



INVERELL
SHIRE COUNCIL

BUSINESS PAPER

**Economic and Community
Sustainability Committee Meeting
Wednesday, 8 February 2023**

INVERELL SHIRE COUNCIL**NOTICE OF ECONOMIC AND COMMUNITY SUSTAINABILITY COMMITTEE MEETING**

3 February, 2023

An Economic and Community Sustainability Committee Meeting will be held in the Committee Room, Administrative Centre, 144 Otho Street, Inverell on Wednesday, 8 February, 2023, commencing at **10.30am**.

Your attendance at this Economic and Community Sustainability Committee Meeting would be appreciated.

Please Note: Under the provisions of the Code of Meeting Practice the proceedings of this meeting (including presentations, deputations and debate) will be recorded. The audio recording of the meeting will be uploaded on the Council's website at a later time. Your attendance at this meeting is taken as consent to the possibility that your voice may be recorded and broadcast to the public.

I would like to remind those present that an audio recording of the meeting will be uploaded on the Council's website at a later time and participants should be mindful not to make any defamatory or offensive statements.

P J HENRY PSM

GENERAL MANAGER

Agenda

1	Apologies	5
2	Confirmation of Minutes.....	5
3	Disclosure Of Conflict Of Interests/Pecuniary And Non-Pecuniary Interests	10
4	Destination Reports.....	11
	4.1 Expiring Licence Agreement - Inverell Community Gardens.....	11
	4.2 Federal Funding for Trove.....	13
	4.3 Conduct of 2024 Local Government Elections.....	15
5	Information Reports.....	21
	5.1 Crown Land - Draft Plan of Management - Public Halls.....	21
	5.2 Local Roads Community Infrastructure Program (LRCI).....	51
6	Governance Reports.....	52
	6.1 Governance - Monthly Investment Report	52
	6.2 Quarterly Budget and Operational Plan 2022/2023	56

Ethical Decision Making and Conflicts of Interest

A guiding checklist for Councillors, officers and community committees

Ethical decision making

- Is the decision or conduct legal?
- Is it consistent with Government policy, Council's objectives and Code of Conduct?
- What will the outcome be for you, your colleagues, the Council, anyone else?
- Does it raise a conflict of interest?
- Do you stand to gain personally at public expense?
- Can the decision be justified in terms of public interest?
- Would it withstand public scrutiny?

Conflict of interest

A conflict of interest is a clash between private interest and public duty. There are two types of conflict:

- **Pecuniary** – regulated by the *Local Government Act 1993* and Office of Local Government
- **Non-pecuniary** – regulated by Codes of Conduct and policy. ICAC, Ombudsman, Office of Local Government (advice only). If declaring a Non-Pecuniary Conflict of Interest, Councillors can choose to either disclose and vote, disclose and not vote or leave the Chamber.

The test for conflict of interest

- Is it likely I could be influenced by personal interest in carrying out my public duty?
- Would a fair and reasonable person believe I could be so influenced?
- Conflict of interest is closely tied to the layperson's definition of 'corruption' – using public office for private gain.
- Important to consider public perceptions of whether you have a conflict of interest.

Identifying problems

1st Do I have private interests affected by a matter I am officially involved in?

2nd Is my official role one of influence or perceived influence over the matter?

3rd Do my private interests conflict with my official role?

Local Government Act 1993 and Model Code of Conduct

For more detailed definitions refer to Sections 442, 448 and 459 or the *Local Government Act 1993* and Model Code of Conduct, Part 4 – conflicts of interest.

Disclosure of pecuniary interests / non-pecuniary interests

Under the provisions of Section 451(1) of the *Local Government Act 1993* (pecuniary interests) and Part 4 of the Model Code of Conduct prescribed by the Local Government (Discipline) Regulation (conflict of interests) it is necessary for you to disclose the nature of the interest when making a disclosure of a pecuniary interest or a non-pecuniary conflict of interest at a meeting.

A Declaration form should be completed and handed to the General Manager as soon as practicable once the interest is identified. Declarations are made at Item 3 of the Agenda: Declarations - Pecuniary, Non-Pecuniary and Political Donation Disclosures, and prior to each Item being discussed: The Declaration Forms can be downloaded at [Disclosure of pecuniary interests form](#) or [non-pecuniary interests form](#)

Quick Reference Guide

Below is a legend that is common between the:

- Inverell Shire Council Strategic Plan;
- Inverell Shire Council Delivery Plan; and
- Inverell Shire Council Operational Plan.



1 APOLOGIES

2 CONFIRMATION OF MINUTES

RECOMMENDATION:

That the Minutes of the Economic and Community Sustainability Committee Meeting held on 9 November, 2022, as circulated to members, be confirmed as a true and correct record of that meeting.

**MINUTES OF INVERELL SHIRE COUNCIL
ECONOMIC AND COMMUNITY SUSTAINABILITY COMMITTEE MEETING
HELD AT THE COMMITTEE ROOM, ADMINISTRATIVE CENTRE, 144 OTHO STREET,
INVERELL
ON WEDNESDAY, 9 NOVEMBER 2022 AT 1.11PM**

PRESENT: Cr Paul King OAM (Chair), Cr Paul Harmon (Mayor), Cr Nicky Lavender and Cr Jo Williams.

IN ATTENDANCE: Cr Stewart Berryman, Cr Di Baker, Cr Jacko Ross and Cr Wendy Wilks.
Paul Henry (General Manager), Brett McInnes (Director Civil & Environmental Services) and Paul Pay (Director Corporate and Economic Services).

1 APOLOGIES

Cr Dight submitted an apology for the November Economic and Community Sustainability Committee Meeting for business reasons and has requested a leave of absence.

COMMITTEE RESOLUTION

Moved: Cr Jo Williams
Seconded: Cr Nicky Lavender

That the apology received from Cr Dight for business reasons be accepted and leave of absence granted.

CARRIED

2 CONFIRMATION OF MINUTES

COMMITTEE RESOLUTION

Moved: Cr Jo Williams
Seconded: Cr Nicky Lavender

That the Minutes of the Economic and Community Sustainability Committee Meeting held on 12 October, 2022, as circulated to members, be confirmed as a true and correct record of that meeting.

CARRIED

3 DISCLOSURE OF CONFLICT OF INTERESTS/PECUNIARY AND NON-PECUNIARY INTERESTS

Nil

4 DESTINATION REPORTS

4.1 REQUEST FOR SPONSORSHIP - ASHFORD SHOW SOCIETY S12.22.1/16

COMMITTEE RESOLUTION

Moved: Cr Jo Williams

Seconded: Cr Paul Harmon

That the Committee recommend to Council that:

- a) *Council provide sponsorship to the Ashford Show Society for the amount of \$3000 to cover the cost of the fireworks display; and*
- b) *The sponsorship be funded from the Ashford village grant.*

CARRIED

4.2 COMPLAINTS MANAGEMENT POLICY AND UNREASONABLE CONDUCT BY COMPLAINANTS POLICY S6.8.5

COMMITTEE RESOLUTION

Moved: Cr Paul Harmon

Seconded: Cr Jo Williams

That the Committee recommend to Council that the 'Complaints Management Policy' and the 'Unreasonable Conduct by Complainants Policy' be adopted.

CARRIED

4.3 REFERRAL OF CONFIDENTIAL REPORT S32.10.1

COMMITTEE RESOLUTION

Moved: Cr Nicky Lavender

Seconded: Cr Jo Williams

That the Committee move into Closed (Public excluded) meeting of the Committee and that the press and members of the public be asked to leave the chambers whilst the Committee considers the following items:

Item: #6.1 – S32.10.1 – Request for Reduction in Water Usage Account

Authority: Section 10A (2)(b) "The personal hardship of any resident or ratepayer." Local Government Act 1993.

CARRIED

5 GOVERNANCE REPORTS

5.1 GOVERNANCE - MONTHLY INVESTMENT REPORT S12.12.2

COMMITTEE RESOLUTION

Moved: Cr Paul Harmon

Seconded: Cr Nicky Lavender

The Committee recommend to Council that:

- i) *the report indicating Council's Fund Management position be received and noted; and*
- ii) *the Certification of the Responsible Accounting Officer be noted.*

CARRIED

5.2 QUARTERLY BUDGET AND OPERATIONAL PLAN 2022/2023 S12.5.1**COMMITTEE RESOLUTION**

Moved: Cr Nicky Lavender

Seconded: Cr Jo Williams

The Committee recommends to Council that:

- i) Council's Quarterly Operational Plan and Budget Review for 30 September, 2022 be adopted; and*
- ii) The proposed variations to budget votes for the 2022/2023 Financial Year be adopted providing an estimated Cash Surplus at 30 September, 2022 from operations of \$3,603.*

CARRIED

6 CONFIDENTIAL MATTERS (COMMITTEE-OF-THE-WHOLE)

At 1.25pm, the Chairperson noted that no members of the public or press were in attendance at the meeting therefore the Committee proceeded to consider the motion to close the meeting to the press and public.

COMMITTEE RESOLUTION

Moved: Cr Paul Harmon

Seconded: Cr Jo Williams

That the Committee proceeds into Closed Committee to discuss the matters referred to it, for the reasons stated in the motions of referral.

CARRIED

COMMITTEE RESOLUTION

Moved: Cr Paul Harmon

Seconded: Cr Jo Williams

That the Committee proceeds out of Closed Committee into Open Committee.

CARRIED

Upon resuming Open meeting at 1.27pm, the Chairperson verbally reported that the Committee had met in Closed Committee, with the Press and Public excluded, and had resolved to recommend to Council the following:

6.1 REQUEST FOR A REDUCTION IN A WATER USAGE ACCOUNT S32.10.6**COMMITTEE RESOLUTION**

Moved: Cr Paul Harmon

Seconded: Cr Nicky Lavender

That:

- i. the report be received; and*
- ii. Council issue an amended account for the property known as 5 Park Street, Gilgai for the total of \$84.72, which is based on the average consumption prior to the leak and write off \$3,003.72.*

CARRIED

ADOPTION OF RECOMMENDATIONS

COMMITTEE RESOLUTION

Moved: Cr Paul Harmon

Seconded: Cr Nicky Lavender

That the recommendations of Closed Committee be adopted.

CARRIED

The Meeting closed at 1.28pm.

3 DISCLOSURE OF CONFLICT OF INTERESTS/PECUNIARY AND NON-PECUNIARY INTERESTS

4 DESTINATION REPORTS

4.1 EXPIRING LICENCE AGREEMENT - INVERELL COMMUNITY GARDENS

File Number: S5.10.126 / 22/44753

Author: Kristy Paton, Corporate Support Officer - Publishing

SUMMARY:

The Licence Agreement between Council and Inverell Community Gardens expired on 28 November, 2022. The Committee is requested to consider offering the Community Gardens a new Agreement.

RECOMMENDATION:

The Committee recommends to Council that:

- i. Council renew the agreement with Inverell Community Gardens for Reserve 1571, Lot 3 DP 127538 (140 Ross Street), Inverell;*
- ii. The licence agreement be for a five (5) year period with a five (5) year option;*
- iii. The Licence fee be \$521.91 per annum (GST Inclusive) with a 3% increase per annum;*
- iv. The Licence Agreement be subject to any other terms and conditions as negotiated by Council's General Manager; and*
- v. Inverell Community Gardens be responsible for any electricity, water, sewer, waste management and stormwater charges as well as any metered water use.*

COMMENTARY:

The Licence Agreement between Council and Inverell Community Gardens for Reserve 1571, Lot 3 DP 127538 (140 Ross Street), Inverell expired on 28 November, 2022. The authorised use of the land is for the purpose of public recreation and the lease area is 2.55 hectares. An inspection of the area confirms use is in accordance with the Licence Agreement.

It is noted that the licences are issued subject to the licensee providing Public Liability Insurance for \$10M. These Policies now cost over \$500 p.a. The last billed annual amount for this lease agreement was \$506.71(GST inclusive).

The Committee is requested to consider offering Inverell Community Gardens a new Agreement.



RISK ASSESSMENT:

Nil

POLICY IMPLICATIONS:

Nil

CHIEF FINANCIAL OFFICERS COMMENT:

Nil

LEGAL IMPLICATIONS:

Nil

ATTACHMENTS:

Nil

4.2 FEDERAL FUNDING FOR TROVE**File Number:** S3.6.1/17 / 23/2244**Author:** Sonya Lange, Manager Library Services**SUMMARY:**

The New South Wales Public Library Association seeks the support of Inverell Shire Council to secure Federal funding for Trove. The Association asks Council to make representations to the responsible Federal Ministers on this matter.

RECOMMENDATION:

The Committee recommends to Council that:

- 1. Council make representations to the local Federal Member, the Hon. Barnaby Joyce, in relation to the need for a sustainable Federal Funding Model for the continuation of free access to the Trove national database and upgrade of the digital archive systems of Trove.*
- 2. Council write to the Hon. Tony Burke, Federal Minister for the Arts and the Hon. Paul Fletcher, Shadow Minister for Science and the Arts, calling for sustainable funding to ensure the continuation of free access to the Trove national database and upgrade of the digital archive systems of Trove.*
- 3. Council endorse the actions of the NSW Public Libraries Association in lobbying for additional sustainable funds for the continuation of free access to the Trove national database and upgrade of the digital archive systems of Trove.*

COMMENTARY:

Trove, the National Library of Australia's expansive public digital archive is used by local historians, family historians and researchers. Trove provides access to the National Library of Australia (NLA) collections and the collections of other cultural institutions, ensuring they are available to all Australians free of charge, regardless of where they live and who they are, receiving over 20 million visits per year.

In 2022, Trove Collaborative Services (TCS) introduced a new pricing model which raised serious concerns regarding the affordability and ongoing viability of participation in resource sharing for New South Wales public libraries. Membership fees for the Inverell Shire Public Library have increased over 100% from 2018/19. Whilst membership has been retained to date, the decision to continue membership will be carefully reviewed each year, as the benefits of participation are impacted by a declining user base.

Hundreds of organisations, including libraries across NSW, contribute to Trove, to ensure it remains the single national database within Australia. The change in subscription model has seen approximately 13% of libraries across NSW withdraw their contributions due to the significant fee increases, resulting in implications for the integrity of Trove. Further funding cuts, due in July 2023, will magnify this situation.

In addition, TCS has indicated that they will no longer support the national Document Delivery system (LADD) for resourcing sharing, raising concerns for library staff about the longer-term impact on inter-library loans (ILLs). ILLs are a vital and core service of public libraries, allowing open, democratic access to quality information for all community members, resulting in an inclusive, informed and connected communities.

Without additional funding the NLA will be unable to maintain Trove and therefore the people of NSW (and Australia) will no longer have access to Trove and the ability to search the 6 billion records on the national treasure trove of artefacts, curiosities, and stories from Australia's cultural, community and research institutions.

In July 2022 NSWPLA wrote to the Minister for the Arts, Hon. Tony Burke expressing concern regarding the national database being under threat due to the lack of funding with the last tranche of funding expiring in July 2023. NSWPLA also expressed the association's concern for the affect this would have on the community and stated what a travesty it would be if the single national treasure trove of artefacts, curiosities, and stories from Australia's cultural, community and research institutions; a database of more than 6 billion digital items, is no longer being fully maintained or kept up to date or, worst case scenario unavailable. NSWPLA has not been successful in gaining a meeting with Minister Burke or his representative.

Trove is essential in providing equity of access to information across not only New South Wales, but the whole of Australia and further. It is a world-leading resource, free and available for anyone anywhere to use. Trove's impact on research at all levels is immeasurable and its value to all Australians cannot be underestimated.

Accordingly, it is recommended that Council supports the NSW Public Libraries Association by formally endorsing the actions of the NSW Public Libraries Association in lobbying for additional sustainable funds for the continuation of free access to the Trove national database and upgrade of the digital archive systems of Trove.

RISK ASSESSMENT:

Nil

POLICY IMPLICATIONS:

Nil

CHIEF FINANCIAL OFFICERS COMMENT:

Nil

LEGAL IMPLICATIONS:

Nil

ATTACHMENTS:

Nil

4.3 CONDUCT OF 2024 LOCAL GOVERNMENT ELECTIONS**File Number:** S13.7.4 / 23/3049**Author:** Peter Caddey, Manager Administrative and Marketing Services**SUMMARY:**

Council is requested to make a decision on how the September 2024 ordinary elections are to be administered to meet the deadline set down by the NSW Electoral Commission of Monday 13th March 2023.

It is recommended that Council resolve to enter into an election arrangement with the NSW Electoral Commissioner (NSWEC) to administer all the Council's elections, polls and constitutional referenda.

RECOMMENDATION:

The Committee recommends to Council that:

- i. Pursuant to s. 296(2) and (3) of the Local Government Act 1993 (NSW) ("the Act") that an election arrangement be entered into by contract for the Electoral Commissioner to administer the September 2024 Local Government elections of the Council.*
- ii. Pursuant to s. 296(2) and (3) of the Act, as applied and modified by s. 18, that a council poll arrangement be entered into by contract for the Electoral Commissioner to administer the September 2024 council polls of the Council.*
- iii. Pursuant to s. 296(2) and (3) of the Act, as applied and modified by s. 18, that a constitutional referendum arrangement be entered into by contract for the Electoral Commissioner to administer the September 2024 constitutional referenda of the Council.*

COMMENTARY:

Council is required to decide whether or not to enter into an election arrangement with the NSW Electoral Commissioner (NSWEC) by Monday 13th March 2023 to comply with the deadline set down by the NSW Electoral Commission. Should councils elect not to enter into an arrangement with the NSWEC for the administration of their elections, they must engage an electoral services provider to administer their elections. Given Council's regular schedule of meetings, the last opportunity Council will have to resolve this issue will be the February Ordinary Council Meeting.

Following the change in preference counting rules before the 2021 elections, it is no longer possible for votes to be counted manually, making it impossible for Councils to administer their own elections without the assistance of an expert electoral services provider.

The estimated cost for the NSWEC to conduct the September 2024 Local Government Elections is \$151,752.00 excluding GST. A copy of the estimate is attached. Below are some points to note regarding the estimate.

Costs have risen since the December 2021 elections and are likely to continue to rise between the date of this estimate and the holding of the election.

Key cost increases include:

- Early voting centre rental costs have significantly increased since LGE21
- Logistics costs are increasing by 10% year-on-year
- The fuel levy for material deliveries and collections has increased by 24%
- The 3-year CPI increase is 13.12%

- Staff costs have risen by 2.83% pa
- Growth in the number of electors is 3.34% over 3 years
- Paper costs have risen (affecting ballot papers and printed rolls)

It is important to note that this estimate does not include the 'core' costs of running the election (for example, the Electoral Commission's head office operating/capital costs such as staff payroll, training, IT system development and maintenance of the electoral roll). These core costs are met by the NSW Government.

NSWEC intends to appoint Returning Officers to look after more than one council area, where they have the capacity. That means that some councils, primarily regional and rural councils, will be sharing Returning Officer resources with adjoining councils. This approach enables NSWEC to optimise the use of Returning Officers whilst at the same time reducing the cost to individual councils. **Attachment 2 - LG24 Proposed Metro and Regional RO Locations** demonstrates that Inverell Shire Council would be sharing resources with Gwydir and Moree Plains Shire Councils. The Returning Officer would be located in Inverell.

RISK ASSESSMENT:

Nil

POLICY IMPLICATIONS:

Nil

CHIEF FINANCIAL OFFICERS COMMENT:

The Estimated cost for the NSWEC to conduct the 2024 Election is \$151,752 (exclusive of GST). Council's Long term Financial Plan will be updated to include these costs.

The cost of the 2021 Election was \$127,584 (ex. GST).

The cost of the 2016 Election was \$102,000 (ex. GST).

The cost of the 2012 Election was \$85,000 (ex. GST).

LEGAL IMPLICATIONS:

Nil

ATTACHMENTS:

1. Inverell Shire Council Cost Estimate NSWEC - 2024 LG Elections [↓](#)
2. LG24 Proposed Metro and Regional RO Locations [↓](#)



2024 Local Government Election - Cost Estimate
as at 30th January 2023
Inverell Shire Council

Projects / Deliverables	Amount
<i>Ballot Papers</i>	2,581
<i>Call Centre</i>	4,408
<i>Counting and Results - Centralised</i>	-
<i>Counting and Results - Declaration Voting</i>	2,867
<i>Event Staffing</i>	97,366
<i>Information Technology</i>	4,519
<i>Logistics</i>	8,910
<i>Postal Voting Services</i>	6,103
<i>Venues</i>	16,580
<i>Voter Awareness</i>	7,529
<i>Financial Services</i>	890
<i>Constitutional Referendum</i>	-
<i>Council Poll</i>	-
TOTAL (excluding GST)	151,752
GST	15,175
TOTAL (including GST)	166,928

Note

This estimate is based on the Council election being fully contested

Shared resources will be utilised where practical

Combined Regional RO Offices		
Name	Council	Proposed RO Location
Albury Region	Albury	Albury
	Greater Hume	
	Snowy Valleys	
Armidale Region	Armidale	Armidale
	Glen Innes Severn	
	Uralla	
	Walcha	
Bathurst Region	Bathurst	Bathurst
	Blayney	
	Oberon	
Broken Hill Region	Broken Hill	Broken Hill
	Central Darling	
Byron Region	Ballina	Byron
	Byron	
Cobar Region	Bogan	Cobar
	Bourke	
	Brewarrina	
	Cobar	
Coonamble Region	Coonamble	Coonamble
	Narrabri	
	Walgett	
Cootamundra Region	Cootamundra	Cootamundra
	Hilltops	
	Temora	
Cowra Region	Bland	Cowra
	Cowra	
	Weddin	
Dubbo Region	Dubbo	Dubbo
	Narromine	
Edward River Region	Edward River	Edward River
	Murray River	
Eurobodalla Region	Bega Valley	Eurobodalla
	Eurobodalla	
Federation Region	Berrigan	Federation
	Federation	
	Murrumbidgee	
Forbes Region	Forbes	Forbes
	Lachlan	
	Parkes	
Gilgandra Region	Gilgandra	Gilgandra
	Warren	
	Warrumbungle	
Goulburn Region	Goulburn Mulwaree	Goulburn
	Upper Lachlan	
	Yass Valley	
Griffith Region	Carrathool	Griffith
	Griffith	
	Leeton	

Inverell Region	Gwydir	Inverell
	Inverell	
	Moree Plains	
Junee Region	Coolamon	Junee
	Junee	
	Narrandera	
Lane Cove Region	Hunters Hill	Lane Cove
	Lane Cove	
Lismore Region	Kyogle	Lismore
	Lismore	
	Tenterfield	
Lithgow Region	Lithgow	Lithgow
	Mid-Western	
Muswellbrook Region	Muswellbrook	Muswellbrook
	Singleton	
	Upper Hunter	
Nambucca Valley Region	Bellingen	Nambucca Valley
	Nambucca Valley	
North Sydney Region	Mosman	North Sydney
	North Sydney	
Orange Region	Cabonne	Orange
	Orange	
Port Stephens Region	Dungog	Port Stephens
	Port Stephens	
Queanbeyan-Palerang Region	Queanbeyan-Palerang	Queanbeyan-Palerang
	Snowy Monaro	
Richmond Valley Region	Clarence Valley	Richmond Valley
	Richmond Valley	
Strathfield Region	Burwood	Strathfield
	Canada Bay	
	Strathfield	
Tamworth Region	Gunnedah	Tamworth
	Liverpool Plains	
	Tamworth	
WaggaWagga Region	Gundagai	WaggaWagga
	Lockhart	
	Wagga Wagga	
Wentworth Region	Balranald	Wentworth
	Hay	
	Wentworth	

Stand Alone RO Offices
Council
Bayside
Blacktown
Blue Mountains
Camden
Campbelltown
Canterbury-Bankstown
Central Coast
Cessnock
Coffs Harbour
Cumberland
Fairfield
Georges River
Hawkesbury
Hornsby
Inner West
Kempsey
Kiama
Ku-ring-gai
Lake Macquarie
Liverpool
Maitland
Mid-Coast
Newcastle
Northern Beaches
Parramatta
Penrith
Port Macquarie-Hastings
Randwick
Ryde
Shellharbour
Shoalhaven
Sutherland
Sydney
The Hills
Tweed
Waverley
Willoughby
Wingecarribee
Wollondilly
Wollongong
Wollahra

5 INFORMATION REPORTS

5.1 CROWN LAND - DRAFT PLAN OF MANAGEMENT - PUBLIC HALLS

File Number: S5.19.4/01 / 23/2597

Author: Kristy Paton, Corporate Support Officer - Publishing

SUMMARY:

In accordance with the reformed *Crown Lands Management Act 2016* and *Local Government Act 1993* implementation on 1 July 2018, Council is required to compile plans of management for all parcels of Crown Land that have been authorised to be managed by Council. This report is intended to provide an update on the progress of the Draft Plan of Management – Public Halls (PoM).

