

# Long Term Financial Plan

2022 - 2032



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## Introduction

The preparation of a Long-Term Financial Plan (LTFP) is a requirement under the NSW Office of Local Government's, Integrated Planning and Reporting Guidelines, 2021.

The LTFP supports Council's Community Strategic Plan and Delivery Program, and forms part of Council's Resourcing Strategy, along with Council's Asset Management Plan and Workforce Management Plan. The LTFP covers the 10-year period commencing 1 July, 2022 with the purpose of making clear the financial direction of Council, as well as the impact of that direction on achieving priorities set out in the Community Strategic Plan.

This LTFP has been prepared on the basis of Council's Delivery Program and the Draft 2022/2023 Operational Plan and Budget which is the base year of the LTFP. The future year's budget allocations in the LTFP are based on a range of forecasted assumptions used to determine:

- Future revenue and expenditure (Income Statement)
- A projection for a range of key Benchmarks as required under the State Government's Local Government, and also key Financial Indicators as developed by the NSW Treasury Corporation (TCorp) review into the Financial Sustainability of NSW Councils (January 2013)
- Balance sheet and Cash Flow statements

The main purpose of the LTFP is to guide and inform decision making in the resourcing of Council's Service and Infrastructure Delivery. The LTFP establishes the framework for sound financial decisions and to provide an insight as to the long-term financial sustainability of Council over the 10-year planning period. In addition to the presentation of financial results, information is provided in respect of:

- Financial planning assumptions used
- An analysis of the factors and/or assumptions that are most likely to affect the plan
- Methods of monitoring financial performance
- Compliance with State Government's Performance Benchmarks

Financial planning over a 10-year horizon is difficult and obviously relies on a variety of assumptions that may be subject to change and revision during this period. The LTFP will therefore be closely monitored, and regularly revised by Council, to reflect changing circumstances.

The LTFP has been developed with regard to the current operating, political and legislative environment in which Council operates. Changes in government, and government policy and legislation have the potential to have a major influence on this LTFP. Should changes eventuate, Council will consider the impact of those changes and develop further financial models to assist in decision making.

The LTFP will be reviewed and updated annually as part of the development of the annual Operational Plan and four-year Delivery Program.

## Financial Objectives

In preparing the LTFP, a number of key objectives have been considered. These objectives are:

### 1. Balanced Budgets

Council has a strong commitment to adopting annually a “balanced budget” (that is expenditure match revenues) in the General, Water and Sewerage Funds. Where a small surplus is generated in a Fund, this amount will be directed towards the Internally Restricted Asset accounts of that Fund to fund future strategic capital works or service delivery (it is noted that Water, Sewerage and Waste funding can only be utilised for those purposes and not other activities or works).

This is consistent with Council’s objective to maintain the prudent financial management of its finances, and to allocate financial surpluses towards key strategic issues and to reduce, where possible, the need to increase rates above the Rate Peg allowance in the General Fund and to generally limit increases in the Water and Sewerage Funds to increase in the Consumer Price Index (CPI).

### 2. Continuous Financial and Operational Improvement

Council has a longstanding commitment to reviewing and reducing its Operating, Service Delivery and Infrastructure Costs, while maintaining, and where possible, increasing existing “service levels” to meet identified community needs.

This commitment requires ongoing support towards;

- A general freeze, subject to Asset Management and Risk Management needs, on any non-fixed cost operational expenditures unless Rate Income, Grants and/or Fees and Charges can support an increase. Increases in these budgets are only considered after all options have been explored;
- Evaluation on a periodic basis of Council’s activities, services and infrastructure to ensure these meet the needs of the community and can be delivered in a financially sustainable way in the short, medium and long terms;
- To review Council’s existing capital investment and cost structures in respect of Technology, Plant and Equipment and Information Management Systems; and
- A continued focus on the delivery of Council’s core Local Government services and infrastructure, limiting Council’s financial exposure to non-local government issues.

This Efficiency and Effectiveness Program has:

- Identified and put in place a wide range of efficiencies making substantial efficiency gains for the community. An assessment of Council’s Service and Infrastructure Delivery Benchmarks will show that Council’s operations are efficient and effective, and as noted by TCorp in their 2013 review of Council that *“the Council has been well managed over the review period”*;
- Has reviewed Council’s Fees and Charges and where possible introduced new charges and increased existing charges, considering the community’s capacity to pay;
- Gained a high level of non-recurrent grant funding to assist with the delivery of services and infrastructure to the community; and
- Reviewed Council’s Investments, Council’s Investment performance and its Internally Restricted Assets, and re-purposed funds Asset Renewal activities.

### **3. Achieve & Maintain Performance Benchmarks**

The NSW Office of Local Government requires that all NSW Councils meet Performance Benchmarks. Council has reviewed its Long-Term Financial Plan against these indicators as part of assessing the long term financial health of the organisation and its capacity to fund the proposed delivery program.

## Structure of the LTFP

The LTFP consists of four (4) main sections.

**Section 1** - Provides a brief introduction to the LTFP, the objectives it aims to meet and the service structure and costs of Council;

**Section 2** - Details the performance measures, being the financial performance indicators as developed by NSW TCorp, used to assess Council's long term financial sustainability, details of expenditure and revenue reviews, service levels/asset management and risk management matters;

**Section 3** - Details the financial scenarios developed by Council including assumptions used in preparing the LTFP. For 2022/2023 and beyond, two scenarios have been developed being the:

1. "Rate Peg Only" Scenario – this scenario shows the financial results of delivering, where possible, current levels of service, while working under the existing Rate Structure and No Additional Special Variation and the anticipated Rate Peg limits over the next 10 years. Under this Scenario Council will be required to cut asset expenditure to maintain a balanced budget.
2. ASV Scenario – this scenario shows the financial results that would be achieved through the implementation of an Additional Special Variation of 1.3%.

**Section 4** - Draws conclusions from the financial modeling and presents the LTFP data.

This Section sets out:

- Key financial reports from applying the financial assumptions for the combined General, Water and Sewer Funds;
- Financial results based on the above reports;
- Key financial reports from applying the financial assumptions for the General Fund only;
- Financial results based on the above reports; and
- Sensitivity analysis.

**Section 5** – Provides financial reports by Function and Sub-function.







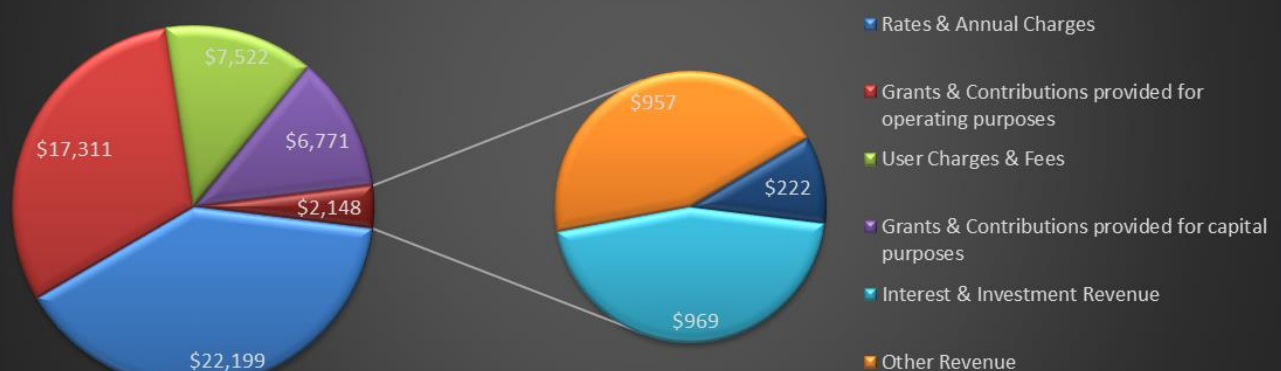
## SECTION 1

### Current Financial and Operational Position of Council

Council has, on a continuing basis operated from a sound financial position by maintaining strict control over Council's incomes and expenditures. It is, however, becoming increasingly difficult to match Council's revenues and expenditures, with expenditures now outgrowing revenues.

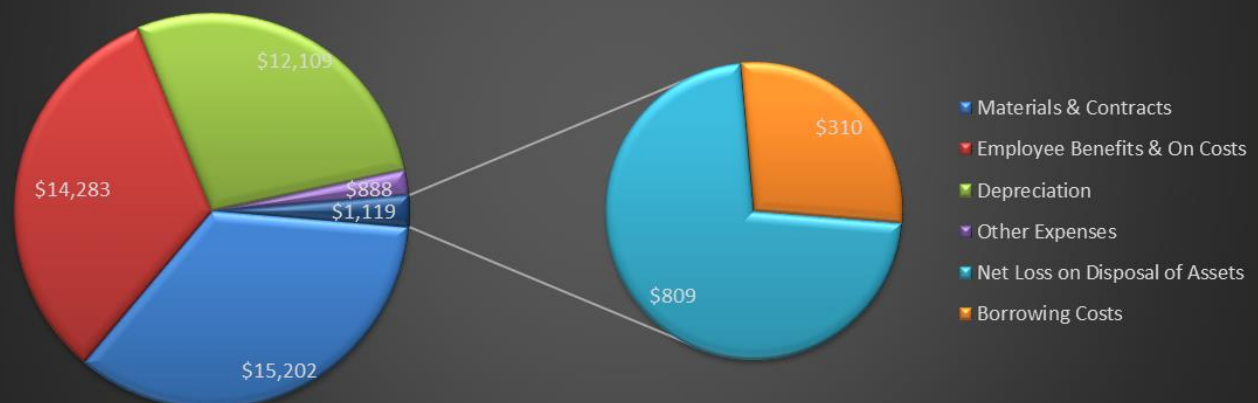
The Audited Annual Financial Statements for 2020/2021 reported that Council's total Operating Income was \$55.95M which included \$6.771M of grants and contributions provided for capital purposes.

**Figure 1**  
**Major Sources of Income 2020/2021**  
\$'000



The Audited Annual Financial Statements for 2020/2021 reported that Council's Operating Expenditure was \$43.6M while Capital Expenditure totaled \$20.6M.

**Figure 2**  
**Operating Expenditure 2020/2021**  
\$'000



This saw Council record a net Operating Surplus for 2020/21 of \$12.35M and a net operating surplus before Capital Grants and Contributions of \$5.6M. This Operating Surplus was allocated in its entirety and is required on a recurrent basis, to fund Asset Renewals and Upgrades.



The Audited Annual Financial Statements for 2020/2021 reported that Council's Combined Fund held total Cash and Investments of \$69M. As advised to Council on a continuing basis, and as noted by Council's External Auditor, significant restrictions exist over Council's Funds and the expenditure of those funds. The following is advised:

**LOCAL GOVERNMENT ACT 1993 - SECT 409**

- (1) *All money and property received by a council must be held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.*
- (2) *Money and property held in the council's Consolidated Fund may be applied towards any purpose allowed by this or any other Act.*
- (3) *However:*
  - (a) *money that has been received as a result of the levying of a special rate or charge may not be used otherwise than for the purpose for which the rate or charge was levied, (ie WATER, SEWERAGE AND WASTE) and*
  - (b) *money that is subject to the provisions of this or any other Act (being provisions that state that the money may be used only for a specific purpose) may be used only for that purpose, and*
  - (c) *money that has been received from the Government or from a public authority by way of a specific purpose advance or grant may not, except with the consent of the Government or public authority, be used otherwise than for that specific purpose.*

To assist in understanding Council's actual available Cash Position, the following table represents a dissection of Council's audited Investment Portfolio as at 30 June, 2021:

**DISSECTION OF COUNCIL'S AUDITED INVESTMENT PORTFOLIO  
30 JUNE 2021**

<b>TOTAL AUDITED INVESTMENTS 30 JUNE 2021</b>		<b>\$000</b>
<i>as per Note C1-2</i>		69,646
<b>LESS EXTERNALLY RESTRICTED ASSETS</b>		
Water Funds	Note C1-3	13,449
Sewer Funds	Note C1-3	7,456
Unexpended Sewerage Loan Funds		153
Waste Management Funds		5,026
Bonds & Securities, Developer Contributions	Note C1-3	1,011
Accounts Payable	Note C3-1	2,865
Contract Liabilities (unspent grants)	Note C1-2	3,545
Revotes for Works in Progress as at 30 June 2021		7,602
<b>sub-total - Externally Restricted Assets</b>		<b>41,107</b>
<b>LESS INTERNALLY RESTRICTED ASSETS</b>		
	Note C1-3	
Financial Assistance Grants		4,392
Plant Replacement		2,525
Building Renewals		1,059
Industrial Development		288
Economic Development/Growth Assets		5,622
ELE, Workers Compensation, Insurance, Employee Training		2,894
Interest Equalisation		800
Inverell Pool Redevelopment		6,615
Computer Systems Renewals/Upgrades		1,739
Other (Land, Industrial Dev, SES etc)		2,970
<b>sub-total - Internally Restricted Assets</b>		<b>28,904</b>
Plus EOFY Grants accrued	Note C1-6	4,243
<b>NET CASHFLOW/WORKING CAPITAL</b>		<b>3,878</b>

Council carries a significant quantum of cash and investments on a continuing basis. There is a view that Council should be spending all of these funds prior to Council seeking any increase in its revenues. A review of the above table clearly shows that while Council held \$69M in Cash and Investments at 30 June, 2021 (the last Audited Result), the large majority of these funds were restricted, either externally or internally by legislation or otherwise, as to the purpose for which they can be used. It is noted that Water, Sewerage and Waste Funds cannot be utilised for any other purpose and that Grants Funds held, but as yet unspent, can only ever be utilised for the purpose of the Grant. As shown in the above table, after all adjustments have been made for the Internal and External Restrictions, only limited funds remain, with the majority of these being held to fund Council's Working Capital/Cashflow needs.

## **Matters impacting Council's current and estimated future Financial Position:**

The following matters are highlighted as impacting Council's Financial Position, its short, medium and long term sustainability, and its ability to deliver the required services and infrastructure for the Inverell Shire Community to be a strong, resilient, healthy and growing regional Community:

- A. ***Increases in Council Costs above the annual rate peg*** – The McKell Institute Report - September, 2016 states that local government expenditure has increased **7.3%** per annum for the past 20 years (146% cumulative). The average Rate Peg over the same period has been only **2.94%** per annum (58.8% cumulative) - **Difference 87.2%**

The McKell Institute recommend that *"Rate Pegging be abandoned as a matter of priority and recognise that it is unreasonable to believe that the solution is larger intergovernmental grants as other level of Government struggle with their own funding issues. The report finds that the taxation limits (i.e. rate capping) which now operate in New South Wales and Victoria have a number of harmful effects, as they lower levels of efficiency, lower rates of infrastructure renewals, increase debt and increase levels of inter-jurisdictional inequity"*

The IPART approved Rate Peg for 2022/2023 is only 0.7%.

***The IPART determined Rate Peg - Local Government Cost Index (LGCI) calculation disadvantages Rural Council's that have a substantial Road Network and a low Population Density.*** Inverell, being a Group 11 Council, has a population density of 2 people per square km being 50% of the Group 11 average of 4, Council has 2,134 km of Roads being 47% more Roads, than the Group 11 Council average of 1,451 km

- B. ***Reduction in Interest on Investment Income*** - flowing from historic record low interest rates, forecast Interest revenue has been reduced to \$654K in 2022/2023 (down from \$1.1M in 2019/2020). Increasing in 2023/2024 \$920K, and \$1.2M in 2024/2025. The interest income funds a portion of the Works Budget. This is treated as recurrent funding and the short fall has to be found from savings else where or service levels reduced to reflect the reduced available funds.
- C. ***Council's decision in 1987 not to take the 3.0% Rate Peg*** - Council following the 1987 Council Election where the newly formed Inverell Ratepayers Association gained control of the Council, declined to take the 3.0% Rate Peg during a time of high inflation. This decision has cost Council \$9.0M in foregone Rate Revenue since 1987. The Office of Local Government in their 1992 Review of Council, were highly critical of this decision by the then Council. This 1987 decision will cost Council \$536K in foregone Rate Income in 2022/2023. While this happened a long time ago it illustrates the cumulative, compounding effect foregoing the rate peg increase has on Council's long-term financial sustainability.



- D. **Cost Shifting from the State and Federal Government** as advised by Local Government NSW, is now estimated to be costing Council \$2M p.a. or 6% of its Total Revenue
- E. **Pensioner Rate Rebates** - It is noted that over a number of years the eligibility requirements for access to Pensioner Rate Rebates have also been changed by the Federal Government increasing the number of eligible Ratepayers. This has come at a cost to Council with Pensioner Rebates now costing the General Fund \$200K per annum after the State Government Subsidy, or 1.4% of Council's General Rate Income.







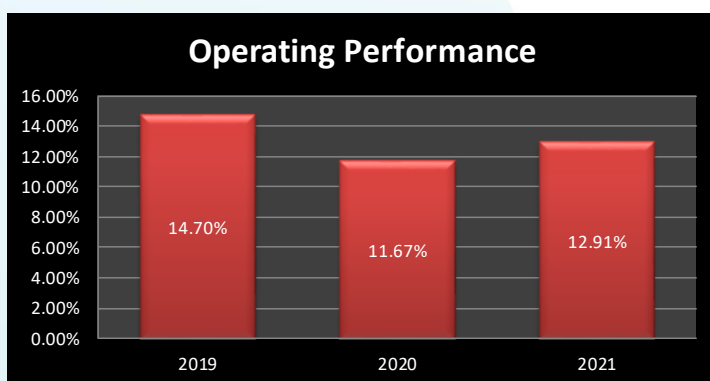
## SECTION 2

### Performance Measures

To assess Council's long-term financial sustainability, Council will, in addition to the required NSW Government Performance Benchmarks, utilise the NSW TCorp Financial Performance Indicators developed for NSW Councils. These indicators provide a benchmark for Council's performance that compliment the NSW State Government Benchmarks. The indicators to be measured are detailed in the table below:

Ratio	Calculation	What is being measured	Sustainable Target
Operating Performance	Total operating revenue (excluding capital grants and contributions) less total operating expenditure divided by continuing operating revenue	Does the Council have a balanced budget?	Greater than zero
Own Source Operating Revenue	Total continuing operating revenue (excluding capital grants and contributions) divided by continuing operating revenue	Indicates the level of Council's self-sufficiency.	Greater than 60%
Buildings and Infrastructure Asset Renewal Ratio	Asset renewal expenditure divided by depreciation	Is asset renewal expenditure sufficient to maintain assets in the long-term?	Greater than 100%
Infrastructure Backlog Ratio	Estimated cost to bring assets to a satisfactory condition divided by total value of infrastructure, building and other structures	Is the asset backlog manageable?	Less than 2%
Asset Maintenance Ratio	Actual asset maintenance divided by required asset maintenance	Are the assets being adequately maintained?	Greater than or equal to 100%
Debt Service Ratio	Interest expense divided by operating revenue	Indicates whether Council has excessive debt servicing costs relative to operating revenue	Greater than 0% and less than or equal to 20%
Real Operating expenditure per capita	Operating expenditure divided by population	Operating efficiency of the Council	Declining trend over time
Debt Service Cover Ratio	Operating Result before capital (excluding Interest & Depreciation) divided by Principal & Interest Repayments	Measure of the cash flow available to pay current debt obligations	Greater than 2
Cash Expense Cover Ratio	Cash and Cash equivalents divided by Total expense (less depreciation & interest costs) multiplied by 12	Indicates the number of months Council can pay for its operations without additional cash flow	Greater than 3 months

Council, as part of its financial reporting obligations, prepares a number of performance indicators based on its audited annual financial statements. The results of these calculations for 2020/2021 financial year are listed below:



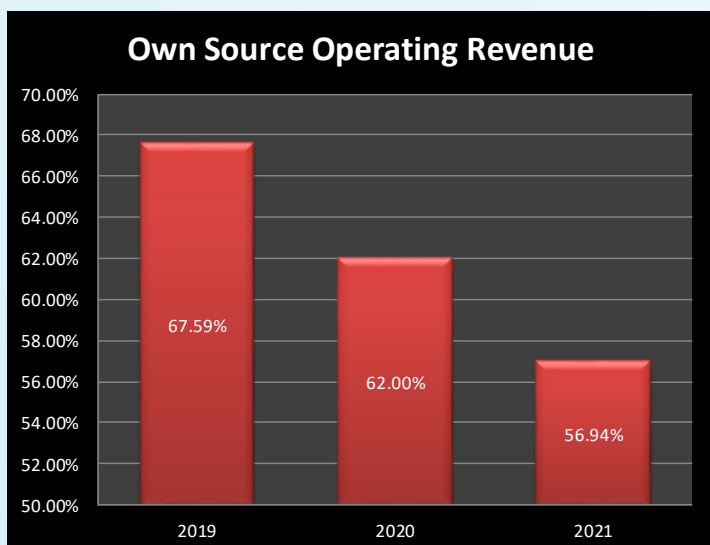
#### Purpose of ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenues

#### Commentary on 2020/21 result

2020/21 ratio: 12.91%

This ratio indicates that Council's operating revenue, excluding capital grants, are sufficient to cover operating expenditures. The Tcorp benchmark for this ratio is to have a result of better than -4% each year. The State Government benchmark is break even or better over a three year period which Council has achieved for the combined fund.



#### Purpose of ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

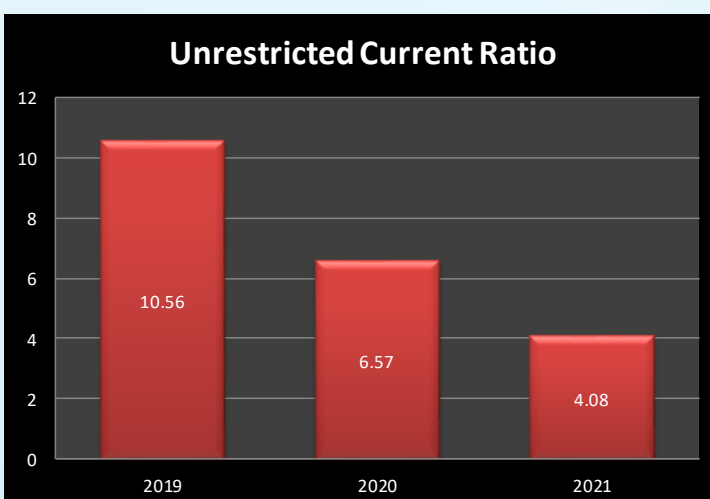
#### Commentary on 2020/21 result

2020/21 ratio: 56.94%

Even though the 2020/21 ratio is below the benchmark Council's own source revenue ratio over the last three year is above the Tcorp benchmark of greater than 60% on average.

The State Government benchmark requires Council's own source operating revenue to be greater than 60% over a three year average, which Council has achieved for the combined fund.

This ratio has been impacted by the large amount of additional grants and contributions received in 2020/21.



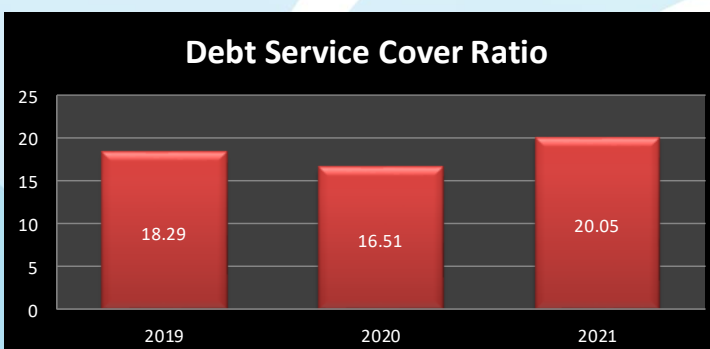
#### Purpose of ratio

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

#### Commentary on 2020/21 result

2020/21 ratio: 4.08x

This ratio indicates that Council currently projected to have \$4.08 (Excluding externally restricted funds) available to service every \$1.00 of debt as it falls due. The ratio of 4.08:1 is above the Tcorp benchmark of 1.5:1 and demonstrates Council's ability to satisfy short term obligations. This ratio reduced due to a decrease in Current Assets, now shown as Non-Current assets, due to an increase in long term investments



#### Purpose of ratio

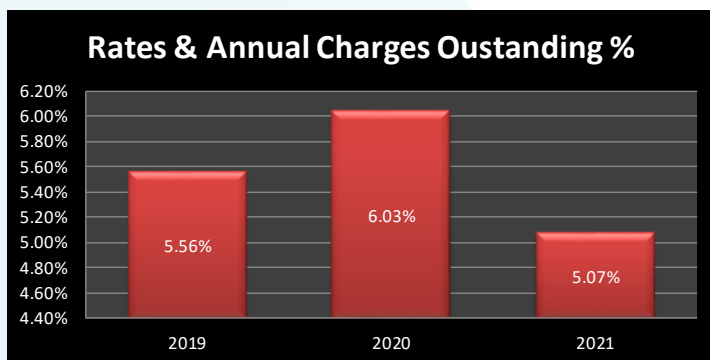
This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

#### Commentary on 2020/21 result

2020/21 ratio: 20.05x

The debt service cover ratio of 20.05 times indicates that Council has \$20.05 before interest and depreciation to pay each \$1.00 of interest and principal repayments on current borrowings. Council's ability to generate sufficient cash to cover its debt payment is sound and is in excess of Tcorp benchmark 2.0 times





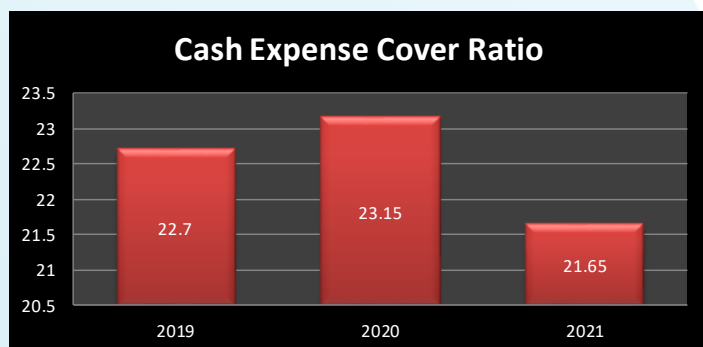
#### Purpose of ratio

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

#### Commentary on 2020/21 result

2020/21 ratio: 5.07%

This ratio indicates the percentage of rates and annual charges outstanding at the end of the financial year, and is a measure of how well Council is managing debt recovery. Council ratio of 5.07% is satisfactory and is better than Tcorp benchmark of less than 10%.



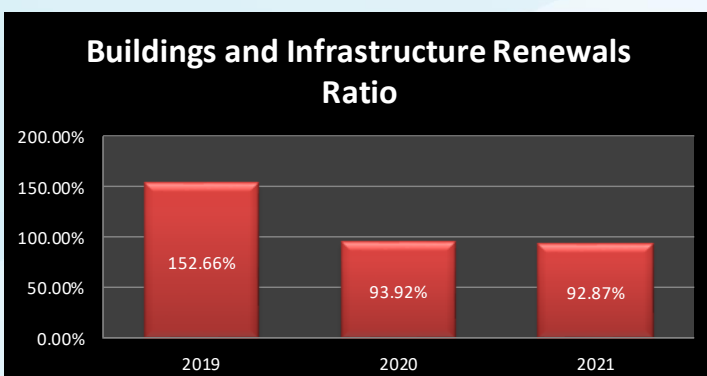
#### Purpose of ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

#### Commentary on 2020/21 result

2020/21 ratio: 21.65 mths

As indicated with a ratio of 21.65 months, Council's ability to continue paying for its immediate expenses without additional cash inflow is sound and exceeds the Tcorp benchmark of 3 months.



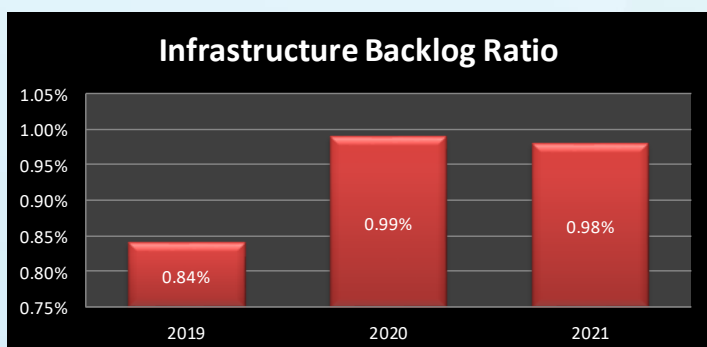
#### Purpose of ratio

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating

#### Commentary on 2020/21 result

2020/21 ratio: 92.87%

Council's long term objective is to match spending on infrastructure renewals with their systematic deterioration. This requires the renewal ratio to approach 100% over the long term. This year council achieved 92.87% which is marginally lower than the required benchmark of 100%. However, Councils long term infrastructure renewals exceeds the benchmark on average over recent years.



#### Purpose of ratio

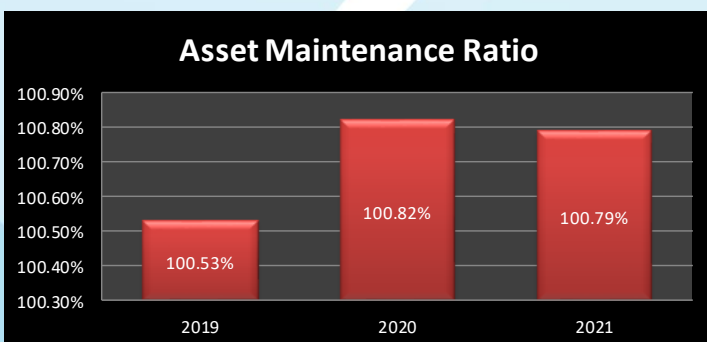
This ratio shows what proportion the backlog is against the total value of Council's infrastructure.

#### Commentary on 2020/21 result

2020/21 ratio: 0.98%

Council completed an independent review of its Road Infrastructure Asset Class in 2015 & 2020. The results of this review have been utilised to determine Council's actual Infrastructure Backlog.

The benchmark is less 2%



#### Purpose of ratio

Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.

#### Commentary on 2020/21 result

2020/21 ratio: 100.79%

Council's Asset Maintenance Ratio of 100.79% is marginally higher than the required benchmark of greater than 100%, which indicates that the level of expenditure on the maintenance of infrastructure is sufficient to prevent the infrastructure backlog from growing

Projections of the above indicators for the 10 year LTFP have been provided in Section 4 below.

## Service Levels and Existing Infrastructure Assets

Council's future financial position has been forecast on the basis of a continuance of 'normal operations'. This is difficult to define but can be regarded as the provision of services to the community at levels of service that they have come to expect on a regular basis. Levels of service however may not remain the same given changes in community expectations in future years of the plan.

Council's existing infrastructure assets are generally in good condition, and Council is in a position whereby it can maintain the current levels of service and budget allocation towards asset maintenance and renewal expenditure. Service levels for asset-based classes are of particular importance to Council's long-term planning. These service levels are discussed in more detail within Council's Asset Management Strategy.

## Risk Management

Council considered 'Risk Management' and 'Risk Mitigation' issues in the preparation of the Long-Term Financial Plan (LTFP) in respect of Council's service levels. These two matters were the major factors in Council not seeking to reduce services levels in preparing this LTFP.

While it may, in theory, be easy to say that Council can reduce service levels, for example the frequency of grading on gravel roads, the failure to adequately maintain these Assets exposes Council, its staff and the community to significant public safety and insurance risks.

Council also needs to consider that not providing adequate funding for Asset Maintenance and Renewal also exposes Council to significant financial risk. It is a known fact that failing to maintain Assets to a sound functional standard result in faster Asset deterioration substantially increasing Asset Renewal costs as "asset useful lives" are shortened. For example, failing to reseal bitumen roads in an appropriate timeframe leads to water ingress and rapid road pavement failure resulting in higher annual Road Renewal/Rehabilitation Costs. The useful life of a poorly maintained road can be half that of an appropriately maintained road.







## SECTION 3

### Financial Assumptions

The model has been prepared at the lowest accounting level within the Council's general ledger system. At this level, certain accounts were coded for manual adjustment rather than global percentage increases. For example, Council election expenses are larger in the year of election compared with the other years and as such a budget allocation is made in the election year. It is therefore not possible to simply multiply the previous year's base by a percentage and achieve the same outcomes as presented.

A number of assumptions have been made for the indexation of the various revenue and expenditure items that form Council's budget. These assumptions are outlined below.

### Revenue Assumptions

#### Rate Peg Options

The rate peg represents the maximum percentage amount by which a council may increase its total general income. For almost all councils, general income consists entirely of revenue from rates.

The rate peg applies to each council's general income in total, not to individual ratepayers' rates. Councils may increase categories of rates by more than, or less than the rate peg, as long as the total increase in general income remains within the rate peg.

For the first time, the 2022/2023 rate peg is calculated using two components, a population factor and the base change in the Local Government Cost Index (LGCI).

The population factor that varies for each council in NSW depending on how fast its population is growing. The population factor ranges between 0% and 4.3% depending on the Council. Inverell's population factor is 0.0%.

The LGCI Index measures price changes over the past year for goods, materials and labour used by an average council. It is similar in principle to the Consumer Price Index (CPI), which is used to measure changes in the prices for a typical household. LGCI to June 2021 of 0.9%.

IPART recognised that councils faced higher costs for their 2021 local government elections and increased the 2021/2022 rate peg by 0.2%. This increase has been deducted from the 2022/2023 rate peg.

Inverell's 2022/2023 rate peg is calculated as follows:

1. Population Factor	= 0.0%
2. LGCI	= 0.9%
3. Election adjustment	= -0.2%
TOTAL	= 0.7%

The 0.7% rate peg permits Council to raise \$103K additional income over the 2021/2022 notional rate yield. This determination has significant financial implications for 2022/2023 budget preparations as:

- i. Council is required to fund fixed costs that have increased by significantly more than 0.7%. Refer to section 4 for additional details; and
- ii. Cost savings need to be found to ensure service levels are maintained

It should be noted that Council's Long-Term Financial Plan (LTFP) was prepared utilising an allowable rate peg of 2% or \$294K – the outcome is a \$191K deficit between actual rate peg and anticipated rate peg.

It should also be noted that IPART continually advises Council to prepare their LTFPs on an anticipated 2.5% rate peg. Inverell Shire Council decided to take a "conservative approach" to rate increases when preparing its 2021/2022 LTFP predicating its long-term plan on 2% rate increases.

In the General Fund, this budget provides for two Scenario's being the "Rate Peg Only" Scenario (0.7%) and the Addition Special Variation (ASV) Scenario (2%). The difference in the two scenarios are discussed below.



#### a. Additional Special Variation Scenario

Under this option Council can resolve to apply to IPART for a special one-off additional special variation. IPART will only approve applications for Councils that can demonstrate a financial need for a special variation. That is, without the additional special variation Council will not meet their 2021/2022 Long Term Financial Plan (LTFP) obligations in 2022/2023. In this regard, Council's 2021/2022 LTFP had estimated a rate peg of 2% for 2022/2023. This allows Council to apply for a 1.3% additional special variation.

Under this option, the general rate increase allowable in terms of Section 506 of the Act (Rate pegging Section) for the 2022/2023 rating year is 2%. Revenue generated from levying the estimated maximum permissible increase of 2% is \$294K and has been included to fund the increase in fixed costs in the General Fund.

Under this scenario Council can deliver a balanced budget with sufficient funding to provide for the provisions of core Local Government Services and Infrastructure to the community.

#### b. Rate Peg Only Scenario

Under this option a general rate increase allowable in terms of Section 506 of the Act (Rate pegging Section) for the 2022/2023 rating year is 0.7%. Revenue generated from levying the estimated maximum permissible increase of 0.7% is \$103K.

This scenario results in Councils Operating Performance ratio falling to negative 0.3%. That is, under the "Rate Peg Only" Scenario (being no ASV) Council will need to cut \$190,710 from existing services and infrastructure levels in a range of areas, but primarily within the Roads budgets to remain sustainable in the future.

