



INVERELL
SHIRE COUNCIL

Long Term Financial Plan 2020-2030



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Introduction

The preparation of a Long Term Financial Plan (LTFP) is a requirement under the NSW Office of Local Government's, Integrated Planning and Reporting Guidelines, 2013.

The LTFP supports Council's Community Strategic Plan and Delivery Program, and forms part of Council's Resourcing Strategy, along with Council's Asset Management Plan and Workforce Management Plan. The LTFP covers the 10 year period commencing 1 July, 2020 with the purpose of making clear the financial direction of Council, as well as the impact of that direction on achieving priorities set out in the Community Strategic Plan.

This LTFP has been prepared on the basis of Council's Delivery Program and the Draft 2019/2020 Operational Plan and Budget which is the base year of the LTFP. The future year's budget allocations in the LTFP are based on a range of forecasted assumptions used to determine:

- Future revenue and expenditure (Income Statement)
- A projection for a range of key Benchmarks as required under the State Government's Local Government, and also key Financial Indicators as developed by the NSW Treasury Corporation (TCorp) review into the Financial Sustainability of NSW Councils (January 2013)
- Balance sheet and Cash Flow statements

The main purpose of the LTFP is to guide and inform decision making in the resourcing of Council's Service and Infrastructure Delivery. The LTFP establishes the framework for sound financial decisions and to provide an insight as to the long term financial sustainability of the Council over the 10 year planning period. In addition to the presentation of financial results, information is provided in respect of:

- Financial planning assumptions used
- An analysis of the factors and/or assumptions that are most likely to affect the plan
- Methods of monitoring financial performance
- Compliance with State Government's Performance Benchmarks

Financial planning over a 10-year horizon is difficult and obviously relies on a variety of assumptions that may be subject to change and revision during this period. The LTFP will therefore be closely monitored, and regularly revised by Council, to reflect changing circumstances.

The LTFP has been developed with regard to the current operating, political and legislative environment in which Council operates. Changes in government, and government policy and legislation have the potential to have a major influence on this LTFP. Should changes eventuate, Council will consider the impact of those changes and develop further financial models to assist in decision making.

The LTFP will be reviewed and updated annually as part of the development of the annual Operational Plan and four-year Delivery Program.

Financial Objectives

In preparing the LTFP, a number of key objectives have been considered. These objectives are:

1. Balanced Budgets

Council has a strong commitment to adopting annually, a “balanced budget” (that is expenditure match revenues) in the General, Water and Sewerage Funds. Where a small surplus is generated in a Fund, this amount will be directed towards the Internally Restricted Asset accounts of that Fund to fund future strategic capital works or service delivery (it is noted that Water and Sewerage and Waste funding can only be utilised for those purposes and not other activities or works).

This is consistent with Council’s objective to maintain the prudent financial management of its finances, and to allocate financial surpluses towards key strategic issues and to reduce, where possible, the need to increase rates above the Rate Peg allowance in the General Fund and to generally limit increases in the Water and Sewerage Funds to increase in the Consumer Price Index (CPI).

2. Continuous Financial and Operational Improvement

Council has a longstanding commitment to reviewing and reducing its Operating, Service Delivery and Infrastructure Costs, while maintaining, and where possible, increasing existing “service levels” to meet identified community needs.

This commitment requires ongoing support towards;

- A general freeze, subject to Asset Management and Risk Management needs, on any non-fixed cost operational expenditures unless Rate Income, Grants and/or Fees and Charges can support an increase. Increases in these budgets are only considered after all options have been explored;
- Evaluation on a periodic basis of Council’s activities, services and infrastructure to ensure these meet the needs of the community and can be delivered in a financially sustainable way in the short, medium and long terms;
- To review Council’s existing capital investment and cost structures in respect of Technology, Plant and Equipment and Information Management Systems; and
- A continued focus on the delivery of Council’s core Local Government services and infrastructure, limiting Council’s financial exposure to non-local government issues.

This Efficiency and Effectiveness Program has:

- identified and put in place a wide range of efficiencies making substantial efficiency gains for the community. An assessment of Council’s Service and Infrastructure Delivery Benchmarks will show that Council’s operations are efficient and effective, and as noted by TCorp in their 2013 review of Council that *“the Council has been well managed over the review period”*;
- has reviewed Council’s Fees and Charges and where possible introduced new charges and increased existing charges, considering the community’s capacity to pay;
- gained a high level of non-recurrent grant funding to assist with the delivery of services and infrastructure to the community; and
- reviewed Council’s Investments, Council’s Investment performance and its Internally Restricted Assets, and re-purposed funds Asset Renewal activities.

3. Achieve & Maintain “Fit for the Future” Status and Benchmarks

The NSW Office of Local Government requires that all NSW Councils meet Performance Benchmarks. Council has reviewed its Long Term Financial Plan against these indicators as part of assessing the long term financial health of the organisation and its capacity to fund the proposed delivery program.

Structure of the LTFP

The LTFP consists of four (4) main sections.

Section 1 - Provides a brief introduction to the LTFP, the objectives it aims to meet and the service structure and costs of Council;

Section 2 - Details the performance measures, being the financial performance indicators as developed by NSW TCorp, used to assess Council's long term financial sustainability, details of expenditure and revenue reviews, service levels/asset management and risk management matters;

Section 3 - Details the financial assumptions used in preparing the LTFP.

Section 4 - Draws conclusions from the financial modeling and presents the LTFP data.

This Section sets out:

- Key financial reports from applying the financial assumptions for the combined General, Water and Sewer Funds;
- Financial results based on the above reports;
- Key financial reports from applying the financial assumptions for the General Fund only;
- Financial results based on the above reports; and
- Sensitivity analysis.

Section 5 – Provides financial reports by Function and Sub-function.



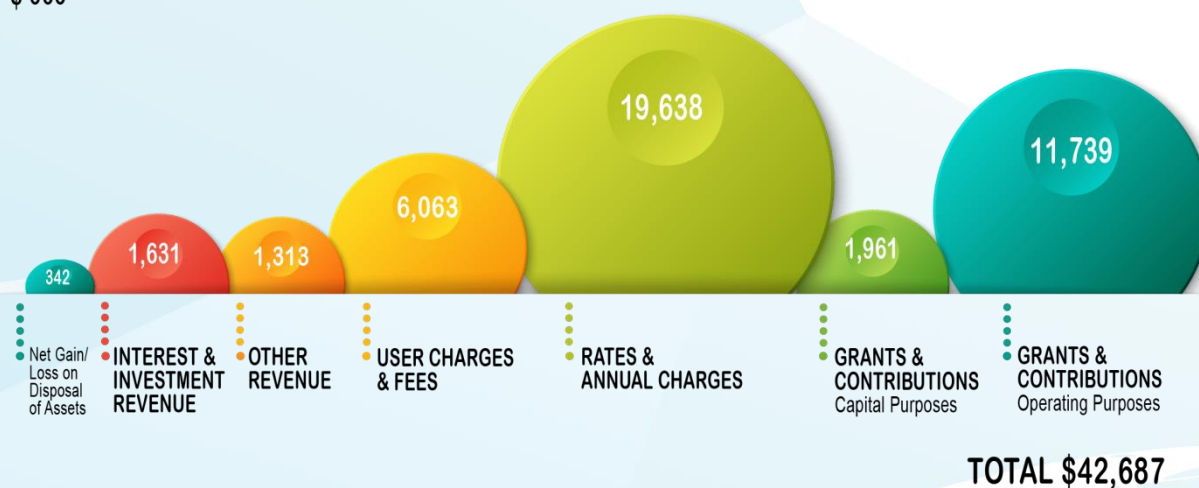
SECTION 1

Current Financial and Operational Position of Council

Council has on a continuing basis operated from a sound financial position achieved on a continuing basis by maintaining strict control over Council's incomes and expenditures. It is, however, becoming increasingly difficult to match Council's revenues and expenditures, with expenditures now outgrowing revenues.

The Audited Annual Financial Statements for 2018/2019 reported that Council's total Operating Income was \$42.7M which included \$1.96M of grants and contributions provided for capital purposes.

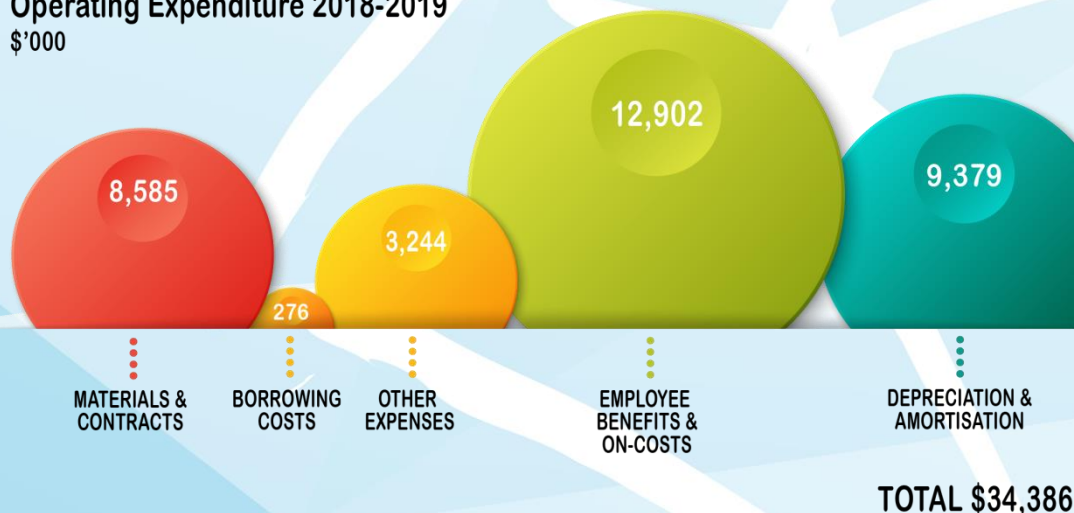
Figure 1:
Major Sources of Income 2018-2019
\$'000



The Audited Annual Financial Statements for 2018/2019 reported that Council's Operating Expenditure was \$34.38M while Capital Expenditure totaled \$14.6M.

This saw Council record a net Operating Surplus for 2018/2019 of \$8.3M and a net operating surplus before

Figure 2:
Operating Expenditure 2018-2019
\$'000



Capital Grants and Contributions of \$6.34M. This Operating Surplus was allocated in its entirety and is required on a recurrent basis, to fund Asset Renewals and Upgrades.

The Audited Annual Financial Statements for 2018/2019 reported that Council's Combined Fund held total Cash and Investments of \$59.252M. As advised to Council on a continuing basis, and as noted by Council's External Auditor, significant restrictions exist over Council's Funds and the expenditure of those funds. The following is advised:

LOCAL GOVERNMENT ACT 1993 - SECT 409

- (1) *All money and property received by a council must be held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.*
- (2) *Money and property held in the council's Consolidated Fund may be applied towards any purpose allowed by this or any other Act.*
- (3) *However:*
 - (a) *money that has been received as a result of the levying of a special rate or charge may not be used otherwise than for the purpose for which the rate or charge was levied, (ie WATER, SEWERAGE AND WASTE) and*
 - (b) *money that is subject to the provisions of this or any other Act (being provisions that state that the money may be used only for a specific purpose) may be used only for that purpose, and*
 - (c) *money that has been received from the Government or from a public authority by way of a specific purpose advance or grant may not, except with the consent of the Government or public authority, be used otherwise than for that specific purpose.*

To assist in understanding Council's actual available Cash Position, the following table represents a dissection of Council's audited Investment Portfolio as at 30 June, 2019:

TOTAL AUDITED INVESTMENTS 30 JUNE 2019			\$000
<i>as per Note 6</i>			59,252
LESS EXTERNALLY RESTRICTED ASSETS			
Water Funds	Note 6c		10,554
Sewer Funds	Note 6c		6,524
Unexpended Sewerage Loan Funds			153
Waste Management Funds (Includes unspent loan funds)			4,396
Grants & Contributions, Bonds & Securities	Note 6c		5,189
Accounts Payable	Note 12		2,171
Revotes for Works in Progress as at 30 June 2019			4,876
sub-total - Externally Restricted Assets			33,863
LESS INTERNALLY RESTRICTED ASSETS			
Plant Replacement (Funded from Depreciation)			4,101
Building Renewals (Funded from Depreciation)			2,603
Industrial Development (Rifle Range Road subdivision costs)			1,022
Economic Development/Growth Assets (Highway Intersections / and Chester Street upgrades, Oliver Street, Jardine Road)			5,440
ELE, Workers Compensation, Insurance, Employee Training			2,664
Inverell Pool Redevelopment			3,185
Computer Systems Renewals/Upgrades			1,390
Other (Land, Industrial Dev, SES etc)			2,853
sub-total - Internally Restricted Assets			23,258
LESS PROVISIONS			-
NET CASHFLOW/WORKING CAPITAL			2,131

Council carries a significant quantum of cash and investments on a continuing basis. There is a view that Council should be spending all of these funds prior to Council seeking any increase in its revenues. A review of the above table clearly shows that while Council held \$59.252M in Cash and Investments at 30 June, 2019 (the last Audited Result), the large majority of these funds were restricted, either externally or internally by legislation or otherwise, as to the purpose for which they can be used. It is noted that Water, Sewerage and Waste Funds cannot be utilised for any other purpose and that Grants Funds held, but as yet unspent, can only ever be utilised for the purpose of the Grant. As shown in the above table, after all adjustments have been made for the Internal and External Restrictions, only limited funds remain, with the majority of these being held to fund Council's Working Capital/Cashflow needs.

Matters impacting Council's current and estimated future Financial Position:

The following matters are highlighted as impacting Council's Financial Position and its short, medium and long term sustainability, and its ability to deliver the required Services and Infrastructure for the Inverell Shire Community to be a strong, resilient, healthy and growing regional Community:

- A. **Increases in Council Costs above the annual rate peg** – The McKell Institute Report - September, 2016 states that local government expenditure has increased **7.3%** per annum for the past 20 years (146% cumulative). The average Rate Peg over the same period has been only **2.94%** per annum (58.8% cumulative) - **Difference 87.2%**

The McKell Institute recommend that "Rate Pegging be abandoned as a matter of priority and recognise that it is unreasonable to believe that the solution is larger intergovernmental grants as other level of Government struggle with their own funding issues. The report finds that the taxation limits (i.e. rate capping) which now operate in New South Wales and Victoria have a number of harmful effects, as they lower levels of efficiency, lower rates of infrastructure renewals, increase debt and increase levels of inter-jurisdictional inequity"

The IPART approved Rate Peg for 2020/2021 is only 2.6%.

The IPART determined Rate Peg - Local Government Cost Index (LGCI) calculation (2010) disadvantages Rural Council's that have a substantial Road Network and a low Population Density. Inverell, being a Group 11 Council, has a population density of 2 people per square km being 50% of the Group 11 average of 4, Council has 2,134 km of Roads being 47% more Roads, than the Group 11 Council average of 1,451 km

- B. **Recent (2016-202) IPART Rate Peg do not reference the NSW Local Government State Award Increases.** IPART provides for a 2.4% increase in employee costs based on the NSW ABS wage price index, contributing 41.8% of the index. The Local Government State Award increase for 2019/2020 is 2.5%, meaning that IPART Rate Peg calculation has deprived Council of approximately \$27K in income. This is an ongoing issue for 2020/2021 and beyond.
- C. **Freeze on the indexation of Council's Finance and Assistance Grants (FAGs)** – the Federal Government 3 year freeze on the indexation of Council's FAGs Grants was implemented in 2014/2015. The cost to the 2016/2017 Budget is \$436K. This is an annual ongoing cost to Council's Annual Budgets. The cumulative cost to the end of 2016/2017 will be \$891K. The National total is \$1B.
- D. **Reduction in Interest on Investment Income** - flowing from historic record low interest rates, forecast Interest revenue has been reduced to \$838K in 2020/21 (down from \$1.1M). A further \$267K reduction is forecast in 2021/2022. The interest income funds a portion of the Works Budget.

This is treated as recurrent funding and the sort fall has to be found from savings else where or service levels reduced to reflect the reduced available funds.

- E. ***Council's decision in 1987 not to take the 3.0% Rate Peg*** - Council following the 1987 Council Election where the newly formed Inverell Ratepayers Association gained control of the Council, declined to take the 3.0% Rate Peg during a time of high inflation. This decision has cost Council \$9.0M in foregone Rate Revenue since 1987. The Office of Local Government in their 1992 Review of Council, were highly critical of this decision by the then Council. This 1987 decision will cost Council \$536K in foregone Rate Income in 2019/2020. While this happened a long time ago it illustrates the cumulative, compounding effect foregoing the rate peg increase has on Council's long term financial sustainability.
- F. ***Cost Shifting from the State and Federal Government*** as advised by Local Government NSW, is now estimated to be costing Council \$2.5M p.a. or 6% of its Total Revenue

Pensioner Rate Rebates - It is noted that over a number of years the eligibility requirements for access to Pensioner Rate Rebates have also been changed by the Federal Government increasing the number of eligible Ratepayers. This has come at a cost to Council with Pensioner Rebates now costing the General Fund \$200K per annum after the State Government Subsidy, or 1.4% of Council's General Rate Income



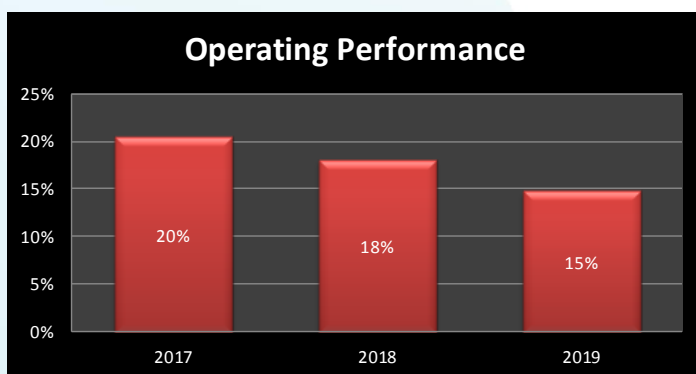
SECTION 2

Performance Measures

To assess Council's long term financial sustainability, Council will, in addition to the required NSW Government Performance Benchmarks, utilise the NSW TCorp Financial Performance Indicators developed for NSW Councils. These indicators provide a benchmark for Council's performance that compliment the NSW State Government Benchmarks. The indicators to be measured are detailed in the table below:

Ratio	Calculation	What is being measured	Sustainable Target
Operating Performance	Total operating revenue (excluding capital grants and contributions) less total operating expenditure Divided by continuing operating revenue	Does the Council have a balanced budget?	Greater than zero
Own Source Operating Revenue	Total continuing operating revenue (excluding capital grants and contributions) Divided by continuing operating revenue	Indicates the level of Council's self-sufficiency.	Greater than 60%
Buildings and Infrastructure Asset Renewal Ratio	Asset renewal expenditure divided by depreciation	Is asset renewal expenditure sufficient to maintain assets in the long-term?	Greater than 100%
Infrastructure Backlog Ratio	Estimated cost to bring assets to a satisfactory condition Divided by total value of infrastructure, building and other structures	Is the asset backlog manageable?	Less than 2%
Asset Maintenance Ratio	Actual asset maintenance divided by required asset maintenance	Are the assets being adequately maintained?	Greater than or equal to 100%
Debt Service Ratio	Interest expense divided by operating revenue	Indicates whether Council has excessive debt servicing costs relative to operating revenue	Greater than 0% and less than or equal to 20%
Real Operating expenditure per capita	Operating expenditure divided by population	Operating efficiency of the Council	Declining trend over time
Debt Service Cover Ratio	Operating Result before capital (excluding Interest & Depreciation) divided by Principal & Interest Repayments	Measure of the cash flow available to pay current debt obligations	Greater than 2
Cash Expense Cover Ratio	Cash and Cash equivalents divided by Total expense (less deprecation & interest costs) multiplied by 12	Indicates the number of months Council can pay for its operations without additional cash flow	Greater than 3 months

Council, as part of its financial reporting obligations, prepares a number of performance indicators based on its audited annual financial statements. The results of these calculations for 2018/19 financial year are listed below:



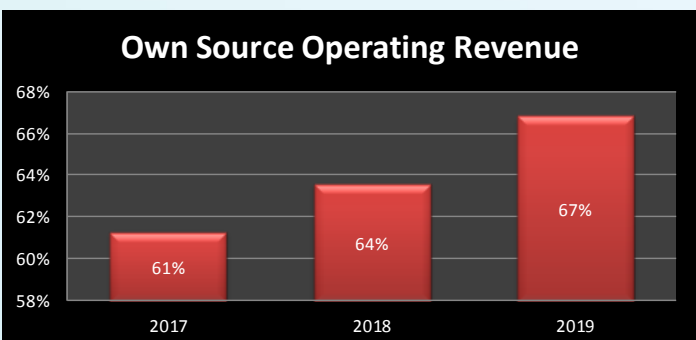
Purpose of operating performance ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenues

Commentary on 2018/19 result

2018/19 ratio: 14.71%

This ratio indicates that Council's operating revenue, excluding capital grants, are sufficient to cover operating expenditures. The Tcorp benchmark for this ratio is to have a result of better than -4% each year. The NSW Government benchmark is break even or better over a three year period which Council has achieved for the combined fund



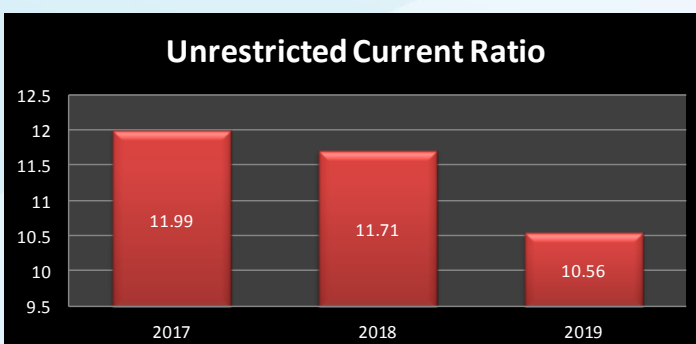
Purpose of operating performance ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

Commentary on 2018/19 result

2018/19 ratio: 66.78%

Council's own source revenue ratio has remained above the Tcorp benchmark of greater than 60% over the last four years. The "Fit for the Future" benchmark requires Council's own source operating revenue to be greater than 60% over a three year average, which Council has achieved for the combined fund.



