,360)	(34,250)	(268,610)
Environment	5,060,140	(5,350,220)	(290,080)
Community Services & Education	96,410	(24,180)	72,230
Housing & Community Amenities	1,210,010	(308,600)	901,410
Water Supplies	4,011,470	(5,943,110)	(1,931,640)
Sewerage Services	2,105,880	(3,364,120)	(1,258,240)
Recreation & Culture	3,180,260	(8,114,560)	(4,934,300)
Mining Manufacturing & Construction	521,640	(212,600)	309,040
Transport & Communication	6,633,830	(5,453,478)	1,180,352
Economic Affairs	1,499,190	(326,380)	1,172,810
General Purpose Revenue	4,000	(22,698,450)	(22,694,450)
<b>Sub Totals - Functions</b>	<b>33,855,190</b>	<b>(58,443,578)</b>	<b>(24,588,388)</b>
<b>Add Expenses not Involving Flows of Funds</b>			
Depreciation			12,767,340
Increase in Employee's Leave Entitlements			2,834,810
Carrying Amount of Assets Sold			413,250
<b>Sub Total - Funds Not Involving Flow of Funds</b>			<b>16,015,400</b>
<b>Less Non-Operating Funds Employed</b>			
Proceeds from Sale of Assets			(723,000)
Costs of Real Estate Asset Sold			-
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
<b>Sub Total - Non-Operating Funds Employed</b>			<b>(723,000)</b>
<b>Add Funds Deployed for Non Operating Purposes</b>			
Acquisition of Assets			27,269,894
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			789,460
Repayment of Other Debts			
<b>Sub total - Funds Deployed for Non operating Purposes</b>			<b>28,059,354</b>
<b>Subtract Unexpended Grants &amp; Contributions Received During the Year</b>			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(130,000)
<b>Sub Total - Unexpended Grants &amp; Contributions Received During the Year</b>			<b>(130,000)</b>
<b>Total Income and Expenditure</b>			<b>18,633,366</b>
Add Back Non Cash Amounts			(13,180,590)
Add Transfers to/(from) Internally Restricted Assets			(5,456,406)
<b>BUDGET (SURPLUS)/DEFICT</b>			<b>(3,630)</b>

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2024				
The anticipated result for the year is a deficit of \$18,633,366 which consists of:				
GENERAL	15,926,526	Deficit		
WATER SUPPLY	1,628,690	Deficit		
SEWERAGE SERVICES	1,078,150	Deficit		
<b>TOTAL *</b>	<b>18,633,366</b>	<b>Deficit</b>		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	15,926,526	1,628,690	1,078,150	18,633,366
Deduct Depreciation	(10,058,080)	(1,630,070)	(1,079,190)	(12,767,340)
Net Reserves Utilised	(5,456,406)	-	-	(5,456,406)
Carrying Amount of of Assets Sold	(413,250)	-	-	(413,250)
<b>Working Funds Results (Surplus) / Deficit</b>	<b>(1,210)</b>	<b>(1,380)</b>	<b>(1,040)</b>	<b>(3,630)</b>



**INVERELL SHIRE COUNCIL**  
**ESTIMATES OF INCOME & EXPENDITURE**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**  
**FOR THE YEAR ENDING 30 JUNE 2025**

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
<b>Functions/Activities</b>			
Goverance	286,880	-	286,880
Administration	8,442,380	(6,360,560)	2,081,820
Public Order & Safety	1,284,380	(408,460)	875,920
Health	(238,720)	(34,250)	(272,970)
Environment	5,165,330	(5,453,960)	(288,630)
Community Services & Education	107,960	(24,640)	83,320
Housing & Community Amenities	1,234,240	(308,830)	925,410
Water Supplies	4,097,060	(6,098,820)	(2,001,760)
Sewerage Services	2,139,390	(3,466,170)	(1,326,780)
Recreation & Culture	3,285,030	(231,940)	3,053,090
Mining Manufacturing & Construction	532,000	(212,600)	319,400
Transport & Communication	6,828,480	(5,704,430)	1,124,050
Economic Affairs	1,541,620	(330,590)	1,211,030
General Purpose Revenue	4,000	(23,412,250)	(23,408,250)
<i>Sub Totals - Functions</i>	<b>34,710,030</b>	<b>(52,047,500)</b>	<b>(17,337,470)</b>
<b>Add Expenses not Involving Flows of Funds</b>			
Depreciation			12,805,160
Increase in Employee's Leave Entitlements			2,891,310
Carrying Amount of Assets Sold			360,000
<b>Subtract Income not Involving Flow of Funds</b>			
Non-Cash Contributions (eg Land)			
<i>Sub Total - Funds Not Involving Flow of Funds</i>			<b>16,056,470</b>
<b>Less Non-Operating Funds Employed</b>			
Proceeds from Sale of Assets			(464,000)
Costs of Real Estate Asset Sold			
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			
<i>Sub Total - Non-Operating Funds Employed</i>			<b>(464,000)</b>
<b>Add Funds Deployed for Non Operating Purposes</b>			
Acquisition of Assets			16,225,206
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			760,130
Repayment of Other Debts			
<i>Sub total - Funds Deployed for Non operating Purposes</i>			<b>16,985,336</b>
<b>Subtract Unexpended Grants &amp; Contributions Received During the Year</b>			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(88,000)
<i>Sub Total - Unexpended Grants &amp; Contributions Received During the Year</i>			<b>(88,000)</b>
<b>Total Income and Expenditure</b>			<b>15,152,336</b>
Add Back Non Cash Amounts			(13,165,160)
Add Transfers to/(from) Internally Restricted Assets			(1,990,836)
<b>BUDGET (SURPLUS)/DEFICT</b>			<b>(3,660)</b>

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2025				
The anticipated result for the year is a deficit of \$15,152,336 which consists of:				
GENERAL	12,438,756	Deficit		
WATER SUPPLY	1,632,750	Deficit		
SEWERAGE SERVICES	1,080,830	Deficit		
<b>TOTAL*</b>	<b>15,152,336</b>	<b>Deficit</b>		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	12,438,756	1,632,750	1,080,830	15,152,336
Deduct Depreciation	(10,089,130)	(1,634,150)	(1,081,880)	(12,805,160)
Net Reserves Utilised	(1,990,836)	-	-	(1,990,836)
Carrying Amount of of Assets Sold	(360,000)	-	-	(360,000)
Working Funds Results (Surplus) / Deficit	(1,210)	(1,400)	(1,050)	(3,660)

**INVERELL SHIRE COUNCIL**  
**ESTIMATES OF INCOME & EXPENDITURE**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**  
**FOR THE YEAR ENDING 30 JUNE 2026**

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
<b>Functions/Activities</b>			
Goverance	293,780	-	293,780
Administration	8,654,960	(6,517,350)	2,137,610
Public Order & Safety	1,315,760	(411,560)	904,200
Health	(244,420)	(34,250)	(278,670)
Environment	5,293,680	(5,563,330)	(269,650)
Community Services & Education	109,940	(25,220)	84,720
Housing & Community Amenities	1,264,640	(309,070)	955,570
Water Supplies	4,204,560	(6,214,820)	(2,010,260)
Sewerage Services	2,191,400	(3,547,450)	(1,356,050)
Recreation & Culture	3,345,420	(235,080)	3,110,340
Mining Manufacturing & Construction	544,630	(212,600)	332,030
Transport & Communication	7,004,880	(5,792,730)	1,212,150
Economic Affairs	1,581,182	(335,460)	1,245,722
General Purpose Revenue	4,000	(23,934,110)	(23,930,110)
<i>Sub Totals - Functions</i>	<i>35,564,412</i>	<i>(53,133,030)</i>	<i>(17,568,618)</i>
<b>Add Expenses not Involving Flows of Funds</b>			
Depreciation			12,835,940
Increase in Employee's Leave Entitlements			2,963,430
Carrying Amount of Assets Sold			640,000
<b>Subtract Income not Involving Flow of Funds</b>			
Non-Cash Contributions (eg Land)			
<i>Sub Total - Funds Not Involving Flow of Funds</i>			<i>16,439,370</i>
<b>Less Non-Operating Funds Employed</b>			
Proceeds from Sale of Assets			(805,000)
Costs of Real Estate Asset Sold			-
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
<i>Sub Total - Non-Operating Funds Employed</i>			<i>(805,000)</i>
<b>Add Funds Deployed for Non Operating Purposes</b>			
Acquisition of Assets			15,242,320
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			603,530
Repayment of Other Debts			
<i>Sub total - Funds Deployed for Non operating Purposes</i>			<i>15,845,850</i>
<b>Subtract Unexpended Grants &amp; Contributions Received During the Year</b>			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(88,000)
<i>Sub Total - Unexpended Grants &amp; Contributions Received During the Year</i>			<i>(88,000)</i>
<b>Total Income and Expenditure</b>			<b>13,823,602</b>
Add Back Non Cash Amounts			(13,475,940)
Add Transfers to/(from) Internally Restricted Assets			(352,040)
<b>BUDGET (SURPLUS)/DEFICIT</b>			<b>(4,378)</b>

BUDGET SUMMARY FOR YEAR ENDING 30JUNE 2026				
The anticipated result for the year is a deficit of \$13,823,602 which consists of:				
GENERAL	11,103,572	Deficit		
WATER SUPPLY	1,636,760	Deficit		
SEWERAGE SERVICES	1,083,270	Deficit		
<b>TOTAL *</b>	<b>13,823,602</b>	<b>Deficit</b>		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	11,103,572	1,636,760	1,083,270	13,823,602
Deduct Depreciation	(10,113,120)	(1,638,240)	(1,084,580)	(12,835,940)
Net Reserves Utilised	(352,040)	-	-	(352,040)
Carrying Amount of Assets Sold	(640,000)	-	-	(640,000)
Working Funds Results (Surplus) / Deficit	(1,588)	(1,480)	(1,310)	(4,378)

**INVERELL SHIRE COUNCIL**  
**ESTIMATES OF INCOME & EXPENDITURE**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**  
**FOR THE YEAR ENDING 30 JUNE 2027**

ESTIMATES FOR	ESTIMATED Expenses	ESTIMATED Revenues	ESTIMATED Operating Result
<b>Functions/Activities</b>			
Goverance	300,950	-	300,950
Administration	9,037,390	(6,678,110)	2,359,280
Public Order & Safety	1,347,020	(414,710)	932,310
Health	(250,840)	(34,250)	(285,090)
Environment	5,420,180	(5,698,380)	(278,200)
Community Services & Education	111,970	(25,820)	86,150
Housing & Community Amenities	1,294,110	(309,380)	984,730
Water Supplies	4,308,830	(6,362,700)	(2,053,870)
Sewerage Services	2,465,560	(3,632,100)	(1,166,540)
Recreation & Culture	3,401,300	(238,560)	3,162,740
Mining Manufacturing & Construction	555,590	(212,600)	342,990
Transport & Communication	7,190,870	(5,883,570)	1,307,300
Economic Affairs	1,619,913	(340,950)	1,278,963
General Purpose Revenue	4,000	(24,480,355)	(24,476,355)
<i>Sub Totals - Functions</i>	<b>36,806,843</b>	<b>(54,311,485)</b>	<b>(17,504,642)</b>
<b>Add Expenses not Involving Flows of Funds</b>			
Depreciation			12,866,790
Increase in Employee's Leave Entitlements			3,037,360
Carrying Amount of Assets Sold			232,000
<b>Subtract Income not Involving Flow of Funds</b>			
Non-Cash Contributions (eg Land)			
<i>Sub Total - Funds Not Involving Flow of Funds</i>			<b>16,136,150</b>
<b>Less Non-Operating Funds Employed</b>			
Proceeds from Sale of Assets			(522,000)
Costs of Real Estate Asset Sold			-
Loan Fund Used			-
Other Debt Finance			-
Repayment by Deferred Debtors			-
<i>Sub Total - Non-Operating Funds Employed</i>			<b>(522,000)</b>
<b>Add Funds Deployed for Non Operating Purposes</b>			
Acquisition of Assets			13,662,592
Development of Real Estate			
Advances to Deferred Debtors			
Repayment of Loans			391,320
Repayment of Other Debts			
<i>Sub total - Funds Deployed for Non operating Purposes</i>			<b>14,053,912</b>
<b>Subtract Unexpended Grants &amp; Contributions Received During the Year</b>			
Unexpended Specific Purpose Grants			-
Developer Contributions (S.94 and Water & Sewer)			(89,000)
<i>Sub Total - Unexpended Grants &amp; Contributions Received During the Year</i>			<b>(89,000)</b>
<b>Total Income and Expenditure</b>			<b>12,074,420</b>
Add Back Non Cash Amounts			(13,098,790)
Add Transfers to/(from) Internally Restricted Assets			1,020,468
<b>BUDGET (SURPLUS)/DEFICIT</b>			<b>(3,902)</b>

BUDGET SUMMARY FOR YEAR ENDING 30 JUNE 2027				
The anticipated result for the year is a deficit of \$12,074,420 which consists of:				
GENERAL	9,347,430	Deficit		
WATER SUPPLY	1,640,940	Deficit		
SEWERAGE SERVICES	1,086,050	Deficit		
<b>TOTAL*</b>	<b>12,074,420</b>	<b>Deficit</b>		
*These reflect the results of activities EXCLUDING the net movement of internally restricted asset (Reserves)				
To assist in understanding the result under the old "Working Funds" format the result are as listed in the following table				
	GENERAL	WATER	SEWERAGE	TOTAL
Anticipated (Surplus)/ Deficit	9,347,430	1,640,940	1,086,050	12,074,420
Deduct Depreciation	(10,137,160)	(1,642,340)	(1,087,290)	(12,866,790)
Net Reserves Utilised	1,020,468	-	-	1,020,468
Carrying Amount of of Assets Sold	(232,000)	-	-	(232,000)
Working Funds Results (Surplus) / Deficit	(1,262)	(1,400)	(1,240)	(3,902)



**INVERELL SHIRE COUNCIL**  
**BUDGETED STATEMENT OF CASH FLOWS**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**

ESTIMATES FOR	2022/2023 \$000	2023/2024 \$000	2024/2025 \$000	2025/2026 \$000	2026/2027 \$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>					
<b>Receipts</b>					
Rates & Annual Charges	( 23,771)	( 24,379)	( 24,955)	( 25,545)	( 26,180)
User Charges & Fees	( 5,406)	( 5,504)	( 5,603)	( 5,711)	( 5,840)
Interest & Investment Revenue	( 682)	( 948)	( 1,224)	( 1,224)	( 1,224)
Other Revenue	( 696)	( 701)	( 707)	( 714)	( 721)
Grants & Contributions provided for operating purposes	( 12,052)	( 12,127)	( 12,506)	( 12,732)	( 12,977)
Grants & Contributions-Capital	( 941)	( 8,801)	( 874)	( 874)	( 875)
<b>Payments</b>					
Employee Benefits & On Costs	15,735	16,201	16,608	17,053	17,466
Borrowing Costs	448	414	383	359	338
Materials & Contracts	8,654	8,962	9,233	9,463	10,106
Other Expenses	4,910	5,000	5,112	5,230	5,351
Suspense / Disbursement Accounts	-	-	-	-	-
<i>Net Cash provided by (or used in) operating activities</i>	( 13,801)	( 21,884)	( 14,534)	( 14,693)	( 14,556)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>					
<b>Receipts</b>					
Sale of investments					
Sale of Real Estate Assets					
Sale of Property, Plant & Equipment	( 711)	( 723)	( 464)	( 805)	( 522)
Sale of interest in joint ventures/associates					
Other					
<b>Payments</b>					
Purchase of Investments					
Purchase of Property, Plant & Equipment	22,910	27,270	16,225	15,242	13,663
Purchase of Real Estate					
Other					
<i>Net cash provided by (or used in) investing activities</i>	22,199	26,547	15,761	14,437	13,141
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>					
<b>Receipts</b>					
Borrowings & Advances	( 10,000)	-	-	-	-
Other					
<b>Payments</b>					
Borrowings & Advances	950	789	760	604	391
Lease Liabilities					
Other					
<i>Net cash provided by (or used in) financing activities</i>	( 9,050)	789	760	604	391
<i>Net Increase/(decrease) in cash assets held</i>	( 652)	5,453	1,987	348	( 1,024)

**INVERELL SHIRE COUNCIL**  
**CONSOLIDATED PROFIT AND LOSS STATEMENT**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**

ESTIMATES FOR	2022/2023 \$000	2023/2024 \$000	2024/2025 \$000	2025/2026 \$000	2026/2027 \$000
<b>EXPENSES FROM ORDINARY ACTIVITIES</b>					
Employee Benefits & On Costs	15,735	16,201	16,608	17,053	17,466
Borrowing Costs	448	414	383	359	338
Materials & Contracts	8,654	8,962	9,233	9,463	10,106
Depreciation	12,730	12,767	12,805	12,836	12,867
Other Expenses	4,910	5,000	5,112	5,230	5,351
<b>TOTAL EXPENSES FROM ORDINARY ACTIVITIES</b>	<b>42,476</b>	<b>43,344</b>	<b>44,141</b>	<b>44,941</b>	<b>46,128</b>
<b>REVENUE FROM ORDINARY ACTIVITIES</b>					
Rates & Annual Charges	( 23,771)	( 24,379)	( 24,955)	( 25,545)	( 26,180)
User Charges & Fees	( 5,406)	( 5,504)	( 5,603)	( 5,711)	( 5,840)
Interest & Investment Revenue	( 682)	( 948)	( 1,224)	( 1,224)	( 1,224)
Other Revenue	( 696)	( 701)	( 707)	( 714)	( 721)
Grants & Contributions provided for operating purposes	( 12,052)	( 12,127)	( 12,506)	( 12,732)	( 12,977)
Net Gain/Loss on Disposal of Assets	( 48)	( 310)	( 104)	( 165)	( 290)
<b>TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>( 42,654)</b>	<b>( 43,969)</b>	<b>( 45,100)</b>	<b>( 46,090)</b>	<b>( 47,233)</b>
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>( 178)</b>	<b>( 625)</b>	<b>( 959)</b>	<b>( 1,148)</b>	<b>( 1,105)</b>
Grants & contributions provided for Capital Purposes	( 941)	( 8,801)	( 874)	( 874)	( 875)
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS</b>	<b>( 1,119)</b>	<b>( 9,426)</b>	<b>( 1,833)</b>	<b>( 2,022)</b>	<b>( 1,979)</b>
Extraordinary Items					
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES</b>	<b>( 1,119)</b>	<b>( 9,426)</b>	<b>( 1,833)</b>	<b>( 2,022)</b>	<b>( 1,979)</b>
<b>ADD BACK NON-CASH ITEMS</b>					
Depreciation	( 12,730)	( 12,767)	( 12,805)	( 12,836)	( 12,867)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	( 663)	( 413)	( 360)	( 640)	( 232)
<b>TOTAL NON-CASH ITEMS</b>	<b>( 13,393)</b>	<b>( 13,181)</b>	<b>( 13,165)</b>	<b>( 13,476)</b>	<b>( 13,099)</b>
<b>CAPITAL AMOUNTS</b>					
Repayment by Deferred Debtors	-	-	-	-	-
Loan Proceeds	( 10,000)	-	-	-	-
Acquisition of Assets	22,910	27,270	16,225	15,242	13,663
Principal Loan Repayments	950	789	760	604	391
<b>TOTAL CAPITAL AMOUNTS</b>	<b>13,860</b>	<b>28,059</b>	<b>16,985</b>	<b>15,846</b>	<b>14,054</b>
<b>CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>( 652)</b>	<b>5,453</b>	<b>1,987</b>	<b>348</b>	<b>( 1,024)</b>
<b>INTERNALLY RESTRICTED ASSET MOVEMENTS</b>					
Net Transfers to/From Internally Restricted Assets	648	( 5,456)	( 1,991)	( 352)	1,020
<b>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 4)</b>

**COUNCIL OF THE SHIRE OF INVERELL**  
**CONSOLIDATED BALANCE SHEET**  
**(COMBINED GENERAL, WATER AND SEWERAGE FUNDS)**

	Audited Actual 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000	Estimated 2030 \$'000	Estimated 2031 \$'000	Estimated 2032 \$'000
<b>ASSETS</b>												
<b>CURRENT ASSETS</b>												
Cash and Cash Equivalents	7,561	2,754	2,769	2,698	2,712	2,695	2,867	2,737	2,599	2,753	2,692	2,744
Investments	18,519	19,869	10,669	11,069	10,869	10,369	11,069	11,069	10,869	10,869	10,869	10,869
Receivables	3,668	3,660	3,663	3,666	3,666	3,668	3,670	3,672	3,674	3,676	3,678	3,680
Inventories	518	518	518	518	518	518	518	518	518	518	518	518
Contract Assets	4,243	3,973	1,273	1,173	1,083	1,003	933	863	803	743	683	633
Other	447	447	447	447	447	447	447	447	447	447	447	447
Non-Current assets classified as held for sale	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL CURRENT ASSETS</b>	<b>34,946</b>	<b>31,221</b>	<b>19,339</b>	<b>19,569</b>	<b>19,295</b>	<b>18,700</b>	<b>19,504</b>	<b>19,306</b>	<b>18,110</b>	<b>19,006</b>	<b>18,887</b>	<b>18,891</b>
<b>NON - CURRENT ASSETS</b>												
Investments	43,566	44,066	55,566	49,566	47,566	47,566	47,566	48,566	50,566	50,566	51,566	52,566
Receivables	559	557	554	553	551	549	547	545	543	541	539	537
Infrastructure, Property, Plant and Equipment	773,533	776,070	785,597	799,677	802,737	804,503	805,067	806,061	807,501	809,050	810,629	812,846
Investment Property	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280
<b>TOTAL NON - CURRENT ASSETS</b>	<b>820,938</b>	<b>823,973</b>	<b>844,987</b>	<b>853,076</b>	<b>854,134</b>	<b>855,898</b>	<b>856,460</b>	<b>859,452</b>	<b>861,890</b>	<b>863,437</b>	<b>866,214</b>	<b>869,229</b>
<b>TOTAL ASSETS</b>	<b>855,884</b>	<b>855,194</b>	<b>864,326</b>	<b>872,645</b>	<b>873,429</b>	<b>874,598</b>	<b>875,964</b>	<b>877,758</b>	<b>880,000</b>	<b>882,443</b>	<b>885,101</b>	<b>888,120</b>
<b>LIABILITIES</b>												
<b>CURRENT LIABILITIES</b>												
Payables	2,865	2,809	2,752	2,694	2,635	2,575	2,514	2,452	2,389	2,325	2,261	2,197
Income Received in Advance	0	0	0	0	0	0	0	0	0	0	0	0
Contract Liabilities	3,545	2,375	1,395	1,135	905	715	555	425	325	245	175	125
Borrowings	653	617	790	760	603	391	407	424	441	459	477	497
Employee Benefit Provisions	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910
Provisions	212	212	212	212	212	212	212	212	212	212	212	212
<b>TOTAL CURRENT LIABILITIES</b>	<b>12,185</b>	<b>10,923</b>	<b>10,059</b>	<b>9,711</b>	<b>9,265</b>	<b>8,803</b>	<b>8,598</b>	<b>8,423</b>	<b>8,277</b>	<b>8,151</b>	<b>8,035</b>	<b>7,941</b>
<b>NON - CURRENT LIABILITIES</b>												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	1,695	1,067	9,944	9,195	8,582	8,191	7,793	7,359	6,918	6,459	5,983	5,485
Employee Benefit Provisions	92	92	92	92	92	92	92	92	92	92	92	92
Provisions	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891
<b>TOTAL NON - CURRENT LIABILITIES</b>	<b>8,668</b>	<b>8,050</b>	<b>16,927</b>	<b>16,168</b>	<b>15,565</b>	<b>15,174</b>	<b>14,766</b>	<b>14,342</b>	<b>13,901</b>	<b>13,442</b>	<b>12,966</b>	<b>12,468</b>
<b>TOTAL LIABILITIES</b>	<b>20,853</b>	<b>18,973</b>	<b>26,986</b>	<b>25,879</b>	<b>24,830</b>	<b>23,977</b>	<b>23,364</b>	<b>22,765</b>	<b>22,178</b>	<b>21,593</b>	<b>21,001</b>	<b>20,409</b>
<b>NET ASSETS</b>	<b>835,031</b>	<b>836,221</b>	<b>837,340</b>	<b>846,766</b>	<b>848,599</b>	<b>850,621</b>	<b>852,600</b>	<b>854,993</b>	<b>857,822</b>	<b>860,850</b>	<b>864,100</b>	<b>867,711</b>
<b>EQUITY</b>												
Retained Earnings	593,858	595,048	596,167	605,593	607,426	609,448	611,427	613,520	616,649	619,677	622,927	626,538
Revaluation Reserves	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173
Council equity interest	835,031	836,221	837,340	846,766	848,599	850,621	852,600	854,993	857,822	860,850	864,100	867,711
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EQUITY</b>	<b>835,031</b>	<b>836,221</b>	<b>837,340</b>	<b>846,766</b>	<b>848,599</b>	<b>850,621</b>	<b>852,600</b>	<b>854,993</b>	<b>857,822</b>	<b>860,850</b>	<b>864,100</b>	<b>867,711</b>

More detailed information is provided for the 10-year period commencing 2022/2023 in Council's Long-Term Financial Plan, which is available on Council's website.



# Asset Management

## Strategic Asset Management

Council is committed to strategic long term Asset Management as a primary means of ensuring the continued financial sustainability of the Council and Community. Council has, over the last 10 years, placed significant emphasis on the maintenance, renewal and upgrade of its assets. Council maintains a substantial Asset Inventory and all of its Assets are recorded in its Asset Register. Council is currently in the process of expanding the information held in its systems into comprehensive strategic Asset Management Plans.

## Asset Renewal, Upgrade and New Assets

Council recognises the importance of ensuring it renews and upgrades its assets at a rate at least equivalent to depreciation and that generally, new assets should only be acquired after its current asset maintenance, renewal and upgrade needs are met.

## Capital Expenditure on Assets

The following table indicates Council's level of Capital Expenditure on Asset Renewal, Asset Upgrade and New Assets over the next five (5) years.

	2022/2023 \$'000 Estimated	2023/2024 \$'000 Estimated	2024/2025 \$'000 Estimated	2025/2026 \$'000 Estimated	2026/2027 \$'000 Estimated
Capital Asset Expenditure	22,910	27,270	16,225	13,663	14,394
Annual Depreciation	12,730	12,767	12,805	12,836	12,898
<b>Surplus /(Deficit)</b>	<b>10,180</b>	<b>14,503</b>	<b>3,420</b>	<b>827</b>	<b>1,496</b>

As shown, Council is budgeting to spend \$30.4M more on Asset Renewals and Upgrades over the next five (5) years than the Depreciation Expense. This includes the redevelopment of the Inverell Aquatic Center of \$25.77M

Attention is drawn to the proposed actions to be undertaken during 2022/23 in respect of the redevelopment of the Inverell Aquatic Centre. Further information on the funding for this project can be found in Attachment 10 of this report.

## Maintenance of Assets

Council on a continuing basis seeks to maintain its Assets to a high standard. Asset maintenance funds are allocated in each yearly budget based on historical costs and on a needs basis as identified in Council's Assets Management Systems. In instances where emergency maintenance of an asset is required, which cannot be funded from the annual maintenance budget, funds are available in Council's Internally Restricted Assets which may be redirected for these purposes. Council maintains specific Internally Restricted Assets for emergency equipment breakdown in its customer sensitive Water and Sewerage Funds.

## Insurance coverage of Assets

Council comprehensively insures all of its assets. On an annual basis Council reassesses the values of its assets for insurance coverage purposes. This reassessment of values has contributed to the significant increase in insurance costs.

### **Disposal of Assets**

On a continuing basis Council reviews its Assets to identify assets which are obsolete or surplus to Council's requirements. Assets so identified are disposed of in accordance with Council's Procurement and Disposals Policy.

## Budget Report Attachments

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## Attachment 1

### Significant Variations/One-Off Expenditure Increases

In respect of the core budget, a continuation of all Council's existing services and infrastructure levels are maintained for 2022/2023. That said, Council will still need to take actions to ensure it continues to be sustainable in the long term. It will also be required going forward, that Council continue to carefully consider the impact that any new project, infrastructure or initiative will have on Council's Operational Budget. While Council has been able to absorb a range of cost increases in the past due to cost savings realised as a direct result of its operational efficiency and effectiveness program, this is now becoming very difficult. Council will be aware that in the General Fund, Council has now reached a point where only very minimal further energy costs savings will be possible. This has been an area where major cost savings have been realised through Council utilisation of solar energy systems and energy efficient lighting.

#### A. INCREASES IN COUNCIL'S FIXED COSTS

The increases in fixed costs across Council's General Fund have largely been in the areas of employment costs, contracts, materials, electricity/gas and fuel, insurances and legislative compliance. Examples of these cost increases are as follows:

##### a) Insurance:

Council's insurances increased significantly over the last decade. The following costs are expected in 2022/2023.

BUDGET		2021/2022 \$	2022/2023 \$	VARIANCE Increase/(Decrease) \$
Property Insurance	General Fund	565,570	631,220	65,650
	Water Fund	74,720	82,420	7,700
	Sewer Fund	40,540	44,720	4,180
Public Liability	General Fund	211,360	243,580	32,220
TOTALS		892,190	1,001,940	109,750

Note: As shown, Council's insurance costs are increasing by \$109,000. This increase reflects a general increase in insurance across Australia of approximately 12.3%. It is noted that the above table does include fleet insurance \$304,890 (up from \$276,040). Fleet insurance is funded by Council's Fleet Program.

##### b) Legislative Compliance/State Government Charges:

It is difficult to calculate the current cost to Council for legislative compliance, as it is now a significant factor in almost all of Council's operations, especially in respect of the WHS Act.

The following fixed costs incurred by Council in respect of environmental legislative compliance costs are as follows:

	2020/2021 \$	2021/2022 \$	2022/2023 \$
EPA Licence	3,970	4,010	4,100
Environmental Monitoring	38,880	39,270	39,570
Environmental Works - Maintenance/Construction Programs	5,520	5,610	5,890
<b>TOTALS</b>	<b>48,370</b>	<b>48,890</b>	<b>49,560</b>

Fortunately, Council's waste operations are not subject to the state based waste levies at this time. Should these become applicable to Council, a very substantial cost would apply which would need to be passed directly onto ratepayers.