Should Council choose not to apply for the ASV, or if IPART does not approved any endorsed application, the following Budget cuts would be required within the Draft Budget to maintain at balanced 2022/2023 budget:

**Table 1 – Proposed "Budget Cuts"**

	Project	Project Description	ASV Approved Budget	Rate Peg Only Revised Budget	Budget Cuts
CAPITAL	129381	Special Community Projects	40,000.00	17,000.00	23,000.00
	160190	Library Books	62,360.00	52,000.00	10,360.00
	130101	Computer Projects	32,000.00	15,000.00	17,000.00
	132850	SES Other Building Capital Expenses	7,150.00	-	7,150.00
	139120	Village Developments- Ashford	7,540.00	3,770.00	3,770.00
	139120	Village Developments- Bonshaw	1,120.00	560.00	560.00
	139120	Village Developments- Delungra	7,540.00	3,770.00	3,770.00
	139120	Village Developments- Elsmore	1,120.00	560.00	560.00
	139120	Village Developments- Gilgai	7,540.00	3,770.00	3,770.00
	139120	Village Developments- Graman	1,120.00	560.00	560.00
	139120	Village Developments- Gum Flat	1,120.00	560.00	560.00
	139120	Village Developments- Nullamanna	1,120.00	560.00	560.00
	139120	Village Developments- Oakwood	1,120.00	560.00	560.00
	139120	Village Developments- Stannifer	1,120.00	560.00	560.00
	139120	Village Developments- Tingha	7,540.00	3,770.00	3,770.00
	139120	Village Developments- Yetman	7,540.00	3,770.00	3,770.00
	138680	ACRD Urban Reseals	188,490.00	177,935.00	10,555.00
	142991	ACRD Gravel Resheeting- North	591,690.00	558,550.00	33,140.00
	142992	ACRD Gravel Resheeting- south	596,045.00	562,665.00	33,380.00
	142995	ARCD Bitumen Renewals	254,780.00	240,515.00	14,265.00
	141331	CBD upgrade works	30,310.00	11,220.00	19,090.00
					190,710.00

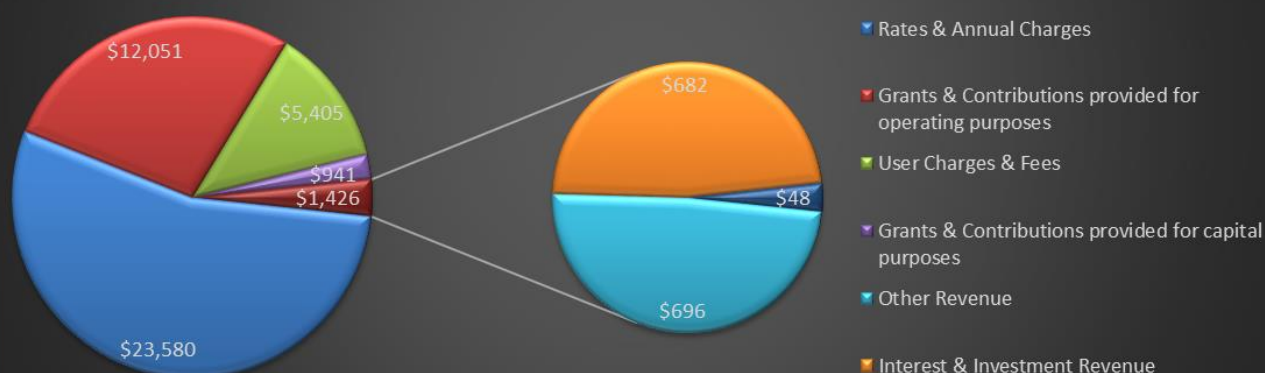
While the Budget cuts for the “Rate Peg Only” Scenario for 2022/2023 may not seem that significant in some areas, what needs to be considered, is the long-term effect of these cuts. As shown in the following table, while the 2022/2023 cuts total \$190,710, by 2031/2032 these budget cuts increase to \$238,171 per year. The accumulated budget cuts over ten years totals \$2,136,597.

**Table 2 – Impacts on LTFP**

		ASV Scenario			Rate Peg Scenario				
Year		Rates	Rate Peg	Rates + Rate Peg	Rates	Rate Peg	Rates + Rate Peg	Lost Revenue	Accumulated Lost Revenue
1	2022/23	14,670,000	2.00%	14,963,400	14,670,000	0.70%	14,772,690	190,710	190,710
2	2023/24	14,963,400	2.50%	15,337,485	14,772,690	2.50%	15,142,007	195,478	386,188
3	2024/25	15,337,485	2.50%	15,720,922	15,142,007	2.50%	15,520,557	200,365	586,552
4	2025/26	15,720,922	2.50%	16,113,945	15,520,557	2.50%	15,908,571	205,374	791,926
5	2026/27	16,113,945	2.50%	16,516,794	15,908,571	2.50%	16,306,286	210,508	1,002,434
6	2027/28	16,516,794	2.50%	16,929,714	16,306,286	2.50%	16,713,943	215,771	1,218,205
7	2028/29	16,929,714	2.50%	17,352,956	16,713,943	2.50%	17,131,791	221,165	1,439,370
8	2029/30	17,352,956	2.50%	17,786,780	17,131,791	2.50%	17,560,086	226,694	1,666,065
9	2030/31	17,786,780	2.50%	18,231,450	17,560,086	2.50%	17,999,088	232,362	1,898,426
10	2031/32	18,231,450	2.50%	18,687,236	17,999,088	2.50%	18,449,066	238,171	2,136,597

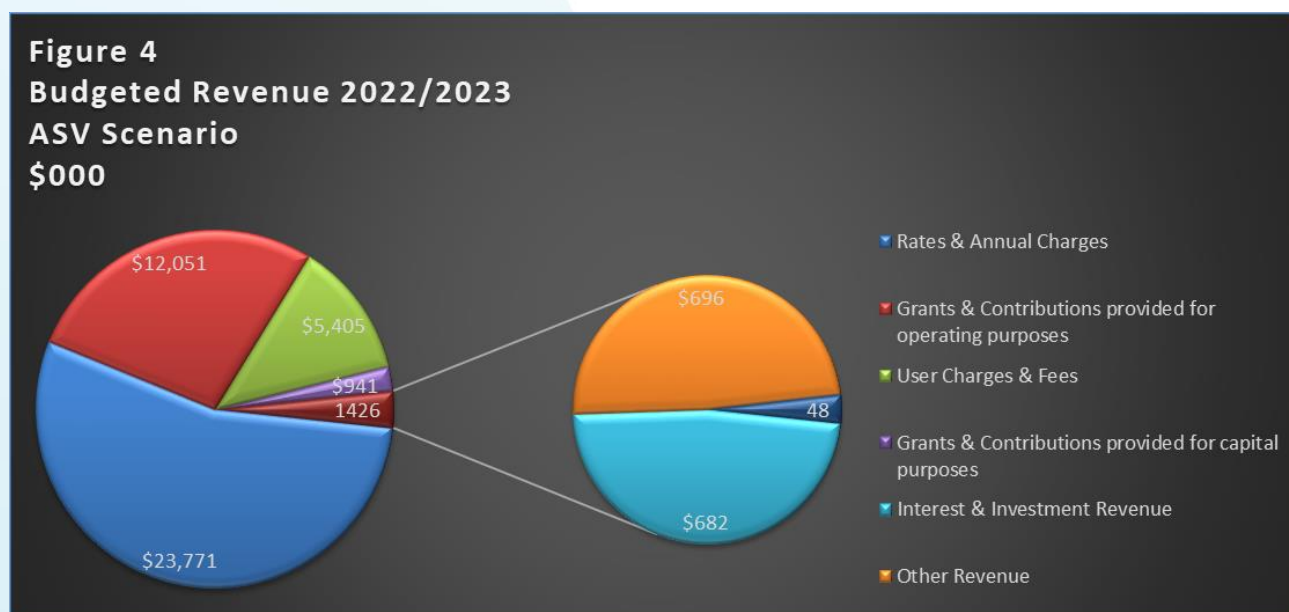
The below chart represents Council’s budgeted revenue for the 2022/2023 financial year the “Rate Peg Only” Scenario.

**Figure 3**  
**Budgeted Revenue 2022/2023**  
**Rate Peg Only Scenario**  
**\$'000**





The below chart represents Council's budgeted revenue for the 2022/2023 financial year under the "ASV" Scenario.



The above results are based on the following key revenue assumptions:

**Rates and Annual Charges** – the approved rate peg increase for 2022/2023 as set by IPART is 0.7% which has been applied to the calculations of rates income under the "Rate Peg Only Scenario". Under the ASV Scenario a rate peg of 2% has been applied.

Both scenarios then utilise a rate peg of 2.5% from 2023/2024 each year for the remainder of the LTFP, being the indicative increase advised by IPART.

Growth in ratable properties has slowed considerably since 2008/09. There continues to be little developer activity in the local area that would indicate that there will be significant growth in new ratable properties in the foreseeable future and a significant number of subdivisions already exist which can service growth needs. Any growth in ratable property numbers will also be largely offset by an equivalent increase in Council's Costs. As such no allowance has been made for a net gain in revenues flowing from growth in ratable properties in the financial modeling.

**Annual Charges** have been projected to increase by the following amounts in 2022/2023:

- Sewer 5.33 to 5.8%
- Water 5%
- Stormwater 0% (set by State Government)

From 2023/2024 on, these annual charges have been projected to increase by:

	<u>2023/2024</u>	<u>From 2024/25 to 2025/26</u>	<u>From 2026/27</u>
• Sewer	4%	2.5%	2.5%
• Water	2%	2%	2.5%
• Stomwater	0%	0%	0%

**User Charges & Fees and Charges** - These revenues for the next 12 months are detailed in Council's Fees and Charges Schedule and Statement of Revenue Policy, which form part of Council's Operational Plan and Budget. This model generally provides for a small 2% increase per annum for these revenue sources across the life of the LTFP. It is noted that regulatory fees and charges have shown little movement over the last 10 years, being set by State Government, while discretionary fees represent a small component of total revenue.

**Interest on Investments** – This model assumes that Council will continue to have a level of invested funds similar to that currently under investment. The LTFP provides for re-investment of existing term deposits at 1.5% for 2022/2023, 2% for 2023/2024 and then 2.6% thereafter.

**Other Revenues** – Miscellaneous revenue is obtained from a variety of sources including insurance recoveries, infringement notices, parking fines, legal costs, property rentals etc. It is anticipated that other revenues will be maintained at current levels with no adjustments in future years.

**General and Specific Purpose Operating Grants** - These grants represent a significant proportion of Council's operating revenue. They include the Financial Assistance Grant from the Federal Government which is affected by movements in the Consumer Price Index and Estimated Resident Population.

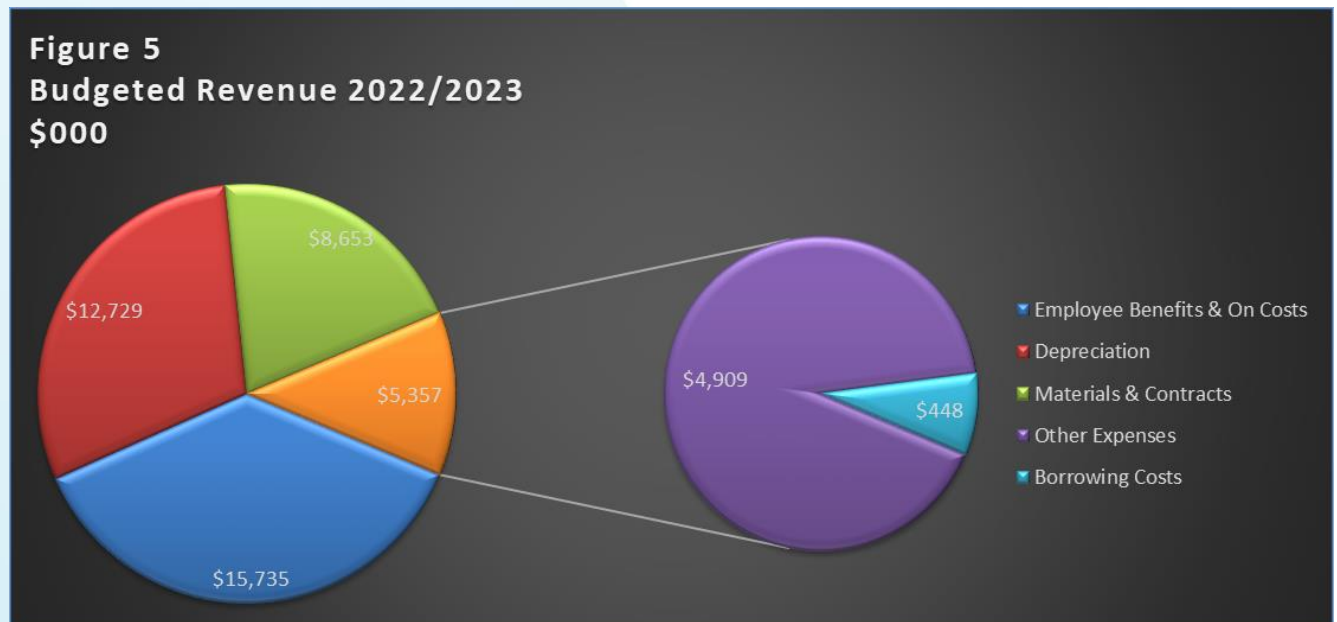
This model forecasts that Council will continue to receive a similar level of grant income to that which presently applies. This model generally provides for a 2% increase per annum for these revenue sources across the life of the LTFP.

Council has also increased some operational grants on a case by case basis where the continuation of funding is highly likely.



## Expenditure Assumptions

The below chart represents Council's budgeted expenditure (excluding capital expenditure) for the 2022/2023 financial year.



It is noted operational expenditure is not impacted by the two rate peg scenarios. Cuts made to balance the budget under the "Rate Peg Only" scenario only affect capital expenditure.

The above results are based on the following key expenditure assumptions:

**Employee Benefits & On-costs** - Employee costs for 2022/23 and future years have been indexed to consider anticipated Local Government Award movements and Salary System Performance Review progressions. The LTFP reflects an annualised wage increase of 2.5% for the life of the LTFP.

It is noted that Council makes an annual allocation for staff progression within the Salary System as a result of employee performance reviews. However an increasing number of staff are reaching the maximum salary system level (topping out) for their position and will no longer be entitled to any further increase in salary other than those imposed by the Local Government Award. As such, no increase has been allowed for staff movements within the salary system for the life of the LTFP.

This model is based on the current staff structure, however only reflects those positions that have actually been filled or approved for recruitment.

Council's commitment to meet its Superannuation obligations was to increase from 1 July, 2013 following the previous Federal Government's decision to increase the superannuation guarantee from 9% to 12% by 2019/2020. However, the 2014/2015 Federal Budget froze those increases. The current requirements see superannuation paid at a rate of 10% until 1 July, 2022 at which time it will increase by 0.5% per year until it reaches 12% in 2025/26.

Council has also reviewed its commitment for those staff who are members of the Local Government Retirement Superannuation Scheme - a defined benefits scheme. This has led to a reduction in the overall superannuation cost as older staff retire and the commitment by Council to this scheme falls away and new staff are engaged under the current 10% arrangements increasing to 12% in 2025/26.

**Borrowings** – Council's current borrowing strategy to date has been to borrow for ten (10) years at a fixed rate of interest repaying principal and interest. This has enabled a degree of certainty regarding the expected repayments over the ensuing ten (10) years.

It has been Council's established practice to use loan funds to assist in funding significant capital projects which will benefit future generations or to acquire assets that are income producing or assets that hold strategic value. The beneficiaries of these future projects will assist in their funding as their rates will be applied in part to repaying the loans.

No provision for the movement in Loan Interest Rate has been provided for within the life of the LTFP as all of the current loans are fixed interest loans.

New a new loan for the redevelopment of the Inverell Aquatic Centre has been provided for during 2022/2023. \$10M at 4% for twenty (20) years at a fixed rate of interest repaying principal and interest.

**Materials & Contracts** – This is one of the largest items on Council's Income Statement. It covers all materials used in operational activities along with major ongoing operational contracts such as the Cleaning Contracts.

Budgets in the operational plan reflect all known information in relation to materials & contracts and the LTFP assumes a 2 - 2.5% increase in these expenses across the life of the LTFP from 2022/2023. Actual cost increases may in fact be greater than the inflation index.

**Depreciation & Amortisation** – Council has completed the process of valuing all of its assets classed at "Fair Value" and is now on the "Re-valuation Cycle", where Asset values are reassessed on a regular basis.

It is recognised that the depreciation expense will change over the life of this LTFP. Proposed changes to accounting standards, valuation and depreciation methods are likely to impact on the current estimate of depreciation across the term of the LTFP. Given the level of uncertainty that exists as a result of these proposed changes and the ongoing work being undertaken by Council to increase the accuracy and reliability of its recorded asset data on which depreciation is calculated. Only a small increase in depreciation charge has been included across the life of the LTFP.

**Other Expenses** – This category includes a number of expense items including electricity costs, water and sewerage charges, waste charges etc. In general, the LTFP provides for increases in known fixed costs during 2022/2023 and nominal increases for other items. The LTFP then provides that these expenses will increase each year by 2 - 2.5% from 2022/2023.

No allowance has been made within the LTFP for any new charges in relation to an emissions trading scheme or carbon tax.

**Capital Expenditure** - This represents expenditure towards both the creation of new infrastructure assets and the renewal of existing assets (i.e. roads, drainage, footpaths and sportsgrounds). This expenditure category also includes capital purchases (i.e. Information Technology, Fleet and Plant assets).

The capital works program prioritises projects based on asset condition, risk and community need. Over shorter periods, some areas of the Shire may require more capital works than others to reflect short term needs and opportunities.

Council's 10 year capital works budget is presented below.



CAPITAL EXPENDITURE 2022-2032 (ASV SCENARIO)

PROGRAM	LEADER	DESCRIPTION	2022/2023		2023/2024		2024/2025		2025/2026		2026/2027		2027/2028		2028/2029		2029/2030		2030/2031		2031/2032	
			ORIGINAL AMOUNT	SECTION TOTAL	ORIGINAL AMOUNT	SECTION TOTAL	ORIGINAL AMOUNT	SECTION TOTAL	ORIGINAL AMOUNT	SECTION TOTAL	ORIGINAL AMOUNT	SECTION TOTAL	ORIGINAL AMOUNT	SECTION TOTAL	ORIGINAL AMOUNT	SECTION TOTAL	ORIGINAL AMOUNT	SECTION TOTAL	ORIGINAL AMOUNT	SECTION TOTAL	ORIGINAL AMOUNT	SECTION TOTAL
ADMINISTRATIVE SERV.	15000-1000	OFFICE FURNITURE & EQUIPMENT-DESKS, CHAIRS	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	
	13140-1000	ACQUISITION OF ART PRIZE	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	
	160470-1000	ART GALLERY REFURISHMENTS	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
	160800-1100	ENGINEERS INSTRUMENTS & EQUIPMENT	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	
	159141-1000	EQUIPMENT ISSUES	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	
	132851-4400	SEE BUILDING UPGRADE	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	
	130101-4000	COMPUTER EQUIPMENT	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	
	130101-4970	COMPUTER EQUIPMENT - NEW PRINTING EQUIPMENT	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	
	130111-5130	COMPUTER EQUIPMENT - NEW HARDWARE	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	
	130111-5162	SPORTS GROUND IMPROVEMENT-SPORT CHL	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	
SPORTING FACILITIES	160600-1100	SPORTS GROUND IMPROVEMENT-SPORT CHL	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
	160600-1100	SPORTS GROUND IMPROVEMENT-SPORT CHL	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
	134029-1000	EQUESTRIAN CENTRE UPGRADE	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
	134029-1000	EQUESTRIAN CENTRE UPGRADE	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	10,024,000	
CEMETERY	130309-4450	CEMETERY	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	
	160180-1100	LIBRARY-CORPORATE SERVICE COLLECTION	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	
	160180-1000	LIBRARY BOOKS	62,360	62,360	62,360	62,360	62,360	62,360	62,360	62,360	62,360	62,360	62,360	62,360	62,360	62,360	62,360	62,360	62,360	62,360	62,360	
	160200-1000	LIBRARY BOOKS - CO-OPERATIVE CONTRIBUTION	23,190	23,190	23,190	23,190	23,190	23,190	23,190	23,190	23,190	23,190	23,190	23,190	23,190	23,190	23,190	23,190	23,190	23,190	23,190	
LIBRARY	160240-1000	NON BOOK MATERIALS-VIDEOS CASSETTES ETC.	10,210	10,210	10,210	10,210	10,210	10,210	10,210	10,210	10,210	10,210	10,210	10,210	10,210	10,210	10,210	10,210	10,210	10,210	10,210	
	160240-1000	LIBRARY - OFFICE EQUIPMENT	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	
	160270-1000	LIBRARY - SECURITY SYS ETC	2,360	2,360	2,360	2,360	2,360	2,360	2,360	2,360	2,360	2,360	2,360	2,360	2,360	2,360	2,360	2,360	2,360	2,360	2,360	
	160306-1000	LIBRARY - LOCAL PRIORITY FUNDING	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	
SCIF	141880-1000	STRATEGIC CAPITAL INFRASTRUCTURE PROGRAM	126,130	126,130	126,130	126,130	126,130	126,130	126,130	126,130	126,130	126,130	126,130	126,130	126,130	126,130	126,130	126,130	126,130	126,130	126,130	
	141880-1000	STRATEGIC CAPITAL INFRASTRUCTURE PROGRAM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	141880-1000	STRATEGIC CAPITAL INFRASTRUCTURE PROGRAM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	141880-1000	STRATEGIC CAPITAL INFRASTRUCTURE PROGRAM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
OTHER NEW	123081-1000	MINOR COMMUNITY INFRASTRUCTURE ASSETS	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	
	123081-1000	MINOR COMMUNITY INFRASTRUCTURE ASSETS	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	
	123081-1000	MINOR COMMUNITY INFRASTRUCTURE ASSETS	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	
	159722-1000	ENERGY EFFICIENCY PROGRAM	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	
PLANT	161500-1000	SMALL PLANT	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	
	161610-1000	WORKSHOP EQUIPMENT	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	
	161610-1000	WORKSHOP EQUIPMENT	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	
	161605-1000	HEAVY PLANT	760,490	760,490	760,490	760,490	760,490	760,490	760,490	760,490	760,490	760,490	760,490	760,490	760,490	760,490	760,490	760,490	760,490	760,490	760,490	
SEWERAGE	807190-1000	OTHER EQUIPMENT - Sewer Rodding Equip; Gas Detectors	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	
	807190-1000	OTHER EQUIPMENT - Sewer Rodding Equip; Gas Detectors	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	
	807190-1000	OTHER EQUIPMENT - Sewer Rodding Equip; Gas Detectors	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	
	807190-1000	OTHER EQUIPMENT - Sewer Rodding Equip; Gas Detectors	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	12,384,560	
WATER	813200-1100	MAN'S REPLACEMENT MATERIAL	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	
	813200-1100	MAN'S REPLACEMENT MATERIAL	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	
	813200-1100	MAN'S REPLACEMENT MATERIAL	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	
	813200-1100	MAN'S REPLACEMENT MATERIAL	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460	118,460								

## CAPITAL EXPENDITURE 2023-2032 (RATE PEG ONLY SCENARIO)

CAPITAL EXPENDITURE - 2022/23 TO 2031/32 - WIDE COUNCIL																						
PROGRAM	LEDGER NUMBER	DESCRIPTION	2022/2023		2023/2024		2024/2025		2025/2026		2026/2027		2027/2028		2028/2029		2029/2030		2030/2031		2021/2032	
			ORIGINAL CAPITAL BUDGET AMOUNT	ORIGINAL SECTION TOTAL	ORIGINAL CAPITAL BUDGET AMOUNT	ORIGINAL SECTION TOTAL	ORIGINAL CAPITAL BUDGET AMOUNT	ORIGINAL SECTION TOTAL	ORIGINAL CAPITAL BUDGET AMOUNT	ORIGINAL SECTION TOTAL	ORIGINAL CAPITAL BUDGET AMOUNT	ORIGINAL SECTION TOTAL	ORIGINAL CAPITAL BUDGET AMOUNT	ORIGINAL SECTION TOTAL	ORIGINAL CAPITAL BUDGET AMOUNT	ORIGINAL SECTION TOTAL	ORIGINAL CAPITAL BUDGET AMOUNT	ORIGINAL SECTION TOTAL	ORIGINAL CAPITAL BUDGET AMOUNT	ORIGINAL SECTION TOTAL	ORIGINAL CAPITAL BUDGET AMOUNT	ORIGINAL SECTION TOTAL
ADMINISTRATIVE SERVICES	159900-1000	OFFICE FURNITURE & EQUIPMENT/DESKS, CHAIRS	5,200	14,700	5,200	14,700	5,200	14,700	5,200	14,700	5,200	14,700	5,200	14,700	5,200	14,700	5,200	14,700	5,200	14,700	5,200	14,700
	134940-1000	ACQUISITION OF ART PRIZE	4,500	5,000	4,500	5,000	4,500	5,000	4,500	5,000	4,500	5,000	4,500	5,000	4,500	5,000	4,500	5,000	4,500	5,000	4,500	5,000
	160470-1000	ART GALLERY REFURISHMENTS	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
	160300-1100	ENGINEERS INSTRUMENTS & EQUIPMENT	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
	159140-1000	EQUIPMENT ISSUES	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
	132851-4450	SES BUILDING UPGRADE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	132851-4450	SES BUILDING UPGRADE	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290	76,290
	130101-1000	COMPUTER EQUIPMENT	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200	39,200
	130111-5130	COMPUTER EQUIPMENT - NEW PRINTING EQUIPMENT	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480
	130111-5162	COMPUTER EQUIPMENT - NEW HARDWARE	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480	15,000	130,480
SPORTING FACILITIES	160660-1100	SPORTS GROUND IMPROVEMENT/SPORT OAL	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
	137105-1000	INVERELL SWIMMING POOL REDEVELOPMENT	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
	130429-1000	EQUUS TRIAN CENTRE UPGRADE	4,000	13,024,000	4,000	13,024,000	4,000	2,798,785	4,000	2,798,785	4,000	2,798,785	4,000	2,798,785	4,000	2,798,785	4,000	2,798,785	4,000	2,798,785	4,000	2,798,785
	150391-4450	CEMETERY	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	160180-1100	LIBRARY CORPORATE SERVICE COLLECTION	1,480	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520
	160180-1100	LIBRARY BOOKS	52,000	53,040	53,040	53,040	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
	160200-1000	LIBRARY BOOKS - CO-OPERATIVE CONTRIBUTION	23,190	23,650	23,650	23,650	24,120	24,120	24,120	24,120	24,120	24,120	24,120	24,120	24,120	24,120	24,120	24,120	24,120	24,120	24,120	24,120
	160240-1000	NON-BLOCK MATERIALS/VIDEO CASSETTES ETC.	10,210	10,410	10,410	10,410	10,410	10,410	10,410	10,410	10,410	10,410	10,410	10,410	10,410	10,410	10,410	10,410	10,410	10,410	10,410	10,410
	160240-1000	LIBRARY - OFFICE EQUIPMENT	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
	160270-1000	LIBRARY SECURITY SYSTEM	2,380	2,430	2,430	2,430	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480
SCIF	160386-1000	LIBRARY - LOCAL PRIORITY FUNDING	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500
	160386-1000	LIBRARY SPECIAL GRANT PROJECT	-	117,770	-	119,550	121,370	-	123,890	-	126,070	-	128,510	-	131,020	-	133,540	-	136,200	-	138,860	-
	141889-1000	STRATEGIC CAPITAL INFRASTRUCTURE PROGRAM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	123391-1000	MINOR COMMUNITY INFRASTRUCTURE ASSETS	17,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000
	123391-1000	SPECIAL PROJECTS	40,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
	159772-1000	COMMUNITY BUILDING PARTNERSHIP PROGRAM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	159772-1000	ENERGY EFFICIENCY PROGRAM	40,000	40,000	40,000	40,000	257,000	257,000	40,000	40,000	257,000	257,000	40,000	40,000	257,000	257,000	40,000	40,000	257,000	257,000	40,000	40,000
	161590-1000	SMALL PLANT	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
	161610-1000	INVERELL SWIMMING POOL REDEVELOPMENT	825,500	866,000	866,000	866,000	801,000	1,043,000	1,043,000	473,000	1,210,000	1,210,000	1,210,000	1,210,000	1,210,000	1,210,000	1,210,000	1,210,000	1,210,000	1,210,000	1,210,000	1,210,000
	161620-1000	LIGHT CARS/TRUCKS	790,490	2,198,456	2,198,456	3,174,456	1,039,291	1,959,291	2,303,180	3,466,180	1,511,472	2,104,472	1,054,522	2,394,522	2,394,522	1,709,866	1,372,160	2,412,160	1,416,236	2,454,236	1,448,344	2,461,344
TOTAL		12,337,650	42,337,650	16,877,596	46,877,596	5,489,346	4,234,980	4,234,980	2,875,152	3,158,052	3,158,052	3,158,326	3,159,326	3,159,326	3,159,326	3,159,326	3,159,326	3,159,326	3,159,326	3,159,326	3,159,326	
SEWERAGE	807170-1000	OTHER EQUIPMENT - Sewer Rodding Equip. Gas Detectors	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	
	807170-1000	MANS RELINING PROGRAM	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000	700,000
	807270-1000	PUMPING STATIONS UPGRADES	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000
	807270-1000	PUMPING STATIONS UPGRADES	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	807280-1000	FITTING AND INSTALLATIONS	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	807320-3070	SEWER TREATMENT WORKS	107,690	109,840	109,840	112,240	112,240	112,240	112,240	112,240	112,240	112,240	112,240	112,240	112,240	112,240	112,240	112,240	112,240	112,240	112,240	112,240
	807320-3070	SEWER TREATMENT WORKS	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
	807240-1000	CAPITAL INFRASTRUCTURE WORKS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	TOTAL		1,331,690	1,331,690	994,640	994,640	1,112,640	1,112,640	1,112,640	1,112,640	1,112,640	1,112,640	1,112,640	1,112,640	1,112,640	1,112,640	1,112,640	1,112,640	1,112,640	1,112,640	1,112,640	1,112,640
	WATER	81329-1100	MANS RELINING - INVERELL	118,400	120,830	120,830	122,250	58,020	58,020	58,020	58,020	58,0</										





## SECTION 4

### Financial Position

The following pages of this document provide an Income Statement, Balance Sheet, Cash Flow Statement and Financial Indicators for Councils Combined Funds (General Water and Sewer) and the General Fund only for both rating scenarios. The financial predictions are based on the key financial assumptions outlined above.



**Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds**  
**RATE PEG ONLY SCENARIO**  
**Income Statement**

ESTIMATES FOR	2022/2023 \$000	2023/2024 \$000	2024/2025 \$000	2025/2026 \$000	2026/2027 \$000	2027/2028 \$000	2028/2029 \$000	2029/2030 \$000	2030/2031 \$000	2031/2032 \$000
<b>EXPENSES FROM ORDINARY ACTIVITIES</b>										
Employee Benefits & On Costs	15,735	16,201	16,608	17,053	17,466	17,890	18,323	18,768	19,223	19,690
Borrowing Costs	448	414	383	359	338	322	306	289	271	252
Materials & Contracts	8,654	8,962	9,233	9,463	10,106	10,098	10,314	10,551	10,792	11,039
Depreciation	12,730	12,767	12,805	12,836	12,867	12,898	12,929	12,960	12,991	13,022
Other Expenses	4,910	5,000	5,112	5,230	5,351	5,475	5,602	5,732	5,865	6,002
<b>TOTAL EXPENSES FROM ORDINARY ACTIVITIES</b>	<b>42,476</b>	<b>43,344</b>	<b>44,141</b>	<b>44,941</b>	<b>46,128</b>	<b>46,683</b>	<b>47,473</b>	<b>48,299</b>	<b>49,141</b>	<b>50,005</b>
<b>REVENUE FROM ORDINARY ACTIVITIES</b>										
Rates & Annual Charges	( 23,580)	( 24,183)	( 24,754)	( 25,339)	( 25,969)	( 26,615)	( 27,277)	( 27,956)	( 28,652)	( 29,365)
User Charges & Fees	( 5,406)	( 5,504)	( 5,603)	( 5,711)	( 5,840)	( 5,973)	( 6,109)	( 6,249)	( 6,392)	( 6,539)
Interest & Investment Revenue	( 682)	( 948)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)
Other Revenue	( 696)	( 701)	( 707)	( 714)	( 721)	( 729)	( 737)	( 746)	( 754)	( 759)
Grants & Contributions provided for operating purposes	( 12,052)	( 12,127)	( 12,506)	( 12,732)	( 12,977)	( 13,228)	( 13,484)	( 13,783)	( 14,052)	( 14,326)
Net Gain/Loss on Disposal of Assets	( 48)	( 310)	( 104)	( 165)	( 290)	( 203)	( 359)	( 255)	( 199)	( 263)
<b>TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>( 42,464)</b>	<b>( 43,774)</b>	<b>( 44,899)</b>	<b>( 45,884)</b>	<b>( 47,022)</b>	<b>( 47,973)</b>	<b>( 49,192)</b>	<b>( 50,213)</b>	<b>( 51,272)</b>	<b>( 52,476)</b>
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>13</b>	<b>( 429)</b>	<b>( 759)</b>	<b>( 943)</b>	<b>( 894)</b>	<b>( 1,290)</b>	<b>( 1,719)</b>	<b>( 1,914)</b>	<b>( 2,131)</b>	<b>( 2,471)</b>
Grants & contributions provided for Capital Purposes	( 941)	( 8,801)	( 874)	( 874)	( 875)	( 888)	( 889)	( 888)	( 887)	( 902)
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS</b>	<b>( 929)</b>	<b>( 9,231)</b>	<b>( 1,633)</b>	<b>( 1,817)</b>	<b>( 1,769)</b>	<b>( 2,177)</b>	<b>( 2,607)</b>	<b>( 2,802)</b>	<b>( 3,018)</b>	<b>( 3,373)</b>
Extraordinary Items										
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES</b>	<b>( 929)</b>	<b>( 9,231)</b>	<b>( 1,633)</b>	<b>( 1,817)</b>	<b>( 1,769)</b>	<b>( 2,177)</b>	<b>( 2,607)</b>	<b>( 2,802)</b>	<b>( 3,018)</b>	<b>( 3,373)</b>
<b>ADD BACK NON-CASH ITEMS</b>										
Depreciation	( 12,730)	( 12,767)	( 12,805)	( 12,836)	( 12,867)	( 12,898)	( 12,929)	( 12,960)	( 12,991)	( 13,022)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	( 663)	( 413)	( 360)	( 640)	( 232)	( 502)	( 255)	( 396)	( 400)	( 382)
<b>TOTAL NON-CASH ITEMS</b>	<b>( 13,393)</b>	<b>( 13,181)</b>	<b>( 13,165)</b>	<b>( 13,476)</b>	<b>( 13,099)</b>	<b>( 13,400)</b>	<b>( 13,184)</b>	<b>( 13,356)</b>	<b>( 13,391)</b>	<b>( 13,404)</b>
<b>CAPITAL AMOUNTS</b>										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	( 10,000)	-	-	-	-	-	-	-	-	-
Acquisition of Assets	22,720	27,074	16,025	15,037	13,452	14,178	14,403	14,678	14,938	15,183
Principal Loan Repayments	950	789	760	604	391	407	424	441	459	477
<b>TOTAL CAPITAL AMOUNTS</b>	<b>13,670</b>	<b>27,864</b>	<b>16,785</b>	<b>15,640</b>	<b>13,843</b>	<b>14,585</b>	<b>14,827</b>	<b>15,119</b>	<b>15,397</b>	<b>15,661</b>
<b>CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>( 652)</b>	<b>5,453</b>	<b>1,987</b>	<b>348</b>	<b>( 1,024)</b>	<b>( 992)</b>	<b>( 965)</b>	<b>( 1,038)</b>	<b>( 1,012)</b>	<b>( 1,116)</b>
<b>INTERNALLY RESTRICTED ASSET MOVEMENTS</b>										
Net Transfers to/From Internally Restricted Assets	648	( 5,456)	( 1,991)	( 352)	1,020	986	961	1,035	1,008	1,112
<b>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 6)</b>	<b>( 3)</b>	<b>( 4)</b>	<b>( 5)</b>	<b>( 5)</b>

## Balance Sheet

	Audited Actual 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000	Estimated 2030 \$'000	Estimated 2031 \$'000	Estimated 2032 \$'000
<b>ASSETS</b>												
<b>CURRENT ASSETS</b>												
Cash and Cash Equivalents	7,561	2,754	2,769	2,699	2,713	2,696	2,869	2,739	2,600	2,755	2,694	2,746
Investments	18,519	19,869	10,669	11,069	10,869	10,369	11,069	11,069	10,069	10,869	10,869	10,869
Receivables	3,658	3,660	3,663	3,664	3,666	3,668	3,670	3,672	3,674	3,676	3,678	3,680
Inventories	518	518	518	518	518	518	518	518	518	518	518	518
Contract Assets	4,243	3,973	1,273	1,173	1,083	1,003	933	863	803	743	683	633
Other	447	447	447	447	447	447	447	447	447	447	447	447
Non-Current assets classified as held for sale	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL CURRENT ASSETS</b>	<b>34,946</b>	<b>31,221</b>	<b>19,339</b>	<b>19,570</b>	<b>19,296</b>	<b>18,701</b>	<b>19,506</b>	<b>19,308</b>	<b>18,111</b>	<b>19,008</b>	<b>18,889</b>	<b>18,893</b>
<b>NON - CURRENT ASSETS</b>												
Investments	43,566	44,066	55,566	49,566	47,566	47,566	47,566	48,566	50,566	50,566	51,566	52,566
Receivables	559	557	554	553	551	549	547	545	543	541	539	537
Infrastructure, Property, Plant and Equipment	773,533	776,070	785,397	799,291	802,151	803,712	804,065	804,843	806,062	807,384	808,931	810,710
Investment Property	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280
<b>TOTAL NON - CURRENT ASSETS</b>	<b>820,938</b>	<b>823,973</b>	<b>844,797</b>	<b>852,690</b>	<b>853,548</b>	<b>855,107</b>	<b>855,458</b>	<b>857,234</b>	<b>860,451</b>	<b>861,771</b>	<b>864,316</b>	<b>867,093</b>
<b>TOTAL ASSETS</b>	<b>855,884</b>	<b>855,194</b>	<b>864,136</b>	<b>872,260</b>	<b>872,844</b>	<b>873,808</b>	<b>874,964</b>	<b>876,542</b>	<b>878,562</b>	<b>880,779</b>	<b>883,205</b>	<b>885,986</b>
<b>LIABILITIES</b>												
<b>CURRENT LIABILITIES</b>												
Payables	2,865	2,809	2,752	2,694	2,635	2,575	2,514	2,452	2,389	2,325	2,261	2,197
Income Received in Advance	0	0	0	0	0	0	0	0	0	0	0	0
Contract Liabilities	3,545	2,375	1,395	1,135	905	715	555	425	325	245	175	125
Borrowings	653	617	790	760	603	391	407	424	441	459	477	497
Employee Benefit Provisions	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910
Provisions	212	212	212	212	212	212	212	212	212	212	212	212
<b>TOTAL CURRENT LIABILITIES</b>	<b>12,185</b>	<b>10,923</b>	<b>10,059</b>	<b>9,711</b>	<b>9,265</b>	<b>8,803</b>	<b>8,598</b>	<b>8,423</b>	<b>8,277</b>	<b>8,151</b>	<b>8,035</b>	<b>7,941</b>
<b>NON - CURRENT LIABILITIES</b>												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	1,685	1,067	9,944	9,185	8,582	8,191	7,783	7,359	6,918	6,459	5,983	5,485
Employee Benefit Provisions	92	92	92	92	92	92	92	92	92	92	92	92
Provisions	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891
<b>TOTAL NON - CURRENT LIABILITIES</b>	<b>8,668</b>	<b>8,050</b>	<b>16,927</b>	<b>16,168</b>	<b>15,565</b>	<b>15,174</b>	<b>14,766</b>	<b>14,342</b>	<b>13,901</b>	<b>13,442</b>	<b>12,966</b>	<b>12,468</b>
<b>TOTAL LIABILITIES</b>	<b>20,853</b>	<b>18,973</b>	<b>26,986</b>	<b>25,879</b>	<b>24,830</b>	<b>23,977</b>	<b>23,364</b>	<b>22,765</b>	<b>22,178</b>	<b>21,593</b>	<b>21,001</b>	<b>20,409</b>
<b>NET ASSETS</b>	<b>835,031</b>	<b>836,221</b>	<b>837,150</b>	<b>846,381</b>	<b>848,014</b>	<b>849,831</b>	<b>851,600</b>	<b>853,777</b>	<b>856,384</b>	<b>859,186</b>	<b>862,204</b>	<b>865,577</b>
<b>EQUITY</b>												
Retained Earnings	593,858	595,048	595,977	605,208	606,841	608,658	610,427	612,604	615,211	618,013	621,031	624,404
Revaluation Reserves	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173
Council equity interest	835,031	836,221	837,150	846,381	848,014	849,831	851,600	853,777	856,384	859,186	862,204	865,577
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EQUITY</b>	<b>835,031</b>	<b>836,221</b>	<b>837,150</b>	<b>846,381</b>	<b>848,014</b>	<b>849,831</b>	<b>851,600</b>	<b>853,777</b>	<b>856,384</b>	<b>859,186</b>	<b>862,204</b>	<b>865,577</b>



## Cash Flow Statement

ESTIMATES FOR	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Rates & Annual Charges	( 23,580)	( 24,183)	( 24,754)	( 25,339)	( 25,969)	( 26,615)	( 27,277)	( 27,956)	( 28,652)	( 29,365)
User Charges & Fees	( 5,406)	( 5,504)	( 5,603)	( 5,711)	( 5,840)	( 5,973)	( 6,109)	( 6,249)	( 6,392)	( 6,539)
Interest & Investment Revenue	( 682)	( 948)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)
Other Revenue	( 696)	( 701)	( 707)	( 714)	( 721)	( 729)	( 737)	( 746)	( 754)	( 759)
Grants & Contributions provided for operating purposes	( 12,052)	( 12,127)	( 12,506)	( 12,732)	( 12,977)	( 13,228)	( 13,484)	( 13,783)	( 14,052)	( 14,326)
Grants & Contributions-Capital	( 941)	( 8,801)	( 874)	( 874)	( 875)	( 888)	( 889)	( 888)	( 887)	( 902)
<b>Payments</b>										
Employee Benefits & On Costs	15,735	16,201	16,608	17,053	17,466	17,890	18,323	18,768	19,223	19,690
Borrowing Costs	448	414	383	359	338	322	306	289	271	252
Materials & Contracts	8,654	8,962	9,233	9,463	10,106	10,098	10,314	10,551	10,792	11,039
Other Expenses	4,910	5,000	5,112	5,230	5,351	5,475	5,602	5,732	5,865	6,002
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided by (or used in) operating activities</b>	( 13,610)	( 21,688)	( 14,334)	( 14,488)	( 14,346)	( 14,872)	( 15,177)	( 15,507)	( 15,810)	( 16,132)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	( 711)	( 723)	( 464)	( 805)	( 522)	( 705)	( 614)	( 651)	( 599)	( 645)
Sale of interest in joint ventures/associates										
Other										
<b>Payments</b>										
Purchase of Investments										
Purchase of Property, Plant & Equipment	22,720	27,074	16,025	15,037	13,452	14,178	14,403	14,678	14,938	15,183
Purchase of Real Estate										
Other										
<b>Net cash provided by (or used in) investing activities</b>	22,009	26,351	15,561	14,232	12,930	13,473	13,789	14,027	14,339	14,538
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Borrowings & Advances	( 10,000)	-	-	-	-	-	-	-	-	-
Other										
<b>Payments</b>										
Borrowings & Advances	950	789	760	604	391	407	424	441	459	477
Lease Liabilities										
Other										
<b>Net cash provided by (or used in) financing activities</b>	( 9,050)	789	760	604	391	407	424	441	459	477
<b>Net (Increase)/decrease in cash assets held</b>	( 652)	5,453	1,987	348	( 1,024)	( 992)	( 965)	( 1,038)	( 1,012)	( 1,116)

# Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds

## ASV SCENARIO

### Income Statement

ESTIMATES FOR	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
<b>EXPENSES FROM ORDINARY ACTIVITIES</b>										
Employee Benefits & On Costs	15,735	16,201	16,608	17,053	17,466	17,890	18,323	18,768	19,223	19,690
Borrowing Costs	448	414	383	359	338	322	306	289	271	252
Materials & Contracts	8,654	8,962	9,233	9,463	10,106	10,098	10,314	10,551	10,792	11,039
Depreciation	12,730	12,767	12,805	12,836	12,867	12,898	12,929	12,960	12,991	13,022
Other Expenses	4,910	5,000	5,112	5,230	5,351	5,475	5,602	5,732	5,865	6,002
<b>TOTAL EXPENSES FROM ORDINARY ACTIVITIES</b>	<b>42,476</b>	<b>43,344</b>	<b>44,141</b>	<b>44,941</b>	<b>46,128</b>	<b>46,683</b>	<b>47,473</b>	<b>48,299</b>	<b>49,141</b>	<b>50,005</b>
<b>REVENUE FROM ORDINARY ACTIVITIES</b>										
Rates & Annual Charges	( 23,771)	( 24,379)	( 24,955)	( 25,545)	( 26,180)	( 26,831)	( 27,498)	( 28,183)	( 28,884)	( 29,603)
User Charges & Fees	( 5,406)	( 5,504)	( 5,603)	( 5,711)	( 5,840)	( 5,973)	( 6,109)	( 6,249)	( 6,392)	( 6,539)
Interest & Investment Revenue	( 682)	( 948)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)
Other Revenue	( 696)	( 701)	( 707)	( 714)	( 721)	( 729)	( 737)	( 746)	( 754)	( 759)
Grants & Contributions provided for operating purposes	( 12,052)	( 12,127)	( 12,506)	( 12,732)	( 12,977)	( 13,228)	( 13,484)	( 13,783)	( 14,052)	( 14,326)
Net Gain/Loss on Disposal of Assets	( 48)	( 310)	( 104)	( 165)	( 290)	( 203)	( 359)	( 255)	( 199)	( 263)
<b>TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>( 42,654)</b>	<b>( 43,969)</b>	<b>( 45,100)</b>	<b>( 46,090)</b>	<b>( 47,233)</b>	<b>( 48,188)</b>	<b>( 49,413)</b>	<b>( 50,440)</b>	<b>( 51,505)</b>	<b>( 52,714)</b>
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>( 178)</b>	<b>( 625)</b>	<b>( 959)</b>	<b>( 1,148)</b>	<b>( 1,105)</b>	<b>( 1,505)</b>	<b>( 1,940)</b>	<b>( 2,141)</b>	<b>( 2,363)</b>	<b>( 2,709)</b>
Grants & contributions provided for Capital Purposes	( 941)	( 8,801)	( 874)	( 874)	( 875)	( 888)	( 889)	( 888)	( 887)	( 902)
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS</b>	<b>( 1,119)</b>	<b>( 9,426)</b>	<b>( 1,833)</b>	<b>( 2,022)</b>	<b>( 1,979)</b>	<b>( 2,393)</b>	<b>( 2,829)</b>	<b>( 3,028)</b>	<b>( 3,250)</b>	<b>( 3,611)</b>
Extraordinary Items										
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES</b>	<b>( 1,119)</b>	<b>( 9,426)</b>	<b>( 1,833)</b>	<b>( 2,022)</b>	<b>( 1,979)</b>	<b>( 2,393)</b>	<b>( 2,829)</b>	<b>( 3,028)</b>	<b>( 3,250)</b>	<b>( 3,611)</b>
<b>ADD BACK NON-CASH ITEMS</b>										
Depreciation	( 12,730)	( 12,767)	( 12,805)	( 12,836)	( 12,867)	( 12,898)	( 12,929)	( 12,960)	( 12,991)	( 13,022)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	( 663)	( 413)	( 360)	( 640)	( 232)	( 502)	( 255)	( 396)	( 400)	( 382)
<b>TOTAL NON-CASH ITEMS</b>	<b>( 13,393)</b>	<b>( 13,181)</b>	<b>( 13,165)</b>	<b>( 13,476)</b>	<b>( 13,099)</b>	<b>( 13,400)</b>	<b>( 13,184)</b>	<b>( 13,356)</b>	<b>( 13,391)</b>	<b>( 13,404)</b>
<b>CAPITAL AMOUNTS</b>										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	( 10,000)	-	-	-	-	-	-	-	-	-
Acquisition of Assets	22,910	27,270	16,225	15,242	13,663	14,394	14,624	14,905	15,170	15,421
Principal Loan Repayments	950	789	760	604	391	407	424	441	459	477
<b>TOTAL CAPITAL AMOUNTS</b>	<b>13,860</b>	<b>28,059</b>	<b>16,985</b>	<b>15,846</b>	<b>14,054</b>	<b>14,801</b>	<b>15,048</b>	<b>15,346</b>	<b>15,629</b>	<b>15,899</b>
<b>CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>( 652)</b>	<b>5,453</b>	<b>1,987</b>	<b>348</b>	<b>( 1,024)</b>	<b>( 992)</b>	<b>( 965)</b>	<b>( 1,038)</b>	<b>( 1,012)</b>	<b>( 1,116)</b>
<b>INTERNALLY RESTRICTED ASSET MOVEMENTS</b>										
Net Transfers to/From Internally Restricted Assets	648	( 5,456)	( 1,991)	( 352)	1,020	986	961	1,035	1,008	1,112
<b>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 6)</b>	<b>( 3)</b>	<b>( 4)</b>	<b>( 5)</b>	<b>( 5)</b>



## Balance Sheet

	Audited Actual 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000	Estimated 2030 \$'000	Estimated 2031 \$'000	Estimated 2032 \$'000
<b>ASSETS</b>												
<b>CURRENT ASSETS</b>												
Cash and Cash Equivalents	7,561	2,754	2,769	2,698	2,712	2,695	2,867	2,737	2,599	2,753	2,692	2,744
Investments	18,519	19,869	10,669	11,069	10,869	10,369	11,069	11,069	10,069	10,869	10,869	10,869
Receivables	3,658	3,660	3,663	3,664	3,666	3,668	3,670	3,672	3,674	3,676	3,678	3,680
Inventories	518	518	518	518	518	518	518	518	518	518	518	518
Contract Assets	4,243	3,973	1,273	1,173	1,083	1,003	933	863	803	743	683	633
Other	447	447	447	447	447	447	447	447	447	447	447	447
Non-Current assets classified as held for sale	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL CURRENT ASSETS</b>	<b>34,946</b>	<b>31,221</b>	<b>19,339</b>	<b>19,569</b>	<b>19,295</b>	<b>18,700</b>	<b>19,504</b>	<b>19,306</b>	<b>18,110</b>	<b>19,006</b>	<b>18,887</b>	<b>18,891</b>
<b>NON - CURRENT ASSETS</b>												
Investments	43,566	44,066	55,566	49,566	47,566	47,566	47,566	48,566	50,566	50,566	51,566	52,566
Receivables	559	557	554	553	551	549	547	545	543	541	539	537
Infrastructure, Property, Plant and Equipment	773,533	776,070	785,587	799,677	802,737	804,503	805,067	806,061	807,501	809,050	810,829	812,846
Investment Property	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280
<b>TOTAL NON - CURRENT ASSETS</b>	<b>820,938</b>	<b>823,973</b>	<b>844,987</b>	<b>853,076</b>	<b>854,134</b>	<b>855,898</b>	<b>856,460</b>	<b>858,452</b>	<b>861,890</b>	<b>863,437</b>	<b>866,214</b>	<b>869,229</b>
<b>TOTAL ASSETS</b>	<b>855,884</b>	<b>855,194</b>	<b>864,326</b>	<b>872,645</b>	<b>873,429</b>	<b>874,598</b>	<b>875,964</b>	<b>877,758</b>	<b>880,000</b>	<b>882,443</b>	<b>885,101</b>	<b>888,120</b>
<b>LIABILITIES</b>												
<b>CURRENT LIABILITIES</b>												
Payables	2,865	2,809	2,752	2,694	2,635	2,575	2,514	2,452	2,389	2,325	2,261	2,197
Income Recieved in Advance	0	0	0	0	0	0	0	0	0	0	0	0
Contract Liabilities	3,545	2,375	1,395	1,135	905	715	555	425	325	245	175	125
Borrowings	653	617	790	760	603	391	407	424	441	459	477	497
Employee Benefit Provisions	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910	4,910
Provisions	212	212	212	212	212	212	212	212	212	212	212	212
<b>TOTAL CURRENT LIABILITIES</b>	<b>12,185</b>	<b>10,923</b>	<b>10,059</b>	<b>9,711</b>	<b>9,265</b>	<b>8,803</b>	<b>8,598</b>	<b>8,423</b>	<b>8,277</b>	<b>8,151</b>	<b>8,035</b>	<b>7,941</b>
<b>NON - CURRENT LIABILITIES</b>												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	1,685	1,067	9,944	9,185	8,582	8,191	7,783	7,359	6,918	6,459	5,983	5,485
Employee Benefit Provisions	92	92	92	92	92	92	92	92	92	92	92	92
Provisions	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891
<b>TOTAL NON - CURRENT LIABILITIES</b>	<b>8,668</b>	<b>8,050</b>	<b>16,927</b>	<b>16,168</b>	<b>15,565</b>	<b>15,174</b>	<b>14,766</b>	<b>14,342</b>	<b>13,901</b>	<b>13,442</b>	<b>12,966</b>	<b>12,468</b>
<b>TOTAL LIABILITIES</b>	<b>20,853</b>	<b>18,973</b>	<b>26,986</b>	<b>25,879</b>	<b>24,830</b>	<b>23,977</b>	<b>23,364</b>	<b>22,765</b>	<b>22,178</b>	<b>21,593</b>	<b>21,001</b>	<b>20,409</b>
<b>NET ASSETS</b>	<b>835,031</b>	<b>836,221</b>	<b>837,340</b>	<b>846,766</b>	<b>848,599</b>	<b>850,621</b>	<b>852,600</b>	<b>854,993</b>	<b>857,822</b>	<b>860,850</b>	<b>864,100</b>	<b>867,711</b>
<b>EQUITY</b>												
Retained Earnings	593,858	595,048	596,167	605,593	607,426	609,448	611,427	613,820	616,649	619,677	622,927	626,538
Revaluation Reserves	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173	241,173
Council equity interest	835,031	836,221	837,340	846,766	848,599	850,621	852,600	854,993	857,822	860,850	864,100	867,711
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EQUITY</b>	<b>835,031</b>	<b>836,221</b>	<b>837,340</b>	<b>846,766</b>	<b>848,599</b>	<b>850,621</b>	<b>852,600</b>	<b>854,993</b>	<b>857,822</b>	<b>860,850</b>	<b>864,100</b>	<b>867,711</b>

## Cash Flow Statement

ESTIMATES FOR	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Rates & Annual Charges	( 23,771)	( 24,379)	( 24,955)	( 25,545)	( 26,180)	( 26,831)	( 27,498)	( 28,183)	( 28,884)	( 29,603)
User Charges & Fees	( 5,406)	( 5,504)	( 5,603)	( 5,711)	( 5,840)	( 5,973)	( 6,109)	( 6,249)	( 6,392)	( 6,539)
Interest & Investment Revenue	( 682)	( 948)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)	( 1,224)
Other Revenue	( 696)	( 701)	( 707)	( 714)	( 721)	( 729)	( 737)	( 746)	( 754)	( 759)
Grants & Contributions provided for operating purposes	( 12,052)	( 12,127)	( 12,506)	( 12,732)	( 12,977)	( 13,228)	( 13,484)	( 13,783)	( 14,052)	( 14,326)
Grants & Contributions-Capital	( 941)	( 8,801)	( 874)	( 874)	( 875)	( 888)	( 889)	( 888)	( 887)	( 902)
<b>Payments</b>										
Employee Benefits & On Costs	15,735	16,201	16,608	17,053	17,466	17,890	18,323	18,768	19,223	19,690
Borrowing Costs	448	414	383	359	338	322	306	289	271	252
Materials & Contracts	8,654	8,962	9,233	9,463	10,106	10,098	10,314	10,551	10,792	11,039
Other Expenses	4,910	5,000	5,112	5,230	5,351	5,475	5,602	5,732	5,865	6,002
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided by (or used in) operating activities</b>	<b>( 13,801)</b>	<b>( 21,884)</b>	<b>( 14,534)</b>	<b>( 14,693)</b>	<b>( 14,556)</b>	<b>( 15,088)</b>	<b>( 15,398)</b>	<b>( 15,733)</b>	<b>( 16,043)</b>	<b>( 16,370)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	( 711)	( 723)	( 464)	( 805)	( 522)	( 705)	( 614)	( 651)	( 599)	( 645)
Sale of interest in joint ventures/associates										
Other										
<b>Payments</b>										
Purchase of Investments										
Purchase of Property, Plant & Equipment	22,910	27,270	16,225	15,242	13,663	14,394	14,624	14,905	15,170	15,421
Purchase of Real Estate										
Other										
<b>Net cash provided by (or used in) investing activities</b>	<b>22,199</b>	<b>26,547</b>	<b>15,761</b>	<b>14,437</b>	<b>13,141</b>	<b>13,689</b>	<b>14,010</b>	<b>14,254</b>	<b>14,572</b>	<b>14,776</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Borrowings & Advances	( 10,000)	-	-	-	-	-	-	-	-	-
Other										
<b>Payments</b>										
Borrowings & Advances	950	789	760	604	391	407	424	441	459	477
Lease Liabilities										
Other										
<b>Net cash provided by (or used in) financing activities</b>	<b>( 9,050)</b>	<b>789</b>	<b>760</b>	<b>604</b>	<b>391</b>	<b>407</b>	<b>424</b>	<b>441</b>	<b>459</b>	<b>477</b>
<b>Net (Increase)/decrease in cash assets held</b>	<b>( 652)</b>	<b>5,453</b>	<b>1,987</b>	<b>348</b>	<b>( 1,024)</b>	<b>( 992)</b>	<b>( 965)</b>	<b>( 1,038)</b>	<b>( 1,012)</b>	<b>( 1,116)</b>



## Financial Performance Indicators

### COMBINED FUND (GENERAL, WATER & SEWER)

RATIO	BENCHMARK	ACTUALS			CURRENT BUDGET 2021/22	PROPOSED BUDGET RATE PEG SCENARIO										PROPOSED BUDGET ASV SCENARIO									
		2019	2020	2021		2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
Debt Service Cover Ratio	Greater than 2	18.29	14.84	14.84	17.34	9.38	11.05	12.11	14.52	18.93	19.61	20.01	20.44	20.83	21.22	9.52	11.22	12.28	14.74	19.22	19.91	20.31	20.75	21.15	21.55
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	66.78%	62.00%	61.07%	65.41%	70.03%	59.96%	70.70%	70.80%	70.90%	70.99%	71.09%	71.15%	71.25%	71.33%	70.16%	60.11%	70.83%	70.93%	71.03%	71.12%	71.22%	71.27%	71.38%	71.46%
Operating Performance Ratio	Greater or equal to break even average over 3 years	14.00%	11.00%	0.00%	1.00%	-0.14%	0.28%	1.46%	1.70%	1.29%	2.27%	2.78%	3.32%	3.78%	4.23%	0.31%	0.72%	1.90%	2.14%	1.74%	2.71%	3.22%	3.76%	4.22%	4.66%
Cash Expense Cover Ratio	Greater than or equal to 3 months	22.71	25.13	25.13	23.75	26.98	24.23	22.86	22.24	21.93	21.89	21.70	21.53	21.35	21.20	26.98	24.31	22.86	22.24	21.93	21.89	21.70	21.53	21.35	21.20
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	152.66%	93.92%	163.73%	128.88%	223.21%	264.80%	154.03%	142.33%	126.40%	133.20%	135.07%	137.42%	139.60%	141.64%	224.88%	266.50%	155.78%	144.13%	128.24%	135.09%	137.01%	139.41%	141.64%	143.73%
Infrastructure Backlog Ratio	Less than 2%	0.84%	1.00%	0.86%	0.74%	0.49%	0.39%	0.33%	0.27%	0.21%	0.16%	0.10%	0.05%	0.00%	0.00%	0.49%	0.39%	0.32%	0.27%	0.21%	0.16%	0.10%	0.05%	0.00%	0.00%
Asset Maintenance Ratio	Greater than 100% average over 3 years	100.53%	100.82%	101.50%	101.50%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.5610	1.5142	1.4910	1.6269	1.5590	1.5414	1.5211	1.5006	1.4924	1.4634	1.4420	1.4216	1.4015	1.3818	1.5590	1.5414	1.5211	1.5006	1.4924	1.4634	1.4420	1.4216	1.4015	1.3818
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	1.78%	2.24%	1.92%	1.70%	3.30%	2.77%	2.55%	2.10%	1.56%	1.53%	1.49%	1.46%	1.43%	1.40%	3.28%	2.76%	2.54%	2.09%	1.55%	1.52%	1.49%	1.45%	1.42%	1.39%

<b>Meets Benchmark</b>	<b>Does Not Meet Benchmark</b>
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## Financial Results – Combined Funds (General, Water and Sewer)

### Rate Peg Only Scenario

The Income Statement result over the 10 year period predicts a surplus for the Net Operating Result. The Net Operating Result before Grants and Contributions provided for Capital Purposes predicts a small deficit in 2022/2023 then surplus results over the remaining life of the plan. These results are within acceptable financial sustainability levels but must be considered in context of moderate increases to operational expenses and revenue. Any variation to these moderate increases and/or changes to the 'normal operations' level of service may impact on the surplus forecasted.

The Balance Sheet result over the 10 year period for the Combined Fund maintains equity, liabilities and non current assets within acceptable levels.

The Cash Flow Statement is within acceptable levels and shows a decrease in cash levels over the life of the LTFP due to a drawn down on Internally Restricted Assets for the Inverell Aquatic Centre Redevelopment.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the NSW Government Benchmarks except for the following two ratios:

1. 2022/2023 Operating Performance Ratio – this ratio is negatively impacted by the low rate peg amount of 0.7% resulting lower than anticipated rates revenue of \$191K.
2. 2023/2024 Own Source Revenue - this ratio is negatively impacted by additional operating grants for the redevelopment of the Inverell Aquatic Centre.

### ASV Scenario

The Income Statement result over the 10 year period predicts a surplus for both the Net Operating Result and the Net Operating Result before Grants and Contributions provided for Capital Purposes.

The Balance Sheet result over the 10 year period for the Combined Fund maintains equity, liabilities and non current assets within acceptable levels.

The Cash Flow Statement is within acceptable levels and shows a decrease in cash levels over the life of the LTFP due to a drawn down on Internally Restricted Assets for the Inverell Aquatic Centre Redevelopment.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the NSW Government Benchmarks under the ASV Scenario.



## Key Financial Reports from Applying the Financial Assumptions for the General Fund Only

### RATE PEG ONLY SCENARIO

#### Income Statement

ESTIMATES FOR	2022/2023 \$000	2023/2024 \$000	2024/2025 \$000	2025/2026 \$000	2026/2027 \$000	2027/2028 \$000	2028/2029 \$000	2029/2030 \$000	2030/2031 \$000	2031/2032 \$000
<b>EXPENSES FROM ORDINARY ACTIVITIES</b>										
Employee Benefits & On Costs	13,816	14,214	14,573	14,961	15,322	15,694	16,073	16,463	16,862	17,271
Borrowing Costs	420	400	380	358	338	322	306	288	270	252
Materials & Contracts	7,147	7,425	7,665	7,857	8,240	8,412	8,585	8,780	8,976	9,178
Depreciation	10,027	10,058	10,089	10,113	10,137	10,161	10,185	10,210	10,234	10,258
Other Expenses	2,125	2,160	2,215	2,261	2,308	2,356	2,405	2,455	2,506	2,559
<b>TOTAL EXPENSES FROM ORDINARY ACTIVITIES</b>	<b>33,536</b>	<b>34,258</b>	<b>34,923</b>	<b>35,551</b>	<b>36,345</b>	<b>36,944</b>	<b>37,554</b>	<b>38,195</b>	<b>38,848</b>	<b>39,518</b>
<b>REVENUE FROM ORDINARY ACTIVITIES</b>										
Rates & Annual Charges	( 17,887)	( 18,314)	( 18,752)	( 19,200)	( 19,677)	( 20,165)	( 20,666)	( 21,180)	( 21,706)	( 22,245)
User Charges & Fees	( 2,371)	( 2,409)	( 2,448)	( 2,494)	( 2,544)	( 2,596)	( 2,649)	( 2,704)	( 2,760)	( 2,817)
Interest & Investment Revenue	( 538)	( 708)	( 912)	( 912)	( 912)	( 912)	( 912)	( 912)	( 912)	( 912)
Other Revenue	( 670)	( 675)	( 681)	( 688)	( 695)	( 703)	( 711)	( 720)	( 728)	( 733)
Grants & Contributions provided for operating purposes	( 11,967)	( 12,049)	( 12,437)	( 12,664)	( 12,909)	( 13,160)	( 13,416)	( 13,715)	( 13,983)	( 14,258)
Net Gain/Loss on Disposal of Assets	( 48)	( 310)	( 104)	( 165)	( 290)	( 203)	( 359)	( 255)	( 199)	( 263)
<b>TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>( 33,481)</b>	<b>( 34,466)</b>	<b>( 35,334)</b>	<b>( 36,122)</b>	<b>( 37,027)</b>	<b>( 37,739)</b>	<b>( 38,714)</b>	<b>( 39,485)</b>	<b>( 40,288)</b>	<b>( 41,228)</b>
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>55</b>	<b>( 209)</b>	<b>( 411)</b>	<b>( 571)</b>	<b>( 682)</b>	<b>( 795)</b>	<b>( 1,160)</b>	<b>( 1,290)</b>	<b>( 1,440)</b>	<b>( 1,710)</b>
Grants & contributions provided for Capital Purposes	( 772)	( 8,671)	( 786)	( 786)	( 786)	( 800)	( 800)	( 800)	( 800)	( 814)
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS</b>	<b>( 717)</b>	<b>( 8,880)</b>	<b>( 1,197)</b>	<b>( 1,357)</b>	<b>( 1,468)</b>	<b>( 1,595)</b>	<b>( 1,960)</b>	<b>( 2,090)</b>	<b>( 2,240)</b>	<b>( 2,524)</b>
Extraordinary Items										
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES</b>	<b>( 717)</b>	<b>( 8,880)</b>	<b>( 1,197)</b>	<b>( 1,357)</b>	<b>( 1,468)</b>	<b>( 1,595)</b>	<b>( 1,960)</b>	<b>( 2,090)</b>	<b>( 2,240)</b>	<b>( 2,524)</b>
<b>ADD BACK NON-CASH ITEMS</b>										
Depreciation	( 10,027)	( 10,058)	( 10,089)	( 10,113)	( 10,137)	( 10,161)	( 10,185)	( 10,210)	( 10,234)	( 10,258)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	( 663)	( 413)	( 360)	( 640)	( 232)	( 502)	( 255)	( 396)	( 400)	( 382)
<b>TOTAL NON-CASH ITEMS</b>	<b>( 10,690)</b>	<b>( 10,471)</b>	<b>( 10,449)</b>	<b>( 10,753)</b>	<b>( 10,369)</b>	<b>( 10,663)</b>	<b>( 10,440)</b>	<b>( 10,606)</b>	<b>( 10,634)</b>	<b>( 10,640)</b>
<b>CAPITAL AMOUNTS</b>										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	( 10,000)	-	-	-	-	-	-	-	-	-
Acquisition of Assets	19,772	24,244	13,053	11,857	10,424	10,863	11,015	11,218	11,406	11,574
Principal Loan Repayments	542	562	583	604	391	407	424	441	459	477
<b>TOTAL CAPITAL AMOUNTS</b>	<b>10,314</b>	<b>24,806</b>	<b>13,636</b>	<b>12,461</b>	<b>10,815</b>	<b>11,270</b>	<b>11,438</b>	<b>11,659</b>	<b>11,864</b>	<b>12,052</b>
<b>CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>( 1,094)</b>	<b>5,455</b>	<b>1,990</b>	<b>350</b>	<b>( 1,022)</b>	<b>( 988)</b>	<b>( 962)</b>	<b>( 1,036)</b>	<b>( 1,009)</b>	<b>( 1,113)</b>
<b>INTERNALLY RESTRICTED ASSET MOVEMENTS</b>										
Net Transfers to/From Internally Restricted Assets	1,093	( 5,456)	( 1,991)	( 352)	1,020	986	961	1,035	1,008	1,112
<b>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>( 1)</b>	<b>( 1)</b>	<b>( 1)</b>	<b>( 2)</b>	<b>( 1)</b>	<b>( 2)</b>	<b>( 1)</b>	<b>( 2)</b>	<b>( 2)</b>	<b>( 1)</b>