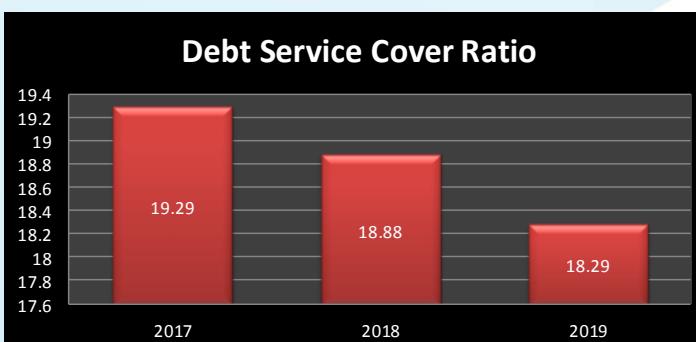
Purpose of operating performance ratio

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2018/19 result

2018/19 ratio: 10.56x

This ratio indicates that Council currently projected to have \$10.56 (excluding externally restricted funds) available to service every \$1.00 of debt as it falls due. 10.56:1 is above the Tcorp benchmark of 1.5:1, and demonstrates Council's ability to satisfy short term obligations.



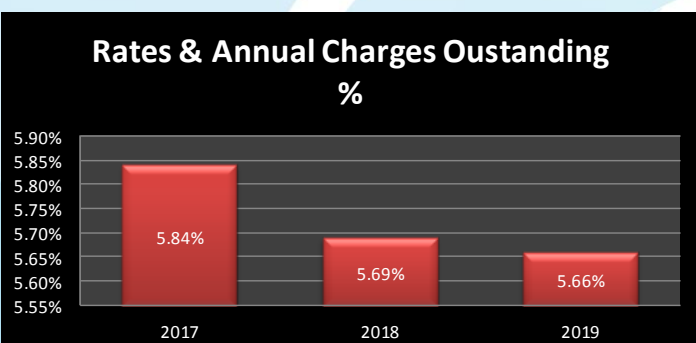
Purpose of operating performance ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

Commentary on 2018/19 result

2018/19 ratio: 18.29x

The debt service cover ratio of 18.29 times indicates that Council has \$18.29 before interest and depreciation to pay each \$1.00 of interest and principal repayments on current borrowings. Council's ability to generate sufficient cash to cover its debt payment is sound and in excess of the Tcorp benchmark 2.0 times.



Purpose of operating performance ratio

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

Commentary on 2018/19 result

2018/19 ratio: 5.66%

This ratio indicates the percentage of rates and annual charges outstanding at the end of the financial year and is a measure of how well Council is managing debt recovery. Council's ratio of 5.66% is satisfactory and is better than the Tcorp benchmark of less than 10%.

<h3>Cash Expense Cover Ratio</h3> <table><tr><th>Year</th><th>Ratio</th></tr><tr><td>2017</td><td>25.14</td></tr><tr><td>2018</td><td>26.6</td></tr><tr><td>2019</td><td>22.71</td></tr></table>	Year	Ratio	2017	25.14	2018	26.6	2019	22.71	<p>Purpose of operating performance ratio</p> <p>This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.</p>	<p>Commentary on 2018/19 result</p> <p>2018/19 ratio: 22.71 mths</p> <p>As indicated with a ratio of 22.71 months, Council’s ability to continue paying for its immediate expenses without additional cash inflow is sound and exceeds the Tcorp benchmark of 3 months.</p>
Year	Ratio									
2017	25.14									
2018	26.6									
2019	22.71									
<h3>Buildings and Infrastructure Renewals Ratio</h3> <table><tr><th>Year</th><th>Ratio</th></tr><tr><td>2017</td><td>1.92</td></tr><tr><td>2018</td><td>1.15</td></tr><tr><td>2019</td><td>1.52</td></tr></table>	Year	Ratio	2017	1.92	2018	1.15	2019	1.52	<p>Purpose of operating performance ratio</p> <p>To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating</p>	<p>Commentary on 2018/19 result</p> <p>2018/19 ratio: 152.66%</p> <p>Council has achieved the “Fit for the Future” benchmark of greater than a 100% average over three years. Council’s “Fit for the Future” road map has allocated a Special Road Renewal funding in 2015-2019 of \$6M to increase asset renewals and to reduce Council’s Infrastructure backlog.</p>
Year	Ratio									
2017	1.92									
2018	1.15									
2019	1.52									
<h3>Infrastructure Backlog Ratio</h3> <table><tr><th>Year</th><th>Ratio</th></tr><tr><td>2017</td><td>1%</td></tr><tr><td>2018</td><td>0.860%</td></tr><tr><td>2019</td><td>0.840%</td></tr></table>	Year	Ratio	2017	1%	2018	0.860%	2019	0.840%	<p>Purpose of operating performance ratio</p> <p>This ratio shows what proportion the backlog is against the total value of Council’s infrastructure.</p>	<p>Commentary on 2018/19 result</p> <p>2018/19 ratio: 0.84%</p> <p>Council completed an independent review of its Road Infrastructure Asset Class in 2015. The results of this review have been utilised to determine Council’s actual Infrastructure Backlog and to inform Council’s “Fit for the Future” roadmap. The “Fit for the Future” benchmark is less than 2%.</p>
Year	Ratio									
2017	1%									
2018	0.860%									
2019	0.840%									
<h3>Asset Maintenance Ratio</h3> <table><tr><th>Year</th><th>Ratio</th></tr><tr><td>2017</td><td>1.06</td></tr><tr><td>2018</td><td>0.94</td></tr><tr><td>2019</td><td>1.01</td></tr></table>	Year	Ratio	2017	1.06	2018	0.94	2019	1.01	<p>Purpose of operating performance ratio</p> <p>Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.</p>	<p>Commentary on 2018/19 result</p> <p>2018/19 ratio: 100.53%</p> <p>Council’s Asset Maintenance Ratio of 100.53 is marginally higher than the “Fit for the Future” benchmark of greater than 100, which indicates that the level of expenditure on the maintenance of infrastructure is sufficient to prevent the infrastructure backlog from growing.</p>
Year	Ratio									
2017	1.06									
2018	0.94									
2019	1.01									

Projections of the above indicators for the 10 year LTFP have been provided in Section 4 below.

Service Levels and Existing Infrastructure Assets

Council's future financial position has been forecast on the basis of a continuance of 'normal' operations'. This is difficult to define but can be regarded as the provision of services to the community at levels of service that they have come to expect on a regular basis. Levels of service however may not remain the same given changes in community expectations in future years of the plan.

Council's existing infrastructure assets are generally in good condition, and Council is in a position whereby it can maintain the current levels of service and budget allocation towards asset maintenance and renewal expenditure. Service levels for asset-based classes are of particular importance to Council's long-term planning. These service levels are discussed in more detail within Council's Asset Management Strategy.

Risk Management

Council considered 'Risk Management' and 'Risk Mitigation' issues in the preparation of the Long Term Financial Plan (LTFP) in respect of Council's service levels. These two matters were the major factors in Council not seeking to reduce services levels in preparing this LTFP.

While it may in theory be easy to say that Council can reduce service levels, for example the frequency of grading on gravel roads, the failure to adequately maintain these Assets exposes Council, its staff and the community to significant public safety and insurance risks.

Council also needs to consider that not providing adequate funding for Asset Maintenance and Renewal also exposes Council to significant financial risk. It is a known fact that failing to maintain Assets to a sound functional standard results in faster Asset deterioration substantially increasing Asset Renewal costs as "asset useful lives" are shortened. For example, failing to reseal bitumen roads in an appropriate timeframe leads to water ingress and rapid road pavement failure resulting in higher annual Road Renewal/Rehabilitation Costs. A poorly maintained roads useful life can be half that of an appropriately maintained road.



SECTION 3

Financial Assumptions

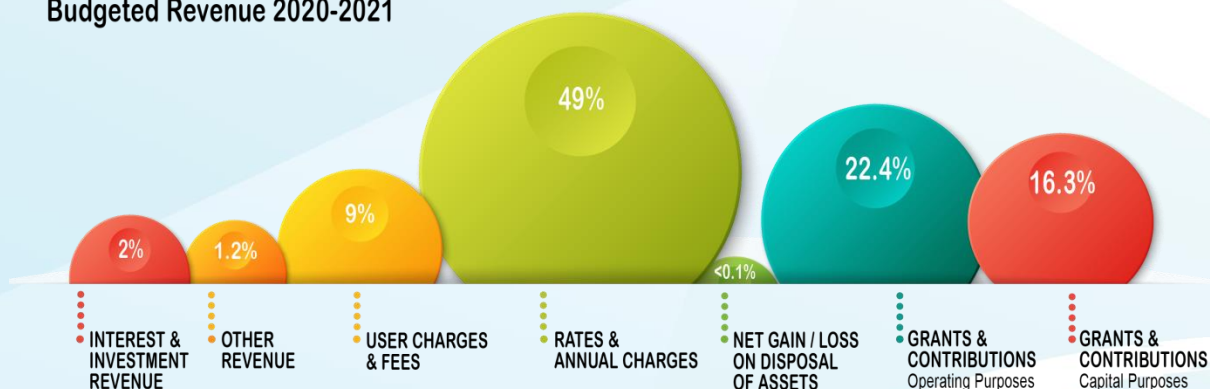
The model has been prepared at the lowest accounting level within the Council's general ledger system. At this level, certain accounts were coded for manual adjustment rather than global percentage increases. For example, Council election expenses are larger in the year of election compared with the other years and as such a budget allocation is made in the election year. It is therefore not possible to simply multiply the previous year's base by a percentage and achieve the same outcomes as presented.

A number of assumptions have been made for the indexation of the various revenue and expenditure items that form Council's budget. These assumptions are outlined below.

Revenue Assumptions

The below chart represents Council's budgeted revenue for the 2020/2021 financial year displayed as a percentage.

Figure 3:
Budgeted Revenue 2020-2021



The above results are based on the following key revenue assumptions:

Rates and Annual Charges – the approved rate peg increase for 2020/2021 as set by IPART is 2.6% which has been applied to the calculations of rates income, and then 2.5% each year for the remainder of the LTTP, being the indicative increase advised by IPART.

Growth in ratable properties has slowed considerably since 2008/09. There continues to be little developer activity in the local area that would indicate that there will be significant growth in new ratable properties in the foreseeable future and a significant number of subdivisions already exist which can service growth needs. Any growth in ratable property numbers will also be largely offset by an equivalent increase in Council's Costs. As such no allowance has been made for a net gain in revenues flowing from growth in ratable properties in the financial modeling.

Annual Charges have been projected to increase by the following amounts in 2019/2020:

- Sewer 5%
- Water 3%
- Stormwater 0% (set by State Government)

From 2021/2022 on, these annual charges have been projected to increase on average by 2.5%.

User Charges & Fees and Charges - These revenues for the next 12 months are detailed in Council's Fees and Charges Schedule and Statement of Revenue Policy, which form part of Council's Operational Plan and Budget. This model generally provides for a small 2.5% increase per annum for these revenue sources across the life of the LTFP. It is noted that regulatory fees and charges have shown little movement over the last 10 years, being set by State Government, while discretionary fees represent a small component of total revenue.

Interest on Investments – This model assumes that Council will continue to have a level of invested funds similar to that currently under investment. It is anticipated that there will be little to no growth in interest income across the 10 years of the LTFP due to the condition economic conditions and historic low cash rates. The LTFP provides for re-investment of existing term deposits at 0.75%

Other Revenues – Miscellaneous revenue is obtained from a variety of sources including insurance recoveries, infringement notices, parking fines, legal costs, property rentals etc. It is anticipated that other revenues will be maintained at current levels with no adjustments in future years.

General and Specific Purpose Operating Grants - These grants represent a significant proportion of Council's operating revenue. They include the Financial Assistance Grant from the Federal Government which is affected by movements in the Consumer Price Index and Estimated Resident Population.

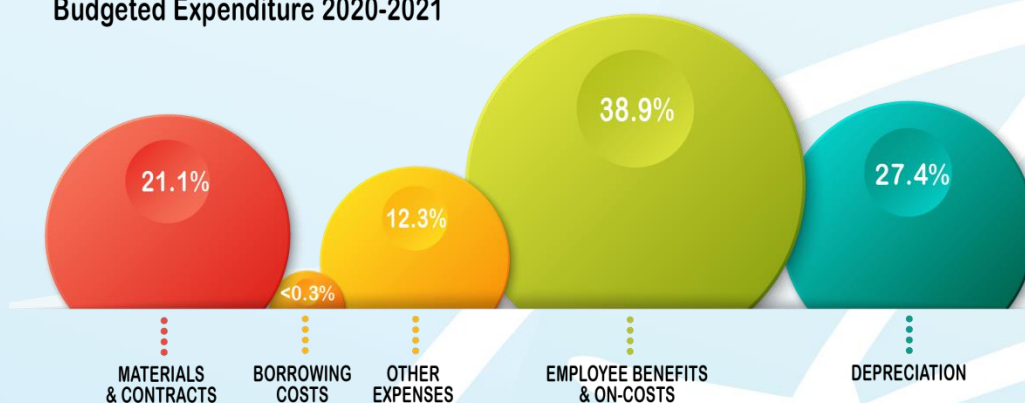
This model forecasts that Council will continue to receive a similar level of grant income to that which presently applies. This model generally provides for a 2.5% increase per annum for these revenue sources across the life of the LTFP.

Council has also increased some operational grants on a case by case basis where the continuation of funding is highly likely.

Expenditure Assumptions

The below chart represents Council's budgeted expenditure (excluding capital expenditure) for the 2020/2021 financial year displayed as a percentage:

Figure 4:
Budgeted Expenditure 2020-2021



The above results are based on the following key expenditure assumptions:

Employee Benefits & On-costs - Employee costs for 2020/21 and future years have been indexed to take into account anticipated Local Government Award movements and Salary System Performance Review progressions. The LTFP reflects an annualised wage increase of 2.8% for the life of the LTFP.

It is noted that Council makes an annual allocation for staff progression within the Salary System as a result of employee performance reviews. However an increasing number of staff are reaching the maximum salary system level (topping out) for their position and will no longer be entitled to any further increase in salary other than those imposed by the Local Government Award. As such, no increase has been allowed for staff movements with the salary system for the life of the LTFP.

This model is based on the current staff structure, however only reflects those positions that have actually been filled or approved for recruitment.

Council's commitment to meet its Superannuation obligations was to increase from 1 July, 2013 following the previous Federal Government's decision to increase the superannuation guarantee from 9% to 12% by 2019/2020. However the 2014/2015 Federal Budget froze those increases. The current requirements see superannuation paid at a rate of 9.5% until 1 July, 2021 at which time it will increase by 0.5% per year until it reaches 12%.

Council has also reviewed its commitment for those staff who are members of the Local Government Retirement Superannuation Scheme - a defined benefits scheme. This has led to a reduction in the overall superannuation cost as older staff retire and the commitment by Council to this scheme falls away and new staff are engaged under the current 9.5% arrangements.

Borrowings – Council's current borrowing strategy to date has been to borrow for ten years at a fixed rate of interest repaying principal and interest. This has enabled a degree of certainty regarding the expected repayments over the ensuing ten years.

It has been Council's established practice to use loan funds to assist in funding significant capital projects which will benefit future generations or to acquire assets that are income producing or assets that hold strategic value. The beneficiaries of these future projects will assist in their funding as their rates will be applied in part to repaying the loans.

No provision for the movement in Loan Interest Rate has been provided for within the life of the LTFP as all of the above loans are fixed interest loans.

This model provides for one additional loan borrowing during 2021/2022 at 2.5% for the proposed Inverell Swimming pool refurbishment.

Materials & Contracts – This is one of the largest items on Council's Income Statement. It covers all materials used in operational activities along with major ongoing operational contracts such as the Cleaning Contracts.

Budgets in the operational plan reflect all known information in relation to materials & contracts and the LTFP assumes a 2.5% increase in these expenses across the life of the LTFP from 2021/2022. Actual cost increases may in fact be greater than the inflation index.

Depreciation & Amortisation – Council has completed the process of valuing all of its assets classed at "Fair Value" and is now on the "Re-valuation Cycle", where Asset values are reassessed on a regular basis.

It is recognised that the depreciation expense will change over the life of this LTFP. Proposed changes to accounting standards, valuation and depreciation methods are likely to impact on the current estimate of depreciation across the term of the LTFP. Given the level of uncertainty that exists as a result of these proposed changes and the ongoing work being undertaken by Council to increase the accuracy and reliability of its recorded asset data on which depreciation is calculated. Only a small increase in depreciation charge has been included across the life of the LTFP.

Other Expenses – This category includes a number of expense items including electricity costs, water and sewerage charges, waste charges etc. In general the LTFP provides for increases in known fixed costs during 2020/2021 and nominal increases for other items. The LTFP then provides that these expenses will increase each year by 2.5% from 2021/20 (in line with the IPART Rate Peg estimate advice).

No allowance has been made within the LTFP for any new charges in relation to an emissions trading scheme or carbon tax.

Capital Expenditure - This represents expenditure towards both the creation of new infrastructure assets and the renewal of existing assets (i.e. roads, drainage, footpaths and sportsgrounds). This expenditure category also includes capital purchases (i.e. Information Technology, Fleet and Plant assets).

Council's capital works program for 2020/2021 totaled \$18.5M which is funded by rates, grants, restricted asset funding and/or a current year operational surplus. Consistent with the 2020/2021 capital works allocation, the future years of this Plan have been predicated on providing an equivalent level of capital expenditure.

In 2021/22 a provision for the proposed Inverell Swimming Pool Development, State High/Tingha Bridge Roundabout have been included.

The capital works program prioritises projects based on asset condition, risk and community need. Over shorter periods, some areas of the shire may require more capital works than others to reflect short term needs and opportunities.

Council's 10 year capital works budget is presented below.



SECTION 4

Financial Position

The following pages of this document provide an Income Statement, Balance Sheet and Cash Flow Statement and Financial Indicators for Councils Combined Funds (General Water and Sewer) and the General Fund only. The financial predictions are based on the key financial assumptions outlined above.

Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds

Income Statement

ESTIMATES FOR	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	14,855	15,274	15,709	16,151	16,604	17,070	17,676	18,113	18,505	18,984
Borrowing Costs	109	170	134	105	81	62	48	39	30	19
Materials & Contracts	8,044	11,458	8,584	8,818	9,091	9,317	9,559	9,782	10,061	10,302
Depreciation	10,434	10,524	10,544	10,564	10,584	10,604	10,625	10,645	10,666	10,686
Other Expenses	4,699	4,668	4,776	4,886	5,135	5,116	5,235	5,357	5,617	5,611
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	38,141	42,094	39,747	40,525	41,495	42,170	43,143	43,937	44,878	45,602
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(22,247)	(22,875)	(23,446)	(24,032)	(24,632)	(25,247)	(25,878)	(26,524)	(27,187)	(27,866)
User Charges & Fees	(4,223)	(4,322)	(4,411)	(4,503)	(4,597)	(4,694)	(4,793)	(4,895)	(4,999)	(5,106)
Interest & Investment Revenue	(867)	(599)	(599)	(599)	(599)	(599)	(599)	(599)	(599)	(599)
Other Revenue	(544)	(548)	(551)	(555)	(559)	(563)	(568)	(572)	(576)	(581)
Grants & Contributions provided for operating purposes	(10,323)	(13,792)	(10,755)	(10,983)	(11,215)	(11,460)	(11,712)	(11,970)	(12,234)	(12,503)
Net Gain/Loss on Disposal of Assets	(102)	(23)	(99)	(49)	(20)	(7)	-	-	-	-
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(38,306)	(42,158)	(39,863)	(40,721)	(41,623)	(42,571)	(43,549)	(44,560)	(45,595)	(46,655)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(165)	(64)	(116)	(196)	(128)	(401)	(406)	(623)	(716)	(1,053)
Grants & contributions provided for Capital Purposes	(7,452)	(2,263)	(2,276)	(2,290)	(2,303)	(2,317)	(2,331)	(2,346)	(2,360)	(2,375)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(7,616)	(2,327)	(2,392)	(2,486)	(2,431)	(2,718)	(2,737)	(2,969)	(3,076)	(3,429)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(7,616)	(2,327)	(2,392)	(2,486)	(2,431)	(2,718)	(2,737)	(2,969)	(3,076)	(3,429)
ADD BACK NON-CASH ITEMS										
Depreciation	(10,434)	(10,524)	(10,544)	(10,564)	(10,584)	(10,604)	(10,625)	(10,645)	(10,666)	(10,686)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(579)	(392)	(729)	(614)	(526)	(484)	(707)	(627)	(771)	(719)
TOTAL NON-CASH ITEMS	(11,012)	(10,916)	(11,273)	(11,178)	(11,110)	(11,089)	(11,332)	(11,272)	(11,436)	(11,404)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	(2,000)	-	-	-	-	-	-	-	-
Acquisition of Assets	18,475	20,960	13,675	13,051	12,458	12,328	13,054	14,338	13,611	13,739
Principal Loan Repayments	626	816	786	620	584	422	203	212	222	232
TOTAL CAPITAL AMOUNTS	19,102	19,776	14,461	13,671	13,042	12,749	13,256	14,550	13,832	13,971
CONSOLIDATED NET (PROFIT)/LOSS	473	6,533	796	7	(500)	(1,058)	(813)	310	(681)	(862)
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	(477)	(6,537)	(802)	(13)	495	1,052	808	(314)	674	858
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(4)	(4)	(5)	(5)	(5)	(6)	(5)	(4)	(7)	(4)

Balance Sheet

	Audited Actual 2019 \$'000	Estimated 2020 \$'000	Estimated 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000	Estimated 2030 \$'000
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	3,683	2,933	2,406	2,317	2,464	2,400	2,839	2,836	2,587	2,216	2,833	2,632
Investments	35,500	35,500	35,500	31,000	29,000	28,000	28,000	29,000	29,500	29,000	29,000	29,000
Receivables	5,497	5,497	5,499	5,501	5,504	5,505	5,507	5,509	5,511	5,513	5,515	5,517
Inventories	511	511	511	511	511	511	511	511	511	511	511	511
Other	186	186	186	186	186	186	186	186	186	186	186	186
Non-Current assets classified as held for sale	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT ASSETS	45,377	44,627	44,102	39,515	37,665	36,602	37,043	38,042	38,295	37,426	38,045	37,846
NON - CURRENT ASSETS												
Investments	20,069	20,069	20,069	20,069	21,069	22,069	22,069	22,069	22,569	23,069	23,069	24,069
Receivables	139	139	137	135	132	131	129	127	125	123	121	119
Infrastructure, Property, Plant and Equipment	649,268	652,366	659,828	669,872	672,274	674,147	675,495	676,735	678,457	681,523	683,697	686,031
Investment Property	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280
TOTAL NON - CURRENT ASSETS	672,756	675,854	683,314	693,356	696,755	699,627	700,973	702,211	704,431	707,995	710,167	713,499
TOTAL ASSETS	718,133	720,481	727,416	732,871	734,420	736,229	738,016	740,253	742,726	745,421	748,212	751,345
LIABILITIES												
CURRENT LIABILITIES												
Payables	1,572	1,572	1,517	1,461	1,404	1,346	1,287	1,227	1,166	1,104	1,041	977
Income Recieved in Advance	809	0	0	0	0	0	0	0	0	0	0	0
Borrowings	600	788	823	794	628	593	430	212	222	232	242	242
Provisions	4,002	4,002	4,002	4,002	4,002	4,002	4,002	4,002	4,002	4,002	4,002	4,002
TOTAL CURRENT LIABILITIES	6,983	6,362	6,342	6,257	6,034	5,941	5,719	5,441	5,390	5,338	5,285	5,221
NON - CURRENT LIABILITIES												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	2,964	2,176	1,515	2,728	2,108	1,524	1,102	899	686	464	232	0
Provisions	6,840	6,840	6,840	6,840	6,840	6,840	6,840	6,840	6,840	6,840	6,840	6,840
TOTAL NON - CURRENT LIABILITIES	9,804	9,016	8,355	9,568	8,948	8,364	7,942	7,739	7,526	7,304	7,072	6,840
TOTAL LIABILITIES	16,787	15,378	14,697	15,825	14,982	14,305	13,661	13,180	12,916	12,642	12,357	12,061
NET ASSETS	701,346	705,103	712,719	717,046	719,438	721,924	724,355	727,073	729,810	732,779	735,855	739,284
EQUITY												
Retained Earnings	528,703	532,460	540,076	544,403	546,795	549,281	551,712	554,430	557,167	560,136	563,212	566,641
Revaluation Reserves	172,643	172,643	172,643	172,643	172,643	172,643	172,643	172,643	172,643	172,643	172,643	172,643
Council equity interest	701,346	705,103	712,719	717,046	719,438	721,924	724,355	727,073	729,810	732,779	735,855	739,284
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUITY	701,346	705,103	712,719	717,046	719,438	721,924	724,355	727,073	729,810	732,779	735,855	739,284

Cash Flow Statement

ESTIMATES FOR	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(22,247)	(22,875)	(23,446)	(24,032)	(24,632)	(25,247)	(25,878)	(26,524)	(27,187)	(27,866)
User Charges & Fees	(4,223)	(4,322)	(4,411)	(4,503)	(4,597)	(4,694)	(4,793)	(4,895)	(4,999)	(5,106)
Interest & Investment Revenue	(867)	(599)	(599)	(599)	(599)	(599)	(599)	(599)	(599)	(599)
Other Revenue	(544)	(548)	(551)	(555)	(559)	(563)	(568)	(572)	(576)	(581)
Grants & Contributions provided for operating purposes	(10,323)	(13,792)	(10,755)	(10,983)	(11,215)	(11,460)	(11,712)	(11,970)	(12,234)	(12,503)
Grants & Contributions-Capital	(7,452)	(2,263)	(2,276)	(2,290)	(2,303)	(2,317)	(2,331)	(2,346)	(2,360)	(2,375)
Payments										
Employee Benefits & On Costs	14,855	15,274	15,709	16,151	16,604	17,070	17,676	18,113	18,505	18,984
Borrowing Costs	109	170	134	105	81	62	48	39	30	19
Materials & Contracts	8,044	11,458	8,584	8,818	9,091	9,317	9,559	9,782	10,061	10,302
Other Expenses	4,699	4,668	4,776	4,886	5,135	5,116	5,235	5,357	5,617	5,611
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
Net Cash provided by (or used in) operating activities	(17,948)	(12,828)	(12,837)	(13,001)	(12,995)	(13,316)	(13,362)	(13,614)	(13,742)	(14,115)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(681)	(415)	(828)	(663)	(546)	(491)	(707)	(627)	(771)	(719)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	18,475	20,960	13,675	13,051	12,458	12,328	13,054	14,338	13,611	13,739
Purchase of Real Estate										
Other										
Net cash provided by (or used in) investing activities	17,795	20,546	12,847	12,389	11,911	11,837	12,346	13,712	12,840	13,020
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	(2,000)	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	626	816	786	620	584	422	203	212	222	232
Lease Liabilities										
Other										
Net cash provided by (or used in) financing activities	626	(1,184)	786	620	584	422	203	212	222	232
Net (Increase)/decrease in cash assets held	473	6,533	796	7	(500)	(1,058)	(813)	310	(681)	(862)

Financial Performance Indicators

RATIO	BENCHMARK	ACTUALS							CURRENT BUDGET	PROPOSED BUDGET									
		2013	2014	2015	2016	2017	2018	2019	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Debt Service Cover Ratio	Greater than 2	25.84	16.40	25.28	24.49	19.29	18.88	18.29	14.84	14.43	10.89	11.62	14.92	16.20	22.86	44.09	45.00	45.41	46.80
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	62.12%	68.50%	62.83%	62.51%	61.28%	63.57%	66.78%	69.30%	61.07%	63.84%	69.00%	69.11%	69.21%	69.30%	69.39%	69.48%	69.57%	69.65%
Operating Performance Ratio	Greater or equal to break even average over 3 years	0.06	0.03	0.07	0.19	0.20	0.18	0.14	0.04	0.00	0.00	0.00	0.00	0.00	0.01	0.01	0.01	0.02	0.02
Cash Expense Cover Ratio	Greater than or equal to 3 months	18.72	20.05	20.68	24.77	25.14	26.60	22.71	25.13	24.55	19.78	21.02	20.59	20.16	20.22	20.04	19.44	19.13	19.02
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	64.00%	106.13%	67.40%	186.07%	192.22%	115.27%	152.66%	164.22%	163.73%	224.06%	161.24%	153.01%	146.34%	140.60%	148.80%	163.65%	155.76%	155.31%
Infrastructure Backlog Ratio	Less than 2%	0.0%	6.21%	1.10%	1.09%	1.10%	0.86%	0.84%	0.48%	0.31%	0.18%	0.07%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset Maintenance Ratio	Greater than 100% average over 3 years	102.00%	103.00%	101.00%	103.00%	106.16%	94.05%	100.53%	101.50%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.6860	1.6600	1.6390	1.4358	1.4684	1.4403	1.5610	1.4408	1.4910	1.5945	1.4588	1.4412	1.4299	1.4080	1.3958	1.3773	1.3632	1.3422
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	1.00%	2.00%	1.00%	1.63%	1.85%	2.16%	1.78%	1.97%	1.92%	2.34%	2.31%	1.78%	1.60%	1.14%	0.58%	0.56%	0.55%	0.54%

Meets Benchmark	Does Not Meet Benchmark
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Financial Results – Combined Funds (General, Water and Sewer)

The Income Statement result over the 10 year period predicts a surplus for both the Net Operating Result and the Net Operating Result before Grants and Contributions provided for Capital Purposes. These results are within acceptable financial sustainability levels but must be considered in context of moderate increases to operational expenses and revenue. Any variation to these moderate increases and/or changes to the 'normal operations' level of service may impact on the surplus forecasted.

The Balance Sheet result over the 10 year period for the Combined Fund maintains equity, liabilities and non current assets within acceptable levels. The level of cash and cash equivalents decrease over the period of the LTFP which is a direct result of the large capital expenditure on Council's Road Infrastructure Backlog and the Inverell Pool Redevelopment.

The Cash Flow Statement is within acceptable levels and shows a small increase in cash levels over the life of the LTFP.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the NSW Government Benchmarks.

Key Financial Reports from Applying the Financial Assumptions for the General Fund Only

Income Statement

ESTIMATES FOR	2020/2021 \$000	2021/2022 \$000	2022/2023 \$000	2023/2024 \$000	2024/2025 \$000	2025/2026 \$000	2026/2027 \$000	2027/2028 \$000	2028/2029 \$000	2029/2030 \$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	13,112	13,473	13,848	14,229	14,618	15,018	15,567	15,947	16,280	16,697
Borrowing Costs	37	120	106	92	77	62	48	39	29	19
Materials & Contracts	6,580	9,958	7,046	7,242	7,476	7,662	7,863	8,044	8,279	8,477
Depreciation	7,837	7,921	7,934	7,948	7,962	7,975	7,989	8,003	8,017	8,031
Other Expenses	1,998	1,899	1,938	1,978	2,153	2,060	2,103	2,146	2,326	2,237
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	29,564	33,370	30,873	31,489	32,287	32,777	33,571	34,179	34,932	35,461
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(17,177)	(17,606)	(18,046)	(18,496)	(18,958)	(19,432)	(19,917)	(20,414)	(20,924)	(21,447)
User Charges & Fees	(1,818)	(1,846)	(1,874)	(1,904)	(1,934)	(1,964)	(1,996)	(2,028)	(2,062)	(2,096)
Interest & Investment Revenue	(683)	(467)	(467)	(467)	(467)	(467)	(467)	(467)	(467)	(467)
Other Revenue	(520)	(524)	(527)	(531)	(535)	(539)	(543)	(548)	(552)	(556)
Grants & Contributions provided for operating purposes	(10,216)	(13,701)	(10,671)	(10,906)	(11,146)	(11,393)	(11,644)	(11,902)	(12,166)	(12,436)
Net Gain/Loss on Disposal of Assets	(102)	(23)	(99)	(49)	(20)	(7)	-	-	-	-
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(30,516)	(34,166)	(31,684)	(32,353)	(33,061)	(33,802)	(34,568)	(35,360)	(36,171)	(37,002)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(952)	(795)	(812)	(864)	(774)	(1,025)	(997)	(1,180)	(1,239)	(1,541)
Grants & contributions provided for Capital Purposes	(7,317)	(2,128)	(2,141)	(2,155)	(2,168)	(2,182)	(2,196)	(2,211)	(2,225)	(2,240)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(8,268)	(2,924)	(2,953)	(3,019)	(2,942)	(3,207)	(3,193)	(3,391)	(3,464)	(3,781)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(8,268)	(2,924)	(2,953)	(3,019)	(2,942)	(3,207)	(3,193)	(3,391)	(3,464)	(3,781)
ADD BACK NON-CASH ITEMS										
Depreciation	(7,837)	(7,921)	(7,934)	(7,948)	(7,962)	(7,975)	(7,989)	(8,003)	(8,017)	(8,031)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(579)	(392)	(729)	(614)	(526)	(484)	(707)	(627)	(771)	(719)
TOTAL NON-CASH ITEMS	(8,416)	(8,313)	(8,663)	(8,562)	(8,488)	(8,460)	(8,697)	(8,629)	(8,788)	(8,749)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	(2,000)	-	-	-	-	-	-	-	-
Acquisition of Assets	16,922	19,382	12,072	11,423	10,803	10,646	11,344	12,601	11,844	11,942
Principal Loan Repayments	196	365	378	392	407	422	203	212	222	232
TOTAL CAPITAL AMOUNTS	17,118	17,747	12,450	11,815	11,210	11,067	11,547	12,813	12,065	12,174
CONSOLIDATED NET (PROFIT)/LOSS	434	6,510	834	234	(220)	(599)	(343)	792	(186)	(356)
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	(435)	(6,511)	(836)	(236)	219	598	341	(793)	185	355
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(1)	(1)	(2)	(2)	(2)	(1)	(1)	(1)	(2)	(2)

Balance Sheet

	Estimated 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000	Estimated 2030 \$'000
ASSETS										
CURRENT ASSETS										
Cash and Cash Equivalents	1,466	1,900	1,509	1,716	1,877	1,916	2,197	1,843	1,966	2,259
Investments	14,000	10,000	9,500	10,000	10,500	10,000	11,000	11,500	12,500	13,500
Receivables	4,353	4,363	4,364	4,365	4,366	4,367	4,368	4,369	4,370	4,371
Inventories	380	380	380	380	380	380	380	380	380	380
Other	183	183	183	183	183	183	183	183	183	183
Non-Current assets classified as held for sale	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT ASSETS	20,382	16,826	15,936	16,644	17,306	16,846	18,128	18,275	19,399	20,693
NON - CURRENT ASSETS										
Investments	25247	22247	22247	21247	20747	21747	20747	19747	18747	17747
Receivables	134	124	123	122	121	120	119	118	117	116
Infrastructure, Property, Plant and Equipment	532,576	543,645	547,054	549,915	552,230	554,417	557,065	561,036	564,092	567,284
Investment Property	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280
TOTAL NON - CURRENT ASSETS	561,237	569,296	572,704	574,564	576,378	579,564	581,211	584,181	586,236	588,427
TOTAL ASSETS	581,619	586,122	588,640	591,208	593,684	596,410	599,339	602,456	605,635	609,120
LIABILITIES										
CURRENT LIABILITIES										
Payables	1,501	1,445	1,388	1,330	1,271	1,211	1,150	1,088	1,025	961
Income Received in Advance	0	0	0	0	0	0	0	0	0	0
Borrowings	202	379	392	407	421	203	212	222	232	242
Provisions	3,563	3,563	3,563	3,563	3,563	3,563	3,563	3,563	3,563	3,563
TOTAL CURRENT LIABILITIES	5,266	5,387	5,343	5,300	5,255	4,977	4,925	4,873	4,820	4,766
NON - CURRENT LIABILITIES										
Payables	0	0	0	0	0	0	0	0	0	0
Borrowings	873	2,331	1,940	1,532	1,111	908	696	474	242	0
Provisions	6,840	6,840	6,840	6,840	6,840	6,840	6,840	6,840	6,840	6,840
TOTAL NON - CURRENT LIABILITIES	7,713	9,171	8,780	8,372	7,951	7,748	7,536	7,314	7,082	6,840
TOTAL LIABILITIES	12,979	14,558	14,123	13,672	13,206	12,725	12,461	12,187	11,902	11,606
NET ASSETS	568,640	571,564	574,517	577,536	580,478	583,685	586,878	590,269	593,733	597,514
EQUITY										
Retained Earnings	501,459	504,383	507,336	510,355	513,297	516,504	519,697	523,088	526,552	530,333
Revaluation Reserves	67,181	67,181	67,181	67,181	67,181	67,181	67,181	67,181	67,181	67,181
Council equity interest	568,640	571,564	574,517	577,536	580,478	583,685	586,878	590,269	593,733	597,514
Minority equity interest	0	0	0	0	0	0	0	0	0	0
TOTAL EQUITY	568,640	571,564	574,517	577,536	580,478	583,685	586,878	590,269	593,733	597,514

Cash Flow Statement

ESTIMATES FOR	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(17,177)	(17,606)	(18,046)	(18,496)	(18,958)	(19,432)	(19,917)	(20,414)	(20,924)	(21,447)
User Charges & Fees	(1,818)	(1,846)	(1,874)	(1,904)	(1,934)	(1,964)	(1,996)	(2,028)	(2,062)	(2,096)
Interest & Investment Revenue	(683)	(467)	(467)	(467)	(467)	(467)	(467)	(467)	(467)	(467)
Other Revenue	(520)	(524)	(527)	(531)	(535)	(539)	(543)	(548)	(552)	(556)
Grants & Contributions provided for operating purposes	(10,216)	(13,701)	(10,671)	(10,906)	(11,146)	(11,393)	(11,644)	(11,902)	(12,166)	(12,436)
Grants & Contributions-Capital	(7,317)	(2,128)	(2,141)	(2,155)	(2,168)	(2,182)	(2,196)	(2,211)	(2,225)	(2,240)
Payments										
Employee Benefits & On Costs	13,112	13,473	13,848	14,229	14,618	15,018	15,567	15,947	16,280	16,697
Borrowing Costs	37	120	106	92	77	62	48	39	29	19
Materials & Contracts	6,580	9,958	7,046	7,242	7,476	7,662	7,863	8,044	8,279	8,477
Other Expenses	1,998	1,899	1,938	1,978	2,153	2,060	2,103	2,146	2,326	2,237
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
Net Cash provided by (or used in) operating activities	(16,004)	(10,822)	(10,788)	(10,918)	(10,883)	(11,175)	(11,182)	(11,394)	(11,481)	(11,812)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(681)	(415)	(828)	(663)	(546)	(491)	(707)	(627)	(771)	(719)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	16,922	19,382	12,072	11,423	10,803	10,646	11,344	12,601	11,844	11,942
Purchase of Real Estate										
Other										
Net cash provided by (or used in) investing activities	16,241	18,968	11,244	10,760	10,256	10,155	10,637	11,974	11,073	11,224
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	(2,000)	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	196	365	378	392	407	422	203	212	222	232
Lease Liabilities										
Other										
Net cash provided by (or used in) financing activities	196	(1,635)	378	392	407	422	203	212	222	232
Net (Increase)/decrease in cash assets held	434	6,510	834	234	(220)	(599)	(343)	792	(186)	(356)

Financial Performance Indicators

INDICATOR	BENCHMARK	ACTUALS							CURRENT BUDGET	PROPOSED BUDGET									
		2013	2014	2015	2016	2017	2018	2019	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Debt Service Cover Ratio	Greater than 2	120.29	94.31	105.78	109.84	40.09	38.25	36.61	38.56	37.32	18.20	18.07	18.28	18.15	18.72	35.98	36.73	36.98	38.20
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	59.70%	62.10%	56.54%	55.13%	54.28%	56.10%	60.18%	62.90%	53.53%	56.36%	62.01%	62.10%	62.18%	62.27%	62.35%	62.44%	62.52%	62.60%
Operating Performance Ratio	Greater or equal to break even average over 3 years	-	0.01	0.05	0.19	0.22	0.21	0.18	0.07	0.03	0.02	0.02	0.03	0.02	0.03	0.03	0.03	0.03	0.04
Cash Expense Cover Ratio	Greater than or equal to 3 months	17.33	18.34	18.96	23.10	23.26	24.28	21.80	23.20	22.28	15.87	17.12	16.53	16.07	16.02	15.80	15.05	14.69	14.54
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	63.80%	106.10%	142.00%	143.06%	223.16%	167.55%	177.78%	215.20%	212.20%	300.27%	207.82%	195.39%	185.22%	176.04%	188.02%	209.38%	197.38%	196.29%
Infrastructure Backlog Ratio	Less than 2%	0.0%	8.66%	1.48%	1.46%	1.44%	1.08%	1.08%	0.88%	0.62%	0.40%	0.24%	0.09%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset Maintenance Ratio	Greater than 100% average over 3 years	102.00%	103.00%	101.00%	104.00%	106.00%	90.09%	98.78%	101.50%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.3600	1.3400	1.3600	1.1513	1.1578	1.1010	1.1524	1.1154	1.1557	1.2640	1.1331	1.1198	1.1126	1.0944	1.0861	1.0715	1.0611	1.0437
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	0.00%	0.00%	0.00%	0.94%	0.72%	1.09%	0.72%	0.78%	0.77%	1.42%	1.53%	1.50%	1.47%	1.43%	0.73%	0.71%	0.96%	0.68%

Meets Benchmark	Does Not Meet Benchmark
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Financial Results – General Fund

The Income Statement result over the 10 year period predicts a surplus for both the Net Operating Result and the Net Operating Result before Grants and Contributions provided for Capital Purposes.