Council also pays a load-based license fee for discharge from the Sewerage Treatment Works of approximately \$106K per annum.

Council continues to pay the following substantial increase in State Government charges incurred over recent years which are paid from Council's limited General Revenues:

- Increase contribution to NSW Rural Fire Service \$ 172K
  - Increase in Flood Gauge Maintenance Costs \$ 50K
  - Increase in Audit Fees (includes Internal Audit) \$ 56K
- TOTAL \$ 278K**

c) Employment Costs – Combined Fund:

<b>Employments Costs for Operational Plan</b>				
	General \$	Water \$	Sewer \$	TOTAL \$
Wages/Oncost	15,224,907	1,157,294	393,932	16,776,133
Superannuation	1,514,539	115,872	44,270	1,674,681
<b>TOTAL 2022/2023</b>	<b>16,739,446</b>	<b>1,273,166</b>	<b>438,202</b>	<b>18,450,814</b>
Wages/Oncost	14,859,997	1,141,034	396,499	16,397,530
Superannuation	1,450,913	121,116	69,883	1,641,912
<b>TOTAL 2020/2021</b>	<b>16,310,910</b>	<b>1,262,150</b>	<b>466,382</b>	<b>18,039,442</b>
<b>Increase/(Decrease)</b>	<b>428,536</b>	<b>11,016</b>	<b>- 28,180</b>	<b>411,372</b>

As shown above, the total net cost increase in employment costs for 2022/2023 will be \$411,372 across the three (3) funds with the legislated award increase being 2% plus a legislated superannuation increase of 0.5%. Superannuation rates will increase from 9.5% in 2020/2021 to 12% in 2025/2026. This legislative increase will have a cumulative impact of approximately \$200K on Council's 2025/2026 budget.

The continuing large deficit in the now closed Defined Benefits Superannuation Scheme continues to impact Employer Superannuation Contribution Costs.

d) Electricity

Electricity increases have now flattened out and reduced as a result of Council's energy efficiency initiatives. In the 2022/2023 Budget the following costs have been provided for in the Combined Fund:

BUDGET	2021/2022 \$	2022/2023 \$	VARIANCE Increase/(Decrease) \$
General Fund	451,410	438,710	(12,700)
Water Fund	705,000	706,400	1,400
Sewer Fund	150,600	160,900	10,300
TOTALS	1,307,010	1,306,010	(1,000)

Council's energy costs will decrease by \$1,000 during 2022/2023 largely due to the installation of LED street lighting.

e) Contracts

The following Contract expenses are expected in 2022/2023.

BUDGET	2021/2022 \$	2022/2023 \$	VARIANCE Increase/(Decrease) \$
General Fund	973,250	972,300	(950)
Water Fund	10,800	11,300	500
Sewer Fund	5,300	5,500	200
TOTALS	989,350	989,100	(250)

Contract cost will remain almost neutral throughout 2022/2023. This is due to changes in contract costs associated with new vendors delivering cleaning services at village locations.

f) Plant Charges

Council's Plant hire were increased in April 2022 by 10.89% to reflect the significant increase in fuel. Fuel represents the second largest cost to fleet expenditure behind depreciation. This increase will have significant impacts on the cost of delivering council services.

Council was able to purchase diesel late March 2022 for \$1.70 per litre excluding GST. Council Staff will continue to monitor fuel prices over the coming months and Plant Hire rates will be adjusted each month based on the price movement of fuel. Each five (5) cent movement (+/-) will result in Plant Hire Rates being adjusted by (+/-) 0.81%.

Summary

The fixed cost increases/(decreases) for the Rate Pegged General Fund are as follows:

	General Fund \$	Water Fund \$	Sewer Fund \$	TOTALS \$
Insurance Premiums	97,870	7,700	4,180	109,750
Salaries/Wages	364,910	16,260	(2,576)	378,594
Superannuation	63,626	(5,244)	(25,613)	32,769
State Government Charges	670			670
Contracts	(250)			(250)
Electricity	(12,700)	1,400	10,300	(1,000)
TOTALS	514,126	20,116	(13,709)	520,533



## **B. OTHER BUDGET INCREASES – ADMINISTRATIVE AND OTHER PROGRAMS:**

In respect of Council's revenue funded administrative and other programs, outside of increases in the Budget to cover increases in fixed costs, the only increases provided have been provided to the following Budgets:

	\$
Computer Support	64,970
White Ribbon Workplace Support Programs	(6,350)
Councillor Superannuation	15,560
Finance Services - FBT	(5,500)
Inverell Youth Council	5,000
Special Projects	(20,000)
<b>TOTALS</b>	<b>53,680</b>

All of the above costs are required due to either legislative obligations or to meet ongoing operational costs.

The Operational Plan and Budget provides for a continuation of Council's financial support of the Inverell Art Gallery, Pioneer Village, National Transport Museum, being the major cultural and tourism assets of the Shire. Tourism is worth \$60.7M p.a. to the Shire economy.

## **C. EXISTING SERVICE LEVELS – WORKS AND MAINTENANCE PROGRAMS:**

The 2022/2023 budget provides for all of Council's existing service levels to be met and for Council to renew its existing assets. This budget also provides for the infrastructure backlog to be removed over the next ten (10) years and the majority of maintenance budgets have been increased by CPI – 2.5%.

In respect of Council's revenue funded works and maintenance programs, outside of increases in the budget to cover increases in fixed costs, CPI movements and some grant funded programs, additional one-off increases/decrease have been provided to the following Budgets:

	\$
Civil & Environment Services Telephone	(2,065)
Inverell Baths	17,400
<b>TOTALS</b>	<b>15,335</b>

## Attachment 2

### Industry Assistance and Promotion

The 2022/2023 Operational Plan includes an allocation for the assistance and promotion of Business and Industry of \$117K. These funds may be utilised, subject to a resolution of Council, for works on Private Lands or for the provision of direct financial assistance to private individuals and businesses during 2022/2023.

# Attachment 3

## 2022/2023 WORKS PROGRAM

<b>URBAN WORKS PROGRAM</b>				
	<b>Income</b>	<i>Revenue Funded</i>		(692,190)
	<b>Expenditure</b>	<b>Urban Streets - Program</b>		
		PJ-138270-1000	Urban Works Program	500,155
			Contribution to Loan Repayment	98,760
			PAMP Program	47,735
		PJ-138271		
		<b>Community Programs</b>		
		PJ-139120-3050	Delungra Upgrade Works	7,540
		PJ-139120-3001	Ashford Community Works	7,540
		PJ-139120-3020	Bonshaw Community Works	1,120
		PJ-139120-3230	Yetman Community Works	7,540
		PJ-139120-3080	Graman Community Works	1,120
		PJ-139120-3090	Gum Flat Community Works	1,120
		PJ-139120-3070	Gilgai Community Works	7,540
		PJ-139120-3160	Oakwood Community Works	1,120
		PJ-139120-3150	Nullamanna Community Works	1,120
		PJ-139120-3060	Elsmore Community Works	1,120
		PJ-139120-3190	Stannifer Community Works	1,120
		PJ-139120-3230	Tingha Community Works	7,540
				(7,540)
<b>STORMWATER MANAGEMENT PROGRAM</b>				
	<b>Income</b>	<i>Revenue Funded</i>		(146,770)
	<b>Expenditure</b>	PJ-135960-3100	Drainage Project	146,770
				-
<b>CBD WORKS</b>				
	<b>Income</b>	<i>Revenue Funded</i>		(104,275)
	<b>Expenditure</b>	PJ-141330-4570	Maintenance	70,315
		PJ-141340-1000	Major Maintenance	11,220
		PJ-141330-3600	CBD Tree Maintenance	11,370
		PJ-141331-4450	Upgrade Works	-
		PJ-141330-1260	CBD Landscaping	11,370
				-
<b>RTA BLOCK GRANT PROGRAM - Regional Roads, Grant Funded</b>				
	<b>Income</b>	PJ-122400-1000	Grant Funding	(2,912,000)
	<b>Expenditure</b>	PJ-137560-1000	Maintenance	1,329,735
		PJ-137561-1000	Capital Upgrades	175,900
		PJ-137561-1000	Resealing Program	538,495
		PJ-137830-1000	Heavy Patching	147,217
		PJ-143001-1100	Allocation to \$ for \$ Repair Program	544,993
		PJ-137840-1000	Traffic Facilities	160,000
		PJ-137810-1000	Pavement Management	15,660
				-
<b>RTA BLOCK GRANT PROGRAM - SH 12</b>				
	<b>Income</b>	PJ-122370-1000-42201	As per Contract	(400,500)
	<b>Expenditure</b>	PJ-137770-1000	As per Contract	400,500
				-
<b>REPAIR PROGRAM</b>				
	<b>Income</b>	PJ-122460-1000-41422	Grant Funding	(544,993)
	<b>Expenditure</b>		Block Grant \$ for \$ Funding	(544,993)
			Renewal/Reconstruction /Heavy Patching	1,089,986
				-
<b>ACRD PROGRAM</b>				
	<b>Income</b>	PJ-122760-1000-41400	Grant Funding	(2,378,230)
	<b>Expenditure</b>	PJ-138690-4450	Gravel Resheeting	1,187,735
			Blackspot Program	25,915
			Bitumen Reseals	322,040
			Culverts & Causeways	243,180
			Renewal/Reconstruction /Heavy Patching	254,780
			Maintenance Program	310,110
			Environmental Works	5,890
		PJ-138910-1000	Pavement Management	28,580
				-
<b>3x4 PROGRAM</b>				
	<b>Income</b>	PJ-122860-4450-45009	Grant Funded - Must be utilised on Regional Roads	(160,000)
	<b>Expenditure</b>	PJ-138730-4450		160,000
				-
<b>ROADS TO RECOVERY</b>				
	<b>Income</b>	PJ-122880-1000-45009	Grant Funding	(1,402,055)
	<b>Expenditure</b>		Bitumen Surface Rehabilitation	693,280
			Culverts/Causeways/Bridges	-
			Renewal/Reconstruction/Heavy Patching	708,775
			Gravel Resheeting	-
				-



## Attachment 4

SUMMARY OF SHIRE ROAD AND ROADSIDE FACILITIES MAINTENANCE/UPGRADE PROGRAMS					
FUNDING			2020/2021	2021/2022	2022/2023
<b>GRAVEL SHIRE ROADS</b>					
Maintenance	Maintenance Grading	Revenue	1,147,160	1,170,105	1,193,520
	Maintenance Grading MCE Allocation	Revenue	358,270	366,090	372,290
	Roadside Facilities and Furnishings	Revenue	292,185	293,275	299,020
			<b>1,797,615</b>	<b>1,829,470</b>	<b>1,864,830</b>
New Surfaces	New Gravel Surfaces/Patching - Revenue Funded	Revenue	307,795	309,670	314,935
	New Gravel Surfaces - ACRD Funded	Grant - ACRD	1,112,920	1,130,740	1,187,735
	New Gravel Surfaces - Roads to Recovery Funded	Grant - R2R	402,055	-	-
			<b>1,822,770</b>	<b>1,440,410</b>	<b>1,502,670</b>
TOTAL GRAVEL ROADS BUDGET			<b>3,620,385</b>	<b>3,269,880</b>	<b>3,367,500</b>
<b>SEALED SHIRE ROADS</b>					
Maintenance	Bitumens Seal and Shoulder Maintenance	Revenue	470,590	473,010	482,540
	ACRD Funded Maintenance Program	Grant - ACRD	Included in Jobs	Included in Jobs	Included in Jobs
	Roadside Facilities and Furnishings	Revenue	389,360	390,805	400,665
			<b>859,950</b>	<b>863,815</b>	<b>883,205</b>
New Surfaces	Bitumen Reseals - ACRD Funded	Grant - ACRD	260,780	264,960	278,320
	Bitumen Surface Renewal - ACRD Funded	Grant - ACRD	270,835	275,410	289,250
	Bitumen Reseals - Roads to Recovery Funded	Grant - R2R	693,280	693,280	693,280
	Bitumen Surface Renewal - Roads to Recovery Funded	Grant - R2R	708,774	708,775	708,775
			<b>1,933,669</b>	<b>1,942,425</b>	<b>1,969,625</b>
TOTAL SHIRE SEALED ROADS BUDGET			<b>2,793,619</b>	<b>2,806,240</b>	<b>2,852,830</b>
<b>INVERELL URBAN MAINTENANCE</b>					
Maintenance	Inverell Sealed Streets Maintenance	Revenue	307,570	309,930	316,235
	Roadside Facilities/Furnishings/Town Approaches	Revenue	44,330	44,600	45,495
	Inverell Unsealed Streets/Laneways/Footpaths Mtce	Revenue	180,580	181,770	185,395
	Carparks	Revenue	76,720	78,875	79,260
	Urban Drainage Maintenance (Part was prev. Capital)	Revenue	54,020	55,080	55,810
	Bitumen Driveways	Revenue	12,790	12,860	13,120
	Cycleway Maintenance	Revenue	16,070	16,130	16,460
	Bus Shelters	Revenue	6,650	6,815	7,120
	CBD Maintenance Program	Revenue	68,040	69,400	70,315
	CBD Tree Maintenance	Revenue	22,160	22,600	22,740
	CBD Minor Capital Upgrades	Revenue	11,080	11,150	11,220
	CBD Major maintenance	Revenue	19,090	19,090	19,090
	Traffic Signs Maintenance	Revenue	56,010	56,465	57,630
	New Traffic Signs	Revenue	17,210	17,400	17,780
	Street Tree Maintenance	Revenue	60,980	61,430	62,660
	New Street Trees	Revenue	8,560	8,605	8,785
	Tree Grow Out Facility	Revenue	2,560	1,675	1,710
	Street Lighting	Revenue	172,150	164,170	138,890
	Street Cleaning	Revenue	327,830	331,735	337,695
			<b>1,464,400</b>	<b>1,469,780</b>	<b>1,467,410</b>
New Surfaces/ Pavements	Urban Works Program - Revenue Funded	Revenue	570,680	584,950	500,155
	Bitumen Reseals	Revenue	176,610	179,440	188,490
			<b>747,290</b>	<b>764,390</b>	<b>688,645</b>
TOTAL URBAN STREETS BUDGET			<b>2,211,690</b>	<b>2,234,170</b>	<b>2,156,055</b>
<b>VILLAGES MAINTENANCE</b>					
Maintenance	Villages Sealed Streets Maintenance	Revenue	37,410	37,590	38,345
	Roadside Facilities and Furnishings	Revenue	49,105	49,540	50,235
	Villages Unsealed Streets/Footpaths Maintenance	Revenue	55,075	55,310	56,435
	Street Cleaning	Revenue	63,070	64,130	64,875
			<b>204,660</b>	<b>206,570</b>	<b>209,890</b>
New Surfaces/ Pavements	Bitumen Reseals-ACRD Funding	Grant - ACRD	40,960	41,630	43,720
	Bitumen Reseals-Revenue Funded	Revenue	25,350	25,350	25,350
	Urban Drainage Program (Stormwater Man.Charge)	Revenue	146,000	146,770	146,770
			<b>212,310</b>	<b>213,750</b>	<b>215,840</b>
TOTAL VILLAGE STREETS BUDGET			<b>416,970</b>	<b>420,320</b>	<b>425,730</b>
<b>BLACK SPOTS</b>					
	ACRD	Grant - ACRD	24,280	24,670	25,915
	R2R	Grant - R2R			
			<b>24,280</b>	<b>24,670</b>	<b>25,915</b>
<b>BRIDGES/CULVERTS/CAUSEWAYS - SHIRE ROADS</b>					
	Revenue Funded	Revenue	37,405	37,645	38,405
	ACRD Funded	Grant - ACRD	227,855	231,510	243,180
	Roads to Recovery Funded	Grant - R2R	298,973	-	-
			<b>564,233</b>	<b>269,155</b>	<b>281,585</b>
TOTAL RECURRENT ALLOCATION			<b>9,631,177</b>	<b>9,024,435</b>	<b>9,109,615</b>
<b>PLUS SPECIAL ALLOCATIONS</b>					
	Bitumen Reseals - Fit for the Future Backlog Program	Revenue	229,060	241,560	190,020
	Bitumen Surface Renewal - Fit for the Future Backlog	Revenue - SRV	875,500	816,070	595,000
	Backlog Prevention - Fit for the future Backlog Program	Revenue - SRV	130,000	135,000	250,000
	Road Asset Renewal/Update Program - Non Recurrent	Revenue	341,055	341,055	341,055
	Program (Special Project Roads)				
GRAND TOTAL FOR SHIRE ROADS			<b>11,206,792</b>	<b>10,558,120</b>	<b>10,485,690</b>
	BLOCK GRANT REGIONAL ROADS - MTCE	Grant - Block	1,857,673	1,870,852	1,812,612
	BLOCK GRANT REGIONAL ROADS - RENEWAL	Grant - Block	658,495	714,395	714,395
	REPAIR PROGRAM Council Contribution	Grant - Block	555,832	544,993	544,993
	REPAIR PROGRAM RMS Contribution	Grant - Repair Prgm	555,832	544,993	544,993
GRAND TOTAL FOR REGIONAL ROADS			<b>3,627,832</b>	<b>3,675,233</b>	<b>3,616,993</b>
GRAND TOTAL FOR ALL ROADS			<b>14,834,624</b>	<b>14,233,353</b>	<b>14,102,683</b>

# Attachment 5

## CAPITAL EXPENDITURE 2022/2023 (ASV SCENARIO)

PROGRAM	LEDGER NUMBER	DESCRIPTION	ORIGINAL CAPITAL BUDGET		FUNDING		
			AMOUNT	SECTION TOTAL			AMOUNT
ADMINISTRATIVE SERV.	159060-1000	OFFICE FURNITURE & EQUIPMENT-DESKS, CHAIRS	5,200				
	134940-1000	ACQUISITION OF ART PRIZE	4,500				
	160470-1000	ART GALLERY REFURBISHMENTS	5,000	14,700			
ENGINEERING	160800-1100	ENGINEERS INSTRUMENTS & EQUIPMENT	2,100	2,100			
BUSH FIRE	159141-1000	EQUIPMENT ISSUES	200,000	200,000	GRANT	121121-1000	200,000
SES	132851-4450	SES BUILDING UPGRADE	7,150	7,150			
INFORMATION SERVICES	130101-1000	COMPUTER EQUIPMENT	76,290				
	130101-4910	COMPUTER EQUIPMENT					
	130111-5130	COMPUTER EQUIPMENT - NEW PRINTING EQUIPMENT	39,200				
	130111-5162	COMPUTER EQUIPMENT - NEW HARDWARE	32,000	147,490			
SPORTING FIELDS	160660-1100	SPORTS GROUND IMPROVEMENT-SPORT CNL	20,000		CONTRIBUTION	127090-1000	10,000
	137103-1000	INVERELL SWIMMING POOL REDEVELOPMENT	10,000,000		LOANS	163521-4630	10,000,000
	134929-1000	EQUESTRIAN CENTRE UPGRADE	4,000	10,024,000			
CEMETERY	136391-4450	CEMETERY	15,000	15,000			
LIBRARY	160180-1100	LIBRARY-CORPORATE SERVICE COLLECTION	1,490				
	160190-1000	LIBRARY BOOKS	62,360				
	160200-1000	LIBRARY BOOKS - CO-OPERATIVE CONTRIBUTION	23,190				
	160240-1000	NON BOOK MATERIALS-VIDEOS CASSETTES ETC.	10,210				
	160245-1000	LIBRARY - OFFICE EQUIPMENT	2,000				
	160270-1000	LIBRARY SECURITY SYSTEM	2,380				
	160395-1000	LIBRARY-SPECIAL GRANT PROJECT	26,500	128,130	GRANT	160389-1000	26,500
OTHER NEW INFRASTRUCTURE ASSETS	129381-1000	MINOR COMMUNITY INFRASTRUCTURE ASSETS	40,000				
	129391-1000	SPECIAL PROJECTS	40,000				
	159772-1000	ENERGY EFFICIENCY PROGRAM	40,000	120,000			
PLANT	161590-1000	SMALL PLANT	80,000		PLANT REPLACE. IRA	161680-6220	1,024,990
	161610-1000	WORKSHOP EQUIPMENT	40,000		Less Sales	168100/16811	(711,000)
	161600-1000	LIGHT CARS/TRUCKS	825,500				
	161620-1000	HEAVY PLANT	790,490	1,735,990			
TOTAL			12,394,560	12,394,560	REVENUE FUNDING REQUIRED		1,844,070
SEWERAGE	907170-1000	OTHER EQUIPMENT	14,000		CAPITAL WORKS IRA	907360-6220	415,500
	907110-1100	MAINS RELINING PROGRAM					
	906541-1100	FITTING AND INSTALLATIONS	10,000				
	907250-3100	RETICULATION MAINS	107,690				
	907240-1000	CAPITAL INFRASTRUCTURE WORKS					
	907320-3050	SEWER TREATMENT WORKS - DELUNGRA					
	907320-3070	SEWER TREATMENT WORKS - GILGAI					
	907321-3100	SEWER TREATMENT WORKS - INVERELL	1,200,000				
	907270-1000	PUMPING STATIONS					
	907272-1000	TELEMENTRY UPGRADES - INVERELL					
	907272-3050	TELEMENTRY UPGRADES - DELUNGRA					
TOTAL			1,331,690	1,331,690	REVENUE FUNDING REQUIRED		916,190
WATER	813220-1100	MAINS REPLACEMENT - INVERELL	118,460		CAPITAL WORKS IRA	813380-6220	-
	813230-3100	MINOR MAINS EXTENSIONS-INVERELL	53,840				
	813282-1000	PUMP STATION UPGRADES	50,000				
	813290-3100	OTHER EQUIPMENT	11,000				
	813285-1000	BACKFLOW PREVENTION	50,000				
	813288-3100	TELEMENTRY UPGRADES	-				
	813260-3100	TREATMENT PLANTS	292,000				
	813342-1000	RESERVOIRS CAPITAL UPGRADES	235,000				
	813180-1000	CAPITAL INFRASTRUCTURE WORKS	732,000				
	813280-3100	METERING - INVERELL	73,900				
TOTAL			1,616,200	1,616,200	REVENUE FUNDING REQUIRED		1,616,200
ROADS	135960-3100	URBAN DRAINAGE RECONSTRUCTION-Construction Costs	146,770				
	138270-1000	URBAN WORKS PROGRAM	500,155				
	141331-4450	CBD WORKS	19,090				
	137561-1000	BLOCK GRANT WORKS	714,395		GRANT	122400-4450	714,395
	138691-1000	ACRD GRANT WORKS	2,039,540		GRANT	122760-1000	2,039,540
	138730-4450	3x4 GRANT WORKS	160,000		GRANT	122860-4450	160,000
	138271-1000	ACTIVE TRANSPORT PROGRAM (PAMP)	47,735				
	138280-1000	REPAIR PROGRAM WORKS	1,089,986		GRANT	122460-1000	1,089,986
	138400-1000	ROADS TO RECOVERY PROGRAM WORKS	1,402,055		GRANT	122880-1000	1,402,055
	139120	VILLAGES DEVELOPMENT WORKS	45,540				
	139200-1000	VILLAGES BITUMEN RESEALS	25,350				
	140110-1100	GRAVEL RESHEETING MINOR ROADS	44,220				
	140190-1000	GRAVEL RESHEETING MINOR ROADS	146,920				
	139402-1100	F4F - ROAD BACKLOG GRAVEL RESHEETING	-				
	139404-6445	F4F - ROAD BACKLOG HEAVY PATCHING/STABILISATION	595,000				
	139405-6445	ROAD BACKLOG PREVENTION	250,000				
	139433-1000	SPECIAL PROJECTS - ROADS INFRASTRUCTURE FUND	341,055				
TOTAL			7,567,811	7,567,811	REVENUE FUNDING REQUIRED		2,161,835
TOTAL ACQUISITION OF ASSETS			22,910,261				
TOTAL ASSET RENEWALS			12,662,086		TOTAL IRA FUNDING		729,490
TOTAL NEW ASSETS			10,248,175		GRANT FUNDING		5,642,476
					LOAN FUNDING		10,000,000
					TOTAL 21/22 UNEXPENDED GRANTS		-
					TOTAL REVOTES/EQUITY		-
					REVENUE FUNDING REQUIRED		6,538,295
					TOTAL		22,910,261

**CAPITAL EXPENDITURE 2022/2023 (RATE PEG ONLY SCENARIO)**

PROGRAM	LEDGER NUMBER	DESCRIPTION	ORIGINAL CAPITAL BUDGET		FUNDING	AMOUNT
			AMOUNT	SECTION TOTAL		
ADMINISTRATIVE SERV.	159060-1000	OFFICE FURNITURE & EQUIPMENT-DESKS, CHAIRS	5,200			
	134940-1000	ACQUISITION OF ART PRIZE	4,500			
	160470-1000	ART GALLERY REFURBISHMENTS	5,000	14,700		
ENGINEERING	160800-1100	ENGINEERS INSTRUMENTS & EQUIPMENT	2,100	2,100		
BUSH FIRE	159141-1000	EQUIPMENT ISSUES	200,000	200,000	GRANT	121121-1000 200,000
SES	132851-4450	SES BUILDING UPGRADE	-	-		
INFORMATION SERVICES	130101-1000	COMPUTER EQUIPMENT	76,290			
	130101-4910	COMPUTER EQUIPMENT				
	130111-5130	COMPUTER EQUIPMENT - NEW PRINTING EQUIPMENT	39,200			
	130111-5162	COMPUTER EQUIPMENT - NEW HARDWARE	15,000	130,490		
SPORTING FIELDS	160660-1100	SPORTS GROUND IMPROVEMENT-SPORT CNL.	20,000		CONTRIBUTION	127090-1000 10,000
	137103-1000	INVERELL SWIMMING POOL REDEVELOPMENT	10,000,000		LOANS	163521-4630 10,000,000
	134929-1000	EQUESTRIAN CENTRE UPGRADE	4,000	10,024,000		
CEMETERY	136391-4450	CEMETERY	15,000	15,000		
LIBRARY	160180-1100	LIBRARY-CORPORATE SERVICE COLLECTION	1,490			
	160190-1000	LIBRARY BOOKS	52,000			
	160200-1000	LIBRARY BOOKS - CO-OPERATIVE CONTRIBUTION	23,190			
	160240-1000	NON BOOK MATERIALS-VIDEOS CASSETTES ETC.	10,210			
	160245-1000	LIBRARY - OFFICE EQUIPMENT	2,000			
	160270-1000	LIBRARY SECURITY SYSTEM	2,380			
	160395-1000	LIBRARY-SPECIAL GRANT PROJECT	26,500	117,770	GRANT	160389-1000 26,500
OTHER NEW INFRASTRUCTURE ASSETS	129381-1000	MINOR COMMUNITY INFRASTRUCTURE ASSETS	17,000			
	129391-1000	SPECIAL PROJECTS	40,000			
	159772-1000	ENERGY EFFICIENCY PROGRAM	40,000	97,000		
PLANT	161590-1000	SMALL PLANT	80,000		PLANT REPLACE. IRA	161680-6220 1,024,990
	161610-1000	WORKSHOP EQUIPMENT	40,000		Less Sales	168100/16811 711,000
	161600-1000	LIGHT CARS/TRUCKS	825,500			
	161620-1000	HEAVY PLANT	790,490	1,735,990		313,990
					TOTAL GRANT / OTHER FUNDING	236,500
					LOAN FUNDS	10,000,000
					TOTAL 21/22 UNEXPENDED GRANTS	-
					TOTAL REVOTES/EQUITY	-
					TOTAL IRA FUNDING	313,990
					REVENUE FUNDING REQUIRED	1,786,560
TOTAL			12,337,050	12,337,050		
SEWERAGE	907170-1000	OTHER EQUIPMENT	14,000		CAPITAL WORKS IRA	907360-6220 415,500
	907110-1100	MAINS RELINING PROGRAM				
	906541-1100	FITTING AND INSTALLATIONS	10,000			
	907250-3100	RETICULATION MAINS	107,690			
	907240-1000	CAPITAL INFRASTRUCTURE WORKS				
	907320-3050	SEWER TREATMENT WORKS - DELUNGRA				
	907320-3070	SEWER TREATMENT WORKS - GILGAI				
	907321-3100	SEWER TREATMENT WORKS - INVERELL	1,200,000			
	907270-1000	PUMPING STATIONS				
	907272-1000	TELEMETRY UPGRADES - INVERELL				
	907272-3050	TELEMETRY UPGRADES - DELUNGRA				
					TOTAL 21/22 UNEXPENDED GRANTS	-
					TOTAL IRA FUNDING	415,500
					LOAN FUNDS	-
					TOTAL REVOTES/EQUITY	-
			1,331,690	1,331,690	REVENUE FUNDING REQUIRED	916,190
WATER	813220-1100	MAINS REPLACEMENT - INVERELL	118,460		CAPITAL WORKS IRA	813380-6220 -
	813230-3100	MINOR MAINS EXTENSIONS-INVERELL	53,840			
	813282-1000	PUMP STATION UPGRADES	50,000			
	813290-3100	OTHER EQUIPMENT	11,000			
	813285-1000	BACKFLOW PREVENTION	50,000			
	813288-3100	TELEMETRY UPGRADES	-			
	813260-3100	TREATMENT PLANTS	292,000			
	813342-1000	RESERVOIRS CAPITAL UPGRADES	235,000			
	813180-1000	CAPITAL INFRASTRUCTURE WORKS	732,000			
	813280-3100	METERING - INVERELL	73,900			
					TOTAL 21/22 UNEXPENDED GRANTS	-
					TOTAL IRA FUNDING	-
					TOTAL GRANT / OTHER FUNDING	-
					TOTAL REVOTES/EQUITY	-
			1,616,200	1,616,200	REVENUE FUNDING REQUIRED	1,616,200
ROADS	135960-3100	URBAN DRAINAGE RECONSTRUCTION-Construction Costs	146,770			
	138270-1000	URBAN WORKS PROGRAM	500,155			
	141331-4450	CBD WORKS	-			
	137561-1000	BLOCK GRANT WORKS	714,395		GRANT	122400-4450 714,395
	138691-1000	ACRD GRANT WORKS	1,948,200		GRANT	122760-1000 1,948,200
	138730-4450	3x4 GRANT WORKS	160,000		GRANT	122860-4450 160,000
	138271-1000	ACTIVE TRANSPORT PROGRAM (PAMP)	47,735			
	138280-1000	REPAIR PROGRAM WORKS	1,089,986		GRANT	122460-1000 1,089,986
	138400-1000	ROADS TO RECOVERY PROGRAM WORKS	1,402,055		GRANT	122880-1000 1,402,055
	139120	VILLAGES DEVELOPMENT WORKS	22,770			
	139200-1000	VILLAGES BITUMEN RESEALS	25,350			
	140110-1100	GRAVEL RESHEETING MINOR ROADS	44,220			
	140190-1000	GRAVEL RESHEETING MINOR ROADS	146,920			
	139402-1100	F4F - ROAD BACKLOG GRAVEL RESHEETING	-			
	139404-6445	F4F - ROAD BACKLOG HEAVY PATCHING/STABILISATION	595,000			
	139405-6445	ROAD BACKLOG PREVENTION	250,000			
	139433-1000	SPECIAL PROJECTS - ROADS INFRASTRUCTURE FUND	341,055			
					TOTAL 21/22 UNEXPENDED GRANTS	-
					TOTAL GRANT FUNDING	5,314,636
					TOTAL IRA FUNDING	-
					TOTAL REVOTES/EQUITY	-
			7,434,611	7,434,611	REVENUE FUNDING REQUIRED	2,119,975
TOTAL ACQUISITION OF ASSETS				22,719,551		
TOTAL ASSET RENEWALS				12,494,376	TOTAL IRA FUNDING	729,490
TOTAL NEW ASSETS				10,225,175	GRANT FUNDING	5,551,136
					LOAN FUNDING	10,000,000
					TOTAL 21/22 UNEXPENDED GRANTS	-
					TOTAL REVOTES/EQUITY	-
					REVENUE FUNDING REQUIRED	6,438,925
					TOTAL	22,719,551