COMMENTARY:

In accordance with the reformed *Crown Lands Management Act 2016* and *Local Government Act 1993* implementation on 1 July 2018, Council is required to compile plans of management for all parcels of Crown Land. Parcels of Crown Land with similar characteristics can be grouped and included in a 'generic' draft plan of management. A plan of management has been completed for the public halls that Council is authorised to manage. The PoM includes the Yetman Hall and adjoining site, Delungra Multi-Purpose Hall and the Ashford Memorial Hall.

The attached flowchart provided by NSW Department of Industry displays the required steps in adopting a plan of management under the reformed legislation. Approach 1 will be followed.

In March, 2022, Council resolved (Resolution 2022/49) to submit the Plan of Management – Public Halls to the Department of Planning and Industry – Crown Lands (DPE) for review and advice. The PoM was submitted to the DPE in April, 2022.

On Friday, 20 January, 2023, Council received approval from the DPE to progress to the next step in the process – public exhibition. Clause 38 of the *Local Government Act 1993* stipulates that:

- 1) *A council must give public notice of a draft plan of management.*
- 2) *The period of public exhibition of the draft plan must be not less than 28 days.*
- 3) *The public notice must also specify a period of not less than 42 days after the date on which the draft plan is placed on public exhibition during which submissions may be made to the council.*
- 4) *The council must, in accordance with its notice, publicly exhibit the draft plan together with any other matter which it considers appropriate or necessary to better enable the draft plan and its implications to be understood.*

Accordingly, the Plan of Management – Public Halls will be placed on public exhibition from Thursday, 23 February, 2023 to Thursday, 23 March, 2023. Submissions will be received up until Thursday, 6 April, 2023.

Following the public exhibition period and providing there are no amendments required, Council will be requested to adopt the PoM.

If amendments are made to the PoM (except for minor editorial and formatting changes) it will need to be resubmitted to the DPE for Minister's consent to adopt.

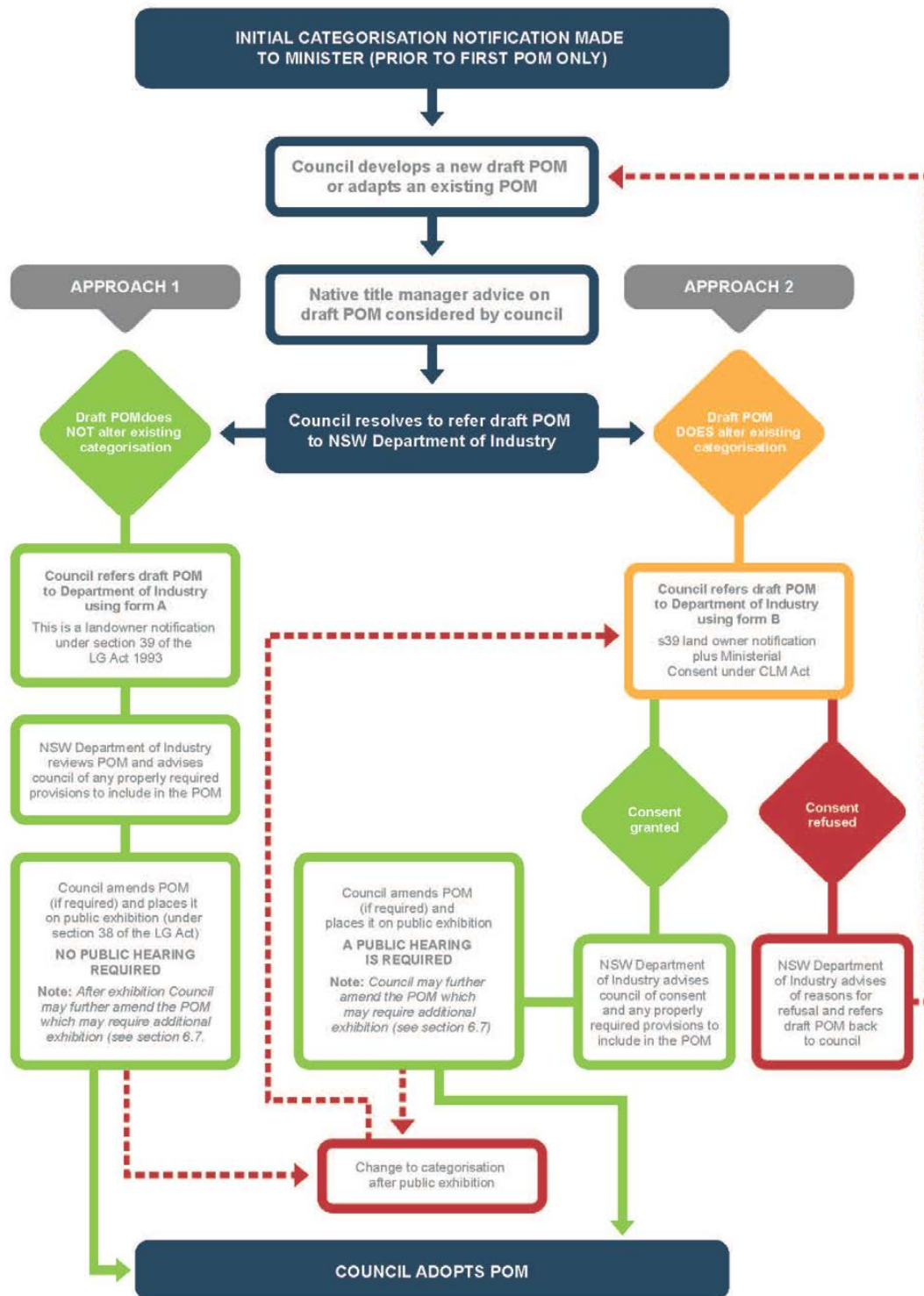
The Draft Plan of Management for Public Halls is attached.

ATTACHMENTS:

1. **Overview of the Plan of Management Adoption Process - NSW Department of Industry**
[↓](#)
2. **Draft Plan of Management - Public Halls** [↓](#)

Developing plans of management for community land Crown reserves— guidelines

Figure 1 Overview of the POM adoption process





DRAFT GENERIC PLAN OF MANAGEMENT



FOR THE PUBLIC HALLS OF INVERELL SHIRE

(Includes community land categorised as 'General Community Use', with gazetted purpose of 'Public Hall').

Ref:
Inverell Shire Council

Document Control

Title: Draft Generic Plan of Management

Document Number:

Date	Revision	Author	Reviewer	Approved Date
12.01.2021	Draft Version	S. Williams		

Project Timeframe

Issue	Date	Description	Council Officer
1	January 2021	Draft Version	S. Williams
	March 2022	Council Meeting	K.Paton
		Public Notification	
		Public Hearing	
2		Final Version	
		Native Title Advice	
		Adoption by Council	

This draft generic Plan of Management was developed by Inverell Shire Council. For further information please contact Council's Corporate Support Directorate.

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DISCLAIMER

While every effort has been made to ensure the accuracy of the information in this publication, Inverell Shire Council expressly disclaims any liability to any person in respect of anything done or not done as a result of the contents of the publication or the data provided.

Contents

Document Control	2
Project Timeframe	2
1. Introduction.....	4
1.1 Background.....	4
1.2 What is a Plan of Management?	5
1.3 Land that this Plan of Management Applies	5
1.4 How can community land be used?	5
1.5 How can community land be categorised?	7
2. Core Objectives of Community Land – Public Halls.....	9
2.1 General Community Use Category	9
3. Community Values Relating to Community Land.....	10
3.1 General Community Use (GCU) Values and Objectives.....	10
4. What are Management Issues for Community Land?.....	10
4.1 Management Issues for Land Classified as General Community Use – Public Halls	11
4.1.1 Safety and Risk Assessment.....	11
4.1.2 Maintenance.....	12
4.1.3 Access and Connectivity	13
4.1.4 Environment	14
4.1.5 Community Involvement	15
4.1.6 Landscape Design and Character.....	15
4.2 Parcels Included in this Draft Plan of Management	16
4.2.1 Ashford Public Hall.....	16
4.2.2 Delungra Public Hall.....	16
4.2.3 Yetman Public Hall and Yetman Public Hall Site	16
4.3 Policies or Plans which may affect the Management of Community Land	21
5. Review	21
Appendix 1 – Schedule A	22
Appendix 2 - Maps.....	23

1. Introduction

Inverell Shire is situated in the Northern Tablelands of New South Wales, nestled in the MacIntyre Valley, stretching north to the Queensland border. Inverell Shire has a growing population which now stands at 16,936 while the Inverell business district is a commercial hub which services an estimated 60,000 people.

Prior to European settlement, the first inhabitants of the Inverell district were members of the Kamilaroi (Gomerioi) and Anaiwan (Eneewin) nation. With many tribes making up each nation, traditional dialects spoken include Gamilaraay, Yuwalaraay and Yuwalayaay (Kamilaroi nation) and Nganyaywana (Anaiwan nation). Local placenames adopted from these dialects include Delungra, Bukkulla, Nullamanna, Wallangra and Goonooigall.

Early European settlers in the 1850s originally founded Inverell as a small town to support agriculture, mainly grazing, discovery of tin then diamonds saw Inverell become the centre for mining tin, diamonds, lead and silver. The town and surrounding villages such as Elsmore and Tingha grew rapidly to support the mining industry and workers flocked to the district with the hope of striking it rich. By the 1950's, Inverell had become the largest producer of sapphires in the world and this led to Inverell becoming known as the Sapphire City.

In 1979, three councils amalgamated to form what is now the Inverell Shire Council. Soon after, Council completed a new pipeline from Copeton Dam on the Gwydir River to secure long-term water supply for the Inverell community and a new water reticulation system for the township which now supports residents in Delungra, Gilgai and Tingha.

In July 2019, a State Government determined boundary adjustment saw more than 900 residents in the Tingha, Howell, Stanborough and Georges Creek areas join Inverell Shire.

Today, Council's vision is to create an inclusive, vibrant community while offering opportunities for resourceful businesses and residents, as well as support services for both commerce and industry.

1.1 Background

On 14 November 2016, the NSW Parliament passed the *Crown Land Management Act 2016 (NSW)* effecting significant changes to the way councils manage Crown land. Under detailed governance provisions councils appointed to manage dedicated or reserved Crown land are to do so under a more transparent and streamlined approach.

On 1 July, 2018 the *Crown Land Management Act 2016* came into force. The *Crown Land Management Act 2016* appointed Councils as Crown Land Managers for Crown land identified as local land. Council as Crown Land Manager is authorised to manage Crown land as if it were public land under the *Local Government Act 1993*.

This consolidation of management of Crown Land into a single incorporated manager, the 'Crown Land Manager' affords the treatment of reserved or dedicated Crown land as if it were public land under the *Local Government Act 1993*, including requirements for the preparation of a draft Plan of Management.

The 2021 draft generic Plan of Management for the Inverell Shire Council is an outcome of Council's resolution to review management of community land under Council control in light of revised legislative provisions. The development of a draft generic Plan of Management for community land categorised as general community use enables a future framework to meet the vision and aspirations of desired community outcomes. Land within this draft generic Plan of Management is owned by the Crown and is managed by Inverell Shire Council as Crown Land Manager under the *Crown Land Management Act 2016*.

1.2 What is a Plan of Management?

A Plan of Management is a document that provides direction and continuity for the planning, resource management, maintenance, operation and programming of community land. The plan enables management to proceed in an efficient and sustainable manner, helps reconcile competing interests, identifies priorities for the allocation of available resources and facilitates public understanding and input.

Initial adoption of a draft generic Plan of Management and subsequent periodic revision of a generic Plan of Management also enables changing social, economic and ecological conditions to be considered as they arise. Where necessary, the plan can be amended to reflect these changes. This draft generic Plan of Management has been developed to meet the requirements of the *Crown Lands Management Act 2016* and the *Local Government Act 1993* specifically and to inform the public.

1.3 Land that this Plan of Management Applies

This draft generic Plan of Management applies to reserved or dedicated Crown land that is managed by Council and classified as Community Land, general community use. The gazetted purpose of 'Public Hall' applies to Reserves 97846 and 560015, the gazetted purpose of 'Public Hall site' applies to reserve 510012 and the gazetted purpose of 'Shire Purposes' applies to reserve 86020. Schedule A outlines the location and description of the land covered by this Plan of Management.

Any draft Plan of Management or Plan of Management adopted by Council is available for download by visiting Council's website or in hard copy by sending a written request to Council.

This draft generic Plan of Management for the Inverell Shire Council applies to community land that is categorised as general community use with the gazetted purpose of :

Reserve – 97846 – 'Public Hall'

Reserve – 510012 – 'Public Hall Site'

Reserve – 560015 – 'Public Hall'

Reserve – 86020 – 'Shire Purposes'

Additionally, Council will compile further generic Plans of Management that will encompass parcels of Crown land that are comparable to each other in the sense of containing similar features and management requirements. Council will also compile site specific Plans of Management relating to areas of known natural, geological, geomorphological, scenic, or other feature that is considered by Council to warrant special management considerations.

1.4 How can community land be used?

The primary legislation that impacts the designated use of community land includes the *Local Government Act 1993*, *Native Title Act 1993 (Commonwealth)*, and *Crown Land Management Act 2016*. These acts along with the implications that they impose on community land is outlined in this section.

It must also be noted that the permissibility of development proposed for community land must be in accordance with the Inverell Local Environmental Plan (2011). Plans of Management cannot supersede, replace, or stand in place of planning instruments such as Local Environmental Plans.

Local Government Act 1993

Section 35 of the *Local Government Act 1993* provides that community land can only be used in accordance with –

- The Plan of Management applying to that area of community land;
- Any law permitting the use of the land for a specified purpose or otherwise regulating the use of the land; and
- The provisions of Division 2 of Chapter 6 of the Act.

Under section 36 of the *Local Government Act 1993* community land can be categorised into the following categories:

- Park
- Sportsground
- Natural Area Bushland
- Natural Area Wetland
- Natural Area Watercourse
- Natural Area Escarpment
- Natural Area Foreshore
- General Community Use
- Area of Cultural Significance

Each category of community land has designated core objectives specified by the Act. Section 46(2) of the Act requires that Council can only grant a lease, licence or another estate (other than in respect to public utilities) for a purpose that is consistent with the core objectives applying to each category of community land. Therefore, the category given to each type of land is imperative. Along with its own core objectives, each category of community land also has its own community values, management issues, permissible uses, and action plan.

Crown Land Management Act 2016

In addition to the community land owned by Council throughout the Shire, Council manages 86 parcels of land under the provisions of the *Crown Land Management Act 2016*.

Crown land for which Council is appointed Crown Land Manager is managed in line with the reserve purpose and in accordance with public land and the principles as set out in Division 3 of the *Crown Land Management Act 2016*. These principles specify:

- Native resources, including water, soil, flora, fauna and aesthetic qualities must be conserved wherever possible;
- Environmental protection principles must be adhered to in relation to the management and administration of Crown land;
- The management of the Crown land must encourage public use and enjoyment where appropriate;
- Crown land must be managed in a manner that is sustainable for all aspects of the land including resources; and
- Management of Crown land must be in accordance with the best interests of the State and remain consistent with the above principles.

Native Title Act 1993 (Commonwealth)

- Native title is the legal recognition of the individual or communal rights and interests which Aboriginal people have in land and water, where Aboriginal people have continued to exercise their rights and interests in accordance with traditional law and custom since before the British asserted sovereignty over Australia. Native title rights and interests are formally recognised under the *Native Title Act 1993 (Commonwealth)*.
- Prior to any works commencing in relation to this PoM, the Native Title Manager must comply with the requirements of the *Native Title Act*. It is presumed that native title exists over Crown Land unless it meets the definition of excluded land under s8.1 of the *Crown Land Management Act 2016*. The extinguishment of native title can only be determined by a federal court.

1.5 How can community land be categorised?

Each area of community land, including Crown reserves managed by Council, has been identified with a site number and each site has been categorised into one or a combination of the following:

- Natural area
- Sportsground
- Park
- Area of Cultural Significance
- General Community Use

Any land categorised '**natural area**' must also be further categorised into one or a combination of the following:

- Bushland
- Wetland
- Escarpment
- Watercourse
- Foreshore

Clauses 102 – 111 of Division 1 of Part 4 of the *Local Government (General) Regulation 2005* provide guidelines for each category. They are as follows:

Parks:

"Land should be categorised as park under Section 36(4) of the Act if the land is, or is proposed to be improved by landscaping, gardens or the provision of non-sporting equipment and facilities, for use mainly for passive or active recreational, social, educational and cultural pursuits that do not unduly intrude on the peaceful enjoyment of the land by others."

Sportsground:

"Land should be categorised as sportsground under Section 36(4) of the Act if the land is used or is proposed to be used primarily for active recreation involving organised sports or the playing of outdoor games."

Natural Area:

“Land should be categorised as natural area under Section 36(4) of the Act if the land, whether or not in an undisturbed state, possesses a significant geological feature, geomorphological feature, landform, representative system or other natural feature or attribute that would be sufficient to further categorise the land as bushland, wetland, escarpment, watercourse or foreshore under section 36(5) of the Act.”

Natural Area - Bushland:

“(1) Land that is categorised as a natural area should be further categorised as bushland under section 36 (5) of the Act if the land contains primarily native vegetation and that vegetation:

- (a) is the natural vegetation or a remainder of the natural vegetation of the land; or
- (b) although not the natural vegetation of the land, is still representative of the structure and/or floristics of the natural vegetation in the locality.

(2) Such land includes:

- (a) bushland that is mostly undisturbed with a good mix of tree ages, and natural regeneration, where the understorey is comprised of native grasses and herbs or native shrubs, and that contains a range of habitats for native fauna (such as logs, shrubs, tree hollows and leaf litter);
- (b) moderately disturbed bushland with some regeneration of trees and shrubs, where there may be a regrowth area with trees of even age, where native shrubs and grasses are present in the understorey even though there may be some weed invasion; or
- (c) highly disturbed bushland where the native understorey has been removed, where there may be significant weed invasion and where dead and dying trees are present, where there is no natural regeneration of trees or shrubs, but where the land is still capable of being rehabilitated.”

Natural Area - Escarpment:

“Land that is categorised as a natural area should be further categorised as an escarpment under section 36 (5) of the Act if:

- (a) the land includes such features as a long cliff-like ridge or rock; and
- (b) the land includes significant or unusual geological, geomorphological or scenic qualities.”

Natural Area - Watercourse:

“Land that is categorised as a natural area should be further categorised as a watercourse under section 36 (5) of the Act if the land includes:

- (a) any stream of water, whether perennial or intermittent, flowing in a natural channel, or in a natural channel that has been artificially improved, or in an artificial channel that has changed the course of the stream of water, and any other stream of water into or from which the stream of water flows; and
- (b) associated riparian land or vegetation, including land that is protected land for the purposes of the *Water Management Act 2000*.

The boundary of the watercourse for the purpose of this generic Plan of Management includes the watercourse and associated riparian vegetation on the bank of the watercourse.

Natural Area - Wetland:

“Land that is categorised as a natural area should be further categorised as wetland under section 36 (5) of the Act if the land includes marshes, mangroves, backwaters, billabongs, swamps, sedge lands, wet meadows or wet heathlands that form a water body that is inundated cyclically, intermittently or permanently with fresh, brackish or salt water, whether slow moving or stationary.”

Natural Area - Foreshore:

“Land that is categorised as a natural area should be further categorised as foreshore under section 36 (5) of the Act if the land is situated on the water’s edge and forms a transition zone between the aquatic and terrestrial environment.”

General Community Use:

“Land should be categorised as general community use under Section 36(4) of the Act if the land:

- a) may be made available for use for any purpose for which community land may be used, whether by the public at large or by specific sections of the public; and
- b) is not required to be categorised as a natural area under Section 36A, 36B or 36C of the Act and does not satisfy the guidelines for categorisation as a park, sportsground, and an area of cultural significance or natural area.”

Area of Cultural Significance:

Where a site that might otherwise be categorised as park, general community use, sportsground or natural area, is affected by an item that Council, by resolution, has identified as being a site to be of Aboriginal, historical or cultural significance, that site must be covered by a site-specific Plan of Management and is not covered by this generic Plan of Management.

2. Core Objectives of Community Land – Public Halls

The core objective for the parcels included within this draft generic Plan of Management is for the preservation, enhancement, development and maintenance of the public halls and surrounding community land to ensure the facility continues to be utilised effectively by the community both at present and into the future.

2.1 General Community Use Category

Section 36(l) of the *Local Government Act 1993* specifies that the core objectives for land categorised as “general community use” are as follows:

- To promote, encourage, and provide for the use of the land, and to provide facilities on the land, to meet the current and future needs of the local community and of the wider public:
 - a) in relation to public recreation and physical, cultural, social and intellectual welfare or development of individual members of the public; and
 - b) in relation to purposes for which a lease, licence or other estate may be granted in respect of the land (other than the provision of public utilities and works associated with or ancillary to public utilities).