The Balance Sheet result over the 10 year period maintains equity, liabilities and non current assets within acceptable levels.

The Cash Flow Statement is within acceptable levels and sees an overall increase in the cash level reported at the end of the LTFP period. The large majority of this increase, however, is in Restricted Funds as shown in the Income Statement, specifically in funds held for Heavy and Light Plant replacement in future periods.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the Benchmarks except Own Source Revenue during 2020/21 & 2021/22. This ratio is negatively impacted have additional grants for the SH12/Tingha Bridge Roundabout and Copeton Northern Foreshores Redevelopment

Sensitivity Analysis

Long Term Financial Plans contain a range of assumptions, including assumptions about interest rates and the potential effect of inflation on revenues and expenditure. Some of these assumptions have a relatively limited impact, while others can have a major impact on future financial plans. If the assumptions above are found to require update due to unforeseen events, it will be necessary for Council to reconsider current strategies on expenditure and revenue and realign the LTFP to fund any changes in costs or revenues.

1. Rates and Annual Charges

At the present time, based on IPART advice, the growth in rate revenue from 2021/2022 is projected to increase at the rate of 2.5% per annum. It should be noted that the 2.6% 'rate peg' as announced by the IPART for 2020/2021 is slightly higher than IPART recommended increase

By way of example, each 1.0% of Rate Reg below the estimate equates to approximately \$143K per annum, or \$1.43M over the life of the LTFP.

2. Grants and Contributions for Operating Purposes

Grants and Contributions for Operating Purposes are a significant revenue component of the annual budget totaling \$10,323K in 2020/2021. Council's LTFP provides for a 2 – 2.5% increase in these operating grants over the life of the plan.

While these grants have historically increased by CPI each year, the Federal Government's freeze on the Finance and Assistance Grants in 2014-2017 now costs Council \$436K per year and compounding.

By way of example, each 0.5% of indexation below the estimated 2% equates to approximately \$52K per annum, or \$520K over the life of the LTFP.

3. Employee Costs

Employee costs are a significant component of the annual budget and these costs are highly sensitive to changes in rates of pay through Local Government State Award negotiations. Council's LTFP provides for a 2.8% per annum wage increase over the life of the LTFP. This increase represents the industry average of recent wage increases. It is noted that a new award will commence from 2020/2021 financial year. Should the negotiated wage increase exceed our estimate in future years, it will be necessary to revise this major driver in the LTFP.

By way of example, each 0.5% of additional wage increase above the estimate equates to approximately \$74K per annum, or \$740K over the life of the LTFP.

4. Interest Revenue

Interest from Investment remains static over the life of this plan due to the consistent level of investments and the projected low interest rates environment. The interest rate for investment to be applied over the life of the plan is 0.75%.

By way of example, each 0.5% of additional interest rate above the estimate equates to approximately \$30K per annum, or \$300K over the life of the LTFP.

Long Term Financial Plan Review

The LTFP will be reviewed and updated on an annual basis in conjunction with the preparation of the Annual Operational Plan and Budget.



SECTION 5

Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds by Function and Sub-function

Summary of Budget Position by Function - 10 Year Financial Projections

FUNCTIONS	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2028/2029	2029/2030
Administration	(12,462,047)	(12,873,956)	(13,330,233)	(13,630,405)	(13,938,514)	(14,256,473)	(14,583,514)	(14,754,013)	(15,108,445)	(15,524,095)	(15,949,515)
Community Services & Education	78,940	81,090	71,820	73,200	74,620	76,050	77,530	79,040	80,600	82,200	83,830
Economic Affairs	1,153,085	1,206,900	1,203,827	1,238,446	1,274,014	1,310,612	1,348,212	1,384,773	1,420,123	1,456,303	1,493,473
Environment	647,800	672,040	691,610	711,680	732,350	753,670	775,630	796,450	817,840	839,810	862,370
Governance	250,130	253,750	259,930	266,270	272,770	279,420	286,230	293,230	300,400	307,770	315,320
Health	(266,155)	(279,205)	(284,750)	(290,390)	(296,160)	(302,020)	(308,010)	(314,780)	(321,700)	(328,790)	(336,040)
Housing & Community Amenities	725,205	760,575	788,010	816,180	845,140	874,930	905,550	935,280	965,890	997,250	1,029,500
Mining Manufacturing & Construction	257,865	281,490	293,320	305,500	318,110	331,100	344,490	356,650	369,140	381,990	395,180
Public Order & Safety	916,130	980,850	1,000,950	1,026,800	1,053,400	1,080,680	1,108,720	1,136,420	1,164,830	1,193,960	1,223,830
Recreation & Culture	2,517,690	2,678,795	2,972,130	3,047,000	3,124,090	3,203,420	3,284,990	3,361,470	3,439,970	3,520,490	3,603,130
Sewerage Services	(1,000)	(1,675)	(1,975)	(1,120)	(1,830)	(1,150)	(2,940)	(2,230)	(1,690)	(1,330)	(1,170)
Transport & Communication	6,179,320	6,236,560	6,332,305	6,433,605	6,538,340	6,647,020	6,759,035	6,724,050	6,870,100	7,071,125	7,277,330
Water Supplies	(1,204)	(1,160)	(1,020)	(2,020)	(1,660)	(1,780)	(1,500)	(1,830)	(1,130)	(3,350)	(1,430)
Grand Total	(4,241.00)	(3,946.00)	(4,076.00)	(5,254.00)	(5,330.00)	(4,521.00)	(5,577.00)	(5,490.00)	(4,072.00)	(6,667.00)	(4,192.00)

The following schedules provide a detailed view of the above summary.

Summary of Budget Position by Sub-Function – 10 Year Financial Projections

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		3,029,415	3,163,570	3,248,980	3,334,790	3,417,140	3,499,210	3,582,180	3,829,810	3,899,410	3,913,070	3,957,830
Materials - General		39,160	40,140	41,150	42,180	43,230	44,310	45,420	46,570	47,730	48,920	50,140
Contracts - Electrical		500	500	520	540	560	580	600	620	640	660	680
Contracts - Cleaning		8,800	10,000	10,250	10,500	10,760	11,030	11,310	11,590	11,880	12,180	12,490
Consultants - General		85,000	-	-	-	-	-	-	-	-	-	-
Insurance - Public Liability		199,770	203,180	208,260	213,460	218,800	224,270	229,870	235,610	241,500	247,540	253,730
Insurance - Property		3,280	3,250	3,330	3,410	3,500	3,590	3,680	3,770	3,860	3,950	4,050
Other Expenses - Electricity		8,000	8,200	8,400	8,610	8,820	9,030	9,260	9,490	9,730	9,970	10,210
Other Expenses - Gas		-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Telephone		24,140	23,580	24,170	24,790	25,410	26,050	26,700	27,370	28,050	28,760	29,480
Donations - Cultural Activities		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Other Expenses - Other-Advertising		8,290	8,500	8,710	8,930	9,150	9,380	9,610	9,850	10,090	10,340	10,590
Other Expenses - Other-Postage & Freight		670	690	710	730	750	770	790	810	830	850	870
Other Expenses - Other-Printing Stationary		2,980	3,070	3,160	3,260	3,360	3,460	3,560	3,670	3,780	3,890	4,000
Other Expenses - Other-Council Rates		3,130	3,270	3,340	3,420	3,510	3,600	3,690	3,780	3,870	3,970	4,070
Other Expenses - Other-Council Water Usage		550	550	560	570	580	590	600	620	640	660	680
Depreciation		2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600
Total Expenses from Ordinary Activities		3,431,285	3,486,100	3,579,140	3,672,790	3,763,170	3,853,470	3,944,870	4,201,160	4,279,610	4,302,360	4,356,420
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		3,431,285	3,486,100	3,579,140	3,672,790	3,763,170	3,853,470	3,944,870	4,201,160	4,279,610	4,302,360	4,356,420
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		3,431,285	3,486,100	3,579,140	3,672,790	3,763,170	3,853,470	3,944,870	4,201,160	4,279,610	4,302,360	4,356,420
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		(617,000)	(680,500)	(414,615)	(828,105)	(662,725)	(546,475)	(491,360)	(707,385)	(626,550)	(770,860)	(718,500)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Total Capital Amounts		(614,900)	(678,400)	(412,515)	(826,005)	(660,625)	(544,375)	(489,260)	(705,285)	(624,450)	(768,760)	(716,400)
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)
CONSOLIDATED NET (PROFIT)/LOSS		2,813,785	2,805,100	3,164,025	2,844,185	3,099,945	3,306,495	3,453,010	3,493,275	3,652,560	3,531,000	3,637,420
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		2,813,785	2,805,100	3,164,025	2,844,185	3,099,945	3,306,495	3,453,010	3,493,275	3,652,560	3,531,000	3,637,420

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Environment	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
Sub Function	Street Cleaning											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		281,180	268,950	277,510	286,320	295,400	304,780	314,470	323,270	332,320	341,630	351,190
Materials - General		113,840	129,650	132,900	136,220	139,620	143,110	146,690	150,350	154,120	157,970	161,920
Other Expenses - Other-Council Water Usage		2,500	3,000	3,080	3,160	3,240	3,320	3,400	3,490	3,580	3,670	3,760
Internal Plant Charges		40,280	41,290	42,320	43,380	44,460	45,570	46,710	47,880	49,080	50,310	51,570
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		437,800	442,890	455,810	469,080	482,720	496,780	511,270	524,990	539,100	553,580	568,440
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Water Usage		8,935	9,160	9,390	9,630	9,880	10,130	10,380	10,640	10,910	11,180	11,460
Total Revenue from Ordinary Activities		8,935	9,160	9,390	9,630	9,880	10,130	10,380	10,640	10,910	11,180	11,460
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		446,735	452,050	465,200	478,710	492,600	506,910	521,650	535,630	550,010	564,760	579,900
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		446,735	452,050	465,200	478,710	492,600	506,910	521,650	535,630	550,010	564,760	579,900
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		446,735	452,050	465,200	478,710	492,600	506,910	521,650	535,630	550,010	564,760	579,900
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		446,735	452,050	465,200	478,710	492,600	506,910	521,650	535,630	550,010	564,760	579,900

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Environment											
Sub Function	Stormwater Management	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		29,980	30,820	31,680	32,570	33,480	34,420	35,380	36,370	37,390	38,440	39,520
Materials - General		19,810	20,310	20,820	21,340	21,870	22,420	22,980	23,550	24,140	24,740	25,360
Other Expenses - Other-Council Rates		2,780	2,890	2,960	3,030	3,110	3,190	3,270	3,350	3,430	3,520	3,610
Depreciation		310,000	317,000	317,790	318,580	319,380	320,180	320,980	321,780	322,580	323,390	324,200
Total Expenses from Ordinary Activities		362,570	371,020	373,250	375,520	377,840	380,210	382,610	385,050	387,540	390,090	392,690
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Storm Water		(140,350)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)
Total Revenue from Ordinary Activities		(140,350)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		222,220	225,020	227,250	229,520	231,840	234,210	236,610	239,050	241,540	244,090	246,690
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		222,220	225,020	227,250	229,520	231,840	234,210	236,610	239,050	241,540	244,090	246,690
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		140,350	146,000	146,000	146,000	146,000	146,000	146,000	146,000	146,000	146,000	146,000
Total Capital Amounts		140,350	146,000	146,000	146,000	146,000	146,000	146,000	146,000	146,000	146,000	146,000
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(310,000)	(317,000)	(317,790)	(318,580)	(319,380)	(320,180)	(320,980)	(321,780)	(322,580)	(323,390)	(324,200)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(310,000)	(317,000)	(317,790)	(318,580)	(319,380)	(320,180)	(320,980)	(321,780)	(322,580)	(323,390)	(324,200)
CONSOLIDATED NET (PROFIT)/LOSS		52,570	54,020	55,460	56,940	58,460	60,030	61,630	63,270	64,960	66,700	68,490
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		52,570	54,020	55,460	56,940	58,460	60,030	61,630	63,270	64,960	66,700	68,490

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Civil Engineering Services</div> <div>Recreation & Culture</div> <div>Sporting Grounds and Venues</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	237,670	255,835	265,680	275,880	286,470	297,450	308,840	317,340	326,080	335,090	344,320
Materials - General	69,140	74,420	76,280	78,180	80,120	82,110	84,150	86,230	88,390	90,620	92,890
Contracts - Cleaning	1,600	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900	1,950	2,000
Contracts - Security	1,300	1,300	1,330	1,360	1,390	1,420	1,460	1,500	1,540	1,580	1,620
Insurance - Property	17,160	21,080	21,590	22,120	22,670	23,240	23,820	24,410	25,020	25,640	26,270
Other Expenses - Electricity	3,430	4,360	4,470	4,590	4,710	4,830	4,950	5,070	5,200	5,320	5,440
Other Expenses - Gas	1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Other Expenses - Telephone	2,735	2,510	2,570	2,640	2,710	2,780	2,860	2,940	3,020	3,100	3,180
Other Expenses - Other-Council Rates	7,890	8,900	9,130	9,360	9,590	9,820	10,070	10,320	10,570	10,820	11,070
Other Expenses - Other-Council Water Usage	40,010	50,510	51,780	53,070	54,400	55,760	57,160	58,590	60,050	61,550	63,090
Other Expenses - Other-Security	5,000	6,100	6,100	6,100	6,100	6,100	6,100	6,100	6,100	6,100	6,100
Other Expenses-Small Plant Charged to Other Funds	26,770	28,130	28,830	29,550	30,290	31,050	31,830	32,630	33,450	34,290	35,150
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	413,705	455,745	470,430	485,590	501,260	517,440	534,190	548,160	562,530	577,300	592,400
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Other-Others	(30,970)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)	(31,730)
Contrib-Operating-Other-Sport & Recreation	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Total Revenue from Ordinary Activities	(40,970)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)	(41,730)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	372,735	414,015	428,700	443,860	459,530	475,710	492,460	506,430	520,800	535,570	550,670
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	372,735	414,015	428,700	443,860	459,530	475,710	492,460	506,430	520,800	535,570	550,670
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Total Capital Amounts	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	396,735	438,015	452,700	467,860	483,530	499,710	516,460	530,430	544,800	559,570	574,670
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	396,735	438,015	452,700	467,860	483,530	499,710	516,460	530,430	544,800	559,570	574,670

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Civil Engineering Services</div> <div>Recreation & Culture</div> <div>Parks & Gardens (lakes)</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	184,460	189,600	194,880	200,350	205,950	211,700	217,570	223,670	229,930	236,340	242,940
Materials - General	239,220	244,940	251,060	257,310	263,750	270,330	277,070	283,960	291,040	298,290	305,700
Contracts - Sport & Recreational Facilities	5,200	5,200	5,330	5,460	5,600	5,740	5,880	6,030	6,180	6,330	6,490
Insurance - Property	7,800	8,090	8,280	8,480	8,690	8,900	9,110	9,320	9,540	9,760	9,980
Other Expenses - Electricity	21,000	24,250	24,870	25,500	26,160	26,830	27,500	28,180	28,890	29,610	30,350
Other Expenses - Other-Council Rates	16,070	18,070	18,520	18,980	19,440	19,910	20,400	20,920	21,440	21,970	22,500
Other Expenses - Other-Council Water Usage	16,410	17,610	18,050	18,490	18,940	19,390	19,860	20,340	20,820	21,300	21,810
Other Expenses-Small Plant Charged to Other Funds	22,440	23,590	24,180	24,780	25,400	26,040	26,690	27,360	28,040	28,740	29,460
Depreciation	236,500	330,600	330,600	330,600	330,600	330,600	330,600	330,600	330,600	330,600	330,600
Total Expenses from Ordinary Activities	749,100	861,950	875,770	889,950	904,530	919,440	934,680	950,380	966,480	982,940	999,830
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	749,100	861,950	875,770	889,950	904,530	919,440	934,680	950,380	966,480	982,940	999,830
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	749,100	861,950	875,770	889,950	904,530	919,440	934,680	950,380	966,480	982,940	999,830
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(236,500)	(330,600)	(330,600)	(330,600)	(330,600)	(330,600)	(330,600)	(330,600)	(330,600)	(330,600)	(330,600)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(236,500)	(330,600)	(330,600)	(330,600)	(330,600)	(330,600)	(330,600)	(330,600)	(330,600)	(330,600)	(330,600)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	512,600	531,350	545,170	559,350	573,930	588,840	604,080	619,780	635,880	652,340	669,230
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	512,600	531,350	545,170	559,350	573,930	588,840	604,080	619,780	635,880	652,340	669,230

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Mining Manufacturing & Construction	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
Sub Function	Building Control											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		362,055	386,030	397,660	409,640	422,030	434,800	447,970	459,910	472,170	484,770	497,710
Materials - General		3,550	3,640	3,730	3,820	3,920	4,020	4,120	4,220	4,330	4,440	4,550
Other Expenses - Telephone		2,050	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	1,920
Other Expenses - Other-Advertising		2,810	2,880	2,950	3,020	3,100	3,180	3,260	3,340	3,420	3,510	3,600
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		370,465	394,090	405,920	418,100	430,710	443,700	457,090	469,250	481,740	494,590	507,780
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Building Services - Other		(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)
Income-Fees-Planning & Building Regulatory		(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)
Income-Other Revenue-Commissions & Agency Fees		(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Income-Other Revenue-Other-Building Specifications		(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Income-Other Revenue-Other-Others		(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Total Revenue from Ordinary Activities		(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		257,865	281,490	293,320	305,500	318,110	331,100	344,490	356,650	369,140	381,990	395,180
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		257,865	281,490	293,320	305,500	318,110	331,100	344,490	356,650	369,140	381,990	395,180
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		257,865	281,490	293,320	305,500	318,110	331,100	344,490	356,650	369,140	381,990	395,180
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		20,030	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		277,895	291,490	303,320	315,500	328,110	341,100	354,490	366,650	379,140	391,990	405,180