## INVERELL SHIRE COUNCIL FINANCIAL RESERVES

6 April 2022

RESERVE TYPE	FINANCIAL RESERVE	PURPOSE	BALANCE 30/6/2021 \$	TRANSFER TO \$	TRANSFER FROM \$	EST BALANCE 30/6/2022 \$	TRANSFER TO \$	TRANSFER FROM \$	EST BALANCE 30/6/2023 \$
EXTERNALLY RESTRICTED RESERVES	Domestic Waste Management	To fund the development, operation, maintenance and capital expenditure waste collection operations	-	1,115,172.26	-	1,115,172.26	64,215.00	-	1,179,387.26
	Water Fund Reserve	To fund the development, operation, maintenance and capital expenditure for Council's water network.	7,652,194.00	-	30,000.00	7,622,194.00	-	432,500.00	7,189,694.00
	Sewerage Services	To fund the development, operation, maintenance and capital expenditure for Council's sewer network	3,239,774.82	-	40,000.00	3,199,774.82	-	12,000.00	3,187,774.82
	TOTAL EXTERNALLY RESTRICTED		10,891,968.82	1,115,172.26	70,000.00	11,937,141.08	64,215.00	444,500.00	11,556,856.08
INTERNALLY RESTRICTED RESERVES	Emergency Services Reserve	To ensure that adequate funds are to support emergency service volunteers	379,359.00	-	-	379,359.00	-	-	379,359.00
	Building Infrastructure Reserve	To fund the maintenance and capital improvement/ refurbishments of Councils large building assets	1,058,993.79	-	-	1,058,993.79	-	-	1,058,993.79
	Community Infrastructure Reserve	To fund the maintenance and capital improvement/ refurbishments of Councils community assets	7,638,263.00	515,000.00	-	8,153,263.00	-	-	8,153,263.00
	Economic Development Reserve	To provide funds for strategic projects, land purchase and development and industry and tourism promotions as included in Councils Community Strategic Plan, Delivery Plan, Operation Plan	1,225,559.77	-	65,000.00	1,160,559.77	-	-	1,160,559.77
	Transport Infrastructure Reserve	To fund major transport infrastructure projects as identified by Council	6,051,621.00	100,000.00	2,130,000.00	4,021,621.00	100,000.00	90,000.00	4,031,621.00
	Employee Provisions Reserve	To ensure that adequate funds are available to finance employee entitlements, training and work compensation	1,826,606.46	-	-	1,826,606.46	-	-	1,826,606.46
	Information Technology Reserve	To fund the replacement and expansion of existing information technology systems and equipment	1,739,344.00	-	-	1,739,344.00	-	-	1,739,344.00
	Plant Replacement Reserve	Cash restricted for use in replacing plant and equipment to enable a continuity of operations to meet the needs and expectations of Council and the community	2,524,935.00	1,709,250.00	1,816,344.00	2,417,841.00	1,852,399.00	1,024,990.00	3,245,250.00
	Financial Risk Reserve	To provide funds to mitigate against financial risks including, unanticipated increase insurance, work compensation, decreases in investment returns	2,067,149.00	-	150,000.00	1,917,149.00	-	109,000.00	1,808,149.00
	Waste Management Services	To fund the development, operation, maintenance and capital expenditure for Council's waste management facilities including landfill and transfer stations	5,026,256.00	350,000.00	1,115,172.26	4,261,083.74	300,000.00	-	4,561,083.74
	TOTAL INTERNALLY RESTRICTED		29,538,087.02	2,674,250.00	5,276,516.26	26,935,820.76	2,252,399.00	1,223,990.00	27,964,229.76
	TOTAL FINANCIAL RESERVES		40,430,055.84	3,789,422.26	5,346,516.26	38,872,961.84	2,316,614.00	1,668,490.00	39,521,085.84
	General Fund - Internally Restricted		29,538,087.02	2,674,250.00	5,276,516.26	26,935,820.76	2,252,399.00	1,223,990.00	27,964,229.76
	General Fund - Externally Restricted		-	1,115,172.26	-	1,115,172.26	64,215.00	-	1,179,387.26
	Water Fund - Externally Restricted		7,652,194.00	-	30,000.00	7,622,194.00	-	432,500.00	7,189,694.00
	Sewer Fund - Externally Restricted		3,239,774.82	-	40,000.00	3,199,774.82	-	12,000.00	3,187,774.82
	TOTAL EXTERNALLY RESTRICTED		40,430,055.84	3,789,422.26	5,346,516.26	38,872,961.84	2,316,614.00	1,668,490.00	39,521,085.84

## Attachment 7

<b>INVERFLEET OPERATIONS 2022-2023</b>			
FROM 01-Jul-2022 TO 30-Jun-2023			
<b>SUFFIX</b>	<b>DESCRIPTION</b>	<b>2021/2022 BUDGET</b>	<b>2022/2023 BUDGET</b>
	Operators Wages	51,500	51,500
	Workshop Wages	333,979	359,859
	Repairs, Parts & Tyres	1,010,000	1,010,000
	Fuel	1,050,000	1,484,100
	Fuel Rebate (FTC)	-200,000	-200,000
	Registration	190,000	205,000
	Accident Expenses	5,000	5,000
	Oils & Lubricants	40,000	40,000
	Cutting Edges	50,000	50,000
	Insurance	270,630	304,890
	Miscellaneous	238,800	230,002
148170	Miscellaneous +G4817.000	38,200	39,300
148190	Insurance Excess	10,000	10,000
148210	Ashford Workshop Exp.	15,515	16,015
148220	Inverell Workshop Exp.	14,465	16,075
148230	Apprentice Exp.	15,000	15,000
148240	Administration Charge	348,240	363,310
148250	Small Plant & Tools	114,080	115,690
148260	Plant & Tools under \$750	3,000	3,000
148280	Oncosts (Super,w/comp etc.)	200,475	210,085
146360	Community Radio Repeater	1,230	1,230
146370	2 Way Radio SYSTEM UPGRADE	0	0
146380	2 Way Radio M & R	13,260	15,410
146390	2 Way Radio Installations	2,500	2,500
146400	2 Way Radio Licences	3,200	3,200
994825	Depreciation Small Plant & Tools	71,150	88,000
994827	Fleet Depreciation	1,294,500	1,510,000
	<b>TOTAL OPERATING COSTS:</b>	<b>5,184,724</b>	<b>5,949,166</b>
128780	Council Hire	-5,372,250	-6,042,200
128781	RTA Hire	-	-
128782	Private Hire	-7,700	-9,500
G2315	Apprentice Subsidy	-	-
127800	Radio Communications Site	-6,000	-6,000
148400	Small Plant & Tools	-142,400	-145,930
	<b>TOTAL OPERATING INCOME:</b>	<b>-5,528,350</b>	<b>-6,203,630</b>
	<b>NET RESULT:</b>	<b>-343,626</b>	<b>-254,464</b>
	Less Capital Replacement Inflation Allowance	<b>343,600</b>	<b>254,399</b>
		<b>-26</b>	<b>-66</b>
<b>REPLACEMENT PROGRAM</b>			
161620	Heavy Plant Purchases	1,448,344	790,490
161600	Light Plant Purchases	893,000	825,500
161590	Small Plant Purchases	80,000	80,000
	Workshop Upgrades	0	0
146358	2 Way Radio Upgrades	0	0
148221	Workshop Equipment	40,000	40,000
		<b>2,461,344</b>	<b>1,735,990</b>
168100	Sale of Heavy Plant	-263,000	-130,000
168110	Sale of Light Plant	-382,000	-359,000
168120	Sale of Small Plant	0	0
	<b>NET RESULT:(Surplus)/Deficit</b>	<b>1,816,344</b>	<b>1,246,990</b>
<b>PLANT RESERVE</b>			
G6168	Estimated Balance 1.7.22	2,416,522	2,417,841
G6168.802	Transfer from 2022/2023	-1,816,344	-1,246,990
G6168.801	Transfer to 2022/2023	1,709,250	1,852,399
G6168	Balance 30.06.2023	2,309,428	3,023,250

## Attachment 8

## 2022/2023 PLANT REPLACEMENT PROGRAM

		PLANT No.	DESCRIPTION	Comments	PURCH DATE	EST.BOOK VALUE 31.12.22	EST. TRADE /SALE	EST. PROFIT /(LOSS)	EST. NEW UNIT COST	EST. NET CHANGE OVER
H E A V Y P L A N T										
	FL000282	9118.003	Roller		17-Apr-13	\$73,250	\$40,000	(\$33,250)	\$177,288	(\$137,288)
	FL000274	9442.004	Truck		20-Feb-13	\$20,000	\$15,000	(\$5,000)	\$65,000	(\$50,000)
	FL000294	9537.004	Truck		11-Jun-13	\$40,000	\$40,000	\$0	\$180,000	(\$140,000)
	FL000279	9541.004	Truck		15-Mar-13	\$35,000	\$30,000	(\$5,000)	\$85,567	(\$55,567)
	FL000293	9545.004	Truck		11-Jun-13	\$70,000	\$40,000	(\$30,000)	\$172,634	(\$132,634)
	FL000270	9560.002	Trailer		30-Nov-12	\$3,000	\$10,000	\$7,000	\$55,000	(\$45,000)
	FL000272	9563.002	Trailer		18-Dec-12	\$3,000	\$10,000	\$7,000	\$55,000	(\$45,000)
		TOTAL				\$244,250	\$185,000	(\$59,250)	\$790,489	(\$605,489)
		PLANT No.	DESCRIPTION	Comments	PURCH DATE	EST.BOOK VALUE 31.12.22	EST. TRADE /SALE	EST. PROFIT /(LOSS)	EST. NEW UNIT COST	EST. NET CHANGE OVER
L I G H T										
	FL000551	9203.015	Sedan		20-Oct-20	\$27,450	\$ 30,000.00	\$2,550	\$46,500	(\$16,500)
	FL000459	9253.003	Utility		11-Oct-17	\$12,000	\$ 22,000.00	\$10,000	\$42,000	(\$20,000)
	FL000496	9255.017	Utility		29-Mar-19	\$18,000	\$ 28,000.00	\$10,000	\$50,000	(\$22,000)
	FL000388	9300.001	Utility		31-Mar-15	\$20,000	\$ 30,000.00	\$10,000	\$50,000	(\$20,000)
	FL000429	9301.012	Utility		7-Oct-16	\$20,000	\$ 30,000.00	\$10,000	\$45,000	(\$15,000)
	FL000538	9302.011	Utility		3-Mar-20	\$16,800	\$ 20,000.00	\$3,200	\$28,000	(\$8,000)
	FL000543	9305.016	Utility		2-Sep-20	\$30,280	\$ 30,000.00	(\$280)	\$50,000	(\$20,000)
V E H I C L E S	FL000491	9308.011	Utility		22-Jan-19	\$10,000	\$ 15,000.00	\$5,000	\$35,000	(\$20,000)
	FL000548	9309.017	Utility		30-Sep-20	\$32,640	\$ 35,000.00	\$2,360	\$50,000	(\$15,000)
	FL000542	9310.013	Utility		24-Aug-20	\$20,870	\$ 26,000.00	\$5,130	\$35,000	(\$9,000)
	FL000586	9342.003	Utility		13-May-21	\$30,450	\$ 25,000.00	(\$5,450)	\$50,000	(\$25,000)
	FL000427	9343.001	Utility		30-Aug-16	\$15,000	\$ 20,000.00	\$5,000	\$30,000	(\$10,000)
	FL000458	9344.001	Utility		12-Jul-17	\$25,000	\$ 35,000.00	\$10,000	\$40,000	(\$5,000)
	FL000445	9345.001	Utility		2-Aug-17	\$20,000	\$ 30,000.00	\$10,000	\$41,000	(\$11,000)
	FL000469	9346.001	Utility		23-Feb-18	\$20,000	\$ 30,000.00	\$10,000	\$45,000	(\$15,000)
FL000474	9368.002	Utility		4-Apr-18	\$25,000	\$ 30,000.00	\$5,000	\$45,000	(\$15,000)	
FL000533	9377.020	Utility		24-Mar-20	\$24,030	\$ 30,000.00	\$5,970	\$45,000	(\$15,000)	
FL000553	9394.023	Utility		5-Nov-20	\$29,730	\$ 30,000.00	\$270	\$50,000	(\$20,000)	
FL000511	9399.023	Utility		27-Sep-19	\$21,500	\$ 30,000.00	\$8,500	\$48,000	(\$18,000)	
			TOTAL			\$418,750	\$526,000	\$107,250	\$825,500	(\$299,500)

## LIGHT PLANT REPLACEMENT PROGRAMME

The Replacement Schedule is based on the following replacement cycle. However, changes may be made from time to time to reflect Council's changing needs as work programmes and practises change.

Note: This replacement schedule and review timeframes shall change in line with market changes.

Type	Commence Reviewing at (Kms)	or at (years)	Replace - subject to availability (km)
Executive Vehicles	40,000	2 - 3	As determined
Sedans / Wagons	60,000	3 - 4	80,000
Utes	70,000	3 - 4	80,000
Vans / Large crew (carrying capacity utes)	80,000	3 - 5	90,000 - 100,000
Small Trucks	140,000	5 - 6	160,000

These light vehicle changeover periods may also be varied from “time to time” considering Council’s short, medium and long term operational needs, for example, where a vehicle will become surplus to Council’s long term needs or where a vehicle needs to be held back to meet short/medium term operational needs, or in instances where a works vehicle does a high number of kilometres in a relatively short timeframe or where, for example, a contract staff vehicle has a high private use component.



# HEAVY PLANT REPLACEMENT PROGRAMME

The Replacement Schedule is based on the following replacement cycle. However, changes may be made from time to time to reflect Council's changing needs as work programmes and practises change.

TYPE	REVIEW AT YEARS	INDICATIVE YEARS	INDICATIVE HOURS/KILOMETRES
Graders	9	10	10,000
Front End Loader	9	10	10,000
Backhoe Loader	9	10	10,000
Excavator	5	6	6,000 - 7,000
Pavement Reclaimer/Rotary Mixer	12	15	8,000
Cement/Lime Spreader Truck	12	15	8000hrs/300,000Km
Scaper	14	15	10,000
Scaper Grid	Reclaim as required and keep under review		
Haul Tractor	9	10	10,000
Slashing Tractor - Large	9	10	10,000
Slashing Tractor	9	10	10,000
Self Propelled Roller - Vibrating	9	10	6000 - 7000
Self Propelled Roller - Rubber Tire	9	10	6000 - 7000
Roller Static	Reclaim as required and keep under review		
Roller Grid	Reclaim as required and keep under review		
1.5 Ton Roller	Monitor Use and Condition Programme as required		
Loader Skid Steer	5	6	4,000
Mini Excavator	7	8	4,000
Posi-Track Loaders	6	8	10,000
Grader Trucks	8	10	300,000Km
Truck 2/3 Tonne	8	10	180,000Km
Truck 4/5 Tonne	8	10	180,000Km
Truck 8/9 Tonne	8	10	200,000Km
Truck 13 Tonne	8	10	300,000Km
Truck 13 Tonne Heavy - Mack	8	10	300,000Km
Water Trucks	8	10	300,000Km
Truck Prime Mover - Large	8	10	350,000Km
Truck Prime Mover Water Tanker/Tipper	14	15	350,000Km
Low Loader/Water Cart Bodies	14	15	Subject to Review
Fuel Tanker	Reclaim as required and retain		
Pig Trailer	8	10	250,000Km
Super Dog Trailer	8	10	250,000Km
Compressor (Low Usage)	Monitor Use and Condition Programme as required		
Truck - Jetpatcher	8	10	300,000Km
Truck- Street Sweeper	5	6	8,000
Kerb and Gutter Machine	Reclaim as required and retain		
Footpath Sweeper	5	6	3,000
Traffic Lights	9	10	
Cherry Picker	Rebuild at 10 Years		Replace at 18 Years
Wood Chipper	Monitor Use and Condition Programme as required		
Cranes	Reclaim as required and retain (10 Year Rebuild and Certification)		
Tractor Type Mower/Sports Fields	Monitor Use and Condition Programme as required		
Units 150-153, 169 S/P Roller	Monitor Use and Condition Programme as required		
Forklift	9	10	Rotate with Ashford Depot
Out Front Mower	5	6	2,000
Sports Field Mower (Toro Unit)	8	10	Subject to Review
Robotic Survey Stations	5	5	Subject to Review
Garbage Trucks	5	6	Subject to Review
Plant Trailers	19	20	

## Attachment 9

### Loan Repayments

#### WATER FUND 'LOAN REPAYMENTS 2023

PURPOSE	LENDER	YEAR BORROWED	AMOUNT BORROWED	TERM YEARS	INTEREST RATE	OWING 1ST JULY	INTEREST REPAY	PRINCIPAL REPAY	DUE 30TH JUNE	MATURITY DATE
Ashford Water Treatment Plant	NAB	2013	2,000,000	10	5.400	190,016.92	5,110.73	190,016.92	0.00	16-Jan-23
TOTALS \$						190,016.92	5,110.73	190,016.92	0.00	

#### LOAN REPAYMENTS SEWERAGE FUND 2023

PURPOSE	LENDER	YEAR BORROWED	AMOUNT BORROWED	TERM YEARS	INTEREST RATE	OWING 1ST JULY	INTEREST REPAY	PRINCIPAL REPAY	DUE 30TH JUNE	MATURITY DATE
NEW Treatment Works Renewal	NAB	2014	2,000,000	10	4.160	622,612.11	22,716.49	217,894.36	404,717.75	2025
						2,000,000	622,612.11	217,894.36	404,717.75	

#### GENERAL FUND 'LOAN REPAYMENTS 2023 - WASTE MANAGEMENT

PURPOSE	LENDER	YEAR BORROWED	AMOUNT BORROWED	TERM YEARS	INTEREST RATE	OWING 1ST JULY	INTEREST REPAY	PRINCIPAL REPAY	DUE 30TH JUNE	MATURITY DATE
Waste Management	Tcorp	2016	2,000,000	10	3.020	872,167.58	24,777.15	208,490.49	663,677.09	2026
						2,000,000	872,167.58	208,490.49	663,677.09	

#### GENERAL FUND 'LOAN REPAYMENTS 2023 - INVERELL AQUATIC CENTER

PURPOSE	LENDER	YEAR BORROWED	AMOUNT BORROWED	TERM YEARS	INTEREST RATE	OWING 1ST JULY	INTEREST REPAY	PRINCIPAL REPAY	DUE 30TH JUNE	MATURITY DATE
Inv.Swimming Pool Redevelopme	Unknown	2022/23	10,000,000	20	4.000	10,000,000.00	395,035.73	333,718.27	9,666,281.73	2042
						10,000,000	10,000,000.00	395,035.73	333,718.27	9,666,281.73

## Attachment 10

### Swimming Pool Redevelopment

Council has endorsed a feasibility study to redevelop the Inverell Aquatic Centre. The preferred redevelopment option would encompass an infrastructure program that will replace ageing amenities and front of house areas with new and contemporary multipurpose spaces. A FINA compliant 50m x 8 lane pool with capacity to provide a 25m indoor facility in winter, and a large (20m x 10m) accessible indoor multi-purpose learn to swim and warm water program pool with moveable floor is included in the infrastructure program. The Quantity Surveyors estimates for the redevelopment is \$25.77M.

As noted in Council's 2022/2023 Draft Operational Plan, based on the magnitude of funds required, it is suggested that a combination of Internally Restricted Assets, Revenue Funds, Grants and Loan Borrowings be utilised as funding streams to carry out the works to redevelop the Inverell Aquatic Centre. An overview of each of these funding streams is provided below.

#### 1. Internally Restricted Assets (IRA)

Given this project has been on Council's agenda for some time now, Council has made provisions in Council's Internally Restricted Assets to fund some of the required expenditure. Council can allocate \$6,614,514 from the Swimming Pool Upgrade IRA.

#### 2. Revenue Funds

Council's adopted 2021/2022 Operational Plan and Budget allocates \$515,000 from the Strategic Capital Infrastructure Fund.

#### 3. Loan Borrowings

Councils can borrow funds under section 621 of the Local Government Act 1993. The intention to borrow must be outlined in the Council's Draft Operational Plan and Council must also apply to the Office of Local Government by completing a loan borrowing request issued in May each year. If, during the year, Council is required to increase its proposed borrowings or change the purpose of the initial request, a Council resolution must be passed prior to drawing down of any funds. If there is an increase, Council must also notify the Office of Local Government by re-submitting the electronic loan borrowing request form including the updated amounts.

The Minister for Local Government Borrowing Order pursuant to section 624 of the Local Government Act 1993 requires all loan borrowings to be made in Australia only and in Australian currency.

The amount of loan borrowing required to implement this project will be determined by a quantum of funds raised through IRA, Revenue Funds and Grants. Accordingly, Council should maximise these funding sources to reduce the loan borrowings required.

Based on the magnitude of funds required to implement this project, it is anticipated that Council will need to borrow approximately \$10M. The table below indicates loan repayments for \$10M over twenty (20) years at varying interest rates.

AMOUNT	RATE	TERM (Years)	REPAYMENTS Yearly
10,000,000	2.5%	20	\$ 636,910
10,000,000	3.0%	20	\$ 697,360
10,000,000	3.8%	20	\$ 716,110
10,000,000	4.0%	20	\$ 728,760
10,000,000	4.5%	20	\$ 760,929
10,000,000	5.0%	20	\$ 793,861



While Council has the ability to borrow funds at a commercially low interest rate, the question remains, “how will Council service the repayments from existing budget allocations without impacting on service delivery”. An examination of Council’s Long-Term Financial Plan has indicated two funding sources that can service a \$10M loan over twenty (20) years at 4% with limited impacts on Council’s service delivery.

It is anticipated the funds would be drawn down early in the 2023 financial year.

It is recommended that Council fund any future loan repayments from the Strategic Capital Infrastructure Fund (SCIF) and Urban Works Program as shown in the table below.

<b>Funding Repayments</b>				
		<b>SCIF</b>	<b>Urban Works</b>	<b>TOTAL</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>
Year 1	2023	630,000.00	98,760.00	728,760.00
Year 2	2024	650,000.00	78,760.00	728,760.00
Year 3	2025	670,000.00	58,760.00	728,760.00
Year 4	2026	690,000.00	38,760.00	728,760.00
Year 5	2027	710,000.00	18,760.00	728,760.00
Year 6	2028	728,760.00		728,760.00
Year 7	2029	728,760.00		728,760.00
Year 8	2030	728,760.00		728,760.00
Year 9	2031	728,760.00		728,760.00
Year 10	2032	728,760.00		728,760.00
Year 11	2033	728,760.00		728,760.00
Year 12	2034	728,760.00		728,760.00
Year 13	2035	728,760.00		728,760.00
Year 14	2036	728,760.00		728,760.00
Year 15	2037	728,760.00		728,760.00
Year 16	2038	728,760.00		728,760.00
Year 17	2039	728,760.00		728,760.00
Year 18	2040	728,760.00		728,760.00
Year 19	2041	728,760.00		728,760.00
Year 20	2042	728,760.00		728,760.00
TOTALS		14,281,400.00	293,800.00	14,575,200.00

Several years ago, Council recognised that any new project or initiative undertaken must not negatively impact financially or otherwise on Council’s ability to meet its current and future service and infrastructure maintenance and renewal needs.

In this regard, Council has established the Strategic Capital Infrastructure Fund (SCIF) and quarantined the funds previously allocated to loan repayments specifically for projects which would have otherwise been funded by way of loans or which assist the economic, cultural and social growth of the community.

The SCIF has and continues to enable Inverell Shire Council to undertake a range of projects (e.g. CBD redevelopment, Visitors Centre, Campbell Park Upgrade, Library Redevelopment, new rural bitumen seals and accelerating the Urban Works Program) which have been of benefit to the Inverell Community.

The table below shows the impact on the SCIF over the next twenty (20) years should Council elect to fund new loan borrowings from SCIF.

STRATEGIC CAPITAL INFRASTRUCTURE FUND (SCIF)					
		Fund Allocation	Pool Loan Repayments	Restore Urban Works Budget	Residual SCIF
		\$	\$	\$	\$
Year 1	2023	630,000.00	630,000.00		-
Year 2	2024	650,000.00	650,000.00		-
Year 3	2025	670,000.00	670,000.00		-
Year 4	2026	690,000.00	690,000.00		-
Year 5	2027	710,000.00	710,000.00		-
Year 6	2028	735,000.00	728,760.00	6,240.00	-
Year 7	2029	765,000.00	728,760.00	36,240.00	-
Year 8	2030	780,000.00	728,760.00	51,240.00	-
Year 9	2031	796,000.00	728,760.00	67,240.00	-
Year 10	2032	812,000.00	728,760.00	83,240.00	-
Year 11	2033	828,000.00	728,760.00	99,240.00	-
Year 12	2034	845,000.00	728,760.00		116,240.00
Year 13	2035	862,000.00	728,760.00		133,240.00
Year 14	2036	879,000.00	728,760.00		150,240.00
Year 15	2037	896,000.00	728,760.00		167,240.00
Year 16	2038	914,000.00	728,760.00		185,240.00
Year 17	2039	933,000.00	728,760.00		204,240.00
Year 18	2040	951,000.00	728,760.00		222,240.00
Year 19	2041	970,000.00	728,760.00		241,240.00
Year 20	2042	990,000.00	728,760.00		261,240.00

The SCIF loan repayment will be supplemented by the Urban Works Program for five (5) years until the SCIF increases to an amount that can fully fund the loan repayments.

Given that the redevelopment of the Inverell Aquatic Centre will largely impact on the Inverell Urban residents, it's not unreasonable to allocate funding from the Inverell Urban Works Program during 2023-2027. As you will note, the allocation used to support the loan repayments is largely generated from the 2017/2018 special rate variation.

The table below provides an indication of the impact on this program over the next 20 years. As the table demonstrates, the Urban Works Program will see a reduction in funding from 2023-2027 of \$293,800 with an increase in funding from 2029-2033 of \$343,400, a net increase in expenditure over twenty (20) years of \$49,640.

INDICATIVE URBAN WORKS BUDGET								
		Original Budget	SRV Allocation	Subtotal	LESS PAMP	Less Pool Loan Repayment	Urban Works Catch up from SCIF	Net Urban Works Budget
		\$	\$	\$	\$	\$	\$	\$
Year 1	2023	596,650	50,000	646,650	47,735	98,760	-	500,155
Year 2	2024	608,580	50,000	658,580	48,690	78,760	-	531,130
Year 3	2025	620,750	100,000	720,750	49,665	58,760	-	612,325
Year 4	2026	636,270	100,000	736,270	50,905	38,760	-	646,605
Year 5	2027	652,180	100,000	752,180	52,180	18,760	-	681,240
Year 6	2028	668,480	100,000	768,480	53,485	-	6,240	721,235
Year 7	2029	685,190	100,000	785,190	54,820	-	36,240	766,610
Year 8	2030	702,320	100,000	802,320	56,190	-	51,240	797,370
Year 9	2031	719,880	100,000	819,880	57,595	-	67,240	829,525
Year 10	2032	737,877	100,000	837,877	59,035	-	83,240	862,082
Year 11	2033	756,324	100,000	856,324	60,510	-	99,240	895,054
Year 12	2034	775,232	100,000	875,232	62,025	-	-	813,207
Year 13	2035	794,613	100,000	894,613	63,575	-	-	831,038
Year 14	2036	814,478	100,000	914,478	65,165	-	-	849,313
Year 15	2037	834,840	100,000	934,840	66,795	-	-	868,045
Year 16	2038	855,711	100,000	955,711	68,465	-	-	887,246
Year 17	2039	877,104	100,000	977,104	70,175	-	-	906,929
Year 18	2040	899,031	100,000	999,031	71,930	-	-	927,101
Year 19	2041	921,507	100,000	1,021,507	73,730	-	-	947,777
Year 20	2042	944,545	100,000	1,044,545	75,575	-	-	968,970
TOTALS		15,101,563	1,900,000	17,001,563	1,208,245	293,800	343,440	15,842,958

#### 4. Grant Funds

Grants are generally made by governments or organisations (such as corporations or foundations), with the intention of supporting activities that have a wider benefit to the community, or a group within the community. Grants will often have a particular theme or focus aligned to the priorities of the funding body.