3. Community Values Relating to Community Land

3.1 General Community Use (GCU) Values and Objectives

GCU Value	GCU Objective
Scenic	To provide community and/or recreational facilities which have minimal impact on the visual amenity of the area.
Environmental	To provide a community facility which is ecologically sustainable and has minimal adverse impact on surrounding natural area.
Social	To develop community facilities which provide space for the community to pursue recreational, leisure, cultural, community and social interests.
Community Services	To develop community facilities which provide space for activities which address the social and welfare needs of the local community.

4. What are Management Issues for Community Land?

Management issues are matters that arise periodically and generally impact on the areas of community land. The identified management issues are used to define management strategies in the resulting action plans. The identification of potential management issues assists Council in establishing action plans to carry out mitigation strategies in order to ensure that community land is used, maintained and managed in a sustainable way. The following action plan gives details of the strategies and actions recommended to be adopted and carried out under the Plan of Management for public halls.

Funding for the various items in the action plan may be available from income obtained through hall hire fees, Council's General Fund, Section 94 Contributions that are specifically collected for community land sites, the Public Reserve Management Fund or specialised funding from either Commonwealth or State Government.

4.1 Management Issues for Land Classified as General Community Use – Public Halls

4.1.1 Safety and Risk Assessment

Objective	Performance Target	Means of Achieving Objective & Performance Target	Manner of Assessment
<p>Minimise opportunities for risk of injury in community land.</p> <p>Ensure the safety of the public whilst visiting public halls and public hall sites.</p>	<p>Ensure Council and user groups are adequately protected from risk and public liability.</p> <p>Encourage community involvement in the recognition and remediation of public risk.</p> <p>Prevent unsafe use of areas.</p> <p>Ensure all facilities are constructed, installed and maintained to the relevant Australian Standards.</p> <p>Ensure the public is not threatened by fire or flood.</p> <p>Discourage anti-social behaviours and encourage community involvement in reporting such behaviour.</p> <p>Manage community land to reduce bushfire risk to life and property.</p> <p>Develop permanent asset protection zones.</p> <p>Identify high priority public halls and public hall sites for fire management.</p>	<p>Ensure all registered users are adequately protected by liability insurance. If the users intend to carry out high risk activities a full risk assessment prior to use may be required to assist in identifying problem areas and potential risk mitigation strategies.</p> <p>Undertake periodic risk assessments at all public halls and public hall sites located on general community use Crown land.</p> <p>Ensure regulatory signage is current and appropriately located.</p> <p>Review any existing facilities in accordance with Council's Engineering Guidelines.</p> <p>Respond promptly and appropriately to claims of dangerous behaviour and/or damage to infrastructure/equipment.</p>	<p>Number of public liability claims on community land classified as General Community Use – Public Halls.</p> <p>Consistency with Engineering Guidelines.</p> <p>Undertake flood studies and bushfire assessments.</p>

4.1.2 Maintenance

Objective	Performance Target	Means of Achieving Objective & Performance Target	Manner of Assessment
<p>Ensure areas are safe and fit for purpose.</p>	<p>Ensure community land is maintained to standard.</p> <p>Reduce visual barriers that hide vandalism activities.</p> <p>Reduce the amount of litter and dumping incidents.</p> <p>Repair and/or replace out-dated facilities to an acceptable standard.</p> <p>Ensure that all lease and licence agreements are current.</p> <p>Ensure all volunteer management committees operate in accordance with their agreement.</p>	<p>Prioritise maintenance tasks that pose a risk to safety and functionality of community land.</p> <p>Adequately provide for maintenance works in annual budget.</p> <p>Incorporate community land classified as General Community Use – public halls and public hall sites to Council’s reporting system for immediate response to damage or vandalism.</p> <p>Ensure any development on the site is assessed using the “Safer by Design” guidelines issued by the Department of Planning.</p> <p>Install lighting where appropriate.</p> <p>Clear dumped rubbish promptly, track down offenders and install signage to discourage dumping.</p> <p>Conduct a review of all facilities on public hall sites and source funding to upgrade facilities where necessary.</p> <p>Periodically review lease, licence and management committee agreements.</p> <p>Negotiate lease and licence agreements as they expire.</p> <p>Provide ongoing assistance, support and information to volunteer management committees.</p>	<p>Monitor annual maintenance budgets.</p> <p>Community feedback.</p> <p>Report dumping incidents to Council Compliance Officers.</p> <p>Outcomes of lease, licence and management committee reviews.</p>

4.1.3 Access and Connectivity

Objective	Performance Target	Means of Achieving Objective & Target	Manner of Assessment
<p>Minimise adverse impacts of public access onto community land.</p> <p>Ensure all community land classified as General Community Use – public halls and public hall sites provides appropriate access for all users.</p>	<p>Prevent unauthorised access to community land.</p> <p>Ensure that each facility is accessible and in accordance with relevant standards.</p> <p>Ensure pedestrian access and connectivity with the surrounding areas.</p> <p>Design and construct walking tracks ensuring minimal erosion and soil loss.</p> <p>Identify suitable locations for development of access for people with disabilities.</p>	<p>Close any non-essential pedestrian and vehicle access.</p> <p>Provide adequate parking where appropriate and consider car parking in all site-specific master plans.</p> <p>Review car parking and pedestrian accessibility provisions at all community land classified as General Community – public halls and public hall sites in accordance with Council’s Development Control Plan, Engineering Guidelines, Community Strategic Plan, Inclusion (Disability) Action Plan and Inverell Public Open Space Strategic Plan.</p> <p>Stop unauthorised use of community land classified as General Community Use for access to private lands.</p> <p>Maintain existing roads and walking tracks to ensure safety and prevent erosion.</p> <p>Inspect tracks and footpaths and maintain when necessary.</p> <p>Plan and develop pathways to ensure minimal erosion and soil loss.</p>	<p>Consistency with Council’s Development Control Plan, Engineering Guidelines, Community Strategic Plan, Inclusion (Disability) Action Plan and Inverell Public Open Space Strategic Plan.</p> <p>Community feedback.</p> <p>Council Officer Inspections.</p>

4.1.4 Environment

Objective	Performance Target	Means of Achieving Objective and Performance Target	Manner of Assessment
<p>To manage community land classified as General Community Use – public halls and public hall sites so as to maintain the ecological values.</p> <p>Maintain ecological processes when managing community and classified as General Community Use – public halls and public hall sites.</p> <p>Retain the distribution, abundance and diversity of native species and existing communities.</p> <p>Manage and eradicate pests, plants and noxious weeds.</p>	<p>Ensure habitat values are not compromised and improve values where appropriate.</p> <p>Avoid compromising biodiversity values as perceived by the public about threats posed by native fauna and flora.</p> <p>Identify areas where domestic animals are to be excluded.</p> <p>Manage impacts to aboriginal heritage when developing and maintaining community land.</p>	<p>Identify sensitive community land classified as General Community Use – public halls and public hall sites.</p> <p>Implement necessary environmental management practices and development constraints.</p> <p>Undertake a revegetation program where required.</p> <p>Develop an ongoing maintenance program of rare and threatened species.</p> <p>Map and document the location of rare and threatened species.</p> <p>Erect signs notifying the community of sensitive areas and exclusion of domestic animals.</p> <p>Control weeds using best practice.</p> <p>Manage impacts to aboriginal heritage in accordance with Office of Environment & Heritage guidelines.</p> <p>Undertake mandatory training courses to ensure staff understand the correct procedures for washing down and blowing down equipment after mowing to minimise the spread of weeds.</p> <p>Carefully control management practices e.g. Fertiliser application rates and rehabilitation of bare areas particularly when in proximity to watercourses and wetlands.</p>	<p>Assess key environmental indicators for community land classified as General Community Use – public halls and public hall sites.</p>

4.1.5 Community Involvement

Objective	Performance Target	Means of Achieving Objective and Performance Target	Manner of Assessment
<p>Involve the community in the management of community land classified as General Community – public halls and public hall sites.</p> <p>Reduce the impact of neighbouring properties on community land classified as General Community Use – public halls and public hall sites.</p>	<p>Encourage the participation of the community in reporting incidents.</p> <p>Assess community values of community land classified as General Community Use – public halls and public hall sites.</p> <p>Encourage neighbours to notify Council of any concerns regarding vandalism, dumping, noise etc.</p>	<p>Continue to support community groups that actively monitor and maintain public halls and public hall sites.</p> <p>Undertake community surveys to determine the values of the community in developing and managing community land.</p>	Community feedback.

4.1.6 Landscape Design and Character

Objective	Performance Target	Means of Achieving Objective and Performance Target	Manner of Assessment
<p>Ensure that the landscape character of General Community Use – public halls and public hall sites.</p> <p>To minimise adverse impacts on adjacent land uses.</p> <p>To maximise the sustainability of community land.</p>	<p>Any paths, signs, structures etc. in areas classed as General Community Use – public halls and public hall sites must be sympathetic to the existing setting.</p> <p>Protect the heritage, cultural, aesthetic values of the land and facilities.</p> <p>Retain and enhance the community land classified as General Community Use – public halls and public hall sites where possible.</p> <p>New structures to be located in appropriate areas and designed appropriately.</p> <p>Reduce the potential for crime within community land.</p>	<p>Plan appropriately including materials selection and colour schemes.</p> <p>Consider constraints such as flooding and bushfire when siting facilities.</p> <p>Consider adjacent land uses when developing community land.</p> <p>Ensure any development on the site is assessed using the “Safer by Design” guidelines issued by the Department of Planning.</p>	<p>Consistency with engineering guidelines.</p> <p>Reported rates of vandalism.</p>

4.2 Parcels Included in this Draft Plan of Management

4.2.1 Ashford Public Hall

Ashford Public Hall (also referred to as Ashford Memorial Hall) is currently leased to the Department of Education and Training with a term dated from 25 January 2010 to 24 January 2030. The aims and objectives of this agreement are:

- a) To facilitate access to a community asset by the students, teachers, parents and citizens of the Ashford Central School, in a manner that enables the timely undertaking of education and development activities.
- b) To permit continued community use of the premises.
- c) To ensure ongoing effective communication and cooperation between the Lessor and Lessee.

Within this agreement, the Department of Education and Training are liable for the payment of rates, water and electricity. The Lessee is also required to keep the premises and surrounds in good repair and properly maintained in all respects with the exception of fair wear and tear.

Inverell Shire Council works to identify funding schemes that are applicable for the Ashford Public Hall. In 2011 the Council secured funding from the NSW Government's "Building the Country - Community Hall Renewal Fund" which provided contribution towards the refurbishment of the existing toilets and the construction of a disabled toilet and new sewer lines.

The prospects for the Ashford Public Hall within the next 5 years is to continue to maintain the facility and ground to a high standard and respond to all reasonable requests put forth by the lessees and the community.

4.2.2 Delungra Public Hall

Delungra Public Hall (also referred to as Delungra Multi-Purpose Hall) is currently overseen by the Delungra Multi-Purpose Hall Committee. The committee takes bookings for the use of the hall, cleans, carries out maintenance and pays running costs including water, electricity and rates from the hire revenue.

The Delungra Public Hall is utilised by the community as a facility for indoor recreation activities such as squash, aerobics, karate, Girl Guides as well as a facility for hire by community groups and Delungra Public School. The building is comprised of 2 squash courts, a main hall area, kitchen and public toilets located on the exterior of the building.

At present, a rising damp issue has been located at several sites throughout the hall. Council building surveyors are monitoring the spread and severity to determine the best course of action for remediation. Funding for repairs will be sourced from Commonwealth Government grants, NSW Government grants or Council General Ledger dependent on the expected outlay and availability of adequate funds. Recently, the Drought Communities Programme grant provided funding for the repair plumbing issues, toilet cisterns and drainage earthworks.

The prospect for the Delungra public hall within the next 5 years is to assess and remediate the rising damp issue, repair damages and repaint the interior of the hall including squash court lines.

4.2.3 Yetman Public Hall and Yetman Public Hall Site

Yetman Public Hall (also referred to as Yetman Memorial Hall) and surrounds is operated by the Yetman Hall and Progress Committee. The Committee not only takes bookings and carries out

maintenance and cleaning of the hall, but they also serve as a medium for the Yetman community to voice their ambitions for development of the hall to Council, assist in consultations and realisation of works to ensure the hall continues to serve the community effectively.

In 2015, Council secured funding through NSW Government's Community Building Partnerships fund and Council outlay to sand and polish flooring, paint the interior walls and ceiling, install fans, carry out ceiling upgrades and erect a fence and shade awning. 2020 saw Council secure funding through the Australian Government's Drought Communities Programme which enabled the exterior painting of the hall. Council also provided funding for the construction of a new meeting room, disabled toilets and an upgrade to the existing bathroom facilities.

The adjoining land referred to as the Yetman public hall site is predominantly used by the community as off-street parking for events taking place in the hall as well as a site for community events such as markets and fetes.

As extensive works have been carried out, the prospect for the Yetman Public Hall and grounds within the next 5 years is to support the committee in the maintenance of the hall and grounds to a high standard and respond to reasonable requests from the committee and community.

Permissible uses / future uses

Community land is valued for its important role in the social, intellectual, spiritual and physical enrichment of residents, workers, and visitors to the Inverell Shire.

The intrinsic value of community land is also recognised, as is the important role this land plays in biodiversity conservation and ecosystem function.

Inverell Shire Council encourages a wide range of uses of community land and intends to facilitate uses which increase the activation of its land, where appropriate. Within buildings, swimming pools, and recreational and sporting facilities in particular, Inverell Shire Council intends to permit and encourage a broad range of appropriate activities.

The use of community land is often supported by appropriate ancillary development such as playground equipment, amenity blocks or food kiosks. The general types of uses which may occur on community land categorised as General Community Use, and the forms of development generally associated with those uses, are set out in Table 1 below. The facilities on community land may change over time, reflecting the needs of the community.

The anticipated uses and associated development identified in the table are intended to provide a general guide. The terminology used is not intended to impose an exact meaning. For example, a reference to 'football' includes any variations of that game.

It is anticipated that new sports may develop, and others increase or decrease in popularity. If this occurs, then some community land may be modified to facilitate the changing forms of 'active recreation' enjoyed by the community. References such as 'field', or 'court', are not intended to exclude other sporting surfaces.

Table 1 Permissible use and development of community land categorised as General Community Use

General community use	
Purpose/Use Providing a location for, and supporting, the gathering of groups for a range of social, cultural or recreational purposes. Providing multi-purpose buildings (e.g. community	Development to facilitate uses Development for the purposes of social, community, cultural and recreational activities. Development includes: <ul style="list-style-type: none"> • provision of buildings or other amenity areas to

<p>halls and centres) with specialised community uses such as:</p> <ul style="list-style-type: none"> • casual or informal recreation • meetings (including for social, recreational, educational or cultural purposes) • functions • concerts, including all musical genres • performances (including film and stage) • exhibitions • fairs and parades • workshops • leisure or training classes • childcare (e.g. before and after school care, vacation care) • designated group use (e.g. scout and girl guide use) • educational centres, including libraries, information and resource centres • entertainment facilities. 	<p>facilitate use and enjoyment by the community</p> <ul style="list-style-type: none"> • development (particularly within buildings) for the purposes of addressing the needs of a particular group (e.g. a stage) • landscaping and finishes, improving access, amenity and the visual character of the general community area • water saving initiatives such as rain gardens • energy saving initiatives such as solar lights and solar panels • carparking and loading areas • advertising structures and signage (such as A-frames and banners) that: <ul style="list-style-type: none"> - relate to approved uses/activities - are discreet and temporary - are approved by the council • locational, directional and regulatory signage.
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Express authorisation of leases and licences and other estates

Under section 46(1)(b) of the LG Act, leases, licences and other estates formalise the use of community land. A lease, licence or other estate may be granted to organisations and persons, community groups, sports clubs and associations, non-government organisations, charities, community welfare services, non-profit organisations and government authorities.

The lease or licence must be for uses consistent with the reserve purpose(s), the assigned categorisation and zoning of the land, be in the best interests of the community as a whole, and enable, wherever possible, shared use of community land.

Any lease or licence proposal will be individually assessed and considered, including the community benefit, compatibility with this PoM and the capacity of the community land itself and the local area to support the activity.

A lease is normally issued where exclusive control of all or part of an area by a user is proposed. In all other instances a licence or short-term licence or hire agreement will be issued.

Leases and licences authorised by the plan of management

This plan of management **expressly authorises** the issue of leases, licences and other estates over the land covered by the plan of management, in accordance with section 46(1)(b) of the LG Act, provided that:

- the purpose is consistent with the purpose for which it was dedicated or reserved
- the purpose is consistent with the core objectives for the category of the land
- the lease, licence or other estate is for a permitted purpose listed in the *Local Government Act 1993* or the Local Government (General) Regulation 2005
- the issue of the lease, licence or other estate and the provisions of the lease, licence or other estate can be validated by the provisions of the *Native Title Act 1993* (Cth)
- where the land is subject to a claim under the *Aboriginal Land Rights Act 1983* the issue of any lease, licence or other estate will not prevent the land from being transferred in the event the claim is granted

- the lease, licence or other estate is granted and notified in accordance with the provisions of the *Local Government Act 1993* or the Local Government (General) Regulation 2005
- the issue of the lease, licence or other estate will not materially harm the use of the land for any of the purposes for which it was dedicated or reserved.

Table 2 further identifies the purposes for which leases and licences may be issued over the reserves identified in this plan of management and the maximum duration of leases, licences and other estates.

Table 2 Express authorisation for leases, licences and other estates on reserves listed in this plan of management.

Community land covered	Maximum term	Purpose for which tenure may be granted
Leases		
General Community Use	20 years	<ul style="list-style-type: none"> – childcare or vacation care – educational purposes, including libraries, education classes, workshops – cultural purposes, including concerts, dramatic productions and galleries – recreational purposes, including fitness classes, dance classes and games – sporting uses developed/operated by a private operator – kiosk, café and refreshment purposes – commercial retail uses associated with the facility (e.g. sale or hire of sports goods)
Licences		
General Community Use	5 years	<ul style="list-style-type: none"> – social purposes (including childcare, vacation care) – educational purposes, including libraries, education classes, workshops – recreational purposes, including fitness classes, dance classes – café/kiosk areas
Other estates		
All community land and buildings	5 years	This PoM allows the council to grant 'an estate' over community land for the provision of public utilities and works associated with or ancillary to public utilities and provision of services, or connections for premises adjoining the community land to a facility of the council or public utility provider on the community land in accordance with the LG Act.

Short-term licences

Short-term licences and bookings may be used to allow the council to program different uses of community land at different times, allowing the best overall use.

Short-term licences are authorised for the purpose of:

- (a) the playing of a musical instrument, or singing, for fee or reward
- (b) engaging in a trade or business

- (c) the playing of a lawful game or sport
- (d) the delivery of a public address
- (e) commercial photographic sessions
- (f) picnics and private celebrations such as weddings and family gatherings
- (g) filming sessions
- (h) the agistment of stock.

Fees for short-term casual bookings will be charged in accordance with the council's adopted fees and charges at the time.

Native title and Aboriginal land rights considerations in relation to leases, licences and other estates

When planning to grant a lease or licence on Crown reserves, the council must comply with the requirements of the Commonwealth *Native Title Act 1993* (NT Act) and have regard for any existing claims made on the land under the NSW *Aboriginal Land Rights Act 1983* (ALR Act).

It is the role of the council's engaged or employed native title manager to provide written advice in certain circumstances to advise if the proposed activities and dealings are valid under the NT Act.

4.3 Policies or Plans which may affect the Management of Community Land

Council has many plans and policies that may affect the management of community land beyond the discussed management issues and resulting action plans. The major influences are Council's existing adopted policies, Council's own budgeting process, and Council's commitment to working with the community in providing and facilitating the provision of services that enhance the quality of life for all residents.

Council Policies

Inverell Shire Council Policies/Strategies that may relate to Community Land	Year Adopted
Bicycles on Footpaths	2009
Community Mowers	2009
Community Strategic Plan	2017
Cultural & Art Strategic Plan	
Delivery Plan	2017
Disabled Access	2009
Erosion & Sediment Control	2009
Halls – Crown Land	2001
Inclusion (Disability) Action Plan	2017
Inspection Reports – Sporting Equipment, Playground Equipment etc.	2009
Inverell Public Open Space Strategy	2017
Local Emergency Management	2007
Pesticide Notification Plan	2017
Public Halls – Fire Protection	2009
Roadside Slashing	2009
Roadside Treatment Policy (Weeds)	2009
State of the Environment Report	2011
Subdivisions – Public Reserves	2009

5. Review

Reviews of this Plan of Management will be carried out at 5-year intervals with the appropriate consultation processes with all relevant stakeholders and the community being undertaken at these reviews. Each review will assess the performance of this Plan of Management along with its alignment with community values and requirements. Surveys will be available for the community to participate in reviews. In the event that a parcel of land included in this Plan of Management becomes a highly significant asset to the community, a site-specific Plan of Management will be compiled.

Appendix 1 – Schedule A

Parcel Number	Title	Property Address	Suburb	Description	Categorisation	Map Ref	Reserve Name	Gazette Date
97846	Lot 5 Section 30 DP 758036	56 Inverell Street	Ashford	Public Hall	General Community Use	2.0	Ashford Public Hall	26/07/1985
510012	Lots 2, 4-5 Section 10 DP 758348	19 Railway Street	Delungra	Public Hall Site	General Community Use	2.1	Delungra Public Hall	1/10/1948
560015	Lot 1 Section 1 DP 759142	82-84 Warialda Street	Yetman	Public Hall	General Community Use	2.2	Yetman Public Hall	08/06/1934
86020	Lot 7005 DP 96094	78 Warialda Street	Yetman	Shire Purposes	General Community Use	2.3	Yetman Public Hall Adjoining Land	21/10/1966

Appendix 2 - Maps

Map 1 - Inverell Shire



Map 2.0 – Ashford Public Hall



Inverell Shire Council Generic POM

Map 2.1 - Delungra Public Hall



Map 2.2 – Yetman Public Hall



Map 2.3 – Yetman Public Hall Site



5.2 LOCAL ROADS COMMUNITY INFRASTRUCTURE PROGRAM (LRCI)

File Number: S15.8.106 / 23/3249

Author: Paul Henry, General Manager

SUMMARY:

Additional information is now to hand regarding the Local Roads Community Infrastructure Program. Details are provided for the information of Council.

COMMENTARY:

At the January Special Meeting of Council, the funding strategy for the redevelopment of the Inverell Pool included an amount of \$715K from a Federal Government program – The ‘Local Roads Community Infrastructure Program’. This program was initiated by the former Federal Government.

Councillors will recall that at the time of preparing the January report on the funding strategy, there was some uncertainty that the current Federal Government would proceed with the LRCI program.