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Mining Manufacturing & Construction Other Mining,Manufacturing & Construction	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		3,450	12,535	12,880	13,250	13,620	14,000	14,390	14,780	15,190	15,620	16,060
Materials - General		34,420	64,945	66,560	68,230	69,930	71,680	73,470	75,310	77,190	79,120	81,110
Other Expenses - Other-Council Rates		12,100	12,520	12,830	13,150	13,480	13,820	14,170	14,520	14,880	15,250	15,630
Depreciation		8,500	111,500	111,780	112,060	112,340	112,620	112,900	113,180	113,460	113,740	114,020
Total Expenses from Ordinary Activities		58,470	201,500	204,050	206,690	209,370	212,120	214,930	217,790	220,720	223,730	226,820
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Quarry / Gravel Pits		(70,000)	(100,000)	(102,270)	(104,630)	(107,030)	(109,500)	(112,030)	(114,610)	(117,260)	(119,990)	(122,800)
Total Revenue from Ordinary Activities		(70,000)	(100,000)	(102,270)	(104,630)	(107,030)	(109,500)	(112,030)	(114,610)	(117,260)	(119,990)	(122,800)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(11,530)	101,500	101,780	102,060	102,340	102,620	102,900	103,180	103,460	103,740	104,020
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(11,530)	101,500	101,780	102,060	102,340	102,620	102,900	103,180	103,460	103,740	104,020
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(8,500)	(111,500)	(111,780)	(112,060)	(112,340)	(112,620)	(112,900)	(113,180)	(113,460)	(113,740)	(114,020)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(8,500)	(111,500)	(111,780)	(112,060)	(112,340)	(112,620)	(112,900)	(113,180)	(113,460)	(113,740)	(114,020)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		(20,030)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		(20,030)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Civil Engineering Services												
	Transport & Communication		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
	Urban Roads (UR) - Local - Sealed												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs			247,590	254,540	261,670	268,990	276,550	284,300	292,230	300,430	308,830	317,500	326,390
Materials - General			464,690	476,040	487,940	500,170	512,660	525,500	538,630	552,070	565,850	580,020	594,520
Other Expenses-Small Plant Charged to Other Funds			25,670	26,980	27,650	28,340	29,050	29,780	30,520	31,290	32,070	32,870	33,700
Depreciation			650,000	667,500	669,170	670,840	672,520	674,200	675,890	677,580	679,270	680,970	682,670
Total Expenses from Ordinary Activities			1,387,950	1,425,060	1,446,430	1,468,340	1,490,780	1,513,780	1,537,270	1,561,370	1,586,020	1,611,360	1,637,280
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			1,387,950	1,425,060	1,446,430	1,468,340	1,490,780	1,513,780	1,537,270	1,561,370	1,586,020	1,611,360	1,637,280
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			1,387,950	1,425,060	1,446,430	1,468,340	1,490,780	1,513,780	1,537,270	1,561,370	1,586,020	1,611,360	1,637,280
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans			-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used			-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Urban Works Program			512,760	521,680	538,750	598,270	612,060	672,220	686,770	701,630	716,860	732,480	749,980
Acquisition of Assets - Tingha Bridge Roundabout (SH12/MR73)			-	-	2,200,000	-	-	-	-	-	-	-	-
Acquisition of Assets - ACRD Program			212,830	217,570	223,010	228,590	234,300	240,170	246,170	252,330	258,640	265,100	271,730
Acquisition of Assets - CBD Works			18,620	19,090	19,570	20,060	20,560	21,070	21,600	22,140	22,690	23,260	23,840
Acquisition of Assets - Village Development Works			44,430	45,540	46,700	47,860	49,070	50,280	51,540	52,800	54,110	55,420	56,780
Acquisition of Assets - Village Bitumen Reseals			24,730	25,350	25,980	26,630	27,300	27,980	28,680	29,400	30,140	30,890	31,660
Acquisition of Assets			-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts			813,370	829,230	3,054,010	921,410	943,290	1,011,720	1,034,760	1,058,300	1,082,440	1,107,150	1,133,990
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation			(650,000)	(667,500)	(669,170)	(670,840)	(672,520)	(674,200)	(675,890)	(677,580)	(679,270)	(680,970)	(682,670)
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			(650,000)	(667,500)	(669,170)	(670,840)	(672,520)	(674,200)	(675,890)	(677,580)	(679,270)	(680,970)	(682,670)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			1,551,320	1,586,790	3,831,270	1,718,910	1,761,550	1,851,300	1,896,140	1,942,090	1,989,190	2,037,540	2,088,600
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets			-	-	(2,040,000)	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			1,551,320	1,586,790	1,791,270	1,718,910	1,761,550	1,851,300	1,896,140	1,942,090	1,989,190	2,037,540	2,088,600

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Transport & Communication	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
Sub Function	Sealed Rural Roads (SRR)-Local											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		177,290	182,250	187,380	192,630	198,040	203,580	209,250	215,120	221,130	227,340	233,680
Materials - General		635,840	711,090	752,620	792,440	836,560	914,980	951,710	984,740	998,120	1,062,960	1,078,310
Contributions - Road Weigh Limit Control		24,770	25,390	26,020	26,670	27,340	28,020	28,720	29,440	30,180	30,930	31,700
Other Expenses-Small Plant Charged to Other Funds		14,950	15,720	16,110	16,510	16,930	17,350	17,780	18,230	18,690	19,150	19,630
Depreciation		940,000	1,090,000	1,092,730	1,095,460	1,098,200	1,100,950	1,103,700	1,106,460	1,109,230	1,112,000	1,114,780
Total Expenses from Ordinary Activities		1,792,850	2,024,450	2,074,860	2,123,710	2,177,070	2,264,880	2,311,160	2,353,990	2,377,350	2,452,380	2,478,100
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Contrib-Operating-Other-RoadWorks/Bridges		(5,490)	(5,640)	(5,790)	(5,940)	(6,090)	(6,250)	(6,410)	(6,570)	(6,750)	(6,930)	(7,110)
Grants - Financial Assistance Grant		(2,157,375)	(2,221,815)	(2,277,360)	(2,334,295)	(2,392,650)	(2,452,470)	(2,513,780)	(2,576,625)	(2,641,040)	(2,707,065)	(2,774,745)
Total Revenue from Ordinary Activities		(2,162,865)	(2,227,455)	(2,283,150)	(2,340,235)	(2,398,740)	(2,458,720)	(2,520,190)	(2,583,195)	(2,647,790)	(2,713,995)	(2,781,855)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(370,015)	(203,005)	(208,290)	(216,525)	(221,670)	(193,840)	(209,030)	(229,205)	(270,440)	(261,615)	(303,755)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(370,015)	(203,005)	(208,290)	(216,525)	(221,670)	(193,840)	(209,030)	(229,205)	(270,440)	(261,615)	(303,755)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Roads to Recovery Program		1,120,971	2,103,082	1,402,050	1,402,050	1,402,050	1,402,050	1,402,050	1,402,050	1,402,050	1,402,050	1,402,050
Acquisition of Assets - ACRD Program		538,315	580,560	595,080	609,960	625,210	640,850	656,860	673,280	690,100	707,350	725,030
Total Capital Amounts		1,659,286	2,683,642	1,997,130	2,012,010	2,027,260	2,042,900	2,058,910	2,075,330	2,092,150	2,109,400	2,127,080
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(940,000)	(1,090,000)	(1,092,730)	(1,095,460)	(1,098,200)	(1,100,950)	(1,103,700)	(1,106,460)	(1,109,230)	(1,112,000)	(1,114,780)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(940,000)	(1,090,000)	(1,092,730)	(1,095,460)	(1,098,200)	(1,100,950)	(1,103,700)	(1,106,460)	(1,109,230)	(1,112,000)	(1,114,780)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		349,271	1,390,637	696,110	700,025	707,390	748,110	746,180	739,665	712,480	735,785	708,545
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		349,271	1,390,637	696,110	700,025	707,390	748,110	746,180	739,665	712,480	735,785	708,545

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Transport & Communication	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
Sub Function	Sealed Rural Roads (SRR)-Regional											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		619,028	629,435	647,060	665,160	683,740	702,860	722,570	742,840	763,640	784,980	806,970
Materials - General		1,213,862	1,233,978	1,265,720	1,298,275	1,331,690	1,365,905	1,400,930	1,436,820	1,473,650	1,511,430	1,550,095
Other Expenses - Other-Internal Plant Charges		1,540	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	1,920
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		1,834,430	1,864,953	1,914,360	1,965,055	2,017,090	2,070,465	2,125,240	2,181,440	2,239,110	2,298,280	2,358,985
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Contrib-Operating-RTA (Regional / Local Block Grant)		(2,833,475)	(2,912,000)	(2,984,800)	(3,059,420)	(3,135,910)	(3,214,310)	(3,294,670)	(3,377,030)	(3,461,460)	(3,548,000)	(3,636,700)
Total Revenue from Ordinary Activities		(2,833,475)	(2,912,000)	(2,984,800)	(3,059,420)	(3,135,910)	(3,214,310)	(3,294,670)	(3,377,030)	(3,461,460)	(3,548,000)	(3,636,700)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(999,045)	(1,047,047)	(1,070,440)	(1,094,365)	(1,118,820)	(1,143,845)	(1,169,430)	(1,195,590)	(1,222,350)	(1,249,720)	(1,277,715)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Contrib-Capital-RTA (Regional/Local Block Grant-Repair Prgm)		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(999,045)	(1,047,047)	(1,070,440)	(1,094,365)	(1,118,820)	(1,143,845)	(1,169,430)	(1,195,590)	(1,222,350)	(1,249,720)	(1,277,715)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Block Grant Program		618,495	658,495	674,960	691,840	709,135	726,865	745,035	763,655	782,750	802,330	822,395
Acquisition of Assets - 3X4 Grant Program		160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Acquisition of Assets - Repair Grant Program		1,087,500	1,111,664	1,133,880	1,156,550	1,179,670	1,203,260	1,227,310	1,251,850	1,276,880	1,302,400	1,328,440
Total Capital Amounts		1,865,995	1,930,159	1,968,840	2,008,390	2,048,805	2,090,125	2,132,345	2,175,505	2,219,630	2,264,730	2,310,835
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		866,950	883,112	898,400	914,025	929,985	946,280	962,915	979,915	997,280	1,015,010	1,033,120
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		866,950	883,112	898,400	914,025	929,985	946,280	962,915	979,915	997,280	1,015,010	1,033,120

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Unsealed Rural Roads (URR)-Local	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		700,520	749,650	767,870	786,580	805,800	825,570	845,870	866,770	888,240	910,300	977,240
Materials - General		1,182,960	1,183,320	1,215,530	1,248,510	1,282,320	1,317,030	1,342,580	1,378,860	1,412,910	1,447,830	1,490,550
Depreciation		715,000	790,000	791,980	793,960	795,940	797,930	799,920	801,920	803,920	805,930	807,940
Total Expenses from Ordinary Activities		2,598,480	2,722,970	2,775,380	2,829,050	2,884,060	2,940,530	2,988,370	3,047,550	3,105,070	3,164,060	3,275,730
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R		(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
Total Revenue from Ordinary Activities		(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		2,438,480	2,562,970	2,615,380	2,669,050	2,724,060	2,780,530	2,828,370	2,887,550	2,945,070	3,004,060	3,115,730
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		2,438,480	2,562,970	2,615,380	2,669,050	2,724,060	2,780,530	2,828,370	2,887,550	2,945,070	3,004,060	3,115,730
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Gravel Resheeting Program		185,500	188,310	191,080	193,920	196,830	199,810	202,870	207,930	213,620	219,450	225,440
Acquisition of Assets - Roads to Recovery Program		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - ACRD Program		1,096,125	1,112,920	1,140,740	1,169,260	1,198,490	1,228,460	1,259,170	1,290,650	1,322,910	1,355,990	1,389,890
Total Capital Amounts		1,281,625	1,301,230	1,331,820	1,363,180	1,395,320	1,428,270	1,462,040	1,498,580	1,536,530	1,575,440	1,615,330
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(715,000)	(790,000)	(791,980)	(793,960)	(795,940)	(797,930)	(799,920)	(801,920)	(803,920)	(805,930)	(807,940)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(715,000)	(790,000)	(791,980)	(793,960)	(795,940)	(797,930)	(799,920)	(801,920)	(803,920)	(805,930)	(807,940)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		3,005,105	3,074,200	3,155,220	3,238,270	3,323,440	3,410,870	3,490,490	3,584,210	3,677,680	3,773,570	3,923,120
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		3,005,105	3,074,200	3,155,220	3,238,270	3,323,440	3,410,870	3,490,490	3,584,210	3,677,680	3,773,570	3,923,120

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Civil Engineering Services</div> <div>Transport & Communication</div> <div>Sealed Rural Roads (SRR)-Regional</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	619,028	629,435	647,060	665,160	683,740	702,860	722,570	742,840	763,640	784,980	806,970
Materials - General	1,213,862	1,233,978	1,265,720	1,298,275	1,331,690	1,365,905	1,400,930	1,436,820	1,473,650	1,511,430	1,550,095
Other Expenses - Other-Internal Plant Charges	1,540	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	1,920
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	1,834,430	1,864,953	1,914,360	1,965,055	2,017,090	2,070,465	2,125,240	2,181,440	2,239,110	2,298,280	2,358,985
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Contrib-Operating-RTA (Regional / Local Block Grant)	(2,833,475)	(2,912,000)	(2,984,800)	(3,059,420)	(3,135,910)	(3,214,310)	(3,294,670)	(3,377,030)	(3,461,460)	(3,548,000)	(3,636,700)
Total Revenue from Ordinary Activities	(2,833,475)	(2,912,000)	(2,984,800)	(3,059,420)	(3,135,910)	(3,214,310)	(3,294,670)	(3,377,030)	(3,461,460)	(3,548,000)	(3,636,700)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(999,045)	(1,047,047)	(1,070,440)	(1,094,365)	(1,118,820)	(1,143,845)	(1,169,430)	(1,195,590)	(1,222,350)	(1,249,720)	(1,277,715)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Contrib-Capital-RTA (Regional/Local Block Grant-Repair Prgm)	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(999,045)	(1,047,047)	(1,070,440)	(1,094,365)	(1,118,820)	(1,143,845)	(1,169,430)	(1,195,590)	(1,222,350)	(1,249,720)	(1,277,715)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Block Grant Program	618,495	658,495	674,960	691,840	709,135	726,865	745,035	763,655	782,750	802,330	822,395
Acquisition of Assets - 3X4 Grant Program	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Acquisition of Assets - Repair Grant Program	1,087,500	1,111,664	1,133,880	1,156,550	1,179,670	1,203,260	1,227,310	1,251,850	1,276,880	1,302,400	1,328,440
Total Capital Amounts	1,865,995	1,930,159	1,968,840	2,008,390	2,048,805	2,090,125	2,132,345	2,175,505	2,219,630	2,264,730	2,310,835
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	866,950	883,112	898,400	914,025	929,985	946,280	962,915	979,915	997,280	1,015,010	1,033,120
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	866,950	883,112	898,400	914,025	929,985	946,280	962,915	979,915	997,280	1,015,010	1,033,120

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Transport & Communication											
Sub Function	Unsealed Rural Roads (URR)-Local	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		700,520	749,650	767,870	786,580	805,800	825,570	845,870	866,770	888,240	910,300	977,240
Materials - General		1,182,960	1,183,320	1,215,530	1,248,510	1,282,320	1,317,030	1,342,580	1,378,860	1,412,910	1,447,830	1,490,550
Depreciation		715,000	790,000	791,980	793,960	795,940	797,930	799,920	801,920	803,920	805,930	807,940
Total Expenses from Ordinary Activities		2,598,480	2,722,970	2,775,380	2,829,050	2,884,060	2,940,530	2,988,370	3,047,550	3,105,070	3,164,060	3,275,730
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R		(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
Total Revenue from Ordinary Activities		(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		2,438,480	2,562,970	2,615,380	2,669,050	2,724,060	2,780,530	2,828,370	2,887,550	2,945,070	3,004,060	3,115,730
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
-		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		2,438,480	2,562,970	2,615,380	2,669,050	2,724,060	2,780,530	2,828,370	2,887,550	2,945,070	3,004,060	3,115,730
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Gravel Resheeting Program		185,500	188,310	191,080	193,920	196,830	199,810	202,870	207,930	213,620	219,450	225,440
Acquisition of Assets - Roads to Recovery Program		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - ACRD Program		1,096,125	1,112,920	1,140,740	1,169,260	1,198,490	1,228,460	1,259,170	1,290,650	1,322,910	1,355,990	1,389,890
Total Capital Amounts		1,281,625	1,301,230	1,331,820	1,363,180	1,395,320	1,428,270	1,462,040	1,498,580	1,536,530	1,575,440	1,615,330
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(715,000)	(790,000)	(791,980)	(793,960)	(795,940)	(797,930)	(799,920)	(801,920)	(803,920)	(805,930)	(807,940)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(715,000)	(790,000)	(791,980)	(793,960)	(795,940)	(797,930)	(799,920)	(801,920)	(803,920)	(805,930)	(807,940)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		3,005,105	3,074,200	3,155,220	3,238,270	3,323,440	3,410,870	3,490,490	3,584,210	3,677,680	3,773,570	3,923,120
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		3,005,105	3,074,200	3,155,220	3,238,270	3,323,440	3,410,870	3,490,490	3,584,210	3,677,680	3,773,570	3,923,120

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	CURRENT BUDGET	PROPOSED BUDGET									
Civil and Environmental Services Civil Engineering Services Transport & Communication Bridges on UR-Local	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	1,620	1,670	1,720	1,770	1,820	1,870	1,920	1,970	2,030	2,090	2,150
Materials - General	2,830	2,900	2,970	3,040	3,120	3,200	3,280	3,360	3,440	3,530	3,620
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470	5,620	5,770
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470	5,620	5,770
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470	5,620	5,770
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470	5,620	5,770
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470	5,620	5,770

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Civil Engineering Services		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
	Transport & Communication												
	Bridges on URR-Local												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs		9,780	10,050	10,330	10,620	10,920	11,230	11,540	11,860	12,190	12,530	12,880	
Materials - General		22,230	22,785	23,350	23,930	24,520	25,140	25,770	26,410	27,070	27,740	28,440	
Depreciation		1,195,000	1,309,500	1,312,780	1,316,060	1,319,350	1,322,650	1,325,960	1,329,270	1,332,590	1,335,920	1,339,260	
Total Expenses from Ordinary Activities		1,227,010	1,342,335	1,346,460	1,350,610	1,354,790	1,359,020	1,363,270	1,367,540	1,371,850	1,376,190	1,380,580	
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
		-	-	-	-	-	-	-	-	-	-	-	
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,227,010	1,342,335	1,346,460	1,350,610	1,354,790	1,359,020	1,363,270	1,367,540	1,371,850	1,376,190	1,380,580	
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
		-	-	-	-	-	-	-	-	-	-	-	
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-	
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,227,010	1,342,335	1,346,460	1,350,610	1,354,790	1,359,020	1,363,270	1,367,540	1,371,850	1,376,190	1,380,580	
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-	
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-	
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-	
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-	
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation		(1,195,000)	(1,309,500)	(1,312,780)	(1,316,060)	(1,319,350)	(1,322,650)	(1,325,960)	(1,329,270)	(1,332,590)	(1,335,920)	(1,339,260)	
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items		(1,195,000)	(1,309,500)	(1,312,780)	(1,316,060)	(1,319,350)	(1,322,650)	(1,325,960)	(1,329,270)	(1,332,590)	(1,335,920)	(1,339,260)	
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		32,010	32,835	33,680	34,550	35,440	36,370	37,310	38,270	39,260	40,270	41,320	
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-	
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		32,010	32,835	33,680	34,550	35,440	36,370	37,310	38,270	39,260	40,270	41,320	

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Civil Engineering Services		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
	Transport & Communication												
	Parking Areas												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs			1,090	1,120	1,150	1,180	1,210	1,240	1,270	1,310	1,350	1,390	1,430
Materials - General			9,700	9,940	10,190	10,440	10,700	10,970	11,240	11,520	11,810	12,110	12,410
Other Expenses - Electricity			1,500	1,100	1,130	1,160	1,190	1,220	1,250	1,280	1,310	1,340	1,370
Other Expenses - Other-Council Rates			61,860	63,560	65,150	66,780	68,450	70,160	71,910	73,710	75,550	77,440	79,380
Other Expenses - Other-Council Water Usage			1,400	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Depreciation			35,000	42,500	42,610	42,720	42,830	42,940	43,050	43,160	43,270	43,380	43,490
Total Expenses from Ordinary Activities			110,550	119,220	121,260	123,340	125,470	127,650	129,870	132,160	134,500	136,900	139,350
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			110,550	119,220	121,260	123,340	125,470	127,650	129,870	132,160	134,500	136,900	139,350
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			110,550	119,220	121,260	123,340	125,470	127,650	129,870	132,160	134,500	136,900	139,350
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans			-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used			-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets			-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts			-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation			(35,000)	(42,500)	(42,610)	(42,720)	(42,830)	(42,940)	(43,050)	(43,160)	(43,270)	(43,380)	(43,490)
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			(35,000)	(42,500)	(42,610)	(42,720)	(42,830)	(42,940)	(43,050)	(43,160)	(43,270)	(43,380)	(43,490)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			75,550	76,720	78,650	80,620	82,640	84,710	86,820	89,000	91,230	93,520	95,860
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets			-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			75,550	76,720	78,650	80,620	82,640	84,710	86,820	89,000	91,230	93,520	95,860