There is a vast array of grants available from Federal and State Governments; however, they are generally quite specific. They also have different opportunities in terms of applying, most are offered in 'rounds' – meaning there are short windows during which applicants can make a funding request which require projects to be shovel ready.

Grants offer a useful way for organisations to access funds for projects, rather than using their own funds, allowing Council to deliver a better project than they could individually, or deliver a project they couldn't afford to without grant funds, or to use grant funds to deliver the project and use their own funds to undertake another project.

It is important to note that application for funds from a funding body is not a guarantee of success. It is possible that even a highly suitable project with an excellent application may miss out on funding. Grant funds are often oversubscribed and highly competitive.

Based on the amount of funds available to Council from IRA, Revenue Funds and maximum loan borrowings, it is anticipated that Council will require a minimum of \$8,645,271 in grant funding to implement the project. Should council succeed in accessing more than the minimum required grant funding, this can be used to offset the loan funds required.

Council has recently submitted two grant applications totalling \$15M to fund this project with:

- a) Federal Government Building Better Regions Grant – Round 6 - \$10M
- b) State Government Multi-Sport Community Facility Fund – round 1 - \$5M

Council may also need to consider a contingency plan in the event that some of the required grant funding is not secured, for example, a scaled-back or staged approach to the redevelopment might be adopted, or a further loan could be taken out; however, this would require Council to reduce services in other areas.

#### Summary of Funding

Based on the magnitude of funds required, being approximately \$25.77M, it is suggested that a combination of all of the above-mentioned funding streams be utilised as shown in the table below:

<b>FUNDING SUMMARY</b>	
<b>INTERNALLY RESTRICTED ASSETS</b>	
Swimming Pool Upgrades IRA	\$ 6,614,514.00
<b>REVENUE FUNDS</b>	
2021/2022 Strategic Capital Infrastructure Fund	\$ 515,000.00
<b>LOAN FUNDS</b>	
Council 20 Year Loan @ 4%	\$ 10,000,000.00
<b>GRANT FUNDS</b>	
Minimum grant funds required	\$ 8,645,271.00
<b>TOTAL</b>	\$ 25,774,785.00



## Strategic Capital Infrastructure / Projects Fund

Council recognises the need to ensure it has the capacity to facilitate the growth of its Community, and that substantial funds must be available for strategic projects which enhance and strengthen the Shire community economically, culturally and socially. The expenditure of funds in these areas may result in a flow on increase in Council's general revenues. Council also recognises that any new project or initiative undertaken must not negatively impact financially or otherwise on Council's ability to meet its current and future service and infrastructure maintenance and renewal needs.

In this regard, Council has quarantined the funds previously allocated to loan repayments specifically for projects which would have otherwise been funded by way of loans or which assist the economic, cultural and social growth of the community. This strategy has enabled this Council to undertake a range of very successful projects (e.g. CBD redevelopment, Visitors Centre, Campbell Park Upgrade, Library Redevelopment, new rural bitumen seals and accelerating the Urban Works Program) which have resulted in Inverell Council moving towards its Strategic objectives.

In 2010/2011, Council, following the adoption of a 10-year Road Infrastructure Financial Plan and Asset Management Plan, allocated an amount of \$250K from this fund on a continuing basis to Council's Road and supporting Infrastructure Maintenance Program. A further \$250K was allocated into Council's Road Asset Renewal Program, the majority of which was allocated to gravel resheeting on local and minor roads (budget allocation to roads etc. increased by 25% over four (4) years to end of 2010/2011). This reduced the annual quantum of funds available in 2010/2011 from \$1M to \$560K. This amount has declined in subsequent years (\$515K in 2017/2018) due to a need to fund operational expenses in essential services areas. The fund is predicted to grow to \$990K by 2042.

From 2022/2023 it is proposed that the fund be used to fund the Inverell Aquatic Centre redevelopment loan of \$10M over twenty years. Further information on this project is provide later in the report (refer section 11). As a result of this proposed allocation the Strategic Capital Infrastructure Fund will not be able to fund other capital projects until 2034 as indicated in the table below:

STRATEGIC CAPITAL INFRASTRUCTURE FUND (SCIF)					
		Fund Allocation	Pool Loan Repayments	Restore Urban Works Budget	Residual SCIF
		\$	\$	\$	\$
Year 1	2023	630,000.00	630,000.00		-
Year 2	2024	650,000.00	650,000.00		-
Year 3	2025	670,000.00	670,000.00		-
Year 4	2026	690,000.00	690,000.00		-
Year 5	2027	710,000.00	710,000.00		-
Year 6	2028	735,000.00	728,760.00	6,240.00	-
Year 7	2029	765,000.00	728,760.00	36,240.00	-
Year 8	2030	780,000.00	728,760.00	51,240.00	-
Year 9	2031	796,000.00	728,760.00	67,240.00	-
Year 10	2032	812,000.00	728,760.00	83,240.00	-
Year 11	2033	828,000.00	728,760.00	99,240.00	-
Year 12	2034	845,000.00	728,760.00		116,240.00
Year 13	2035	862,000.00	728,760.00		133,240.00
Year 14	2036	879,000.00	728,760.00		150,240.00
Year 15	2037	896,000.00	728,760.00		167,240.00
Year 16	2038	914,000.00	728,760.00		185,240.00
Year 17	2039	933,000.00	728,760.00		204,240.00
Year 18	2040	951,000.00	728,760.00		222,240.00
Year 19	2041	970,000.00	728,760.00		241,240.00
Year 20	2042	990,000.00	728,760.00		261,240.00

## Special Projects – Road Infrastructure Fund

Since September 2017, the Valuer General issued separate valuations for the turbine sites installed on farming land within the Inverell Shire. The NSW rating legislation requires Council to classify these valuations as Business-Other instead of Farmland. This rating process generated a significant increase in rates during 2017/2018. Given that these land valuations are based on wind turbine leases, there is a strong possibility that these leases will lapse in future years resulting in a reduction in rating income at that time. Council has been financially responsible and quarantined this revenue so these funds can not be utilised in funding re-occurring expenditure. Council has resolved to allocate these funds to its road asset renewal and maintenance programs.

The Budget contains an amount of \$341K for allocation by Council.

It is proposed that the allocation of these funds in 2022/2023 be the subject of a further report to the Civil and Environmental Services Committee in respect of the funding allocations for individual works to be undertaken under this program.







# Operational Plan – Strategic Objectives 2022/2023

## Destination One

A recognised leader in the broader context

CATEGORY	CODE	NAME	RESPONSIBLE OFFICER
<b>Destination</b>	<b>1R</b>	<b>Regional</b>	
<b>Strategy</b>	<b>R.01</b>	<b>Inverell Shire is promoted and distinguished regionally, nationally and internationally.</b>	
Term Achievement	R.01.01	Inverell is recognised locally and throughout the New England area as a vibrant, diverse, innovative and attractive rural centre with a range of services and experiences complemented by those available in Armidale and Tamworth.	
Operational Objective	R.01.01.01	Undertake marketing programs that presents Inverell Shire as an attractive and vibrant community that distinguishes it from other centres of the region.	GM
		<b>KPI</b>	<b>Target</b>
	R.01.1.1.K	Marketing Campaigns	2 per annum
<b>Strategy</b>	<b>R.02</b>	<b>Inverell exhibits the qualities of and operates as one of the three principle centres of the New England North West area as reflected by its strong economic, cultural and social diversity.</b>	
Term Achievement	R.02.01	Inverell's attractive Central Business District provides an expansive range of economic, social and lifestyle services to the New England North West area and south Queensland.	
Operational Objective	R.02.01.01	Facilitates the activities of local non-government organisations to undertake servicing of the Shire and the wider region.	GM
		<b>KPI</b>	<b>Target</b>
	R.02.1.1.K	Non-Government Organisation (NGO)	1 per annum
<b>Strategy</b>	<b>R.03</b>	<b>Villages offer a range of district level services and lifestyles reflective of their historic traditions.</b>	
Term Achievement	R.03.01	Ashford offers a range of district level retail and services to its surrounding community.	
Operational Objective	R.03.01.01	District level retail and business services are provided in Ashford by Council, other agencies and private interest.	GM
		<b>KPI</b>	<b>Target</b>
	R.03.1.1.K	Village Business Strategic Plan implemented	100%
<b>Strategy</b>	<b>R.04</b>	<b>Inverell Shire positively influences policy on rural and regional growth.</b>	
Term Achievement	R.04.01	Joint responses and initiatives are regularly developed with neighbouring Councils and regional organisations on rural and regional issues.	
Operational Objective	R.04.01.01	Establish a program of regular meetings with neighbouring Councils to identify and develop approaches to contemporary regional issues.	GM
		<b>KPI</b>	<b>Target</b>
	R.04.1.1.K	Inter-Council forums held	1 per annum

<b>Strategy</b>	<b>R.05</b>	<b>Provide access to services in the Shire equivalent to or better than that in other major regional areas.</b>		
Term Achievement	R.05.01	A plan that identifies the required services to be provided to this community by other levels of Government is in place, which will act as a basis for Council's advocacy for service equity.		
Operational Objective	R.05.01.01	Identify community issues regarding levels of social service needed by Inverell Shire citizens, particularly target groups identified in the Social Planning framework, and work with Council partners to develop proactive responses to these needs.	GM	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	R.05.1.1.K	Service Provider partnerships established	1 per annum	
Operational Objective	R.05.01.02	Develop an advocacy strategy for the provision of services from other levels of government for this community.	GM	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	R.05.1.2.K	Advocacy Strategy adopted	100%	
<b>Strategy</b>	<b>R.06</b>	<b>Council ensures it is able to provide resources to effectively deliver its Strategy and Programs.</b>		
Term Achievement	R.06.01	Council provides adequate resources to deliver its programs and has introduced measures to increase its capacity to deliver cost effective and efficient services.		
Operational Objective	R.06.01.01	Develop annual and longer term resource plans aligned to Council's strategic programs.	GM	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	R.06.1.1.K	NSW Local Government Integrated Planning and Reporting requirements met	100%	
Term Achievement	R.06.02	Council's financial sustainability is being managed through best practices, diverse investment strategies and asset management control.		
Operational Objective	R.06.02.01	Management of Council's assets achieves the highest order of effectiveness and efficiency.	GM	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	R.06.2.1.K	Asset replacement program formulated and funded	100%	
Operational Objective	R.06.02.02	Achieve agreed financial performance targets.	DCS	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	R.06.2.2.K	Financial performance targets achieved	100%	
<b>Strategy</b>	<b>R.07</b>	<b>Council is recognised for and distinguished by its management, innovation and customer service.</b>		
Term Achievement	R.07.01	Council's operating culture is flexible, efficient, integrated and aligned to Council's strategic objectives and program delivery.		
Operational Objective	R.07.01.01	Implement a structured program of continuous improvement based on identifying and adopting leading practice, across the organisation.	GM	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	R.07.1.1.K	Operational Culture management program implemented	1 per annum	

<b>Strategy</b>	<b>R.08</b>	<b>Council leads the community by influencing and participating in policy development to the benefit of the Shire through partnerships and alliance with government, regional interests, shire groups and communities.</b>	
Term Achievement	R.08.01	A targeted program of advocacy and policy discussion is being conducted with the active cooperation of others benefiting interests around social, environmental, economic and infrastructure priorities.	
Operational Objective	R.08.01.01	To facilitate intergovernmental relations to ensure maximum cooperation between the Council and the Federal and State Governments to achieve the optimum support for the Shire.	GM
		<b>KPI</b>	<b>Target</b>
	R.08.1.1.K	Key Government forums attended	4 per annum
			<b>Outcome</b>

## Destination Two

A community that is healthy, educated and sustained

CATEGORY	CODE	NAME	RESPONSIBLE OFFICER
<b>Destination</b>	<b>2C</b>	<b>Community</b>	
<b>Strategy</b>	<b>C.01</b>	<b>Facilitate the provision of a broad range of services and opportunities which aid the long term sustainability of the community.</b>	
Term Achievement	C.01.01	Advocate on behalf of the community for the provision of services which meet community needs and expectations.	
Operational Objective	C.01.01.01	To provide community leadership and advocacy to ensure the community is provided with a broad range of services and opportunities commensurate with other regional centres.	GM
		<b>KPI</b>	<b>Target</b>
	C.01.1.1.K	Advocacy and Engagement program implemented	100%
Term Achievement	C.01.02	Manage on behalf of the community issues which impact on or threaten the medium and long term sustainability of the community.	
Operational Objective	C.01.02.01	To provide leadership and community direction to ensure that issues which impact on the community are managed for the benefit of the community.	GM
		<b>KPI</b>	<b>Target</b>
	C.01.2.1.K	Community issue management mechanism implemented	100%
Term Achievement	C.01.03	Facilitate community development and growth through the support of community groups.	
Operational Objective	C.01.03.01	To provide an annual allocation of support funding to enable donations to be considered by Council to assist community groups in achieving their community objectives.	GM
		<b>KPI</b>	<b>Target</b>
	C.01.3.1.K	A Sustainable level of annual support/donation funding is available and utilised to assist Community Groups	100%
			<b>Outcome</b>



<b>Strategy</b>	<b>C.02</b>	<b>Seek to ensure developments make adequate provision for services that meet the needs and expectations of the community.</b>		
Term Achievement	C.02.01	Council advisory services and collaborative partnerships are encouraging developments with the capacity for the provision of appropriate open spaces, community facilities and other community needs.		
Operational Objective	C.02.01.01	To provide advisory services on social, technical, engineering and environmental matters associated with development application to ensure compatibility of Council's policies and standards with the outcome sort by the developer.		DCES
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	C.02.1.1.K	Development applications are processed within 40 working days.	100%	
<b>Strategy</b>	<b>C.03</b>	<b>Promote an ordered and safe community.</b>		
Term Achievement	C.03.01	Compliance and regulation programs have been developed and implemented to provide a safe environment for citizens and visitors.		
Operational Objective	C.03.01.01	To promote the image of Council by providing timely response to citizen requests regarding Acts and Regulations.		DCS
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	C.03.1.1.K	Customer requests concerning possible statutory requirement breaches dealt with within 10 working days	100%	
Term Achievement	C.03.02	Appropriate management plans and facilities are developed and implemented in partnership with emergency services.		
Operational Objective	C.03.02.01	To ensure the availability of an adequate emergency response service within the Shire to deal with natural disasters and man-made incidences.		DCES
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	C.03.2.1.K	Legislative requirements met an SES Volunteers supported	100%	
Operational Objective	C.03.02.02	To support the provision and maintenance of an effective Rural Fire Service with the necessary levels of plant, equipment and well-organised and trained volunteers for the mitigation and suppression of fires.		DCES
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	C.03.2.2.K	Fire Protection resources and equipment funded and maintained at a high standard	100%	
Operational Objective	C.03.02.03	To partner with the local Police Service to ensure adequate resources are available to protect and serve the community of Inverell Shire.		DCES
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	C.03.2.3.K	Police staff numbers are maintained per capita	100%	
<b>Strategy</b>	<b>C.04</b>	<b>Improve the integration of natural and built environments.</b>		
Term Achievement	C.04.01	Development controls are promoting excellence in rural design that balances the protection and enhancement of the natural environment with the needs of the citizens.		
Operational Objective	C.04.01.01	To ensure that the physical development of the Shire provides for a variety of living choices which is in harmony with the natural characteristics and the surrounding built environment.		DCES
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	C.04.1.1.K	Development control plans, policies, procedures and practices implemented	100%	

<b>Strategy</b>	<b>C.05</b>	<b>Create clean and attractive seats and public places.</b>	
Term Achievement	C.05.01	Council's maintenance programs are improving and enhancing the cleanliness and safety of streetscapes.	
Operational Objective	C.05.01.01	To enhance and maintain streetscapes to ensure they are attractive, safe and welcoming.	MCE
		<b>KPI</b>	<b>Target</b>
	C.05.1.1.K	<i>Parks and Gardens maintenance service levels met on an annual basis</i>	100%
<b>Strategy</b>	<b>C.06</b>	<b>Reduce the consumption of non-renewable resources.</b>	
Term Achievement	C.06.01	Council has developed and implemented a Community Waste management program that; educates community, undertakes resource recovery initiatives, and minimise resource utilisation.	
Operational Objective	C.06.01.01	To promote the reduction of non-renewable resource consumption.	MEE
		<b>KPI</b>	<b>Target</b>
	C.06.1.1.K	<i>Waste Management and Recycling Strategy implemented</i>	100%
<b>Strategy</b>	<b>C.07</b>	<b>Provide local opportunities for recreation, cultural, and social activities.</b>	
Term Achievement	C.07.01	Council has locally focused cultural programs and initiatives that facilitate forums, networks and training opportunities that are conducive to strengthening relationships between tourism, arts, heritage, sports and recreational interests.	
Operational Objective	C.07.01.01	To provide and assist community groups in the provision of recreational and cultural facilities and services for the enjoyment of all residents and visitors to the Shire.	DCS
		<b>KPI</b>	<b>Target</b>
	C.07.1.1.K	<i>Council assists in the facilitation of events and/or activities annually</i>	6 events
Term Achievement	C.07.02	The Shire's recreational areas and facilities are contemporary and conducive to the community's wellbeing.	
Operational Objective	C.07.02.01	Contribute to the physical wellbeing of the community through the provision of active recreation areas.	MCE
		<b>KPI</b>	<b>Target</b>
	C.07.2.1.K	<i>Customer requests concerning unsatisfactory condition of active recreational areas/sporting facilities</i>	< 12 per annum
Operational Objective	C.07.02.02	To provide landscaped areas, passive recreational facilities and playgrounds to promote a healthy living environment.	DCS
		<b>KPI</b>	<b>Target</b>
	C.07.2.2.K	<i>Customer requests concerning unsatisfactory condition of passive recreational areas</i>	< 12 per annum
Term Achievement	C.07.03	The youth of Inverell are supported by programs and initiatives that increase opportunities for young people to work, live and train in Inverell.	
Operational Objective	C.07.03.01	The provision of programs which enhance opportunities for the youth and encourage youth leadership development.	DCS
		<b>KPI</b>	<b>Target</b>
	C.07.3.1.K	<i>Council participates in the School based Trainee and Work Experience programs on an annual basis</i>	< 12 per annum

<b>Strategy</b>	<b>C.08</b>	<b>Reduce the risk to the community arising from emergency events.</b>		
Term Achievement	C.08.01	Shire-wide waterway management strategies are being implemented.		
Operational Objective	C.08.01.01	To facilitate the sustainable management of waterways in the Shire area.	MEE	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	C.08.1.1.K	Council is working with the Local Land Services to provide improved outcomes for Shire Waterways	100%	
Term Achievement	C.08.02	Council provides advisory services for residential, commercial and rural property management consistent with best practices and government guidelines.		
Operational Objective	C.08.02.01	To promote preventative property management. To protect the build and natural environment and to reduce the risk of preventative disasters.	DCES	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	C.08.2.1.K	Preventative property management and natural disaster awareness campaigns conducted with Government Bodies	1 per annum	
<b>Strategy</b>	<b>C.09</b>	<b>Create a strong sense of community identity.</b>		
Term Achievement	C.09.01	The community is recognised for its preservation and conservation of cultural heritage.		
Operational Objective	C.09.01.01	Provide and maintain cemeteries to a standard, which displays respect and dignity for the deceased.	MEE	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	C.09.1.1.K	Customer requests concerning condition of cemeteries	< 12 per annum	
Term Achievement	C.09.02	Council is actively supportive of community groups achieving their objectives.		
Operational Objective	C.09.02.01	To provide an annual allocation of support funding (dollar for dollar) to enable donations to be considered by Council to assist community groups in achieving their community objectives.	DCES	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	C.09.2.1.K	Budget allocation provided	100%	
<b>Strategy</b>	<b>C.10</b>	<b>Contribute to the health of the community by promoting healthy lifestyles and practices.</b>		
Term Achievement	C.10.01	Council is actively supportive and involved in programs and initiatives that promote and contribute healthy lifestyles and practices.		
Operational Objective	C.10.01.01	To establish measures and processes to protect the environment and safety of the residents of the Shire through both direct control and education.	MEE	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	C.10.1.1.K	Customer requests concerning public health issues	< 36 per annum	
<b>Strategy</b>	<b>C.11</b>	<b>Develop a range of educational and skills development opportunities to meet the requirements of the community.</b>		
Term Achievement	C.11.01	The Shire's culture of lifelong learning is nurtured and promoted with increased access to learning opportunities that contribute to an improved quality of life.		
Operational Objective	C.11.01.01	Develop and implement skills training and retention strategies that address the needs and requirements of the Shire's residents and businesses.	DCS	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	C.11.1.1.K	Skills training and Retention strategies implemented	100%.	



<b>Strategy</b>	<b>C.12</b>	<b>Facilitate the provision of affordable housing and accommodation to meet the requirements of the Shire's residents.</b>	
Term Achievement	C.12.01	Council through facilitation and advocacy to Government departments promote the provision of affordable housing.	
Operational Objective	C.12.01.01	Develop and implement an affordable housing strategy that addresses the needs and requirements of the Shire's residents.	DCS
		<b>KPI</b>	<b>Target</b>
	C.12.1.1.K	Affordable Housing Strategy developed with appropriate Government Bodies	100%
			<b>Outcome</b>
<b>Strategy</b>	<b>C.13</b>	<b>Facilitate activities that improve the quality of life for people who are requiring support.</b>	
Term Achievement	C.13.01	Council encourages collaboration between community services providers in the provision of sustainable community services.	
Operational Objective	C.13.01.01	To work with community based groups to provide services for the aged, disabled and youth of the Shire.	DCS
		<b>KPI</b>	<b>Target</b>
	C.13.1.1.K	Community based groups assisted on an annual basis	> 3 groups
			<b>Outcome</b>
<b>Strategy</b>	<b>C.14</b>	<b>Facilitate the provision of opportunities for residents to gain employment.</b>	
Term Achievement	C.14.01	Council is actively seeking collaboration with and between, educational departments, employment agencies, and public and private organisations for economic and employment growth.	
Operational Objective	C.14.01.01	Participate in, coordinate and initiate relevant programs that will deliver access to a full range of employment opportunities to the Shire's residents.	DCS
		<b>KPI</b>	<b>Target</b>
	C.14.1.1.K	Careers Expo/Youth Development Activities conducted	1 per annum
			<b>Outcome</b>
<b>Strategy</b>	<b>C.15</b>	<b>The social wellbeing and health of individuals and communities within the Shire is being maintained and improved.</b>	
Term Achievement	C.15.01	Strategies are in place to respond to the social and health needs of the community.	
Operational Objective	C.15.01.01	Actively participate in the formulation. Management and implementation of the Shire's Social Plan.	DCS
		<b>KPI</b>	<b>Target</b>
	C.15.1.1.K	Action Plan implemented through Linking Together Centre	100%
			<b>Outcome</b>
Term Achievement	C.15.02	Council is providing a diverse range of literature in all contemporary mediums to support the educational and recreational needs of the community.	
Operational Objective	C.15.02.01	To provide and maintain a high quality library service which meets the educational, recreational and cultural needs and expectation of the community.	MLS
		<b>KPI</b>	<b>Target</b>
	C.15.2.1.K	Customer Survey satisfaction level	90%
			<b>Outcome</b>

Operational Objective	C.15.02.02	To provide for the recording of local history and the contributions made by the traditional land owners and the pioneers to the current generation.	MLS
		<b>KPI</b>	<b>Target</b>
	C.15.2.2.K	Local Studies Collection maintained at Shire Library	100%
<b>Strategy</b>	<b>C.16</b>	<b>Families and children are valued and supported to enable them to contribute to the economic, cultural and social wellbeing of the Shire.</b>	
Term Achievement	C.16.01	Services are provided to meet the diverse needs of families and to support the development of children.	
Operational Objective	C.16.01.01	Advocate for standards of care and education to promote and support families, child safety and wellbeing.	GM
		<b>KPI</b>	<b>Target</b>
	C.16.1.1.K	Council participates in Inverell Place Team meetings through the LTC	100%
<b>Strategy</b>	<b>C.17</b>	<b>Promote Inverell Shire as an integral component of the cultural fabric of the New England North West Region.</b>	
Term Achievement	C.17.01	Inverell is recognised as an integral component of cultural diversity and excellence in the New England North West Region.	
Operational Objective	C.17.01.01	Develop partnerships and projects with cultural organisations and connect where appropriate with cultural plans and development of other Council's on the New England Region.	GM
		<b>KPI</b>	<b>Target</b>
	C.17.1.1.K	Cultural asset or development project completed	1 per annum

## Destination Three

An environment that is protected and sustained

CATEGORY	CODE	NAME	RESPONSIBLE OFFICER
<b>Destination</b>	<b>3E</b>	<b>Environment</b>	
<b>Strategy</b>	<b>E.01</b>	<b>Promote sustainable agricultural activities.</b>	
Term Achievement	E.01.01	Council is facilitating a coordinated approach to achieving an ecologically, economically and socially sustainable agricultural sector in Inverell and the region.	
Operational Objective	E.01.01.01	To facilitate the management and protection of the Shire's agricultural land for sustainable agriculture use with agricultural activity contributing to its protection and enhancement and to achieve positive economic, environmental and social outcomes.	MEE
		<b>KPI</b>	<b>Target</b>
	E.01.1.1.K	Collaborative workshops held	1 per term
<b>Strategy</b>	<b>E.02</b>	<b>Council's strategies to achieve sustainable, productive use of rural lands and preservation of the rural qualities are implemented.</b>	
Term Achievement	E.02.01	Council's adopted strategic planning documents and development control plan are being implemented as the basis for future rural land use decisions.	