I am pleased to advise that the Federal Government has retained the program and the allocation to Inverell Shire is expected to be available from 1 July, 2023. Project(s) funded by this program are required to be delivered by 30 June, 2025.

ATTACHMENTS:

Nil

6 GOVERNANCE REPORTS**6.1 GOVERNANCE - MONTHLY INVESTMENT REPORT****File Number:** S12.12.2 / 23/3252**Author:** Robert Kimmince, Manager Financial Services**SUMMARY:**

To report the balance of investments held as at 31 January, 2023.

RECOMMENDATION:

The Committee recommends to Council that:

- i) the report indicating Council's Fund Management position be received and noted; and*
- ii) the Certification of the Responsible Accounting Officer be noted.*

COMMENTARY:

Contained within this report are the following items that highlight Council's Investment Portfolio performance for the month to 31 January, 2023 and an update of the investment environment:

- (a) Council's Investments as at 31 January, 2023;
- (b) Council Investments by Fund as at 31 January, 2023;
- (c) Interest – Budgeted vs. Actual;
- (d) Investment Portfolio Performance;
- (e) Investment Commentary; and
- (f) Certification – Responsible Accounting Officer.

A) Council Investments as at 31 January, 2023

Term Deposit Investment Group									
Investment	Borrower	FUND	Rating	Purchase Date	Maturity Date	Current Yield	Principal Value	Current value	Term (days)
22/29	Bank of Queensland	Sewer	BBB+	27-May-22	27-Feb-23	2.80%	2,000,000	2,000,000	276
23/07	Bank of Queensland	Water	BBB+	20-Sep-22	20-Mar-23	4.00%	1,500,000	1,500,000	181
22/05	AMP BANK	General	BBB+	20-Sep-21	20-Mar-23	0.80%	1,000,000	1,000,000	546
22/14	AMP BANK	General	BBB+	25-Nov-21	25-Mar-23	1.00%	1,000,000	1,000,000	485
20/32	Auswide Bank	General	BBB	24-Mar-20	24-Mar-23	1.88%	1,000,000	1,000,000	1095
22/22	Westpac Bank	General	AA-	29-Mar-22	29-Mar-23	1.56%	1,950,000	1,950,000	365
23/14	Police Credit Union	Water	Unrated	08-Nov-22	08-May-23	4.42%	1,000,000	1,000,000	181
23/15	Police Credit Union	General	Unrated	08-Nov-22	08-May-23	4.42%	1,000,000	1,000,000	181
22/26	Bank of Sydney	General	NR	16-May-22	16-May-23	3.10%	2,000,000	2,000,000	365
22/12	AMP BANK	General	BBB+	25-Nov-21	25-May-23	1.00%	1,000,000	1,000,000	546
23/16	Police Credit Union	General	Unrated	08-Nov-22	08-Aug-23	4.50%	1,000,000	1,000,000	273
22/28	AMP BANK	General	BBB+	27-May-22	27-Nov-23	3.30%	2,000,000	2,000,000	549
22/23	ING Bank	General	A	19-Apr-22	19-Apr-23	2.21%	2,000,000	2,000,000	365
22/30	Commonwealth Bank	Sewer	A	07-Jun-22	07-Jun-23	3.42%	1,000,000	1,000,000	365
23/09	MyState Bank	General	BBB+	20-Sep-22	20-Jun-23	4.15%	1,500,000	1,500,000	273
21/16	National Australia Bank	Water	AA-	28-Jun-21	28-Jun-23	0.60%	1,000,000	1,000,000	730
21/17	ICBC - Industrial and Commercial Bank of	General	A	29-Jun-21	29-Jun-23	0.70%	1,000,000	1,000,000	730
21/18	National Australia Bank	Water	AA-	29-Jun-21	29-Jun-23	0.65%	2,000,000	2,000,000	730
23/01	Commonwealth Bank	General	AA-	27-Jul-22	27-Jul-23	4.06%	2,000,000	2,000,000	365
23/02	Commonwealth Bank	General	AA-	27-Jul-22	27-Jul-23	4.06%	2,000,000	2,000,000	365
23/19	AMP BANK	General	BBB+	07-Dec-22	07-Sep-23	4.35%	2,000,000	2,000,000	274
23/03	Bank of Queensland	General	BBB+	13-Sep-22	13-Sep-23	4.09%	1,000,000	1,000,000	365
23/04	National Australia Bank	General	AA-	13-Sep-22	13-Sep-23	4.10%	2,000,000	2,000,000	365
23/05	National Australia Bank	General	AA-	13-Sep-22	13-Sep-23	4.10%	2,000,000	2,000,000	365
23/06	Westpac Bank	Water	AA-	19-Sep-22	19-Sep-23	4.33%	1,000,000	1,000,000	365
23/08	Westpac Bank	Sewer	AA-	20-Sep-22	20-Sep-23	4.32%	1,000,000	1,000,000	365
23/12	Suncorp	Sewer	A	05-Oct-22	05-Oct-23	4.33%	1,500,000	1,500,000	365
23/10	AMP BANK	General	BBB+	05-Oct-22	05-Oct-23	4.30%	2,000,000	2,000,000	365
22/09	National Australia Bank	General	AA-	06-Oct-21	06-Oct-23	0.64%	1,000,000	1,000,000	730
23/13	Westpac Bank	General	AA-	19-Oct-22	19-Oct-23	4.43%	2,000,000	2,000,000	365
22/10	Westpac Bank	General	AA-	25-Oct-21	25-Oct-23	0.91%	2,000,000	2,000,000	730
22/11	Westpac Bank	General	AA-	25-Nov-21	25-Nov-23	1.28%	1,000,000	1,000,000	730
23/17	AMP Bank	Water	BBB	25-Nov-22	27-Nov-23	4.60%	1,000,000	1,000,000	367
22/27	Australian Unity Bank	General	BBB	26-May-22	27-Nov-23	3.50%	1,000,000	1,000,000	550
22/15	ICBC - Industrial and Commercial Bank of	General	A	02-Dec-21	04-Dec-23	1.36%	2,000,000	2,000,000	732
22/16	ICBC - Industrial and Commercial Bank of	General	A	02-Dec-21	04-Dec-23	1.36%	2,000,000	2,000,000	732
22/17	ICBC - Industrial and Commercial Bank of	Water	A	02-Dec-21	04-Dec-23	1.36%	1,000,000	1,000,000	732
22/18	Bank of Sydney	General	NR	07-Dec-22	07-Dec-23	4.60%	2,000,000	2,000,000	365
23/20	ING Bank	General	A	23-Jan-23	23-Jan-24	4.50%	1,500,000	1,500,000	365
22/03	National Australia Bank	General	AA-	27-Aug-21	27-Aug-24	0.85%	2,000,000	2,000,000	1096
22/20	MyState Bank	General	BBB	02-Mar-22	04-Mar-24	1.70%	2,000,000	2,000,000	733
22/21	Bank of Queensland	General	BBB+	02-Mar-22	04-Mar-24	1.70%	1,000,000	1,000,000	733
21/11	ICBC - Industrial and Commercial Bank of	Water	A	26-Mar-21	26-Mar-24	0.82%	2,000,000	2,000,000	1096
23/11	ING Bank	General	A	05-Oct-22	08-Oct-24	4.75%	2,000,000	2,000,000	734
21/13	ICBC - Industrial and Commercial Bank of	Water	A	27-May-21	27-May-26	1.40%	1,000,000	1,000,000	1826
21/14	ICBC - Industrial and Commercial Bank of	Sewer	A	27-May-21	27-May-26	1.40%	1,000,000	1,000,000	1826
21/15	ICBC - Industrial and Commercial Bank of	General	A	27-May-21	27-May-26	1.40%	1,000,000	1,000,000	1826
						TOTALS	69,950,000	69,950,000	

180 Day Deposit Accounts									
As at Date	Borrower	FUND	Rating	Purchase Date	Maturity Date	Current Yield	Principal Value	Current value	Term
Sub Total - Cash Deposits Accounts Investment Group									
							-	-	
Cash Deposit Accounts									
As at Date	Borrower	FUND	Rating	Purchase Date	Maturity Date	Current Yield	Value at beg year	Current value	Term
31/07/2022	Commonwealth Bank	General	A	9/11/2020		0.00%		1,194.89	
31/07/2022	Macquarie Bank	General	AA-	9/11/2020		3.10%	2,028,504	2,056,919.03	
31/07/2022	Macquarie Bank	Water	AA-	9/11/2020		3.10%	2,516,481	2,551,731.87	
31/07/2022	Macquarie Bank	Sewer	AA-	9/11/2020		3.10%	1,508,674	1,529,807.49	
Sub Total - Cash Deposit Accounts									
							-	6,139,653	

B) Council Investments by Fund 31 January, 2023

Portfolio by Fund	31/12/2022	31/01/2023
General Fund	\$54,002,422	\$54,008,114
Water Fund	\$14,044,670	\$14,051,732
Sewer Fund	\$8,025,574	\$8,029,807
TOTAL	\$76,072,666	\$76,089,653

Council's investment portfolio has increased during January 2023 by \$17K. This was in respect of normal cash flow movements for receipts collected and payments made during January 2023.

Interest – Budgeted verses Actual Result to Date

	Ledger	2022/2023 Budget \$	Actuals to Date \$	Accrued Interest to Date \$	TOTAL \$
General Fund	128820	510,000.00	370,855.57	463,041.32	833,896.89
Water Fund	812350	84,000.00	104,418.21	71,035.07	175,453.28
Sewer Fund	906320	60,000.00	115,060.46	64,629.18	179,689.64
TOTAL		654,000.00	590,334.24	598,705.57	1,189,039.81

Term deposit interest rates have improved recently with a 12-month term deposit now yielding 4.3 - 4.6%. Given our strong investment balances, Council is expected to exceed interest revenue targets in 2022/2023. This additional interest received during 2022/2023 will be allocated to special projects during 2023/2024.

C) Investment Portfolio Performance

Investment Portfolio Return		Benchmarks		
	% pa	RBA Cash Rate	Aus Bond Bank Bill	11am Cash Rate
Benchmark as at 30/09/2022		3.10%	3.37%	3.10%
Term Deposits	2.75%			
Cash Deposit Accounts	3.10%			
180 Day Call Account	0.00%			
Floating Rate Notes	0.00%			

D) Investment Commentary

Council's investment portfolio is currently underperforming when compared to the above benchmarking indexes. The portfolio's underperformance is expected to be temporary given the relatively high level of turnover (approximately one-quarter of the deposit portfolio is maturing within the next 6 months).

Council's investment portfolio of \$76M is almost entirely invested in fixed term deposits. Overall, the portfolio is highly liquid, highly rated and short-dated from a counterparty perspective.

Certification – Responsible Accounting Officer

I Paul Pay, hereby certify that the investments listed in this report have been made in accordance with Section 625 of the *Local Government Act 1993*, Clause 212 of the Local Government (General) Regulations 2005 and Council's Investment Policy.

RISK ASSESSMENT:

Nil

POLICY IMPLICATIONS:

Nil

CHIEF FINANCIAL OFFICERS COMMENT:

Council's term deposit portfolio was yielding 2.75% p.a. at month-end, with a weighted average duration of around 254 days or 8.5 months. Council is well positioned to take advantage of increasing term deposit rates as investments mature.

LEGAL IMPLICATIONS:

Nil

ATTACHMENTS:

Nil

6.2 QUARTERLY BUDGET AND OPERATIONAL PLAN 2022/2023**File Number:** S12.5.1 / 23/1902**Author:** Robert Kimmince, Manager Financial Services**SUMMARY:**

Each quarter Council is required to report on its Operational Plan and Council's Responsible Accounting Officer is required to report as to whether they believe the Budget Review Statement indicates that the financial position of the Council is satisfactory, having regard to the original estimate of income and expenditure, and if unsatisfactory, make recommendations for remedial action. The Committee is being asked to consider the report.

RECOMMENDATION:

The Committee recommends to Council that:

- i) Council's Quarterly Operational Plan and Budget Review for 31st December, 2022 be adopted; and*
- ii) The proposed variations to budget votes for the 2022/2023 Financial Year be adopted providing an estimated Cash Surplus at 31st December, 2022 from operations of \$3,603.*

COMMENTARY:**2022/2023 BUDGET VARIATIONS:**

It is advised that Council's financial position remains sound.

The following table represents variations required to be made to budget votes as a result of changes since the last meeting to ensure the 2022/2023 budget remains in balance (see attachment). Those items identified as requiring funding since the adoption of the 2022/2023 budget have now been funded in full.

The Budget Variations for 2022/2023 are as follows:

COMBINED FUND - BUDGET VARIATION SUMMARY REPORT
ESTIMATED CASH POSITION 31 DECEMBER 2022
FOR 2022/2023 ACTIVITIES

	General	Water	Sewer	Total	
Adopted Budget 2022/2023	9,596,409	1,641,845	1,502,719	12,740,973	Deficit
Add Back Depreciation	(10,027,200)	(1,626,000)	(1,076,500)	(12,729,700)	(Non-cash)
Add Back Carry Amount Assets Sold	(663,000)	-	-	(663,000)	(Non-Cash)
Internally Restricted Cash Utilised	1,092,624	(17,000)	(427,500)	648,124	
Transferred to Internally Restricted Cash	-	-	-	-	
ESTIMATED CASH RESULT FOR 2022/2023 ACTIVITIES	(1,167)	(1,155)	(1,281)	(3,603)	SURPLUS
<i>2022/2023 Budget Variations Required to Maintain a Balanced Budget</i>					
REVOTES	7,927,934	3,600,653	3,851,818	15,380,405	
UNEXPENDED GRANTS & CONTRACT LIABILITIES	5,514,570	-	-	5,514,570	
Budget Review Adjustments 30-9-2022	3,610,000	-	-	3,610,000	
Budget Review Adjustments 31-12-2022	675,000	-	-	675,000	
Budget Review Adjustments 31-3-2023	-	-	-	-	
SUB TOTAL	17,727,504	3,600,653	3,851,818	25,179,975	
Internally Restricted Cash Utilised	(4,285,000)			(4,285,000)	
FUNDED FROM EQUITY	(13,442,504)	(3,600,653)	(3,851,818)	(20,894,975)	
NET BUDGET VARIATIONS	-	-	-	-	
REVISED CASH RESULT FOR 2022/2023 ACTIVITIES	(1,167)	(1,155)	(1,281)	(3,603)	SURPLUS

DEFINITIONS:**REVOTES**

Revotes are works budgeted and funded in the previous Financial Year, carried forward for completion in the current Financial Year. Revotes only occur if cash funding remains available from that previous Financial Years Budget to fund the works. The cash is held as equity.

FUNDED FROM EQUITY

Represents Cash funding received in previous Financial Years from Revenues, Grants and Other Sources and held as Cash due to its non-expenditure, carried forward to fund the required works in the current Financial Year.

INTERNALLY RESTRICTED CASH

Is cash held in investments to fund future financial obligations, for example Employee Leave Entitlements, Future Projects etc. These funds are not part of Council's Working Capital. The expenditure of funds from Council's Internally Restricted Cash does not impact on Council's ability to undertake its regular activities. Internally Restricted Cash does not include unexpended Grant Funds or Funds which are subject to External Restrictions and Legislative Restrictions in respect of their use.

BALANCED BUDGETS

Council has adopted the principle of delivering "Balanced Budgets" as a major means of ensuring its operations are sustainable in the medium and long term. In determining that this objective is being met, the "Revised Cash Result" must be a "Surplus" for each of the three funds, and equal or exceed the "Original Cash Result" amount.

The report indicates that the net budget variations for 2022/2023 continue to remain at “Zero”. Councillors will note that expenditure has increased by \$9.347M, while revenue has increased by \$8.672M. The “zero” change position is achieved by utilising Internally Restricted Assets (IRA) of \$0.675M. This means that all budget variations required to be made to this point, to cover increased or additional expenditures, have been fully funded from either Council receiving additional income or alternately from reductions in expenditures in other areas. There has been no reduction in working capital. The transfer of \$.675M from Internally Restricted Assets (IRA) is to fund the purchase of a new garbage truck (\$.45M) and \$.225M for costs associated with flood damage from September 2022 and other ongoing flood events after this date.

The attached Consolidated Income and Expense Statement indicates a surplus from all activities to 31 December, 2022 of \$12.6M, against a budgeted annual result of \$3,603. This current result indicates that sufficient funding remains available to fund Council’s 2022/2023 continuing operations for the next 6 months to the end of the 2022/2023 Financial Year.

QUARTERLY BUDGET REVIEW REPORT:

Council’s 31 December, 2022 Quarterly Combined Budget Review Summary Report and Income and Expense Statement by function are attached. A review of the report indicates that Council’s actual revenue/expenditure compares favourably with Council’s revised budget.

Council retains a strong Internally Restricted Asset balance, see attached. These restricted balances fund liabilities, future works and emergencies. The quantum of these funds adds significantly to Council’s investment income and therefore capacity to undertake recurrent maintenance and capital works.

GENERAL FUND – OPERATIONAL PLAN REVIEW:

The General Fund remains in balance with the predicted Cash Surplus in respect of 2022/2023 operations remaining unchanged following approval of the Budget Variations attached to this report. This is after transfers to/from Internally Restricted Assets and Revotes from previous years and the bringing forward of grant funding received in 2021/2022 which will be expended in 2022/2023.

A range of additional costs have and are expected to be incurred in the General Fund over the year. These are to be funded as indicated in the Budget Variation Report, from cost savings in other areas and from additional income received.

A comprehensive review of the General Fund Budget indicates that overall, incomes and expenditures to 31 December, 2022 are in accordance with the adopted budget. All matters not in accordance with the adopted budget are included in the Budget Variation Report.

Capital Works:

Progress on the major Road Construction Program, has been reported to Council through the Civil and Environmental Services Committee. Council’s recent focus on repairing flood damaged roads have impacted on the delivery of Council’s large Capital works.

Many of Council’s revenue funded road projects will be deferred to 2023/2024 as a result of grant funded projects taking priority.

Investments:

The General Fund investments remain sound.

Council’s General Fund investment portfolio of \$54M is almost entirely invested in fixed term deposits. The portfolio aligns with Council’s adopted Investment Policy.

Council’s term deposit portfolio was yielding 2.74% p.a. at 31 December 2022, with a weighted average duration of around 300 days or 10 months. As existing deposits mature however, they will inevitably be reinvested at much higher prevailing rates.

Given official rates have increased quickly over the last few months, Council is likely to see an increase in interest income over future financial years. Its budgeted income over the medium-

longer term will need to be revised to reflect the increasing interest rate environment. Returns between 4.25% - 4.50% p.a. may potentially be the “norm” over the next financial year.

Given our strong investment balances together with increasing rates Council is expected to exceed interest revenue targets in 2022/2023. Any additional interest received during 2022/2023 will be allocated to special projects during 2023/2024.

A copy of Council’s Cash and Investment Budget Review Statement as at 31 December, 2022 is attached. Council retains a sound investment position to fund all of Council’s internal and external restrictions and Council’s working capital/cash flow needs. Overall Council’s portfolio is highly liquid, highly rated and short dated from a counterparty perspective

A detailed investment report is provided to Council on a monthly basis and all investment continues to comply with Council’s Investment Policy.

Contracts, Consultancy & Legal Expenses

The attached Contracts Summary indicates any contracts entered into with a value of over \$50,000 by Council during the quarter ending 31 December, 2022, other consultancy and legal expenses are summarised in the attached Consultancy & Legal Expense summary.

General Fund Summary:

Overall, the operational and financial position of the General Fund function is sound.

WATER FUND – OPERATIONAL PLAN REVIEW:

The Water Fund continues to show a sound operational and financial position. This position is always dependant on weather conditions which effects water use and resultant sales. Water sales as compared to budget were up, \$535K in 2017/2018, up \$865K in 2018/2019, up \$710K in 2019/2020 (drought years), up \$112K in 2020/2021 and down \$719K in 2021/2022 (wet year). It should be noted that Water Sales had declined in 2021/2022 and also over the first two quarters in 2022/2023 largely due to extreme wet weather conditions, but this could change as a period of dry weather is currently in place. When water sales are down the cost of production to produce water is also down and vice versa. Water sales for the first two quarter were \$1,166K, which is \$307K below budget.

The Water Fund holds investments totalling \$14.04M and cash at bank of \$.958M.

Overall, the operational and financial position of the Water Fund function is sound.

SEWERAGE FUND OPERATIONAL PLAN REVIEW:

The Sewerage Fund continues to hold a sound operational and financial position.

The Committee will be aware that the main priority for the Sewer Fund is the completion of the refurbishment/expansion of the Inverell Sewerage Treatment Plant and upgrade of telemetry systems in 2022/2023. This project is funded from Loans and cash Reserves.

The Sewerage Fund holds Term Deposits totalling \$8.02M plus cash at bank of \$.861M.

Overall, the operational and financial position of the Sewer Fund function is sound.

OPERATIONAL PLAN – COMBINED FUND

Overall Council’s operational and financial position in respect of its five (5) destinations is sound. The following information is provided in respect of major issues and projects that Council is leading, participating in, or delivering in 2022/2023.

Objective 1 – Leadership:

“We will be an accountable and responsible Council that will be involved with the community and responsibly manage public resources”

- Participated in road funding meetings with the Roads and Maritime Services;

- Participated in New England High Country Destination Management Hub;
- Participated in meetings with New England Council's Joint Organisation of Councils;
- Participated in Border Region Organisation of Councils Meeting;
- Participated in NAIDOC Committee meetings;
- Seeking grants for the benefit of the community;
- Sponsor acquisition prize of Inverell Art Prize;
- Participated in the Northern Inland Risk Management Group;
- Participation in New England Cooperative Library;
- Participated in Cross Borders Working Group on weed control meetings;
- Participated in Northern Inland Regional Waste meetings; and
- Participated in Inverell promotional activities with the Inverell Chamber of Commerce and Industry.

Objective 2 – Prosperity:

“The Shire has a diverse, strong local economy that provides opportunities that contribute to the quality of life for the community”

- Assisted with Sapphire City Festival;
- Participation in work experience programs with local schools;
- Conduct summer and winter school holiday youth activities program;
- Secured funding from “Bushfire Local Economic Recovery Fund (BLERF)” for amenities upgrades at Ashford cemetery and Lake Inverell;
- Secured funding for new bus shelters across Shire;
- Commenced planning works for “Crown Reserves Improvement Program-(CRIP)” for upgrade of Joseph Wills Park at Elsmore;
- Secured funding under “Reconnecting Regional NSW-Community Events Program” for Community events within the Inverell local Government area;
- Secured Funding from “Heritage Engagements Grants” for Self- Guided Heritage Walk;
- Partnered with Inverell Chamber of Commerce for “Flag a Job” initiative;
- Commenced tourism promotion in partnership with “Regional Lifestyle Magazine”;
- Development of new Tourism guide;
- Facilitated a round of Sapphire Wind Farm Community Benefit Fund allocation;
- Completed redevelopment of the Ashford Tourism website and brochure;
- New television campaign to promote Inverell “Choose your Own Adventure”;
- Secured funding from “Department of Customer Service” for NSW Small Business Month;
- Completed 2022/2023 Financial Statements – sound financial result achieved;
- Secured funding for Inverell RLX Stage Two upgrade of Inverell Saleyards;
- Commenced redevelopment of Wing Hing Long Museum Website; and
- Secured funding from “Australian Sports Commission” for the staging of the Grafton to Inverell Cycle race.