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
	Civil Engineering Services											
	Transport & Communication											
	Footpaths	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		46,180	47,470	48,800	50,160	51,560	53,000	54,480	56,010	57,580	59,190	60,850
Materials - General		109,570	111,940	114,740	117,600	120,530	123,550	126,650	129,810	133,060	136,390	139,790
Depreciation		75,000	75,000	75,190	75,380	75,570	75,760	75,950	76,140	76,330	76,520	76,710
Total Expenses from Ordinary Activities		230,750	234,410	238,730	243,140	247,660	252,310	257,080	261,960	266,970	272,100	277,350
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		230,750	234,410	238,730	243,140	247,660	252,310	257,080	261,960	266,970	272,100	277,350
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		230,750	234,410	238,730	243,140	247,660	252,310	257,080	261,960	266,970	272,100	277,350
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - PAMP		44,000	49,000	46,200	51,300	52,500	57,700	58,900	60,180	61,500	62,840	62,720
Total Capital Amounts		44,000	49,000	46,200	51,300	52,500	57,700	58,900	60,180	61,500	62,840	62,720
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(75,000)	(75,000)	(75,190)	(75,380)	(75,570)	(75,760)	(75,950)	(76,140)	(76,330)	(76,520)	(76,710)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(75,000)	(75,000)	(75,190)	(75,380)	(75,570)	(75,760)	(75,950)	(76,140)	(76,330)	(76,520)	(76,710)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		199,750	208,410	209,740	219,060	224,590	234,250	240,030	246,000	252,140	258,420	263,360
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		199,750	208,410	209,740	219,060	224,590	234,250	240,030	246,000	252,140	258,420	263,360

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Civil Engineering Services</div> <div>Transport & Communication</div> <div>Other Transport & Communication</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	358,320	332,784	342,100	351,700	361,550	371,650	382,060	392,750	403,760	415,050	426,690
Materials - General	96,200	86,973	3,189,180	91,410	93,690	96,040	98,420	100,890	103,410	105,990	108,620
Insurance - Property	810	970	990	1,010	1,030	1,050	1,070	1,090	1,110	1,130	1,150
Other Expenses - Street Lighting	203,900	172,000	176,310	180,720	185,230	189,860	194,600	199,470	204,450	209,560	214,800
Other Expenses - Other-Internal Plant Charges	4,000	8,410	8,630	8,850	9,070	9,300	9,530	9,770	10,010	10,260	10,510
Internal Plant Charges	2,790	2,263	2,320	2,380	2,440	2,500	2,560	2,620	2,690	2,760	2,830
Depreciation	7,000	8,000	8,020	8,040	8,060	8,080	8,100	8,120	8,140	8,160	8,180
Total Expenses from Ordinary Activities	673,020	611,400	3,727,550	644,110	661,070	678,480	696,340	714,710	733,570	752,910	772,780
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Grants - Street Lighting - Operating Grant	(56,020)	(57,420)	(58,860)	(60,330)	(61,840)	(63,390)	(64,970)	(66,590)	(68,250)	(69,960)	(71,710)
Income-Fees-RTA Works (State Roads not Controlled by Council	(431,550)	(400,000)	(411,020)	(422,340)	(433,940)	(445,860)	(458,110)	(470,710)	(483,670)	(496,950)	(510,610)
Income-Other Revenue-Other-Others	(820)	(820)	(820)	(820)	(820)	(820)	(820)	(820)	(820)	(820)	(820)
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R	(84,830)	(106,878)	(3,366,880)	(106,880)	(106,880)	(106,880)	(106,880)	(106,880)	(106,880)	(106,880)	(106,880)
Total Revenue from Ordinary Activities	(573,220)	(565,118)	(3,837,580)	(590,370)	(603,480)	(616,950)	(630,780)	(645,000)	(659,620)	(674,610)	(690,020)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	99,800	46,282	(110,030)	53,740	57,590	61,530	65,560	69,710	73,950	78,300	82,760
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Grants-Capital-Special Purpose-Transport	(1,036,141)	(1,996,204)	(1,295,170)	(1,295,170)	(1,295,170)	(1,295,170)	(1,295,170)	(1,295,170)	(1,295,170)	(1,295,170)	(1,295,170)
Contrib-Capital-RTA (Regional/Local Block Grant-Repair Prgm)	(543,750)	(555,832)	(566,940)	(578,275)	(589,835)	(601,630)	(613,655)	(625,925)	(638,440)	(651,200)	(664,220)
Contrib-Capital-Other-RoadWorks/Bridges	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)
Total Grants and Contributions Provided for Capital Purposes	(1,580,691)	(2,552,836)	(1,862,910)	(1,874,245)	(1,885,805)	(1,897,600)	(1,909,625)	(1,921,895)	(1,934,410)	(1,947,170)	(1,960,190)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(1,480,891)	(2,506,554)	(1,972,940)	(1,820,505)	(1,828,215)	(1,836,070)	(1,844,065)	(1,852,185)	(1,860,460)	(1,868,870)	(1,877,430)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Fit for the Future - Backlog Program - Stabilisation	1,096,530	875,500	816,070	595,000	535,000	351,500	-	-	-	-	-
Acquisition of Assets - Fit for the Future - Backlog Program - Prevention	-	130,000	135,000	250,000	250,000	250,000	400,000	200,000	200,000	200,000	200,000
Acquisition of Assets - Fit for the Future - New Bitumen Seals/New Growth Assets	-	-	-	-	-	40,000	200,000	200,000	200,000	200,000	200,000
Acquisition of Assets - Special Projects - Roads	341,055	341,055	343,395	351,980	360,780	369,800	379,045	388,525	398,240	408,200	418,405
Total Capital Amounts	1,437,585	1,346,555	1,294,465	1,196,980	1,145,780	1,011,300	979,045	788,525	798,240	808,200	818,405
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(7,000)	(8,000)	(8,020)	(8,040)	(8,060)	(8,080)	(8,100)	(8,120)	(8,140)	(8,160)	(8,180)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(7,000)	(8,000)	(8,020)	(8,040)	(8,060)	(8,080)	(8,100)	(8,120)	(8,140)	(8,160)	(8,180)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(50,306)	(1,167,999)	(686,495)	(631,565)	(690,495)	(832,850)	(873,120)	(1,071,780)	(1,070,360)	(1,068,830)	(1,067,205)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(50,306)	(1,167,999)	(686,495)	(631,565)	(690,495)	(832,850)	(873,120)	(1,071,780)	(1,070,360)	(1,068,830)	(1,067,205)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Economic Affairs Camping Areas and caravan parks	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,620	1,660	1,710	1,760	1,810	1,860	1,910	1,970	2,030	2,090	2,150
Materials - General		16,740	17,040	17,470	17,910	18,360	18,810	19,280	19,760	20,260	20,760	21,280
Contracts - Cleaning		31,300	32,010	32,820	33,640	34,480	35,350	36,230	37,130	38,060	39,010	39,990
Contracts - Other		30,000	30,000	30,750	31,520	32,310	33,120	33,950	34,800	35,670	36,560	37,470
Insurance - Property		1,660	1,660	1,710	1,760	1,810	1,860	1,910	1,960	2,010	2,060	2,110
Other Expenses - Electricity		22,600	22,300	22,860	23,420	24,010	24,610	25,220	25,840	26,490	27,160	27,840
Other Expenses - Telephone		1,615	1,615	1,660	1,710	1,760	1,810	1,860	1,910	1,960	2,010	2,060
Other Expenses - Other-Council Rates		3,915	4,015	4,110	4,220	4,330	4,440	4,550	4,660	4,770	4,890	5,020
Other Expenses - Other-Council Water Usage		4,300	3,500	3,580	3,660	3,750	3,840	3,930	4,020	4,110	4,200	4,300
Depreciation		2,400	19,750	19,790	19,830	19,870	19,910	19,950	19,990	20,030	20,070	20,110
Total Expenses from Ordinary Activities		116,150	133,550	136,460	139,430	142,490	145,610	148,790	152,040	155,390	158,810	162,330
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Caravan Parks		(63,025)	(63,025)	(64,110)	(65,210)	(66,360)	(67,520)	(68,710)	(69,920)	(71,170)	(72,450)	(73,750)
Total Revenue from Ordinary Activities		(63,025)	(63,025)	(64,110)	(65,210)	(66,360)	(67,520)	(68,710)	(69,920)	(71,170)	(72,450)	(73,750)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		53,125	70,525	72,350	74,220	76,130	78,090	80,080	82,120	84,220	86,360	88,580
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		53,125	70,525	72,350	74,220	76,130	78,090	80,080	82,120	84,220	86,360	88,580
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(2,400)	(19,750)	(19,790)	(19,830)	(19,870)	(19,910)	(19,950)	(19,990)	(20,030)	(20,070)	(20,110)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(2,400)	(19,750)	(19,790)	(19,830)	(19,870)	(19,910)	(19,950)	(19,990)	(20,030)	(20,070)	(20,110)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		50,725	50,775	52,560	54,390	56,260	58,180	60,130	62,130	64,190	66,290	68,470
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		50,725	50,775	52,560	54,390	56,260	58,180	60,130	62,130	64,190	66,290	68,470

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Economic Affairs											
Sub Function	Other Economic Affairs	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		37,670	37,760	37,850	37,940	38,040	38,140	38,240	38,340	38,450	38,560	38,670
Materials - General		84,700	84,930	85,170	85,410	85,660	85,920	86,180	86,450	86,730	87,010	87,300
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		122,370	122,690	123,020	123,350	123,700	124,060	124,420	124,790	125,180	125,570	125,970
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Private Works		(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)
Total Revenue from Ordinary Activities		(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		10,470	10,790	11,120	11,450	11,800	12,160	12,520	12,890	13,280	13,670	14,070
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		10,470	10,790	11,120	11,450	11,800	12,160	12,520	12,890	13,280	13,670	14,070
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		10,470	10,790	11,120	11,450	11,800	12,160	12,520	12,890	13,280	13,670	14,070
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		10,470	10,790	11,120	11,450	11,800	12,160	12,520	12,890	13,280	13,670	14,070

Division Civil and Environmental Services Branch(Dept): Development Services Function: Community Services & Education Sub Function Administration & Education	CURRENT BUDGET	PROPOSED BUDGET									
	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	-	-	-	-	-	-	-	-	-	-	-
Materials - General	17,680	18,130	9,870	10,120	10,380	10,640	10,910	11,190	11,470	11,760	12,050
Donations - Cultural Activities	2,100	2,100	-	-	-	-	-	-	-	-	-
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	19,780	20,230	9,870	10,120	10,380	10,640	10,910	11,190	11,470	11,760	12,050
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	19,780	20,230	9,870	10,120	10,380	10,640	10,910	11,190	11,470	11,760	12,050
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	19,780	20,230	9,870	10,120	10,380	10,640	10,910	11,190	11,470	11,760	12,050
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	19,780	20,230	9,870	10,120	10,380	10,640	10,910	11,190	11,470	11,760	12,050
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	19,780	20,230	9,870	10,120	10,380	10,640	10,910	11,190	11,470	11,760	12,050

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	Development Services	Community Services & Education	Aged Person & Disabled	CURRENT BUDGET	PROPOSED BUDGET									
					2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>															
Employee Benefits & On Costs					-	-	-	-	-	-	-	-	-	-	-
Materials - General					11,350	16,370	16,780	17,200	17,630	18,070	18,520	18,980	19,460	19,950	20,450
Insurance - Property					5,170	1,870	1,910	1,950	1,990	2,040	2,090	2,140	2,190	2,240	2,290
Donations - Aged Disabled Youth & Community Service					1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060
Other Expenses - Other-Council Rates					2,000	590	600	620	640	660	680	700	720	740	760
Other Expenses - Other-Council Water Usage					16,300	17,000	17,430	17,870	18,320	18,770	19,240	19,720	20,220	20,730	21,250
Depreciation					-	39,000	39,080	39,160	39,240	39,320	39,400	39,480	39,560	39,640	39,720
Total Expenses from Ordinary Activities					35,880	75,890	76,860	77,860	78,880	79,920	80,990	82,080	83,210	84,360	85,530
<u>REVENUE FROM ORDINARY ACTIVITIES</u>															
Income-Other Revenue-Other-Aged Disables Youth & Community S					(23,120)	(23,120)	(23,700)	(24,300)	(24,910)	(25,540)	(26,190)	(26,850)	(27,530)	(28,220)	(28,920)
Total Revenue from Ordinary Activities					(23,120)	(23,120)	(23,700)	(24,300)	(24,910)	(25,540)	(26,190)	(26,850)	(27,530)	(28,220)	(28,920)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts					12,760	52,770	53,160	53,560	53,970	54,380	54,800	55,230	55,680	56,140	56,610
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>															
					-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes					-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts					12,760	52,770	53,160	53,560	53,970	54,380	54,800	55,230	55,680	56,140	56,610
<u>CAPITAL AMOUNTS</u>															
Repayment of Loans					-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets					-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold					-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used					-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets					-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts					-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>															
Depreciation					-	(39,000)	(39,080)	(39,160)	(39,240)	(39,320)	(39,400)	(39,480)	(39,560)	(39,640)	(39,720)
Carrying amount of Assets Sold					-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items					-	(39,000)	(39,080)	(39,160)	(39,240)	(39,320)	(39,400)	(39,480)	(39,560)	(39,640)	(39,720)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>					12,760	13,770	14,080	14,400	14,730	15,060	15,400	15,750	16,120	16,500	16,890
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>															
Net Transfers to/(from) Internally Restricted Assets					-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>					12,760	13,770	14,080	14,400	14,730	15,060	15,400	15,750	16,120	16,500	16,890

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Community Services & Education Childrens Services	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		22,890	23,470	24,060	24,660	25,280	25,910	26,560	27,220	27,900	28,590	29,300
Contracts - Security		-	-	-	-	-	-	-	-	-	-	-
Insurance - Property		4,910	4,930	5,050	5,180	5,310	5,440	5,580	5,720	5,870	6,020	6,170
Other Expenses - Electricity		-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Telephone		-	-	-	-	-	-	-	-	-	-	-
Donations - Donation Program		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Donations - Aged Disabled Youth & Community Service		14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150
Other Expenses - Other-Council Rates		2,460	2,550	2,610	2,680	2,750	2,820	2,890	2,960	3,030	3,110	3,190
Other Expenses - Other-Council Water Usage		250	250	260	270	280	290	300	310	320	330	340
Depreciation		6,100	9,500	9,520	9,540	9,560	9,580	9,600	9,620	9,640	9,660	9,680
Total Expenses from Ordinary Activities		53,760	57,850	58,650	59,480	60,330	61,190	62,080	62,980	63,910	64,860	65,830
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-Other Aged Disabled Youth &		(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
Total Revenue from Ordinary Activities		(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		52,500	56,590	57,390	58,220	59,070	59,930	60,820	61,720	62,650	63,600	64,570
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		52,500	56,590	57,390	58,220	59,070	59,930	60,820	61,720	62,650	63,600	64,570
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(6,100)	(9,500)	(9,520)	(9,540)	(9,560)	(9,580)	(9,600)	(9,620)	(9,640)	(9,660)	(9,680)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(6,100)	(9,500)	(9,520)	(9,540)	(9,560)	(9,580)	(9,600)	(9,620)	(9,640)	(9,660)	(9,680)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		46,400	47,090	47,870	48,680	49,510	50,350	51,220	52,100	53,010	53,940	54,890
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		46,400	47,090	47,870	48,680	49,510	50,350	51,220	52,100	53,010	53,940	54,890

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Development Services											
Function:	Housing & Community Amenities											
Sub Function	Public Cemeteries	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		14,900	15,320	15,750	16,190	16,640	17,110	17,590	18,080	18,590	19,110	19,640
Materials - General		34,660	35,220	36,110	37,010	37,940	38,890	39,860	40,850	41,870	42,900	43,970
Contracts - Cemetery Maintenance/Grave Digging		92,710	91,220	93,510	95,850	98,250	100,700	103,210	105,790	108,440	111,150	113,940
Insurance - Property		490	370	380	390	400	410	420	430	440	450	460
Other Expenses - Other-Council Rates		750	760	780	800	820	840	860	880	900	920	940
Other Expenses - Other-Council Water Usage		500	750	770	790	810	830	850	870	890	910	930
Depreciation		11,000	25,000	25,010	25,020	25,030	25,040	25,050	25,060	25,070	25,080	25,090
Total Expenses from Ordinary Activities		155,010	168,640	172,310	176,050	179,890	183,820	187,840	191,960	196,200	200,520	204,970
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(2,560)	-	-	-	-	-	-	-	-	-	-
Income-Other Revenue-Other-Cemetery		(133,230)	(136,720)	(136,720)	(136,720)	(136,720)	(136,720)	(136,720)	(136,720)	(136,720)	(136,720)	(136,720)
Total Revenue from Ordinary Activities		(135,790)	(136,720)	(136,720)	(136,720)	(136,720)	(136,720)	(136,720)	(136,720)	(136,720)	(136,720)	(136,720)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		19,220	31,920	35,590	39,330	43,170	47,100	51,120	55,240	59,480	63,800	68,250
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		19,220	31,920	35,590	39,330	43,170	47,100	51,120	55,240	59,480	63,800	68,250
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Beams		10,000	10,250	10,510	10,770	11,040	11,320	11,600	11,890	12,190	12,490	12,800
Total Capital Amounts		10,000	10,250	10,510	10,770	11,040	11,320	11,600	11,890	12,190	12,490	12,800
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(11,000)	(25,000)	(25,010)	(25,020)	(25,030)	(25,040)	(25,050)	(25,060)	(25,070)	(25,080)	(25,090)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(11,000)	(25,000)	(25,010)	(25,020)	(25,030)	(25,040)	(25,050)	(25,060)	(25,070)	(25,080)	(25,090)
CONSOLIDATED NET (PROFIT)/LOSS		18,220	17,170	21,090	25,080	29,180	33,380	37,670	42,070	46,600	51,210	55,960
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		18,220	17,170	21,090	25,080	29,180	33,380	37,670	42,070	46,600	51,210	55,960

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Development Services											
Function:	Housing & Community Amentities											
Sub Function	Public Conveniences	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		114,070	117,260	120,540	123,920	127,390	130,960	134,630	138,400	142,280	146,260	150,360
Materials - General		55,810	74,690	76,560	78,470	80,430	82,440	84,500	86,610	88,780	90,990	93,270
Contracts - Cleaning		168,800	166,100	170,250	174,510	178,870	183,340	187,920	192,620	197,440	202,380	207,440
Contracts - Security		9,900	9,900	10,150	10,400	10,660	10,930	11,200	11,480	11,770	12,060	12,360
Insurance - Property		4,070	3,650	3,740	3,830	3,920	4,020	4,120	4,220	4,320	4,430	4,540
Other Expenses - Electricity		21,300	18,000	18,450	18,910	19,380	19,860	20,360	20,870	21,390	21,920	22,470
Other Expenses - Other-Council Rates		1,750	2,990	3,070	3,150	3,230	3,310	3,390	3,470	3,560	3,650	3,740
Other Expenses - Other-Council Water Usage		2,000	1,800	1,850	1,900	1,950	2,000	2,050	2,100	2,150	2,200	2,260
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		377,700	394,390	404,610	415,090	425,830	436,860	448,170	459,770	471,690	483,890	496,440
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		377,700	394,390	404,610	415,090	425,830	436,860	448,170	459,770	471,690	483,890	496,440
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		377,700	394,390	404,610	415,090	425,830	436,860	448,170	459,770	471,690	483,890	496,440
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Toilet Upgrade		100,000	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		100,000	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		477,700	394,390	404,610	415,090	425,830	436,860	448,170	459,770	471,690	483,890	496,440
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		(100,000)	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		377,700	394,390	404,610	415,090	425,830	436,860	448,170	459,770	471,690	483,890	496,440

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Housing & Community Amentities Town Planning	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		387,200	412,875	425,270	438,040	451,210	464,820	478,850	491,580	504,670	518,120	531,960
Materials - General		6,130	6,280	6,430	6,590	6,750	6,910	7,080	7,250	7,440	7,630	7,820
Other Expenses - Telephone		4,615	3,590	3,680	3,770	3,860	3,960	4,060	4,160	4,260	4,370	4,480
Donations - Heritage Assistance		51,400	51,400	51,400	51,400	51,400	51,400	51,400	51,400	51,400	51,400	51,400
Other Expenses - Other-Advertising		12,170	12,470	12,780	13,100	13,430	13,760	14,110	14,460	14,830	15,200	15,580
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		461,515	486,615	499,560	512,900	526,650	540,850	555,500	568,850	582,600	596,720	611,240
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Certificates - S149 Planning		(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)
Income-Fees-Planning & Building Regulatory		(105,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)	(100,900)
Income-Other Revenue-Other-Plan Printing Sale of Maps		(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)
Income-Other Revenue-Other-Others		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Grants-Operating-Special Purpose-Other Heritage Grants		(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)
Total Revenue from Ordinary Activities		(156,550)	(151,550)	(151,550)	(151,550)	(151,550)	(151,550)	(151,550)	(151,550)	(151,550)	(151,550)	(151,550)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		304,965	335,065	348,010	361,350	375,100	389,300	403,950	417,300	431,050	445,170	459,690
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		304,965	335,065	348,010	361,350	375,100	389,300	403,950	417,300	431,050	445,170	459,690
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		304,965	335,065	348,010	361,350	375,100	389,300	403,950	417,300	431,050	445,170	459,690
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		304,965	335,065	348,010	361,350	375,100	389,300	403,950	417,300	431,050	445,170	459,690