Operational Objective	E.02.01.01	Develop and implement contemporary planning controls to encourage sustainable agricultural land uses and preserve the Shires rural qualities and landscapes.	DCES
		<b>KPI</b>	<b>Target</b>
	E.02.1.1.K	Programs and or initiatives are implemented that support the Border Rivers Catchment Action Plan	1 per term
<b>Strategy</b>	<b>E.03</b>	<b>Protect, rehabilitate and manage all impacts on the built and natural environment.</b>	
Term Achievement	E.03.01	Industrial and residential estate areas designed constructed and maintained to deliver ecologically sustainable outcomes.	
Operational Objective	E.03.01.01	To establish measures and processes to protect the built environment and safety of the residents of the Shire through both direct control and education.	MEE
		<b>KPI</b>	<b>Target</b>
	E.03.1.1.K	All inspections and approvals completed within agreed timeframes	95%
Term Achievement	E.03.02	Programs to reduce environmental degradation and the loss of biodiversity through weed invasion have been developed and implemented.	
Operational Objective	E.03.02.01	To facilitate the management of noxious weeds and to ensure appropriate control measures are implemented.	ECC
		<b>KPI</b>	<b>Target</b>
	E.03.2.1.K	Implemented weed management programs	1 per annum
Term Achievement	E.03.03	The Shire's built and natural heritage is being promoted, protected and conserved.	
Operational Objective	E.03.03.01	To facilitate the protection and rehabilitation of significant examples of the built environment.	DCES
		<b>KPI</b>	<b>Target</b>
	E.03.3.1.K	Environmental rehabilitation forum held	1 per annum
Term Achievement	E.03.04	A community environmental impact assessment has been completed to identify resources that must be preserved and protected.	
Operational Objective	E.03.04.01	To facilitate the adoption of energy efficient practices and the use of renewable resources.	MEE
		<b>KPI</b>	<b>Target</b>
	E.03.4.1.K	Approved program and/or initiatives implemented	1 per annum
Operational Objective	E.03.04.02	To facilitate the implementation of management practices which ensure the wise consumption of ground and surface water resources.	MEE
		<b>KPI</b>	<b>Target</b>
	E.03.4.2.K	Approved program and/or initiatives implemented	1 per term
<b>Strategy</b>	<b>E.04</b>	<b>Conserve and rehabilitate core vegetation areas and manage major impacts on corridors and remnant bushland.</b>	
Term Achievement	E.04.01	The biological diversity on Council controlled land is being protected and conserved through partnerships and the implementation of a biodiversity conservation and bushland management strategy.	
Operational Objective	E.04.01.01	To facilitate the conservation, management and rehabilitation of the Shire's bushlands and river systems.	MEE
Operational Objective	E.04.01.02	To assist in the restocking of suitable fish species in the river system.	MEE
		<b>KPI</b>	<b>Target</b>
	E.04.1.2.K	Fish restocking of river	1 per annum



<b>Strategy</b>	<b>E.05</b>	<b>Manage human impacts on the Shire's unique diversity of plants and animals.</b>		
Term Achievement	E.05.01	Council continues to minimise the community impact on the Shire's biodiversity.		
Operational Objective	E.05.01.01	To provide a safe, reliable and economic solid waste collection and disposal service which meets modern environmental standards.	MEE	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	E.05.1.1.K	Measured reduction in % of domestic waste deposited at the tip	2% per annum	
Operational Objective	E.05.01.02	To facilitate recycling strategies which assist in the protection of the environment and which minimises the quantity of waste going to land fill.	MEE	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	E.05.1.1.K	Reduction in % of recyclable waste disposed as land fill.	2% per annum	
Term Achievement	E.05.02	Council has a partnership program in place to promote companion animal welfare.		
Operational Objective	E.05.02.01	To assist in the welfare of companion animals in the Shire by promoting and protecting them through the development and adoption of sound animal welfare standards and practices.	ECC	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	E.05.2.1.K	Animal Welfare requirements complied with and appropriate programs implemented	100%	
<b>Strategy</b>	<b>E.06</b>	<b>Protect and manage significant natural features and landscapes.</b>		
Term Achievement	E.06.01	Council has a partnership program to identify, protect and maintain the Shire's Natural Heritage strategy.		
Operational Objective	E.06.01.01	To facilitate the management of the Shire's living heritage in protecting significant landscapes and natural features.	DCES	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	E.06.1.1.K	Catalogue of Living Heritage updated and available	100%	
<b>Strategy</b>	<b>E.07</b>	<b>Inverell Shire conducts itself as a responsible Environmental practitioner through prudent consumption of resources and recycling initiatives.</b>		
Term Achievement	E.07.01	Council leads the Shire by advocacy, example and partnerships for sustainable waste management initiatives.		
Operational Objective	E.07.01.01	Develop and enhance collaborative partnerships for sustainability with the Shire's communities, organisations and business groups.	MEE	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	E.07.1.1.K	Waste management strategies implemented	100%	

# Destination Four

## A strong local economy

CATEGORY	CODE	NAME	RESPONSIBLE OFFICER
<b>Destination</b>	<b>4B</b>	<b>Economy</b>	
<b>Strategy</b>	<b>B.01</b>	<b>Business, institutions and Council are working cooperatively towards agreed initiatives to strengthen and expand the Shire's economic base.</b>	
Term Achievement	B.01.01	The Shire's business community, learning institutions and training institutions are working in an integrated way to strengthen and develop the Shire's economic base.	
Operational Objective	B.01.01.01	Work with appropriate economic partners on developing mutual understanding and support for a common agenda for action.	
<b>Strategy</b>	<b>B.02</b>	<b>Plan for and promote the clustering of specific business and industry sectors in commercially appropriate locations.</b>	
Term Achievement	B.02.01	Networks and clusters of similar economic activity are developing in appropriate areas.	
Operational Objective	B.02.01.01	To ensure the physical development of the Shire is in accordance with community needs and expectations, using adopted planning instruments and policies.	DCES
		<b>KPI</b>	<b>Target</b>
	B.02.1.1.K	Local Environmental Plan Information available and relevant assistance provided to Developers	100%
Operational Objective	B.02.01.02	To develop a Land Use Strategy and subsequent planning instruments that facilitates the retention and growth of industrial land use as a key component of an employment generating mix of uses to support economic growth.	DCES
		<b>KPI</b>	<b>Target</b>
	B.02.1.2.K	Review of current Land Use Plans and Strategies to provide for future growth	100%
<b>Strategy</b>	<b>B.03</b>	<b>Facilitate access to services and infrastructure including education, training and research for business.</b>	
Term Achievement	B.03.01	A collaborative relationship between Council and businesses in the Shire is established and maintained, that is conducive to economic growth and business sustainability.	
Operational Objective	B.03.01.01	To facilitate the collaboration of organisations in networking and information sharing to obtain services required to allow viable businesses to start and/or grow.	TMM
		<b>KPI</b>	<b>Target</b>
	B.03.1.1.K	Business meetings held/information shared and opportunities for growth identified	1 per annum
<b>Strategy</b>	<b>B.04</b>	<b>Develop and promote the Shire as the place for business establishment.</b>	
Term Achievement	B.04.01	Council is working with relevant organisations to identify and cultivate market and development opportunities.	
Operational Objective	B.04.01.01	To facilitate the economic and industrial development of the Shire with the view to maintaining population growth and the retention and expansion of businesses and services to the Shire and Region.	TMM
		<b>KPI</b>	<b>Target</b>
	B.04.1.1.K	Careers Expo and/or Skills Development/Retention Event held	1 per annum

Term Achievement	B.04.02	The means of attracting economic contributors to the Shire have been incorporated in to relevant programs.		
Operational Objective	B.04.01.01	To facilitate the completion of a Business Retention and Expansion Survey each four (4) years as an indicator of the status of the local economy.		TMM
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	B.04.2.1.K	<i>Business Retention and Expansion Survey conducted during the term</i>		1 per term
Term Achievement	B.04.03	Develop and implement a business marketing strategy.		
Operational Objective	B.04.03.01	Develop and implement a business marketing strategy.		TMM
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	B.04.3.1.K	<i>Industrial Development opportunities are pursued</i>		100%
<b>Strategy</b>	<b>B.05</b>	<b>Assist business to integrate with the community and natural environment.</b>		
Term Achievement	B.05.01	Businesses intending to relocate from other regional centres and or cities are systematically identified and are being encouraged to locate to Inverell or surrounding areas.		
Operational Objective	B.05.01.01	To ensure new or relocated business integrate effectively to allow for viability in the community economically, environmentally and visually.		GM
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	B.05.1.1.K	<i>Businesses assisted</i>		2 per annum
<b>Strategy</b>	<b>B.06</b>	<b>Plan for and promote private and commercial businesses and residential, industrial and commercial development.</b>		
Term Achievement	B.06.01	Sufficient and serviced lands are available to meet the Shire's business development and residential needs.		
Operational Objective	B.06.01.01	To maintain a suitable portfolio of land for development and sale at a fair market price.		DCS
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	B.06.1.1.K	<i>Property portfolio maintained at sufficient levels</i>		100%
Term Achievement	B.06.02	Council is a proactive partner in all activities to improve economic sustainability of the Shire's Industrial/Commercial sector.		
Operational Objective	B.06.02.01	To provide high quality technical advice to Council and to ensure that works are surveyed and designed well in advance of requirements and all necessary information for development control is available.		MEE
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	B.06.2.1.K	<i>Customer requests concerning survey and design complaints</i>		< 2 per annum
<b>Strategy</b>	<b>B.07</b>	<b>Promote a competitive, dynamic and progressive business environment that improves market value.</b>		
Term Achievement	B.07.01	<b>Programs are implemented that broaden the Shire's economic base and are conducive to promoting a competitive market environment.</b>		
Operational Objective	B.07.01.01	To provide the community with an alternative and competitive source of engineering design and construction expertise within the constraints of Council's Works Program.		GM
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	B.07.1.1.K	<i>Private Works projects completed</i>		> 12



<b>Strategy</b>	<b>B.08</b>	<b>Promote the Shire as a destination for visitors.</b>		
Term Achievement	B.08.01	Programs are in place that promotes the Shire as a unique holiday experience.		
Operational Objective	B.08.01.01	To promote the Shire as a destination for long and short stay visitors.	<b>TMM</b>	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	B.08.1.1.K	Average Percentage Increase in visitors to the Tourist Centre over the term/regional; performance	3% per annum	
Operational Objective	B.08.01.02	To facilitate the provision of a wide range of visitor accommodation information and choices.	<b>TMM</b>	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	B.08.1.2.K	Accommodation brochure available	100%	
<b>Strategy</b>	<b>B.09</b>	<b>Generate economic benefits to the Shire by increasing visitation from domestic, regional, national and international market sectors.</b>		
Term Achievement	B.09.01	Programs are attracting domestic and international visitors for cultural and recreational events, exchange programs, educational and training experiences.		
Operational Objective	B.09.01.01	A program is in place with Council's international relationships cultural and economic exchange.	<b>EPRO</b>	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	B.09.1.1.K	Exchange program	1 per term	

## Destination Five

The community is supported by sustainable services and infrastructure

CATEGORY	CODE	NAME	RESPONSIBLE OFFICER
<b>Destination</b>	<b>5S</b>	<b>Services</b>	
<b>Strategy</b>	<b>S.01</b>	<b>Sound Local Government Administration, Governance and Financial Management are provided.</b>	
Term Achievement	S.01.01	Council has implemented leading practice ethical and corporate governance standards.	
Operational Objective	S.01.01.01	To provide a range of resources, services and systems which underpin Council's administrative processes in a timely and efficient manner.	<b>DCS</b>
		<b>KPI</b>	<b>Target</b>
	S.01.1.1.K	All administrative service level agreements achieved	100%
Operational Objective	S.01.01.02	To provide robust governance and administrative systems which ensure the ongoing health and stability of Council, the discharge of statutory and governance responsibilities, proper reporting and the efficient use of Council's resources.	<b>DCS</b>
		<b>KPI</b>	<b>Target</b>
	S.01.1.2.K	Governance compliance achieved as measured by Office of Local Government	100%
Operational Objective	S.01.01.03	To effectively and efficiently plan, organise, direct and control the Activities of Council.	<b>GM</b>
		<b>KPI</b>	<b>Target</b>
	S.01.1.3.K	Performance Planning System implemented	100%

Term Achievement	S.01.02	A sound long term financial position is maintained.		
Operational Objective	S.01.02.01	To manage Council Finances with the view to ensuring Council's ongoing financial health and stability, the discharge of statutory and fiduciary responsibilities, proper accounting systems and standards and an efficient and equitable revenue base.	MFS	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.01.2.1.K	All statutory compliance achieved	100%	
Term Achievement	S.01.03	Council provides a safe, supportive, equitable, and appropriately equipped workplace environment.		
Operational Objective	S.01.03.01	To provide a range of resources, services and systems that support the recruitment of high quality staff, based upon EEO principles and promotes sound staff management practices, the development of staff skills and expertise.	HRO	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.01.3.1.K	A staff positions filled with appropriately qualified staff	100%	
Operational Objective	S.01.03.02	To provide a safe and healthy work environment.	GM	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.01.3.2.K	Workers Compensation Insurance Premiums below Industry Averages	100%	
Term Achievement	S.01.04	The organisation embraces new technology, systems and processes to improve efficiency and effectiveness.		
Operational Objective	S.01.04.01	To develop and maintain an integrated, cost-effective and efficient range of application software, management systems and other technologies which contribute to the ability of Council to improve the level of efficiency and productivity.	MIS	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.01.4.1.K	System availability	99.9%	
Operational Objective	S.01.04.02	To provide record and document management services in accordance with Council's policies and procedures and the current State Records Act.	MIS	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.01.4.2.K	State Records Act Key obligations achieved	100%	
Operational Objective	S.01.04.03	To develop, integrate, manage and maintain geographical systems that provide timely access and usage of Council's mapping/geographical information to maximise the efficiency of decision making and planning.	MIS	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.01.4.3.K	Geographical Customer requests responded to within 48 hours	100%	
Term Achievement	S.01.05	Best Practice in Procurement and Inventory Management have been adopted and implemented.		
Operational Objective	S.01.05.01	To provide and maintain quality stock control of goods and material purchasing activities.	CSC	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.01.5.1.K	Stock items missing or unaccounted write-off less than \$3K p.a. average over term	< \$3K per annum	
Operational Objective	S.01.05.02	To provide a functional work base and amenities for Council's staff and the secure storage of materials, store item as well as plant and equipment.	CSC	
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.01.5.2.K	Resource requests completed within 24 hours	100%	
Term Achievement	S.01.06	Council has implemented programs and initiatives that increase public awareness of Council's role in supporting community lifestyles.		
Operational Objective	S.01.06.01	To promote and improve public awareness of Council's Tasks and operations thereby promoting the corporate image of the Council.	GM	

		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
		<i>S.01.6.1.K Mediums used for public awareness programs expanded</i>	<i>2 mediums</i>	
Term Achievement	S.01.07	A contemporary system of risk management and internal control is operating.		
Operational Objective	S.01.07.01	To ensure that Council operates using innovative, flexible and responsible management systems capable of providing efficient, effective and economical management.		DCS
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
		<i>S.01.7.1.K Management systems review</i>	<i>1 per annum</i>	
Term Achievement	S.01.08	Council has developed and implemented a fleet management strategy that adopts fleet and plant equipment best practices and benchmarking and is reflective of Energy Efficiency Best Practices (EEBP).		
Operational Objective	S.01.08.01	To provide and maintain a modern efficient and reliable plant fleet to enable Council's Works Program to be carried out in the most effective manner and at a competitive cost.		MFS
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
		<i>S.01.8.1.K Plant utilisation return on capital investment provides for continued delivery of a modern Plant Fleet</i>	<i>100%</i>	
Term Achievement	S.01.09	Best Value principles specified in the Local Government Act along with contemporary asset management processes have been implemented for asset sustainability.		
Operational Objective	S.01.09.01	To provide and maintain a modern efficient and reliable asset management system which enables the effective and efficient management of Council.		DCES
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
		<i>S.01.9.1.K Asset Management system available</i>	<i>100%</i>	
Term Achievement	S.01.10	Best Practice in Land Use Administration has been adopted and implemented.		
Operational Objective	S.01.10.01	To provide and maintain a modern efficient and reliable land use administration system which enables the effective and efficient management of Shire land.		MIS
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
		<i>S.01.10.1.K Review of Land Administration system</i>	<i>1 per annum</i>	
<b>Strategy</b>	<b>S.02</b>	<b>Council displays leadership, community engagement and collaboration with others.</b>		
Term Achievement	S.02.01	Council is managing its statutory requirements and the needs of a participatory community in a transparent and balanced way.		
Operational Objective	S.02.01.01	Develop, review and monitor policies and procedures to enable the organisation to engage more effectively with the community while meeting its statutory and public interest obligations.		GM
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
		<i>S.02.1.1.K Review of current practices completed</i>	<i>100%</i>	
<b>Strategy</b>	<b>S.03</b>	<b>Council provides equitable services, consistent with available resources and priorities to meet the Shire's identified needs and preferences.</b>		
Term Achievement	S.03.01	Services and programs that Council provides are determined based on equity, customer requirements and community benefits, best value and excellence.		
Operational Objective	S.03.01.01	Appropriate services and programs are selected based on considerations of equity, best value, relevance and benefit to the community.		DCS



		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.03.1.1.K	Annual Operational Plan and Budget Adopted	1 per annum	
<b>Strategy</b>	<b>S.04</b>	<b>Council's workforce and workplace match contemporary and emerging organisational needs and requirements.</b>		
Term Achievement	S.04.01	Council's workforce is appropriately planned, skilled, and empowered and Council is recognised as an employer of choice.		
Operational Objective	S.04.01.01	Policies, procedures and practices are developed to make Council a leading employer in the New England region.		GM
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.04.1.1.K	Key Staff are retained	100%	
<b>Strategy</b>	<b>S.05</b>	<b>Attractive and vibrant town centres, local centres and community meeting places are provided.</b>		
Term Achievement	S.05.01	Local centres, community facilities and prominent meeting places are increasingly valued and recognised by the community as a focus of their village and feature of the Shire.		
Operational Objective	S.05.01.01	Engage the Shire's communities in identifying and creating community places that are valued and used.		DCS
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.05.1.1.K	Village Project developed and implemented for each Village	1 per annum	
<b>Strategy</b>	<b>S.06</b>	<b>Established population centres are revitalised and people have pride in the community in which they live.</b>		
Term Achievement	S.06.01	A program of renewal for village facilities is implemented that contributes to a sense of community identity and cohesiveness.		
Operational Objective	S.06.01.01	Work with residents to create and revitalise places and spaces to reflect their local identity, making public places more appealing for use by broad range of community members.		DCS
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.06.1.1.K	Service Clubs and Resident Groups are undertaking Community Revitalisation Projects	1 per annum	
<b>Strategy</b>	<b>S.07</b>	<b>Provide accessible and usable recreation facilities and services meet the needs of the community.</b>		
Term Achievement	S.07.01	Recreational and leisure facilities and services meet community needs and are maintained to promote optimal utilisation.		
Operational Objective	S.07.01.01	Facilitate joint use of the Shire's recreation and leisure facilities, sporting and open space facilities including co-location of programs.		MCE
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.07.1.1.K	Council recreational and leisure facilities utilised by at least two groups	> 2 groups	
<b>Strategy</b>	<b>S.08</b>	<b>Civil infrastructure is secured, maintained and used to optimum benefit.</b>		
Term Achievement	S.08.01	An asset management strategy is in operation for civil infrastructure that optimises its use and maintains it to agreed standards fit for its contemporary purpose.		
Operational Objective	S.08.01.01	An Asset Management Strategy for Civil assets is developed, maintained and implemented.		DCES
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.08.1.1.K	Asset Management Plan available	100%	

<b>Strategy</b>	<b>S.09</b>	<b>Council's buildings, parks and open space assets are maintained to a standard fit for their contemporary purpose.</b>	
Term Achievement	S.09.01	A building asset management strategy is in operation that maintains Council's assets to appropriate standards fit for contemporary purposes.	
Operational Objective	S.09.01.01	Complete a register of assets and condition assessment of Council buildings.	DCES
		<b>KPI</b>	<b>Target</b>
	S.09.1.1.K	Condition Assessment and Audit performed	1 per annum
<b>Strategy</b>	<b>S.10</b>	<b>Maintain and enhance a safe, efficient and effective local road network.</b>	
Term Achievement	S.10.01	Road network capacity, safety and efficiency are improved and traffic congestion is reduced.	
Operational Objective	S.10.01.01	A program is being implemented to address deficiencies and areas of congestion in the local road network.	DCES
		<b>KPI</b>	<b>Target</b>
	S.10.1.1.K	Traffic Blackspot Program grant funding applications submitted for identified safety upgrade works	1 per annum
<b>Strategy</b>	<b>S.11</b>	<b>Facilitate the sharing of information and ideas through remote communications.</b>	
Term Achievement	S.11.01	Through collaborative partnerships and community advocacy, initiatives are being implemented to provide cost effective communications services to the community.	
Operational Objective	S.11.01.01	To ensure communities have cost effective access to communication services.	DCS
		<b>KPI</b>	<b>Target</b>
	S.11.1.1.K	Advocate for the provision of Broadband and mobile service coverage for all citizens of the Inverell Shire	98% Coverage
Term Achievement	S.11.02	Inverell, through collaborative partnerships, has programs and initiatives to increase computer literacy within the community.	
Operational Objective	S.11.01.01	To promote the development of computer skills and the application of communications technologies of the business and residential community.	DCS
		<b>KPI</b>	<b>Target</b>
	S.11.2.1.K	Skills Exchange/Communications Forum/Information Sessions held	1 per annum
<b>Strategy</b>	<b>S.12</b>	<b>Provision of safe and efficient networks to ensure connectivity between population centres.</b>	
Term Achievement	S.12.01	Inverell continues to be serviced by domestic air services.	
Operational Objective	S.12.01.01	To provide an airport facility approved by the Civil Aviation Safety Authority that caters for private and commercial aviation operators and their passengers.	DCS
		<b>KPI</b>	<b>Target</b>
	S.12.1.1.K	Registration Renewed	1 per annum
Term Achievement	S.12.02	A sustainable and strategic approach to the management of Council's Assets is undertaken.	
Operational Objective	S.12.02.01	To effectively plan, organise, direct and control the Council's Works Program to ensure all works are carried out: In the most effective manner; to the highest possible standard; and Within the vote provided by Council.	MCE
		<b>KPI</b>	<b>Target</b>
	S.12.2.1.K	Programs delivered on time and budget	100%

Term Achievement	S.12.03	Programs and initiatives to reduce the incidence of overloaded vehicles using the road system are implemented.	
Operational Objective	S.12.03.01	To eliminate the incidence of overloaded vehicles using the road network in the Shire.	MCE
		<b>KPI</b>	<b>Target</b>
	S.12.3.1.K	<i>Reduction of infringements recorded</i>	3%
Term Achievement	S.12.04	Programs to improve the road system and promote road safety that are meeting community, environmental and economic needs are being implemented.	
Operational Objective	S.12.04.01	To optimise safe traffic-flow throughout the road network by providing safe and clear traffic guidance and public education.	DCES
		<b>KPI</b>	<b>Target</b>
	S.12.4.1.K	<i>Reduction in customer requests concerning the road network</i>	5%
Term Achievement	S.12.05	A Bridge Management Plan has been developed and implemented that meets the community needs and Council's duty of care obligations to the community.	
Operational Objective	S.12.05.01	Ensure availability, uninterrupted, safe traffic flow across the Shire where Bridge maintenance and construction is required to link road network.	MCE
		<b>KPI</b>	<b>Target</b>
	S.12.5.1.K	<i>Available access to village centres and towns</i>	100%
Term Achievement	S.12.06	A program of prioritised works has been developed and is being implemented in partnership with the State and Federal Government to maintain the efficiency of major roads as demand grows.	
Operational Objective	S.12.06.01	To maintain the state regional/rural and local/urban road network to in accordance with the priorities established by Council, thereby ensuring the safe and efficient movement of vehicular, cycling and pedestrian traffic throughout the Shire.	MCE
		<b>KPI</b>	<b>Target</b>
	S.12.6.1.K	<i>Reduction in customer requests concerning road repairs</i>	3%
Operational Objective	S.12.06.02	To fully utilise available funds, sourced both internally and externally, to improve the state regional/rural and local/urban road network to adopted standards in accordance with the priorities established by Council.	MCE
		<b>KPI</b>	<b>Target</b>
	S.12.6.2.K	<i>Construction programs completed on time and on budget</i>	100%
<b>Strategy</b>	<b>S.13</b>	<b>Provide communities with quality potable water supply, effective drainage and sewerage systems.</b>	
Term Achievement	S.13.01	Council has developed and implemented a sustainable Integrated Water Management Strategy compliant with Government Best-Practices and legislation.	
Operational Objective	S.13.01.01	To provide and maintain an adequate water supply and related service to the community based on a responsible view of water as a commodity and as a scarce natural resource.	MEE
		<b>KPI</b>	<b>Target</b>
	S.13.1.1.K	<i>Treatment water consumption does not exceed treatment plant capacity</i>	90%
Operational Objective	S.13.01.02	To provide an environmentally responsible sewerage system, which maintains the health of the Inverell Shire Community, is cost effective, customer focused and caters for the sustainable growth of the community.	MEE



		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.13.1.2.K	<i>Reduction of customer requests concerning sewer and drainage issues</i>	3%	
Operational Objective	S.13.01.03	To provide a stormwater drainage system, which minimizes the impact of storm events, is cost effective, customer focused and caters for the sustainable growth of the community while assisting the health of the Shire's river system.		MCE
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.13.1.3.K	<i>Customer requests responded to within 24 hours</i>	95%	
<b>Strategy</b>	<b>S.14</b>	<b>Increase the number of people walking and cycling, particularly for journeys within the community.</b>		
Term Achievement	S.14.01	Programs and initiatives are being implemented that encourage alternate methods of transport that increase the community health and wellbeing.		
Operational Objective	S.14.01.01	Promote cycling and walking (including wheelchair and authorised scooters) as an essential component in integrated transport and land use by creating and supporting infrastructure and facilities that encourage such alternative methods of transport.		DCES
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.14.1.1.K	<i>Walking and cycling initiatives/infrastructure or programs implemented</i>	1 per annum	
Operational Objective	S.14.01.02	Develop and implement marketing strategies and education programs that promote cycling and walking (including wheelchair and authorised scooters).		DCES
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.14.1.2.K	<i>Marketing campaigns executed</i>	1 per annum	
<b>Strategy</b>	<b>S.15</b>	<b>Promote the effective integration of waste management and recycling services.</b>		
Term Achievement	S.15.01	Council has an integrated waste management plan that not only meets statutory recycling levels but also meets environmental and community demands.		
Operational Objective	S.15.01.01	To establish and maintain effective partnerships that deliver an innovative approach that takes advantage of the most practical and sustainable waste management solutions available.		MEE
		<b>KPI</b>	<b>Target</b>	<b>Outcome</b>
	S.15.1.1.K	<i>Reduction of domestic waste at tip</i>	5% reduction	

## PART E – FEES AND CHARGES

## Schedule of Fees and Charges 2022/2023

The Fees and Charges which are recommended for increase in the 2021/2022 financial year are highlighted.

END OF DOCUMENT

## Contact details:

Inverell Shire Council  
144 Otho Street  
(PO Box 138)  
Inverell NSW 2360  
Telephone: 02 6728 8288  
Email: [council@inverell.nsw.gov.au](mailto:council@inverell.nsw.gov.au)  
[www.inverell.nsw.gov.au](http://www.inverell.nsw.gov.au)







# INVERELL SHIRE COUNCIL - SCHEDULE OF FEES & CHARGES

*2022/2023*

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## ADMINISTRATIVE SERVICES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>GEN.ADMIN.-SUNDRY INCOME - GST TAXABLE</b> <b>PJ-123340-1000-43029</b>							
<b>GEN.ADMIN.-SUNDRY INCOME - GST EXEMPT</b> <b>PJ-123320-1000-43029</b>							
Enquiry Fee: On property other than owner Including Family History – Postage Additional charge at cost  (half hour or part thereof)							
	\$25.00	Council pricing reflects nature of service and costs.	Private			\$25.00	NO
(Minimum charge)	\$25.00	Council pricing reflects nature of service and costs.		NO	Full cost recovery	\$25.00	NO
Inspection done by solicitors/purchasers/agents for properties being exchanged (per half hr. & min fee)	\$25.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$25.00	NO
<b>FACSIMILE:</b>							
Local (per page)	\$3.75		Private	NO	Full cost recovery	\$3.75	YES
Overseas (per page)	Actual Cost + GST	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	Actual cost + GST	YES
<b>PHOTOCOPYING:</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
A4 black & white	\$0.70					\$0.70	YES
A4 colour	\$1.25					\$1.25	YES
A3 black & white	\$0.85					\$0.85	YES
A3 colour	\$1.65					\$1.65	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>PRODUCTION OF SUBPOENA DOCUMENTS:</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Minimum charge (based on 2 hrs. work)	\$70.00					\$70.00	NO
Every hr. thereafter	\$50.00					\$50.00	NO
<b>GENERAL INFORMATION REQUESTS:</b>	\$50.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$50.00	NO
Processing (per hr.)	\$50.00					\$50.00	NO
Agents property report	\$420.00					\$420.00	NO
Agents transfer list (50 cents per page or min fee)	\$68.00					\$68.00	NO
<b>CERTIFICATE OF TITLE SEARCH COST</b>	\$20.00					\$20.00	NO
<b>GOVERNMENT INFORMATION PUBLIC ACCESS ACT: FORMAL APPLICATION</b>	\$30.00	Council pricing restricted by statue	Private	NO	Full cost recovery	\$30.00	NO
Processing (per hr.)	\$50.00					\$50.00	NO
Internal review	\$50.00					\$50.00	NO
<b>RETURNED CHEQUES/DIRECT DEBITS</b> (each instance)	(full cost) x 2	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	(full cost) x 2	NO
<b>DEBT RECOVERY COSTS CHARGED BY 3<sup>rd</sup> PARTY</b> - Debt recovery costs on Overdue Rates and Charges, including Early Stage intervention, Late stage intervention and Service Fees - (User Pays, Cost Recovery)	Actual Cost					Actual Cost	NO
<b>SHREDDER</b> (use of per hour)	\$25.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$25.00	YES
<b>STREET STALLS</b> (late application fee)	\$0.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$0.00	NO
<b>DEPOSIT FOR KEY FOR ANY COUNCIL FACILITIES (per key)</b> (temporary use only) <b>PJ-157672-1000-20065</b>	\$20.00					\$20.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
(deposit applicable if not already included in another bond) (deposit will be forfeited if key not returned)							
<b>MANAGEMENT PLAN</b> (per copy)							
Black & white	\$0.00	New service	Public	YES		\$0.00	NO
Colour	\$35.00	New service	Public	YES	Partial cost	\$35.00	NO
<b>ROAD CLOSURE</b> (temporary closure of roads and street for sporting events etc.)		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Road closure event-advertising	\$330.00					\$330.00	NO
Implement road closure	By quotation + GST					By quotation + GST	YES
Design/draw 'Traffic Control Plan'	\$180.00					\$180.00	
Service Charge: On time payment Debtors for		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Range of \$0-\$50 (per month)	\$1.00					\$1.00	NO
For each \$50 or part thereof	\$10.00					\$10.00	NO
<b>SURCHARGE ON CREDIT CARD PAYMENTS</b> <b>PJ-130150-1000-43029</b>	Merchant fee + 10% GST	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	Merchant fee + 10% GST	
<b>LAMINATING OF PLANS/ DOCUMENTS</b> <b>PJ-123400-1000-43020</b>		Council pricing reflects nature of service and costs.					
A4	\$3.20					\$3.20	YES
A3	\$6.00					\$6.00	YES
A2	\$12.00					\$12.00	YES
A1	\$22.00					\$22.00	YES
Large quantities	By quotation					By quotation	YES
<b>SCANNING OF PLANS/ DOCUMENTS With Electronic Delievery</b> <b>PJ-123400-1000-43020</b>							
A4 – A3	\$5.00					\$5.00	YES
A2 – A1	\$10.00					\$10.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Large plans/ documents	By Quotation					By quotation	YES
<b>GIS SERVICES-STANDARD MAP/PLAN PRINTING/PLOTTING-Taxable (Fee for printing maps that are already created or require minimal effort to produce)</b> <b>PJ-123400-1000-43020</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
A4 black & white	\$7.30					\$7.30	YES
A3 black & white	\$13.90					\$13.90	YES
A2 black & white	\$18.30					\$18.30	YES
A1 black & white	\$26.20					\$26.20	YES
A0 black & white	\$36.30					\$36.30	YES
A4 linework colour	\$9.30					\$9.30	YES
A3 linework colour	\$15.90					\$15.90	YES
A2 linework colour	\$20.30					\$20.30	YES
A1 linework colour	\$28.20					\$28.20	YES
A0 linework colour	\$38.30					\$38.30	YES
A4 full colour	\$9.30					\$9.30	YES
A3 full colour	\$15.90					\$15.90	YES
A2 full colour	\$20.30					\$20.30	YES
A1 full colour	\$28.20					\$28.20	YES
A0 full colour	\$38.30					\$38.30	YES
Large quantities by quotation	By quotation					By quotation	YES
Postage of Maps / Plans etc.	By quotation					By quotation	YES
Electronic Delievery of Maps / Plans etc	By quotation					By quotation	YES
<b>GIS SERVICES-CUSTOM MAPS &amp; DATA ANALYSIS SERVICES-Taxable PJ-123400-1000-43020</b>							
<b>Fee for GIS output that requires either new input or alteration plus printing costs as listed above</b>							
Fee per Hour (Charged in 15 minute increments) up to 3 Hours Work	\$66.00 per Hour					\$66.00 per Hour	YES
Fee for greater than 3 Hours work	By Quotation					By Quotation	YES
Fee for printing Custom Maps & Data Analysis	As Per Printing Fees Above					As Per Printing Fees above	YES
Postage of Maps / Plans etc	By Quotation					By Quotation	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Electronic Delievery of Maps / Plans etc	By Quotation					By Quotation	YES
<b>SALE OF 'WORLD OF ITS OWN' BOOK</b> <b>PJ-123350-1000-43019</b> Sale of 'World of its Own Book' (per book) plus postage if applicable Sale of 'Holding its Own Book' (per book) plus postage if applicable Sale of both books 'World of its Own' & 'Holding its Own' plus postage if applicable		Plus	Private	NO	Full cost recovery		
	\$28.60					\$28.60	YES
	\$6.60					\$6.60	YES
	\$33.00					\$33.00	YES
	\$5.50					\$5.50	YES
	\$55.00					\$55.00	YES
	\$5.50					\$5.50	YES
<b>INCOME OTHER LAND &amp; BUILDING NEI</b> <b>PJ-128590-1000-43002</b> (Bee farming on Council owned or Controlled land) Rental fee (per annum or part thereof) Deposit (refundable on satisfactory inspection)		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
	\$55.00					\$55.00	YES
	\$100.00					\$100.00	NO
<b>GAZEBO/SHADE SHELTERS</b> <b>PJ-157606-9000-20065</b> (Hire to Community Groups only) (Deposit/Bond)  Deposit/Bond  Hire charge							
	<b>NOT FOR HIRE</b>					<b>NOT FOR HIRE</b>	NO
	<b>NOT FOR HIRE</b>					<b>NOT FOR HIRE</b>	YES