## Balance Sheet

	Audited Actual 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000	Estimated 2030 \$'000	Estimated 2031 \$'000	Estimated 2032 \$'000
<b>ASSETS</b>												
<b>CURRENT ASSETS</b>												
Cash and Cash Equivalents	5,031	1,834	1,890	1,577	1,548	1,498	1,478	1,444	1,642	1,675	1,440	1,299
Investments	12,014	19,000	8,900	8,900	8,900	9,550	9,550	9,550	9,300	9,300	9,050	9,300
Receivables	2,721	2,731	2,732	2,733	2,734	2,735	2,736	2,737	2,738	2,739	2,740	2,741
Inventories	375	375	375	375	375	375	375	375	375	375	375	375
Contract Asset	4,243	3,973	1,273	1,173	1,083	1,003	933	863	803	743	683	633
Other	447	447	447	447	447	447	447	447	447	447	447	447
Non-Current assets classified as held for sale	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL CURRENT ASSETS</b>	<b>24,831</b>	<b>28,360</b>	<b>15,617</b>	<b>15,205</b>	<b>15,087</b>	<b>15,608</b>	<b>15,519</b>	<b>15,416</b>	<b>15,305</b>	<b>15,279</b>	<b>14,735</b>	<b>14,795</b>
<b>NON - CURRENT ASSETS</b>												
Investments	31543	24933	37683	32321	30159	29039	29930	30832	31739	32663	34079	35017
Receivables	559	549	548	547	546	545	544	543	542	541	540	539
Infrastructure, Property, Plant and Equipment	638,965	641,833	650,915	664,688	667,292	668,396	668,451	668,651	669,226	669,838	670,610	671,544
Investment Property	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280
<b>TOTAL NON - CURRENT ASSETS</b>	<b>674,347</b>	<b>670,595</b>	<b>692,426</b>	<b>700,836</b>	<b>701,277</b>	<b>701,260</b>	<b>702,205</b>	<b>703,306</b>	<b>704,787</b>	<b>706,322</b>	<b>708,509</b>	<b>710,380</b>
<b>TOTAL ASSETS</b>	<b>699,178</b>	<b>698,955</b>	<b>708,043</b>	<b>716,041</b>	<b>716,364</b>	<b>716,868</b>	<b>717,724</b>	<b>718,722</b>	<b>720,092</b>	<b>721,601</b>	<b>723,244</b>	<b>725,175</b>
<b>LIABILITIES</b>												
<b>CURRENT LIABILITIES</b>												
Payables	2,779	2,773	2,666	2,606	2,545	2,485	2,425	2,365	2,299	2,239	2,171	2,105
Contract Liabilities	3,523	2,375	1,395	1,135	905	715	555	425	325	245	175	125
Borrowings	203	209	562	582	603	391	407	424	441	459	477	497
Employee Benefit Provisions	4,456	4,456	4,456	4,456	4,456	4,456	4,456	4,456	4,456	4,456	4,456	4,456
Provisions	212	212	212	212	212	212	212	212	212	212	212	212
<b>TOTAL CURRENT LIABILITIES</b>	<b>11,173</b>	<b>10,025</b>	<b>9,291</b>	<b>8,991</b>	<b>8,721</b>	<b>8,259</b>	<b>8,055</b>	<b>7,882</b>	<b>7,733</b>	<b>7,611</b>	<b>7,491</b>	<b>7,395</b>
<b>NON - CURRENT LIABILITIES</b>												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	872	663	9,768	9,186	8,582	8,191	7,783	7,359	6,918	6,459	5,982	5,485
Employee Benefit Provisions	92	92	92	92	92	92	92	92	92	92	92	92
Provisions	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891	6,891
<b>TOTAL NON - CURRENT LIABILITIES</b>	<b>7,855</b>	<b>7,646</b>	<b>16,751</b>	<b>16,169</b>	<b>15,565</b>	<b>15,174</b>	<b>14,766</b>	<b>14,342</b>	<b>13,901</b>	<b>13,442</b>	<b>12,965</b>	<b>12,468</b>
<b>TOTAL LIABILITIES</b>	<b>19,028</b>	<b>17,671</b>	<b>26,042</b>	<b>25,160</b>	<b>24,286</b>	<b>23,433</b>	<b>22,821</b>	<b>22,224</b>	<b>21,634</b>	<b>21,053</b>	<b>20,456</b>	<b>19,863</b>
<b>NET ASSETS</b>	<b>680,150</b>	<b>681,284</b>	<b>682,001</b>	<b>690,881</b>	<b>692,078</b>	<b>693,435</b>	<b>694,903</b>	<b>696,498</b>	<b>698,458</b>	<b>700,548</b>	<b>702,788</b>	<b>705,312</b>
<b>EQUITY</b>												
Retained Earnings	546,860	547,994	548,711	557,591	558,788	560,145	561,613	563,208	565,168	567,258	569,498	572,022
Revaluation Reserves	133,290	133,290	133,290	133,290	133,290	133,290	133,290	133,290	133,290	133,290	133,290	133,290
Council equity interest	680,150	681,284	682,001	690,881	692,078	693,435	694,903	696,498	698,458	700,548	702,788	705,312
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EQUITY</b>	<b>680,150</b>	<b>681,284</b>	<b>682,001</b>	<b>690,881</b>	<b>692,078</b>	<b>693,435</b>	<b>694,903</b>	<b>696,498</b>	<b>698,458</b>	<b>700,548</b>	<b>702,788</b>	<b>705,312</b>



## Cash Flow Statement

ESTIMATES FOR	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Rates & Annual Charges	( 17,887)	( 18,314)	( 18,752)	( 19,200)	( 19,677)	( 20,165)	( 20,666)	( 21,180)	( 21,706)	( 22,245)
User Charges & Fees	( 2,371)	( 2,409)	( 2,448)	( 2,494)	( 2,544)	( 2,596)	( 2,649)	( 2,704)	( 2,760)	( 2,817)
Interest & Investment Revenue	( 538)	( 708)	( 912)	( 912)	( 912)	( 912)	( 912)	( 912)	( 912)	( 912)
Other Revenue	( 670)	( 675)	( 681)	( 688)	( 695)	( 703)	( 711)	( 720)	( 728)	( 733)
Grants & Contributions provided for operating purposes	( 11,967)	( 12,049)	( 12,437)	( 12,664)	( 12,909)	( 13,160)	( 13,416)	( 13,715)	( 13,983)	( 14,258)
Grants & Contributions-Capital	( 772)	( 8,671)	( 786)	( 786)	( 786)	( 800)	( 800)	( 800)	( 800)	( 814)
<b>Payments</b>										
Employee Benefits & On Costs	13,816	14,214	14,573	14,961	15,322	15,694	16,073	16,463	16,862	17,271
Borrowing Costs	420	400	380	358	338	322	306	288	270	252
Materials & Contracts	7,147	7,425	7,665	7,857	8,240	8,412	8,585	8,780	8,976	9,178
Other Expenses	2,125	2,160	2,215	2,261	2,308	2,356	2,405	2,455	2,506	2,559
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided by (or used in) operating activities</b>	( 10,697)	( 18,628)	( 11,183)	( 11,305)	( 11,315)	( 11,553)	( 11,787)	( 12,045)	( 12,275)	( 12,520)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	( 711)	( 723)	( 464)	( 805)	( 522)	( 705)	( 614)	( 651)	( 599)	( 645)
Sale of interest in joint ventures/associates										
Other										
<b>Payments</b>										
Purchase of Investments										
Purchase of Property, Plant & Equipment	19,772	24,244	13,053	11,857	10,424	10,863	11,015	11,218	11,406	11,574
Purchase of Real Estate										
Other										
<b>Net cash provided by (or used in) investing activities</b>	19,061	23,521	12,589	11,052	9,902	10,158	10,401	10,567	10,807	10,929
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Borrowings & Advances	( 10,000)	-	-	-	-	-	-	-	-	-
Other										
<b>Payments</b>										
Borrowings & Advances	542	562	583	604	391	407	424	441	459	477
Lease Liabilities										
Other										
<b>Net cash provided by (or used in) financing activities</b>	( 9,458)	562	583	604	391	407	424	441	459	477
<b>Net (Increase)/decrease in cash assets held</b>	( 1,094)	5,455	1,990	350	( 1,022)	( 988)	( 962)	( 1,036)	( 1,009)	( 1,113)

## Key Financial Reports from Applying the Financial Assumptions for the General Fund Only

### ASV SCENARIO

### Income Statement

ESTIMATES FOR	2022/2023 \$000	2023/2024 \$000	2024/2025 \$000	2025/2026 \$000	2026/2027 \$000	2027/2028 \$000	2028/2029 \$000	2029/2030 \$000	2030/2031 \$000	2031/2032 \$000
<b>EXPENSES FROM ORDINARY ACTIVITIES</b>										
Employee Benefits & On Costs	13,816	14,214	14,573	14,961	15,322	15,694	16,073	16,463	16,862	17,271
Borrowing Costs	420	400	380	358	338	322	306	288	270	252
Materials & Contracts	7,147	7,425	7,665	7,857	8,240	8,412	8,585	8,780	8,976	9,178
Depreciation	10,027	10,058	10,089	10,113	10,137	10,161	10,185	10,210	10,234	10,258
Other Expenses	2,125	2,160	2,215	2,261	2,308	2,356	2,405	2,455	2,506	2,559
<b>TOTAL EXPENSES FROM ORDINARY ACTIVITIES</b>	<b>33,536</b>	<b>34,258</b>	<b>34,923</b>	<b>35,551</b>	<b>36,345</b>	<b>36,944</b>	<b>37,554</b>	<b>38,195</b>	<b>38,848</b>	<b>39,518</b>
<b>REVENUE FROM ORDINARY ACTIVITIES</b>										
Rates & Annual Charges	( 18,078)	( 18,510)	( 18,952)	( 19,406)	( 19,887)	( 20,381)	( 20,887)	( 21,406)	( 21,938)	( 22,483)
User Charges & Fees	( 2,371)	( 2,409)	( 2,448)	( 2,494)	( 2,544)	( 2,596)	( 2,649)	( 2,704)	( 2,760)	( 2,817)
Interest & Investment Revenue	( 538)	( 708)	( 912)	( 912)	( 912)	( 912)	( 912)	( 912)	( 912)	( 912)
Other Revenue	( 670)	( 675)	( 681)	( 688)	( 695)	( 703)	( 711)	( 720)	( 728)	( 733)
Grants & Contributions provided for operating purposes	( 11,967)	( 12,049)	( 12,437)	( 12,664)	( 12,909)	( 13,160)	( 13,416)	( 13,715)	( 13,983)	( 14,258)
Net Gain/Loss on Disposal of Assets	( 48)	( 310)	( 104)	( 165)	( 290)	( 203)	( 359)	( 255)	( 199)	( 263)
<b>TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>( 33,672)</b>	<b>( 34,662)</b>	<b>( 35,535)</b>	<b>( 36,327)</b>	<b>( 37,238)</b>	<b>( 37,955)</b>	<b>( 38,935)</b>	<b>( 39,712)</b>	<b>( 40,520)</b>	<b>( 41,466)</b>
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS</b>	<b>( 136)</b>	<b>( 404)</b>	<b>( 612)</b>	<b>( 777)</b>	<b>( 893)</b>	<b>( 1,011)</b>	<b>( 1,381)</b>	<b>( 1,517)</b>	<b>( 1,672)</b>	<b>( 1,948)</b>
Grants & contributions provided for Capital Purposes	( 772)	( 8,671)	( 786)	( 786)	( 786)	( 800)	( 800)	( 800)	( 800)	( 814)
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS</b>	<b>( 908)</b>	<b>( 9,075)</b>	<b>( 1,398)</b>	<b>( 1,563)</b>	<b>( 1,678)</b>	<b>( 1,811)</b>	<b>( 2,181)</b>	<b>( 2,317)</b>	<b>( 2,472)</b>	<b>( 2,762)</b>
Extraordinary Items										
<b>(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES</b>	<b>( 908)</b>	<b>( 9,075)</b>	<b>( 1,398)</b>	<b>( 1,563)</b>	<b>( 1,678)</b>	<b>( 1,811)</b>	<b>( 2,181)</b>	<b>( 2,317)</b>	<b>( 2,472)</b>	<b>( 2,762)</b>
<b>ADD BACK NON-CASH ITEMS</b>										
Depreciation	( 10,027)	( 10,058)	( 10,089)	( 10,113)	( 10,137)	( 10,161)	( 10,185)	( 10,210)	( 10,234)	( 10,258)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	( 663)	( 413)	( 360)	( 640)	( 232)	( 502)	( 255)	( 396)	( 400)	( 382)
<b>TOTAL NON-CASH ITEMS</b>	<b>( 10,690)</b>	<b>( 10,471)</b>	<b>( 10,449)</b>	<b>( 10,753)</b>	<b>( 10,369)</b>	<b>( 10,663)</b>	<b>( 10,440)</b>	<b>( 10,606)</b>	<b>( 10,634)</b>	<b>( 10,640)</b>
<b>CAPITAL AMOUNTS</b>										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	( 10,000)	-	-	-	-	-	-	-	-	-
Acquisition of Assets	19,962	24,440	13,254	12,063	10,635	11,079	11,236	11,445	11,638	11,812
Principal Loan Repayments	542	562	583	604	391	407	424	441	459	477
<b>TOTAL CAPITAL AMOUNTS</b>	<b>10,505</b>	<b>25,002</b>	<b>13,837</b>	<b>12,666</b>	<b>11,026</b>	<b>11,486</b>	<b>11,660</b>	<b>11,886</b>	<b>12,097</b>	<b>12,290</b>
<b>CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>( 1,094)</b>	<b>5,455</b>	<b>1,990</b>	<b>350</b>	<b>( 1,022)</b>	<b>( 988)</b>	<b>( 962)</b>	<b>( 1,036)</b>	<b>( 1,009)</b>	<b>( 1,113)</b>
<b>INTERNALLY RESTRICTED ASSET MOVEMENTS</b>										
Net Transfers to/From Internally Restricted Assets	1,093	( 5,456)	( 1,991)	( 352)	1,020	986	961	1,035	1,008	1,112
<b>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</b>	<b>( 1)</b>	<b>( 1)</b>	<b>( 1)</b>	<b>( 2)</b>	<b>( 1)</b>	<b>( 2)</b>	<b>( 1)</b>	<b>( 2)</b>	<b>( 2)</b>	<b>( 1)</b>



## Balance Sheet

	Audited Actual 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000	Estimated 2030 \$'000	Estimated 2031 \$'000	Estimated 2032 \$'000
<b>ASSETS</b>												
<b>CURRENT ASSETS</b>												
Cash and Cash Equivalents	5,031.00	1,834.00	1,891.00	1,577.00	1,548.00	1,498.00	1,477.00	1,443.00	1,641.00	1,674.00	1,439.00	1,298.00
Investments	12,014.00	19,000.00	8,900.00	8,900.00	8,900.00	9,550.00	9,550.00	9,550.00	9,300.00	9,300.00	9,050.00	9,300.00
Receivables	2,721.00	2,731.00	2,732.00	2,733.00	2,734.00	2,735.00	2,736.00	2,737.00	2,738.00	2,739.00	2,740.00	2,741.00
Inventories	375.00	375.00	375.00	375.00	375.00	375.00	375.00	375.00	375.00	375.00	375.00	375.00
Contract Asset	4,243.00	3,973.00	1,273.00	1,173.00	1,083.00	1,003.00	933.00	863.00	803.00	743.00	683.00	633.00
Other	447.00	447.00	447.00	447.00	447.00	447.00	447.00	447.00	447.00	447.00	447.00	447.00
Non-Current assets classified as held for sale	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>	<b>24,831.00</b>	<b>28,360.00</b>	<b>15,618.00</b>	<b>15,205.00</b>	<b>15,087.00</b>	<b>15,608.00</b>	<b>15,518.00</b>	<b>15,415.00</b>	<b>15,304.00</b>	<b>15,278.00</b>	<b>14,734.00</b>	<b>14,794.00</b>
<b>NON - CURRENT ASSETS</b>												
Investments	31,543.00	24,933.00	37,683.00	32,321.00	30,159.00	29,039.00	29,930.00	30,832.00	31,739.00	32,663.00	34,079.00	35,017.00
Receivables	559.00	549.00	548.00	547.00	546.00	545.00	544.00	543.00	542.00	541.00	540.00	539.00
Infrastructure, Property, Plant and Equipment	638,965.00	641,833.00	651,105.00	665,074.00	667,879.00	669,189.00	669,455.00	669,871.00	670,667.00	671,506.00	672,510.00	673,682.00
Investment Property	3,280.00	3,280.00	3,280.00	3,280.00	3,280.00	3,280.00	3,280.00	3,280.00	3,280.00	3,280.00	3,280.00	3,280.00
<b>TOTAL NON - CURRENT ASSETS</b>	<b>674,347.00</b>	<b>670,595.00</b>	<b>692,616.00</b>	<b>701,222.00</b>	<b>701,864.00</b>	<b>702,053.00</b>	<b>703,209.00</b>	<b>704,526.00</b>	<b>706,228.00</b>	<b>707,990.00</b>	<b>710,409.00</b>	<b>712,518.00</b>
<b>TOTAL ASSETS</b>	<b>699,178.00</b>	<b>698,955.00</b>	<b>708,234.00</b>	<b>716,427.00</b>	<b>716,951.00</b>	<b>717,661.00</b>	<b>718,727.00</b>	<b>719,941.00</b>	<b>721,532.00</b>	<b>723,268.00</b>	<b>725,143.00</b>	<b>727,312.00</b>
<b>LIABILITIES</b>												
<b>CURRENT LIABILITIES</b>												
Payables	2,779.00	2,773.00	2,666.00	2,606.00	2,545.00	2,485.00	2,425.00	2,365.00	2,299.00	2,239.00	2,171.00	2,105.00
Contract Liabilities	3,523.00	2,375.00	1,395.00	1,135.00	905.00	715.00	555.00	425.00	325.00	245.00	175.00	125.00
Borrowings	203.00	209.00	562.00	582.00	603.00	391.00	407.00	424.00	441.00	459.00	477.00	497.00
Employee Benefit Provisions	4,456.00	4,456.00	4,456.00	4,456.00	4,456.00	4,456.00	4,456.00	4,456.00	4,456.00	4,456.00	4,456.00	4,456.00
Provisions	212.00	212.00	212.00	212.00	212.00	212.00	212.00	212.00	212.00	212.00	212.00	212.00
<b>TOTAL CURRENT LIABILITIES</b>	<b>11,173.00</b>	<b>10,025.00</b>	<b>9,291.00</b>	<b>8,991.00</b>	<b>8,721.00</b>	<b>8,259.00</b>	<b>8,055.00</b>	<b>7,882.00</b>	<b>7,733.00</b>	<b>7,611.00</b>	<b>7,491.00</b>	<b>7,395.00</b>
<b>NON - CURRENT LIABILITIES</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	872.00	663.00	9,768.00	9,186.00	8,582.00	8,191.00	7,783.00	7,359.00	6,918.00	6,459.00	5,982.00	5,485.00
Employee Benefit Provisions	92.00	92.00	92.00	92.00	92.00	92.00	92.00	92.00	92.00	92.00	92.00	92.00
Provisions	6,891.00	6,891.00	6,891.00	6,891.00	6,891.00	6,891.00	6,891.00	6,891.00	6,891.00	6,891.00	6,891.00	6,891.00
<b>TOTAL NON - CURRENT LIABILITIES</b>	<b>7,855.00</b>	<b>7,646.00</b>	<b>16,751.00</b>	<b>16,169.00</b>	<b>15,565.00</b>	<b>15,174.00</b>	<b>14,766.00</b>	<b>14,342.00</b>	<b>13,901.00</b>	<b>13,442.00</b>	<b>12,965.00</b>	<b>12,468.00</b>
<b>TOTAL LIABILITIES</b>	<b>19,028.00</b>	<b>17,671.00</b>	<b>26,042.00</b>	<b>25,160.00</b>	<b>24,286.00</b>	<b>23,433.00</b>	<b>22,821.00</b>	<b>22,224.00</b>	<b>21,634.00</b>	<b>21,053.00</b>	<b>20,456.00</b>	<b>19,863.00</b>
<b>NET ASSETS</b>	<b>680,150.00</b>	<b>681,284.00</b>	<b>682,192.00</b>	<b>691,267.00</b>	<b>692,665.00</b>	<b>694,228.00</b>	<b>695,906.00</b>	<b>697,717.00</b>	<b>699,898.00</b>	<b>702,215.00</b>	<b>704,687.00</b>	<b>707,449.00</b>
<b>EQUITY</b>												
Retained Earnings	546,860.00	547,994.00	548,902.00	557,977.00	559,375.00	560,938.00	562,616.00	564,427.00	566,608.00	568,925.00	571,397.00	574,159.00
Revaluation Reserves	133,290.00	133,290.00	133,290.00	133,290.00	133,290.00	133,290.00	133,290.00	133,290.00	133,290.00	133,290.00	133,290.00	133,290.00
Council equity interest	680,150.00	681,284.00	682,192.00	691,267.00	692,665.00	694,228.00	695,906.00	697,717.00	699,898.00	702,215.00	704,687.00	707,449.00
Minority equity interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL EQUITY</b>	<b>680,150.00</b>	<b>681,284.00</b>	<b>682,192.00</b>	<b>691,267.00</b>	<b>692,665.00</b>	<b>694,228.00</b>	<b>695,906.00</b>	<b>697,717.00</b>	<b>699,898.00</b>	<b>702,215.00</b>	<b>704,687.00</b>	<b>707,449.00</b>

## Cash Flow Statement

ESTIMATES FOR	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Rates & Annual Charges	( 18,078)	( 18,510)	( 18,952)	( 19,406)	( 19,887)	( 20,381)	( 20,887)	( 21,406)	( 21,938)	( 22,483)
User Charges & Fees	( 2,371)	( 2,409)	( 2,448)	( 2,494)	( 2,544)	( 2,596)	( 2,649)	( 2,704)	( 2,760)	( 2,817)
Interest & Investment Revenue	( 538)	( 708)	( 912)	( 912)	( 912)	( 912)	( 912)	( 912)	( 912)	( 912)
Other Revenue	( 670)	( 675)	( 681)	( 688)	( 695)	( 703)	( 711)	( 720)	( 728)	( 733)
Grants & Contributions provided for operating purposes	( 11,967)	( 12,049)	( 12,437)	( 12,664)	( 12,909)	( 13,160)	( 13,416)	( 13,715)	( 13,983)	( 14,258)
Grants & Contributions-Capital	( 772)	( 8,671)	( 786)	( 786)	( 786)	( 800)	( 800)	( 800)	( 800)	( 814)
<b>Payments</b>										
Employee Benefits & On Costs	13,816	14,214	14,573	14,961	15,322	15,694	16,073	16,463	16,862	17,271
Borrowing Costs	420	400	380	358	338	322	306	288	270	252
Materials & Contracts	7,147	7,425	7,665	7,857	8,240	8,412	8,585	8,780	8,976	9,178
Other Expenses	2,125	2,160	2,215	2,261	2,308	2,356	2,405	2,455	2,506	2,559
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided by (or used in) operating activities</b>	( 10,887)	( 18,824)	( 11,383)	( 11,511)	( 11,526)	( 11,769)	( 12,008)	( 12,271)	( 12,507)	( 12,758)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	( 711)	( 723)	( 464)	( 805)	( 522)	( 705)	( 614)	( 651)	( 599)	( 645)
Sale of interest in joint ventures/associates										
Other										
<b>Payments</b>										
Purchase of Investments										
Purchase of Property, Plant & Equipment	19,962	24,440	13,254	12,063	10,635	11,079	11,236	11,445	11,638	11,812
Purchase of Real Estate										
Other										
<b>Net cash provided by (or used in) investing activities</b>	19,251	23,717	12,790	11,258	10,113	10,374	10,622	10,794	11,039	11,167
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Borrowings & Advances	( 10,000)	-	-	-	-	-	-	-	-	-
Other										
<b>Payments</b>										
Borrowings & Advances	542	562	583	604	391	407	424	441	459	477
Lease Liabilities										
Other										
<b>Net cash provided by (or used in) financing activities</b>	( 9,458)	562	583	604	391	407	424	441	459	477
<b>Net (Increase)/decrease in cash assets held</b>	( 1,094)	5,455	1,990	350	( 1,022)	( 988)	( 962)	( 1,036)	( 1,009)	( 1,113)

## Financial Performance Indicators

### GENERAL FUND ONLY

Indicator	Benchmark	Actuals			Current Budget	Proposed Budget Rate Peg Scenario										Proposed Budget ASV Scenario									
		2019	2020	2021		2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Debt Service Cover Ratio	Greater than 2	36.61	38.56	37.32	43.31	10.75	10.76	11.20	11.31	14.90	15.19	15.48	15.81	16.11	16.40	10.95	10.96	11.40	11.52	15.19	15.48	15.79	16.13	16.42	16.72
Own Source Operating Revenue Ratio	Greater than 60%	60.84%	55.31%	53.53%	57.64%	62.76%	51.62%	63.29%	63.40%	63.50%	63.59%	63.69%	63.74%	63.85%	63.92%	62.96%	51.84%	63.49%	63.60%	63.71%	63.79%	63.90%	63.94%	64.05%	64.13%
Operating Performance Ratio	Greater or equal to break even average over 3 years	18.00%	14.00%	3.00%	1.00%	-0.31%	-0.30%	0.87%	1.13%	1.07%	1.58%	2.09%	2.64%	3.10%	3.53%	0.23%	0.28%	1.43%	1.69%	1.63%	2.14%	2.65%	3.20%	3.65%	4.09%
Cash Expense Cover Ratio	Greater than or equal to 3 months	21.80	23.20	22.28	20.68	24.19	20.74	19.17	18.47	18.48	18.46	18.43	18.42	18.40	18.41	24.19	20.74	19.17	14.76	14.84	14.88	18.43	18.42	15.25	18.41
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	177.78%	130.86%	212.20%	143.94%	264.91%	323.38%	170.35%	151.68%	132.07%	137.62%	139.30%	141.67%	143.80%	145.68%	267.18%	325.71%	172.74%	154.14%	134.59%	140.20%	141.95%	144.38%	146.59%	148.53%
Infrastructure Backlog Ratio	Less than 2%	1.07%	1.22%	1.05%	0.90%	0.59%	0.47%	0.38%	0.31%	0.25%	0.18%	0.12%	0.60%	0.00%	0.00%	0.59%	0.47%	0.38%	0.31%	0.25%	0.18%	0.12%	0.60%	0.00%	0.00%
Asset Maintenance Ratio	Greater than 100% average over 3 years	98.78%	100.90%	102.50%	102.50%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.1524	1.1682	1.1557	1.2991	1.2309	1.2183	1.2034	1.1870	1.1759	1.1581	1.1407	1.1242	1.1079	1.0920	1.2309	1.2183	1.2034	1.1870	1.1759	1.1581	1.1407	1.1242	1.1079	1.0920
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	0.72%	0.73%	0.77%	0.67%	2.88%	2.82%	2.73%	2.68%	1.99%	1.94%	1.90%	1.86%	1.82%	1.78%	2.86%	2.80%	2.72%	2.66%	1.97%	1.93%	1.89%	1.85%	1.81%	1.77%

<b>Meets Benchmark</b>	<b>Does Not Meet Benchmark</b>
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## Financial Results – General Fund

### Rate Peg Only Scenario

The Income Statement result over the 10 year period predicts a surplus for the Net Operating Result. The Net Operating Result before Grants and Contributions provided for Capital Purposes predicts a small deficit in 2022/2023 and 2023/2024 then surplus results over the remaining life of the plan. These results are within acceptable financial sustainability levels but must be considered in context of moderate increases to operational expenses and revenue. Any variation to these moderate increases and/or changes to the 'normal operations' level of service may impact on the surplus forecasted.

The Balance Sheet result over the 10 year period for the Combined Fund maintains equity, liabilities and non current assets within acceptable levels.

The Cash Flow Statement is within acceptable levels and shows a decrease in cash levels over the life of the LTFP due to a drawn down on Internally Restricted Assets for the Inverell Aquatic Centre Redevelopment.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the NSW Government Benchmarks except for the following two ratios:

1. 2022/2023 & 2023/2024 Operating Performance Ratio – this ratio is negatively impacted by the low rate peg amount of 0.7% resulting lower than anticipated rates revenue of \$191K.
2. 2023/2024 Own Source Revenue - this ratio is negatively impacted by additional operating grants for the redevelopment of the Inverell Aquatic Centre.

### ASV Scenario

The Income Statement result over the 10 year period predicts a surplus for both the Net Operating Result and the Net Operating Result before Grants and Contributions provided for Capital Purposes.

The Balance Sheet result over the 10 year period for the Combined Fund maintains equity, liabilities and non current assets within acceptable levels.

The Cash Flow Statement is within acceptable levels and shows a decrease in cash levels over the life of the LTFP due to a drawn down on Internally Restricted Assets for the Inverell Aquatic Centre Redevelopment.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the NSW Government Benchmarks except for the following ratio:

1. 2023/2024 Own Source Revenue - this ratio is negatively impacted by additional operating grants for the redevelopment of the Inverell Aquatic Centre.

## Sensitivity Analysis

Long Term Financial Plans contain a range of assumptions, including assumptions about interest rates and the potential effect of inflation on revenues and expenditure. Some of these assumptions have a relatively limited impact, while others can have a major impact on future financial plans. If the assumptions above are found to require update due to unforeseen events, it will be necessary for Council to reconsider current strategies on expenditure and revenue and realign the LTFP to fund any changes in costs or revenues.

### 1. Rates and Annual Charges

At the present time, based on IPART advice, the growth in rate revenue from 2022/2023 is projected to increase at the rate of 2.5% per annum. It should be noted that the 0.7% rate peg as announced by the IPART for 2022/2023 is significantly lower than IPART recommended increase of 2.5%

By way of example, each 1.0% of rate peg below the estimate equates to approximately \$147K per annum, or \$1.47M over the life of the LTFP.

### 2. Grants and Contributions for Operating Purposes

Grants and Contributions for Operating Purposes are a significant revenue component of the annual budget totaling \$12,052K in 2022/2023. Council's LTFP provides for a 2 – 2.5% increase in these operating grants over the life of the plan.

While these grants have historically increased by CPI each year, the Federal Government's freeze on the Finance and Assistance Grants in 2014-2017 now costs Council \$436K per year and compounding.

By way of example, each 0.5% of indexation below the estimated 2% equates to approximately \$60K per annum, or \$600K over the life of the LTFP.

### 3. Employee Costs

Employee costs are a significant component of the annual budget and these costs are highly sensitive to changes in rates of pay through Local Government State Award negotiations. Council's LTFP provides for a 2.5% per annum wage increase during 2022/23, 2023/24 and then 2.5% over the life of the LTFP. This increase represents the industry average of recent wage increases. It is noted that a new award commenced from 2019/2020 financial year. Should the negotiated wage increase exceed our estimate in future years, it will be necessary to revise this major driver in the LTFP.

By way of example, each 0.5% of additional wage increase above the estimate equates to approximately \$79K per annum, or \$790K over the life of the LTFP.

### 4. Interest Revenue

Interest from Investment remains static over the life of this plan due to the consistent level of investments and the projected low interest rates environment. Council's LTFP provides for interest revenue at 1.5% for 2022/2023, 2% for 2023/2024 and then 2.6% over the life of the LTFP.

By way of example, each 0.5% of additional interest rate above the estimate equates to approximately \$170K per annum, or \$1.7M over the life of the LTFP.

## Long Term Financial Plan Review

The LTFP will be reviewed and updated on an annual basis in conjunction with the preparation of the Annual Operational Plan and Budget.







## SECTION 5

### Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds by Function and Sub-function

#### ASV SCENARIO

#### Summary of Budget Position by Function - 10 Year Financial Projections

<b>FUNCTIONS</b>	<b>2021/2022 Current Budget</b>	<b>2022/2023</b>	<b>2023/2024</b>	<b>2024/2025</b>	<b>2025/2026</b>	<b>2026/2027</b>	<b>2027/2028</b>	<b>2028/2029</b>	<b>2029/2030</b>	<b>2030/2031</b>	<b>2031/2032</b>
Administration	(13,122,731)	(13,952,170)	(14,255,490)	(14,597,700)	(14,924,430)	(15,090,790)	(15,471,260)	(15,864,130)	(16,249,640)	(16,647,510)	(17,053,320)
Community Services & Education	71,210	71,150	72,230	83,320	84,720	86,150	87,620	89,150	90,690	92,280	93,900
Economic Affairs	1,142,360	1,144,324	1,224,560	1,263,820	1,299,842	1,334,433	1,369,890	1,406,235	1,443,485	1,481,615	1,520,765
Environment	656,670	681,619	696,910	712,650	732,080	750,370	769,140	788,340	808,030	828,180	848,840
Goverance	259,120	274,590	280,660	286,880	293,780	300,950	308,290	315,830	323,550	331,480	339,620
Health	(269,130)	(245,555)	(249,470)	(253,460)	(258,670)	(264,590)	(270,660)	(276,880)	(283,260)	(289,790)	(296,500)
Housing & Community Amentities	781,160	811,625	833,790	856,460	884,830	912,230	940,310	969,100	998,630	1,028,880	1,059,950
Mining Manufacturing & Construction	287,270	374,460	385,790	397,490	411,820	424,520	437,550	450,890	464,570	478,610	493,000
Public Order & Safety	1,145,325	1,087,250	1,110,090	1,137,660	1,167,310	1,196,810	1,227,060	1,258,040	1,289,770	1,322,290	1,355,670
Recreation & Culture	2,798,125	3,583,965	3,644,700	3,766,680	3,845,970	3,921,220	3,998,390	4,077,410	4,158,410	4,241,380	4,326,360
Sewerage Services	(2,265)	(1,281)	(1,040)	(1,050)	(1,310)	(1,240)	(1,810)	(1,080)	(1,000)	(1,620)	(1,990)
Transport & Communication	6,249,020	6,167,575	6,255,020	6,344,990	6,461,160	6,427,435	6,601,675	6,784,975	6,954,155	7,131,085	7,310,672
Water Supplies	(2,295)	(1,155)	(1,380)	(1,400)	(1,480)	(1,400)	(1,980)	(1,210)	(1,040)	(1,540)	(1,550)
<b>Grand Total</b>	<b>(6,161.00)</b>	<b>(3,603.00)</b>	<b>(3,630.00)</b>	<b>(3,660.00)</b>	<b>(4,378.00)</b>	<b>(3,902.00)</b>	<b>(5,785.00)</b>	<b>(3,330.00)</b>	<b>(3,650.00)</b>	<b>(4,660.00)</b>	<b>(4,583.00)</b>

The following schedules provide a detailed view of the above summary.