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	Development Services	Housing & Community Amenities	Other Community Amenities							
	CURRENT BUDGET	PROPOSED BUDGET									
	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	-	-	-	-	-	-	-	-	-	-	-
Materials - General	11,870	12,170	12,480	12,790	13,110	13,430	13,760	14,100	14,460	14,830	15,200
Insurance - Property	-	530	540	550	560	570	580	590	600	620	640
Other Expenses - Electricity	-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Other-Council Rates	12,450	12,750	13,070	13,400	13,740	14,080	14,430	14,790	15,160	15,540	15,930
Depreciation	2,500	500	500	500	500	500	500	500	500	500	500
Total Expenses from Ordinary Activities	26,820	25,950	26,590	27,240	27,910	28,580	29,270	29,980	30,720	31,490	32,270
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Rental Income-Property Leases	-	(11,500)	(11,790)	(12,080)	(12,380)	(12,690)	(13,010)	(13,340)	(13,670)	(14,010)	(14,360)
Total Revenue from Ordinary Activities	-	(11,500)	(11,790)	(12,080)	(12,380)	(12,690)	(13,010)	(13,340)	(13,670)	(14,010)	(14,360)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	26,820	14,450	14,800	15,160	15,530	15,890	16,260	16,640	17,050	17,480	17,910
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	26,820	14,450	14,800	15,160	15,530	15,890	16,260	16,640	17,050	17,480	17,910
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(2,500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(2,500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>											
	24,320	13,950	14,300	14,660	15,030	15,390	15,760	16,140	16,550	16,980	17,410
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>											
	24,320	13,950	14,300	14,660	15,030	15,390	15,760	16,140	16,550	16,980	17,410

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	1,840	1,870	1,900	1,930	1,960	1,990	2,020	2,050	2,080	2,110	2,140
Materials - General	28,025	28,625	29,330	30,050	30,770	31,510	32,280	33,070	33,870	34,700	35,540
Contracts - Electrical	200	200	210	220	230	240	250	260	270	280	290
Contracts - Cleaning	3,900	4,100	4,200	4,310	4,420	4,530	4,640	4,760	4,880	5,000	5,130
Contracts - Other	4,540	4,540	4,650	4,770	4,890	5,010	5,140	5,270	5,400	5,540	5,680
Contracts - Security	2,300	2,300	2,360	2,420	2,480	2,540	2,610	2,680	2,750	2,820	2,890
Insurance - Public Liability	4,330	4,400	4,510	4,620	4,740	4,860	4,980	5,100	5,230	5,360	5,490
Insurance - Property	34,530	29,870	30,610	31,370	32,150	32,970	33,790	34,640	35,500	36,380	37,300
Other Expenses - Electricity	7,500	8,400	8,610	8,820	9,050	9,280	9,510	9,750	9,990	10,240	10,500
Other Expenses - Gas	250	250	260	270	280	290	300	310	320	330	340
Other Expenses - Telephone	1,540	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	1,920
Donations - Rating Relief	10,100	10,100	10,100	10,100	10,100	10,100	10,100	10,100	10,100	10,100	10,100
Other Expenses - Other-Council Rates	17,410	12,860	13,180	13,500	13,830	14,170	14,510	14,860	15,220	15,600	16,000
Other Expenses - Other-Council Water Usage	1,050	850	880	910	940	970	1,000	1,030	1,060	1,090	1,120
Depreciation	136,800	181,500	181,940	182,380	182,820	183,260	183,700	184,140	184,580	185,030	185,480
Total Expenses from Ordinary Activities	254,315	291,405	294,320	297,290	300,320	303,420	306,570	309,800	313,070	316,450	319,920
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Town Hall / Hall Hire	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)
Total Revenue from Ordinary Activities	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	245,255	282,345	285,260	288,230	291,260	294,360	297,510	300,740	304,010	307,390	310,860
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	245,255	282,345	285,260	288,230	291,260	294,360	297,510	300,740	304,010	307,390	310,860
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(136,800)	(181,500)	(181,940)	(182,380)	(182,820)	(183,260)	(183,700)	(184,140)	(184,580)	(185,030)	(185,480)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(136,800)	(181,500)	(181,940)	(182,380)	(182,820)	(183,260)	(183,700)	(184,140)	(184,580)	(185,030)	(185,480)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	108,455	100,845	103,320	105,850	108,440	111,100	113,810	116,600	119,430	122,360	125,380
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	108,455	100,845	103,320	105,850	108,440	111,100	113,810	116,600	119,430	122,360	125,380

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Recreation & Culture Swimming Pools	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing Cost - Interest on Loans	-	-	88,200	80,810	73,080	65,010	56,560	47,730	38,500	28,850	18,760	
Materials - General	55,110	96,480	68,150	69,860	71,610	73,400	75,230	77,100	79,020	80,990	83,010	
Contracts - Sport & Recreational Facilities	134,000	136,000	139,400	142,890	146,460	150,120	153,870	157,720	161,660	165,700	169,840	
Contracts - Electrical	400	400	420	440	460	480	500	520	540	560	580	
Contracts - Security	1,300	1,300	1,330	1,360	1,390	1,420	1,460	1,500	1,540	1,580	1,620	
Insurance - Property	10,250	10,300	10,560	10,820	11,090	11,370	11,660	11,950	12,250	12,550	12,870	
Other Expenses - Electricity	64,100	75,700	77,590	79,530	81,520	83,560	85,650	87,790	89,980	92,230	94,540	
Other Expenses - Gas	50,000	55,000	56,380	57,790	59,230	60,710	62,230	63,780	65,380	67,020	68,690	
Other Expenses - Telephone	4,355	1,280	1,310	1,350	1,390	1,430	1,470	1,510	1,550	1,590	1,630	
Other Expenses - Other-Council Rates	6,000	6,400	6,560	6,720	6,880	7,050	7,230	7,410	7,600	7,790	7,980	
Other Expenses - Other-Council Water Usage	14,000	14,000	14,350	14,710	15,080	15,450	15,840	16,240	16,650	17,070	17,500	
Depreciation	82,100	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	67,000	
Total Expenses from Ordinary Activities												
	421,615	463,860	531,250	533,280	535,190	537,000	538,700	540,250	541,670	542,930	544,020	
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases	(9,230)	(9,460)	(9,700)	(9,940)	(10,190)	(10,440)	(10,700)	(10,970)	(11,240)	(11,520)	(11,810)	
Total Revenue from Ordinary Activities												
	(9,230)	(9,460)	(9,700)	(9,940)	(10,190)	(10,440)	(10,700)	(10,970)	(11,240)	(11,520)	(11,810)	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts												
	412,385	454,400	521,550	523,340	525,000	526,560	528,000	529,280	530,430	531,410	532,210	
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
	-	-	-	-	-	-	-	-	-	-	-	
Total Grants and Contributions Provided for Capital Purposes												
	-	-	-	-	-	-	-	-	-	-	-	
(Surplus)/Deficit from Ordinary Activities After Capital Amounts												
	412,385	454,400	521,550	523,340	525,000	526,560	528,000	529,280	530,430	531,410	532,210	
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans	-	-	162,380	169,770	177,490	185,570	194,020	202,840	212,070	221,720	231,810	
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used	-	-	(2,000,000)	-	-	-	-	-	-	-	-	
Acquisition of Assets - Inverell Swimming Pool	-	-	7,260,000	-	-	-	-	-	-	-	-	
Total Capital Amounts												
	-	-	5,422,380	169,770	177,490	185,570	194,020	202,840	212,070	221,720	231,810	
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation	(82,100)	(67,000)	(67,000)	(67,000)	(67,000)	(67,000)	(67,000)	(67,000)	(67,000)	(67,000)	(67,000)	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items												
	(82,100)	(67,000)	(67,000)	(67,000)	(67,000)	(67,000)	(67,000)	(67,000)	(67,000)	(67,000)	(67,000)	
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
	330,285	387,400	5,876,930	626,110	635,490	645,130	655,020	665,120	675,500	686,130	697,020	
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets	-	-	(5,260,000)	-	-	-	-	-	-	-	-	
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
	330,285	387,400	616,930	626,110	635,490	645,130	655,020	665,120	675,500	686,130	697,020	

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Environmental Compliance											
Function:	Public Order & Safety											
Sub Function	Enforcement of Regs	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		4,890	5,030	5,170	5,310	5,460	5,610	5,770	5,930	6,100	6,270	6,450
Materials - General		1,090	1,120	1,150	1,180	1,210	1,240	1,270	1,300	1,330	1,360	1,390
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		5,980	6,150	6,320	6,490	6,670	6,850	7,040	7,230	7,430	7,630	7,840
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other Fines		(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)
Income-Other Revenue-Other-Others		(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
Total Revenue from Ordinary Activities		(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)	(3,070)	(2,870)	(2,670)	(2,460)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)	(3,070)	(2,870)	(2,670)	(2,460)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)	(3,070)	(2,870)	(2,670)	(2,460)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)	(3,070)	(2,870)	(2,670)	(2,460)

Division Civil and Environmental Services Branch(Dept): Environmental Compliance Function: Public Order & Safety Sub Function Animal Control	CURRENT BUDGET	PROPOSED BUDGET									
	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	226,395	254,650	262,720	271,020	279,600	288,440	297,570	305,900	314,460	323,280	332,320
Materials - General	44,040	45,010	46,140	47,300	48,490	49,710	50,950	52,220	53,520	54,860	56,230
Materials - General	25,000	25,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Insurance - Property	340	340	350	360	370	380	390	400	410	420	430
Other Expenses - Telephone	3,075	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500	2,560
Other Expenses - Other-Council Rates	2,000	2,070	2,120	2,170	2,220	2,280	2,340	2,400	2,460	2,520	2,580
Other Expenses - Other-Council Water Usage	250	250	260	270	280	290	300	310	320	330	340
Depreciation	1,200	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300
Total Expenses from Ordinary Activities	302,300	331,670	335,990	345,570	355,460	365,660	376,170	385,910	395,910	406,210	416,760
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Registration Fees	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)
Income-Other Revenue-Other Fines	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Income-Other Revenue-Other-Sale Dogs/Animals/Microchipping	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)
Total Revenue from Ordinary Activities	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	292,890	322,260	326,580	336,160	346,050	356,250	366,760	376,500	386,500	396,800	407,350
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	292,890	322,260	326,580	336,160	346,050	356,250	366,760	376,500	386,500	396,800	407,350
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,200)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,200)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	291,690	319,960	324,280	333,860	343,750	353,950	364,460	374,200	384,200	394,500	405,050
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	291,690	319,960	324,280	333,860	343,750	353,950	364,460	374,200	384,200	394,500	405,050

Division	Civil and Environmental Services	CURRENT	PROPOSED BUDGET									
Branch(Dept):	Environmental Compliance	BUDGET										
Function:	Environment											
Sub Function	Noxious Plants and Insect/Vermin Control	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		156,945	173,170	178,490	183,950	189,570	195,380	201,360	206,970	212,730	218,650	224,730
Materials - General		94,640	95,960	98,380	100,820	103,340	105,930	108,620	111,340	114,130	116,990	119,910
Other Expenses - Telephone		2,000	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500
Internal Plant Charges		10,000	10,000	10,250	10,510	10,770	11,040	11,320	11,600	11,890	12,190	12,490
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		263,585	281,130	289,170	297,380	305,830	314,550	323,560	332,230	341,130	350,270	359,630
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Planning & Building Regulatory		(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Grants-Operating-Special Purpose-Other Noxious Weeds		(112,000)	(112,000)	(114,990)	(118,050)	(121,170)	(124,380)	(127,690)	(131,080)	(134,580)	(138,160)	(141,810)
Total Revenue from Ordinary Activities		(112,400)	(112,400)	(115,390)	(118,450)	(121,570)	(124,780)	(128,090)	(131,480)	(134,980)	(138,560)	(142,210)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		151,185	168,730	173,780	178,930	184,260	189,770	195,470	200,750	206,150	211,710	217,420
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		151,185	168,730	173,780	178,930	184,260	189,770	195,470	200,750	206,150	211,710	217,420
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS		151,185	168,730	173,780	178,930	184,260	189,770	195,470	200,750	206,150	211,710	217,420
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		151,185	168,730	173,780	178,930	184,260	189,770	195,470	200,750	206,150	211,710	217,420

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Environmental Engineering Services											
Function:	Administration	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
Sub Function	Administration											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		212,790	222,660	231,500	240,660	250,150	260,000	270,190	277,730	285,430	293,360	301,520
Materials - General		10,330	10,590	10,860	11,130	11,400	11,680	11,960	12,250	12,550	12,860	13,180
Other Expenses - Telephone		360	-	-	-	-	-	-	-	-	-	-
Other Expenses - Other-Printing Stationary		1,110	1,140	1,170	1,210	1,250	1,290	1,330	1,370	1,410	1,450	1,490
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		224,590	234,390	243,530	253,000	262,800	272,970	283,480	291,350	299,390	307,670	316,190
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		224,590	234,390	243,530	253,000	262,800	272,970	283,480	291,350	299,390	307,670	316,190
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		224,590	234,390	243,530	253,000	262,800	272,970	283,480	291,350	299,390	307,670	316,190
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		224,590	234,390	243,530	253,000	262,800	272,970	283,480	291,350	299,390	307,670	316,190
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		224,590	234,390	243,530	253,000	262,800	272,970	283,480	291,350	299,390	307,670	316,190

Division Civil and Environmental Services Branch(Dept): Environmental Engineering Services Function: Health Sub Function Health	CURRENT BUDGET	PROPOSED BUDGET									
	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	150,940	158,510	163,180	168,000	172,980	178,130	183,420	188,200	193,130	198,190	203,400
Materials - General	16,730	17,150	17,580	18,020	18,460	18,920	19,390	19,880	20,370	20,870	21,390
Contracts - Waste Services	2,690	2,760	2,830	2,900	2,970	3,040	3,120	3,200	3,280	3,360	3,440
Legal - Other Services	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Telephone	4,615	2,565	2,630	2,700	2,770	2,840	2,910	2,980	3,050	3,130	3,210
Other Expenses - Other-Advertising	1,110	1,140	1,170	1,200	1,230	1,260	1,290	1,320	1,350	1,380	1,410
Other Expenses - Internal Overheads Allocations	(417,990)	(432,080)	(442,890)	(453,960)	(465,320)	(476,960)	(488,890)	(501,110)	(513,630)	(526,470)	(539,640)
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	(240,905)	(248,955)	(254,500)	(260,140)	(265,910)	(271,770)	(277,760)	(284,530)	(291,450)	(298,540)	(305,790)
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Planning & Building Regulatory	(24,750)	(29,750)	(29,750)	(29,750)	(29,750)	(29,750)	(29,750)	(29,750)	(29,750)	(29,750)	(29,750)
Income-Other Revenue-Other-Sundry Health Services	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Total Revenue from Ordinary Activities	(25,250)	(30,250)	(30,250)	(30,250)	(30,250)	(30,250)	(30,250)	(30,250)	(30,250)	(30,250)	(30,250)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(266,155)	(279,205)	(284,750)	(290,390)	(296,160)	(302,020)	(308,010)	(314,780)	(321,700)	(328,790)	(336,040)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(266,155)	(279,205)	(284,750)	(290,390)	(296,160)	(302,020)	(308,010)	(314,780)	(321,700)	(328,790)	(336,040)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(266,155)	(279,205)	(284,750)	(290,390)	(296,160)	(302,020)	(308,010)	(314,780)	(321,700)	(328,790)	(336,040)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(266,155)	(279,205)	(284,750)	(290,390)	(296,160)	(302,020)	(308,010)	(314,780)	(321,700)	(328,790)	(336,040)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Environment Solid Waste Management	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,379,620	1,453,275	1,493,200	1,539,470	1,587,190	1,636,440	1,687,200	1,733,910	1,781,920	1,831,330	1,882,120
Borrowing Cost - Interest on Loans		42,710	36,910	30,930	24,770	18,430	11,890	5,160	-	-	-	-
Materials - General		438,300	453,300	468,005	477,765	487,445	497,065	506,655	521,775	537,135	552,735	568,575
Contracts - Waste Services		236,860	265,610	272,250	279,060	286,050	293,200	300,530	308,050	315,760	323,650	331,750
Contracts - Cleaning		8,800	4,600	4,720	4,840	4,960	5,080	5,200	5,340	5,480	5,620	5,760
Insurance - Property		4,770	4,790	4,910	5,030	5,150	5,280	5,410	5,540	5,670	5,810	5,950
Other Expenses - Electricity		9,700	9,400	9,640	9,890	10,140	10,400	10,660	10,930	11,200	11,480	11,770
Other Expenses - Gas		-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Telephone		12,275	5,715	5,860	6,020	6,180	6,340	6,500	6,670	6,840	7,010	7,180
Other Expenses - Internet		515	515	530	540	550	560	570	580	590	600	620
Other Expenses - Other-Council Rates		25,880	26,920	27,580	28,260	28,950	29,660	30,380	31,110	31,860	32,630	33,410
Other Expenses - Other-Council Water Usage		2,950	2,950	3,030	3,110	3,190	3,270	3,350	3,440	3,530	3,620	3,710
Other Expenses - Other-Internal Plant Charges		69,465	91,200	93,490	95,820	98,220	100,670	103,190	105,770	108,430	111,130	113,900
Other Expenses - Internal Overheads Allocations		490,590	520,610	533,630	546,970	560,640	574,660	589,030	603,760	618,860	634,340	650,210
Internal Plant Charges		573,960	587,580	602,270	617,320	632,750	648,570	664,780	681,400	698,430	715,890	733,790
Depreciation		94,500	272,800	273,400	274,000	274,600	275,200	275,800	276,400	277,000	277,610	278,220
Total Expenses from Ordinary Activities		3,390,895	3,736,175	3,823,445	3,912,865	4,004,445	4,098,285	4,194,415	4,294,675	4,402,705	4,513,455	4,626,965
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Waste Domestic		(2,343,280)	(2,442,415)	(2,503,480)	(2,566,070)	(2,630,220)	(2,695,970)	(2,763,370)	(2,832,450)	(2,903,260)	(2,975,840)	(3,050,240)
Fees - Waste Commercial		(678,130)	(720,000)	(738,000)	(756,450)	(775,360)	(794,740)	(814,610)	(834,980)	(855,850)	(877,250)	(899,180)
Fees - Waste Domestic		108,175	110,675	110,675	110,675	110,675	110,675	110,675	110,675	110,675	110,675	110,675
Other - Miscellaneous Other - Sundry Income		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Income-User Charges - Domestic Waste Management Service		-	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
Income-User Charges -Waste Management Service (Not Domestic)		(801,730)	(835,755)	(849,410)	(863,420)	(877,750)	(892,470)	(907,540)	(922,990)	(938,820)	(955,060)	(971,710)
Income-Other Revenue-Other-Sulo Bin Sales		(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
Income-Other Revenue-Other-Sales Old Materials		(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-DW		(56,500)	(56,500)	(56,500)	(56,500)	(56,500)	(56,500)	(56,500)	(56,500)	(56,500)	(56,500)	(56,500)
Total Revenue from Ordinary Activities		(3,849,465)	(4,023,195)	(4,115,915)	(4,210,965)	(4,308,355)	(4,408,205)	(4,510,545)	(4,615,445)	(4,722,955)	(4,833,175)	(4,946,155)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(458,570)	(287,020)	(292,470)	(298,100)	(303,910)	(309,920)	(316,130)	(320,770)	(320,250)	(319,720)	(319,190)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(458,570)	(287,020)	(292,470)	(298,100)	(303,910)	(309,920)	(316,130)	(320,770)	(320,250)	(319,720)	(319,190)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		190,570	196,360	202,340	208,500	214,840	221,380	227,480	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		190,570	196,360	202,340	208,500	214,840	221,380	227,480	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(94,500)	(272,800)	(273,400)	(274,000)	(274,600)	(275,200)	(275,800)	(276,400)	(277,000)	(277,610)	(278,220)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(94,500)	(272,800)	(273,400)	(274,000)	(274,600)	(275,200)	(275,800)	(276,400)	(277,000)	(277,610)	(278,220)
CONSOLIDATED NET (PROFIT)/LOSS		(362,500)	(363,460)	(363,530)	(363,600)	(363,670)	(363,740)	(364,450)	(597,170)	(597,250)	(597,330)	(597,410)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		359,810	360,700	360,700	360,700	360,700	360,700	361,330	593,970	593,970	593,970	593,970
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS												
		(2,690)	(2,760)	(2,830)	(2,900)	(2,970)	(3,040)	(3,120)	(3,200)	(3,280)	(3,360)	(3,440)