## FINANCIAL SERVICES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>CLERKS CERTIFICATES S.603</b> <b>PJ-100000-1000-42204</b> Section 603 Certificate (as per Local Government Act 1993)	\$85.00	Maximum Fee Pricing as Fixed by Government Tribunal	Private	NO	Full cost recovery	<b>\$90.00</b>	NO
<b>CLERK CERTIFICATE S.603 - URGENT SUPPLY FEE</b> <b>PJ-123320-1000-43029</b> Section 603 Certificate - URGENT SUPPLY (SAME DAY SERVICE)	\$40.00					<b>\$50.00</b>	NO

# LIBRARY

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>OVERDUE INVOICES FEES – GST EXEMPT</b> <b>PJ-126890-1000-43013</b>							
Service charge applicable if account is to be sent	\$15.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$15.00	NO
<b>CHARGES &amp; FEES – Taxable</b> <b>PJ-126900-1000-43013</b>							
<b>CHARGES &amp; FEES – GST Exempt</b> <b>PJ-126901-1000-43013</b>							
Reserves (per item)	\$2.00					N/A	NO
Inter library loan – NSW Public Library (per item plus fee from other library where applicable)	\$6.00					\$6.50	YES
Inter library loan – Other Public Library (per item plus fee from other library where applicable)	\$19.20					\$19.70	YES
Replacement membership card	\$4.00					\$4.00	NO
Note: lost or damaged books must be paid for	At cost + GST					At cost	NO
Processing charge for Lost / Unreturned or items with major damage (consumables and staff time to reprocess items)	\$11.00					\$11.00	YES
Minor damage to library material (books etc.)	\$7.50					\$7.50	YES
Major damage to library material (books etc.)	Replacement cost + GST					Replacement cost + GST	YES
<b>CHARGES &amp; FEES – ROOM HIRE – Taxable</b> <b>PJ-126900-4131-43013</b>							
<b>Small Meeting Room</b> (includes chairs, tables, data projector, electronic whiteboard & use of kitchen)							
Meeting Room (Half day) (With Technology) - Non Profit Groups	\$50.00					\$55.00	YES
Meeting Room (Half day) (With Technology) - For Profit Groups + Gov. Dept.	\$90.00					\$95.00	YES
Meeting Room (Full day)(With Technology)-Non Profit Groups	\$85.00					\$90.00	YES
Meeting Room (Full day)(With Technology) - For Profit Groups + Gov. Dept.	\$160.00					\$160.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Internet Access in Meeting Room (One Connection only) Flat Fee per day	\$12.00					\$12.00	YES
<b>Large Meeting Room</b> (includes chairs, tables, data projector, electronic whiteboard & use of kitchen)							
Meeting Room (Half day) (With Technology) - Non Profit Groups	\$68.00					\$68.00	YES
Meeting Room (Half day) (With Technology) - For Profit Groups + Gov. Dept.	\$140.00					\$140.00	YES
Meeting Room (Full day)(With Technology) - Non Profit Groups	\$115.00					\$115.00	YES
Meeting Room (Full day)(With Technology) - For Profit Groups + Gov. Dept.	\$220.00					\$220.00	YES
Internet Access in Meeting Room (1 Connection only) Flat Fee per day	\$12.00					\$12.00	YES
<b>SUNDRY LIBRARY INCOME – Taxable</b> <b>PJ-126980-1000-43013</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Photocopy A4 (Black & White) (per page)	\$0.30					\$0.30	YES
Photocopy A4 (Black & White) (both sides)	\$0.60					\$0.60	YES
Photocopy A4 (Colour) (per page)	\$1.20					\$1.20	YES
Photocopy A3 (Black & White) (per page)	\$0.50					\$0.50	YES
Photocopy A3 (Colour) (per page)	\$2.30					\$2.30	YES
Scan to USB	\$0.30					\$0.30	YES
Printing - Micro film print A4 (per page)	\$0.30					\$0.30	YES
Printing - Micro film print A3 (per page)	\$0.60					\$0.60	YES
Facsimiles (local & std) - (1st page)	\$2.00					\$2.00	YES
Facsimiles (local & std) - (additional pages)	\$Nil					Nil	YES
Facsimiles (to receive) (per page)	\$0.60					\$0.60	YES
Laminating (Card)	\$1.50					\$1.50	YES
Laminating A4 (per Page)	\$3.30					\$3.30	YES
Laminating A3 (per Page)	\$5.50					\$5.50	YES
Thermal Binding	\$5.00					\$5.00	YES
Comb Binding (Max 25 pages)	\$5.00					\$5.00	YES
Ear Phones	\$2.50					\$2.50	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Library Bags	\$6.00					<b>\$6.50</b>	YES
USB	\$10.00					\$10.00	YES
<b>Hire of Light Pro</b> (per day or part there of)	\$60.00					<b>\$65.00</b>	YES
<b>Children's Activities (School Holidays) \$ per Child</b> (may be more depending upon nature of activity)	\$3.00					\$3.00	YES
<b>Children's Activities (School Holidays) \$ per Family</b> (may be more depending upon nature of activity)	\$7.50					\$7.50	YES

## PORTABLE STAGE HIRE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>PORTABLE STAGE HIRE</b> <b>PJ-137489-1000-42214</b> <b>Portable Stage - Solid Structure</b>							
Portable Stage Hire-Day in use (Travel of \$2.00/km over 5 km)	Not for Hire	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	Not for Hire	YES
Portable Stage - Security Deposit per Function	Not for Hire					Not for Hire	NO
<b>Mobile Trailer STAGE</b> <b>-6.5m x 4.0m (Fully Covered Stage)</b>	Not for Hire		Private			Not for Hire	YES
<b>Portable Stage - Demountable</b>							
Portable Stage Hire (Large/Small)-Day in use (Travel of \$2.00/km over 5 km)	(Travel +GST) + \$220.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	(Travel +GST) + \$220.00	YES
Portable Stage - Security Deposit per Function	\$200.00					\$200.00	NO
Portable Stage – (Large-Full Stage) - Erection by Council Staff	\$1000.00					\$1,000.00	YES
Portable Stage – (Small-Half Stage) - Erection by Council Staff	Nil					\$500.00	YES

## TOWN HALL - CHAIRS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>CHAIR HIRE TO COMMUNITY GROUPS</b> <b>PJ-157606-9000-20065 (Deposit)</b>							
Deposits / Bond	NOT FOR HIRE					NOT FOR HIRE	NO
Hire Charges	NOT FOR HIRE					NOT FOR HIRE	YES

## TOWN HALL

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>TOWN HALL RENT &amp; FEES</b>							
<b>PJ-127440-1000-42214</b>							
<b>Town Hall (Main Hall ONLY)</b>							
Up to 8 hours (Daylight hours ONLY)	\$356.00					\$356.00	YES
Evening Only (From 6.00PM to 12.00PM) (includes access to Sound and Lighting Desk)	\$342.00					\$342.00	YES
Full Day and Night up to midnight	\$455.00	Council pricing reflects nature of service and costs.				\$455.00	YES
After Midnight	\$44.00 / hour					\$44.00 / hour	YES
Set up Only (per Hour) or	\$12.00 per hour					\$12.00 per Hour	YES
Air Conditioning - First Two Hours	Included in Hire Fee					Included in Hire Fee	YES
Air Conditioning - After first Two Hours	Included in Hire Fee					Included in Hire Fee	YES
Additional Cleaning (Per Clean)	\$130.00					\$130.00	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>Annex &amp; Kitchen (ONLY)</b> <b>Casual Hire Fees</b> - (Includes Chairs (30); Tables (8); Data Projector; Audio Equipment and use of kitchen							
½ Day (Up to 4 Hours) - Minimum Hire Period	\$150.00					\$150.00	YES
Full Day (Up to 8 hours) (Daylight Hours ONLY)	\$230.00					\$230.00	YES
Evening Only (From 6.00PM to 12.00PM)	\$215.00					\$215.00	YES
Additional Furniture (available with Annex & Kitchen Hire ONLY Booths (Up to 8); Round Ottomans (up to 4); Snake Ottomans (Up to 6) and portable partitions (2).	\$75.00					\$75.00	YES
<b>Weekly Hire Fees</b> — (Includes Chairs (30); Tables (8); Data Projector; Audio Equipment; and use of Kitchen. Maximum Hire Period is Two (2) weeks. Longer Hire period may be considered upon request	\$477.00 per Week						YES
Non Profit Groups	\$750.00 per Week					\$477.00 per week	YES
For Profit Groups + Government Departments						\$750.00 per week	
Set up Only (per Hour)	\$12.00 per hour					\$12.00 per Hour	YES
Air Conditioning - First Two Hours	Included in Fees					Included in Fees	YES
Air Conditioning - After first Two Hours	Included in Fees					Included in Fees	YES
Additional Cleaning (Per Clean)	\$80.00					\$80.00	YES
Ancillary Kitchen Use (Boiling Water, Sink and Refrigerator Only)	Included in Fees					Included in Fees	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>Main Hall, Annex &amp; Kitchen (COMBINED)</b>							
Up to 8 hours (Daylight hours ONLY)	\$440.00					\$440.00	YES
Evening Only (From 6.00PM to 12.00PM)	\$425.00					\$425.00	YES
Full Day and Night up to midnight & night time hire	\$562.50					\$562.50	YES
After Midnight	\$66.00 / hour					\$66.00 / hour	YES
Set up Only (per Hour)	\$12.00 per hour					\$12.00 per Hour	YES
Air Conditioning - First Two Hours	Included in Hire Fees					Included in Hire Fee	YES
Air Conditioning - After first Two Hours	Included in Hire Fees					Included in Hire Fee	YES
Additional Cleaning (Per Clean)	\$151.47					\$151.47	YES
<b>Candy Bar and Cool room (With Main Hall or Annex)</b>							
Minimum Charge in any Case	\$80.00					\$80.00	YES
Up to 8 hours (Daylight hours ONLY)	\$80.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$80.00	YES
Evening Only (From 6.00PM to 12.00PM)	\$80.00					\$80.00	YES
Full Day and Night up to midnight & night time hire	\$105.00					\$105.00	YES
After Midnight	\$11.00 / hour					\$11.00 / hour	YES
Set up Only (per Hour)	\$11.00 / hour					\$11.00 / hour	YES
Additional Cleaning (Per Clean)	\$12.62					\$12.62	YES
Note: All beer lines are to be cleaned by hirer, prior and following use.							

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>Gallery (With Main Hall Only)</b>							
Minimum Charge in any Case	\$100.00					\$100.00	YES
Up to 8 hours (Daylight hours ONLY)	\$100.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$100.00	YES
Evening Only (From 6.00PM to 12.00PM)	\$100.00					\$100.00	YES
Full Day and Night up to midnight & night time hire	\$125.00					\$125.00	YES
After Midnight	\$12.00 / hour					\$12.00 / hour	YES
Set up Only (per Hour)	\$12.00 / hour					\$12.00 / hour	YES
Additional Cleaning (Per Clean)	\$26.00					\$26.00	YES
<b>Rental Bonds/Deposits (all hirers)</b>							
Regular Events (as determined by Council)	\$500.00					\$500.00	NO
Non Regular Events (as determined by Council)	\$1,000.00					\$1,000.00	NO
Events where alcohol is served or available (Including BYO)	\$1,500.00					\$1,500.00	NO
Note: Cost of repairs, damages, losses or cleaning to be - paid by hirer - No chairs or tables to be removed without specific approval		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		YES
<b>Use of Grand Piano</b> (per hire)	\$90.00		Private	No	Full Cost Recovery	\$90.00	YES
Grand Piano Tuning (each)	At Cost + GST					At Cost + GST	
<b>Rehearsing &amp; Decorating</b> (per day or evening) NO AIR CONDITIONING - Per Hour	\$12.00 / hour					\$12.00 / hour	YES
Subject to: - the stage only being used for rehearsals, - the full fee be charged should any damage be caused to the hall, or facilities other than those approved to be used, - that a person from the organisation concerned be charged with the responsibility of collecting & returning keys & ensuring that hall hire conditions are adhered to.							

## BAND HALL

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>Deposits (all hirers)</b>	Currently Leased Long Term					Currently Leased Long Term	
Minimum Charge in any Case (GST Inclusive)							NO
Up to 4 hours							NO
Up to 8 hours							NO
Full Day and Night up to midnight							NO
Rehearsals							NO



## AERODROME

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>AERODROME RENT &amp; FEES</b> <b>PJ-127950-1000-42210</b>							
Passenger fees	\$11.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$11.00	YES
Landing fees – other (i.e. freight/private aircraft)	\$11.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$11.00	YES
Aircraft parking area (pie tie down)	\$280.50					\$280.50	YES
<b>AERODROME – SUNDRY INCOME</b> <b>PJ-127950-1000-42210</b>							
Advertising within terminal building (per sq. m/pa)	\$297.00			YES	Recovery	\$297.00	YES

## SPORTING FIELDS AND PARKS & RESERVES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>RENT/FEES-SPORTING BODIES</b>							
<b>PJ-127070-1000-42208</b> Maintenance of various sporting facilities on behalf of Sports Council (includes initial line marking, subsequent to be carried out by sporting organisation).	\$34,353.00					\$34,353.00	YES
Line marking Fees (if line marking is to be carried out by Council and not sporting organisation)	At Cost + GST					At cost + GST	YES
Use of by organisation not on annual list - Field only (per Field per day)	\$90.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	\$90.00	YES
- With minor works	\$100.00	.		NO	Full cost recovery	\$100.00	YES
Use of Multiple fields by organisation not on annual list for Special Events – Fields only (include minor works)	By Quotation					By Quotation	YES
Hire of sportsground & park by personal trainer (Bi-Annually – 6 month period) *Conditions apply	\$220.00 Conditions apply		Private			\$220.00 Conditions apply	YES
Varley Oval – per day (line marking extra if not done by user)	\$330.00					<b>\$430.00</b>	YES
Ashford Sportsground – per day (line marking extra if not done by user)	\$100.00					\$100.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b><u>CALL OUT FEE</u></b> For Staff called out after hours eg to turn off lights after a sport booking (Minimum Fee)	\$75.00					<b>\$75.00</b>	YES
<b><u>Hire of Sports Complex CLUBHOUSE</u></b> <b><u>Non Profit Organisations, Sports Clubs &amp; schools</u></b> Per Hour for One off Users – (Free for Season Long Bookings) Per Day for One Off Users – (Free for Season Long Bookings) BOND – (Season Long Bookings) BOND – (One Off Booking)	\$20.00 per Hour \$100.00 per Day \$300.00 BOND \$150.00 BOND					\$20.00 per Hour \$100.00 per Day \$300.00 BOND \$150.00 BOND	YES
<b><u>Hire of Sports Complex CLUBHOUSE</u></b> <b><u>Profit Organisations and Government Departments</u></b> Per Hour for One off Users Per Day for One Off Users BOND – (One Off Booking)	\$50.00 per Hour \$200.00 per Day \$150.00 BOND					\$50.00 per Hour \$200.00 per Day \$150.00 BOND	YES
<b><u>Hire of Varley Oval Dennis Hogan Pavilion</u></b> Fee – (Existing Field Users) BOND – (Season Long Bookings) BOND – (One Off Booking)	Nil \$1,000.00 Bond \$385.00 Bond					Nil \$1,000.00 Bond \$385.00 Bond	NO
<b>LIGHTING CHARGES – SPORTING BODIES</b> <b>PJ-127350-4510-42208</b>			Private	NO	Full cost recovery		
Electricity – sports complex No.1 lighting (per annum)	\$5.00 per pole per hour					\$5.00 per pole per hour	YES
Electricity – sports complex No.2 (Main Field x 4 Posts) lighting	\$16.00 per hr.					\$16.00 per hr.	YES
Electricity – sports complex No.2 (Secondary Fields x 2 Post per field) lighting	\$6.00 per hr per Field					\$6.00 per hr per field	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Electricity - Netball Courts (3 Posts)	\$3.00 per Hr.					\$3.00 per hr.	YES
Hockey Fields - (All Lights)	\$25.00 Per hr					\$25.00 Per hr	YES
Electricity – Varley Oval lighting - Low Volume Lighting for Training	\$15.00 Per Hr.					\$15.00 per hr	YES
Electricity – Varley Oval lighting - Medium Volume Lighting	\$25.00 Per Hr.					\$25.00 per hr.	YES
Electricity – Varley Oval lighting- High Volume Lighting	\$35.00 Per hr.					\$35.00 per hr.	YES
<b>PARKS / RECREATIONAL FACILITIES – COMMERCIAL USE</b> -Up to 4 Hours - Over 4 Hours (Required General Managers Permission & Quote)						\$150.00 By Quotation	YES
<b>LAKE INVERELL OFF ROAD RECREATION CIRCUIT - FEES</b>  <b>PJ-127430-1000-42103</b>  Fee per Daily Event – Exclusive Use – (For Members of Sport Council and Schools) Booking are required	Nil					Nil	YES
Fee per Daily Event – Exclusive Use – (Non Members of Sport Council) Booking are required	\$100.00					\$100.00.	YES



## TOURIST CENTRE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>TOURIST CENTRE</b> <b>PJ-148119-1000-43014</b>							
Use of Tourist Centre Gardens for Wedding & other functions (per event)	\$150.00					\$150.00	YES
Use of Tourist Centre Gardens for photographs ONLY	\$75.00					\$75.00	YES

## CEMETERIES – INVERELL

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>PUBLIC CEMETERIES – INVERELL (Taxable)</b> <b>PJ-126370-1000-43012</b>							
<b>PUBLIC CEMETERIES – INVERELL (GST Exempt)</b> <b>PJ-126380-1000-43012</b>							
<b>INTERMENT OF ASHES</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
In existing grave	\$220.00					\$220.00	YES
Into Columbarium Wall Niche + plaque at cost	\$160.00 Plaque at cost + GST					\$160.00 Plaque at Cost +GST	YES
<b>RESERVATION/PURCHASE OF NICHE (Columbarium Wall)</b>	\$85.00					\$85.00	YES
<b>MAINTENANCE OF GRAVE IN PERPETUITY</b>							
For reserved plots prior to 1 July, 2004.	\$970.00					<b>\$990.00</b>	YES
<b>LAND PLOTS – RESERVATION / INTERNMENT (.9m x 2.4m)</b>							
Land (reservation/internment) note: cost includes \$390 for land, \$170 for admin & \$990 maintenance of grave in perpetuity.	\$1,500.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	<b>\$1,550.00</b>	YES
<b>INVERELL SHIRE COPY OF RECORDS OF DEATH</b> (from 1800's till now)							
Printed copy + postage	\$95.00 + \$10.00 postage					\$95.00 + \$10.00 postage	NO YES
CD (postage included)	\$28.00					\$28.00	NO
<b>REMOVAL OF CORPSE FROM ONE PART TO ANOTHER - EXHUMERATION</b>	At cost + GST					At cost + GST	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>INTERMENT – WEEKDAY</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$825.00					\$825.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$415.00					\$415.00	YES
Child 4 yrs. – 15 yrs.	\$600.00					\$600.00	YES
<b>INTERMENT – WEEKEND/PUBLIC HOLIDAY</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$1,140.00					\$1,140.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$570.00					\$570.00	YES
Child 4 yrs. – 15 yrs.	\$850.00					\$850.00	YES
<b>INTERMENT – HAND DIGGING</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$2,060.00					\$2,060.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$870.00					\$870.00	YES
Child 4 yrs. – 15 yrs.	\$2,060.00					\$2,060.00	YES
<b>MEMORIAL</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Erect stone or concrete kerbing	\$95.00					\$95.00	NO
Erect headstone	\$60.00					\$60.00	NO
Erect tomb or monument	\$135.00					\$135.00	NO
Concrete slab over grave	\$95.00					\$95.00	NO

## CEMETERIES – RURAL & VILLAGES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>PUBLIC CEMETERIES – TINGHA (Taxable)</b> <b>PJ-126310-3200-43012</b>							
<b>PUBLIC CEMETERIES – OTHER RURAL &amp; VILLAGES (Taxable)</b> <b>PJ-126310-1000-43012</b>							
<b>INTERMENT OF ASHES</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
In existing grave	\$220.00					\$220.00	YES
Into Columbarium Wall Niche + plaque at cost	\$160.00 Plaque at cost + GST					\$160.00 Plaque at Cost + GST	YES
<b>RESERVATION/PURCHASE OF NICHE (Columbarium Wall)</b>	\$85.00					\$85.00	YES
<b>MAINTENANCE OF GRAVE IN PERPETUITY</b>							
For reserved plots prior to 1 July, 2004.	\$970.00					<b>\$990.00</b>	YES
<b>LAND PLOTS – RESERVATION / INTERMENT (.9m x 2.4m)</b>							
Land (reservation/interment) note: cost includes \$390 for land, \$170 for admin & \$990 maintenance of grave in perpetuity.	\$1,500.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery	<b>\$1,550.00</b>	YES
<b>INTERMENT – WEEKDAY</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$825.00					\$825.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs	\$400.00					\$400.00	YES
Child 4 yrs – 15 yrs	\$600.00					\$600.00	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>INTERMENT – WEEKEND/PUBLIC HOLIDAY</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$1,140.00					\$1,140.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$570.00					\$570.00	YES
Child 4 yrs. – 15 yrs.	\$850.00					\$850.00	YES
<b>INTERMENT – HAND DIGGING</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Adult	\$2,060.00					\$2,060.00	YES
Still born/child (6 months)	\$0.00					\$0.00	YES
Child 6 months – 4 yrs.	\$870.00					\$870.00	YES
Child 4 yrs. – 15 yrs.	\$2,060.00					\$2,060.00	YES
<b>MEMORIAL</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery		
Erect stone or concrete kerbing	\$95.00					\$95.00	NO
Erect headstone	\$60.00					\$60.00	NO
Erect tomb or monument	\$135.00					\$135.00	NO
Concrete slab over grave	\$95.00					\$95.00	NO

## DOGS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>COMPANION ANIMAL REGISTRATION FEES</b> <b>PJ-157600-9000-90128</b> <b>NOTE: COUNCIL CHARGES WILL BE THE MAXIMUM AS SET OUT IN THE REGULATION UNDER THE COMPANION ANIMALS ACT.</b> These fees are fixed by Companion Animals Act & Regulation. Registration (cl.12 & 14 of Reg.-Sec. 14(1B) of Act		Council pricing reflects nature of service and costs and reflects the maximum fee allowable under the Dog Act.	Private	NO			
Not Desexed or Desexed after relevant age	\$224.00					<b>\$234.00</b>	NO
Not Desexed - Kept by registered Breeder for Breeding Purposes	\$66.00					<b>\$69.00</b>	NO
Not Desexed – (Not Recommended)	\$66.00					<b>\$69.00</b>	NO
Desexed (by relevant age)	\$66.00					<b>\$69.00</b>	NO
Desexed – (by relevant age)-Owned by Eligible Pensioners	\$27.00					<b>\$29.00</b>	NO
Desexed animal sold by eligible pound or shelter	\$0.00					\$0.00	NO
Working Dogs	\$0.00					\$0.00	NO
Registered Greyhounds	\$0.00					\$0.00	NO
Assistance Animals - Guide (for blind or deaf)	\$0.00					\$0.00	NO
Dogs in Service of the State (e.g. Police Dog)	\$0.00					\$0.00	NO
<b>LATE FEES</b> <b>PJ-123530-1000-43024</b> <b>Registration Late Fee</b> <b>Annual Permit Late Fee</b>	\$18.00 \$18.00					<b>\$19.00</b> <b>\$19.00</b>	NO NO
<b>COMPANION ANIMAL IMPOUNDING FEES IMPOUNDING - DOGS - GST Exempt</b> <b>PJ-123520-4560-43024</b>		Council pricing reflects nature of service and costs.	Private	NO	Reference pricing limits maximum fee. Full & partial.		
Boarding Fee (per dog per day)	\$25.00					\$25.00	NO
Destruction Fee - Dogs (per animal)	\$45.00					\$45.00	NO
Release Fee (per Dog)	\$50.00					\$50.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Release Fee for second or subsequent impounding in any 12 Month Period (per Dog)	\$60.00					\$60.00	NO
<b>SALE OF DOGS &amp; MICROCHIPPING – Taxable</b> <b>PJ-123550-1000-43024</b>							
Micro chipping of Impounded Dogs	\$45.00					\$45.00	YES
Sale of dogs (**Min of \$10.00 + Reg'n cost + board costs + Micro Chipping)	Refer Note + 10%GST				recovery used	Refer Note + 10%GST	YES
<b>FINES &amp; OTHER COSTS</b> <b>PJ-123530-1000-43024</b>		Council pricing reflects nature of service and costs.	Private	NO			
Hire of Aboistop Dog Collar - (< 3 weeks)	\$40.00					\$40.00	YES
Deposit on Aboistop Dog Collar	\$100.00					\$100.00	NO
Animal Identification Fee – Processing of P1A forms (Per form)	\$5.00					\$5.00	YES
<b>DEPOSIT ON DOG OR CAT TRAP – EXEMPT</b> <b>PJ-157605-9000-20065 (DEPOSIT ONLY)</b>	\$100.00					\$100.00	NO
<b>HIRE OF DOG OR CAT TRAP-TAXABLE</b> <b>PJ-123530-1000-43024 (HIRE ONLY)</b>							
Weekly Hire Rate (Per Week) (maximum period to be retained is 2 weeks)	\$25.00					\$25.00	YES
<b>DANGEROUS DOGS-ANNUAL PERMIT - (From 1/7/2020 as per Companion Animal Act 1998)</b> <b>PJ-123526-9000-90128</b>	\$197.00					<b>\$206.00</b>	NO
<b>RESTRICTED DOGS ANNUAL PERMIT - (From 1/7/2020 as per Companion Animal Act 1998)</b> <b>PJ-123527-9000-90128</b>	\$197.00					<b>\$206.00</b>	NO

# CATS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>COMPANION ANIMAL REGISTRATION FEES</b> <b>PJ-157600-9000-90128</b> <b>NOTE: COUNCIL CHARGES WILL BE THE MAXIMUM AS SET OUT IN THE REGULATION UNDER THE COMPANION ANIMALS ACT.</b> These fees are fixed by Companion Animals Act & Regulation. Registration (cl.12 & 14 of Reg.-Sec. 14(1B) of Act		Council pricing reflects nature of service and costs and reflects the maximum fee allowable under the Dog Act.	Private	NO			
Cat - Desexed or Not Desexed	\$56.00					<b>\$59.00</b>	NO
Cat – Eligible Pensioner (must be Desexed)	\$27.00					<b>\$29.00</b>	NO
Cat – Desexed (Sold by eligible pound or shelter)	\$0.00					\$0.00	NO
Cat – Not Desexed (Not Recommended)	\$56.00					<b>\$59.00</b>	NO
Cat – Not Desexed (Recognised Breeder)	\$56.00					<b>\$59.00</b>	NO
<b>CATS – ANNUAL PERMIT –(for cats not desexed by 4 months of age) (From 1/7/2020 as per Companion Animal Act 1998)</b> <b>PJ-123525-9000-90128</b>	\$81.00					<b>\$85.00</b>	NO
<b>IMPOUNDING – CATS</b> <b>PJ-123521-4580-43024 - GST Exempt</b> <b>PJ-123520-4580-43024 - GST Taxable</b>							
Micro chipping of Impounded Cats	\$45.00					\$45.00	YES
Boarding Fee (per cat per day)	\$20.00					\$20.00	NO
Destruction Fee - Cats (per animal)	\$45.00					\$45.00	NO
Release Fee (per Cat)	\$50.00					\$50.00	NO
Release Fee for second or subsequent impounding in any 12 Month Period (per Cat)	\$60.00					\$60.00	NO
Sale of Cats (**Min of \$10.00 + Reg'n cost + board costs + Micro Chipping)	Refer Note					Refer Note	YES



## IMPOUNDING/OTHER ANIMALS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>DETERRENT &amp; POUND FEES- OTHER ANIMALS-GST EXEMPT</b> <b>PJ-123590-4600-43004</b>		Council pricing reflects nature of service and costs and reflects the maximum fee allowable under the Impounding Act 1993.	Private	NO	Ref pricing limits maximum fee. Full & partial recovery used.		
<b>Impounding Fees Under the Impounding Act 1993. Fee for loss or Damage</b> (Applies to council/private property)							
Horse, mule, ass, cow, or camel - (per head)	\$25.00					\$25.00	NO
Sheep - (per head) (over 20)	\$2.00					\$2.00	NO
Goat or pig - (per head)	\$25.00					\$25.00	NO
<b>Fee for Transporting Animals to Pound</b>							
Actual Cartage Cost plus fee of \$40.00	\$40.00	+ Cartage				\$40.00 + Cartage	NO
Walking of Animals to pound (staff hourly rate x 2 ;Min \$35.00)	\$35.00	Minimum				\$35.00	NO
<b>Notification of Impounding Fee</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.		
By post	\$12.00					\$12.00	NO
Personal (Fee + 80cents /km one way)	Travel + \$12.00					Travel + \$12.00	NO
Advertising Costs (Actual Cost +\$35.00 per Advert.)	Cost + \$35.00					Cost + \$35.00	NO
<b>Sustenance</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.		
Sheep & goats - (each per Day)	\$5.00					\$5.00	NO
Cattle & Horses - (each per day)	\$15.00					\$15.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>Veterinary costs</b> (per call)	Cost + \$35.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	Cost + \$35.00	NO
<b>Fee for Transporting "Articles" to the Pound</b>	Cost + \$35.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	Cost + \$35.00	NO