Objective 3 – Liveability:

“Our community is healthy, safe, educated and offers opportunities for people off all ages and abilities, we value our natural and built environment”

- Commenced planning works on “Local Roads Community Infrastructure Program (LRCI)-3” for Pedestrian footpath network at athletics precinct sports complex in Inverell;
- Commenced planning works on “Stronger Country Communities Fund (SCCF) 4” for Inverell Netball Courts Upgrade;
- Commenced works on “Bushfire Local Economic Recovery Fund (BLERF)-5” for the construction of a pump track at Inverell;
- Commenced planning works on “Black Summer Bushfire Recovery Fund” for Upgrade of 3 residential parks in Inverell;
- Commenced planning works on “Black Summer Bushfire Recovery Fund” for Upgrade of Waratah Park in Inverell;

- Partnering with Local Land Services in River Rehabilitation & Weeds Removal Programs;
- Ongoing works to improve riverbank environment in Inverell;
- Host chemical collect event to collect hazardous waste;
- Commenced works on (Bushfire Recovery Program for Council Landfills) for remediation of Tingha Waste Management Facility;
- Secured funding for management of invasive grass on Ross Hill Reserve;
- Commenced planning works on “Black Summer Bushfire Recovery Fund” for Protecting Local Heritage in the Inverell Local Government area;
- Secured funding from “NSW Office of Sport” for Inverell Aquatic Centre Inclusive Redevelopment and Expansion;
- Secured funding from “Local Roads and Community Infrastructure Program-(LRCI)-3” for pedestrian Footpath Network - athletics precinct – sport complex, Inverell; and
- Secured funding from “National Australia Day Council” for Australia Day celebrations.

Objective 4 – Services and infrastructure:

“Our community is enhanced by the provision of civic services and infrastructure. These services are planned and financially sustainable”

- Commenced and completed a range of Road Upgrade Projects on the Regional Road and Local Road Network;
- Progress upgrade to Bonshaw water supply;
- Commenced a significant quantum of Shire Roads Gravel Resheeting;
- Commenced a significant quantum of heavy patching throughout the Shire;
- Completed Council’s 2022/2023 bitumen reseal program;
- Progressing with upgrade works at the Inverell Sewerage Treatment Plant;
- Commenced upgrade of Mathers Bridge, Nullamanna;
- Completion of Brooks Oval Amenities block in partnership with Inverell Junior Cricket Association;
- Completed Inverell Aerodrome Lighting upgrade;
- Progressing with Moore Street and hospital access upgrade;
- Commence upgrade of Walkers Bridge, Tingha;
- Completed installation of 4 bus shelters under the Country Passenger Transport Infrastructure Program;
- Progressing work on construction of new roundabout located at intersection of SH12 and Tingha Road;
- Secured funding under “Black Summer Bushfire Recovery Fund” for Inverell Footbridge upgrade and shared path;
- Secured funding under “Community Local Infrastructure Recovery Program (CLIR)” for Footbridge (Macintyre River below Girl Guides Hall);
- Secured funding under “Community Local Infrastructure Recovery Program (CLIR)” for upgrade Drainage and pathways at Lake Inverell;
- Secured funding under “Community Local Infrastructure Recovery Program (CLIR)” for Upgrade of Inverell Cemetery Internal Roads & Drainage;
- Secured funding from “Local Roads and Community Infrastructure Program-(LRCI)-3” for the construction of a new Pound Facility;
- Secured funding from “Local Roads and Community Infrastructure Program-(LRCI)-3” for rehabilitation of MR73 Gilgai south (Schwenkes Lane to Gilgai Creek);
- Secured funding from “Local Roads and Community Infrastructure Program-(LRCI)-3” for Enhancement All Abilities playgrounds;
- Secured funding from “Local Roads and Community Infrastructure Program-(LRCI)-3” for the beautification of new SH12 / Tingha road roundabout after completion;
- Secured funding under the “Black Summer Bushfire Recovery Fund” for Installation of Electronic Fire Danger Rating signs in Local Government area;
- Secured funding under the “Black Summer Bushfire Recovery Fund” for the upgrade of three residential parks in Inverell;

- Secured funding under the “Black Summer Bushfire Recovery Fund” for the upgrade of Waratah Park in Inverell;
- Commenced planning works on “Community Local Infrastructure Recovery Program (CLIR)” for the maintenance of riverbank retaining wall behind library;
- Commenced planning works on “Community Local Infrastructure Recovery Program (CLIR)” for riverbank tree replacement;
- Commenced planning works on “Community Local Infrastructure Recovery Program (CCLIR)” for Drainage Structures at Ashford Waste Transfer Station;
- Planning for beautification of new SH12 / Tingha Road roundabout after completion; and
- Secured funding under the “Remote Road Upgrade Pilot Program – (RRUPP) for the upgrade of New Valley Road and Jones Road, Tingha.

Also attached is a copy of Council’s Key Financial Performance Indicators.

POLICY IMPLICATIONS:

No Council or Management Policy is relevant at this time; however, adoption of the recommendation will ensure that Council’s philosophy of maintaining “balanced budgets” is continued.

CHIEF FINANCIAL OFFICERS COMMENT:

In accordance with the Local Government (General) Regulation 2005, it is my opinion that the Quarterly Budget Review Statement for Inverell Shire Council for the quarter ended 31 December, 2022 indicates that Council’s projected financial position at 30 June, 2023 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Adoption of the proposed budget variations as indicated above will maintain Council’s 2022/2023 budget in balance, with an indicative surplus of \$3,603.

LEGAL IMPLICATIONS:

Council is required to comply with the provisions of the *Local Government Act, 1993* and Local Government Regulation, 2005 in these matters.

ATTACHMENTS:

1. Quarterly Budget Review - December 2022 [↓](#)

BUDGET VARIATIONS - FINANCE MEETING 8-2-2023			
ITEM/LEDGER NO.	DESCRIPTION	AMOUNT \$	COMMENT/REASON
GENERAL FUND			
Increase/Decrease in INCOME			
PJ-122920-1000-44013	Grant - Australian Sports Commission - Sport Australia Grant	37,500	Grant for Grafton to Inverell Cycle Classic
PJ-137104-1000-45016	Grant - NSW Office of Sport - Multi Sport Community Facility Fund	5,000,000	Grant for Inverell Swimming Pool Redevelopment
PJ-121110-1000-44008	Grant - Rural Fire Service - Maintenance & Repair	12,133	Adjustment Following 2022/2023 Allocation from NSW Rural Fire Fighting Fund
PJ-121120-1000-44008	Grant - Rural Fire Service - Operating Equipment / PPE	(14,000)	Adjustment Following 2022/2023 Allocation from NSW Rural Fire Fighting Fund
PJ-121121-1000-45011	Grant - Rural Fire Service - Capital Equipment	(54,408)	Adjustment Following 2022/2023 Allocation from NSW Rural Fire Fighting Fund
PJ-122913-1000-45009	Grant - Fixing Country Bridges Program - Mathers Bridge Replacement	2,272,066	Additional grant funding for Mathers Bridge Replacement
PJ-137351-1000-44016	Grant - LLS-National Landcare Program-Manage Grazing Land	1,200.00	LLS-National Landcare Program-Manage Grazing Land - Ross Hill Reserve
PJ-122370-1000-42201	Grant - SH 12 Maintenance (RMCC)	(117,764)	Amended allocation for maintenance on SH12
PJ-139510-1000-45009	Grant Income -Remote Roads Upgrade Pilot Program-New Valley Road & Jones Road Tingha	1,249,600	Grant Funding for New Valley Road & Jones Road Upgrade
PJ-160389-1000-41415	Grant - Library- Local Priority funding 2022/2023	36,487	Additional grant funding for Library
PJ-127540-1000-46011	Contribution to Road Construction - Yetman Road (Stewarts Grain Trading)	20,000	Contribution to Yetman Road upgrade works by Stewarts Grain Trading
PJ-132325-1000-44018	Grant - National Australia Day Council	29,500	Grant for Australia Day Activities
PJ-122400-1000-44503	Grant - Block Grant	56,000	Additional allocation of Grant funding for 2022/2023
PJ-122400-1180-44503	Grant - Block Grant - Traffic Facilities	4,000	Additional allocation of Grant funding for 2022/2023
TOTAL INCREASE IN INCOME		8,532,314	<i>Positive figure indicates increased income, (Negative) figure indicates decreased income)</i>
Increase/Decrease in EXPENDITURE			
PJ-132410-1000-61001	Grafton to Inverell Cycle Classic	37,500	Grant from Australian Sports Commission for Grafton to Inverell Cycle Classic
PJ-137103-1000-16127	Inverell Swimming Pool Redevelopment	5,000,000	Grant from NSW Office of Sport
PJ-132400-3602-63044	Donations - Section 365 - (Polo Cross Ground-Sand spreading and Water Cart usage)	41,979	Funding for Polo Cross Works-Sand Spreading & water cart usage-Council Meeting 26/10/22
PJ-148070-1000-61001	Joint Industrial Promotions	(41,979)	Funding for above
PJ-132550-4510-63029	Rural Fire Services - Subsidised Expenses - Electricity	12,000	Adjustment Following 2022/2023 Allocation from NSW Rural Fire Fighting Fund
PJ-132550-5370-61001	Rural Fire Services - Subsidised Expenses - Vehicles M&R	4,583	Adjustment Following 2022/2023 Allocation from NSW Rural Fire Fighting Fund
PJ-132550-5520-60017	Rural Fire Services - Subsidised Expenses - Training	(1,000)	Adjustment Following 2022/2023 Allocation from NSW Rural Fire Fighting Fund
PJ-132550-5530-61129	Rural Fire Services - Subsidised Expenses - Fire reporting Line Rental	1,550	Adjustment Following 2022/2023 Allocation from NSW Rural Fire Fighting Fund
PJ-132550-3680-63031	Rural Fire Services - Subsidised Expenses - Telephone	(5,000)	Adjustment Following 2022/2023 Allocation from NSW Rural Fire Fighting Fund
PJ-159140-1000-61001	Rural Fire Service - Operating Equipment / PPE	(14,000)	Adjustment Following 2022/2023 Allocation from NSW Rural Fire Fighting Fund
PJ-159141-4450-16001	Rural Fire Service - Capital Equipment-Appliances	(54,408)	Adjustment Following 2022/2023 Allocation from NSW Rural Fire Fighting Fund
PJ-139435-1000-16033	Restart NSW-MR 187 - Yetman Road Upgrade	380,764	Council contribution to grant funded works
PJ-139404-1100-16033	Fit for the Future - Heavy patching / stabilisation	(380,764)	Funding for above.
PG-139460-1000-16033	Fixing Country Bridges Program - Mathers Bridge Replacement	2,272,066	Additional grant funding for Mather Bridge Bridge Replacement
PJ-137352-1000-61001	National Landcare Program-Manage Grazing Land-Ross Hill Reserve	1,200	LLS-National Landcare Program-Manage Grazing Land - Ross Hill Reserve
PJ-137771-1000-61001	SH12 - Maintenance & Repair	(117,764)	Amended allocation for maintenance & repairs Works on SH12
PJ-139512-1000-16033	Grant Expenditure - Remote Roads Upgrade Pilot Program-New Valley Road & Jones Road Tingha	1,249,600	Grant Funding for New Valley Road & Jones Road Upgrade
PJ-139512-1000-16033	Grant Expenditure - Remote Roads Upgrade Pilot Program-New Valley Road & Jones Road Tingha	341,055	Allocation to extend bitumen seal on Jones Road at Tingha
PJ-139433-1100-16033	Special Road Projects - Wind farm funding	(341,055)	Funding for above
PJ-160386-1000-16048	Library - Local Priority Funding 2022/23	36,487	Additional grant funding for Library Local Priority 2022/2023
PJ-139435-1000-16033	Yetman Road Upgrade	20,000	Contribution to Yetman Road upgrade works by Stewarts Grain Trading
PJ-132326-1000-61001	Grant Expenditure - National Australia Day Council	29,500	Grant from National Australia Day Council
PJ-130290-1000-63059	Valuation Fees - Revaluation of Land & Buildings	40,000	Estimated Cost for revaluation of Council Land & Buildings
PJ-146460-1000-61001	Asset Management	(40,000)	Funding for above
PJ-159761-1000-16003	Recycling / Garbage Equipment Purchase - Garbage Truck	450,000	New Garbage truck funded from IRA
PJ-137840-1000-61001	Block Grant Expenditure - Traffic Facilities	4,000	Additional allocation of Grant funding for 2022/2023
PJ-137561-1000-16031	Block Grant Expenditure	56,000	Additional allocation of Grant funding for 2022/2023
PJ-133025-1000-61001	Natural Disaster Expenses - Flooding Events 21/9/2022 Onwards	346,000	Cost for Natural Disaster Expenses - Flooding Events 21/9/2022 Onwards (\$225K funded from IRA)
PJ-133000-1000-61001	Natural Disaster Events	(30,000)	Funding for Natural Disaster Expenses - Flooding Events 21/9/2022 Onwards
PJ-132930-1000-61001	SES - Storm Damage clean up costs	(25,500)	Funding for Natural Disaster Expenses - Flooding Events 21/9/2022 Onwards
PJ-139405-6445-16033	Fit 4 Future - Backlog Prevention	(65,500)	Funding for Natural Disaster Expenses - Flooding Events 21/9/2022 Onwards
PJ-140230-1000-61001	Grading North	372,290	Increased Grading cost due to weather events
PJ-148409-6445-61001	MCE Maintenance Grading Allocation	(372,290)	Funding for above
PJ-146300-4570-61001	Ashford Depot Maintenance	5,000	Maintenance to Fire extinguisher to meet new fire standards.
PJ-146300-5720-63064	Ashford Depot - Waste Charges	1,600	Ashford Depot commercial Waste charges
PJ-139280-1000-61001	Rural Seal Maintenance - North	(6,600)	Funding for above
PJ-139170-1000-61001	Maintenance Roadside Furnishings - South	5,000	Additional Costs
PJ-137840-1000-61001	Block Grant - Traffic Facilities	(5,000)	Funding for above
PJ-139180-1000-61001	Maintenance Bitumen Seal - South	110,000	Additional costs due to weather events
PJ-139150-1000-61001	Roadside Growth Control - SRR Regional clear Zone	(110,000)	Funding for above
PJ-139501-1000-61001	Fixing Local Roads Program - South - (Gragin, Elsmore, Mt Russell Roads)	72,077	Additional Costs
PJ-139300-1000-61001	Heavy Patching Shire Roads	(72,077)	Funding for above
PJ-140120-1000-61001	Gravel Patching - South	100,000	Additional costs due to weather events
PJ-140190-1000-16031	Gravel Resheeting - Minor roads	(100,000)	Funding for above
PJ-140150-1000-61001	Drainage Structures	100,000	Additional costs due to weather events
PJ-139405-6445-16033	Fit 4 Future - Backlog Prevention	(100,000)	Funding for above
PJ-142995-1100-16033	ACRD-Bitumen Renewals Program	25,915	Additional works for sealing works
PJ-141740-1000-16033	ACRD-Blackspot / Minor Upgrade	(25,915)	Funding for above
PJ-135900-1000-61001	Urban Drainage Maintenance	5,000	Additional costs due to weather events
PJ-140500-1000-61001	Kerb & Gutter Maintenance	(5,000)	Funding for above
PJ-139456-1000-16033	Taylor Avenue / MR 187 Intersection Works	300,000	Additional costs due to weather events and time delays
PJ-139404-1100-16033	Fit 4 Future - Road Backlog - Heavy Patching / stabilisation	(300,000)	Funding for above
PJ-139461-1000-16033	Premier Laneway Upgrade	40,100	Additional costs due to weather events and time delays
PJ-140832-1000-61001	SH 12 Roundabout Construction - Operating	449,485	Additional costs due to weather and other unforeseen events
PJ-140833-1000-16033	SH 12 Roundabout Construction - Capital	10,570	Additional costs
PJ-138270-1000-16033	Urban Works Program	(500,155)	Funding for above
PJ-137561-1000-16031	Block - Heavy Patching	160,000	Additional heavy patching on regional roads due to weather events
PJ-138730-1000-16033	3 X 4 Program - Total Allocation	(160,000)	Funding to cover Expenditure in Block grant Program
TOTAL INCREASE IN EXPENDITURE		9,207,314	<i>Positive figure indicates increased expenditure, (Negative) figure decreased expenditure)</i>
NET CHANGE TO CURRENT BUDGET Surplus/(Deficit)		675,000	<i>Positive figure indicates increased expenditure, (Negative) figure decreased expenditure)</i>
Restricted Assets			
PJ-161660-6220-31580	Internally Restricted Asset - Reserves - Domestic Waste Management	450,000	Funding for the purchase of one garbage truck.
PJ-162260-6220-31468	Internally Restricted Asset - Reserves - Emergency Management	225,000	Funding for Natural Disaster Expenses - Flooding Events 21/9/2022 Onwards
TOTAL FUNDING FROM RESTRICTED ASSETS		675,000	
Section 94's			
FUNDED FROM EQUITY (G5795,000)			
NET CHANGE TO FINANCIAL POSITION Surplus/(Deficit)		-	

WATER FUND			
Increase/Decrease in INCOME			
PJ-812234-1000-44004	Grant-Department NSW Health - Ashford Water Treatment Fluoride Plant subsidy	50,314	Subsidy for Installation of Fluoride at Ashford Water Treatment Plant
TOTAL INCREASE IN INCOME		50,314	<i>Positive figure indicates increased income, (Negative) figure indicates decreased income</i>
Increase/Decrease in EXPENDITURE			
PJ-813260-3001-16039	Water Treatment Plant - Ashford	50,314	Installation of Fluoride at Ashford Water Treatment Plant
TOTAL INCREASE IN EXPENDITURE		50,314	<i>Positive figure indicates increased expenditure, (Negative) figure decreased expenditure</i>
NET CHANGE TO CURRENT BUDGET Surplus/(Deficit)		-	<i>Positive figure indicates increased expenditure, (Negative) figure decreased expenditure</i>
SEWER FUND			
Increase/Decrease in INCOME			
PJ-906210-1000-42200	Fitting & Installation Income - Private works	43,700	Private Works - Terry Drive
PJ-906320-1000-42500	Interest on Investments	45,000	Additional Investment Income
TOTAL INCREASE IN INCOME		88,700	<i>Positive figure indicates increased income, (Negative) figure indicates decreased income</i>
Increase/Decrease in EXPENDITURE			
PJ-906540-1000-61001	Fitting & Installation Expenses - Private works	43,700	Private Works - Terry Drive
PJ-906450-1000-61001	Sewer Operation Costs	45,000	Addition Cost for condition assessment of Inverell Sewer Mains
PJ-907322-1000-16042	Tingha Pump Station/ Pod Replacements	100,000	Funding to replace Tingha Sewer Pod replacements
PJ-907270-1000-16042	Pumping Station Upgrades	(100,000)	funding for above
TOTAL INCREASE IN EXPENDITURE		88,700	<i>Positive figure indicates increased expenditure, (Negative) figure decreased expenditure</i>
NET CHANGE TO CURRENT BUDGET Surplus/(Deficit)		-	<i>Positive figure indicates increased expenditure, (Negative) figure decreased expenditure</i>

**INVERELL SHIRE COUNCIL
BUDGET REVIEW FOR THE QUARTER ENDED 31-12-2022
CONSOLIDATED INCOME AND EXPENSE STATEMENT**

	ORIGINAL BUDGET 2022/2023 (000's)	Approved Changes						REVISED BUDGET (000's)	Recommended Changes for Council Resolution (000's)	PROJECTED Year End Result 2022/2023 (000's)	ACTUAL YTD (000's)	% OF PROJECTED BUDGET
		Revotes (000's)	Unexpended Grants & Contract Liabilities B/FW (000's)	Sept 2022 Review (000's)	Dec 2022 Review (000's)	Mar 2023 Review (000's)	June 2023 Review (000's)					
INCOME												
Rates & Annual Charges	23,771			76				23,847		23,847	23,935	100.37%
User Charges & Fees	5,406			555				5,961	(74)	5,887	1,447	24.58%
Interest	682							682	45	727	1,019	140.17%
Other revenues from ordinary activities	696							696		696	645	92.67%
Grants & Contributions provided for non capital purposes	12,052		816	1,803				14,671	177	14,848	4,835	32.56%
Grants & Contributions provided for Capital Purposes	941		4,698	6,816				12,455	8,524	20,979	6,589	31.41%
Gain from the sale of assets	48							48		48	54	112.50%
Gain from interest in joint ventures & associates	-							-		-	-	
TOTAL INCOME FROM CONTINUING OPERATIONS	43,596	-	5,514	9,250				58,360	8,672	67,032	38,524	66.01%
EXPENSES												
Employee Costs	15,735			163				15,898	(1)	15,897	7,647	48.10%
Borrowing Costs	448							448		448	8	1.79%
Materials and Contracts	8,654	2,806	821	5,913				18,194	892	19,086	8,742	45.80%
Depreciation	12,730							12,730		12,730	6,365	50.00%
Other Expenses from ordinary activities	4,910	131		58				5,099	90	5,189	3,115	60.03%
Loss from the disposal of assets	-							-		-	-	
Loss from interest in joint ventures & associates	-							-		-	-	
TOTAL EXPENSES FROM CONTINUING OPERATIONS	42,477	2,937	821	6,134	-	-	-	52,369	981	53,350	25,877	49.41%
NET OPERATING RESULT FROM CONTINUING OPERATIONS SURPLUS/(DEFICIT)	1,119	(2,937)	4,693	3,116	-	-	-	5,991	7,691	13,682	12,647	211.10%
ADD BACK Non Cash Amounts												
Depreciation	12,730							12,730	-	12,730	6,365	50.00%
Carrying Amount of Assets Sold	663							663		663	146	22.02%
	14,512	(2,937)	4,693	3,116	-	-	-	19,384	7,691	27,075	19,158	98.83%
Capital Amounts												
Repayments by deferred Debtors	-							-		-	-	
Acquisition of Assets	(22,910)	(12,443)	(4,693)	(6,726)				(46,772)	(8,366)	(55,138)	(6,223)	13.30%
Loan Repayments	(950)							(950)		(950)	(337)	35.47%
Advance to Deferred Debtors												
Loan Funds	10,000							10,000		10,000		
Less Net Transfers to IRA	(648)			3,610				2,962	675	3,637		0.00%
Plus Equity Funding	-	15,380						15,380		15,380		0.00%
Unallocated Consolidation Net Profit/(Loss)	4	-	-	-	-	-	-	4	-	4	12,598	
NET OPERATING RESULT BEFORE CAPITAL ITEMS SURPLUS/(DEFICIT)	178							178		178	6,058	

* Favourable / (Unfavourable) variance

EXPLANATION OF MATERIAL VARIANCES

YTD Variances

Item	Explanation
INCOME	
Rates & Annual Charges	Includes rate levy for 2022/2023
User Charges & Fees	2nd Quarter Water sales (\$564k) not raised until first week of January 2023.
Interest	Additional interest income due to increase in investment rates
Grants & Contributions provided for non capital purposes	Works have not yet commenced on these projects and grant funding for road projects are normally paid in arrears
Grants & Contributions provided for Capital Purposes	Works have not yet commenced on these projects and grant funding for road projects are normally paid in arrears
EXPENSES	
Other Expenses from ordinary activities	Includes yearly payments for Rates, insurances, emergency levies and memberships/subscriptions
CAPITAL AMOUNTS	

RECOMMENDED CHANGES TO REVISED BUDGET

The budget variations recommended above are required to be made to budget votes as a result of changes since the last budget review. Refer to attached appendix "Budget Variations" for commentary on each budget variation. Those items identified as requiring funding since the adoption of the 2022/2023 budget have now been funded.