## Summary of Budget Position by Sub-Function – 10 Year Financial Projections

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		3,213,725	3,396,530	3,499,760	3,607,610	3,734,030	3,826,380	3,921,030	4,018,080	4,117,550	4,219,480	4,323,940
Materials - General		40,140	40,930	41,740	42,560	43,630	44,730	45,840	46,990	48,160	49,360	50,590
Contracts - Electrical		500	500	510	520	540	560	580	600	620	640	660
Contracts - Cleaning		10,300	10,300	10,510	10,720	10,990	11,270	11,550	11,840	12,140	12,450	12,760
Insurance - Public Liability		222,400	254,620	259,710	264,910	271,540	278,320	285,280	292,410	299,720	307,220	314,900
Insurance - Property		3,440	3,810	3,890	3,970	4,060	4,160	4,260	4,360	4,460	4,560	4,670
Other Expenses - Electricity		8,300	9,100	9,280	9,460	9,700	9,940	10,190	10,440	10,690	10,950	11,220
Other Expenses - Telephone		23,580	21,615	22,050	22,490	23,050	23,630	24,220	24,830	25,450	26,080	26,720
Donations - Cultural Activities		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Other Expenses - Other-Advertising		8,500	8,670	8,840	9,010	9,240	9,470	9,710	9,950	10,200	10,450	10,710
Other Expenses - Other-Postage & Freight		690	700	710	720	740	760	780	800	820	840	860
Other Expenses - Other-Printing Stationary		3,070	3,130	3,190	3,250	3,350	3,450	3,550	3,660	3,770	3,880	3,990
Other Expenses - Other-Council Rates		3,430	3,640	3,710	3,780	3,880	3,980	4,080	4,190	4,300	4,410	4,520
Other Expenses - Other-Council Water Usage		550	550	560	570	580	590	600	620	640	660	680
Depreciation		3,600	5,100	5,110	5,120	5,130	5,140	5,150	5,160	5,170	5,180	5,190
<b>Total Expenses from Ordinary Activities</b>		<b>3,557,225</b>	<b>3,774,195</b>	<b>3,884,570</b>	<b>3,999,690</b>	<b>4,135,460</b>	<b>4,237,380</b>	<b>4,341,820</b>	<b>4,448,930</b>	<b>4,558,690</b>	<b>4,671,160</b>	<b>4,786,410</b>
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
-		-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue from Ordinary Activities</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		<b>3,557,225</b>	<b>3,774,195</b>	<b>3,884,570</b>	<b>3,999,690</b>	<b>4,135,460</b>	<b>4,237,380</b>	<b>4,341,820</b>	<b>4,448,930</b>	<b>4,558,690</b>	<b>4,671,160</b>	<b>4,786,410</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
-		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		<b>3,557,225</b>	<b>3,774,195</b>	<b>3,884,570</b>	<b>3,999,690</b>	<b>4,135,460</b>	<b>4,237,380</b>	<b>4,341,820</b>	<b>4,448,930</b>	<b>4,558,690</b>	<b>4,671,160</b>	<b>4,786,410</b>
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		(645,000)	(711,000)	(723,000)	(464,000)	(805,000)	(522,000)	(705,000)	(614,000)	(651,000)	(598,500)	(645,000)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
<b>Total Capital Amounts</b>		<b>(642,900)</b>	<b>(708,900)</b>	<b>(720,900)</b>	<b>(461,900)</b>	<b>(802,900)</b>	<b>(519,900)</b>	<b>(702,900)</b>	<b>(611,900)</b>	<b>(648,900)</b>	<b>(596,400)</b>	<b>(642,900)</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(3,600)	(5,100)	(5,110)	(5,120)	(5,130)	(5,140)	(5,150)	(5,160)	(5,170)	(5,180)	(5,190)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		<b>(3,600)</b>	<b>(5,100)</b>	<b>(5,110)</b>	<b>(5,120)</b>	<b>(5,130)</b>	<b>(5,140)</b>	<b>(5,150)</b>	<b>(5,160)</b>	<b>(5,170)</b>	<b>(5,180)</b>	<b>(5,190)</b>
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		<b>2,910,725</b>	<b>3,060,195</b>	<b>3,158,560</b>	<b>3,532,670</b>	<b>3,327,430</b>	<b>3,712,340</b>	<b>3,633,770</b>	<b>3,831,870</b>	<b>3,904,620</b>	<b>4,069,580</b>	<b>4,138,320</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		<b>2,910,725</b>	<b>3,060,195</b>	<b>3,158,560</b>	<b>3,532,670</b>	<b>3,327,430</b>	<b>3,712,340</b>	<b>3,633,770</b>	<b>3,831,870</b>	<b>3,904,620</b>	<b>4,069,580</b>	<b>4,138,320</b>

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>											
Employee Benefits & On Costs	271,510	322,170	329,900	337,860	347,620	356,330	365,250	374,380	383,750	393,340	403,180
Materials - General	129,650	101,550	103,580	105,670	108,300	111,010	113,780	116,620	119,550	122,540	125,600
Other Expenses - Other-Council Water Usage	3,000	3,000	3,060	3,120	3,200	3,280	3,360	3,440	3,530	3,620	3,710
Internal Plant Charges	41,290	41,290	42,120	42,960	44,030	45,130	46,260	47,420	48,610	49,830	51,080
Depreciation	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>	<b>445,450</b>	<b>468,010</b>	<b>478,660</b>	<b>489,610</b>	<b>503,150</b>	<b>515,750</b>	<b>528,650</b>	<b>541,860</b>	<b>555,440</b>	<b>569,330</b>	<b>583,570</b>
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>											
Fees - Water Usage	9,960	10,465	10,670	10,900	11,130	11,410	11,690	11,980	12,280	12,580	12,890
<b>Total Revenue from Ordinary Activities</b>	<b>9,960</b>	<b>10,465</b>	<b>10,670</b>	<b>10,900</b>	<b>11,130</b>	<b>11,410</b>	<b>11,690</b>	<b>11,980</b>	<b>12,280</b>	<b>12,580</b>	<b>12,890</b>
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>	<b>455,410</b>	<b>478,475</b>	<b>489,330</b>	<b>500,510</b>	<b>514,280</b>	<b>527,160</b>	<b>540,340</b>	<b>553,840</b>	<b>567,720</b>	<b>581,910</b>	<b>596,460</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>											
	-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>	<b>455,410</b>	<b>478,475</b>	<b>489,330</b>	<b>500,510</b>	<b>514,280</b>	<b>527,160</b>	<b>540,340</b>	<b>553,840</b>	<b>567,720</b>	<b>581,910</b>	<b>596,460</b>
<b><u>CAPITAL AMOUNTS</u></b>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>455,410</b>	<b>478,475</b>	<b>489,330</b>	<b>500,510</b>	<b>514,280</b>	<b>527,160</b>	<b>540,340</b>	<b>553,840</b>	<b>567,720</b>	<b>581,910</b>	<b>596,460</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>455,410</b>	<b>478,475</b>	<b>489,330</b>	<b>500,510</b>	<b>514,280</b>	<b>527,160</b>	<b>540,340</b>	<b>553,840</b>	<b>567,720</b>	<b>581,910</b>	<b>596,460</b>



<b>Division</b> Civil and Environmental Services <b>Branch(Dept):</b> Civil Engineering Services <b>Function:</b> Environment <b>Sub Function</b> Stormwater Management	<b>CURRENT BUDGET</b>	<b>PROPOSED BUDGET</b>									
	<b>2021/2022</b>	<b>2022/2023</b>	<b>2023/2024</b>	<b>2024/2025</b>	<b>2025/2026</b>	<b>2026/2027</b>	<b>2027/2028</b>	<b>2028/2029</b>	<b>2029/2030</b>	<b>2030/2031</b>	<b>2031/2032</b>
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>											
Employee Benefits & On Costs	31,440	32,070	32,710	33,360	34,190	35,040	35,920	36,820	37,740	38,680	39,650
Materials - General	20,710	20,710	21,120	21,540	22,080	22,630	23,200	23,780	24,370	24,980	25,600
Other Expenses - Other-Council Rates	2,930	3,030	3,090	3,150	3,230	3,310	3,390	3,470	3,560	3,650	3,740
Depreciation	374,400	375,000	375,940	376,880	377,820	378,760	379,710	380,660	381,610	382,560	383,520
<b>Total Expenses from Ordinary Activities</b>	<b>429,480</b>	<b>430,810</b>	<b>432,860</b>	<b>434,930</b>	<b>437,320</b>	<b>439,740</b>	<b>442,220</b>	<b>444,730</b>	<b>447,280</b>	<b>449,870</b>	<b>452,510</b>
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>											
Fees - Storm Water	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)	(146,770)
<b>Total Revenue from Ordinary Activities</b>	<b>(146,770)</b>	<b>(146,770)</b>	<b>(146,770)</b>	<b>(146,770)</b>	<b>(146,770)</b>	<b>(146,770)</b>	<b>(146,770)</b>	<b>(146,770)</b>	<b>(146,770)</b>	<b>(146,770)</b>	<b>(146,770)</b>
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>	<b>282,710</b>	<b>284,040</b>	<b>286,090</b>	<b>288,160</b>	<b>290,550</b>	<b>292,970</b>	<b>295,450</b>	<b>297,960</b>	<b>300,510</b>	<b>303,100</b>	<b>305,740</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>											
	-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>	<b>282,710</b>	<b>284,040</b>	<b>286,090</b>	<b>288,160</b>	<b>290,550</b>	<b>292,970</b>	<b>295,450</b>	<b>297,960</b>	<b>300,510</b>	<b>303,100</b>	<b>305,740</b>
<b><u>CAPITAL AMOUNTS</u></b>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	146,770	146,770	146,770	146,770	146,770	146,770	146,770	146,770	146,770	146,770	146,770
<b>Total Capital Amounts</b>	<b>146,770</b>	<b>146,770</b>	<b>146,770</b>	<b>146,770</b>	<b>146,770</b>	<b>146,770</b>	<b>146,770</b>	<b>146,770</b>	<b>146,770</b>	<b>146,770</b>	<b>146,770</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>											
Depreciation	(374,400)	(375,000)	(375,940)	(376,880)	(377,820)	(378,760)	(379,710)	(380,660)	(381,610)	(382,560)	(383,520)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>	<b>(374,400)</b>	<b>(375,000)</b>	<b>(375,940)</b>	<b>(376,880)</b>	<b>(377,820)</b>	<b>(378,760)</b>	<b>(379,710)</b>	<b>(380,660)</b>	<b>(381,610)</b>	<b>(382,560)</b>	<b>(383,520)</b>
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>55,080</b>	<b>55,810</b>	<b>56,920</b>	<b>58,050</b>	<b>59,500</b>	<b>60,980</b>	<b>62,510</b>	<b>64,070</b>	<b>65,670</b>	<b>67,310</b>	<b>68,990</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>55,080</b>	<b>55,810</b>	<b>56,920</b>	<b>58,050</b>	<b>59,500</b>	<b>60,980</b>	<b>62,510</b>	<b>64,070</b>	<b>65,670</b>	<b>67,310</b>	<b>68,990</b>

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Civil Engineering Services</div> <div>Recreation &amp; Culture</div> <div>Sporting Grounds and Venues</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>											
Employee Benefits & On Costs	281,545	261,900	269,620	277,690	287,170	294,230	301,490	308,910	316,510	324,300	332,280
Materials - General	74,420	75,910	77,440	78,980	80,950	82,970	85,030	87,160	89,340	91,590	93,880
Contracts - Cleaning	1,700	1,700	1,730	1,760	1,800	1,850	1,900	1,950	2,000	2,050	2,100
Contracts - Security	1,300	1,400	1,430	1,460	1,500	1,540	1,580	1,620	1,660	1,700	1,740
Insurance - Property	23,720	25,840	26,360	26,880	27,560	28,250	28,960	29,670	30,400	31,150	31,930
Other Expenses - Electricity	1,260	5,660	5,770	5,880	6,030	6,180	6,350	6,510	6,670	6,830	7,010
Other Expenses - Gas	1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Other Expenses - Telephone	2,770	4,225	4,310	4,390	4,500	4,610	4,720	4,840	4,960	5,080	5,210
Other Expenses - Other-Council Rates	10,580	11,110	11,340	11,570	11,850	12,130	12,430	12,740	13,060	13,380	13,700
Other Expenses - Other-Council Water Usage	50,510	45,510	46,420	47,350	48,540	49,750	50,980	52,250	53,560	54,900	56,280
Other Expenses - Other-Security	6,100	6,100	6,100	6,100	6,100	6,100	6,100	6,100	6,100	6,100	6,100
Other Expenses-Small Plant Charged to Other Funds	28,840	29,550	30,140	30,740	31,510	32,300	33,110	33,940	34,790	35,660	36,550
Depreciation	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>	<b>483,745</b>	<b>469,905</b>	<b>481,690</b>	<b>493,860</b>	<b>508,600</b>	<b>521,030</b>	<b>533,800</b>	<b>546,870</b>	<b>560,260</b>	<b>573,980</b>	<b>588,050</b>
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>											
Income-Other Revenue-Other-Others	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)
Contrib-Operating-Other-Sport & Recreation	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<b>Total Revenue from Ordinary Activities</b>	<b>(41,730)</b>	<b>(41,730)</b>	<b>(41,730)</b>	<b>(41,730)</b>	<b>(41,730)</b>	<b>(41,730)</b>	<b>(41,730)</b>	<b>(41,730)</b>	<b>(41,730)</b>	<b>(41,730)</b>	<b>(41,730)</b>
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>	<b>442,015</b>	<b>428,175</b>	<b>439,960</b>	<b>452,130</b>	<b>466,870</b>	<b>479,300</b>	<b>492,070</b>	<b>505,140</b>	<b>518,530</b>	<b>532,250</b>	<b>546,320</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>											
-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>	<b>442,015</b>	<b>428,175</b>	<b>439,960</b>	<b>452,130</b>	<b>466,870</b>	<b>479,300</b>	<b>492,070</b>	<b>505,140</b>	<b>518,530</b>	<b>532,250</b>	<b>546,320</b>
<b><u>CAPITAL AMOUNTS</u></b>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
<b>Total Capital Amounts</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>466,015</b>	<b>452,175</b>	<b>463,960</b>	<b>476,130</b>	<b>490,870</b>	<b>503,300</b>	<b>516,070</b>	<b>529,140</b>	<b>542,530</b>	<b>556,250</b>	<b>570,320</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>466,015</b>	<b>452,175</b>	<b>463,960</b>	<b>476,130</b>	<b>490,870</b>	<b>503,300</b>	<b>516,070</b>	<b>529,140</b>	<b>542,530</b>	<b>556,250</b>	<b>570,320</b>

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Recreation & Culture											
Sub Function	Parks & Gardens (lakes)	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		203,505	207,650	211,770	215,970	221,340	226,850	232,540	238,340	244,310	250,400	256,590
Materials - General		249,940	254,920	259,990	265,180	271,790	278,590	285,550	292,680	299,980	307,450	315,100
Contracts - Sport & Recreational Facilities		21,900	20,300	20,710	21,120	21,650	22,190	22,740	23,310	23,890	24,490	25,100
Insurance - Property		8,600	11,780	12,040	12,300	12,600	12,910	13,220	13,540	13,870	14,200	14,550
Other Expenses - Electricity		23,050	24,150	24,630	25,120	25,760	26,410	27,070	27,740	28,430	29,130	29,850
Other Expenses - Other-Council Rates		18,870	19,260	19,670	20,080	20,580	21,090	21,600	22,130	22,680	23,230	23,780
Other Expenses - Other-Council Water Usage		18,560	18,560	18,930	19,300	19,770	20,240	20,720	21,220	21,720	22,220	22,760
Other Expenses-Small Plant Charged to Other Funds		24,180	24,770	25,270	25,780	26,420	27,080	27,760	28,450	29,160	29,890	30,640
Depreciation		338,000	380,000	380,000	380,000	380,000	380,000	380,000	380,000	380,000	380,000	380,000
Total Expenses from Ordinary Activities		906,605	961,390	973,010	984,850	999,910	1,015,360	1,031,200	1,047,410	1,064,040	1,081,010	1,098,370
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		906,605	961,390	973,010	984,850	999,910	1,015,360	1,031,200	1,047,410	1,064,040	1,081,010	1,098,370
<u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		906,605	961,390	973,010	984,850	999,910	1,015,360	1,031,200	1,047,410	1,064,040	1,081,010	1,098,370
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(338,000)	(380,000)	(380,000)	(380,000)	(380,000)	(380,000)	(380,000)	(380,000)	(380,000)	(380,000)	(380,000)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(338,000)	(380,000)	(380,000)	(380,000)	(380,000)	(380,000)	(380,000)	(380,000)	(380,000)	(380,000)	(380,000)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		568,605	581,390	593,010	604,850	619,910	635,360	651,200	667,410	684,040	701,010	718,370
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		568,605	581,390	593,010	604,850	619,910	635,360	651,200	667,410	684,040	701,010	718,370



Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Mining Manufacturing & Construction	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Sub Function	Building Control											
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		391,810	478,815	489,980	501,510	515,620	528,100	540,910	554,030	567,470	581,260	595,400
Materials - General		3,640	3,710	3,780	3,860	3,960	4,060	4,160	4,260	4,370	4,480	4,590
Other Expenses - Telephone		1,540	1,595	1,630	1,660	1,700	1,740	1,780	1,820	1,870	1,920	1,970
Other Expenses - Other-Advertising		2,880	2,940	3,000	3,060	3,140	3,220	3,300	3,380	3,460	3,550	3,640
Depreciation		-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>		399,870	487,060	498,390	510,090	524,420	537,120	550,150	563,490	577,170	591,210	605,600
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Income-Fees-Building Services - Other		(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)
Income-Fees-Planning & Building Regulatory		(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)
Income-Other Revenue-Commissions & Agency Fees		(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Income-Other Revenue-Other-Building Specifications		(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Income-Other Revenue-Other-Others		(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
<b>Total Revenue from Ordinary Activities</b>		(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		287,270	374,460	385,790	397,490	411,820	424,520	437,550	450,890	464,570	478,610	493,000
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		287,270	374,460	385,790	397,490	411,820	424,520	437,550	450,890	464,570	478,610	493,000
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		287,270	374,460	385,790	397,490	411,820	424,520	437,550	450,890	464,570	478,610	493,000
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		287,270	374,460	385,790	397,490	411,820	424,520	437,550	450,890	464,570	478,610	493,000

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Mining Manufacturing & Construction Other Mining,Manufacturing & Construction	CURRENT BUDGET	PROPOSED BUDGET									
		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		13,085	13,360	13,630	13,900	14,250	14,600	14,970	15,350	15,740	16,140	16,540
Materials - General		64,945	64,580	64,070	63,550	62,890	62,220	61,520	60,800	60,060	59,300	58,540
Other Expenses - Other-Council Rates		11,970	12,060	12,300	12,550	12,860	13,180	13,510	13,850	14,200	14,560	14,920
Depreciation		129,000	100,000	102,000	104,040	104,300	104,560	104,820	105,080	105,340	105,600	105,860
Total Expenses from Ordinary Activities		219,000	190,000	192,000	194,040	194,300	194,560	194,820	195,080	195,340	195,600	195,860
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Quarry / Gravel Pits		(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Total Revenue from Ordinary Activities		(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		119,000	90,000	92,000	94,040	94,300	94,560	94,820	95,080	95,340	95,600	95,860
<u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		119,000	90,000	92,000	94,040	94,300	94,560	94,820	95,080	95,340	95,600	95,860
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(129,000)	(100,000)	(102,000)	(104,040)	(104,300)	(104,560)	(104,820)	(105,080)	(105,340)	(105,600)	(105,860)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(129,000)	(100,000)	(102,000)	(104,040)	(104,300)	(104,560)	(104,820)	(105,080)	(105,340)	(105,600)	(105,860)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		-	-	-	-	-	-	-	-	-	-	-

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Transport & Communication	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Sub Function	Urban Roads (UR) - Local - Sealed											
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		259,675	278,620	284,190	289,900	297,150	304,550	312,170	320,000	328,000	336,190	344,610
Materials - General		476,805	471,385	480,800	490,410	502,700	515,290	528,190	541,390	554,940	568,800	583,010
Other Expenses-Small Plant Charged to Other Funds		27,670	28,360	28,920	29,500	30,230	30,990	31,770	32,560	33,380	34,220	35,070
Depreciation		890,100	1,090,000	1,092,730	1,095,460	1,098,200	1,100,950	1,103,700	1,106,460	1,109,230	1,112,000	1,114,780
<b>Total Expenses from Ordinary Activities</b>		1,654,250	1,868,365	1,886,640	1,905,270	1,928,280	1,951,780	1,975,830	2,000,410	2,025,550	2,051,210	2,077,470
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue from Ordinary Activities</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		1,654,250	1,868,365	1,886,640	1,905,270	1,928,280	1,951,780	1,975,830	2,000,410	2,025,550	2,051,210	2,077,470
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		1,654,250	1,868,365	1,886,640	1,905,270	1,928,280	1,951,780	1,975,830	2,000,410	2,025,550	2,051,210	2,077,470
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Urban Works Program		538,150	500,155	531,130	612,325	646,605	681,240	721,235	766,610	797,370	829,525	862,085
Acquisition of Assets - PAMP			-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Tingha Bridge Roundabout (SH12/MR73)		2,020,500	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - ACRD Program		221,070	221,070	225,490	230,000	234,590	240,460	246,470	252,630	258,950	265,420	272,060
Acquisition of Assets - CBD Works		19,090	19,090	19,470	19,860	20,260	20,770	21,290	21,820	22,370	22,930	23,500
Acquisition of Assets - Village Development Works		45,540	45,540	46,470	47,400	48,340	49,510	50,770	52,090	53,430	54,790	56,160
Acquisition of Assets - Village Bitumen Reseals		25,350	25,350	25,860	26,380	26,910	27,580	28,270	28,980	29,700	30,440	31,200
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>		2,869,700	811,205	848,420	935,965	976,705	1,019,560	1,068,035	1,122,130	1,161,820	1,203,105	1,245,005
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(890,100)	(1,090,000)	(1,092,730)	(1,095,460)	(1,098,200)	(1,100,950)	(1,103,700)	(1,106,460)	(1,109,230)	(1,112,000)	(1,114,780)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		(890,100)	(1,090,000)	(1,092,730)	(1,095,460)	(1,098,200)	(1,100,950)	(1,103,700)	(1,106,460)	(1,109,230)	(1,112,000)	(1,114,780)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		3,633,850	1,589,570	1,642,330	1,745,775	1,806,785	1,870,390	1,940,165	2,016,080	2,078,140	2,142,315	2,207,695
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		(2,040,000)	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		1,593,850	1,589,570	1,642,330	1,745,775	1,806,785	1,870,390	1,940,165	2,016,080	2,078,140	2,142,315	2,207,695



Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Transport & Communication	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Sub Function	Sealed Rural Roads (SRR)-Local											
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		185,930	194,255	198,130	202,100	207,160	212,360	217,660	223,110	228,680	234,400	240,280
Materials - General		713,500	745,620	786,370	861,290	896,770	928,340	951,540	975,350	999,740	1,024,735	1,050,082
Contributions - Road Weigh Limit Control		25,390	25,900	26,420	26,950	27,620	28,310	29,020	29,750	30,490	31,250	32,030
Other Expenses-Small Plant Charged to Other Funds		16,130	16,540	16,870	17,210	17,640	18,090	18,540	19,000	19,480	19,970	20,470
Depreciation		2,184,000	1,980,000	1,984,950	1,989,910	1,994,880	1,999,870	2,004,870	2,009,880	2,014,900	2,019,940	2,024,990
<b>Total Expenses from Ordinary Activities</b>		3,124,950	2,962,315	3,012,740	3,097,460	3,144,070	3,186,970	3,221,630	3,257,090	3,293,290	3,330,295	3,367,852
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Contrib-Operating-Other-RoadWorks/Bridges		(5,640)	(5,640)	(5,780)	(5,920)	(6,070)	(6,220)	(6,380)	(6,540)	(6,700)	(6,870)	(7,040)
Grantd - Financial Assistance Grant		(2,257,800)	(2,378,230)	(2,425,790)	(2,474,310)	(2,523,800)	(2,586,895)	(2,651,570)	(2,717,860)	(2,785,810)	(2,855,455)	(2,926,840)
<b>Total Revenue from Ordinary Activities</b>		(2,257,800)	(2,378,230)	(2,425,790)	(2,474,310)	(2,523,800)	(2,586,895)	(2,651,570)	(2,717,860)	(2,785,810)	(2,855,455)	(2,926,840)
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		861,510	578,445	581,170	617,230	614,200	593,855	563,680	532,690	500,780	467,970	433,972
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		861,510	578,445	581,170	617,230	614,200	593,855	563,680	532,690	500,780	467,970	433,972
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Roads to Recovery		1,402,055	1,402,055	1,269,528	1,437,110	1,437,110	1,437,110	1,437,110	1,437,110	1,473,040	1,473,040	1,473,040
Acquisition of Assets - ACRD Program		589,870	687,730	701,490	715,500	729,820	748,070	766,810	785,970	805,610	825,740	846,390
<b>Total Capital Amounts</b>		1,991,925	2,089,785	1,971,018	2,152,610	2,166,930	2,185,180	2,203,920	2,223,080	2,278,650	2,298,780	2,319,430
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(2,184,000)	(1,980,000)	(1,984,950)	(1,989,910)	(1,994,880)	(1,999,870)	(2,004,870)	(2,009,880)	(2,014,900)	(2,019,940)	(2,024,990)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		(2,184,000)	(1,980,000)	(1,984,950)	(1,989,910)	(1,994,880)	(1,999,870)	(2,004,870)	(2,009,880)	(2,014,900)	(2,019,940)	(2,024,990)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		669,435	688,230	567,238	779,930	786,250	779,165	762,730	745,890	764,530	746,810	728,412
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		669,435	688,230	567,238	779,930	786,250	779,165	762,730	745,890	764,530	746,810	728,412

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>											
Employee Benefits & On Costs	642,190	655,180	668,240	681,560	698,620	716,070	733,940	752,220	771,010	790,370	810,160
Materials - General	1,234,402	1,166,522	1,189,850	1,213,630	1,243,970	1,275,110	1,306,970	1,339,620	1,373,110	1,407,480	1,442,630
Other Expenses - Other-Internal Plant Charges	1,540	1,540	1,570	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900
Depreciation	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>	<b>1,878,132</b>	<b>1,823,242</b>	<b>1,859,660</b>	<b>1,896,790</b>	<b>1,944,230</b>	<b>1,992,860</b>	<b>2,042,630</b>	<b>2,093,600</b>	<b>2,145,920</b>	<b>2,199,700</b>	<b>2,254,690</b>
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>											
Contrib-Operating-RTA (Regional / Local Block Grant)	(2,970,240)	(2,912,000)	(2,984,000)	(3,057,790)	(3,134,240)	(3,212,610)	(3,292,920)	(3,375,250)	(3,459,620)	(3,546,130)	(3,634,780)
<b>Total Revenue from Ordinary Activities</b>	<b>(2,970,240)</b>	<b>(2,912,000)</b>	<b>(2,984,000)</b>	<b>(3,057,790)</b>	<b>(3,134,240)</b>	<b>(3,212,610)</b>	<b>(3,292,920)</b>	<b>(3,375,250)</b>	<b>(3,459,620)</b>	<b>(3,546,130)</b>	<b>(3,634,780)</b>
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>	<b>(1,092,108)</b>	<b>(1,088,758)</b>	<b>(1,124,340)</b>	<b>(1,161,000)</b>	<b>(1,190,010)</b>	<b>(1,219,750)</b>	<b>(1,250,290)</b>	<b>(1,281,650)</b>	<b>(1,313,700)</b>	<b>(1,346,430)</b>	<b>(1,380,090)</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>											
	-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>	<b>(1,092,108)</b>	<b>(1,088,758)</b>	<b>(1,124,340)</b>	<b>(1,161,000)</b>	<b>(1,190,010)</b>	<b>(1,219,750)</b>	<b>(1,250,290)</b>	<b>(1,281,650)</b>	<b>(1,313,700)</b>	<b>(1,346,430)</b>	<b>(1,380,090)</b>
<b><u>CAPITAL AMOUNTS</u></b>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Block Grant	714,395	714,395	739,770	779,910	813,360	847,650	868,895	905,035	941,985	979,745	1,004,240
Acquisition of Assets - 3x4 Grant Program	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Acquisition of Assets - Repair Grant Program	1,089,986	1,089,986	1,117,240	1,117,240	1,117,240	1,117,240	1,145,170	1,145,170	1,145,170	1,145,170	1,173,800
<b>Total Capital Amounts</b>	<b>1,964,381</b>	<b>1,964,381</b>	<b>2,017,010</b>	<b>2,057,150</b>	<b>2,090,600</b>	<b>2,124,890</b>	<b>2,174,065</b>	<b>2,210,205</b>	<b>2,247,155</b>	<b>2,284,915</b>	<b>2,338,040</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>872,273</b>	<b>875,623</b>	<b>892,670</b>	<b>896,150</b>	<b>900,590</b>	<b>905,140</b>	<b>923,775</b>	<b>928,555</b>	<b>933,455</b>	<b>938,485</b>	<b>957,950</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>872,273</b>	<b>875,623</b>	<b>892,670</b>	<b>896,150</b>	<b>900,590</b>	<b>905,140</b>	<b>923,775</b>	<b>928,555</b>	<b>933,455</b>	<b>938,485</b>	<b>957,950</b>

<b>Division</b> Civil and Environmental Services <b>Branch(Dept):</b> Civil Engineering Services <b>Function:</b> Transport & Communication <b>Sub Function</b> Unsealed Rural Roads (URR)-Local	<b>CURRENT BUDGET</b>	<b>PROPOSED BUDGET</b>									
	<b>2021/2022</b>	<b>2022/2023</b>	<b>2023/2024</b>	<b>2024/2025</b>	<b>2025/2026</b>	<b>2026/2027</b>	<b>2027/2028</b>	<b>2028/2029</b>	<b>2029/2030</b>	<b>2030/2031</b>	<b>2031/2032</b>
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>											
Employee Benefits & On Costs	723,930	740,085	754,890	769,990	789,240	808,970	830,310	851,050	872,315	894,125	916,505
Materials - General	1,243,875	1,266,790	1,294,860	1,323,570	1,348,350	1,383,720	1,418,575	1,455,485	1,493,280	1,532,020	1,571,785
Depreciation	825,000	830,000	832,080	834,160	836,250	838,340	840,440	842,540	844,650	846,760	848,880
<b>Total Expenses from Ordinary Activities</b>	<b>2,792,805</b>	<b>2,836,875</b>	<b>2,881,830</b>	<b>2,927,720</b>	<b>2,973,840</b>	<b>3,031,030</b>	<b>3,089,325</b>	<b>3,149,075</b>	<b>3,210,245</b>	<b>3,272,905</b>	<b>3,337,170</b>
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>											
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
<b>Total Revenue from Ordinary Activities</b>	<b>(160,000)</b>	<b>(160,000)</b>	<b>(160,000)</b>	<b>(160,000)</b>	<b>(160,000)</b>	<b>(160,000)</b>	<b>(160,000)</b>	<b>(160,000)</b>	<b>(160,000)</b>	<b>(160,000)</b>	<b>(160,000)</b>
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>	<b>2,632,805</b>	<b>2,676,875</b>	<b>2,721,830</b>	<b>2,767,720</b>	<b>2,813,840</b>	<b>2,871,030</b>	<b>2,929,325</b>	<b>2,989,075</b>	<b>3,050,245</b>	<b>3,112,905</b>	<b>3,177,170</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>											
	-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>	<b>2,632,805</b>	<b>2,676,875</b>	<b>2,721,830</b>	<b>2,767,720</b>	<b>2,813,840</b>	<b>2,871,030</b>	<b>2,929,325</b>	<b>2,989,075</b>	<b>3,050,245</b>	<b>3,112,905</b>	<b>3,177,170</b>
<b><u>CAPITAL AMOUNTS</u></b>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Gravel Resheeting Program	188,310	191,140	193,220	195,340	197,490	201,320	213,940	227,140	232,820	238,650	244,610
Acquisition of Assets - ACRD Program	1,130,740	1,130,740	1,153,360	1,176,430	1,199,960	1,229,950	1,260,700	1,292,220	1,324,520	1,357,640	1,391,580
<b>Total Capital Amounts</b>	<b>1,319,050</b>	<b>1,321,880</b>	<b>1,346,580</b>	<b>1,371,770</b>	<b>1,397,450</b>	<b>1,431,270</b>	<b>1,474,640</b>	<b>1,519,360</b>	<b>1,557,340</b>	<b>1,596,290</b>	<b>1,636,190</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>											
Depreciation	(825,000)	(830,000)	(832,080)	(834,160)	(836,250)	(838,340)	(840,440)	(842,540)	(844,650)	(846,760)	(848,880)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>	<b>(825,000)</b>	<b>(830,000)</b>	<b>(832,080)</b>	<b>(834,160)</b>	<b>(836,250)</b>	<b>(838,340)</b>	<b>(840,440)</b>	<b>(842,540)</b>	<b>(844,650)</b>	<b>(846,760)</b>	<b>(848,880)</b>
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>3,126,855</b>	<b>3,168,755</b>	<b>3,236,330</b>	<b>3,305,330</b>	<b>3,375,040</b>	<b>3,463,960</b>	<b>3,563,525</b>	<b>3,665,895</b>	<b>3,762,935</b>	<b>3,862,435</b>	<b>3,964,480</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>3,126,855</b>	<b>3,168,755</b>	<b>3,236,330</b>	<b>3,305,330</b>	<b>3,375,040</b>	<b>3,463,960</b>	<b>3,563,525</b>	<b>3,665,895</b>	<b>3,762,935</b>	<b>3,862,435</b>	<b>3,964,480</b>



Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Transport & Communication	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Sub Function	Bridges on UR-Local											
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		1,705	1,740	1,770	1,810	1,860	1,910	1,960	2,010	2,060	2,110	2,160
Materials - General		2,900	2,960	3,020	3,080	3,160	3,240	3,320	3,400	3,490	3,580	3,670
Depreciation		-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>		4,605	4,700	4,790	4,890	5,020	5,150	5,280	5,410	5,550	5,690	5,830
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue from Ordinary Activities</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		4,605	4,700	4,790	4,890	5,020	5,150	5,280	5,410	5,550	5,690	5,830
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		4,605	4,700	4,790	4,890	5,020	5,150	5,280	5,410	5,550	5,690	5,830
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		4,605	4,700	4,790	4,890	5,020	5,150	5,280	5,410	5,550	5,690	5,830
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		4,605	4,700	4,790	4,890	5,020	5,150	5,280	5,410	5,550	5,690	5,830

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	CURRENT BUDGET	PROPOSED BUDGET									
Civil and Environmental Services Civil Engineering Services Transport & Communication Bridges on URR-Local	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>											
Employee Benefits & On Costs	10,255	10,465	10,670	10,880	11,150	11,430	11,720	12,010	12,310	12,620	12,940
Materials - General	22,785	23,240	23,700	24,180	24,790	25,410	26,040	26,690	27,360	28,040	28,740
Depreciation	1,481,200	1,480,000	1,483,710	1,487,420	1,491,140	1,494,870	1,498,610	1,502,360	1,506,120	1,509,890	1,513,660
<b>Total Expenses from Ordinary Activities</b>	1,514,240	1,513,705	1,518,080	1,522,480	1,527,080	1,531,710	1,536,370	1,541,060	1,545,790	1,550,550	1,555,340
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>											
	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue from Ordinary Activities</b>	-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>	1,514,240	1,513,705	1,518,080	1,522,480	1,527,080	1,531,710	1,536,370	1,541,060	1,545,790	1,550,550	1,555,340
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>											
	-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>	-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>	1,514,240	1,513,705	1,518,080	1,522,480	1,527,080	1,531,710	1,536,370	1,541,060	1,545,790	1,550,550	1,555,340
<b><u>CAPITAL AMOUNTS</u></b>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>	-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>											
Depreciation	(1,481,200)	(1,480,000)	(1,483,710)	(1,487,420)	(1,491,140)	(1,494,870)	(1,498,610)	(1,502,360)	(1,506,120)	(1,509,890)	(1,513,660)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>	(1,481,200)	(1,480,000)	(1,483,710)	(1,487,420)	(1,491,140)	(1,494,870)	(1,498,610)	(1,502,360)	(1,506,120)	(1,509,890)	(1,513,660)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>	33,040	33,705	34,370	35,060	35,940	36,840	37,760	38,700	39,670	40,660	41,680
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>	33,040	33,705	34,370	35,060	35,940	36,840	37,760	38,700	39,670	40,660	41,680

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Civil Engineering Services</div> <div>Transport &amp; Communication</div> <div>Parking Areas</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>											
Employee Benefits & On Costs	1,145	1,170	1,190	1,210	1,240	1,270	1,300	1,330	1,360	1,390	1,420
Materials - General	9,940	10,140	10,340	10,550	10,810	11,080	11,360	11,640	11,930	12,230	12,540
Other Expenses - Electricity	1,100	800	820	840	860	880	900	920	940	960	980
Other Expenses - Other-Council Rates	65,690	66,150	67,470	68,820	70,540	72,300	74,110	75,960	77,860	79,810	81,810
Other Expenses - Other-Council Water Usage	1,000	1,000	1,020	1,040	1,070	1,100	1,130	1,160	1,190	1,220	1,250
Depreciation	60,800	65,000	65,160	65,320	65,480	65,640	65,800	65,960	66,120	66,290	66,460
<b>Total Expenses from Ordinary Activities</b>	<b>139,675</b>	<b>144,260</b>	<b>146,000</b>	<b>147,780</b>	<b>150,000</b>	<b>152,270</b>	<b>154,600</b>	<b>156,970</b>	<b>159,400</b>	<b>161,900</b>	<b>164,460</b>
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>											
	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue from Ordinary Activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>	<b>139,675</b>	<b>144,260</b>	<b>146,000</b>	<b>147,780</b>	<b>150,000</b>	<b>152,270</b>	<b>154,600</b>	<b>156,970</b>	<b>159,400</b>	<b>161,900</b>	<b>164,460</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>											
	-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>	<b>139,675</b>	<b>144,260</b>	<b>146,000</b>	<b>147,780</b>	<b>150,000</b>	<b>152,270</b>	<b>154,600</b>	<b>156,970</b>	<b>159,400</b>	<b>161,900</b>	<b>164,460</b>
<b><u>CAPITAL AMOUNTS</u></b>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>											
Depreciation	(60,800)	(65,000)	(65,160)	(65,320)	(65,480)	(65,640)	(65,800)	(65,960)	(66,120)	(66,290)	(66,460)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>	<b>(60,800)</b>	<b>(65,000)</b>	<b>(65,160)</b>	<b>(65,320)</b>	<b>(65,480)</b>	<b>(65,640)</b>	<b>(65,800)</b>	<b>(65,960)</b>	<b>(66,120)</b>	<b>(66,290)</b>	<b>(66,460)</b>
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>78,875</b>	<b>79,260</b>	<b>80,840</b>	<b>82,460</b>	<b>84,520</b>	<b>86,630</b>	<b>88,800</b>	<b>91,010</b>	<b>93,280</b>	<b>95,610</b>	<b>98,000</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>78,875</b>	<b>79,260</b>	<b>80,840</b>	<b>82,460</b>	<b>84,520</b>	<b>86,630</b>	<b>88,800</b>	<b>91,010</b>	<b>93,280</b>	<b>95,610</b>	<b>98,000</b>