## IMPOUNDING VEHICLES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>DETERRENT &amp; POUND FEES-VEHICLES</b> <b>PJ-123590-4590-43004</b>  Impounding Fees Under the Impounding Act 1993 Vehicles Fee for Transporting "Articles" to the Pound - Actual cost +\$35.  Trolleys & Signs (Unauthorised on Roadside)		Council pricing reflects nature of service and costs and reflects the maximum fee allowable under the Impounding Act 1993.					
	\$100.00					\$100.00	NO
	Cost + \$35.00					Cost + \$35.00	NO
	Cost + \$20 Min Fee \$40.00					Cost + \$20 Min Fee \$40.00	NO

## NOXIOUS WEEDS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>NOXIOUS WEED CERTIFICATE-GST EXEMPT</b> <b>PJ-124000-1000-43029</b> Certificate under section 64 Private Works - Spraying (Labour -1 Person & Plant Only-No Chemical) Per Hour							
	Not Applicable					Not Applicable	NO
	\$115.00					<b>\$135.00</b>	NO



## RURAL ADDRESSING

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>RURAL ADDRESSING</b> <b>PJ-136269-1000-43015</b>							
Post & Numbers for Rural Addressing (per set within 10klm of Inverell)	\$65.00					\$65.00	YES
Post & Numbers for Rural Addressing (per set outside 10klm of Inverell)	\$80.00					\$80.00	YES

## HEALTH

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>HEALTH / BUILDING NOTICES INFORMATION</b> <b>PJ-124520-1000-42203</b>							
(Under Section 735A Local Govt. Act & Section 121ZP of the EPA Act) per certificate	\$50.00					\$50.00	NO
<b>HEALTH LICENCE FEES - GST TAXABLE</b> <b>PJ-124500-1000-41163</b>							
<b>HEALTH LICENCE FEES - GST EXEMPT</b> <b>PJ-124510-1000-42203</b>							
<b>HEALTH - FOOD SHOP PREMISES LICENCE FEES - GST EXEMPT</b> <b>PJ-124549-1000-41164</b>							
<b>Caravan Park (Sec. 68(F2))</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.		
Licence to Operate (per Site)	\$4.00					\$4.00	NO
Caravan Park / Camping Ground Approval	\$250.00					\$250.00	NO
Reinspection for Approval (\$4.00 per site or Min of \$60.00)	Refer Note					Refer Note	NO
Periodic Inspections (\$4.00 per site or Min. of \$60.00)	Refer Note					Refer Note	NO
Reinspection resulting from periodic inspection (\$4.00/site or Min \$60.00)	Refer Note					Refer Note	NO
Replacement Approval in New Name	\$60.00					\$60.00	NO
<b>Use a Standing Vehicle or Article for Selling in a Public Place (Sect.68 ) (Fee per Year)</b>	\$51.00 per Year	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	<b>\$55.00 per Year</b>	NO
<b>Shop Inspection Fee (Admin Fee which includes 1 Inspection)</b>	\$150.00 Admin Fee (includes 1 Inspection)					\$150.00 Admin Fee (includes 1 Inspection)	NO
(per each follow up inspection)	\$88.00					\$88.00	NO
Improvement Notice under Food Act 2003	\$330.00					\$330.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
General Premises Inspection Fee	\$88.00 Plus \$50.00 Admin Fee	Council pricing reflects nature of service and costs	Private	NO	Full cost recovery.	\$88.00 plus \$50.00 Admin Fee	NO
Install a Manufacture home, moveable dwelling or associated structure	\$170.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	\$170.00	NO
Manufactured Homes Inspection (4 Inspections Required)	\$400.00					\$400.00	NO
Any Additional Inspections	\$100.00					\$100.00	NO
LG Act-Sect. 68 Approval-Stormwater Drainage Works (Where Council is not the Principal Certifying Authority)	\$100.00					\$100.00	NO
LG Act-Sect. 68 Approval-Water Supply (Where Council is not the Principal Certifying Authority)	\$100.00					\$100.00	NO
LG Act-Sect. 68 Approval-Sewerage Works – New Dwelling	\$150.00					\$150.00	NO
LG Act-Sect. 68 Approval-Sewerage Works – Other New Development	\$200.00					\$200.00	NO
LG Act-Sect. 68 Approval-Sewerage Works – Alterations	\$50.00					\$50.00	NO
Plumbing & Drainage Act 2011 – INSPECTIONS (minimum of 2 inspections)	\$126.00					\$126.00	NO
Replacement Approval in new name	\$60.00					\$60.00	NO
Management of Waste - Approval	\$85.00					\$85.00	NO
Domestic or Solid Fuel Heating Appliance, other than a portable appliance	\$85.00					\$85.00	NO
Application to register water cart registration	\$130.00	Sec 68B2 LGA 1993				\$130.00	NO
Skin penetration premises registration	\$120.00	CI 12 Public Health (Skin penetration) Regulation 2000				\$120.00	NO
Amusement Device (per each machine)	\$25.00	Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.	\$25.00	NO
Amusement Device (Tiny Tots Rides) over 14 RPM	\$11.00					\$11.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Boarding House Inspection	\$150.00					\$150.00	NO
<b>SUNDRY HEALTH SERVICES</b> <b>PJ-124970-1000-43023</b>		Council pricing reflects nature of service and costs.	Private	NO	Full cost recovery.		
Water Sampling Fee (for analysis) - Microbiological	By Quotation					By Quotation	YES
Water Sampling Fee (for analysis) - Chemical	By Quotation					By Quotation	YES
<b>PROTECTION OF ENVIRONMENTAL OPERATIONS (POEO) - GST EXEMPT</b> <b>PJ-126291-1000-42203</b>		Protection of Environmental Operations Act 1997					
<b>Prevention Notice</b> - Issued under Section 96 of POEO Act 1997 – Clause 99 of Regulations	\$591.00					<b>\$605.00</b>	NO
<b>Clean Up Notice</b> – Issued under Section 91 of the POEO Act 1997- Clause 99 of Regulations.	\$591.00					<b>\$605.00</b>	NO



## SEPTIC TANKS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>OSSM - Approval to operate-GST EXEMPT</b> <b>PJ-126050-1000-43023</b>							
<b>SEPTIC TANK INSPECTIONS - GST TAXABLE</b> <b>PJ-126020-1000-43023</b>							
On Site Sewerage Management System (To Install)	\$150.00					\$150.00	NO
On Site Sewerage Management System (To Amend)	\$100.00					\$100.00	NO
On Site Sewerage Management System ( Inspection) to operate	\$150.00					\$150.00	NO
On Site Sewerage Management System (REINSPECTION of outstanding matters for approval to operate an onsite sewerage management system)	\$75.00					\$75.00	NO
<b>Plumbing &amp; Drainage Act 2011 – INSPECTIONS (Minimum of 2 inspections)</b>	\$220.00					\$220.00	NO

## PLANNING

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>AMENDMENTS TO PLANNING INSTRUEMENTS</b>							
<b>MISCELLANEOUS INCOME -GST EXEMPT</b>							
<b>PJ-126190-1000-42203</b>							
Request to prepare a Planning Proposal to Effect an amendment to the Inverell Local Environment Plan 2012							
Minor Rezoning (No Significant increase in the developable capacity of the land)				NO			
(a) Stage 1 - Lodgement	\$1,500.00					\$1,500.00	NO
(b) Stage 2 - Submission to the LEP Gateway Panel for Determination	\$3,500.00					\$3,500.00	NO
(c) Stage 3 - Exhibition of the Planning Proposal with any amendments by the Minister and accompanied by any studies required	\$2,000.00					\$2,000.00	NO
<b>TOTAL OVERALL FEE</b>	\$7,000.00					\$7,000.00	NO
<b>All Others</b>				NO			
(a) Stage 1 - Lodgement	\$3,500.00					\$3,500.00	NO
(b) Stage 2 - Submission to the LEP Gateway Panel for Determination	\$7,500 + \$115/Hour beyond 60 Hours					\$7,500 + \$115/Hour beyond 60 Hours	NO
(c) Stage 3 - Exhibition of the Planning Proposal with any amendments by the Minister and accompanied by any studies required	\$5,500 + \$115/Hour beyond 40 Hours					\$5,500 + \$115/Hour beyond 40 Hours	NO

## DEVELOPMENT APPLICATIONS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>DEVELOPMENT APPLICATION FEES (Clause 246)</b> <b>PJ-126250-1000-42203</b>		Clause 246B EPA Regulations					
<b>Development Applications - Building / works (based on cost of work)</b>							
<\$5,000	\$110.00					\$110.00	NO
\$5001 - < \$50,000	\$170.00 plus					\$170.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost	\$3.00 per \$1,000.00					\$3.00 per \$1,000.00	NO
\$50,001 - < \$250,000	\$320.00 plus					\$320.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$50,000	\$3.00 per \$1,000.00					\$3.00 per \$1,000.00	NO
\$250,001 - < \$500,000	\$1,000.00 plus					\$1,000.00plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$250,000	\$1.70 per \$1,000.00					\$1.70 per \$1,000.00	NO
\$500,001 - < \$1,000,000	\$1,425.00					\$1,425.00plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$500,000	\$1.00 per \$1,000.00					\$1.00 per \$1,000.00	NO
\$1,000,001 - <\$10,000,000	\$1,975.00					\$1,975.00plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$1,000,001	\$0.80 per \$1,000.00					\$.80 per \$1,000.00	NO
> \$10,000,000	\$9,475.00					\$9,475.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$10,000,001	\$0.55 per \$1,000.00					\$.55 per \$1,000.00	NO
<b>"PLANNING REFORM" Fee (Collected on behalf on NSW Govt.)</b> <b>PJ-157590-9000-90127</b>							
Fee on DA 's valued at less than \$50,000	\$0.00	Clause 256A EPA Regulation				\$0.00	NO
Fee on DA 's valued at more than \$50,000	\$0.64 per \$1,000.00					\$0.64 cents per \$1,000.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Development Applications for advertising structures (CL246B)	\$280 for first sign, plus \$93.00 additional signs	Clause 246B EPA Regulations				\$285.00 for first sign, plus \$93.00 additional signs	NO
Development Applications not involving building works or subdivision (change of use etc) (Clause 250)	\$285.00	Clause 250 EPA Regulations				\$285.00	NO
Dwellings equal to or less then \$100,000	\$455.00	Clause 247 EPA Regulations				\$455.00	NO
Development Application for Subdivisions							
Subdivision involving new roads	\$665.00	Plus				\$665.00	NO
Plus - per Additional allotment created in plan	\$65.00	Clause 249 EPA Regulations				\$65.00	NO
Subdivision NOT involving new roads	\$330.00	Plus				\$330.00	NO
Plus - per Additional allotment created in plan	\$53.00					\$53.00	NO
Subdivision involving Strata	\$330.00	Plus				\$330.00	NO
Plus - per Additional allotment created in plan	\$65.00					\$65.00	NO
Minor Alterations, Additions or Out Buildings- Heritage Items & Conservation Zones	=50% of DA fee					=50% of DA fee	NO
Additional Designated Development DA fee	\$920.00	Clause 251 EPA Regs				\$920.00	NO
Additional Integrated Development or concurrence Fee	\$140.00	Clause 252A EPA Regs				\$140.00	NO
Fee to agency	\$320.00	Clause 253 EPA Regulation				\$320.00	NO
Plus Additional fee for Residential Flat Design Review - SEPP 65	\$760.00	Clause 248 EPA Regulation				\$760.00	NO



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>ADVERTISING DEVELOPMENT APPLICATION</b> <b>PJ-126260-1000-42203</b>							
<b>Advertising</b>							
Advertised Development	\$500.00	Clause 252 EPA Regulation				\$500.00	NO
Designated Development	\$2,220.00					\$2,220.00	NO
<b>Review of Determination</b>							
Not involving building work	50% of original DA Fee	Clause 257 EPA Regulation				50% of original DA Fee	NO
Dwellings equal to or less then \$100,000	\$190.00					\$190.00	NO
<b>All other development work</b>							
<\$5,000	\$55.00					\$55.00	NO
\$5001 - < \$250,000	\$85.00 plus					\$85.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost	\$1.50 per \$1,000.00					\$1.50 per \$1,000.00	NO
\$250,001 - < \$500,000	\$500.00plus					\$500.00plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$250,000	\$0.85 per \$1,000.00					\$0.85 per \$1,000.00	NO
\$500,001 - < \$1,000,000	\$712.00 plus					\$712.00plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$500,000	\$0.50 per \$1,000.00					\$0.50 per \$1,000.00	NO
\$1,000,001 - <\$10,000,000	\$987.00 plus					\$987.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$1,000,001	\$0.40 per \$1,000.00					\$0.40 per \$1,000.00	NO
> \$10,000,000	\$4,737.00 plus					\$4,737.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$10,000,001	\$0.27 per \$1,000.00					\$0.27 per \$1,000.00	NO
Plus fee for required Notice under s.82A EPA Act	\$620.00					\$620.00	NO
<b>Modification of Consent</b>							
4.55(1) - minor error / discrepancy	\$71.00	Clause 258 EPA Regulation				\$71.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
4.55(1A) + 4.56AA(1) - minimal environmental impact	\$645 or 50% of original DA Fee Which ever is the lesser					\$645 or 50% of original DA Fee Which ever is the lesser	NO
4.55(2) or 4.56(1) - not of minimal environmental impact / other							
original fee ≤ \$100	50% of original DA Fee					50% of original DA Fee	NO
original fee ≥ \$100							
<b>Not involving building work</b>	50% of original DA Fee					50% of original DA Fee	NO
<b>Dwellings equal to or less then \$100,000</b>	\$190.00					\$190.00	NO
<b>All other development work</b>							
<\$5,000	\$55.00					\$55.00	NO
\$5001 - < \$250,000	\$85.00 plus					\$85.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost	\$1.50 per \$1,000.00					\$1.50 per \$1,000.00	NO
\$250,001 - < \$500,000	\$500.00 plus					\$500.00 plus	NO
Plus fee for each \$1,000 or part thereof above \$250,000	\$0.85 per \$1,000.00					\$0.85 per \$1,000.00	NO
\$500,001 - < \$1,000,000	\$712.00 plus					\$712.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$500,000	\$0.50 per \$1,000.00					\$0.50 per \$1,000.00	NO
\$1,000,001 - <\$10,000,000	\$987.00 plus					\$987.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$1,000,001	\$0.40 per \$1,000.00					\$0.40 per \$1,000	NO
> \$10,000,000	\$4,737.00 plus					\$4,737.00 plus	NO
Plus fee for each \$1,000 or part thereof the estimated cost above \$10,000,001	\$0.27 per \$1,000.00					\$0.27 per \$1,000.00	NO
<b>Modification to consent requiring advertisement per s4.55(2) or s4.56(1), EPA Act</b>	\$665.00					\$665.00	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>INCOME-OTHER LAND &amp; BUILDINGS-GST Exempt</b> <b>SIDEWALK CAFÉS</b> <b>PJ-128591-1000-43002</b>							
Fee for use of footways for Restaurants (Lawrence, Rivers St & Macintyre river) (Based on fee per seat - minimum of \$65.00 per annum)	\$35.00 per Seat (Minimum of \$70.00)					\$35.00 per Seat (Minimum of \$70.00)	NO

## CONSTRUCTION APPLICATIONS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>BUILDING AND CONSTRUCTION - GST TAXABLE</b> <b>PJ-128170-1000-42202</b>		Council pricing restricted by statute					
<b>Complying Development Certificate</b> - Base Fee (plus fee per \$ value)	\$235.00 + Fee	plus fee				\$235.00 + Fee	YES
Fees Per \$1,000 or part there of	\$3.00 per \$1,000.00 Est. Cost					\$3.00 per \$1,000.00 Est. Cost	YES
<b>Construction Certificate</b> - Base Fee (plus fee per \$ value)	\$110.00	plus fee				\$110.00	YES
PLUS Fee's of			Private	No	Reference pricing		
Fee per \$1,000 for the first \$5,000	\$5.50					\$5.50	YES
Fee per \$1,000 for the next \$95,000	\$3.85					\$3.85	YES
Fee per \$1,000 for the next \$150,000	\$2.20					\$2.20	YES
Fee per \$1,000 for applications over \$250,000	\$1.10					\$1.10	YES
<b>Modification of Construction Certificate + Complying Development Certificate</b>	30% of Original Fee + GST					30% of Original Fee + GST	YES
<b>Minor Modification of Construction Certificate + Complying Development Certificate (As determined by Council)</b>						<b>\$71.00</b>	YES
<b>Principle Certifying Authority Sign (compulsory on building sites)</b>	\$10.00					\$10.00	YES
<b>Assessment of Performance Solutions under the Building Code of Australia (per Performance Solution)</b>	\$250.00					\$250.00	YES
<b>Transfer of Principal Certifying Authority (PCA) function to Council</b>	\$110.00					\$110.00	YES
<b>Bushfire Attack Level - Risk Certification</b>							
Alterations, additions, outbuildings	\$220.00					\$220.00	YES
New Dwellings	\$220.00					\$220.00	YES



## ISSUE OF CERTIFICATES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>BUILDING INSPECTION FEES - GST TAXABLE</b> <b>PJ-128270-1000-42202</b> Note: fee includes issue of compliance & occupation Certificate. All additional inspection fees paid prior to issue of Occupation certificate. Inspection of Buildings Occupied for more than 12 months. (1) - Inspection Fee (per Inspection) when Council is the PCA (2) - Building Inspection Fee carried out at the request of a Private Certifier when Council is not the PCA							
	\$150.00					\$150.00	YES
	\$110.00					\$110.00	YES
	\$220.00					\$220.00	YES
<b>REGISTRATION OF PRIVATELY CERTIFIED CERTIFICATES (CI 263(2) of Regs</b> <b>PJ-128190-1000-42202</b> Part 4a Certificates							
	\$36.00					\$36.00	NO

## SUBDIVISION FEES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>SUBDIVISION WORKS - GST Exempt</b> <b>PJ-126280-1000-42203</b>							
<b>Subdivision Certificate</b>		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Application Fee (Plus)	\$150.00					\$150.00	NO
Per Lot Shown on Plan	plus \$55.00 / lot					plus \$55.00 / lot	NO
Section 88b Instrument (for the first, and)	\$55.00					\$55.00	NO
For each subsequent 88b Instrument	plus \$25.00 / Instrument					plus \$25.00 / Instrument	NO
Inspection Fee	\$38.50					<b>\$100.00</b>	NO
<b>SUBDIVISION WORKS - GST TAXABLE</b> <b>PJ-126281-1000-42203</b>							
Construction Certificate - Subdivision (\$ per Lot)	\$110.00					\$110.00	YES

## CLERKS CERTIFICATES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>CLERKS CERTIFICATES Section 10.7(2) (Old S.149 Certificate)</b> <b>PJ-126270-1000-41222</b>							
Certificate S.10.7(2) (each)	\$53.00	Council pricing is regulated by the Act.	Private	No	Full Cost Recovery	\$53.00	NO
Certificate S.10.7(2) (Complying Development Questions Only)	\$53.00	CI 259 of Regs				\$53.00	NO
Additional information with certificate 10.7(5) (each)	\$80.00					\$80.00	NO

## PLANNING & DEVELOPMENT MISCELLANEOUS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>MISCELLANEOUS INCOME -GST EXEMPT</b> <b>PJ-126190-1000-42203</b>							
Certified Copy of a Document or Map (Stamping of additional Application Plans & Specification)	\$53.00	CI 262 of Regs				\$53.00	NO
Certificate of Title Search Cost	\$20.00					\$20.00	NO
<b>MISCELLANEOUS INCOME - GST EXEMPT</b> <b>PJ-126291-1000-42203</b>							
Flood Level Issue Forms	\$50.00					\$50.00	NO
Copy of Floodplain Management Plan	\$35.00					\$35.00	NO



## DEVELOPMENT & BUILDING SEARCH FEE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
(G2819.000) BUILDING FEE - ARCHIVES - GST EXEMPT <b>PJ-128190-1000-42202</b>							
(G2825.000) BUILDING SEARCH FEES & SUNDRY INCOME-GST EXEMPT <b>PJ-128250-1000-42202</b>							
(G2826.000) BUILDING SEARCH FEES & SUNDRY INCOME-GST TAXABLE <b>PJ-128260-1000-42202</b>							
Search fee for applications (All Types)	\$50.00 + Plan Printing Costs					\$50.00 + Plan Printing Costs	NO
List of Development Approvals - (Fee per Annum)	\$200.00					\$200.00	NO

## SWIMMING POOLS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>SWIMMING POOL ACT 1992 - SECT.22F - GST EXEMPT</b> <b>PJ-128230-1000-42203</b>							
Inspection for Certificate of Compliance	\$150.00	Council pricing restricted by statute	Private	No		\$150.00	NO
Reinspection for Certificate of Compliance	\$100.00					\$100.00	NO
<b>COMPULSORY SWIMMING POOL SAFETY SIGNS-TAXABLE</b> <b>PJ-123900-1000-43029</b>							
Swimming Pool Signs	\$20.00	Council pricing reflects nature of service and costs.	Private	No		\$20.00	YES
<b>SUNDRY POOL INCOME</b> <b>PJ-137089-1000-43002</b>							
Hire of inflatable Aqua-Challenge Play Equipment	Not Applicable					Not Applicable	YES

## BUILDING CERTIFICATES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>CLERKS CERTIFICATE DIV.6.7 BUILDING INFORMATION CERTIFICATE (EP&amp;A Act) (As per Clause 260 EP&amp;A Regulation 2000) PJ-128220-1000-42203</b>							
<b>Building Cert. (s.149A)</b>							
Dwelling (Class I or Class 10) - (each)	\$250.00	Council pricing restricted by statute	Private	No	Full Cost Recovery	\$250.00	NO
Class 2-9 Buildings not exceeding 200 sq. m	\$250.00					\$250.00	NO
Exceeding 200 but not 2000 sq. m per sq. m over 200 sq. m	\$250.00					\$250.00	NO
Exceeding 2000 sq. m per sq. m over 2000 sq. m	\$0.50					\$0.50	NO
	\$1,165.00	plus				\$1,165.00	NO
	\$0.075					\$0.075	NO
<b>Building Certificate Illegal Structures - Cost of Construction PJ-128160-1000-42203</b>	Refer Note					Refer Note	NO
Fees as per the Environmental Planning & Assessment Act 1979							
Additional inspection fee for Building Certificate	\$75.00					\$75.00	NO
Enquiry Fee (order under L.G. Act) - (each)	\$20.00					\$20.00	NO

## WATER

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>ANNUAL WATER CHARGES</b>							
Inverell Shire Council Area – per Meter per Year	\$395.00					<b>\$415.00</b>	NO
Tingha Area – per Meter per Year (To be phased to full rate over 3 years)	\$370.00					<b>\$415.00</b>	NO
<b>EXCESS WATER SALES</b> <b>PJ-812160-????-?????</b>							
<b>WATER SALES</b>							
Residential Consumers - per kilolitre - (0 to 600 KI) (except large industrial)	\$1.72	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	<b>\$1.78</b>	NO
Residential Consumers - per kilolitre - (600KI & Over) (except large industrial)	\$2.00					<b>\$2.07</b>	NO
Non-Rateable Consumers - per kilolitre - (0 to 600 KL)	\$1.72					<b>\$1.78</b>	NO
Non-Rateable Consumers - per kilolitre - (600KL & Over)	\$2.00					<b>\$2.07</b>	NO
Commercial Consumers - per kilolitre (except large industrial)	\$1.72					<b>\$1.78</b>	NO
Industrial - Abattoir Over 200,000 kl - per kilolitre	\$0.90	20% Early Settlement discount also applies	Private	No	Full Cost Recovery	<b>\$0.93</b>	NO
Sporting Associations (As determined by Council) (Per KL)	\$0.90	30% Discount				<b>\$0.93</b>	NO
<b>Other sales</b>							
- Standpipe (per kl.)	\$2.10					<b>\$2.20</b>	NO
- Hydrants (including filling of swimming pools)							
- Setting up Charge	\$125.00					<b>\$130.00</b>	NO
- plus use of water at standpipe rate							
- Minimum overall charge	\$350.00					<b>\$360.00</b>	NO
Water Charge Multiple Services-Each Additional Service	\$395.00					<b>\$415.00</b>	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Raw Water Sales (from Copeton pipeline & Bonshaw Bore) - (25% of Scheduled Charge rounded)	\$0.44					\$0.45	
Water Sales to Guyra shire (per kl.)	Not Applicable					Not Applicable	NO
Water Sales to Copeton State Recreation Area (per Kl.)	As per Formula					As per Formula	NO
<b>COST TO OWNERS FOR INSTALL. &amp; REPAIRS OF SERVICES - GST EXEMPT</b> <b>PJ-812260-1000-42200</b>							
<b>COST TO OWNERS FOR INSTALL. &amp; REPAIRS OF SERVICES - GST TAXABLE</b> <b>PJ-812240-1000-42200</b>							
<b>WATER SERVICES</b>							
<b>Connection Fee</b> - Standard 20mm service		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Application fee (per connection)	\$26.00					<b>\$27.00</b>	NO
Connection fee (per connection) - (Include Meter Cover)	\$754.00					<b>\$780.00</b>	NO
<b>Connection Fee</b> – Where Developer Provides 20mm Service Line & Riser (payable by Developer at time of Subdivision Release)		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Application fee (per connection)	\$26.00					<b>\$27.00</b>	NO
Connection fee (per connection) - (Include 20mm Meter + Cover)	\$268.00					<b>\$277.00</b>	NO
<b>Non-standard Water Service Connection / Alteration / Repairs / Extension</b>		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Application - (per connection)	\$26.00					<b>\$27.00</b>	NO
Connection	Quotation					Quotation	NO
<b>Disconnection Fee</b>	\$130.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	<b>\$135.00</b>	NO
<b>Reconnection Fee</b> - Standard 20mm service							
Application Fee (per connection)	\$26.00		Private	NO	Full Cost Recovery	<b>\$27.00</b>	NO



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Following non-payment of water account	\$130.00					<b>\$135.00</b>	NO
<b>Special Reading</b>	\$46.00	Council pricing reflects nature of service and costs.	Private	NO	Full Cost Recovery	<b>\$48.00</b>	NO
<b>Meter Test</b> - Note: Such fee is refundable if error is found to be greater than plus or minus 3%	\$120.00					<b>\$124.00</b>	NO
<b>Mains Pressure/Flow Tests</b> - (Up to point of supply)	\$170.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	<b>\$176.00</b>	NO
<b>Water Meter Covers</b>	\$57.00			No	Full Cost Recovery	<b>\$60.00</b>	YES
<b>Temporary Removal/Replacement of Restrictors</b> (Subject to Approval)	\$118.00					<b>\$122.00</b>	NO
<b>COST TO OWNERS FOR INSTALL &amp; REPAIRS OF SERVICES - GST EXEMPT</b> <b>PJ-812260-1000-42200</b>							
<b>Meter Fee - Repairs, due to lack of protection by occupier</b>		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Frost bottom only	\$53.00					<b>\$55.00</b>	NO
Replacement of meters (20mm)	\$180.00					<b>\$186.00</b>	NO
Replacement of meters (larger sizes)	At Cost					At Cost	NO
<b>Meter Exchange</b> (at applicants request)	\$175.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	<b>\$181.00</b>	NO
<b>Location of underground Services</b>	\$108.00 per Hour (Min Fee \$60.00)					<b>\$118.00 per Hour (min Fee \$70.00)</b>	NO
<b>Repairs to Damaged Services by Known Parties.</b> E.g. Telstra/Essential Energy / NBN Rollout etc.	Actual Cost (Min Fee\$850.00)					Actual Costs (Min Fee \$880.00)	YES