**INVERELL SHIRE COUNCIL
BUDGET REVIEW FOR THE QUARTER ENDED 31-12-2022
INCOME & EXPENSES BY FUNCTION**

	ORIGINAL BUDGET 2022/2023 (000's)	Approved Changes						REVISED BUDGET (000's)	Recommended Changes for Council Resolution (000's)	PROJECTED Year End Result 2022/2023 (000's)	ACTUAL YTD (000's)	% OF PROJECTED BUDGET (000's)
		Revotes (000's)	Unexpended Grants B/FW (000's)	Sept 2022 Review (000's)	Dec 2022 Review (000's)	Mar 2023 Review (000's)	June 2023 Review (000's)					
EXPENSES												
Governance	279						279			279	99	35.48%
Administration	7,967	415	45	26			8,453	3		8,456	3,056	36.14%
Public Order and Safety	1,235			981			2,216	289		2,505	906	36.17%
Health & Environment	4,731	89	250	213			5,283	6		5,289	2,213	41.84%
Community Services and Education	95	9		5			109			109	18	16.51%
Housing and Community Amenities	1,186	35	176	430			1,827			1,827	704	38.53%
Water Supplies	3,933			171			4,104			4,104	1,838	44.79%
Sewerage and Drainage Services	2,050			4			2,054	89		2,143	1,334	62.25%
Recreation and Culture	3,136	472	243	99			3,950	112		4,062	1,482	36.48%
Mining, Manufacturing and Construction	512	6					518			518	196	37.84%
Transport and Communication	6,476	1,163	107	4,197			11,943	524		12,467	8,832	70.84%
Economic Affairs	1,416	748		8			2,172	-43		2,129	630	29.59%
TOTAL EXPENSES	33,016	2,937	821	6,134	0	0	42,908	980		43,888	21,308	48.55%
REVENUES												
Governance	-						-			-		-
Administration	28,173		45	45			28,263			28,263	19,683	69.64%
Public Order and Safety	404		128	1,595			2,127	-56		2,071	300	14.49%
Health & Environment	5,282		250	163			5,695	1		5,696	4,647	81.58%
Community Services and Education	24						24			24	14	58.33%
Housing and Community Amenities	308		1,532	2,040			3,880			3,880	2,090	53.87%
Water Supplies	5,915			27			5,942	50		5,992	3,458	57.71%
Sewerage and Drainage Services	3,237			5			3,242	89		3,331	3,306	99.25%
Recreation and Culture	227		815	2,663			3,705	5103		8,808	2,053	23.31%
Mining, Manufacturing and Construction	213						213			213	81	38.03%
Transport and Communication	5,491		2,645	2,707			10,843	3484		14,327	5,343	37.29%
Economic Affairs	322		99	5			426			426	279	65.49%
TOTAL REVENUE	49,596	-	5,514	9,250	-	-	64,360	8,671		73,031	41,254	56.49%
OPERATING RESULT: (Surplus)	(16,580)	2,937	(4,693)	(3,116)	-	-	(21,452)	(7,691)		(29,143)	(19,946)	
Depreciation	12,730						12,730			12,730	6,365	50.00%
Increase in Employee Leave Entitlements	2,779						2,779			2,779	988	35.55%
(PROFIT)/LOSS BEFORE CAPITAL AMOUNTS	(1,071)	2,937	(4,693)	(3,116)	-	-	(5,943)	(7,691)		(13,634)	(12,593)	
Carrying Amount of Assets Sold	663						663			663	146	22.02%
Proceeds Sale of Assets	(711)						(711)			(711)	(200)	28.13%
Cost Real Estate Assets Sold												
Loan Funds Used	(10,000)						(10,000)			(10,000)		
Other Debt Finance												
Repayments by Deferred Debtors												
Acquisition of Assets	22,910	12,443	4,693	6,726			46,772	8,366		55,138	6,223	11.29%
Development of Real Estate												
Advance to Deferred Debtors												
Repayment of Loans	950						950			950	337	35.47%
Repayment of Other Debts												
ESTIMATED BUDGET RESULT: (SURPLUS)/DEFICIT	12,741	15,380	-	3,610	-	-	31,731	675		32,406	(6,087)	
ADD BACK Non Cash Amounts												
Depreciation	12,730						12,730			12,730	6,365	
Carrying Amount of Assets Sold	663						663			663	146	
Plus Net Transfers	648			(3,610)			(2,962)	(675)		(3,637)		
Plus Equity Funding**		(15,380)					(15,380)			(15,380)		
BUDGET (SURPLUS)/DEFICIT	(4)	-	-	-	-	-	(4)	-		(4)	(12,598)	
<i>** Equity Funding is Unexpended Grants, Contributions and incomplete works from previous years were money is held in equity at end of year</i>												
Transfers to Internally Restricted Assets	648						648			648	648	
Transfers from Internally Restricted Assets	0			3610			3,610	675		4,285	4,285	
Net Transfers	648			(3,610)			(2,962)	(675)		(3,637)	(3,637)	

EXPLANATION OF MATERIAL VARIANCES

YTD Variances

Item	Explanation
EXPENSES	
Sewerage and Drainage Services	Includes yearly payments for Rates, insurances
INCOME	
Administration	Includes entire rate levy for 2022/23
Public Order & Safety	Bush Fire Subsidies not received until latter in the year
Health & Environment	Includes entire DWM levy Charges for 2022/23
Water Supplies	Includes entire annual water charges levy for 2022/23
Sewerage and Drainage Services	Includes entire annual sewer charges levy for 2022/23

CAPITAL AMOUNTS

RECOMMENDED CHANGES TO REVISED BUDGET

The budget variations recommended above are required to be made to budget votes as a result of changes since the last budget review. Refer to attached appendix "Budget Variations" for commentary on each budget variation. Those items identified as requiring funding since the adoption of the 2022/2023 budget have now been funded.

**INVERELL SHIRE COUNCIL
BUDGET REVIEW FOR THE QUARTER ENDING 31-12-2022
CAPITAL BUDGET**

	ORIGINAL BUDGET 2022/2023 (000's)	Approved Changes						REVISED BUDGET (000's)	Recommended Changes for Council Resolution (000's)	PROJECTED Year End Result 2022/2023 (000's)	ACTUAL YTD (000's)
		Revotes (000's)	Unexpended Grants (000's)	Sept 2022 Review (000's)	Dec 2022 Review (000's)	Mar 2023 Review (000's)	June 2023 Review (000's)				
CAPITAL FUNDING											
Rates and Other untied Funding											
General Fund	4,006			(16)			3,990	(695)	3,295	3,295	
Sewer Fund	916						916		916	916	
Water Fund	1,616			(144)			1,472		1,472	1,472	
Capital Grants & Contributions											
Dog Pound			547	550			1,097		1,097	27	
Bushfire	200		39	4			243	(54)	189	-	
Sporting Fields/Swimming Pool	10		357	468			835	5,000	5,835	9	
Library	27		35				62	37	99	19	
Roads	5,406		2,891	4,852			13,149	3,578	16,727	3,758	
Open Space			739	775			1,514		1,514	504	
Aerodrome			85	167			252		252	252	
Water							-	50	50	-	
Internal Restricted Assets											
Aerodrome							-		-	-	
Plant Replacement	314						314		314	314	
Roads Program							-		-	-	
Sewerage Future Capital Works	415						415		415	415	
Water Future Capital Works							-		-	-	
Strategic Capital Projects Fund							-		-	-	
Land				70			70		70	70	
Waste Services								450	450	450	
Loan Funding	10,000						10,000		10,000	47	
Equity (Unexpended Grants and Contributions from previous years)		12,443					12,443		12,443	12,443	
TOTAL CAPITAL FUNDING	22,910	12,443	4,693	6,726			46,772	8,366	55,138	23,991	
CAPITAL EXPENDITURE											
Administrative Services	15						15		15	1	
Aerodrome			85	167			252		252	252	
Engineering Equipment	2						2		2	-	
SES/Bushfire	207						207	(54)	153	-	
Information Services	147	149					296		296	35	
Sporting Fields/Swimming Pool	10,024	50	357	469			10,900	5,000	15,900	57	
Open Space		79	562	775			1,416		1,416	405	
Cemetery	15		58				73		73	20	
Library	128	8	35				171	37	208	80	
Plant	1,736						1,736		1,736	326	
Land				70			70		70	6	
Minor Community Infrastructure Assets	120	255	705	542			1,622		1,622	106	
Strategic Capital Infrastructure Program	-						-		-	-	
Sewerage Services	1,332	3,852					5,184		5,184	145	
Water Services	1,616	3,601		(144)			5,073	50	5,123	58	
Waste Services							-	450	450	-	
Roads	7,568	4,449	2,891	4,847			19,755	2,883	22,638	4,732	
TOTAL CAPITAL EXPENDITURE	22,910	12,443	4,693	6,726			46,772	8,366	55,138	6,223	

RECOMMENDED CHANGES TO REVISED BUDGET

The budget variations recommended above are required to be made to budget votes as a result of changes since the last budget review. Refer to attached appendix "Budget Variations" for commentary on each budget variation. Those items identified as requiring funding since the adoption of the 2022/2023 budget have now been funded.

**INVERELL SHIRE COUNCIL
BUDGET REVIEW FOR THE QUARTER ENDING 31-12-2022
CASH & INVESTMENTS**

	Balances as at 30/6/22 as per Note C3-1 (000's)	2022/23 Budget Allocations-IRA (000's)	ORIGINAL BUDGET 2022/2023 (000's)	Approved Changes						REVISED BUDGET (000's)	Recommended Changes for Council Resolution (000's)	PROJECTED Year End Result 2022/2023 (000's)	ACTUALS (000's)
				Revotes (000's)	Unexpended Grants B/FW (000's)	Sept 2022 Review (000's)	Dec 2022 Review (000's)	Mar 2023 Review (000's)	June 2023 Review (000's)				
EXTERNALLY RESTRICTED													
Water Services	14,040	-432	13,608	-	-	-	-	-	-	13,608	-	13,608	13,608
Sewerage Services	8,334	-12	8,322	-	-	-	-	-	-	8,322	-	8,322	8,322
Waste Management	1,145	64	1,209	-	-	-	-	-	-	1,209	-	1,209	1,209
Special Purpose Grants (Contract Liabilities)	5,515		5,515	-	-	-	-	-	-	5,515	-	5,515	5,329
Developer Contributions	454		454	-	-	-	-	-	-	454	-	454	471
Bonds & Deposits	492		492	-	-	-	-	-	-	492	-	492	733
Stormwater Management			-	-	-	-	-	-	-	-	-	-	147
Net Account Payable / Receivables	(5,079)		(5,079)	-	-	-	-	-	-	(5,079)	-	(5,079)	(1,335)
TOTAL EXTERNALLY RESTRICTED	24,901	(380)	24,521	-	-	-	-	-	-	24,521	-	24,521	28,484
INTERNALLY RESTRICTED													
Financial Assistance Grants	7,049		7,049	-	-	-	-	-	-	7,049	-	7,049	7,049
Emergency Services Reserve	379		379	-	-	-	-	-	-	379	(225)	154	154
Building Infrastructure Reserve	1,079		1,079	-	-	-	-	-	-	1,079	-	1,079	1,079
Community Infrastructure Reserve	9,404		9,404	-	-	-	-	-	-	9,404	-	9,404	9,404
Waste Management Reserve	4,615	300	4,915	-	-	-	-	-	-	4,915	(450)	4,465	4,465
Economic Development Reserve	1,226		1,226	-	-	(70)	-	-	-	1,156	-	1,156	1,156
Transport Infrastructure Reserve	6,050	10	6,060	-	-	(3,540)	-	-	-	2,520	-	2,520	2,520
Employee Provision Reserve	1,963		1,963	-	-	-	-	-	-	1,963	-	1,963	1,963
Information Technology Reserve	1,739		1,739	-	-	-	-	-	-	1,739	-	1,739	1,739
Fleet Replacement Reserve	2,542	827	3,369	-	-	-	-	-	-	3,369	-	3,369	3,369
Financial Risk Reserve	2,324	-109	2,215	-	-	-	-	-	-	2,215	-	2,215	2,215
Revotes	7,928		7,928	-	-	-	-	-	-	7,928	-	7,928	7,928
				-	-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-	-
TOTAL INTERNALLY RESTRICTED	46,298	1,028	47,326	-	-	(3,610)	-	-	-	43,716	(675)	43,041	43,041
TOTAL RESTRICTED	71,199	648	71,847	-	-	(3,610)	-	-	-	68,237	(675)	67,562	71,525
TOTAL CASH & INVESTMENTS	74,763	652	75,415	-	-	(3,610)	-	-	-	75,415	(675)	74,740	79,869
AVAILABLE WORKING CAPITAL	3,564	4	3,568	-	-	(3,610)	-	-	-	7,178	-	7,178	8,344

COMMENT ON CASH & INVESTMENT POSITION

Councils overall Investment Portfolio remains sounds and as at 31 December 2022 Councils Cash and Investment Portfolio totalled \$76.073 million plus \$3.796 million Cash at bank (Water Fund \$.958m, Sewer Fund \$.861m, General Fund \$1.977m).

STATEMENTS

INVESTMENTS

I PAUL PAY, as Council's Responsible Accounting Officer, hereby certify that the restricted funds listed above are invested in accordance with Section 625 of the Local Government Act 1993, Clause 212 of the Local Government (General) Regulations 2005 and Council's Investment Policy. For further information about Councils investment portfolio and performance refer to Councils Monthly Investment Report included in Councils Business Paper

	General \$000
Total External Restricted Funds	28,484
Total Internal Restricted Funds	43,041
Total Restricted	71,525
Total Funds Invested as per Investment Report (31-12-22)	76,073
Total Cash at Bank (31-12-22)	3,796
Total Available Working Capital	8,344

CASH

I, PAUL PAY, as Council's Responsible Accounting Officer, hereby certify that the bank balances, as per General Ledger, have been reconciled with the bank statements for the month of December, 2022, and the details have been recorded. For further information about Councils bank reconciliations refer to Councils Monthly Financial Statements report included in the Council Business Paper

RECONCILIATION

I, PAUL PAY, as Council's Responsible Accounting Officer, hereby certify that the investment balances, as per General Ledger, have been reconciled with the investment report for the month of December, 2022, and the details have been recorded. For further information about Councils investment portfolio and performance refer to Councils Monthly Investment Report included in the Councils Business Paper.

CAPITAL EXPENDITURE 2022/2023

PROGRAM	LEDGER NUMBER	DESCRIPTION	ORIGINAL CAPITAL BUDGET		ADJUSTED CAPITAL BUDGET		Classification	%	Complete	FUNDING	AMOUNT
			AMOUNT	SECTION TOTAL	AMOUNT	SECTION TOTAL					
ADMINISTRATIVE SERV.	159060-1000	OFFICE FURNITURE & EQUIPMENT-DESKS, CHAIRS	5,200		5,200		Renewal	0%			
	134940-1000	ACQUISITION OF ART PRIZE	4,500		4,500		New Asset	26%			
	160470-1000	ART GALLERY REFURBISHMENTS	5,000	14,700	5,000	14,700	Renewal	0%			
ENGINEERING	160800-1100	ENGINEERS INSTRUMENTS & EQUIPMENT	2,100	2,100	2,100	2,100	New Asset	0%			
BUSH FIRE	159141-1000	EQUIPMENT ISSUES	200,000	200,000	145,592	145,592	Renewal	0%	GRANT	12121-1000	145,592
SES	132851-4450	SES BUILDING UPGRADE	7,150	7,150	7,150	7,150	Renewal	0%			
INFORMATION SERVICES	130101-1000	COMPUTER EQUIPMENT	76,290		225,472		Renewal	2%			
	130111-5130	COMPUTER EQUIPMENT - NEW PRINTING EQUIPMENT	39,200		39,200		Renewal	72%			
	130111-5162	COMPUTER EQUIPMENT - NEW HARDWARE	32,000	147,490	32,000	296,672	Renewal	6%			
SPORTING FIELDS	160660-1100	SPORTS GROUND IMPROVEMENT-SPORT CNL	20,000		20,000		New Asset	0%	CONTRIBUTION	127090-1000	10,000
	137103-1000	INVERELL SWIMMING POOL REDEVELOPMENT	10,000,000		15,000,000		New Asset	0%	LOANS	163521-4630	10,000,000
	160541-1000	INVERELL NETBALL COURTS UPGRADE-SCCF4 FUNDING			535,150		Renewal	1%	GRANT	121219-1000	485,150
	139467-1000	SPORTS COMPLEX-ATHLETICS PRECINCT FOOTPATH-LRCP3 FUNDING			325,000		New Asset	2%	GRANT	121984-1000	325,000
	160671-1000	ASHFORD SPORTS GROUND-SCCF FUNDING			15,440		New Asset	0%	GRANT	121218-1000	15,440
	134929-1000	EQUESTRIAN CENTRE UPGRADE	4,000	10,024,000	4,000	15,899,590	Renewal	0%			
OPEN SPACE	160562-1000	CAMPBELL PARK			19,035		Renewal	0%			
	160563-1000	VICTORIA PARK			60,000		New Asset	0%			
	139466-1000	PARKS UPGRADE-ALL ABILITIES PLAYGROUNDS-LRCP3 FUNDING			300,000		Renewal	2%	GRANT	121984-1000	300,000
	147998-1000	PUMP TRACK CONSTRUCTION - BLERF5 FUNDING			366,916		New Asset	53%	GRANT	121337-1000	366,916
	147999-1000	LAKE INVERELL TOILET BLOCK CONSTRUCTION-BLERF3 FUNDING			357,534		Renewal	46%	GRANT	121338-1000	357,534
	148003-1000	TINGHA RECREATION RESERVE-SOLAR LIGHTING-BORRF2			4,276		New Asset	0%	GRANT	121349-1000	4,276
	160546-1000	JOSEPH WILLS PARK UPGRADE-CRIF FUNDING			80,780		New Asset	0%	GRANT	160545-1000	80,780
	160551-1000	UPGRADE 3 RESIDENTIAL PARKS INVERELL-BSBRGP FUNDING			50,000		Renewal	79%	GRANT	160547-1000	50,000
	160552-1000	UPGRADE WARATAH PARK-BSBRGP FUNDING			48,302		Renewal	0%	GRANT	160547-1000	48,302
	160670-1000	LIGHTING HALF BASKETBALL COURTS-SCCF FUNDING			28,416		New Asset	0%	GRANT	121216-1000	28,416
	160770-1000	LAKE INVERELL - DRAINAGE & FOOTPATHS-CLIR FUNDING			100,000	1,415,259	New Asset	0%	GRANT	160766-1000	100,000
CEMETERY	136391-4450	CEMETERY	15,000	15,000	15,000		New Asset	0%			
	136416-1000	CEMETERY-ASHFORD-TOILET BLOCK CONSTRUCTION-CLMRSP			16,859		New Asset	34%	GRANT	121215-1000	16,859
	147999-1000	CEMETERY-ASHFORD TOILET BLOCK CONSTRUCTION-BLERF3 FUNDING			41,025	72,884	New Asset	0%	GRANT	121338-1000	41,025
LIBRARY	160180-1100	LIBRARY-CORPORATE SERVICE COLLECTION	1,490		1,490		Renewal	0%			
	160190-1000	LIBRARY BOOKS	62,360		70,597		Renewal	46%			
	160200-1000	LIBRARY BOOKS - CO-OPERATIVE CONTRIBUTION	23,190		23,190		Renewal	100%			
	160240-1000	NON BOOK MATERIALS-VIDEOS CASSETTES ETC.	10,210		10,210		Renewal	50%			
	160245-1000	LIBRARY - OFFICE EQUIPMENT	2,000		2,000		Renewal	0%			
	160270-1000	LIBRARY SECURITY SYSTEM	2,380		2,380		Renewal	0%			
	160387-1000	LIBRARY - PRIORITY FUNDING			35,094		Renewal	50%	GRANT	160389-1000	35,094
	160395-1000	LIBRARY-SPECIAL GRANT PROJECT	26,500	128,130	62,987	207,948	Renewal	2%	GRANT	160389-1000	62,987
OTHER NEW INFRASTRUCTURE ASSETS	129381-1000	MINOR COMMUNITY INFRASTRUCTURE ASSETS	40,000		28,500		New Asset	0%			
	129391-1000	SPECIAL PROJECTS	40,000		40,000			0%			
	159772-1000	ENERGY EFFICIENCY PROGRAM	40,000	120,000	192,333		New Asset	0%			
	147835-1000	TINGHA CARAVAN PARK			152,655		Renewal	52%	GRANT	121987-1000	99,265
	139463-1000	DOG POUND CONSTRUCTION - LRCP3 FUNDING			1,116,710		Renewal	2%	GRANT	121984-1000	1,096,710
	134328-1000	VILLAGE SIGNAGE			29,559		New Asset	0%			
	160549-1000	SIGN INSTALLATION - FIRE DANGER SIGNS - BSRGP FUNDING			43,694		New Asset	0%	GRANT	160547-1000	43,694
	160674-1000	NSW PARTNERSHIP-LOCAL COUNCIL PROGRAM			20,000		New Asset	0%	GRANT	121217-1000	20,000
AERODROME	147124-1000	AERODROME			251,637		Renewal	100%	GRANT	121988-1000	251,637
WASTE	159761-1000	GARBAGE EQUIPMENT PURCHASES			450,000		Renewal	0%	DOMESTIC WASTE IRA	161660-6220	450,000
LAND	159000-1000	LAND PURCHASE			70,000	2,395,088	New Asset	9%	LAND PURCH-IRA	161970-6220	70,000
PLANT	161590-1000	SMALL PLANT	80,000		80,000		Renewal	45%	PLANT REPLACE IRA	161680-6220	1,024,990
	161610-1000	WORKSHOP EQUIPMENT	40,000		40,000		Renewal	20%	Less Sales	168100/16811	(711,000)
	161600-1000	LIGHT CARS/TRUCKS	825,500		825,500		Renewal	23%			313,990
	161620-1000	HEAVY PLANT	790,490	1,735,990	790,490	1,735,990	Renewal	12%			
		TOTAL GRANT / OTHER FUNDING									7,182,445
		LOAN FUNDS									10,000,000
		TOTAL 21/22 UNEXPENDED GRANTS									1,802,232
		TOTAL REVOTES/EQUITY									541,736
		TOTAL IRA FUNDING									833,990
		REVENUE FUNDING REQUIRED									1,832,570
TOTAL			12,394,560	12,394,560		22,192,973					
SEWERAGE	907170-1000	OTHER EQUIPMENT	14,000		52,000		New Asset	100%	CAPITAL WORKS IRA	907360-6220	415,500
	907110-1100	MAINS RELINING PROGRAM			335,278		Renewal	0%			
	906541-1100	FITTING AND INSTALLATIONS	10,000		10,000		Renewal	0%			
	907250-3100	RETICULATION MAINS	107,690		465,478		Renewal	0%			
	907320-3050	SEWER TREATMENT WORKS - DELUNGRA			100,000		Renewal	0%			
	907320-3070	SEWER TREATMENT WORKS - GILGAI			280,000		Renewal	0%			
	907321-3100	SEWER TREATMENT WORKS - INVERELL	1,200,000		2,327,839		Renewal	0%			
	907270-1000	PUMPING STATIONS			1,378,973		Renewal	0%			
	907272-1000	TELEMETRY UPGRADES - INVERELL			33,940		Renewal	0%			
	907272-3050	TELEMETRY UPGRADES - DELUNGRA			100,000		Renewal	0%			
	907322-1000	PUMPING STATIONS - Tingha / Pod replacements			100,000		Renewal	50%			
		TOTAL 21/22 UNEXPENDED GRANTS									-
		TOTAL IRA FUNDING									415,500
		LOAN FUNDS									-
		TOTAL REVOTES/EQUITY									3,851,818
		REVENUE FUNDING REQUIRED									916,190
TOTAL			1,331,690	1,331,690		5,183,508					
WATER	813220-1100	MAINS REPLACEMENT - INVERELL	118,460		346,027		Renewal	0%			
	813230-3100	MINOR MAINS EXTENSIONS-INVERELL	53,840		53,840		New Asset	1%	CAPITAL WORKS IRA	813380-6220	-
	813282-1000	PUMP STATION UPGRADES	50,000		278,395		Renewal	2%			
	813290-3100	OTHER EQUIPMENT	11,000		65,118		New Asset	0%			
	813285-1000	BACKFLOW PREVENTION	50,000		978,750		Renewal	0%			
	813260-3100	TREATMENT PLANTS	292,000		1,864,775		Renewal	2%	GRANT	812234-1000	50,314
	813342-1000	RESERVOIRS CAPITAL UPGRADES	235,000		540,242		Renewal	0%			
	813180-1000	CAPITAL INFRASTRUCTURE WORKS	732,000		732,000		Renewal	0%			
	813280-3100	METERING - INVERELL	73,900		263,560		Renewal	9%			
	813280-3230	METERING - YETMAN									
	813280-3020	METERING - BONSHAW									
		TOTAL 21/22 UNEXPENDED GRANTS									-
		TOTAL IRA FUNDING									50,314
		TOTAL GRANT / OTHER FUNDING									3,600,653
		REVENUE FUNDING REQUIRED									1,471,740
TOTAL			1,616,200	1,616,200		5,122,707					
ROADS	135960-3100	URBAN DRAINAGE RECONSTRUCTION-Construction Costs	146,770		146,770		Renewal	0%			
	135960-3070	URBAN DRAINAGE RECONSTRUCTION-Gilgai-Construction Costs			510,605		Renewal	0%			
	138270-1000	URBAN WORKS PROGRAM	500,155		-		Renewal	0%			
	142225-1000	URBAN WORKS PROGRAM - Chester Street			-		Renewal	0%			
	139456-1000	TAYLOR AVENUE / MR 187 INTERSECTION WORKS			300,000		Renewal	0%			
	139461-1000	PREMIER LANEWAY UPGRADE			40,100		Renewal	0%			
	141331-4450	CBD WORKS	19,090		19,090		Renewal	0%			
	140833-1000	SH12 ROUNDABOUT WORKS			10,570		New Asset	0%			
	137561-1000	BLOCK GRANT WORKS	714,395		930,395		Renewal	44%	GRANT	122400-4450	930,395
	138691-1000	ACRD GRANT WORKS	2,039,540		2,039,540		Renewal	24%	GRANT	122760-1000	2,039,540
	138730-4450	3x4 GRANT WORKS	160,000		-		Renewal	0%	GRANT	122860-4450	-
	138271-1000	ACTIVE TRANSPORT PROGRAM (PAMP)	47,735		57,305		New Asset	0%			
	138280-1000	REPAIR PROGRAM WORKS - Total Allocation	1,089,986		1,089,986		Renewal	100%	GRANT	122460-1000	1,089,986
	143136	REPAIR PROGRAM WORKS - MR137 (Wandera South)			645,139		Renewal	18%			
	139503-1000	FIXING LOCAL ROADS - Howell road			875,000						