<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
	Civil Engineering Services											
	Transport & Communication											
	Footpaths	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		48,430	49,415	50,400	51,410	52,700	54,010	55,350	56,730	58,140	59,590	61,080
Materials - General		121,940	124,370	126,850	129,380	132,620	135,940	139,340	142,830	146,390	150,060	153,820
Depreciation		110,000	110,000	110,280	110,560	110,840	111,120	111,400	111,680	111,960	112,240	112,520
Total Expenses from Ordinary Activities		280,370	283,785	287,530	291,350	296,160	301,070	306,090	311,240	316,490	321,890	327,420
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		280,370	283,785	287,530	291,350	296,160	301,070	306,090	311,240	316,490	321,890	327,420
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		280,370	283,785	287,530	291,350	296,160	301,070	306,090	311,240	316,490	321,890	327,420
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - PAMP		46,800	47,735	48,690	49,665	50,905	52,180	53,485	54,830	56,190	57,595	59,035
Total Capital Amounts		46,800	47,735	48,690	49,665	50,905	52,180	53,485	54,830	56,190	57,595	59,035
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(110,000)	(110,000)	(110,280)	(110,560)	(110,840)	(111,120)	(111,400)	(111,680)	(111,960)	(112,240)	(112,520)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(110,000)	(110,000)	(110,280)	(110,560)	(110,840)	(111,120)	(111,400)	(111,680)	(111,960)	(112,240)	(112,520)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		217,170	221,520	225,940	230,455	236,225	242,130	248,175	254,390	260,720	267,245	273,935
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		217,170	221,520	225,940	230,455	236,225	242,130	248,175	254,390	260,720	267,245	273,935

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Other Transport & Communication	CURRENT BUDGET	PROPOSED BUDGET									
		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		324,790	332,750	339,400	346,190	354,840	363,720	372,820	382,140	391,690	401,480	411,520
Materials - General		2,557,545	90,050	91,850	93,690	96,030	98,430	100,880	103,410	105,990	108,640	111,360
Insurance - Property		970	1,150	1,170	1,190	1,220	1,250	1,280	1,310	1,340	1,370	1,400
Insurance - Street Lighting		170	190	190	190	190	190	190	190	190	190	190
Other Expenses - Other-Internal Plant Charges		8,410	8,610	8,780	8,960	9,180	9,410	9,650	9,890	10,140	10,390	10,650
Other Expenses - Street Lighting		164,000	139,700	142,490	145,340	148,970	152,700	156,520	160,430	164,440	168,550	172,760
Internal Plant Charges		2,260	2,330	2,380	2,430	2,490	2,550	2,610	2,680	2,750	2,820	2,890
Depreciation		8,000	8,500	8,520	8,540	8,560	8,580	8,600	8,620	8,640	8,660	8,680
<b>Total Expenses from Ordinary Activities</b>		3,066,145	583,280	594,780	606,530	621,480	636,830	652,550	668,670	685,180	702,100	719,450
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Grants - Street Lighting - Operating Grant		(62,000)	(62,000)	(63,240)	(64,500)	(65,790)	(67,430)	(69,120)	(70,850)	(72,620)	(74,440)	(76,300)
Income-Fees-RTA Works (State Roads not Controlled by Council		(390,920)	(400,500)	(408,510)	(416,690)	(427,100)	(437,780)	(448,730)	(459,950)	(471,450)	(483,230)	(495,310)
Income-Other Revenue-Other-Rural Addressing		-	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Income-Other Revenue-Other-Others		(3,000)	-	-	-	-	-	-	-	-	-	-
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R		(3,852,055)	(1,402,055)	(1,269,528)	(1,437,110)	(1,437,110)	(1,437,110)	(1,437,110)	(1,437,110)	(1,473,040)	(1,473,040)	(1,473,040)
<b>Total Revenue from Ordinary Activities</b>		(4,307,975)	(1,867,555)	(1,744,278)	(1,921,300)	(1,933,000)	(1,945,320)	(1,957,960)	(1,970,910)	(2,020,110)	(2,033,710)	(2,047,650)
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		(1,241,830)	(1,284,275)	(1,149,498)	(1,314,770)	(1,311,520)	(1,308,490)	(1,305,410)	(1,302,240)	(1,334,930)	(1,331,610)	(1,328,200)
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
Grants-Capital-Special Purpose-Transport		-	-	-	-	-	-	-	-	-	-	-
Contrib-Capital-RTA (Regional/Local Block Grant-Repair Prgm)		(544,993)	(544,993)	(558,620)	(558,620)	(558,620)	(558,620)	(572,585)	(572,585)	(572,585)	(572,585)	(586,900)
Contrib-Capital-Other-RoadWorks/Bridges		(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)
<b>Total Grants and Contributions Provided for Capital Purposes</b>		(545,793)	(545,793)	(559,420)	(559,420)	(559,420)	(559,420)	(573,385)	(573,385)	(573,385)	(573,385)	(587,700)
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		(1,787,623)	(1,830,068)	(1,708,918)	(1,874,190)	(1,870,940)	(1,867,910)	(1,878,795)	(1,875,625)	(1,908,315)	(1,904,995)	(1,915,900)
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Road Backlog Stabilisation		816,070	595,000	535,000	351,500	-	-	-	-	-	-	-
Acquisition of Assets - Road Backlock Prevention		135,000	250,000	250,000	250,000	400,000	200,000	200,000	200,000	205,000	213,000	220,000
Acquisition of Assets - New Bitumen Seals/ New Growth Assets		-	-	-	40,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Acquisition of Assets - Special Roads Projects		341,055	341,055	341,060	341,060	341,060	341,060	341,060	341,060	341,060	341,060	341,060
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>		1,292,125	1,186,055	1,126,060	982,560	941,060	741,060	741,060	741,060	746,060	754,060	761,060
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(8,000)	(8,500)	(8,520)	(8,540)	(8,560)	(8,580)	(8,600)	(8,620)	(8,640)	(8,660)	(8,680)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		(8,000)	(8,500)	(8,520)	(8,540)	(8,560)	(8,580)	(8,600)	(8,620)	(8,640)	(8,660)	(8,680)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		(503,498)	(652,513)	(591,378)	(900,170)	(938,440)	(1,135,430)	(1,146,335)	(1,143,185)	(1,170,895)	(1,159,595)	(1,163,520)
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		(503,498)	(652,513)	(591,378)	(900,170)	(938,440)	(1,135,430)	(1,146,335)	(1,143,185)	(1,170,895)	(1,159,595)	(1,163,520)

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Economic Affairs											
Sub Function	Camping Areas and caravan parks	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		1,700	1,740	1,770	1,800	1,840	1,890	1,940	1,990	2,040	2,090	2,140
Materials - General		17,040	17,380	17,730	18,080	18,530	19,000	19,470	19,960	20,460	20,980	21,500
Contracts - Cleaning		32,310	32,930	33,590	34,260	35,120	36,000	36,900	37,820	38,770	39,740	40,740
Contracts - Other		30,000	-	-	-	-	-	-	-	-	-	-
Insurance - Property		1,760	1,900	1,940	1,980	2,030	2,080	2,130	2,180	2,230	2,280	2,340
Other Expenses - Electricity		18,500	23,700	24,180	24,660	25,280	25,910	26,560	27,220	27,910	28,610	29,330
Other Expenses - Gas		-	1,500	1,530	1,560	1,600	1,640	1,680	1,720	1,760	1,800	1,850
Other Expenses - Telephone		1,615	1,240	1,260	1,280	1,320	1,360	1,400	1,440	1,480	1,520	1,560
Other Expenses - Other-Council Rates		4,550	4,430	4,520	4,610	4,730	4,850	4,970	5,090	5,220	5,350	5,480
Other Expenses - Other-Council Water Usage		3,750	4,000	4,090	4,180	4,290	4,400	4,510	4,620	4,730	4,840	4,960
Depreciation		24,250	24,250	24,300	24,350	24,400	24,450	24,500	24,550	24,600	24,650	24,700
<b>Total Expenses from Ordinary Activities</b>		135,475	113,070	114,910	116,760	119,140	121,580	124,060	126,590	129,200	131,860	134,600
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Income-Fees-Caravan Parks		(73,025)	(43,025)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)
<b>Total Revenue from Ordinary Activities</b>		(73,025)	(43,025)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)	(43,030)
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		62,450	70,045	71,880	73,730	76,110	78,550	81,030	83,560	86,170	88,830	91,570
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		62,450	70,045	71,880	73,730	76,110	78,550	81,030	83,560	86,170	88,830	91,570
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(24,250)	(24,250)	(24,300)	(24,350)	(24,400)	(24,450)	(24,500)	(24,550)	(24,600)	(24,650)	(24,700)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		(24,250)	(24,250)	(24,300)	(24,350)	(24,400)	(24,450)	(24,500)	(24,550)	(24,600)	(24,650)	(24,700)
<b>CONSOLIDATED NET (PROFIT)/LOSS</b>		38,200	45,795	47,580	49,380	51,710	54,100	56,530	59,010	61,570	64,180	66,870
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</b>		38,200	45,795	47,580	49,380	51,710	54,100	56,530	59,010	61,570	64,180	66,870



Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Economic Affairs											
Sub Function	Other Economic Affairs	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		38,330	38,400	39,160	39,940	40,950	41,970	43,020	44,100	45,200	46,330	47,480
Materials - General		84,930	85,120	86,820	88,570	90,790	93,070	95,390	97,780	100,220	102,730	105,300
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		123,260	123,520	125,980	128,510	131,740	135,040	138,410	141,880	145,420	149,060	152,780
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Income-Fees-Private Works		(112,400)	(112,400)	(114,600)	(116,860)	(119,750)	(122,700)	(125,710)	(128,810)	(131,970)	(135,220)	(138,550)
Total Revenue from Ordinary Activities		(112,400)	(112,400)	(114,600)	(116,860)	(119,750)	(122,700)	(125,710)	(128,810)	(131,970)	(135,220)	(138,550)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		10,860	11,120	11,380	11,650	11,990	12,340	12,700	13,070	13,450	13,840	14,230
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		10,860	11,120	11,380	11,650	11,990	12,340	12,700	13,070	13,450	13,840	14,230
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		10,860	11,120	11,380	11,650	11,990	12,340	12,700	13,070	13,450	13,840	14,230
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		10,860	11,120	11,380	11,650	11,990	12,340	12,700	13,070	13,450	13,840	14,230

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Development Services											
Function:	Community Services & Education	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Sub Function	Administration & Education											
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		9,620	3,330	3,390	3,450	3,540	3,630	3,720	3,820	3,920	4,020	4,120
Donations - Cultural Activities		-	-	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Depreciation		-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>		9,620	3,330	3,390	13,450	13,540	13,630	13,720	13,820	13,920	14,020	14,120
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue from Ordinary Activities</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		9,620	3,330	3,390	13,450	13,540	13,630	13,720	13,820	13,920	14,020	14,120
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		9,620	3,330	3,390	13,450	13,540	13,630	13,720	13,820	13,920	14,020	14,120
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		9,620	3,330	3,390	13,450	13,540	13,630	13,720	13,820	13,920	14,020	14,120
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		9,620	3,330	3,390	13,450	13,540	13,630	13,720	13,820	13,920	14,020	14,120

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	Development Services	Community Services & Education	Aged Person & Disabled	CURRENT BUDGET	PROPOSED BUDGET									
					2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>															
Employee Benefits & On Costs					-	-	-	-	-	-	-	-	-	-	-
Materials - General					16,370	16,700	17,030	17,370	17,800	18,240	18,690	19,160	19,640	20,140	20,650
Insurance - Property					1,290	1,410	1,430	1,460	1,490	1,520	1,550	1,580	1,620	1,660	1,700
Donations - Aged Disabled Youth & Community Service					1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060
Other Expenses - Other-Council Rates					3,370	3,590	3,660	3,730	3,820	3,920	4,020	4,120	4,220	4,330	4,440
Other Expenses - Other-Council Water Usage					13,500	13,500	13,770	14,040	14,390	14,750	15,120	15,500	15,880	16,270	16,680
Depreciation					30,000	30,000	30,090	30,180	30,270	30,360	30,450	30,540	30,630	30,720	30,810
<b>Total Expenses from Ordinary Activities</b>					65,590	66,260	67,040	67,840	68,830	69,850	70,890	71,960	73,050	74,180	75,340
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>															
Income-Other Revenue-Other-Aged Disables Youth & Community S					(21,820)	(22,480)	(22,920)	(23,380)	(23,960)	(24,560)	(25,170)	(25,790)	(26,430)	(27,100)	(27,790)
<b>Total Revenue from Ordinary Activities</b>					(21,820)	(22,480)	(22,920)	(23,380)	(23,960)	(24,560)	(25,170)	(25,790)	(26,430)	(27,100)	(27,790)
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>					43,770	43,780	44,120	44,460	44,870	45,290	45,720	46,170	46,620	47,080	47,550
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>															
					-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>					-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>					43,770	43,780	44,120	44,460	44,870	45,290	45,720	46,170	46,620	47,080	47,550
<b><u>CAPITAL AMOUNTS</u></b>															
Repayment of Loans					-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets					-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold					-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used					-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets					-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>					-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>															
Depreciation					(30,000)	(30,000)	(30,090)	(30,180)	(30,270)	(30,360)	(30,450)	(30,540)	(30,630)	(30,720)	(30,810)
Carrying amount of Assets Sold					-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>					(30,000)	(30,000)	(30,090)	(30,180)	(30,270)	(30,360)	(30,450)	(30,540)	(30,630)	(30,720)	(30,810)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>					13,770	13,780	14,030	14,280	14,600	14,930	15,270	15,630	15,990	16,360	16,740
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>															
Net Transfers to/(from) Internally Restricted Assets					-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>					13,770	13,780	14,030	14,280	14,600	14,930	15,270	15,630	15,990	16,360	16,740



<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
	Development Services											
	Community Services & Education	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
	Childrens Services											
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		23,120	28,580	29,150	29,730	30,470	31,230	32,010	32,810	33,620	34,460	35,320
Insurance - Property		5,700	6,310	6,440	6,570	6,740	6,910	7,080	7,260	7,440	7,630	7,820
Donations - Donation Program		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Donations - Aged Disabled Youth & Community Service		14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150
Other Expenses - Other-Council Rates		2,610	2,760	2,820	2,880	2,950	3,020	3,100	3,180	3,260	3,340	3,420
Other Expenses - Other-Council Water Usage		500	500	510	520	530	540	550	560	570	580	590
Depreciation		12,250	12,250	12,280	12,310	12,340	12,370	12,400	12,430	12,460	12,490	12,520
Total Expenses from Ordinary Activities		61,330	67,550	68,350	69,160	70,180	71,220	72,290	73,390	74,500	75,650	76,820
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Grants-Operating-Special Purpose-Other Aged Disabled Youth &		(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
Total Revenue from Ordinary Activities		(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		60,070	66,290	67,090	67,900	68,920	69,960	71,030	72,130	73,240	74,390	75,560
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		60,070	66,290	67,090	67,900	68,920	69,960	71,030	72,130	73,240	74,390	75,560
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(12,250)	(12,250)	(12,280)	(12,310)	(12,340)	(12,370)	(12,400)	(12,430)	(12,460)	(12,490)	(12,520)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(12,250)	(12,250)	(12,280)	(12,310)	(12,340)	(12,370)	(12,400)	(12,430)	(12,460)	(12,490)	(12,520)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>												
		47,820	54,040	54,810	55,590	56,580	57,590	58,630	59,700	60,780	61,900	63,040
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>												
		47,820	54,040	54,810	55,590	56,580	57,590	58,630	59,700	60,780	61,900	63,040

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
	Development Services											
	Housing & Community Amenities	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
	Public Cemeteries											
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		15,640	15,965	16,290	16,620	17,040	17,470	17,910	18,360	18,830	19,310	19,800
Materials - General		35,220	35,940	36,660	37,390	38,320	39,270	40,250	41,250	42,270	43,320	44,410
Contracts - Cemetery Maintenance/Grave Digging		93,220	101,630	103,670	105,750	108,390	111,100	113,870	116,720	119,640	122,630	125,700
Insurance - Property		230	250	250	250	250	250	250	250	250	250	250
Other Expenses - Electricity		-	1,500	1,530	1,560	1,600	1,640	1,680	1,720	1,760	1,800	1,850
Other Expenses - Other-Council Rates		1,350	840	860	880	900	920	940	960	980	1,000	1,020
Other Expenses - Other-Council Water Usage		750	750	770	790	810	830	850	870	890	910	930
Depreciation		20,400	24,500	24,510	24,520	24,530	24,540	24,550	24,560	24,570	24,580	24,590
<b>Total Expenses from Ordinary Activities</b>												
		166,810	181,375	184,540	187,760	191,840	196,020	200,300	204,690	209,190	213,800	218,550
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Income-Other Revenue-Other-Cemetery		(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)
<b>Total Revenue from Ordinary Activities</b>												
		(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)	(149,320)
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>												
		17,490	32,055	35,220	38,440	42,520	46,700	50,980	55,370	59,870	64,480	69,230
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>												
		17,490	32,055	35,220	38,440	42,520	46,700	50,980	55,370	59,870	64,480	69,230
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Beams		15,000	15,000	15,300	15,610	15,920	16,320	16,730	17,150	17,580	18,020	18,470
<b>Total Capital Amounts</b>												
		15,000	15,000	15,300	15,610	15,920	16,320	16,730	17,150	17,580	18,020	18,470
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(20,400)	(24,500)	(24,510)	(24,520)	(24,530)	(24,540)	(24,550)	(24,560)	(24,570)	(24,580)	(24,590)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>												
		(20,400)	(24,500)	(24,510)	(24,520)	(24,530)	(24,540)	(24,550)	(24,560)	(24,570)	(24,580)	(24,590)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>												
		12,090	22,555	26,010	29,530	33,910	38,480	43,160	47,960	52,880	57,920	63,110
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>												
		12,090	22,555	26,010	29,530	33,910	38,480	43,160	47,960	52,880	57,920	63,110

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Development Services</div> <div>Housing &amp; Community Amenities</div> <div>Public Conveniences</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>											
Employee Benefits & On Costs	119,610	122,005	124,450	126,940	130,110	133,360	136,690	140,110	143,610	147,200	150,880
Materials - General	74,690	76,040	77,560	79,100	81,080	83,110	85,190	87,320	89,510	91,750	94,060
Contracts - Cleaning	170,500	171,700	175,140	178,640	183,110	187,690	192,380	197,190	202,120	207,170	212,350
Contracts - Security	9,900	9,900	10,100	10,300	10,560	10,820	11,090	11,370	11,650	11,940	12,240
Insurance - Property	4,210	4,660	4,750	4,840	4,960	5,080	5,210	5,340	5,470	5,600	5,740
Other Expenses - Electricity	18,000	16,500	16,830	17,170	17,600	18,040	18,490	18,950	19,420	19,910	20,410
Other Expenses - Other-Council Rates	2,920	1,970	2,010	2,050	2,100	2,150	2,210	2,270	2,330	2,390	2,450
Other Expenses - Other-Council Water Usage	1,800	1,800	1,840	1,880	1,930	1,980	2,030	2,080	2,130	2,180	2,230
Depreciation	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>	<b>401,630</b>	<b>404,575</b>	<b>412,680</b>	<b>420,920</b>	<b>431,450</b>	<b>442,230</b>	<b>453,290</b>	<b>464,630</b>	<b>476,240</b>	<b>488,140</b>	<b>500,360</b>
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>											
	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue from Ordinary Activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>	<b>401,630</b>	<b>404,575</b>	<b>412,680</b>	<b>420,920</b>	<b>431,450</b>	<b>442,230</b>	<b>453,290</b>	<b>464,630</b>	<b>476,240</b>	<b>488,140</b>	<b>500,360</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>											
	-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>	<b>401,630</b>	<b>404,575</b>	<b>412,680</b>	<b>420,920</b>	<b>431,450</b>	<b>442,230</b>	<b>453,290</b>	<b>464,630</b>	<b>476,240</b>	<b>488,140</b>	<b>500,360</b>
<b><u>CAPITAL AMOUNTS</u></b>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>401,630</b>	<b>404,575</b>	<b>412,680</b>	<b>420,920</b>	<b>431,450</b>	<b>442,230</b>	<b>453,290</b>	<b>464,630</b>	<b>476,240</b>	<b>488,140</b>	<b>500,360</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>401,630</b>	<b>404,575</b>	<b>412,680</b>	<b>420,920</b>	<b>431,450</b>	<b>442,230</b>	<b>453,290</b>	<b>464,630</b>	<b>476,240</b>	<b>488,140</b>	<b>500,360</b>



Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Housing & Community Amentities Town Planning	CURRENT BUDGET	PROPOSED BUDGET									
		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		427,210	443,300	453,140	463,280	475,710	486,760	498,070	509,660	521,560	533,750	546,250
Materials - General		6,280	6,400	6,530	6,660	6,820	6,990	7,160	7,340	7,530	7,720	7,920
Other Expenses - Telephone		3,590	3,605	3,680	3,750	3,840	3,940	4,040	4,140	4,240	4,350	4,460
Donations - Heritage Assistance		51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000
Other Expenses - Other-Advertising		12,470	12,710	12,970	13,230	13,560	13,900	14,250	14,600	14,970	15,340	15,730
Depreciation		-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>		500,550	517,015	527,320	537,920	550,930	562,590	574,520	586,740	599,300	612,160	625,360
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Certificates - S149 Planning		(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)
Income-Fees-Planning & Building Regulatory		(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)
Income-Other Revenue-Other-Plan Printing Sale of Maps		(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)
Income-Other Revenue-Other-Others		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Grants-Operating-Special Purpose-Other Heritage Grants		(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)
<b>Total Revenue from Ordinary Activities</b>		(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)	(147,550)
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		353,000	369,465	379,770	390,370	403,380	415,040	426,970	439,190	451,750	464,610	477,810
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		353,000	369,465	379,770	390,370	403,380	415,040	426,970	439,190	451,750	464,610	477,810
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		353,000	369,465	379,770	390,370	403,380	415,040	426,970	439,190	451,750	464,610	477,810
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		353,000	369,465	379,770	390,370	403,380	415,040	426,970	439,190	451,750	464,610	477,810

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Development Services											
Function:	Housing & Community Amentities	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Sub Function	Other Community Amentities											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		12,170	12,390	12,640	12,900	13,220	13,540	13,870	14,220	14,580	14,950	15,330
Insurance - Property		610	680	690	700	720	740	760	780	800	820	840
Other Expenses - Other-Council Rates		13,160	13,460	13,730	14,000	14,350	14,710	15,080	15,460	15,850	16,250	16,660
Depreciation		3,000	3,000	3,010	3,020	3,030	3,040	3,050	3,060	3,070	3,080	3,090
Total Expenses from Ordinary Activities		28,940	29,530	30,070	30,620	31,320	32,030	32,760	33,520	34,300	35,100	35,920
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(11,500)	(11,500)	(11,730)	(11,960)	(12,200)	(12,510)	(12,820)	(13,140)	(13,470)	(13,810)	(14,160)
Total Revenue from Ordinary Activities		(11,500)	(11,500)	(11,730)	(11,960)	(12,200)	(12,510)	(12,820)	(13,140)	(13,470)	(13,810)	(14,160)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		17,440	18,030	18,340	18,660	19,120	19,520	19,940	20,380	20,830	21,290	21,760
<u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		17,440	18,030	18,340	18,660	19,120	19,520	19,940	20,380	20,830	21,290	21,760
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(3,000)	(3,000)	(3,010)	(3,020)	(3,030)	(3,040)	(3,050)	(3,060)	(3,070)	(3,080)	(3,090)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(3,000)	(3,000)	(3,010)	(3,020)	(3,030)	(3,040)	(3,050)	(3,060)	(3,070)	(3,080)	(3,090)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		14,440	15,030	15,330	15,640	16,090	16,480	16,890	17,320	17,760	18,210	18,670
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		14,440	15,030	15,330	15,640	16,090	16,480	16,890	17,320	17,760	18,210	18,670

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Recreation & Culture Community Centres and Halls	CURRENT BUDGET	PROPOSED BUDGET									
		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		1,945	2,020	2,050	2,080	2,110	2,140	2,170	2,200	2,230	2,260	2,290
Materials - General		28,625	29,200	29,780	30,360	31,100	31,850	32,630	33,430	34,260	35,100	35,940
Contracts - Electrical		200	200	200	200	210	220	230	240	250	260	270
Contracts - Cleaning		4,100	4,200	4,280	4,370	4,480	4,590	4,700	4,820	4,940	5,060	5,190
Contracts - Other		4,540	4,630	4,720	4,810	4,930	5,050	5,180	5,310	5,440	5,580	5,720
Contracts - Security		2,300	2,420	2,470	2,520	2,590	2,660	2,730	2,800	2,870	2,940	3,010
Insurance - Public Liability		4,840	5,440	5,550	5,660	5,800	5,950	6,100	6,250	6,410	6,570	6,730
Insurance - Property		35,910	39,780	40,570	41,380	42,410	43,460	44,550	45,660	46,800	47,970	49,160
Other Expenses - Electricity		9,300	9,100	9,280	9,460	9,700	9,950	10,200	10,450	10,710	10,970	11,250
Other Expenses - Gas		300	300	310	320	330	340	350	360	370	380	390
Other Expenses - Telephone		1,025	1,030	1,050	1,070	1,100	1,130	1,160	1,190	1,220	1,250	1,280
Donations - Rating Relief		15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100	15,100
Other Expenses - Other-Council Rates		13,410	14,260	14,550	14,840	15,220	15,600	16,000	16,410	16,830	17,250	17,680
Other Expenses - Other-Council Water Usage		1,200	1,250	1,270	1,290	1,330	1,370	1,410	1,450	1,490	1,530	1,570
Depreciation		206,700	209,700	210,210	210,720	211,230	211,740	212,260	212,780	213,300	213,820	214,340
<b>Total Expenses from Ordinary Activities</b>		<b>329,495</b>	<b>338,630</b>	<b>341,390</b>	<b>344,180</b>	<b>347,640</b>	<b>351,150</b>	<b>354,770</b>	<b>358,450</b>	<b>362,220</b>	<b>366,040</b>	<b>369,920</b>
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Income-Fees-Town Hall / Hall Hire		(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)
<b>Total Revenue from Ordinary Activities</b>		<b>(9,060)</b>	<b>(9,060)</b>	<b>(9,060)</b>	<b>(9,060)</b>	<b>(9,060)</b>	<b>(9,060)</b>	<b>(9,060)</b>	<b>(9,060)</b>	<b>(9,060)</b>	<b>(9,060)</b>	<b>(9,060)</b>
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		<b>320,435</b>	<b>329,570</b>	<b>332,330</b>	<b>335,120</b>	<b>338,580</b>	<b>342,090</b>	<b>345,710</b>	<b>349,390</b>	<b>353,160</b>	<b>356,980</b>	<b>360,860</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		<b>320,435</b>	<b>329,570</b>	<b>332,330</b>	<b>335,120</b>	<b>338,580</b>	<b>342,090</b>	<b>345,710</b>	<b>349,390</b>	<b>353,160</b>	<b>356,980</b>	<b>360,860</b>
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(206,700)	(209,700)	(210,210)	(210,720)	(211,230)	(211,740)	(212,260)	(212,780)	(213,300)	(213,820)	(214,340)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		<b>(206,700)</b>	<b>(209,700)</b>	<b>(210,210)</b>	<b>(210,720)</b>	<b>(211,230)</b>	<b>(211,740)</b>	<b>(212,260)</b>	<b>(212,780)</b>	<b>(213,300)</b>	<b>(213,820)</b>	<b>(214,340)</b>
<b>CONSOLIDATED NET (PROFIT)/LOSS</b>		<b>113,735</b>	<b>119,870</b>	<b>122,120</b>	<b>124,400</b>	<b>127,350</b>	<b>130,350</b>	<b>133,450</b>	<b>136,610</b>	<b>139,860</b>	<b>143,160</b>	<b>146,520</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</b>		<b>113,735</b>	<b>119,870</b>	<b>122,120</b>	<b>124,400</b>	<b>127,350</b>	<b>130,350</b>	<b>133,450</b>	<b>136,610</b>	<b>139,860</b>	<b>143,160</b>	<b>146,520</b>



Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Development Services											
Function:	Recreation & Culture											
Sub Function	Swimming Pools	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing Cost - Interest on Loans	-	395,040	381,490	367,390	352,720	337,450	321,560	305,030	287,820	269,920	251,290	
Materials - General	121,480	146,360	149,280	201,940	206,990	212,160	217,460	222,890	228,460	234,170	240,020	
Contracts - Sport & Recreational Facilities	150,600	135,700	138,410	141,180	144,710	148,330	152,040	155,840	159,740	163,730	167,820	
Contracts - Electrical	400	500	510	520	540	560	580	600	620	640	660	
Contracts - Security	1,300	1,300	1,330	1,360	1,390	1,420	1,460	1,500	1,540	1,580	1,620	
Insurance - Property	11,890	13,190	13,450	13,720	14,060	14,420	14,780	15,150	15,530	15,920	16,320	
Other Expenses - Electricity	91,600	94,300	96,190	98,120	100,570	103,080	105,660	108,300	111,000	113,780	116,620	
Other Expenses - Gas	55,000	60,500	61,710	62,940	64,510	66,130	67,780	69,470	71,210	72,990	74,820	
Other Expenses - Telephone	1,280	1,080	1,100	1,130	1,160	1,190	1,220	1,250	1,280	1,310	1,340	
Other Expenses - Other-Council Rates	6,650	7,590	7,740	7,900	8,100	8,300	8,510	8,720	8,940	9,170	9,400	
Other Expenses - Other-Council Water Usage	14,000	14,000	14,280	14,560	14,920	15,290	15,670	16,070	16,470	16,880	17,300	
Depreciation	73,500	74,000	74,000	74,000	74,000	74,000	74,000	74,000	74,000	74,000	74,000	
<b>Total Expenses from Ordinary Activities</b>		527,700	943,560	939,490	984,760	983,670	982,330	980,720	978,820	976,610	974,090	971,210
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Income-Other Revenue-Rental Income-Property Leases	(9,460)	(9,460)	(9,650)	(9,840)	(10,040)	(10,290)	(10,550)	(10,810)	(11,080)	(11,360)	(11,640)	
<b>Total Revenue from Ordinary Activities</b>		(9,460)	(9,460)	(9,650)	(9,840)	(10,040)	(10,290)	(10,550)	(10,810)	(11,080)	(11,360)	(11,640)
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		518,240	934,100	929,840	974,920	973,630	972,040	970,170	968,010	965,530	962,730	959,570
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
Grants-Capital-Special Purpose-Other Sport & Recreation	-	-	(7,885,270)	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	(7,885,270)	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		518,240	934,100	(6,955,430)	974,920	973,630	972,040	970,170	968,010	965,530	962,730	959,570
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans	-	333,720	347,270	361,370	376,050	391,320	407,200	423,740	440,940	458,850	477,480	
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used	-	(10,000,000)	-	-	-	-	-	-	-	-	-	
Acquisition of Assets	-	10,000,000	13,000,000	2,774,785	-	-	-	-	-	-	-	
<b>Total Capital Amounts</b>		-	333,720	13,347,270	3,136,155	376,050	391,320	407,200	423,740	440,940	458,850	477,480
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation	(73,500)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Non-Cash Items</b>		(73,500)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		444,740	1,193,820	6,317,840	4,037,075	1,275,680	1,289,360	1,303,370	1,317,750	1,332,470	1,347,580	1,363,050
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets	-	-	(5,114,730)	(2,774,785)	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		444,740	1,193,820	1,203,110	1,262,290	1,275,680	1,289,360	1,303,370	1,317,750	1,332,470	1,347,580	1,363,050

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Environmental Compliance		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
	Public Order & Safety												
	Enforcement of Regs												
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>													
Employee Benefits & On Costs			5,135	5,240	5,340	5,450	5,590	5,730	5,870	6,020	6,170	6,320	6,480
Materials - General			1,120	1,140	1,160	1,180	1,210	1,240	1,270	1,300	1,330	1,360	1,390
Depreciation			-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>			6,255	6,380	6,500	6,630	6,800	6,970	7,140	7,320	7,500	7,680	7,870
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>													
Income-Other Revenue-Other Fines			(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)
Income-Other Revenue-Other-Others			(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
<b>Total Revenue from Ordinary Activities</b>			(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>			(4,045)	(3,920)	(3,800)	(3,670)	(3,500)	(3,330)	(3,160)	(2,980)	(2,800)	(2,620)	(2,430)
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>													
			-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>			-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>			(4,045)	(3,920)	(3,800)	(3,670)	(3,500)	(3,330)	(3,160)	(2,980)	(2,800)	(2,620)	(2,430)
<b><u>CAPITAL AMOUNTS</u></b>													
Repayment of Loans			-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used			-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets			-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>			-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>													
Depreciation			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>			-	-	-	-	-	-	-	-	-	-	-
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>			(4,045)	(3,920)	(3,800)	(3,670)	(3,500)	(3,330)	(3,160)	(2,980)	(2,800)	(2,620)	(2,430)
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>													
Net Transfers to/(from) Internally Restricted Assets			-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>			(4,045)	(3,920)	(3,800)	(3,670)	(3,500)	(3,330)	(3,160)	(2,980)	(2,800)	(2,620)	(2,430)

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Environmental Compliance											
Function:	Public Order & Safety	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Sub Function	Animal Control											
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		262,720	230,370	235,810	241,450	248,350	254,560	260,940	267,460	274,150	280,990	288,010
Materials - General		67,010	67,950	69,310	74,890	76,770	78,680	80,660	82,670	84,720	86,850	89,030
Insurance - Property		340	340	350	360	370	380	390	400	410	420	430
Other Expenses - Telephone		2,050	1,030	1,050	1,070	1,100	1,130	1,160	1,190	1,220	1,250	1,280
Other Expenses - Other-Council Rates		2,110	2,170	2,210	2,250	2,310	2,370	2,430	2,490	2,550	2,610	2,680
Other Expenses - Other-Council Water Usage		250	250	260	270	280	290	300	310	320	330	340
Depreciation		2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
<b>Total Expenses from Ordinary Activities</b>		336,980	304,610	311,490	322,790	331,680	339,910	348,380	357,020	365,870	374,950	384,270
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Income-Fees-Registration Fees		(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)
Income-Other Revenue-Other Fines		(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Income-Other Revenue-Other-Sale Dogs.Animals/Microchipping		(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)
<b>Total Revenue from Ordinary Activities</b>		(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		327,570	295,200	302,080	313,380	322,270	330,500	338,970	347,610	356,460	365,540	374,860
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		327,570	295,200	302,080	313,380	322,270	330,500	338,970	347,610	356,460	365,540	374,860
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		325,070	292,700	299,580	310,880	319,770	328,000	336,470	345,110	353,960	363,040	372,360
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		325,070	292,700	299,580	310,880	319,770	328,000	336,470	345,110	353,960	363,040	372,360



Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Environmental Compliance											
Function:	Environment											
Sub Function	Noxious Plants and Insect/Vermin Control	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		146,445	149,805	153,170	156,620	160,890	164,870	168,960	173,150	177,450	181,850	186,340
Materials - General		95,895	97,790	99,740	101,740	104,280	106,890	109,590	112,330	115,120	117,990	120,930
Other Expenses - Telephone		2,000	1,000	1,020	1,040	1,070	1,100	1,130	1,160	1,190	1,220	1,250
Contributions - Other		-	-	-	-	-	-	-	-	-	-	-
Internal Plant Charges		10,000	10,000	10,200	10,400	10,660	10,930	11,200	11,480	11,770	12,060	12,360
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		254,340	258,595	264,130	269,800	276,900	283,790	290,880	298,120	305,530	313,120	320,880
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Planning & Building Regulatory		(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Grants-Operating-Special Purpose-Other Noxious Weeds		(105,000)	(105,860)	(107,970)	(110,110)	(112,870)	(115,700)	(118,590)	(121,550)	(124,610)	(127,730)	(130,910)
Total Revenue from Ordinary Activities		(105,400)	(106,260)	(108,370)	(110,510)	(113,270)	(116,100)	(118,990)	(121,950)	(125,010)	(128,130)	(131,310)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		148,940	152,335	155,760	159,290	163,630	167,690	171,890	176,170	180,520	184,990	189,570
<u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		148,940	152,335	155,760	159,290	163,630	167,690	171,890	176,170	180,520	184,990	189,570
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		148,940	152,335	155,760	159,290	163,630	167,690	171,890	176,170	180,520	184,990	189,570
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		148,940	152,335	155,760	159,290	163,630	167,690	171,890	176,170	180,520	184,990	189,570

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Environmental Engineering Services											
Function:	Administration	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Sub Function	Administration											
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		207,410	209,110	214,930	220,990	228,190	233,840	239,640	245,610	251,710	257,950	264,330
Materials - General		10,590	10,790	11,000	11,210	11,490	11,770	12,050	12,350	12,650	12,960	13,280
Other Expenses - Other-Printing Stationary		1,140	1,160	1,180	1,200	1,240	1,280	1,320	1,360	1,400	1,440	1,480
Depreciation		-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>		219,140	221,060	227,110	233,400	240,920	246,890	253,010	259,320	265,760	272,350	279,090
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue from Ordinary Activities</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		219,140	221,060	227,110	233,400	240,920	246,890	253,010	259,320	265,760	272,350	279,090
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		219,140	221,060	227,110	233,400	240,920	246,890	253,010	259,320	265,760	272,350	279,090
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		219,140	221,060	227,110	233,400	240,920	246,890	253,010	259,320	265,760	272,350	279,090
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		219,140	221,060	227,110	233,400	240,920	246,890	253,010	259,320	265,760	272,350	279,090

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	Environmental Engineering Services	Health	Health	CURRENT BUDGET	PROPOSED BUDGET									
					2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>															
Employee Benefits & On Costs					194,505	142,370	145,530	148,780	152,780	156,320	159,950	163,670	167,490	171,400	175,410
Materials - General					17,150	17,500	17,860	18,220	18,680	19,140	19,610	20,100	20,600	21,110	21,630
Contracts - Waste Services					2,760	5,000	5,100	5,200	5,330	5,460	5,600	5,740	5,880	6,030	6,180
Legal - Other Services					1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Telephone					2,565	2,575	2,630	2,680	2,750	2,820	2,890	2,960	3,030	3,110	3,190
Other Expenses - Other-Advertising					1,140	1,160	1,180	1,200	1,230	1,260	1,290	1,320	1,350	1,380	1,410
Other Expenses - Internal Overheads Allocations					(454,000)	(380,910)	(388,520)	(396,290)	(406,190)	(416,340)	(426,750)	(437,420)	(448,360)	(459,570)	(471,070)
Depreciation					-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>					(234,880)	(211,305)	(215,220)	(219,210)	(224,420)	(230,340)	(236,410)	(242,630)	(249,010)	(255,540)	(262,250)
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>															
Income-Fees-Planning & Building Regulatory					(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)	(33,750)
Income-Other Revenue-Other-Sundry Health Services					(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
<b>Total Revenue from Ordinary Activities</b>					(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)	(34,250)
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>					(269,130)	(245,555)	(249,470)	(253,460)	(258,670)	(264,590)	(270,660)	(276,880)	(283,260)	(289,790)	(296,500)
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>															
					-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>					-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>					(269,130)	(245,555)	(249,470)	(253,460)	(258,670)	(264,590)	(270,660)	(276,880)	(283,260)	(289,790)	(296,500)
<b><u>CAPITAL AMOUNTS</u></b>															
Repayment of Loans					-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets					-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold					-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used					-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets					-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>					-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>															
Depreciation					-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold					-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>					-	-	-	-	-	-	-	-	-	-	-
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>					(269,130)	(245,555)	(249,470)	(253,460)	(258,670)	(264,590)	(270,660)	(276,880)	(283,260)	(289,790)	(296,500)
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>															
Net Transfers to/(from) Internally Restricted Assets					-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>					(269,130)	(245,555)	(249,470)	(253,460)	(258,670)	(264,590)	(270,660)	(276,880)	(283,260)	(289,790)	(296,500)



Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Environment Solid Waste Management	CURRENT BUDGET	PROPOSED BUDGET									
		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		1,580,100	1,723,225	1,762,400	1,802,660	1,852,480	1,898,420	1,945,490	1,993,760	2,043,240	2,093,980	2,146,000
Borrowing Cost - Interest on Loans		30,940	24,780	18,440	11,900	5,160	-	-	-	-	-	-
Materials - General		465,800	1,044,455	1,065,330	1,086,620	1,113,780	1,141,640	1,170,170	1,199,410	1,229,410	1,260,150	1,291,610
Contracts - Waste Services		233,300	234,100	238,780	243,550	249,640	255,880	262,280	268,840	275,560	282,450	289,510
Contracts - Cleaning		4,600	4,800	4,900	5,000	5,120	5,240	5,380	5,520	5,660	5,800	5,940
Other Expenses - Bad & Doubtful Debts		-	5,000	5,010	5,020	5,030	5,040	5,050	5,060	5,070	5,080	5,090
Insurance - Property		5,110	5,830	5,940	6,050	6,190	6,340	6,490	6,640	6,800	6,960	7,130
Other Expenses - Electricity		8,900	7,600	7,750	7,910	8,110	8,310	8,520	8,730	8,950	9,170	9,400
Other Expenses - Telephone		5,715	5,120	5,220	5,320	5,460	5,600	5,740	5,890	6,040	6,190	6,340
Other Expenses - Internet		515	-	-	-	-	-	-	-	-	-	-
Other Expenses - Other-Council Rates		26,560	27,570	28,120	28,680	29,370	30,070	30,790	31,520	32,260	33,020	33,790
Other Expenses - Other-Council Water Usage		2,950	2,950	3,010	3,080	3,160	3,240	3,320	3,410	3,500	3,590	3,680
Other Expenses - Other-Internal Plant Charges		91,200	121,600	124,030	126,520	129,680	132,920	136,240	139,640	143,120	146,690	150,350
Other Expenses - Internal Overheads Allocations		572,970	490,510	500,320	510,330	523,080	536,150	549,550	563,300	577,390	591,820	606,610
Internal Plant Charges		587,580	680,490	694,100	707,980	725,680	743,820	762,410	781,460	801,000	821,030	841,550
Depreciation		379,200	383,700	389,910	396,240	397,230	398,220	399,210	400,210	401,210	402,210	403,210
<b>Total Expenses from Ordinary Activities</b>		<b>3,995,440</b>	<b>4,761,730</b>	<b>4,853,260</b>	<b>4,946,860</b>	<b>5,059,170</b>	<b>5,170,890</b>	<b>5,290,640</b>	<b>5,413,390</b>	<b>5,539,210</b>	<b>5,668,140</b>	<b>5,800,210</b>
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Fees - Waste Domestic		(2,575,770)	(2,668,954)	(2,722,340)	(2,776,790)	(2,832,320)	(2,903,120)	(2,975,700)	(3,050,090)	(3,126,350)	(3,204,500)	(3,284,610)
Fees - Waste Domestic		110,675	110,675	112,890	115,150	117,450	120,390	123,400	126,490	129,650	132,890	136,220
Fees - Waste Commercial		(764,940)	(773,525)	(789,000)	(804,780)	(820,880)	(841,400)	(862,440)	(884,000)	(906,100)	(928,750)	(951,970)
Other - Miscellaneous Other - Sundry Income		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Income-User Charges - Domestic Waste Management Service		-	-	-	-	-	-	-	-	-	-	-
Income-User Charges -Waste Management Service (Not Domestic)		(800,795)	(1,403,352)	(1,431,410)	(1,460,030)	(1,492,200)	(1,529,500)	(1,567,740)	(1,606,920)	(1,647,110)	(1,688,280)	(1,730,470)
Income-Other Revenue-Other-Sulo Bin Sales		(14,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Other Revenue-Other-Sales Old Materials		(65,000)	(146,080)	(149,000)	(151,980)	(155,020)	(158,900)	(162,870)	(166,940)	(171,110)	(175,390)	(175,390)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-DW		(60,510)	(60,510)	(60,510)	(60,510)	(60,510)	(60,510)	(60,510)	(60,510)	(60,510)	(60,510)	(60,510)
<b>Total Revenue from Ordinary Activities</b>		<b>(4,171,340)</b>	<b>(4,955,746)</b>	<b>(5,053,370)</b>	<b>(5,152,940)</b>	<b>(5,257,480)</b>	<b>(5,387,040)</b>	<b>(5,519,860)</b>	<b>(5,655,970)</b>	<b>(5,795,530)</b>	<b>(5,938,540)</b>	<b>(6,080,730)</b>
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		<b>(175,900)</b>	<b>(194,016)</b>	<b>(200,110)</b>	<b>(206,080)</b>	<b>(198,310)</b>	<b>(216,150)</b>	<b>(229,220)</b>	<b>(242,580)</b>	<b>(256,320)</b>	<b>(270,400)</b>	<b>(280,520)</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		<b>(175,900)</b>	<b>(194,016)</b>	<b>(200,110)</b>	<b>(206,080)</b>	<b>(198,310)</b>	<b>(216,150)</b>	<b>(229,220)</b>	<b>(242,580)</b>	<b>(256,320)</b>	<b>(270,400)</b>	<b>(280,520)</b>
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		202,340	208,500	214,840	221,380	227,480	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>		<b>202,340</b>	<b>208,500</b>	<b>214,840</b>	<b>221,380</b>	<b>227,480</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(379,200)	(383,700)	(389,910)	(396,240)	(397,230)	(398,220)	(399,210)	(400,210)	(401,210)	(402,210)	(403,210)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		<b>(379,200)</b>	<b>(383,700)</b>	<b>(389,910)</b>	<b>(396,240)</b>	<b>(397,230)</b>	<b>(398,220)</b>	<b>(399,210)</b>	<b>(400,210)</b>	<b>(401,210)</b>	<b>(402,210)</b>	<b>(403,210)</b>
<b>CONSOLIDATED NET (PROFIT)/LOSS</b>		<b>(352,760)</b>	<b>(369,216)</b>	<b>(375,180)</b>	<b>(380,940)</b>	<b>(368,060)</b>	<b>(614,370)</b>	<b>(628,430)</b>	<b>(642,790)</b>	<b>(657,530)</b>	<b>(672,610)</b>	<b>(683,730)</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		350,000	364,215	370,080	375,740	362,730	608,910	622,830	637,050	651,650	666,580	677,550
<b>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</b>		<b>(2,760)</b>	<b>(5,001)</b>	<b>(5,100)</b>	<b>(5,200)</b>	<b>(5,330)</b>	<b>(5,460)</b>	<b>(5,600)</b>	<b>(5,740)</b>	<b>(5,880)</b>	<b>(6,030)</b>	<b>(6,180)</b>

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Environmental Engineering Services</div> <div>Water Supplies</div> <div>Water Supplies</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>											
Employee Benefits & On Costs	1,162,045	1,323,005	1,354,670	1,387,340	1,427,190	1,462,160	1,497,970	1,534,650	1,572,220	1,610,740	1,650,240
Borrowing Cost - Interest on Overdraft	100	100	100	100	100	100	100	100	100	100	100
Borrowing Cost - Interest on Loans	18,620	5,120	-	-	-	-	-	-	-	-	-
Materials - General	937,625	937,625	956,350	975,440	999,830	1,024,830	1,050,430	1,076,650	1,103,590	1,131,170	1,159,500
Contracts - Electrical	5,300	5,800	5,910	6,020	6,190	6,360	6,530	6,700	6,890	7,080	7,270
Contracts - Security	5,500	5,500	5,610	5,720	5,860	6,010	6,160	6,310	6,470	6,630	6,800
Consultants - General	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Legal - General Advice	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Bad & Doubtful Debts	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Insurance - Property	74,720	82,420	84,060	85,730	87,880	90,080	92,330	94,630	96,980	99,390	101,890
Other Expenses - Electricity	705,000	706,400	720,530	734,940	753,310	772,150	791,450	811,240	831,530	852,330	873,630
Other Expenses - Gas	3,750	3,750	3,830	3,910	4,010	4,110	4,210	4,320	4,430	4,540	4,650
Other Expenses - Telephone	13,515	13,250	13,510	13,770	14,120	14,480	14,840	15,210	15,590	15,970	16,380
Other Expenses - Internet	720	800	820	840	860	880	900	920	940	960	980
Donations - Other	500	500	500	500	500	500	500	500	500	500	500
Other Expenses - Other Levies	100,000	100,000	102,010	104,060	106,660	109,320	112,050	114,850	117,720	120,670	123,690
Other Expenses - Other-Advertising	2,000	2,000	2,040	2,080	2,130	2,180	2,240	2,300	2,360	2,420	2,480
Other Expenses - Other-Postage & Freight	8,120	8,120	8,280	8,440	8,700	8,960	9,230	9,510	9,800	10,100	10,400
Other Expenses - Other-Printing Stationary	1,120	1,120	1,140	1,160	1,190	1,230	1,270	1,310	1,350	1,390	1,430
Other Expenses - Other-Council Rates	19,470	19,820	20,220	20,620	21,140	21,670	22,210	22,760	23,330	23,910	24,510
Other Expenses - Other-Council Water Usage	6,700	6,700	6,830	6,960	7,140	7,320	7,510	7,700	7,890	8,090	8,300
Other Expenses - Internal Overheads Allocations	825,170	852,080	869,110	886,490	908,660	931,370	954,650	978,510	1,002,970	1,028,040	1,053,750
Other Expenses-Small Plant Charged to Other Funds	17,340	17,770	18,130	18,490	18,950	19,420	19,910	20,410	20,920	21,440	21,980
Internal Plant Charges	25,390	25,390	25,890	26,410	27,080	27,760	28,450	29,160	29,890	30,640	31,410
Depreciation	1,606,000	1,626,000	1,630,070	1,634,150	1,638,240	1,642,340	1,646,450	1,650,570	1,654,700	1,658,840	1,662,990
<b>Total Expenses from Ordinary Activities</b>	<b>5,545,705</b>	<b>5,750,270</b>	<b>5,836,610</b>	<b>5,930,170</b>	<b>6,046,740</b>	<b>6,160,230</b>	<b>6,276,390</b>	<b>6,395,310</b>	<b>6,517,170</b>	<b>6,641,950</b>	<b>6,769,880</b>
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>											
Fees - Water Availability	(2,454,750)	(2,593,825)	(2,645,700)	(2,698,610)	(2,752,580)	(2,821,390)	(2,891,930)	(2,964,220)	(3,038,330)	(3,114,300)	(3,192,150)
Fees - Water Usage	(2,885,760)	(2,979,570)	(3,039,160)	(3,099,960)	(3,161,990)	(3,241,060)	(3,322,080)	(3,405,130)	(3,490,260)	(3,577,510)	(3,666,950)
Other - Lease Rental Income	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Fees-Private Works	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)	(37,000)
Income-Interest-Cash & Investments	(64,000)	(84,000)	(140,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)	(182,000)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-Wa	(68,250)	(68,250)	(68,250)	(68,250)	(68,250)	(68,250)	(68,250)	(68,250)	(68,250)	(68,250)	(68,250)
Grants-Operating-Special Purpose-Water Supplies	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue from Ordinary Activities</b>	<b>(5,522,760)</b>	<b>(5,775,645)</b>	<b>(5,943,110)</b>	<b>(6,098,820)</b>	<b>(6,214,820)</b>	<b>(6,362,700)</b>	<b>(6,514,260)</b>	<b>(6,669,600)</b>	<b>(6,828,840)</b>	<b>(6,992,060)</b>	<b>(7,159,350)</b>
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>	<b>22,945</b>	<b>(25,375)</b>	<b>(106,500)</b>	<b>(168,650)</b>	<b>(168,080)</b>	<b>(202,470)</b>	<b>(237,870)</b>	<b>(274,290)</b>	<b>(311,670)</b>	<b>(350,110)</b>	<b>(389,470)</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>											
Contrib-Capital-Section 64-Water	(135,000)	(139,000)	(100,000)	(58,000)	(58,000)	(59,000)	(58,000)	(59,000)	(58,000)	(57,000)	(58,000)
<b>Total Grants and Contributions Provided for Capital Purposes</b>	<b>(135,000)</b>	<b>(139,000)</b>	<b>(100,000)</b>	<b>(58,000)</b>	<b>(58,000)</b>	<b>(59,000)</b>	<b>(58,000)</b>	<b>(59,000)</b>	<b>(58,000)</b>	<b>(57,000)</b>	<b>(58,000)</b>
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>	<b>(112,055)</b>	<b>(164,375)</b>	<b>(206,500)</b>	<b>(226,650)</b>	<b>(226,080)</b>	<b>(261,470)</b>	<b>(295,870)</b>	<b>(333,290)</b>	<b>(369,670)</b>	<b>(407,110)</b>	<b>(447,470)</b>

<b><u>CAPITAL AMOUNTS</u></b>											
Repayment of Loans	241,560	190,020	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	1,504,200	1,616,200	1,835,190	1,859,400	1,862,840	1,902,410	1,940,340	1,982,650	2,023,330	2,064,410	2,108,910
<b>Total Capital Amounts</b>	<b>1,745,760</b>	<b>1,806,220</b>	<b>1,835,190</b>	<b>1,859,400</b>	<b>1,862,840</b>	<b>1,902,410</b>	<b>1,940,340</b>	<b>1,982,650</b>	<b>2,023,330</b>	<b>2,064,410</b>	<b>2,108,910</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>											
Depreciation	(1,606,000)	(1,626,000)	(1,630,070)	(1,634,150)	(1,638,240)	(1,642,340)	(1,646,450)	(1,650,570)	(1,654,700)	(1,658,840)	(1,662,990)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>	<b>(1,606,000)</b>	<b>(1,626,000)</b>	<b>(1,630,070)</b>	<b>(1,634,150)</b>	<b>(1,638,240)</b>	<b>(1,642,340)</b>	<b>(1,646,450)</b>	<b>(1,650,570)</b>	<b>(1,654,700)</b>	<b>(1,658,840)</b>	<b>(1,662,990)</b>
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>27,705</b>	<b>15,845</b>	<b>(1,380)</b>	<b>(1,400)</b>	<b>(1,480)</b>	<b>(1,400)</b>	<b>(1,980)</b>	<b>(1,210)</b>	<b>(1,040)</b>	<b>(1,540)</b>	<b>(1,550)</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>											
Net Transfers to/(from) Internally Restricted Assets	(30,000)	(17,000)	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>(2,295)</b>	<b>(1,155)</b>	<b>(1,380)</b>	<b>(1,400)</b>	<b>(1,480)</b>	<b>(1,400)</b>	<b>(1,980)</b>	<b>(1,210)</b>	<b>(1,040)</b>	<b>(1,540)</b>	<b>(1,550)</b>



Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Environmental Engineering Services											
Function:	Sewerage Services	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Sub Function	Sewerage Services											
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		607,245	595,715	632,470	647,180	665,280	681,550	698,230	715,310	732,830	750,790	769,190
Borrowing Cost - Interest on Overdraft		100	100	100	100	100	100	100	100	100	100	100
Borrowing Cost - Interest on Loans		31,380	22,720	13,270	3,090	-	-	-	-	-	-	-
Materials - General		416,375	456,875	466,000	475,300	487,190	499,350	511,840	524,630	537,750	551,210	564,990
Contracts - Electrical		5,300	5,500	5,610	5,720	5,860	6,000	6,150	6,310	6,470	6,630	6,790
Contracts - Other		-	-	-	-	-	220,000	-	-	-	-	-
Consultants - General		3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
Legal - General Advice		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Bad & Doubtful Debts		-	5,000	5,010	5,020	5,030	5,040	5,050	5,060	5,070	5,080	5,090
Insurance - Property		40,540	44,720	45,600	46,500	47,660	48,850	50,060	51,300	52,570	53,870	55,210
Other Expenses - Electricity		150,600	160,900	164,120	167,410	171,590	175,880	180,280	184,790	189,410	194,150	199,000
Other Expenses - Telephone		1,975	1,950	1,990	2,030	2,080	2,130	2,180	2,230	2,280	2,330	2,380
Other Expenses - Other-Postage & Freight		290	290	300	310	320	330	340	350	360	370	380
Other Expenses - Other-Council Rates		18,670	19,080	19,460	19,850	20,350	20,860	21,380	21,920	22,470	23,030	23,610
Other Expenses - Other-Council Water Usage		5,000	5,000	5,100	5,200	5,330	5,460	5,590	5,720	5,860	6,000	6,140
Other Expenses - Other-Internal Plant Charges		46,380	46,380	47,310	48,250	49,460	50,700	51,960	53,260	54,590	55,950	57,350
Other Expenses - Internal Overheads Allocations		682,880	714,140	728,420	742,980	761,540	780,580	800,100	820,100	840,610	861,630	883,160
Other Expenses-Small Plant Charged to Other Funds		17,340	17,770	18,130	18,490	18,950	19,420	19,910	20,410	20,920	21,440	21,980
Internal Plant Charges		13,240	13,240	13,500	13,770	14,120	14,470	14,830	15,200	15,580	15,970	16,370
Depreciation		1,066,500	1,076,500	1,079,190	1,081,880	1,084,580	1,087,290	1,090,000	1,092,720	1,095,450	1,098,180	1,100,920
<b>Total Expenses from Ordinary Activities</b>		<b>3,108,315</b>	<b>3,190,380</b>	<b>3,250,080</b>	<b>3,287,580</b>	<b>3,343,940</b>	<b>3,622,510</b>	<b>3,462,500</b>	<b>3,523,910</b>	<b>3,586,820</b>	<b>3,651,230</b>	<b>3,717,160</b>
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Fees - Sewer Availability		(2,935,760)	(3,099,301)	(3,223,280)	(3,303,860)	(3,386,450)	(3,471,100)	(3,557,880)	(3,646,840)	(3,738,020)	(3,831,470)	(3,927,260)
Other - Miscellaneous Other - Sundry Income		(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Fees-Private Works		(8,100)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)
Income-Interest-Cash & Investments		(41,000)	(60,000)	(100,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
Grants-Operating-Special Purpose-Sewerage Services		(23,650)	(16,950)	(9,840)	(1,310)	-	-	-	-	-	-	-
<b>Total Revenue from Ordinary Activities</b>		<b>(3,021,510)</b>	<b>(3,207,251)</b>	<b>(3,364,120)</b>	<b>(3,466,170)</b>	<b>(3,547,450)</b>	<b>(3,632,100)</b>	<b>(3,718,880)</b>	<b>(3,807,840)</b>	<b>(3,899,020)</b>	<b>(3,992,470)</b>	<b>(4,088,260)</b>
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		<b>86,805</b>	<b>(16,871)</b>	<b>(114,040)</b>	<b>(178,590)</b>	<b>(203,510)</b>	<b>(9,590)</b>	<b>(256,380)</b>	<b>(283,930)</b>	<b>(312,200)</b>	<b>(341,240)</b>	<b>(371,100)</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
Contrib-Capital-Section 64-Sewer		(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
<b>Total Grants and Contributions Provided for Capital Purposes</b>		<b>(30,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		<b>56,805</b>	<b>(46,871)</b>	<b>(144,040)</b>	<b>(208,590)</b>	<b>(233,510)</b>	<b>(39,590)</b>	<b>(286,380)</b>	<b>(313,930)</b>	<b>(342,200)</b>	<b>(371,240)</b>	<b>(401,100)</b>

<b><u>CAPITAL AMOUNTS</u></b>											
Repayment of Loans	209,240	217,900	227,350	177,380	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	838,190	1,331,690	994,840	1,112,040	1,316,780	1,125,640	1,374,570	1,405,570	1,436,650	1,467,800	1,500,030
<b>Total Capital Amounts</b>	<b>1,047,430</b>	<b>1,549,590</b>	<b>1,222,190</b>	<b>1,289,420</b>	<b>1,316,780</b>	<b>1,125,640</b>	<b>1,374,570</b>	<b>1,405,570</b>	<b>1,436,650</b>	<b>1,467,800</b>	<b>1,500,030</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>											
Depreciation	(1,066,500)	(1,076,500)	(1,079,190)	(1,081,880)	(1,084,580)	(1,087,290)	(1,090,000)	(1,092,720)	(1,095,450)	(1,098,180)	(1,100,920)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>	<b>(1,066,500)</b>	<b>(1,076,500)</b>	<b>(1,079,190)</b>	<b>(1,081,880)</b>	<b>(1,084,580)</b>	<b>(1,087,290)</b>	<b>(1,090,000)</b>	<b>(1,092,720)</b>	<b>(1,095,450)</b>	<b>(1,098,180)</b>	<b>(1,100,920)</b>
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>37,735</b>	<b>426,219</b>	<b>(1,040)</b>	<b>(1,050)</b>	<b>(1,310)</b>	<b>(1,240)</b>	<b>(1,810)</b>	<b>(1,080)</b>	<b>(1,000)</b>	<b>(1,620)</b>	<b>(1,990)</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>											
Net Transfers to/(from) Internally Restricted Assets	(40,000)	(427,500)	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>(2,265)</b>	<b>(1,281)</b>	<b>(1,040)</b>	<b>(1,050)</b>	<b>(1,310)</b>	<b>(1,240)</b>	<b>(1,810)</b>	<b>(1,080)</b>	<b>(1,000)</b>	<b>(1,620)</b>	<b>(1,990)</b>

Division	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Business Services											
Function:	Administration	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Sub Function	Administration											
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		1,081,435	932,380	956,840	982,270	1,012,610	1,036,720	1,061,460	1,086,790	1,112,730	1,139,350	1,166,630
Materials - General		199,980	203,340	207,400	211,520	216,800	222,230	227,770	233,490	239,320	245,310	251,450
Contracts - Infrastructure		7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Contracts - Cleaning		72,500	73,100	74,560	76,050	77,950	79,900	81,900	83,950	86,050	88,200	90,410
Contracts - Security		4,800	4,800	4,900	5,000	5,130	5,260	5,390	5,520	5,660	5,800	5,950
Fleet - Operators Wages		51,500	51,500	52,530	53,580	55,080	56,620	58,210	59,840	61,520	63,240	65,010
Fleet - Mechanic Wages		333,979	359,859	367,060	374,400	384,880	395,660	406,740	418,130	429,840	441,880	454,250
Fleet - Repairs by Non Council Entities		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Fleet - Parts		750,000	750,000	765,000	780,300	799,810	819,810	840,310	861,320	882,850	904,920	927,540
Fleet - Tyres		250,000	250,000	255,000	260,100	266,600	273,270	280,100	287,100	294,280	301,640	309,180
Fleet - Oils		40,000	40,000	40,800	41,620	42,660	43,730	44,820	45,940	47,090	48,270	49,480
Fleet - Blades/Cutting Edges		50,000	50,000	51,000	52,020	53,320	54,650	56,020	57,420	58,860	60,330	61,840
Fleet - Miscellaneous		240,000	237,802	242,560	247,410	253,590	259,930	266,430	273,090	279,910	286,910	294,090
Fleet - Accident Expenses		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Fleet - Fuel Costs		850,000	1,284,100	1,309,780	1,335,980	1,369,380	1,403,610	1,438,700	1,474,670	1,511,540	1,549,330	1,588,060
Fleet - Vehicle Registration Costs		190,000	205,000	209,100	213,280	218,610	224,080	229,680	235,420	241,310	247,340	253,520
Fleet - Insurances		270,630	304,890	310,990	317,210	325,140	333,270	341,600	350,140	358,890	367,860	377,060
Legal - General Advice		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Councillors - Election Expenses		35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Insurance - Property		27,840	31,800	32,430	33,080	33,900	34,750	35,610	36,500	37,410	38,350	39,310
Insurance - Councillors & Officers		49,450	53,970	55,050	56,150	57,550	58,990	60,460	61,970	63,520	65,110	66,740
Insurance - Other		23,150	24,580	25,070	25,570	26,210	26,870	27,540	28,230	28,940	29,660	30,400
Other Expenses - Electricity		31,800	31,500	32,130	32,780	33,600	34,440	35,310	36,200	37,110	38,040	38,990
Other Expenses - Gas		10,900	5,500	5,610	5,720	5,860	6,010	6,160	6,310	6,460	6,620	6,790
Other Expenses - Telephone		68,405	67,550	68,910	70,280	72,040	73,840	75,680	77,560	79,490	81,480	83,520
Donations - Cultural Activities		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Contributions - Other		3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300
Other Expenses - Other-Advertising		9,160	9,340	9,530	9,720	9,960	10,210	10,470	10,730	11,000	11,280	11,560
Other Expenses - Other-Postage & Freight		30,390	31,000	31,620	32,250	33,220	34,220	35,250	36,310	37,400	38,520	39,680
Other Expenses - Other-Printing Stationary		31,740	32,370	33,020	33,680	34,690	35,730	36,800	37,900	39,040	40,210	41,420
Other Expenses - Other-Subscriptions		39,700	39,700	39,700	39,700	39,700	39,700	39,700	39,700	39,700	39,700	39,700
Other Expenses - Other-Council Rates		22,920	23,540	24,010	24,490	25,100	25,730	26,370	27,030	27,710	28,410	29,120
Other Expenses - Other-Council Water Usage		2,500	2,500	2,550	2,600	2,670	2,740	2,810	2,880	2,950	3,020	3,100
Other Expenses - Other-Security		1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Other Expenses - Photocopier Costs		32,470	33,120	33,780	34,460	35,150	35,850	36,570	37,300	38,050	38,810	39,590
Other Expenses-Small Plant Charged to Other Funds		(142,400)	(145,930)	(148,850)	(151,830)	(155,630)	(159,520)	(163,510)	(167,600)	(171,790)	(176,080)	(180,480)
Internal Plant Charges		3,000	3,000	3,060	3,120	3,200	3,280	3,360	3,440	3,530	3,620	3,710
Depreciation		1,365,650	1,598,000	1,602,000	1,606,000	1,610,010	1,614,030	1,618,060	1,622,100	1,626,150	1,630,210	1,634,280
<b>Total Expenses from Ordinary Activities</b>		6,081,199	6,678,011	6,786,840	6,898,210	7,038,490	7,175,310	7,315,470	7,459,080	7,606,220	7,757,040	7,911,600

<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>											
Income-Other Revenue-Rental Income-Property Leases	(6,000)	(6,000)	(6,120)	(6,240)	(6,360)	(6,520)	(6,680)	(6,850)	(7,020)	(7,200)	(7,380)
Income-Other Revenue-Miscellaneous Sales	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)
Income-Other Revenue-Other-Book Sales	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Income-Other Revenue-Other-Others	(2,700)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Internal - Plant Charges	(5,372,250)	(6,042,200)	(6,106,340)	(6,259,000)	(6,415,480)	(6,575,870)	(6,740,270)	(6,908,780)	(7,081,500)	(7,258,540)	(7,440,000)
Internal - Plant Charges - Private Usage	(5,000)	(6,500)	(6,660)	(6,830)	(7,000)	(7,180)	(7,360)	(7,540)	(7,730)	(7,920)	(8,120)
<b>Total Revenue from Ordinary Activities</b>	<b>(5,386,600)</b>	<b>(6,058,350)</b>	<b>(6,122,770)</b>	<b>(6,275,720)</b>	<b>(6,432,490)</b>	<b>(6,593,220)</b>	<b>(6,757,960)</b>	<b>(6,926,820)</b>	<b>(7,099,900)</b>	<b>(7,277,310)</b>	<b>(7,459,150)</b>
<b><u>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</u></b>	<b>694,599</b>	<b>619,661</b>	<b>664,070</b>	<b>622,490</b>	<b>606,000</b>	<b>582,090</b>	<b>557,510</b>	<b>532,260</b>	<b>506,320</b>	<b>479,730</b>	<b>452,450</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>											
	-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><u>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</u></b>	<b>694,599</b>	<b>619,661</b>	<b>664,070</b>	<b>622,490</b>	<b>606,000</b>	<b>582,090</b>	<b>557,510</b>	<b>532,260</b>	<b>506,320</b>	<b>479,730</b>	<b>452,450</b>
<b><u>CAPITAL AMOUNTS</u></b>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	694,770	663,000	413,250	360,000	640,000	232,000	502,000	255,000	396,000	400,000	382,000
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Fleet Purchases	2,461,344	1,735,990	3,174,456	1,959,291	3,466,180	2,104,472	2,384,522	2,382,866	2,412,160	2,454,236	2,461,344
Acquisition of Assets - Office Furniture & Equipment	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
Acquisition of Assets - Art Prize	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Acquisition of Assets - Strategic Capital Infrastructure Program	515,000	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>	<b>3,680,814</b>	<b>2,408,690</b>	<b>3,597,406</b>	<b>2,328,991</b>	<b>4,115,880</b>	<b>2,346,172</b>	<b>2,896,222</b>	<b>2,647,566</b>	<b>2,817,860</b>	<b>2,863,936</b>	<b>2,853,044</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>											
Depreciation	(1,365,650)	(1,598,000)	(1,602,000)	(1,606,000)	(1,610,010)	(1,614,030)	(1,618,060)	(1,622,100)	(1,626,150)	(1,630,210)	(1,634,280)
Carrying amount of Assets Sold	(694,770)	(663,000)	(413,250)	(360,000)	(640,000)	(232,000)	(502,000)	(255,000)	(396,000)	(400,000)	(382,000)
<b>Total Non-Cash Items</b>	<b>(2,060,420)</b>	<b>(2,261,000)</b>	<b>(2,015,250)</b>	<b>(1,966,000)</b>	<b>(2,250,010)</b>	<b>(1,846,030)</b>	<b>(2,120,060)</b>	<b>(1,877,100)</b>	<b>(2,022,150)</b>	<b>(2,030,210)</b>	<b>(2,016,280)</b>
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>2,314,993</b>	<b>767,351</b>	<b>2,246,226</b>	<b>985,481</b>	<b>2,471,870</b>	<b>1,082,232</b>	<b>1,333,672</b>	<b>1,302,726</b>	<b>1,302,030</b>	<b>1,313,456</b>	<b>1,289,214</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>											
Net Transfers to/(from) Internally Restricted Assets	(107,094)	827,409	(621,756)	398,209	(724,770)	401,558	353,438	314,134	373,090	330,974	424,136
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>	<b>2,207,899</b>	<b>1,594,760</b>	<b>1,624,470</b>	<b>1,383,690</b>	<b>1,747,100</b>	<b>1,483,790</b>	<b>1,687,110</b>	<b>1,616,860</b>	<b>1,675,120</b>	<b>1,644,430</b>	<b>1,713,350</b>



Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Public Order & Safety Fire Serv Levy,Fire Protect,Emerg Serv	CURRENT BUDGET	PROPOSED BUDGET									
		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Materials - General		362,870	367,590	373,730	379,980	387,970	396,140	404,510	413,100	421,900	430,910	440,150
Contracts - Electrical		200	200	200	200	210	220	230	240	250	260	270
Contracts - Cleaning		10,200	10,300	10,510	10,720	10,980	11,250	11,540	11,830	12,130	12,430	12,740
Contracts - Other		13,450	13,470	13,740	14,010	14,360	14,720	15,090	15,470	15,860	16,260	16,670
Contracts - Security		800	800	820	840	860	880	900	920	940	960	980
Insurance - Property		1,430	1,580	1,610	1,640	1,680	1,720	1,760	1,800	1,840	1,880	1,920
Other Expenses - Electricity		20,800	18,600	18,970	19,350	19,840	20,330	20,840	21,360	21,890	22,440	23,000
Other Expenses - Telephone		8,910	9,015	9,200	9,380	9,610	9,840	10,080	10,320	10,570	10,830	11,100
Other Expenses - Emergency Services Levy		558,550	531,085	541,700	552,540	566,350	580,510	595,030	609,900	625,140	640,780	656,800
Other Expenses - Other-Advertising		500	500	510	520	530	540	550	560	570	580	590
Other Expenses - Other-Printing Stationary		420	420	430	440	450	460	470	480	490	500	520
Other Expenses - Other-Council Rates		15,970	16,010	16,330	16,650	17,070	17,500	17,940	18,390	18,850	19,320	19,810
Other Expenses - Other-Council Water Usage		1,700	1,700	1,740	1,780	1,830	1,880	1,930	1,990	2,050	2,110	2,170
Depreciation		253,850	258,650	259,290	259,930	260,580	261,230	261,880	262,530	263,180	263,830	264,480
<b>Total Expenses from Ordinary Activities</b>		<b>1,253,650</b>	<b>1,233,920</b>	<b>1,252,780</b>	<b>1,271,980</b>	<b>1,296,320</b>	<b>1,321,220</b>	<b>1,346,750</b>	<b>1,372,890</b>	<b>1,399,660</b>	<b>1,427,090</b>	<b>1,455,200</b>
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Grants-Operating-Special Purpose-NSW Rural Fire Service		(182,650)	(183,950)	(186,330)	(188,750)	(191,850)	(195,000)	(198,270)	(201,600)	(205,020)	(208,540)	(212,130)
<b>Total Revenue from Ordinary Activities</b>		<b>(182,650)</b>	<b>(183,950)</b>	<b>(186,330)</b>	<b>(188,750)</b>	<b>(191,850)</b>	<b>(195,000)</b>	<b>(198,270)</b>	<b>(201,600)</b>	<b>(205,020)</b>	<b>(208,540)</b>	<b>(212,130)</b>
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		<b>1,071,000</b>	<b>1,049,970</b>	<b>1,066,450</b>	<b>1,083,230</b>	<b>1,104,470</b>	<b>1,126,220</b>	<b>1,148,480</b>	<b>1,171,290</b>	<b>1,194,640</b>	<b>1,218,550</b>	<b>1,243,070</b>
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
Grants-Capital-Special Purpose-NSW Rural Fire Service		(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
<b>Total Grants and Contributions Provided for Capital Purposes</b>		<b>(200,000)</b>	<b>(200,000)</b>	<b>(200,000)</b>	<b>(200,000)</b>	<b>(200,000)</b>	<b>(200,000)</b>	<b>(200,000)</b>	<b>(200,000)</b>	<b>(200,000)</b>	<b>(200,000)</b>	<b>(200,000)</b>
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		<b>871,000</b>	<b>849,970</b>	<b>866,450</b>	<b>883,230</b>	<b>904,470</b>	<b>926,220</b>	<b>948,480</b>	<b>971,290</b>	<b>994,640</b>	<b>1,018,550</b>	<b>1,043,070</b>
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - RFS Equipment		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Acquisition of Assets - SES Equipment		7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150
<b>Total Capital Amounts</b>		<b>207,150</b>	<b>207,150</b>	<b>207,150</b>	<b>207,150</b>	<b>207,150</b>	<b>207,150</b>	<b>207,150</b>	<b>207,150</b>	<b>207,150</b>	<b>207,150</b>	<b>207,150</b>
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(253,850)	(258,650)	(259,290)	(259,930)	(260,580)	(261,230)	(261,880)	(262,530)	(263,180)	(263,830)	(264,480)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		<b>(253,850)</b>	<b>(258,650)</b>	<b>(259,290)</b>	<b>(259,930)</b>	<b>(260,580)</b>	<b>(261,230)</b>	<b>(261,880)</b>	<b>(262,530)</b>	<b>(263,180)</b>	<b>(263,830)</b>	<b>(264,480)</b>
<b>CONSOLIDATED NET (PROFIT)/LOSS</b>		<b>824,300</b>	<b>798,470</b>	<b>814,310</b>	<b>830,450</b>	<b>851,040</b>	<b>872,140</b>	<b>893,750</b>	<b>915,910</b>	<b>938,610</b>	<b>961,870</b>	<b>985,740</b>
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</b>		<b>824,300</b>	<b>798,470</b>	<b>814,310</b>	<b>830,450</b>	<b>851,040</b>	<b>872,140</b>	<b>893,750</b>	<b>915,910</b>	<b>938,610</b>	<b>961,870</b>	<b>985,740</b>

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	<div>Corporate and Economic Services</div> <div>Business Services</div> <div>Recreation &amp; Culture</div> <div>Other Cultural Services</div>	CURRENT BUDGET	PROPOSED BUDGET									
		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		845	870	900	930	960	990	1,020	1,050	1,080	1,110	1,140
Materials - General		10,980	31,210	31,640	32,070	32,620	33,190	33,770	34,360	34,970	35,590	36,230
Contracts - Cleaning		540	550	560	570	580	590	600	620	640	660	680
Insurance - Property		1,000	1,020	1,040	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Other Expenses - Electricity		1,400	1,600	1,630	1,660	1,700	1,740	1,780	1,820	1,870	1,920	1,970
Donations - Donation Program		20,050	20,050	20,050	20,050	20,050	20,050	20,050	20,050	20,050	20,050	20,050
Donations - Cultural Activities		48,250	28,250	28,250	38,250	38,250	38,250	38,250	38,250	38,250	38,250	38,250
Donations - Sports Assistance Scheme		19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500
General - Membership to Associations		12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900
Depreciation		11,000	25,000	25,040	25,080	25,120	25,160	25,200	25,240	25,280	25,320	25,360
<b>Total Expenses from Ordinary Activities</b>		126,465	140,950	141,510	152,070	152,770	153,490	154,220	154,970	155,750	156,540	157,350
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue from Ordinary Activities</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		126,465	140,950	141,510	152,070	152,770	153,490	154,220	154,970	155,750	156,540	157,350
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		126,465	140,950	141,510	152,070	152,770	153,490	154,220	154,970	155,750	156,540	157,350
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(11,000)	(25,000)	(25,040)	(25,080)	(25,120)	(25,160)	(25,200)	(25,240)	(25,280)	(25,320)	(25,360)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		(11,000)	(25,000)	(25,040)	(25,080)	(25,120)	(25,160)	(25,200)	(25,240)	(25,280)	(25,320)	(25,360)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		115,465	115,950	116,470	126,990	127,650	128,330	129,020	129,730	130,470	131,220	131,990
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		115,465	115,950	116,470	126,990	127,650	128,330	129,020	129,730	130,470	131,220	131,990

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Recreation & Culture Other Sport & Recreation	CURRENT BUDGET	PROPOSED BUDGET									
		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		-	12,000	12,240	12,480	12,790	13,110	13,440	13,770	14,110	14,470	14,830
Materials - General	68,520	57,540	58,700	59,870	61,370	62,900	64,480	66,090	67,750	69,440	71,170	
Insurance - Property	2,210	6,500	6,630	6,760	6,930	7,110	7,290	7,470	7,660	7,850	8,040	
Other Expenses - Electricity	9,900	12,000	12,240	12,480	12,790	13,110	13,440	13,780	14,120	14,470	14,830	
Other Expenses - Gas	-	2,500	2,550	2,600	2,670	2,740	2,810	2,880	2,950	3,020	3,100	
Other Expenses - Internet	1,540	1,545	1,580	1,610	1,650	1,690	1,730	1,770	1,810	1,860	1,910	
Donations - Donation Program	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
Other Expenses - Other-Council Rates	1,880	1,950	1,990	2,030	2,080	2,130	2,180	2,240	2,300	2,360	2,420	
Other Expenses - Other-Council Water Usage	6,000	6,000	6,120	6,240	6,400	6,560	6,720	6,890	7,060	7,240	7,420	
Depreciation	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Expenses from Ordinary Activities</b>		94,050	104,035	106,050	108,070	110,680	113,350	116,090	118,890	121,760	124,710	127,720
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Contrib-Operating-Other-Tourism	(70,000)	(79,835)	(81,450)	(83,070)	(85,150)	(87,280)	(89,460)	(91,700)	(93,990)	(96,340)	(98,750)	
<b>Total Revenue from Ordinary Activities</b>	(70,000)	(79,835)	(81,450)	(83,070)	(85,150)	(87,280)	(89,460)	(91,700)	(93,990)	(96,340)	(98,750)	
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>	24,050	24,200	24,600	25,000	25,530	26,070	26,630	27,190	27,770	28,370	28,970	
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
Grants-Capital-Special Purpose-Other Sport & Recreation	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Grants and Contributions Provided for Capital Purposes</b>	-	-	-	-	-	-	-	-	-	-	-	
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>	24,050	24,200	24,600	25,000	25,530	26,070	26,630	27,190	27,770	28,370	28,970	
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Capital Amounts</b>	-	-	-	-	-	-	-	-	-	-	-	
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Non-Cash Items</b>	-	-	-	-	-	-	-	-	-	-	-	
<b>CONSOLIDATED NET (PROFIT)/LOSS</b>	24,050	24,200	24,600	25,000	25,530	26,070	26,630	27,190	27,770	28,370	28,970	
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	
<b>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</b>	24,050	24,200	24,600	25,000	25,530	26,070	26,630	27,190	27,770	28,370	28,970	

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Corporate and Economic Services	Business Services	Transport & Communication	Aerodromes							
	CURRENT BUDGET	PROPOSED BUDGET									
	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>											
Employee Benefits & On Costs	26,720	27,260	27,800	28,350	29,060	29,790	30,530	31,290	32,070	32,870	33,690
Materials - General	93,310	95,180	97,080	99,020	101,500	104,040	106,640	109,300	112,030	114,830	117,700
Contracts - Cleaning	11,100	11,200	11,420	11,650	11,940	12,240	12,550	12,860	13,180	13,510	13,850
Contracts - Security	1,600	1,600	1,630	1,660	1,700	1,740	1,780	1,820	1,870	1,920	1,970
Insurance - Property	2,630	2,910	2,970	3,030	3,100	3,180	3,260	3,340	3,420	3,500	3,590
Other Expenses - Electricity	3,700	3,500	3,570	3,640	3,730	3,820	3,920	4,020	4,120	4,220	4,320
Other Expenses - Telephone	5,125	4,635	4,730	4,820	4,940	5,060	5,190	5,320	5,450	5,590	5,730
Other Expenses - Other-Council Rates	11,830	12,040	12,280	12,520	12,830	13,150	13,480	13,820	14,160	14,510	14,870
Other Expenses - Other-Council Water Usage	400	400	410	420	430	440	450	460	470	480	490
Depreciation	232,500	233,500	234,090	234,680	235,270	235,860	236,450	237,040	237,630	238,220	238,820
Total Expenses from Ordinary Activities	388,915	392,225	395,980	399,790	404,500	409,320	414,250	419,270	424,400	429,650	435,030
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	388,915	392,225	395,980	399,790	404,500	409,320	414,250	419,270	424,400	429,650	435,030
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	388,915	392,225	395,980	399,790	404,500	409,320	414,250	419,270	424,400	429,650	435,030
<b><u>CAPITAL AMOUNTS</u></b>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>											
Depreciation	(232,500)	(233,500)	(234,090)	(234,680)	(235,270)	(235,860)	(236,450)	(237,040)	(237,630)	(238,220)	(238,820)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(232,500)	(233,500)	(234,090)	(234,680)	(235,270)	(235,860)	(236,450)	(237,040)	(237,630)	(238,220)	(238,820)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>											
	156,415	158,725	161,890	165,110	169,230	173,460	177,800	182,230	186,770	191,430	196,210
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>											
	156,415	158,725	161,890	165,110	169,230	173,460	177,800	182,230	186,770	191,430	196,210



Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Economic Affairs Other Economic Affairs	CURRENT BUDGET	PROPOSED BUDGET									
		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		404,710	401,225	410,800	420,700	432,800	443,400	454,270	465,420	476,850	488,540	500,530
Materials - General		481,500	477,789	541,280	563,350	577,442	591,863	606,630	621,785	637,325	653,245	669,595
Contracts - Cleaning		34,600	34,900	35,600	36,310	37,220	38,150	39,110	40,090	41,090	42,120	43,170
Contracts - Security		16,100	16,130	16,450	16,780	17,200	17,630	18,070	18,520	18,980	19,450	19,940
Insurance - Property		35,110	35,120	35,820	36,540	37,440	38,370	39,330	40,310	41,320	42,350	43,410
Other Expenses - Electricity		8,600	8,700	8,870	9,050	9,280	9,520	9,760	10,010	10,260	10,520	10,780
Other Expenses - Gas		2,000	1,900	1,940	1,980	2,030	2,080	2,140	2,200	2,250	2,300	2,360
Other Expenses - Telephone		5,690	3,655	3,730	3,800	3,890	3,990	4,090	4,200	4,310	4,420	4,530
Contributions - Other		21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600
Other Expenses - Other-Bank Fees		1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Other Expenses - Other-Advertising		2,100	10,140	10,340	10,550	10,810	11,080	11,360	11,640	11,930	12,230	12,540
Other Expenses - Other-Postage & Freight		290	300	310	320	330	340	350	360	370	380	390
Other Expenses - Other-Printing Stationary		1,440	1,470	1,500	1,530	1,580	1,630	1,680	1,730	1,780	1,830	1,880
Other Expenses - Other-Subscriptions		730	730	730	730	730	730	730	730	730	730	730
Other Expenses - Other-Council Rates		231,760	227,140	231,690	236,320	242,230	248,280	254,490	260,860	267,370	274,040	280,890
Other Expenses - Other-Council Water Usage		10,350	9,850	10,050	10,250	10,510	10,770	11,040	11,310	11,590	11,880	12,180
Other Expenses - Photocopier Costs		2,160	2,200	2,240	2,280	2,330	2,380	2,430	2,480	2,530	2,580	2,630
Depreciation		113,150	103,150	103,410	103,670	103,930	104,190	104,450	104,710	104,970	105,230	105,490
Total Expenses from Ordinary Activities		1,373,290	1,357,399	1,437,760	1,477,160	1,512,752	1,547,403	1,582,930	1,619,355	1,656,655	1,694,845	1,734,045
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Income-Other Revenue-Rental Income-Property Leases		(95,460)	(95,460)	(97,370)	(99,320)	(101,300)	(103,840)	(106,440)	(109,110)	(111,840)	(114,640)	(117,510)
Income-Other Revenue-Other-Tourism		(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)
Total Revenue from Ordinary Activities		(166,840)	(166,840)	(168,750)	(170,700)	(172,680)	(175,220)	(177,820)	(180,490)	(183,220)	(186,020)	(188,890)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,206,450	1,190,559	1,269,010	1,306,460	1,340,072	1,372,183	1,405,110	1,438,865	1,473,435	1,508,825	1,545,155
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,206,450	1,190,559	1,269,010	1,306,460	1,340,072	1,372,183	1,405,110	1,438,865	1,473,435	1,508,825	1,545,155
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(113,150)	(103,150)	(103,410)	(103,670)	(103,930)	(104,190)	(104,450)	(104,710)	(104,970)	(105,230)	(105,490)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(113,150)	(103,150)	(103,410)	(103,670)	(103,930)	(104,190)	(104,450)	(104,710)	(104,970)	(105,230)	(105,490)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>												
		1,093,300	1,087,409	1,165,600	1,202,790	1,236,142	1,267,993	1,300,660	1,334,155	1,368,465	1,403,595	1,439,665
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>												
		1,093,300	1,087,409	1,165,600	1,202,790	1,236,142	1,267,993	1,300,660	1,334,155	1,368,465	1,403,595	1,439,665

<div>DivisionCorporate and Economic Services</div> <div>Branch(Dept):Executive Services</div> <div>Function:Governance</div> <div>Sub FunctionGovernance</div>		CURRENT BUDGET	PROPOSED BUDGET									
		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		12,000	22,560	23,590	24,660	25,010	25,460	25,920	26,390	26,870	27,370	27,880
Materials - General		3,960	4,040	4,120	4,210	4,310	4,410	4,520	4,640	4,760	4,880	5,000
Councillors - Mayoral Fee		27,060	27,600	28,150	28,710	29,430	30,170	30,920	31,690	32,480	33,290	34,120
Councillors - Councillors Fees		112,000	114,240	116,520	118,850	121,820	124,870	127,990	131,190	134,470	137,830	141,280
Councillors - Councillors (include Mayor) Expenses		33,700	34,370	35,060	35,760	36,650	37,570	38,510	39,470	40,460	41,470	42,510
Councillors - Delegates Expenses		43,100	43,960	44,840	45,740	46,880	48,050	49,250	50,480	51,740	53,030	54,360
Councillors - Travelling & Accommodation		22,590	23,040	23,500	23,970	24,570	25,180	25,810	26,460	27,120	27,800	28,500
Other Expenses - Telephone		1,540	1,540	1,570	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900
Other Expenses - Other-Advertising		1,870	1,910	1,950	1,990	2,040	2,090	2,140	2,190	2,240	2,300	2,360
Other Expenses - Other-Printing Stationary		1,300	1,330	1,360	1,390	1,430	1,470	1,510	1,560	1,610	1,660	1,710
Depreciation		-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>		259,120	274,590	280,660	286,880	293,780	300,950	308,290	315,830	323,550	331,480	339,620
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue from Ordinary Activities</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		259,120	274,590	280,660	286,880	293,780	300,950	308,290	315,830	323,550	331,480	339,620
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		259,120	274,590	280,660	286,880	293,780	300,950	308,290	315,830	323,550	331,480	339,620
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Amounts</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		259,120	274,590	280,660	286,880	293,780	300,950	308,290	315,830	323,550	331,480	339,620
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		259,120	274,590	280,660	286,880	293,780	300,950	308,290	315,830	323,550	331,480	339,620

Division	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Executive Services											
Function:	Administration	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Sub Function	Administration											
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		1,343,300	1,562,570	1,591,740	1,621,830	1,658,790	1,692,080	1,726,220	1,761,180	1,797,040	1,833,770	1,871,430
Materials - General		16,120	18,140	18,500	18,870	19,340	200,820	176,310	147,820	135,340	119,370	104,410
Consultants - General		1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Insurance - Other		4,820	4,820	4,920	5,020	5,150	5,280	5,410	5,550	5,690	5,830	5,980
Other Expenses - Telephone		8,305	8,035	8,200	8,370	8,580	8,800	9,020	9,250	9,480	9,720	9,960
Donations - Donation Program		42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850
Donations - Other		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Other Expenses - Other-Advertising		340	350	360	370	380	390	400	410	420	430	440
Other Expenses - Other-Postage & Freight		290	300	310	320	330	340	350	360	370	380	390
Other Expenses - Other-Printing Stationary		800	820	840	860	890	920	950	980	1,010	1,040	1,070
Depreciation		-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>		1,420,325	1,641,385	1,671,220	1,701,990	1,739,810	1,954,980	1,965,010	1,971,900	1,995,700	2,016,890	2,040,030
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Income-Other Revenue-Other-Workers Comp Premium Adjustment		(25,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
<b>Total Revenue from Ordinary Activities</b>		(25,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		1,395,325	1,591,385	1,621,220	1,651,990	1,689,810	1,904,980	1,915,010	1,921,900	1,945,700	1,966,890	1,990,030
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>		-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>		1,395,325	1,591,385	1,621,220	1,651,990	1,689,810	1,904,980	1,915,010	1,921,900	1,945,700	1,966,890	1,990,030
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Energy Efficiency Program		40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Acquisition of Assets - Community Buildingm Partnership Program		-	-	-	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Acquisition of Assets - Minor Community Infrastructure Assets		100,000	80,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
<b>Total Capital Amounts</b>		140,000	120,000	220,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>		-	-	-	-	-	-	-	-	-	-	-
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		1,535,325	1,711,385	1,841,220	1,931,990	1,969,810	2,184,980	2,195,010	2,201,900	2,225,700	2,246,890	2,270,030
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</b>		1,535,325	1,711,385	1,841,220	1,931,990	1,969,810	2,184,980	2,195,010	2,201,900	2,225,700	2,246,890	2,270,030

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
	Financial Services											
	Administration	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Administration												
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs	(727,500)	(781,460)	(734,920)	(739,990)	(795,150)	(815,490)	(836,330)	(857,710)	(879,610)	(902,050)	(925,060)	
Borrowing Cost - Interest on Overdraft	500	500	500	500	500	500	500	500	500	500	500	
Materials - General	44,660	45,560	46,460	47,380	48,560	49,780	51,020	52,290	53,600	54,920	56,290	
Contracts - Electrical	400	400	410	420	430	440	450	460	470	480	490	
Contracts - Cleaning	27,700	27,900	28,460	29,030	29,760	30,500	31,260	32,040	32,840	33,660	34,500	
Contracts - Other	3,100	3,160	3,220	3,280	3,360	3,440	3,530	3,620	3,710	3,800	3,900	
Contracts - Security	4,800	4,800	4,900	5,000	5,130	5,260	5,390	5,520	5,660	5,800	5,950	
Consultants - General	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
Audit Services-Audit Services	105,200	112,500	114,750	117,050	119,970	122,970	126,040	129,190	132,420	135,730	139,120	
Other Expenses - Bad & Doubtful Debts	3,140	3,150	3,160	3,170	3,180	3,190	3,200	3,210	3,220	3,230	3,240	
Insurance - Property	12,370	13,700	13,980	14,260	14,620	14,980	15,350	15,730	16,120	16,520	16,930	
Other Expenses - Electricity	10,800	10,900	11,120	11,340	11,620	11,910	12,200	12,510	12,830	13,150	13,480	
Other Expenses - Gas	500	500	510	520	530	540	550	560	570	580	590	
Other Expenses - Telephone	6,150	5,925	6,040	6,160	6,310	6,460	6,620	6,790	6,960	7,130	7,300	
Other Expenses - Other-Bank Fees	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	
Other Expenses - Other-Valuation Fees	71,500	72,930	74,390	75,880	77,780	79,720	81,710	83,750	85,840	87,990	90,190	
Other Expenses - Other-Advertising	5,740	5,850	5,970	6,090	6,240	6,400	6,560	6,720	6,890	7,060	7,240	
Other Expenses - Other-Postage & Freight	13,730	14,000	14,280	14,570	15,010	15,460	15,920	16,400	16,890	17,400	17,920	
Other Expenses - Other-Printing Stationary	26,980	27,520	28,070	28,630	29,490	30,380	31,290	32,230	33,190	34,190	35,220	
Other Expenses - Other-Council Rates	9,750	9,990	10,190	10,400	10,660	10,920	11,190	11,470	11,750	12,050	12,360	
Other Expenses - Other-Council Water Usage	3,400	3,400	3,470	3,540	3,630	3,720	3,810	3,900	4,000	4,100	4,200	
Other Expenses - Internal Overheads Allocations	(1,784,230)	(1,842,670)	(1,879,520)	(1,917,110)	(1,965,040)	(2,014,170)	(2,064,530)	(2,116,140)	(2,169,050)	(2,223,270)	(2,278,830)	
Other Expenses-Small Plant Charged to Other Funds	10,900	11,170	11,390	11,620	11,910	12,210	12,520	12,830	13,150	13,480	13,820	
Depreciation	410,850	432,400	433,490	434,580	435,670	436,760	437,860	438,960	440,060	441,160	442,260	
<b>Total Expenses from Ordinary Activities</b>		(1,694,510)	(1,772,825)	(1,754,630)	(1,788,630)	(1,880,780)	(1,939,070)	(1,998,840)	(2,060,120)	(2,122,940)	(2,187,340)	(2,253,340)
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Income-Fees-Certificates - 603 Certificates	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)	(29,400)
Income-Other Revenue-Other-Plan Printing Sale of Maps	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)
Income-Other Revenue-Other-Sales Old Materials	(1,000)	(1,000)	(1,020)	(1,040)	(1,060)	(1,090)	(1,120)	(1,150)	(1,180)	(1,210)	(1,210)	(1,210)
Income-Other Revenue-Other-Others	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)
Rates - Residential	(14,314,005)	(14,613,780)	(14,979,140)	(15,353,620)	(15,737,450)	(16,130,880)	(16,534,150)	(16,947,500)	(17,371,190)	(17,805,480)	(18,250,630)	
Fees - Storm Water	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450
Interest - Ordinary Rates	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)
Other - Legal Fees Recovery	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)
Grants - Financial Assistance Grant	(4,280,000)	(4,365,600)	(4,452,910)	(4,541,970)	(4,632,810)	(4,725,470)	(4,819,980)	(4,916,380)	(5,014,710)	(5,115,000)	(5,217,300)	(5,217,300)
Grants - Pensioners Rebate Subsidy	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)	(186,940)
Income-Interest-Cash & Investments	(394,000)	(510,000)	(680,000)	(884,000)	(884,000)	(884,000)	(884,000)	(884,000)	(884,000)	(884,000)	(884,000)	(884,000)
<b>Total Revenue from Ordinary Activities</b>		(19,235,795)	(19,737,170)	(20,359,860)	(21,027,420)	(21,502,110)	(21,988,230)	(22,486,040)	(22,995,820)	(23,517,870)	(24,052,480)	(24,599,930)
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>		(20,930,305)	(21,509,995)	(22,114,490)	(22,816,050)	(23,382,890)	(23,927,300)	(24,484,880)	(25,055,940)	(25,640,810)	(26,239,820)	(26,853,270)



<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>	-	-	-	-	-	-	-	-	-	-
<b><i>Total Grants and Contributions Provided for Capital Purposes</i></b>	-	-	-	-	-	-	-	-	-	-
<b><i>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</i></b>	(20,930,305)	(21,509,995)	(22,114,490)	(22,816,050)	(23,382,890)	(23,927,300)	(24,484,880)	(25,055,940)	(25,640,810)	(26,239,820)
<b><u>CAPITAL AMOUNTS</u></b>										
Repayment of Loans	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-
<b><i>Total Capital Amounts</i></b>	-	-	-	-	-	-	-	-	-	-
<b><u>ADD BACK NON-CASH ITEMS</u></b>										
Depreciation	(410,850)	(432,400)	(433,490)	(434,580)	(435,670)	(436,760)	(437,860)	(438,960)	(440,060)	(441,160)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-
<b><i>Total Non-Cash Items</i></b>	(410,850)	(432,400)	(433,490)	(434,580)	(435,670)	(436,760)	(437,860)	(438,960)	(440,060)	(441,160)
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>	(21,341,155)	(21,942,395)	(22,547,980)	(23,250,630)	(23,818,560)	(24,364,060)	(24,922,740)	(25,494,900)	(26,080,870)	(26,680,980)
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>										
Net Transfers to/(from) Internally Restricted Assets	(150,000)	(109,000)	(100,000)	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>	(21,491,155)	(22,051,395)	(22,647,980)	(23,250,630)	(23,818,560)	(24,364,060)	(24,922,740)	(25,494,900)	(26,080,870)	(26,680,980)

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET										
	Information Services		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
	Administration												
	Administration												
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>													
Employee Benefits & On Costs			562,590	508,080	520,280	532,880	548,280	561,840	575,730	589,960	604,560	619,530	634,880
Materials - General			520,450	603,630	615,690	627,990	643,680	659,770	676,260	693,170	710,510	728,260	746,470
Contracts - IT Maintenance & Support			174,400	177,890	181,450	185,080	189,710	194,450	199,310	204,290	209,400	214,640	220,010
Contracts - Security			1,120	1,140	1,160	1,180	1,210	1,240	1,270	1,300	1,330	1,360	1,390
Insurance - Property			30	30	30	30	30	30	30	30	30	30	30
Other Expenses - Telephone			30,965	15,115	15,410	15,720	16,120	16,520	16,940	17,370	17,800	18,250	18,700
Other Expenses - Internet			54,510	54,590	55,680	56,790	58,210	59,670	61,160	62,690	64,260	65,870	67,520
Other Expenses - Other-Postage & Freight			290	300	310	320	330	340	350	360	370	380	390
Other Expenses - Other-Printing Stationary			3,490	3,560	3,630	3,700	3,810	3,920	4,040	4,160	4,280	4,410	4,540
Depreciation			-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Ordinary Activities</b>			1,347,845	1,364,335	1,393,640	1,423,690	1,461,380	1,497,780	1,535,090	1,573,330	1,612,540	1,652,730	1,693,930
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>													
			-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue from Ordinary Activities</b>			-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</b>			1,347,845	1,364,335	1,393,640	1,423,690	1,461,380	1,497,780	1,535,090	1,573,330	1,612,540	1,652,730	1,693,930
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>													
			-	-	-	-	-	-	-	-	-	-	-
<b>Total Grants and Contributions Provided for Capital Purposes</b>			-	-	-	-	-	-	-	-	-	-	-
<b>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</b>			1,347,845	1,364,335	1,393,640	1,423,690	1,461,380	1,497,780	1,535,090	1,573,330	1,612,540	1,652,730	1,693,930
<b><u>CAPITAL AMOUNTS</u></b>													
Repayment of Loans			-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used			-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Computer Equipment			147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
<b>Total Capital Amounts</b>			147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
<b><u>ADD BACK NON-CASH ITEMS</u></b>													
Depreciation			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Cash Items</b>			-	-	-	-	-	-	-	-	-	-	-
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>			1,495,335	1,511,825	1,541,130	1,571,180	1,608,870	1,645,270	1,682,580	1,720,820	1,760,030	1,800,220	1,841,420
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>													
Net Transfers to/(from) Internally Restricted Assets			-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>			1,495,335	1,511,825	1,541,130	1,571,180	1,608,870	1,645,270	1,682,580	1,720,820	1,760,030	1,800,220	1,841,420

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Information Services Recreation & Culture Public Libraries	CURRENT BUDGET	PROPOSED BUDGET									
		2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		572,785	588,405	602,610	617,280	635,150	650,670	666,580	682,880	699,590	716,730	734,300
Materials - General		107,045	109,190	111,350	113,580	116,420	119,340	122,320	125,370	128,500	131,710	135,020
Contracts - Cleaning		33,300	33,600	34,270	34,960	35,830	36,730	37,650	38,590	39,550	40,540	41,550
Contracts - IT Maintenance & Support		7,270	7,420	7,570	7,720	7,910	8,110	8,310	8,520	8,730	8,950	9,170
Contracts - Security		4,800	4,800	4,900	5,000	5,130	5,260	5,390	5,520	5,660	5,800	5,950
Insurance - Property		15,070	16,700	17,030	17,370	17,810	18,260	18,720	19,190	19,670	20,160	20,660
Other Expenses - Electricity		20,400	19,800	20,200	20,600	21,120	21,650	22,190	22,740	23,310	23,890	24,490
Other Expenses - Telephone		3,590	3,605	3,680	3,750	3,840	3,940	4,040	4,140	4,240	4,350	4,460
Other Expenses - Internet		2,565	2,060	2,100	2,140	2,190	2,240	2,300	2,360	2,420	2,480	2,540
Other Expenses - Other-Advertising		3,090	3,150	3,210	3,270	3,350	3,430	3,520	3,610	3,700	3,790	3,880
Other Expenses - Other-Postage & Freight		7,000	7,140	7,280	7,430	7,650	7,880	8,120	8,360	8,610	8,870	9,140
Other Expenses - Other-Printing Stationary		7,000	7,140	7,280	7,430	7,650	7,880	8,120	8,360	8,610	8,870	9,140
Other Expenses - Other-Council Rates		2,620	2,920	2,980	3,040	3,120	3,200	3,280	3,360	3,440	3,530	3,620
Other Expenses - Other-Council Water Usage		2,000	2,000	2,040	2,080	2,130	2,180	2,230	2,290	2,350	2,410	2,470
Other Expenses - Photocopier Costs		8,000	8,160	8,320	8,490	8,660	8,830	9,010	9,190	9,370	9,560	9,750
Other Expenses - Internal Overheads Allocations		157,210	166,850	170,190	173,590	177,930	182,380	186,940	191,610	196,400	201,310	206,340
Depreciation		180,500	189,000	189,470	189,940	190,410	190,880	191,360	191,840	192,320	192,810	193,300
Total Expenses from Ordinary Activities		1,134,245	1,171,940	1,194,480	1,217,670	1,246,300	1,272,860	1,300,080	1,327,930	1,356,470	1,385,760	1,415,780
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
Grants - Library - Operating Grant		-	(41,270)	(42,100)	(42,940)	(43,800)	(44,900)	(46,020)	(47,170)	(48,350)	(49,560)	(50,800)
Income-Other Revenue-Other-Library		(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)
Total Revenue from Ordinary Activities		(18,800)	(60,070)	(60,900)	(61,740)	(62,600)	(63,700)	(64,820)	(65,970)	(67,150)	(68,360)	(69,600)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,115,445	1,111,870	1,133,580	1,155,930	1,183,700	1,209,160	1,235,260	1,261,960	1,289,320	1,317,400	1,346,180
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
Grants - Library - Capital Grant		(67,770)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)
Total Grants and Contributions Provided for Capital Purposes		(67,770)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,047,675	1,085,370	1,107,080	1,129,430	1,157,200	1,182,660	1,208,760	1,235,460	1,262,820	1,290,900	1,319,680
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Books & Materials		128,130	128,130	130,120	132,150	134,740	137,400	140,120	142,920	145,780	148,710	151,710
Total Capital Amounts		128,130	128,130	130,120	132,150	134,740	137,400	140,120	142,920	145,780	148,710	151,710
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		(180,500)	(189,000)	(189,470)	(189,940)	(190,410)	(190,880)	(191,360)	(191,840)	(192,320)	(192,810)	(193,300)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(180,500)	(189,000)	(189,470)	(189,940)	(190,410)	(190,880)	(191,360)	(191,840)	(192,320)	(192,810)	(193,300)
CONSOLIDATED NET (PROFIT)/LOSS		995,305	1,024,500	1,047,730	1,071,640	1,101,530	1,129,180	1,157,520	1,186,540	1,216,280	1,246,800	1,278,090
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		995,305	1,024,500	1,047,730	1,071,640	1,101,530	1,129,180	1,157,520	1,186,540	1,216,280	1,246,800	1,278,090

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
	Information Services											
	Recreation & Culture											
	Art Galleries	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
<b><u>EXPENSES FORM ORDINARY ACTIVITIES</u></b>												
Employee Benefits & On Costs		64,960	66,810	68,440	70,110	72,170	73,980	75,830	77,730	79,670	81,660	83,710
Other Expenses - Gas		250	250	260	270	280	290	300	310	320	330	340
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		65,210	67,060	68,700	70,380	72,450	74,270	76,130	78,040	79,990	81,990	84,050
<b><u>REVENUE FROM ORDINARY ACTIVITIES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		65,210	67,060	68,700	70,380	72,450	74,270	76,130	78,040	79,990	81,990	84,050
<b><u>GRANTS &amp; CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u></b>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		65,210	67,060	68,700	70,380	72,450	74,270	76,130	78,040	79,990	81,990	84,050
<b><u>CAPITAL AMOUNTS</u></b>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Art gallery Improvements		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total Capital Amounts		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
<b><u>ADD BACK NON-CASH ITEMS</u></b>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<b><u>CONSOLIDATED NET (PROFIT)/LOSS</u></b>		70,210	72,060	73,700	75,380	77,450	79,270	81,130	83,040	84,990	86,990	89,050
<b><u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u></b>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<b><u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u></b>		70,210	72,060	73,700	75,380	77,450	79,270	81,130	83,040	84,990	86,990	89,050



END OF DOCUMENT

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