## WASTE WATER/SEWERAGE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>SEWER CHARGES - Residential Dwellings</b>							
Sewerage – Occupied (Per Year)	\$550.00					<b>\$580.00</b>	NO
Sewerage – Vacant (Per Year)	\$345.00					<b>\$365.00</b>	NO
Sewerage – Tingha – Vacant (per Year) (Phase in to Full Charge over 3 years)	\$345.00					<b>\$365.00</b>	NO
<b>SEWER CHARGES – Flats and Units</b>							
Sewerage – Flats/Units – First Service (per year)	\$550.00					<b>\$580.00</b>	NO
Sewerage – Flats/Units – Extra Services >1 (per Year)	\$345.00 per service					<b>\$365.00 per service</b>	NO
<b>SEWER CHARGES – Hotels and Motels</b>							
Sewerage – Hotels/Licensed Clubs (per year)	\$1,650.00					<b>\$1,735.00</b>	NO
Sewerage – Motel Residence (per year)	\$550.00					<b>\$580.00</b>	NO
Sewerage – Motel Restaurant (per year)	\$550.00					<b>\$580.00</b>	NO
Sewerage – Motel Ensuite Room/Unit (per unit per year)	\$173.00					<b>\$183.00</b>	NO
<b>SEWER CHARGES _ Caravan Parks</b>							
Sewerage – Caravan Park Residence (per residence per year)	\$550.00					<b>\$580.00</b>	NO
Sewerage – Caravan Park Amentities Block (Per amentities per year)	\$1,650.00					<b>\$1,735.00</b>	NO
Sewerage – Ensuite Cabin –(per cabin per year)	\$173.00					<b>\$183.00</b>	NO
<b>SEWER CHARGES – Aged Care</b>							
Sewerage – Nursing Homes/Supported Aged (per year)	\$2,585.00					<b>\$2,720.00</b>	NO
<b>SEWER CHARGES – Non Rateable</b>							
Sewerage – Schools Wc's (per service)	\$90.00					<b>\$95.00</b>	NO
Sewerage – Other- Wc's (per service)	\$150.00					<b>\$158.00</b>	NO
Sewerage – Urinals (per service)	\$90.00					<b>\$95.00</b>	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
APPLICATION FEES-SEW.PLAN (DRAINAGE DIAGRAM ONLY)-GST EXEMPT <b>PJ-906220-1000-43029</b>							
APPLICATION FEES-SEW.PLAN (NEW AND AMENDED ONLY)-GST EXEMPT <b>PJ-906230-1000-43029</b>							
<b>PLANS</b>							
Dwellings (plans & permits) (each)	\$160.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	<b>\$166.00</b>	NO
Copy of plan (each)	\$54.00					<b>\$56.00</b>	NO
Residential flat buildings, dual occupancies & commercial premises (plans & permits)	\$216.00					<b>\$224.00</b>	NO
One WC	included in above fee	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	included in above fee	NO
Each additional WC	included in above fee					included in above fee	NO
Alteration to Plan - Dwellings, flats, Dual Occupancies & Commercial or Industrial buildings							
Copy of plan - (each)	\$54.00					<b>\$56.00</b>	NO
One WC	included in above fee	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	included in above fee	NO
Plus per additional WC	included in above fee					included in above fee	NO
Application for approval to discharge trade waste	\$130.00					<b>\$135.00</b>	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>FITTINGS/INSTALLATIONS &amp; PRIVATE WORKS-GST EXEMPT</b> <b>PJ-906200-1000-42200</b>							
<b>FITTINGS/INSTALLATIONS &amp; PRIVATE WORKS-GST TAXABLE</b> <b>PJ-906210-1000-42200</b>							
<b>Location of Underground Services</b>	\$108.00 per Hr (Min Fee \$55.00)					<b>\$112.00 per Hr (Min Fee \$57.00)</b>	NO
<b>Repairs to Damaged Services by Known Parties eg Telstra / Essential Energy, NBN Rollout etc</b>	Actual Cost (Min Fee \$530.00)					<b>Actual Cost (Min Fee \$550.00)</b>	YES
<b>Disposal of Septic Effluent at Treatment Works</b> Normal Working Hours (5kl or part thereof)							
	\$35.00					<b>\$40.00</b>	NO
<b>SEWER CONNECTION CHARGES</b>							
<b>Inverell / Ashford / Delungra / Gilgai - Junction Cut In</b>							
Application Fee	\$26.00					<b>\$27.00</b>	NO
Connection Fee (up to 1.5 meters)	\$755.00					<b>\$780.00</b>	NO
Connection Fee (over 1.5 meters)	Quotation					Quotation	NO
<b>Tingha Sewer Connection</b> <b>(Including pod and boundary connection within 40m of pod)</b>	<b>By Quotation)</b>					By Quotation	NO
<b>Clearing Sewer Chokes</b>							
Normal Hours (each choke)	\$108.00					<b>\$118.00</b>	YES
After Hours (each choke)	\$170.00					<b>\$176.00</b>	YES
<b>Foaming of Mains</b> (max. 150 dia.)	\$4.90 per mtr Min \$108.00					<b>\$5.10 per mtr Min \$112.00</b>	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>Sewer Camera Hire</b>							
Working Hour + Travel	\$93.00 per Hr.					<b>\$96.00 per Hr.</b>	YES
After Hours + Travel	\$120.00 per Hr.					<b>\$124.00 per Hr.</b>	YES
Plus Travelling per Hour	\$38.00 per Hr.					<b>\$39.00 per Hr.</b>	YES
Plus Travelling per Km.	\$0.75 per Km.					<b>\$0.78 per Km.</b>	YES
<b>Sewer Main Smoke Testing</b>							
Working Hour + Travel	\$93.00 per Hr.					<b>\$96.00 per Hr.</b>	YES
After Hours + Travel	\$120.00 per Hr.					<b>\$124.00 per Hr.</b>	YES
Plus Travelling per Hour	\$38.00 per Hr.					<b>\$39.00 per Hr.</b>	YES
Plus Travelling per Km.	\$0.75 per Km.					<b>\$0.78 per Km.</b>	YES



## SOLID WASTE MANAGEMENT

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>NOTE: WASTE MANAGEMENT CHARGES ARE BASED ON WEIGHT AND WILL CHARGED ACCORDING TO COUNCIL WEIGHBRIDGE. TRANSFER STATION ARE BASED ON WEIGHT AND AS A GUIDE ONE CUBIC METER IS ESTIMATED AS ONE TONNE. ADDITIONAL FEES WILL APPLY IF THE EPA IMPOSES THEIR WASTE MANAGEMENT LEVY ON INVERELL SHIRE COUNCIL.</b>							
<b>GARBAGE FEES - SULO SERVICE 240 LITRE BIN SERVICE</b> <b>PJ-125500-1000-40008 - Domestic Waste Collection</b> <b>PJ-125440-1000-42102 - Commercial Waste Collection</b> <b>PJ-125441-1000-42102 - Commercial Waste-Recycling</b>							
<b>GARBAGE SERVICE</b>		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Waste Management Charge on All Rateable Properties-Per Assessment (excludes Tingha)	\$95.00					<b>\$96.00</b>	NO
Waste Management Charge on All TINGHA Rateable Properties-Per Assessment - (Phase in to Full rate over 3 years)	\$95.00					<b>\$96.00</b>	NO
Commercial Waste Management - (Annual Charge) (Sect.502)	\$350.00					<b>\$363.00</b>	NO
Commercial Waste Management - (Weekly Charge) (Sect.502)	\$8.85					<b>\$9.10</b>	NO
Domestic Waste Management - (Annual Charge) Occupied Lands-Per Bin Service	\$350.00					<b>\$363.00</b>	NO
Domestic Waste Management – Tingha - (Annual Charge for 140Lt Bin ONLY) Occupied Lands-Per Bin Service On - Transition to Inverell Shire	\$350.00					<b>\$363.00</b>	NO
Domestic Waste Management - (Weekly Charge) Occupied Lands-Per Bin Service	\$8.85					<b>\$9.10</b>	NO
Domestic Waste Management - Vacant Lands	\$65.00					<b>\$66.00</b>	NO
Commercial Waste Mgt.- RECYCLING -Inverell CBD - Per Bin Service per week	\$130.00					<b>\$135.00</b>	NO

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Commercial Waste Mgt.- RECYCLING -Villages CBD-Per Bin Service per Fortnight	\$70.00					\$70.00	NO
<b>TRADE WASTE CHARGES</b> <b>PJ-125530-1000-42102</b>							
Sorted 'Trade Waste - (per tonne as per weighbridge docket	\$55.00					<b>\$60.00</b>	YES
Unsorted 'Trade Waste - (per tonne as per weighbridge docket	\$105.00 per tonne		Private	No	Full Cost Recovery	<b>\$110.00 per tonne</b>	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>INVERELL LANDFILL CHARGES PJ-125420-1000-42103</b>							
<b>SORTED WASTE</b>							
Per Tonne (Minimum Charge of \$5.00)	\$55.00 per tonne					<b>\$60.00 per tonne</b>	YES
Note: Per Tonne is estimated at 1 cubic meter if weighbridge is out of operation		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
<b>UNSORTED WASTE</b>							
Per Tonne (Minimum Charge of \$10.00)	\$105.00 per tonne					<b>\$110.00 per tonne</b>	YES
Note: Per Tonne is estimated at 1 cubic meter if weighbridge is out of operation							
<b>GREEN WASTE</b>							
Per Tonne (Minimum Charge of \$5.00)	\$55.00 per tonne					<b>\$60.00 per tonne</b>	YES
Note: Per Tonne is estimated at 5 cubic meter if weighbridge is out of operation							
<b>LIQUID WASTE</b>							
Automotive Oil including vegetable oils	No Charge	Charge Reflect disposal costs				No Charge	YES
Grease Trap Wastes	Min \$50.00 or \$0.25 per Kilo					Min \$50.00 or \$0.25 per Kilo	YES
<b>INVERELL LANDFILL CHARGES-ASBESTOS WASTE PJ-125420-4010-42103</b>							
<b>ASBESTOS WASTE &amp; SPECIAL DISPOSALS PJ-125420-4010-42103</b>							
All products (Per tonne or Minimum Charge \$60.00)	\$170.00 a cubic metre (Min Charge \$60.00)					\$170.00 a cubic metre (Min Charge \$60.00)	YES
<b>Asbestos Disposal Bags (1100mm x 700mm) - PJ-136135-1000-43029</b>	\$4.00					\$4.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>DEAD ANIMALS</b>							
Dogs and cats or small animals	\$5.00					\$5.00	YES
Small beast or offal	\$10.00					\$10.00	YES
Large beast or offal	\$35.00					\$35.00	YES
<b>INERT FILL MATERIAL</b>							
Clean fill suitable for landfill cover	No Charge					No Charge	YES
Remediated spoil removed from contaminated properties with Certification	\$50.00 Per Tonne					<b>\$55.00 per Tonne</b>	YES
<b>TYRES</b>							
Motorcycle	\$650.00 per tonne (Min Charge \$4.00 Each)					\$650.00 per tonne (\$4.00 Each)	YES
Car / Utility (Not 4WD)	\$650.00 per tonne (Min Charge \$6.00 Each)					\$650.00 per tonne (\$6.00 Each)	YES
4WD	\$650.00 per tonne (Min Charge \$11.00 Each)					<b>\$650.00 per tonne (\$20.00 Each)</b>	YES
Truck < 16"	\$650.00 per tonne (Min Charge \$11.00 Each)					<b>\$650.00 per tonne (\$20.00 Each)</b>	YES
Truck > 16"	\$650.00 per tonne (Min Charge \$30.00 Each)					\$650.00 per tonne (\$30.00 Each)	YES
Truck < 1.5M	\$650.00 per tonne (Min Charge \$60.00 Each)					\$650.00 per tonne (\$60.00 Each)	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Truck > 1.5M	\$650.00 per tonne (Min Charge \$80.00 Each)					\$650.00 per tonne (\$85.00 Each)	YES
Tractor	\$650.00 per tonne (Min Charge \$130.00 Each)					\$650.00 per tonne (\$135.00 Each)	YES
Tyre - Earthmoving	\$650.00 per tonne (Min Charge \$520.00 Each)					\$650.00 per tonne (\$525.00 Each)	YES
Tyre - Bulk Quantity (per tonne)	\$650.00 per tonne					\$700.00 per tonne	YES
Tyre – With Rims						\$1400.00 per tonne	
<b>Miscellaneous</b>							
Fridges, Freezers & Air Conditioners containing refrigerant gases (CFC's)	\$60.00 each					\$65.00 each	YES
Units that have been de-gassed	No Charge					No Charge	YES
Steel	No Charge					No Charge	YES
Non Ferris Metals	No Charge					No Charge	YES
Mattress - Singles (per mattress)						\$10.00	YES
Mattress – All other (per mattress)						\$17.00	YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>RURAL TRANSFER STATIONS CHARGES</b> <b>PJ-</b> <b>125422-1000-42103</b> <b>Free Disposal for Domestic Recyclables, Scrap Metal, Vehicle Batteries</b>  <b>Council DOES NOT ACCEPT the following waste being disposed of at Transfer Stations</b> <b>Tyres</b> <b>Asbestos</b> <b>Dead Animals</b>							
<b>SORTED WASTE OR TREATED TIMBER</b>							
Car boot, mobile garbage bin	\$5.00					\$5.00	YES
Ute, Wagon, Small Trailer (7X4 or Less)	\$5.00					\$5.00	YES
Large Trailer (greater than 7X4)	\$10.00					\$10.00	YES
Single rear axle with 2 rear wheels or 4 small wheels-Up to 1 Tonne	\$50.00					\$50.00	YES
Single rear axle with 4 normal size wheels (Up to 3 Tonne)	\$150.00					\$150.00	YES
		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
<b>UNSORTED GENERAL WASTE</b>							
Car boot, mobile garbage bin	\$10.00					\$10.00	YES
Ute, Wagon, Small Trailer (7x4 or less)	\$10.00					\$10.00	YES
Large Trailer (greater than 7x4)	\$20.00					\$20.00	YES
Single rear axle with 2 rear wheels or 4 small wheels-Up to 1 Tonne	\$100.00					\$100.00	YES
Single rear axle with 4 normal size wheels (Up to 3 Tonne)	\$300.00					\$300.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>GREEN WASTE, BRICKS, TILES, or CONCRETE</b>							
Car boot, mobile garbage bin	\$5.00					\$5.00	YES
Ute, Wagon, Small Trailer (7x4 or less)	\$5.00					\$5.00	YES
Large Trailer (greater than 7x4)	\$10.00					\$10.00	YES
Single rear axle with 2 rear wheels or 4 small wheels-Up to 1 Tonne	\$50.00					\$50.00	YES
Single rear axle with 4 normal size wheels (Up to 3 Tonne)	\$150.00					\$150.00	YES
<b>SULO BIN SALES</b>							
<b>PJ-125520-1000-43011</b>							
Sulo bin purchase - 240 Litre	\$85.00					\$85.00	NO
Small bin purchase	\$85.00					\$85.00	NO
Sale of Sulo Bin Parts - Lids	\$15.00					\$15.00	NO
Sale of Sulo Bin Parts - Wheels (per wheel)	\$8.00					\$8.00	NO
Sale of Sulo Bin Parts - Axle	\$8.00					\$8.00	NO
Sale of Sulo Bin Hitch (plastic)	\$15.00					\$15.00	NO
Recycling Bins-360 Litre	\$125.00					\$125.00	NO
Recycling Bins-240 Litre	\$85.00					\$85.00	NO
Recycling Bin Change Over Cost (from 240 Litre to 360 Litre)	\$30.00					\$30.00	NO
Note: Council will collect old bin when new bin is delivered							
<b>INVERELL LANDFILL CHARGES – WEIGHBRIDGE TICKETS</b>							
<b>PJ-125430-1000-42102</b>							
Weighbridge Ticket (for purposes other than Waste Disposal) per ticket	\$10.00					\$10.00	YES

## STORM WATER MANAGEMENT

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>STORMWATER MANAGEMENT CHARGE</b> <b>PJ-120580-1000-40007</b> Residential Allotment  Business Allotment (\$25 per 350sqm or part thereof)(Maximum \$200)							
	\$25.00					\$25.00	NO
	\$25.00 per 350sqm or part thereof (Maximum Charge \$200.00)					\$25.00 per 350sqm or part thereof (Maximum Charge \$200.00)	NO

## GRAVEL PITS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>GRAVEL PITS ROYALTY INCOME</b> <b>PJ-128370-1000-42212</b>		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
<b>GRAVEL PITS</b>							
Royalty Charge - Private Gravel Pits (per cubic metre)	\$3.00					\$3.00	YES
Supply of gravel (per cubic metre)	By Quotation + GST					By Quotation + GST	YES

## ROADS/FOOTPATHS REINSTATES AS PRIVATE WORKS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>ROADS &amp; FOOTPATH REINSTATES-Private Works Agreements – TAXABLE</b> <b>PJ-128450-1000-42200</b>							
<b>Reinstatements - (As Part of a Private Works Agreement)</b>		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Footpaths							
- Earth & Gravel (per sq. m)	\$105.00					<b>\$110.00</b>	YES
- Earth & Gravel with kerb & guttering	\$115.00					<b>\$120.00</b>	YES
- Concrete (per sq. m)	\$165.00					<b>\$175.00</b>	YES
- Bitumen (per sq. m)	\$105.00					<b>\$115.00</b>	YES
- Minimum Charge	\$165.00					<b>\$175.00</b>	YES
Roads							
- Sealed (per sq. m)	\$220.00					<b>\$225.00</b>	YES
- Unsealed (per sq. m)	\$140.00					<b>\$145.00</b>	YES
- Minimum Charge	\$220.00					<b>\$225.00</b>	YES
Note: Council to carry out all reinstatements on a full cost basis.							



## ROADS/FOOTPATHS REINSTATES – OTHER (NOT PRIVATE WORKS) (RECOVERY OF DAMAGE)

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>ROADS &amp; FOOTPATH REINSTATES-Other Than A Private Works Agreements (GST EXEMPT)</b> <b>PJ-128451-1000-42200</b>							
<b>Reinstatements Other than a Private Works Agreement</b>		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Footpath							
- Earth & Gravel (per sq. m)	\$100.00					<b>\$105.00</b>	NO
- Earth & Gravel with kerb & guttering	\$110.00					<b>\$115.00</b>	NO
- Concrete (per sq. m)	\$160.00					<b>\$165.00</b>	NO
- Bitumen (per sq. m)	\$100.00					<b>\$110.00</b>	NO
- Minimum Charge	\$170.00					<b>\$175.00</b>	NO
Roads							
- Sealed (per sq. m)	\$195.00					<b>\$210.00</b>	NO
- Unsealed (per sq. m)	\$130.00					<b>\$135.00</b>	NO
- Minimum Charge	\$200.00					<b>\$210.00</b>	NO
Note: Council to carry out all reinstatements on a full cost basis.							

## KERB AND GUTTERING

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>KERB &amp; GUTTERING INCOME - GST EXEMPT</b> <b>PJ-127560-1000-46010</b>							
Kerb & Guttering Construction (Policy CP:TS:WB:007)							
First Boundary - (50% of actual costs per meter)	50% of costs	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	50% of costs	NO
Other Boundaries - (25% of actual costs per meter)	25% of costs					25% of costs	NO

## PAVED FOOTPATHS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>PAVED FOOTPATHS INCOME-GST EXEMPT</b> <b>PJ-128411-1000-42200</b>							
Footpath Construction (policy CP:TS:WB:007)							
Footpath Construction - First Boundary (50% of costs per sq. m)	50% of costs	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	50% of costs	NO
Footpath Construction - Other Boundary (25% of costs per sq. m)	25% of costs					25% of costs	NO

## VEHICLE CROSSINGS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>VEHICLE CROSSINGS INCOME</b> <b>PJ-148769-1000-42200</b>							
Standard layback access (full cost) max. (4m Wide)	Quotation +10%GST	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	Quotation+10% GST	YES
Bitumen Driveway Construction (Subsidised Rate)	\$650.00					<b>\$750.00</b>	YES

## ROAD CONSTRUCTION – PRIVATE WORKS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>PRIVATE WORKS INCOME – TAXABLE</b> <b>PJ-128410-1000-42200</b>							
<b>PRIVATE WORKS INCOME - GST EXEMPT</b> <b>PJ-128411-1000-42200</b>							
<b>PRIVATE WORKS</b>							
Based on direct costs & on costs (Do & Charge)	30%+ GST	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	30%+ GST	YES
Based on direct costs & on costs (Prepaid)	20%+GST					20%+GST	YES



## PLANT WORKS – PLANT HIRE

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>Private Use of Plant</b> By quotation based on standard rates if not shown below		Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery		
Back Hoe (per hour)							
Account	\$150.00					<b>\$170.00</b>	YES
No Account	\$140.00					<b>\$160.00</b>	YES
Excavator (per hour)							
Account	\$225.00					<b>\$260.00</b>	YES
No Account	\$215.00					<b>\$250.00</b>	YES
Grader (class 110) (per hour)							
Account	\$215.00					<b>\$250.00</b>	YES
No Account	\$205.00					<b>\$240.00</b>	YES
Loader - front end (per hour)							
Account	\$170.00					<b>\$190.00</b>	YES
No Account	\$160.00					<b>\$180.00</b>	YES
*Bobcat Loader (Skid steer) (per hour)							
Account	\$150.00					<b>\$170.00</b>	YES
No Account	\$140.00					<b>\$160.00</b>	YES
Low Loader + Prime Mover (per hour)							
Account	\$200.00					<b>\$230.00</b>	YES
No Account	\$190.00					<b>\$220.00</b>	YES
(plus distance rate /km.) - Account	\$5.00					<b>\$5.50</b>	YES
(plus distance rate /km.) - No Account	\$5.00					<b>\$5.50</b>	YES
Mixer - Pulvi	As per Quotation					As per Quotation	
*Mobile Elevating Platform + Two (2) operator (per hour)							
Account	\$255.00					<b>\$280.00</b>	YES
No Account	\$245.00					<b>\$270.00</b>	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Roller Grid – Tractor Drawn (per hour)							
Account	\$230.00					<b>\$270.00</b>	YES
No Account	\$220.00					<b>\$260.00</b>	YES
Roller Self-propelled, non vibratory 10 - 16 Tonne (per Hour)							
Account	\$160.00					<b>\$180.00</b>	YES
No Account	\$150.00					<b>\$170.00</b>	YES
Roller Self-propelled, non vibratory 16 - 20 Tonne (per Hour)							
Account	\$190.00					<b>\$220.00</b>	YES
No Account	\$180.00					<b>\$210.00</b>	YES
Roller Self-propelled, vibratory (per hour)							
Account	\$165.00					<b>\$190.00</b>	YES
No Account	\$155.00					<b>\$180.00</b>	YES
Scraper 8 cubic meter (per hour)							
Account	\$270.00					<b>\$310.00</b>	YES
No Account	\$260.00					<b>\$300.00</b>	YES
Tractor with slasher (per hour)							
Account	\$180.00					<b>\$210.00</b>	YES
No Account	\$170.00					<b>\$200.00</b>	YES
Water tanker (15,000 ltr.) (per hour)							
Account	\$185.00					<b>\$210.00</b>	YES
No Account	\$175.00					<b>\$200.00</b>	YES
Street Sweeper (per Hour)							
Account	\$170.00					<b>\$190.00</b>	YES
No Account	\$160.00					<b>\$180.00</b>	YES
Footpath Sweeper (per Hour)							
Account	\$155.00					<b>\$180.00</b>	YES
No Account	\$145.00					<b>\$170.00</b>	YES
Wood chipper + Truck (per hour)(within Inverell Town area)							
Account	\$280.00					<b>\$310.00</b>	YES
No Account	\$270.00					<b>\$300.00</b>	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Wood chipper + Truck (per hour)(Outside Inverell Town area)	As per Quotation					As per Quotation	
Jet patcher (per Hour)+ Materials + Travel							
Account	\$175.00					<b>\$200.00</b>	YES
No Account	\$165.00					<b>\$190.00</b>	YES
Travel (per km) - Account	\$4.00					<b>\$4.50</b>	YES
Travel (per km) - No Account	\$4.00					<b>\$4.50</b>	YES
Materials (at Cost + GST)	at cost + GST	at cost + GST				at cost + GST	YES
*Note: For Mobile Elevating Platform add transport costs (p/h)							
Account	\$70.00					<b>\$80.00</b>	YES
No Account	\$65.00					<b>\$75.00</b>	YES
plus distance rate per km.							
Note 1: Rates shown are comprehensive (including operator etc., except for attachments or drawn units.							
Note 2: "A/c." means an account will be issued for the job. "No A/c" means that the fee will be paid in advance or immediately upon completion of work							
Note 3: Small Plant e.g. Mowers, cement mixers etc., are NOT for hire.							

## PRIVATE WORKS

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>Pipe Culverts</b>							
Access Culverts	Quotation+10 % GST	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	Quotation + 10% GST	YES
Sealing access from bitumen road	Quotation+10 % GST					Quotation + 10% GST	YES
<b>Spoil (when available)</b>							
Tipped on applicants land within 5 km of excavation site. (P/cub. M)	\$15.00	Council pricing reflects nature of service and costs.	Private	No CSO is	Full Cost Recovery	<b>\$20.00</b>	YES
Tipped on applicants land at a distance greater than 5 km (p/cm) (Minimum - Calculated minimum truck load)	Quotation + GST					Quotation + GST	YES
<b>Slashing</b>							
Normal Urban block (must be paid before work carried out. Maximum 1000 sq. m)	\$150.00	Council pricing reflects nature of service and costs.	Private	No	Full Cost Recovery	\$150.00	NO
Large Urban Block	Quotation					Quotation	NO
<b>SUNDRY P.W. INCOME</b> <b>PJ-129300-1000-43029</b>							
Road Ramp (application fee)	\$120.00					\$120.00	YES
Refilling of B.A Cylinders (Per Cylinder)	\$22.00					<b>\$25.00</b>	Yes

## MATERIALS TESTING

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>Materials Testing – Soils</b> <b>PJ-128430-1000-42200</b>		This will subject to variation due to cost increases for	Private	No	Full Cost Recovery		
Preparation of Disturbed samples for Testing (Plus Travel**)	\$75.00	+travel **				\$75.00	+ travel ** YES
Moisture Content							
- Oven Drying - Standard Method (Plus Travel**)	\$37.00	+travel **				\$37.00	+ travel ** YES
Liquid Limit							
- One Point Method (Plus Travel**)	\$90.00	+travel **				\$90.00	+ travel ** YES
Plastic Limit - Plastic Index (Plus Travel**)	\$75.00	+travel **				\$75.00	+ travel ** YES
Linear Shrinkage (Plus Travel**)	\$58.00	+travel **				\$58.00	+ travel ** YES



TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Particle Size Distribution							
- Coarse (Plus Travel**)	\$160.00	+travel **				\$160.00	+ travel ** YES
- Fine (Plus Travel**)	\$150.00	+travel **				\$150.00	+ travel ** YES
Dry Density / Moisture Relations							
- Standard Compaction (Plus Travel**)	\$150.00	+travel **				\$150.00	+ travel ** YES
- Modified Compaction (Plus Travel**)	\$160.00	+travel **				\$160.00	+ travel ** YES
Field Density of a Soil							
- Sand Replacement / Sand Cone (Plus Travel**)	\$95.00	+travel **				\$95.00	+ travel ** YES
Compaction Control Test							
- Dry Density Ratio, Moisture Variation moisture Ratio * (Plus Travel**)	\$155.00	+travel **				\$155.00	+ travel ** YES
- Hilf Density Ratio, Hilf Moisture Variation * (Plus Travel**) (*Also requires "Field Density of a Soil")	\$115.00	+travel **				\$115.00	+ travel ** YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Dynamic Cone Penetrometer (Plus Travel**)	\$43.00	+travel **				\$43.00	+ travel ** YES
<b>Materials Testing - Aggregate</b>							
Sampling of Aggregates (Plus Travel**)	\$90.00	+travel **				\$90.00	+ travel ** YES
Particle Size Distribution (Plus Travel**)	\$215.00	+travel **				\$215.00	+ travel ** YES
Particle Shape by Proportional Calliper (Plus Travel**)	\$125.00	+travel **				\$125.00	+ travel ** YES
Average Least Dimension by Direct Measurement (Plus Travel**)	\$125.00	+travel **				\$125.00	+ travel ** YES
Material finer than 0.075mm in Aggregate by Washing (Plus Travel**)	\$80.00	+travel **				\$80.00	+ travel ** YES
<b>Materials Testing – General</b>							
Benkelman Beam (does not include truck and establishment) (Plus Travel**)	\$30.00	+travel **				\$30.00	+ travel ** YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
Test Report (Plus Travel**)	\$55.00	+travel **				\$55.00	+ travel ** YES
** Travelling outside Inverell 60km signs -Charge per km. - one way only	As per Quotation + GST					As per Quotation + GST	YES
** Travelling outside Inverell Shire Boundary-Charge per km - Both ways	As per Quotation +GST					As per Quotation +GST	YES
** Or as per Quotation							

## CARAVAN PARKS AND COPETON NORTHERN FORESHORES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>COPETON NORTHERN FORESHORES</b> <b>DAY VISTORS</b> <b>PJ-127330-1000-44512</b>							
Entry Fee per vehicle	\$5.00					\$5.00	YES
Entry Fee per minibus (Max. 9 people)	\$5.00					\$5.00	YES
Entry Fee per Buses (Max. 20 people)	\$15.00					\$15.00	YES
Entry Fee per Buses (Max. 50 people)	\$30.00					\$30.00	YES
<b>COPETON NORTHERN FORESHORES - ANNUAL VEHICLE PASS / FOB</b> NOTE: Charge will be calendar year -"Pro-rata" If purchased throughout year.	\$75.00					\$75.00	YES
<b>Replacement of FOB</b>						<b>\$30.00</b>	YES
<b>COPETON NORTHERN FORESHORES –CAMPERS</b>							
Note: Campers do not pay gate Fees							
Overnight Unpowered Site - Per Family (Max 2 Adults & 2 Children)	\$15.00					\$15.00	YES
extra person (Adult)	\$5.00					\$5.00	YES
extra person (Child)	\$2.00					\$2.00	YES
Overnight Powered Site - Per Family (Max 2 Adults & 2 Children)	\$20.00					\$20.00	YES
extra person (Adult)	\$5.00					\$5.00	YES
extra person (Child)	\$2.00					\$2.00	YES

TITLE OF FEE/CHARGE & JOB NUMBER	FEE/CHARGE 21/22 GST INC (If Applicable)	COMMENTS	PUBLIC / PRIVATE GOOD	CSO	PRICING POLICY	PROPOSED FEE/CHARGE 22/23 GST INC (If Applicable)	GST
<b>YETMAN CARAVAN PARK</b> <b>PJ-128280-1000-42207</b> Overnight Powered Sites (per night)	\$20.00					\$20.00	YES
Overnight Unpowered Sites (per night)	\$10.00					\$10.00	YES
<b>ASHFORD CARAVAN PARK</b> <b>PJ-128280-3001-42207</b> Overnight Powered Sites (per night)	\$20.00					\$20.00	YES
Overnight Unpowered Sites (per night)	\$10.00					\$10.00	
<b>TINGHA CARAVAN PARK</b> <b>PJ-128280-3200-42207</b> Overnight Powered Sites (per night)	\$20.00					\$20.00	YES
Overnight Unpowered Sites (per night)	\$10.00					\$10.00	



Note: GST status was confirmed after an Audit as of 1 July, 2013.

Note: The above Schedule of fees and charges has been prepared using the best available information in relation to the GST impact on the fees and charges at the time of publication. However, there are still a number of fees and charges for which Council is not able to confirm the GST status. Some prices may alter depending upon the results of an ATO ruling being sought on the taxation of the displayed fees and charges. Accordingly, if a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to Nil. Conversely, if Council is advised that a fee which is shown as being not subject becomes subject to GST, then the fee will be increased but only to the extent of the GST.

Disclaimer: Council has included this disclaimer in our Fees & charges stating that where a fee is statutory in nature and is outside of Council's control, than the statutory fee SHALL prevail.