INVERELL SHIRE COUNCIL INVESTMENTS HELD 31/12/2022											
Term Deposit Investment Group											
Investment	Borrower	FUND	Rating	Interest Frequency	Purchase Date	Last Coupon Date	Maturity Date	Current Yield	Principal Value	Current value	Term (days)
21/10	Warwick Credit Union	General	NR	Maturity	22-Jan-21	22-Jan-21	23-Jan-23	1.00%	1,500,000	1,500,000	731
22/29	Bank of Queensland	Sewer	BBB+	Quarterly	27-May-22	28-Nov-22	27-Feb-23	2.80%	2,000,000	2,000,000	276
23/07	Bank of Queensland	Water	BBB+	Maturity	20-Sep-22	20-Sep-22	20-Mar-23	4.00%	1,500,000	1,500,000	181
22/05	AMP BANK	General	BBB+	Annually	20-Sep-21	20-Sep-22	20-Mar-23	0.80%	1,000,000	1,000,000	546
22/14	AMP BANK	General	BBB+	Annually	25-Nov-21	25-Nov-22	25-Mar-23	1.00%	1,000,000	1,000,000	485
20/32	Auswide Bank	General	BBB	Annually	24-Mar-20	24-Mar-22	24-Mar-23	1.88%	1,000,000	1,000,000	1095
22/22	Westpac Bank	General	AA-	Quarterly	29-Mar-22	29-Dec-22	29-Mar-23	1.56%	1,950,000	1,950,000	365
23/14	Police Credit Union	Water	Unrated	Maturity	08-Nov-22	08-Nov-22	08-May-23	4.42%	1,000,000	1,000,000	181
23/15	Police Credit Union	General	Unrated	Maturity	08-Nov-22	08-Nov-22	08-May-23	4.42%	1,000,000	1,000,000	181
22/26	Bank of Sydney	General	NR	Maturity	16-May-22	16-May-22	16-May-23	3.10%	2,000,000	2,000,000	365
22/12	AMP BANK	General	BBB+	Annually	25-Nov-21	25-Nov-22	25-May-23	1.00%	1,000,000	1,000,000	546
23/16	Police Credit Union	General	Unrated	Maturity	08-Nov-22	08-Nov-22	08-Aug-23	4.50%	1,000,000	1,000,000	273
22/28	AMP BANK	General	BBB+	Maturity	27-May-22	27-May-22	27-Nov-23	3.30%	2,000,000	2,000,000	549
22/23	ING Bank	General	A	Annually	19-Apr-22	19-Apr-22	19-Apr-23	2.21%	2,000,000	2,000,000	365
22/30	Commonwealth Bank	Sewer	A	Maturity	07-Jun-22	07-Jun-22	07-Jun-23	3.42%	1,000,000	1,000,000	365
23/09	MyState Bank	General	BBB+	Annually	20-Sep-22	20-Sep-22	20-Jun-23	4.15%	1,500,000	1,500,000	273
21/16	National Australia Bank	Water	AA-	Annually	28-Jun-21	28-Jun-22	28-Jun-23	0.60%	1,000,000	1,000,000	730
21/17	ICBC - Industrial and Commercial Bank of China	General	A	Annually	29-Jun-21	29-Jun-22	29-Jun-23	0.70%	1,000,000	1,000,000	730
21/18	National Australia Bank	Water	AA-	Quarterly	29-Jun-21	29-Dec-22	29-Jun-23	0.65%	2,000,000	2,000,000	730
23/01	Commonwealth Bank	General	AA-	Annually	27-Jul-22	27-Jul-22	27-Jul-23	4.06%	2,000,000	2,000,000	365
23/02	Commonwealth Bank	General	AA-	Annually	27-Jul-22	27-Jul-22	27-Jul-23	4.06%	2,000,000	2,000,000	365
23/19	AMP BANK	General	BBB+	Maturity	07-Dec-22	07-Dec-22	07-Sep-23	4.35%	2,000,000	2,000,000	274
23/03	Bank of Queensland	General	BBB+	Quarterly	13-Sep-22	13-Dec-22	13-Sep-23	4.09%	1,000,000	1,000,000	365
23/04	National Australia Bank	General	AA-	Maturity	13-Sep-22	13-Sep-22	13-Sep-23	4.10%	2,000,000	2,000,000	365
23/05	National Australia Bank	General	AA-	Maturity	13-Sep-22	13-Sep-22	13-Sep-23	4.10%	2,000,000	2,000,000	365
23/06	Westpac Bank	Water	AA-	Quarterly	19-Sep-22	19-Dec-22	19-Sep-23	4.33%	1,000,000	1,000,000	365
23/08	Westpac Bank	Sewer	AA-	Quarterly	20-Sep-22	20-Dec-22	20-Sep-23	4.32%	1,000,000	1,000,000	365
23/12	Suncorp	Sewer	A	Maturity	05-Oct-22	05-Oct-22	05-Oct-23	4.33%	1,500,000	1,500,000	365
23/10	AMP BANK	General	BBB+	Maturity	05-Oct-22	05-Oct-22	05-Oct-23	4.30%	2,000,000	2,000,000	365
22/09	National Australia Bank	General	AA-	Annually	06-Oct-21	06-Oct-22	06-Oct-23	0.64%	1,000,000	1,000,000	730
23/13	Westpac Bank	General	AA-	Quarterly	19-Oct-22	19-Oct-22	19-Oct-23	4.43%	2,000,000	2,000,000	365
22/10	Westpac Bank	General	AA-	Quarterly	25-Oct-21	25-Oct-22	25-Oct-23	0.91%	2,000,000	2,000,000	730
22/11	Westpac Bank	General	AA-	Quarterly	25-Nov-21	25-Nov-22	25-Nov-23	1.28%	1,000,000	1,000,000	730
23/17	AMP Bank	Water	BBB	Annually	25-Nov-22	25-Nov-22	27-Nov-23	4.60%	1,000,000	1,000,000	367
22/27	Australian Unity Bank	General	BBB	Annually	26-May-22	26-May-22	27-Nov-23	3.50%	1,000,000	1,000,000	550
22/15	ICBC - Industrial and Commercial Bank of China	General	A	Annually	02-Dec-21	02-Dec-22	04-Dec-23	1.36%	2,000,000	2,000,000	732
22/16	ICBC - Industrial and Commercial Bank of China	General	A	Annually	02-Dec-21	02-Dec-22	04-Dec-23	1.36%	2,000,000	2,000,000	732
22/17	ICBC - Industrial and Commercial Bank of China	Water	A	Annually	02-Dec-21	02-Dec-22	04-Dec-23	1.36%	1,000,000	1,000,000	732
22/18	Bank of Sydney	General	NR	Annually	07-Dec-22	07-Dec-22	07-Dec-23	4.60%	2,000,000	2,000,000	365
22/03	National Australia Bank	General	AA-	Annually	27-Aug-21	29-Aug-22	27-Aug-24	0.85%	2,000,000	2,000,000	1096
22/20	MyState Bank	General	BBB	Annually	02-Mar-22	02-Mar-22	04-Mar-24	1.70%	2,000,000	2,000,000	733
22/21	Bank of Queensland	General	BBB+	Quarterly	02-Mar-22	02-Dec-22	04-Mar-24	1.70%	1,000,000	1,000,000	733
21/11	ICBC - Industrial and Commercial Bank of China	Water	A	Annually	26-Mar-21	26-Mar-22	26-Mar-24	0.82%	2,000,000	2,000,000	1096
23/11	ING Bank	General	A	Quarterly	05-Oct-22	05-Jan-23	08-Oct-24	4.75%	2,000,000	2,000,000	734
21/13	ICBC - Industrial and Commercial Bank of China	Water	A	Annually	27-May-21	27-May-22	27-May-26	1.40%	1,000,000	1,000,000	1826
21/14	ICBC - Industrial and Commercial Bank of China	Sewer	A	Annually	27-May-21	27-May-22	27-May-26	1.40%	1,000,000	1,000,000	1826
21/15	ICBC - Industrial and Commercial Bank of China	General	A	Annually	27-May-21	27-May-22	27-May-26	1.40%	1,000,000	1,000,000	1826
									TOTALS	69,950,000	69,950,000

* Yield changes every 3 months and is a margin over the 3 month BBSW (Bank Bill Swap Rate)

180 Day Deposit Accounts											
As at Date	Borrower	FUND	Rating	Interest Frequency	Purchase Date	Last Coupon Date	Maturity Date	Current Yield	Principal Value	Current value	Term
Sub Total - Cash Deposits Accounts Investment Group											

Cash Deposit Accounts												
As at Date	Borrower	FUND	Rating		Purchase Date	Last Coupon Date	Maturity Date	Current Yield	Value at beg year	Current value	Term	
31/07/2022	Commonwealth Bank	General	A		9/11/2020			0.00%		1,194.89		
31/07/2022	Macquarie Bank	General	AA-	Monthly	9/11/2020	31/12/2022		2.80%	2,028,504	2,051,226.73		
31/07/2022	Macquarie Bank	Water	AA-	Monthly	9/11/2020	31/12/2022		2.80%	2,516,481	2,544,670.23		
31/07/2022	Macquarie Bank	Sewer	AA-	Monthly	9/11/2020	31/12/2022		2.80%	1,508,674	1,525,573.91		
Sub Total - Cash Deposit Accounts											6,122,666	

TOTAL 76,072,666

INVERELL SHIRE COUNCIL FINANCIAL RESERVES

31 December 2022

RESERVE TYPE	FINANCIAL RESERVE	PURPOSE	BALANCE 30/6/2021 \$	TRANSFER TO \$	TRANSFER FROM \$	EST BALANCE 30/6/2022 \$	TRANSFER TO \$	TRANSFER FROM \$	EST BALANCE 30/6/2023 \$
EXTERNALLY RESTRICTED RESERVES	Domestic Waste Management	To fund the development, operation, maintenance and capital expenditure waste collection operations	-	1,144,772.26	-	1,144,772.26	64,215.00	450,000.00	758,987.26
	Water Fund Reserve	To fund the development, operation, maintenance and capital expenditure for Council's water network.	7,652,194.00	532,336.00	30,000.00	8,154,530.00	-	432,500.00	7,722,030.00
	Sewerage Services	To fund the development, operation, maintenance and capital expenditure for Council's sewer network	3,239,774.82	388,724.00	40,000.00	3,588,498.82	-	12,000.00	3,576,498.82
TOTAL EXTERNALLY RESTRICTED			10,891,968.82	2,065,832.26	70,000.00	12,887,801.08	64,215.00	894,500.00	12,057,516.08
INTERNALLY RESTRICTED RESERVES	Emergency Services Reserve	To ensure that adequate funds are to support emergency service volunteers	379,359.00	-	-	379,359.00	-	-	379,359.00
	Building Infrastructure Reserve	To fund the maintenance and capital improvement/refurbishments of Councils large building assets	1,058,993.79	20,027.00	-	1,079,020.79	-	-	1,079,020.79
	Community Infrastructure Reserve	To fund the maintenance and capital improvement/refurbishments of Councils community assets	7,638,263.00	1,766,000.00	-	9,404,263.00	-	-	9,404,263.00
	Economic Development Reserve	To provide funds for strategic projects, land purchase and development and industry and tourism promotions as included in Councils Community Strategic Plan, Delivery Plan, Operation Plan	1,225,559.77	-	-	1,225,559.77	-	70,000.00	1,155,559.77
	Transport Infrastructure Reserve	To fund major transport infrastructure projects as identified by Council	6,051,621.00	62,694.00	64,186.00	6,050,129.00	100,000.00	3,630,000.00	2,520,129.00
	Employee Provisions Reserve	To ensure that adequate funds are available to finance employee entitlements, training and work compensation	1,826,606.46	135,899.00	-	1,962,505.46	-	-	1,962,505.46
	Information Technology Reserve	To fund the replacement and expansion of existing information technology systems and equipment	1,739,344.00	-	-	1,739,344.00	-	-	1,739,344.00
	Plant Replacement Reserve	Cash restricted for use in replacing plant and equipment to enable a continuity of operations to meet the needs and expectations of Council and the community	2,524,935.00	2,116,588.00	2,099,085.00	2,542,438.00	1,852,399.00	1,024,990.00	3,369,847.00
	Financial Risk Reserve	To provide funds to mitigate against financial risks including, unanticipated increase insurance, work compensation, decreases in investment returns	2,067,149.00	406,573.00	150,000.00	2,323,722.00	-	334,000.00	1,989,722.00
	Waste Management Services	To fund the development, operation, maintenance and capital expenditure for Council's waste management facilities including landfill and transfer stations	5,026,256.00	703,475.00	1,115,172.26	4,614,558.74	300,000.00	-	4,914,558.74
TOTAL INTERNALLY RESTRICTED			29,538,087.02	5,211,256.00	3,428,443.26	31,320,899.76	2,252,399.00	5,058,990.00	28,514,308.76
TOTAL FINANCIAL RESERVES			40,430,055.84	7,277,088.26	3,498,443.26	44,208,700.84	2,316,614.00	5,953,490.00	40,571,824.84
General Fund - Internally Restricted			29,538,087.02	5,211,256.00	3,428,443.26	31,320,899.76	2,252,399.00	5,058,990.00	28,514,308.76
General Fund - Externally Restricted			-	1,144,772.26	-	1,144,772.26	64,215.00	450,000.00	758,987.26
Water Fund - Externally Restricted			7,652,194.00	532,336.00	30,000.00	8,154,530.00	-	432,500.00	7,722,030.00
Sewer Fund - Externally Restricted			3,239,774.82	388,724.00	40,000.00	3,588,498.82	-	12,000.00	3,576,498.82
			40,430,055.84	7,277,088.26	3,498,443.26	44,208,700.84	2,316,614.00	5,953,490.00	40,571,824.84

INVERELL SHIRE COUNCIL DETAILED FINANCIAL RESERVES BALANCES

11 January 2023

FINANCIAL RESERVE	PURPOSE	BALANCE 30/6/2021 \$	TRANSFER TO \$	TRANSFER FROM \$	BALANCE 30/6/2022 \$	TRANSFER TO \$	TRANSFER FROM \$	ESTIMATED BALANCE 30/6/2023 \$	COMMENTS
EMERGENCY SERVICES RESERVE									
SES Building	SES Building maintenance and refurbishments	168,554.00			168,554.00			168,554.00	
Emergency Services Equipment	SES and RFS Equipment maintenance and replacement	210,805.00			210,805.00			210,805.00	
		379,359.00	-	-	379,359.00	-	-	379,359.00	
BUILDING INFRASTRUCTURE RESERVE									
Library Building	Library Building maintenance and Refurbishments	202,000.00			202,000.00			202,000.00	
Connections Building	Connections Building maintenance and Refurbishments	72,183.61			72,183.61			72,183.61	
Town Hall	Town Hall Building maintenance and Refurbishments	100,000.00			100,000.00			100,000.00	
Other Buildings	Other Building maintenance and Refurbishments	684,810.18	20,027.00		704,837.18			704,837.18	Building Maintenance 254,837.00 Refurbish Tingha Toilets 50,000.00 Council Contribution towards new Dog Pound 400,000.00
		1,058,993.79	20,027.00	-	1,079,020.79	-	-	1,079,020.79	
COMMUNITY INFRASTRUCTURE RESERVE									
Copeton Northern Foreshores (CNFS)	Maintenance and improvements at CNFS	267,419.00			267,419.00			267,419.00	
Inverell Hockey Facility	Field Resurfacing - Provision for Surface Renewal	450,000.00			450,000.00			450,000.00	
Swimming Pools Upgrade/Fencing	Future Upgrades (includes Transfer from Provisions)	6,614,514.00	1,766,000.00		8,380,514.00			8,380,514.00	
Open Spaces Upgrades		110,000.00			110,000.00			110,000.00	
Aerodrome Upgrade/Mtc	Future capital improvements at Inverell Airport	196,330.00			196,330.00			196,330.00	
		7,638,263.00	1,766,000.00	-	9,404,263.00	-	-	9,404,263.00	
WASTE MANAGEMENT RESERVE									
Garbage Depot Land Purchase Etc	Provisions for fund garbage depot land purchases	169,391.00		(91,645.00)	261,036.00			261,036.00	
Garbage Degradation/Rehab.	Rehabilitation Provisions for waste landfills	1,101,134.00	200,000.00	773,658.10	527,475.90	150,000.00		677,475.90	
Waste Infrastructure	Purchase of waste infrastructure in accordance with Council Waste Implementation Strategy	3,158,731.00	353,475.00	354,439.16	3,157,766.84	75,000.00		3,232,766.84	
Waste-Externality Sustainability		597,000.00	150,000.00	78,720.00	668,280.00	75,000.00		743,280.00	
		5,026,256.00	703,475.00	1,115,172.26	4,614,558.74	300,000.00	-	4,914,558.74	
ECONOMIC DEVELOPMENT RESERVE									
Land Purchases	Funding for Strategic Land Purchases	450,000.00			450,000.00		70,000.00	380,000.00	
Industrial Development	Industrial Land Development - Subdivision costs	287,595.00			287,595.00			287,595.00	
Residential Development	Residential Land Development - Subdivision costs	7,309.77			7,309.77			7,309.77	
Strategic Capital Infrastructure Fund	Residual allocations of Council's Strategic Capital Infrastructure Fund	4,450.00			4,450.00			4,450.00	
Strategic Development Fund	Funding for strategic projects	100,611.00			100,611.00			100,611.00	Inverell Community Gardens 65,000.00
Industry/Tourism Promotion	Tourism Brochure, initiatives to support local business	375,594.00			375,594.00			375,594.00	
		1,225,559.77	-	-	1,225,559.77	-	70,000.00	1,155,559.77	
TRANSPORT INFRASTRUCTURE RESERVE									
Road Resumptions	Funding for road resumptions	20,000.00			20,000.00			20,000.00	
Gravel Pit Restoration	Funding for gravel pit rehabilitation	236,360.00	31,347.00		267,707.00	50,000.00	45,000.00	272,707.00	
Gravel Pit Restoration -Roads	Funding for gravel pit road access rehabilitation	173,641.00	31,347.00		204,988.00	50,000.00	45,000.00	209,988.00	
Economic Develop/Growth Assets	Tingha Bridge Roundabout								Tingha Bridge Roundabout 2,540,000.00
	Gwydir Highway/Rosslyn Street Roundabout								Gwydir Highway/Rosslyn Street Roundabout 1,000,000.00
	Gwydir Highway/Mansfield St Intersection								Gwydir Highway/Mansfield St Intersection 500,000.00
	Chester Street Renewal - Heavy vehicle route	5,621,620.00		64,186.00	5,557,434.00		3,540,000.00	2,017,434.00	Chester Street Renewal - Heavy vehicle route 1,000,000.00
	Oliver Street Extension								Oliver Street Extension 26,814.00
	Initial Allocation towards TCP Stage 3								Initial Allocation towards TCP Stage 3 490,620.00
		6,051,621.00	62,694.00	64,186.00	6,050,129.00	100,000.00	3,630,000.00	2,520,129.00	
EMPLOYEE PROVISIONS RESERVE									
Employee Training (Statutory)	Provisions for statutory training	324,896.00	135,899.00		460,795.00			460,795.00	
Employee Leave Entitlements	Restricted - Minimum Statutory Requirement	1,501,710.46			1,501,710.46			1,501,710.46	
		1,826,606.46	135,899.00	-	1,962,505.46	-	-	1,962,505.46	
INFORMATION TECHNOLOGY RESERVE									
Computer/IT Systems Upgrades	Replacement of key IT equipment and essential Software upgrades/replacements	1,739,344.00			1,739,344.00			1,739,344.00	
FLEET REPLACEMENT RESERVE									
Plant Replacement	Plant Fleet Asset Renewals, new truck wash and fleet storage shed	2,524,935.00	2,116,588.00	2,099,085.00	2,542,438.00	1,852,399.00	1,024,990.00	3,369,847.00	
FINANCIAL RISK RESERVE									
Workers Comp Insurance	Provisions for increase in workers compensation base on claims history	857,301.00			857,301.00			857,301.00	
Insurance Excesses/Self Insurance	Provision for increases in insurance	209,848.00			209,848.00			209,848.00	
Interest Equalisation	Provision to fund unanticipated movements in interest rates	800,000.00	177,737.00	150,000.00	827,737.00		109,000.00	718,737.00	
Local Government Elections	Provision to fund Local Government Elections	0.00	42,970.00		42,970.00			42,970.00	
Emergency Services Levy	Provision for increases in Emergency Services Levy	0.00	160,866.00		160,866.00			160,866.00	
Emergency Management (Fire, Flood, Storm)	Council Contribution towards natural disasters	200,000.00	25,000.00		225,000.00		225,000.00	-	
		2,067,149.00	406,573.00	150,000.00	2,323,722.00	-	334,000.00	1,989,722.00	
FUND TOTAL		29,538,087.02	5,211,256.00	3,428,443.26	31,320,899.76	2,252,399.00	5,058,990.00	28,514,308.76	
DOMESTIC WASTE MANAGEMENT									
Domestic Waste Management	Restricted - Statutory Requirement		1,144,772.26		1,144,772.26	64,215.00	450,000.00	758,987.26	Replacement of Garbage Bins and Implementation of FOGO service
DOMESTIC WASTE MANAGEMENT FUND TOTAL			1,144,772.26		1,144,772.26	64,215.00	450,000.00	758,987.26	
WATER FUND RESERVE									
Employee Leave Entitlements	Restricted - Statutory Requirement	130,000.00			130,000.00			130,000.00	
Equipment Breakdown	Promoting Better Practice Recommendation	407,940.00	126,506.00		534,446.00			534,446.00	
Revenue Equalisation	Best Practice Guidelines - Funds movements in water sales	1,876,763.00			1,876,763.00			1,876,763.00	
Interest Equalisation	Interest equalisation reserve - funds moves in interest rates	400,000.00	39,251.00	30,000.00	409,251.00		17,000.00	392,251.00	
Future Capital Works	Water augmentation and mains replacement	4,837,491.00	366,579.00		5,204,070.00		415,500.00	4,788,570.00	
WATER FUND TOTAL		7,652,194.00	532,336.00	30,000.00	8,154,530.00	-	432,500.00	7,722,030.00	
SEWERAGE SERVICES									
Employee Leave Entitlements	Restricted - Statutory Requirement	67,000.00			67,000.00			67,000.00	
Interest Equalisation	Interest equalisation reserve - funds moves in interest rates	292,496.00	52,238.00	40,000.00	304,734.00		12,000.00	292,734.00	
Equipment Breakdown	Promoting Better Practice Recommendation	159,078.82	167,986.00		327,064.82			327,064.82	
Future Capital Works	Inverell Sewer Treatment Plant and Pump Station 1 renewal and mains relining	2,721,200.00	168,500.00		2,889,700.00			2,889,700.00	
SEWER FUND TOTAL		3,239,774.82	388,724.00	40,000.00	3,588,498.82	-	12,000.00	3,576,498.82	
TOTAL OF ALL FUNDS		40,430,055.84	7,277,088.26	3,498,443.26	44,208,700.84	2,316,614.00	5,953,490.00	40,571,824.84	

These funds are held as Cash and Investments, primarily as Term Deposits

**INVERELL SHIRE COUNCIL
BUDGET REVIEW FOR THE QUARTER ENDING 31-12-2022
CONTRACTS**

Contractor	Contract Details & purpose	Contract Value	Commencement Date	Duration of Contract	Budgeted (Y/N)
FLEET PURCHASES					
Servco Australia Tamworth Pty Ltd T/A New England Toyota Inverell	Toyota Hilux 4x4 SR 2.8L (9303)	\$ 55,387.61	16/08/2022	6 Months	Y
Barry's Motors	Ranger XL 4x4 Ute (9364)	\$ 54,066.40	1/09/2022	3 - 6 Months	Y
Gaukroger Sales Pty Ltd	Nissan Navara 4x4 2.3LSL (9361)	\$ 59,077.68	13/09/2022	3 - 6 Months	Y
Barry's Motors	Ranger XL 4x4 Ute (9393)	\$ 56,071.90	13/10/2022	3 - 6 Months	Y
Westrac Pty Ltd	Smooth Drum Vibratory Roller (9118)	\$ 249,140.82	21/12/2022	3 - 6 Months	Y
JT Fossey	Light Factory Tipper Trucks (9440)	\$ 74,612.00	19/12/2022	3 - 6 Months	Y
JT Fossey	Light Factory Tipper Trucks (9442)	\$ 74,612.00	19/12/2022	3 - 6 Months	Y
JT Fossey	Light Tipper Truck (9541)	\$ 140,960.00	19/12/2022	3 - 6 Months	Y
New England Toyota	Toyota Hilux 4x4 SR2.8l Diesel (9325)	\$ 57,552.43	14/11/2022	6 Months	Y
Barry's Motors	2022 Ford Ranger XL 4x4 cab chassis	\$ 61,322.80	16/11/2022	3 - 6 Months	Y
Barry's Motors	2022 Ford Ranger XL 4x4 cab chassis	\$ 57,422.20	29/11/2022	3 - 6 Months	Y
Barry's Motors	2022 Ford Ranger XL 4x4 cab chassis	\$ 56,001.00	21/12/2022	3 - 6 Months	Y
Servco Australia Tamworth Pty Ltd T/A New England Toyota Inverell	RAV4 Hybrid Crusier AWD CVT 5 Door Wagon	\$ 52,734.00	22/12/2022	12 Months	Y
Shell Energy Retail Pty Ltd	Provision of electricty supply for Large sites	unit rate prices	1/01/2023	2 years	Y
AGL Pty Ltd	Provision of electricty supply for Multi-sites (Small sites)	unit rate prices	1/01/2023	2 years	Y
Shell Energy Retail Pty Ltd	Provision of electricty supply for street Lighting (unmetered supply)	unit rate prices	1/01/2023	2 years	Y

Notes

1. Minimum reporting level is 1% of estimated income from continuing operations or \$50,000 whichever is the lesser
2. Contractors to be listed are those entered into during the quarter and have yet to be fully performed, excluding contractors that are on Council's Preferred supplier list.
3. Contracts for employment are not included

Explanation of Unbudgeted Contracts

No unbudgeted contracts as at 31 December 2022

**INVERELL SHIRE COUNCIL
BUDGET REVIEW FOR THE QUARTER ENDING 31-12-2022
CONSULTANCY & LEGAL EXPENSES**

EXPENSE	EXPENDITURE YTD	BUDGETED (Y/N)
CONSULTANCIES		
- Heritage Advisor	10,500.00	Y
- Investment Advisor	2,888.87	Y
- Fluoridation Review-Ashford WTP	900.00	Y
- Lake Inverell Inspection	20,900.00	Y
- Waste Management - Landfill Advice	602.48	Y
LEGAL FEES	6,199.98	Y

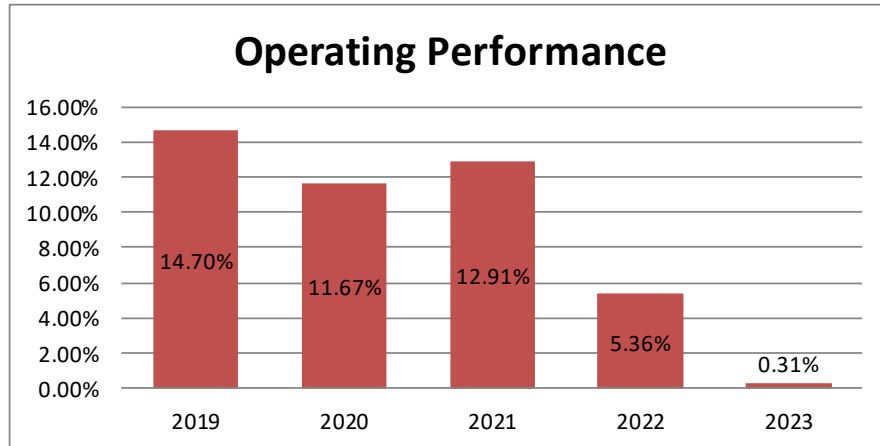
Definition of Consultant

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level special or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors

Explanation of Unbudgeted Consultancy & Legal Fees

No unbudgeted Consultancy or Legal Fees as at 31 December 2022

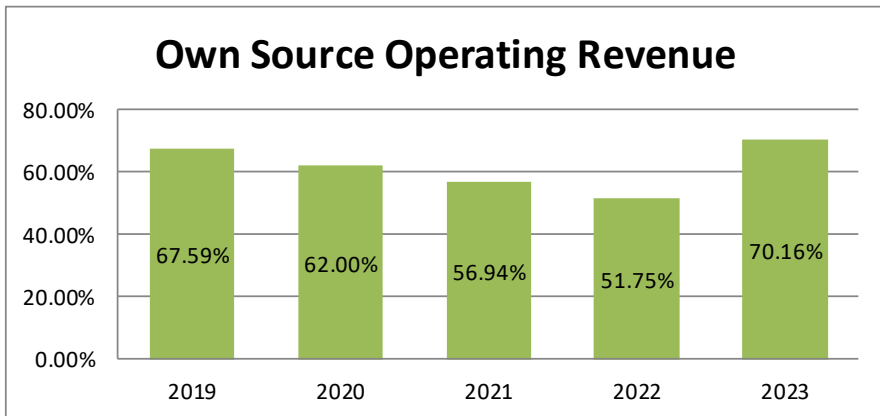
**INVERELL SHIRE COUNCIL
BUDGET REVIEW FOR THE QUARTER ENDING 31-12-2022
KEY PERFORMANCE INDICATORS**



The **Operating Performance Ratio** indicates that Council operating revenue, excluding capital grants and contributions are sufficient to cover operating expenditure. Council has exceeded both the benchmarks listed below

The Tcorp benchmark for the ratio is to have a deficit of less than 4%.

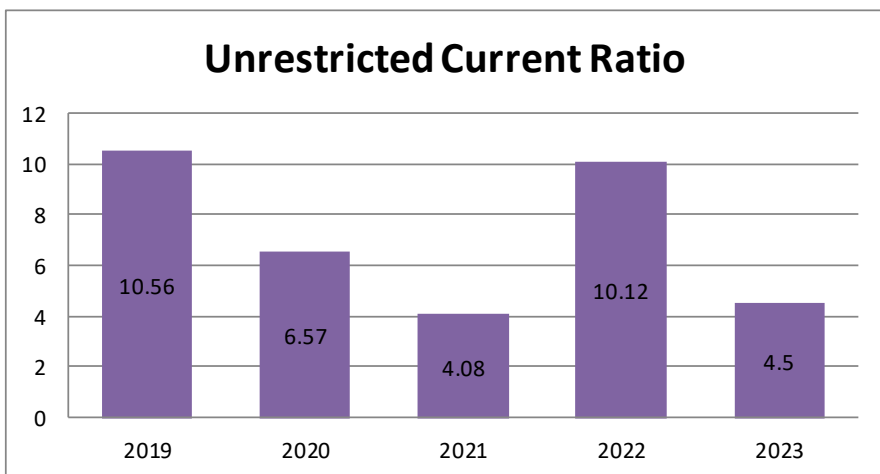
The "fit for the future" benchmark is that council should have a breakeven or better operating performance ratio over a three year period.



The **Own Source Operating Revenue** indicates that Council has a low dependence on grants and contributions. Council has exceeded both the benchmarks listed below

The Tcorp benchmark for sustainability is to have a ratio of greater than 60%

The "fit for the future" benchmark is that councils should have own source revenue of greater than 60% over a three year period.

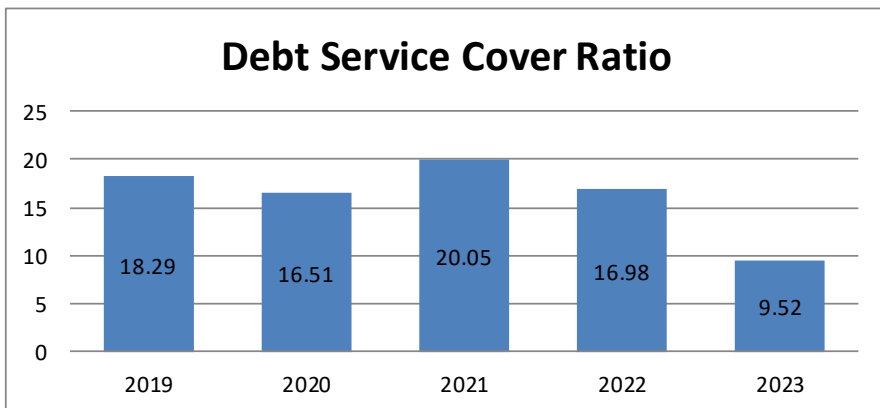


The **Unrestricted Current Ratio** excludes all current assets and liabilities that are restricted for specific purposes. These include the water, sewer, domestic waste management functions and specific purpose unexpended grants and contributions

This ratio is before setting aside cash to fund internal restrictions in the General Fund.

The Tcorp benchmark is greater than 1.5

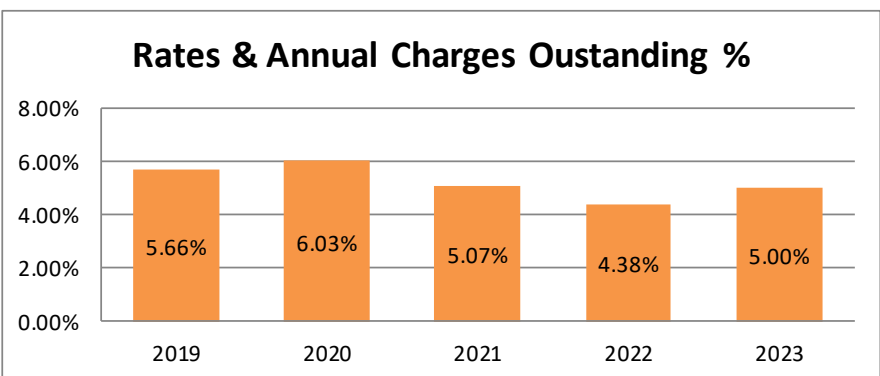
The increase in 2022 was primarily due to an increase in current investments held



The **Debt Service Ratio** indicates the extent to which council's operating revenues are committed to servicing both interest and the repayment of principal repayments on existing loans.

Council's ability to generate sufficient cash to cover its debt payments is sound and is in excess of Tcorp benchmark.

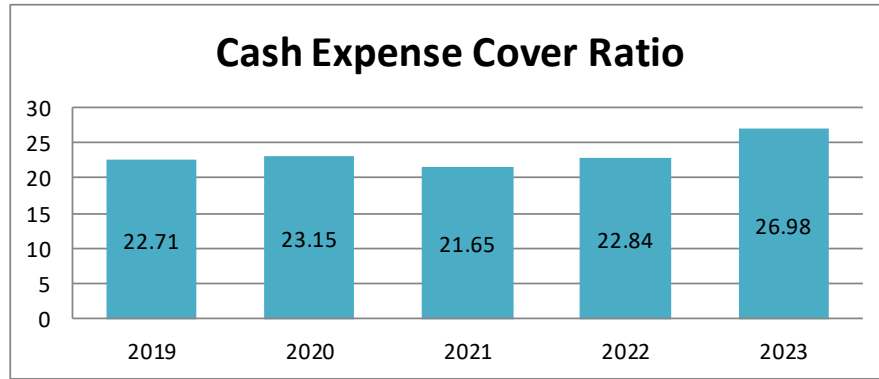
The Tcorp benchmark is to have a ratio of greater than 2.



The **Outstanding Rates Ratio** indicates the percentage of uncollected rates and charges and the adequacy of recovery efforts.

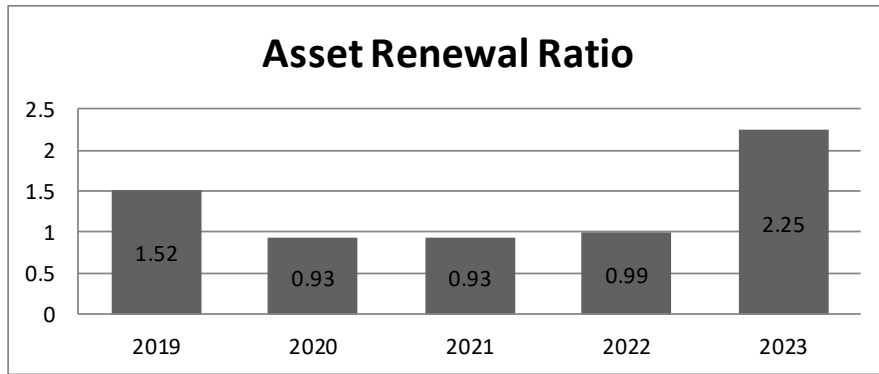
Council's ratio remains at a low level and is within benchmarks for group 11 Councils and reflects good recovery procedures as advised by Councils Auditor

The Tcorp benchmark is to have a ratio of less than 10%



The **Cash Expense Cover Ratio** indicates the number of months Council can pay its expenses without additional cash flow.

The Tcorp benchmark is to have reserves to meet at least three months of operating expenditure

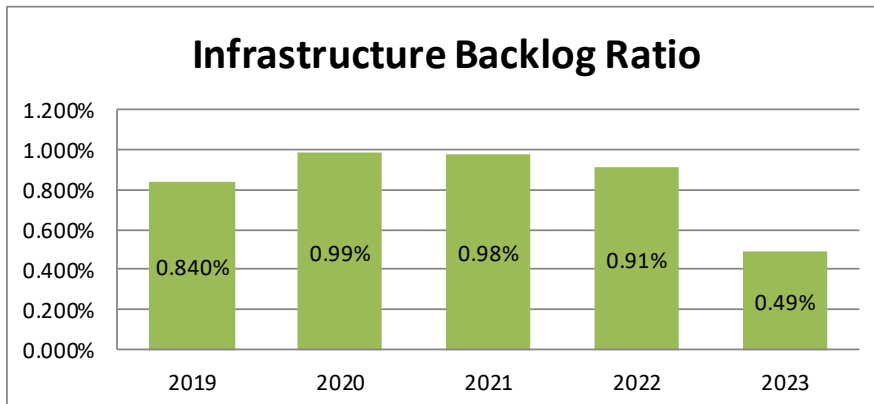


The **Asset Renewal Ratio** indicates the rate at which assets are being renewed against the rate they are being depreciated.

Council's ratio indicates that Council is expending more on asset renewals compared to the estimated asset deterioration (depreciation) across the General, Water and Sewerage Funds. This is largely due to the quantum of grant funded works being undertaken on the Shire Road Network.

The Tcorp benchmark is to have a ratio of greater than 1.

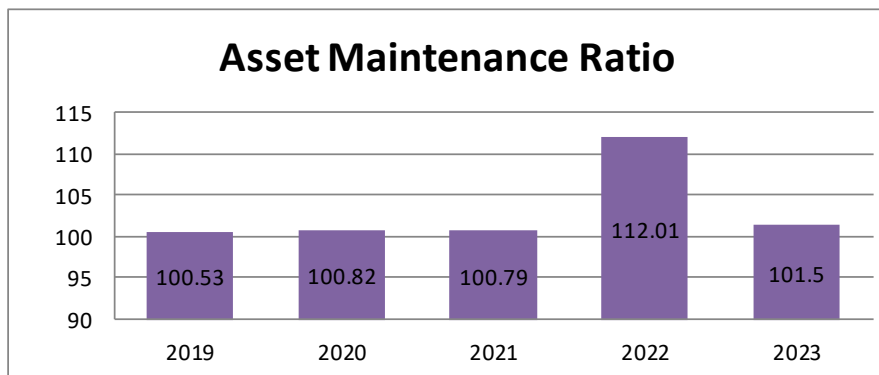
The "fit for the future" benchmark is that councils should have a ratio of greater than 1 over a three year period



The **Infrastructure Backlog Ratio** assess Council infrastructure backlog against the total value of councils infrastructure.

The Tcorp benchmark is a ratio of less than 20%.

The "fit for the future" benchmark is less than 2%



The **Asset Maintenance Ratio** compares actual asset maintenance expenses against the estimated asset maintenance required for each year.

The Tcorp benchmark is a ratio of greater than 1

The "fit for the future" benchmark is greater than 1