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Environmental Engineering Services		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
Function:	Water Supplies											
Sub Function	Water Supplies											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,007,735	1,142,585	1,179,840	1,218,250	1,257,980	1,299,020	1,341,380	1,378,130	1,415,870	1,454,650	1,494,520
Borrowing Cost - Interest on Overdraft		100	100	100	100	100	100	100	100	100	100	100
Borrowing Cost - Interest on Loans		43,170	31,120	18,620	5,120	-	-	-	-	-	-	-
Materials - General		848,350	935,460	958,870	982,830	1,007,390	1,032,540	1,058,320	1,084,730	1,111,850	1,139,680	1,168,200
Contracts - Electrical		5,300	5,300	5,440	5,580	5,720	5,860	6,000	6,140	6,280	6,420	6,580
Contracts - Security		5,600	5,500	5,640	5,780	5,920	6,070	6,220	6,380	6,540	6,700	6,870
Consultants - General		10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Legal - General Advice		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Bad & Doubtful Debts		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Insurance - Property		65,760	66,180	67,840	69,540	71,280	73,050	74,870	76,730	78,630	80,570	82,600
Other Expenses - Electricity		655,800	686,000	703,180	720,760	738,780	757,250	776,180	795,590	815,470	835,840	856,740
Other Expenses - Gas		2,500	2,500	2,560	2,620	2,690	2,760	2,830	2,900	2,970	3,040	3,120
Other Expenses - Telephone		13,870	13,515	13,870	14,220	14,580	14,950	15,330	15,710	16,100	16,510	16,930
Other Expenses - Internet		720	720	740	760	780	800	820	840	860	880	900
Donations - Other		500	500	500	500	500	500	500	500	500	500	500
Other Expenses - Other Levies		112,170	114,990	117,870	120,820	123,850	126,940	130,110	133,360	136,700	140,130	143,640
Other Expenses - Other-Advertising		1,950	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500
Other Expenses - Other-Postage & Freight		7,880	8,120	8,370	8,620	8,880	9,150	9,430	9,710	10,000	10,300	10,610
Other Expenses - Other-Printing Stationary		1,090	1,120	1,150	1,180	1,220	1,260	1,300	1,340	1,380	1,420	1,460
Other Expenses - Other-Council Rates		17,420	18,230	18,690	19,160	19,640	20,130	20,640	21,160	21,690	22,230	22,780
Other Expenses - Other-Council Water Usage		5,000	6,700	6,880	7,060	7,240	7,420	7,610	7,800	8,000	8,200	8,410
Other Expenses - Internal Overheads Allocations		810,740	839,600	860,580	882,090	904,140	926,750	949,920	973,670	998,010	1,022,950	1,048,520
Other Expenses-Small Plant Charged to Other Funds		16,080	16,910	17,330	17,760	18,200	18,660	19,130	19,610	20,100	20,600	21,120
Internal Plant Charges		24,770	25,390	26,030	26,680	27,350	28,040	28,740	29,460	30,190	30,950	31,720
Depreciation		1,484,500	1,588,500	1,592,460	1,596,430	1,600,410	1,604,400	1,608,400	1,612,410	1,616,430	1,620,460	1,624,500
Total Expenses from Ordinary Activities		5,143,005	5,518,040	5,615,610	5,714,960	5,825,800	5,944,850	6,067,090	6,185,590	6,307,050	6,431,570	6,559,320
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Water Availability		(2,194,984)	(2,294,460)	(2,351,810)	(2,410,610)	(2,470,880)	(2,532,650)	(2,595,970)	(2,660,870)	(2,727,390)	(2,795,570)	(2,865,460)
Fees - Water Usage		(2,205,735)	(2,372,940)	(2,444,260)	(2,505,370)	(2,568,000)	(2,632,200)	(2,698,000)	(2,765,450)	(2,834,590)	(2,905,450)	(2,978,080)
Other - Lease Rental Income		(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Fees-Private Works		(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
Income-Interest-Cash & Investments		(125,000)	(125,000)	(88,360)	(88,360)	(88,360)	(88,360)	(88,360)	(88,360)	(88,360)	(88,360)	(88,360)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-Wa		(67,600)	(67,600)	(67,600)	(67,600)	(67,600)	(67,600)	(67,600)	(67,600)	(67,600)	(67,600)	(67,600)
Grants-Operating-Special Purpose-Water Supplies		(37,400)	(8,960)	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		(4,670,719)	(4,908,960)	(4,992,030)	(5,111,940)	(5,234,840)	(5,360,810)	(5,489,930)	(5,622,280)	(5,757,940)	(5,896,980)	(6,039,500)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		472,286	609,080	623,580	603,020	590,960	584,040	577,160	563,310	549,110	534,590	519,820
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Contrib-Capital-Section 64-Water		(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)
Total Grants and Contributions Provided for Capital Purposes		(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		337,286	474,080	488,580	468,020	455,960	449,040	442,160	428,310	414,110	399,590	384,820

<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	217,010	229,060	241,560	190,020	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	860,810	884,200	897,940	912,010	926,430	941,220	956,380	971,910	987,830	1,004,160	1,020,890
Total Capital Amounts	1,077,820	1,113,260	1,139,500	1,102,030	926,430	941,220	956,380	971,910	987,830	1,004,160	1,020,890
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,484,500)	(1,588,500)	(1,592,460)	(1,596,430)	(1,600,410)	(1,604,400)	(1,608,400)	(1,612,410)	(1,616,430)	(1,620,460)	(1,624,500)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,484,500)	(1,588,500)	(1,592,460)	(1,596,430)	(1,600,410)	(1,604,400)	(1,608,400)	(1,612,410)	(1,616,430)	(1,620,460)	(1,624,500)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(69,394)	(1,160)	35,620	(26,380)	(218,020)	(214,140)	(209,860)	(212,190)	(214,490)	(216,710)	(218,790)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	68,190		(36,640)	24,360	216,360	212,360	208,360	210,360	213,360	213,360	217,360
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(1,204)	(1,160)	(1,020)	(2,020)	(1,660)	(1,780)	(1,500)	(1,830)	(1,130)	(3,350)	(1,430)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Sewerage Services Sewerage Services	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		549,000	600,700	621,240	642,450	664,400	687,110	710,590	730,080	750,130	770,740	791,910
Borrowing Cost - Interest on Overdraft		100	100	100	100	100	100	100	100	100	100	100
Borrowing Cost - Interest on Loans		47,990	39,860	31,380	22,720	13,270	3,090	-	-	-	-	-
Materials - General		402,085	414,695	425,080	435,710	446,590	457,740	469,180	480,910	492,950	505,280	517,910
Contracts - Electrical		5,300	5,300	5,440	5,580	5,720	5,860	6,000	6,160	6,320	6,480	6,640
Consultants - General		6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Legal - General Advice		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Insurance - Property		34,420	35,420	36,300	37,200	38,120	39,070	40,040	41,030	42,050	43,090	44,160
Other Expenses - Electricity		155,800	154,200	158,050	162,010	166,060	170,220	174,470	178,830	183,300	187,880	192,580
Other Expenses - Telephone		2,050	1,975	2,020	2,070	2,120	2,170	2,220	2,270	2,320	2,370	2,420
Other Expenses - Other-Postage & Freight		280	290	300	310	320	330	340	350	360	370	380
Other Expenses - Other-Council Rates		19,850	20,420	20,930	21,450	21,980	22,530	23,100	23,680	24,270	24,870	25,490
Other Expenses - Other-Council Water Usage		11,000	5,000	5,130	5,260	5,390	5,520	5,650	5,790	5,930	6,070	6,210
Other Expenses - Other-Internal Plant Charges		45,250	46,380	47,540	48,730	49,950	51,200	52,480	53,790	55,130	56,510	57,920
Other Expenses - Internal Overheads Allocations		691,300	688,750	705,970	723,630	741,720	760,260	779,270	798,750	818,720	839,190	860,180
Other Expenses-Small Plant Charged to Other Funds		16,080	16,910	17,330	17,760	18,200	18,660	19,130	19,610	20,100	20,600	21,120
Internal Plant Charges		12,920	13,240	13,580	13,920	14,270	14,630	14,990	15,360	15,740	16,140	16,550
Depreciation		921,000	1,008,000	1,010,520	1,013,040	1,015,570	1,018,110	1,020,650	1,023,200	1,025,750	1,028,310	1,030,880
Total Expenses from Ordinary Activities		2,921,425	3,058,240	3,107,910	3,158,940	3,210,780	3,263,600	3,325,210	3,386,910	3,450,170	3,515,000	3,581,450
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Sewer Availability		(2,632,115)	(2,775,365)	(2,916,585)	(2,989,510)	(3,064,270)	(3,140,890)	(3,219,430)	(3,299,910)	(3,382,420)	(3,466,980)	(3,553,670)
Other - Miscellaneous Other - Sundry Income		(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)
Income-Fees-Private Works		(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)
Income-Interest-Cash & Investments		(105,000)	(58,750)	(43,850)	(43,850)	(43,850)	(43,850)	(43,850)	(43,850)	(43,850)	(43,850)	(43,850)
Grants-Operating-Special Purpose-Sewerage Services		(36,300)	(30,100)	(23,650)	(16,950)	(9,840)	(1,310)	-	-	-	-	-
Total Revenue from Ordinary Activities		(2,789,315)	(2,880,115)	(2,999,985)	(3,066,210)	(3,133,860)	(3,201,950)	(3,279,180)	(3,359,660)	(3,442,170)	(3,526,730)	(3,613,420)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		132,110	178,125	107,925	92,730	76,920	61,650	46,030	27,250	8,000	(11,730)	(31,970)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Contrib-Capital-Section 64-Sewer		(44,750)	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		(44,750)	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		87,360	178,125	107,925	92,730	76,920	61,650	46,030	27,250	8,000	(11,730)	(31,970)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		192,640	200,760	209,240	217,900	227,350	177,380	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		640,000	669,690	680,330	691,240	702,420	713,880	725,630	737,670	750,010	762,660	775,630
Total Capital Amounts		832,640	870,450	889,570	909,140	929,770	891,260	725,630	737,670	750,010	762,660	775,630
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(921,000)	(1,008,000)	(1,010,520)	(1,013,040)	(1,015,570)	(1,018,110)	(1,020,650)	(1,023,200)	(1,025,750)	(1,028,310)	(1,030,880)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(921,000)	(1,008,000)	(1,010,520)	(1,013,040)	(1,015,570)	(1,018,110)	(1,020,650)	(1,023,200)	(1,025,750)	(1,028,310)	(1,030,880)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		(1,000)	40,575	(13,025)	(11,170)	(8,880)	(65,200)	(248,990)	(258,280)	(267,740)	(277,380)	(287,220)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	(42,250)	11,050	10,050	7,050	64,050	246,050	256,050	266,050	276,050	286,050
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		(1,000)	(1,675)	(1,975)	(1,120)	(1,830)	(1,150)	(2,940)	(2,230)	(1,690)	(1,330)	(1,170)

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,067,535	1,065,670	1,101,600	1,138,660	1,177,040	1,216,780	1,257,850	1,291,910	1,326,920	1,362,910	1,399,910
Materials - General		207,780	238,480	213,700	219,050	224,540	230,160	235,930	241,830	247,870	254,080	260,410
Contracts - Infrastructure		7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Contracts - Cleaning		69,000	71,100	72,880	74,700	76,570	78,480	80,440	82,450	84,510	86,620	88,790
Contracts - Security		4,800	4,800	4,920	5,040	5,170	5,300	5,430	5,570	5,710	5,850	6,000
Fleet - Operators Wages		98,750	51,500	52,940	54,420	55,940	57,510	59,120	60,780	62,480	64,230	66,030
Fleet - Mechanic Wages		311,652	329,115	338,330	347,800	357,540	367,550	377,840	388,420	399,300	410,480	421,970
Fleet - Repairs by Non Council Entities		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Fleet - Parts		410,000	700,000	717,500	735,440	753,830	772,680	792,000	811,800	832,100	852,900	874,220
Fleet - Tyres		250,000	250,000	256,250	262,660	269,230	275,960	282,860	289,930	297,180	304,610	312,230
Fleet - Oils		40,000	40,000	41,000	42,030	43,080	44,160	45,260	46,390	47,550	48,740	49,960
Fleet - Blades/Cutting Edges		50,000	50,000	51,250	52,530	53,840	55,190	56,570	57,980	59,430	60,920	62,440
Fleet - Miscellaneous		270,000	270,000	276,750	283,670	290,760	298,030	305,480	313,120	320,950	328,970	337,190
Fleet - Accident Expenses		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Fleet - Fuel Costs		1,032,000	900,000	922,500	945,560	969,200	993,430	1,018,270	1,043,730	1,069,820	1,096,570	1,123,980
Fleet - Vehicle Registration Costs		190,000	190,000	194,750	199,620	204,610	209,730	214,970	220,340	225,850	231,500	237,290
Fleet - Insurances		180,300	243,650	249,740	255,980	262,380	268,940	275,660	282,550	289,610	296,850	304,270
Legal - General Advice		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Legal - Other Services		15,000	-	-	-	-	-	-	-	-	-	-
Councillors - Election Expenses		-	135,000	-	-	-	135,000	-	-	-	135,000	-
Insurance - Property		18,870	23,730	24,320	24,930	25,550	26,190	26,840	27,510	28,190	28,900	29,620
Insurance - Councillors & Officers		44,580	45,230	46,360	47,520	48,710	49,930	51,170	52,450	53,760	55,100	56,480
Insurance - Other		18,570	18,690	19,160	19,640	20,130	20,630	21,150	21,670	22,220	22,780	23,350
Other Expenses - Electricity		32,300	31,400	32,190	32,990	33,810	34,650	35,510	36,390	37,300	38,240	39,200
Other Expenses - Gas		9,000	9,500	9,750	10,000	10,250	10,500	10,760	11,030	11,310	11,590	11,880
Other Expenses - Telephone		81,330	83,305	85,400	87,540	89,720	91,960	94,260	96,610	99,010	101,480	104,020
Donations - Cultural Activities		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Contributions - Other		3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300
Other Expenses - Other-Advertising		8,940	9,160	9,390	9,620	9,860	10,110	10,360	10,620	10,890	11,160	11,440
Other Expenses - Other-Postage & Freight		29,500	30,390	31,300	32,240	33,210	34,210	35,240	36,300	37,390	38,510	39,670
Other Expenses - Other-Printing Stationary		30,820	31,740	32,690	33,670	34,680	35,720	36,790	37,890	39,030	40,200	41,410
Other Expenses - Other-Subscriptions		36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450
Other Expenses - Other-Council Rates		21,410	22,070	22,630	23,200	23,780	24,380	24,990	25,610	26,250	26,900	27,570
Other Expenses - Other-Council Water Usage		2,000	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500
Other Expenses - Other-Security		1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Other Expenses - Photocopier Costs		31,830	32,470	33,120	33,780	34,460	35,150	35,850	36,570	37,300	38,050	38,810
Other Expenses-Small Plant Charged to Other Funds		(132,100)	(138,870)	(142,400)	(146,000)	(149,700)	(153,500)	(157,400)	(161,400)	(165,500)	(169,700)	(174,000)
Internal Plant Charges		-	3,000	3,080	3,160	3,240	3,320	3,400	3,490	3,580	3,670	3,760
Depreciation		1,365,000	1,295,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000
Total Expenses from Ordinary Activities		5,850,017	6,129,280	6,159,300	6,287,700	6,419,730	6,690,500	6,695,010	6,830,010	6,968,540	7,245,700	7,256,550
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(5,500)	(5,500)	(5,640)	(5,800)	(6,000)	(6,200)	(6,400)	(6,600)	(6,800)	(7,000)	(7,200)
Income-Other Revenue-Miscellaneous Sales		(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)
Income-Other Revenue-Other-Book Sales		(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Internal - Plant Charges		(5,176,000)	(5,372,250)	(5,305,400)	(5,438,040)	(5,573,990)	(5,713,340)	(5,856,170)	(6,002,570)	(6,152,630)	(6,306,450)	(6,464,110)
Internal - Plant Charges - Private Usage		(5,000)	(5,000)	(5,130)	(5,260)	(5,390)	(5,520)	(5,660)	(5,800)	(5,950)	(6,100)	(6,250)
Total Revenue from Ordinary Activities		(5,187,150)	(5,383,400)	(5,316,820)	(5,449,750)	(5,586,030)	(5,725,710)	(5,868,880)	(6,015,620)	(6,166,030)	(6,320,200)	(6,478,210)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		662,867	745,880	842,480	837,950	833,700	964,790	826,130	814,390	802,510	925,500	778,340

<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	662,867	745,880	842,480	837,950	833,700	964,790	826,130	814,390	802,510	925,500	778,340
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	432,694	578,640	392,115	728,705	613,975	526,275	484,360	707,385	626,550	770,860	718,500
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Small Plant Purchases	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Acquisition of Assets - Light Plant Purchases	903,000	985,000	649,230	662,210	675,450	688,950	702,720	716,770	731,100	745,720	903,000
Acquisition of Assets - Heavy Plant Purchases	1,593,000	1,921,000	577,000	2,635,000	1,890,000	1,339,510	927,000	1,657,500	2,737,500	1,930,500	1,593,000
Acquisition of Assets - Workshop Equipment	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Acquisition of Assets - Office Furniture & Fittings	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
Acquisition of Assets - Art Price	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Acquisition of Assets - Art Gallery Improvements	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Acquisition of Assets - strategic Capital Infrastructure Funding Program	480,000	360,000	265,000	280,000	300,000	185,000	340,000	360,000	385,000	280,000	415,000
Total Capital Amounts	3,543,394	3,979,340	2,018,045	4,440,615	3,614,125	2,874,435	2,588,780	3,576,355	4,614,850	3,861,780	3,764,200
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,365,000)	(1,295,000)	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)
Carrying amount of Assets Sold	(432,694)	(578,640)	(392,115)	(728,705)	(613,975)	(526,275)	(484,360)	(707,385)	(626,550)	(770,860)	(718,500)
Total Non-Cash Items	(1,797,694)	(1,873,640)	(1,757,115)	(2,093,705)	(1,978,975)	(1,891,275)	(1,849,360)	(2,072,385)	(1,991,550)	(2,135,860)	(2,083,500)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	2,408,567	2,851,580	1,103,410	3,184,860	2,468,850	1,947,950	1,565,550	2,318,360	3,425,810	2,651,420	2,459,040
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	(331,000)	(681,900)	567,885	(1,056,705)	(456,825)	(1,985)	376,440	(112,685)	(1,247,450)	(269,460)	(99,300)
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	2,077,567	2,169,680	1,671,295	2,128,155	2,012,025	1,945,965	1,941,990	2,205,675	2,178,360	2,381,960	2,359,740

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Public Order & Safety Fire Serv Levy,Fire Protect,Emerg Serv	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		5,500	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Materials - General		365,890	350,670	357,400	364,420	371,620	378,980	386,530	394,280	402,240	410,370	418,690
Contracts - Electrical		200	200	210	220	230	240	250	260	270	280	290
Contracts - Cleaning		9,700	9,900	10,150	10,400	10,660	10,920	11,190	11,470	11,750	12,050	12,360
Contracts - Other		16,000	14,450	14,820	15,200	15,590	15,990	16,390	16,800	17,220	17,650	18,090
Contracts - Security		800	800	820	840	860	880	900	920	940	960	980
Insurance - Property		1,390	1,170	1,200	1,230	1,260	1,290	1,320	1,350	1,380	1,410	1,440
Other Expenses - Electricity		20,850	20,500	21,030	21,570	22,120	22,680	23,250	23,830	24,420	25,030	25,660
Other Expenses - Telephone		10,130	9,410	9,640	9,880	10,120	10,370	10,620	10,880	11,140	11,410	11,680
Other Expenses - Emergency Services Levy		351,780	405,000	415,120	425,490	436,130	447,040	458,220	469,680	481,420	493,450	505,790
Other Expenses - Other-Advertising		500	500	510	520	530	540	550	560	570	580	590
Other Expenses - Other-Printing Stationary		420	420	430	440	450	460	470	480	490	500	520
Other Expenses - Other-Council Rates		12,250	12,700	13,020	13,340	13,670	14,000	14,350	14,710	15,070	15,440	15,810
Other Expenses - Other-Council Water Usage		1,700	1,700	1,760	1,820	1,880	1,940	2,000	2,060	2,120	2,180	2,240
Depreciation		235,550	262,050	262,170	262,290	262,410	262,530	262,650	262,770	262,890	263,010	263,130
Total Expenses from Ordinary Activities		1,032,660	1,093,470	1,112,280	1,131,660	1,151,530	1,171,860	1,192,690	1,214,050	1,235,920	1,258,320	1,281,270
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-NSW Rural Fire Service		(175,500)	(173,530)	(176,610)	(179,770)	(182,990)	(186,300)	(189,670)	(193,140)	(196,680)	(200,330)	(204,050)
Total Revenue from Ordinary Activities		(175,500)	(173,530)	(176,610)	(179,770)	(182,990)	(186,300)	(189,670)	(193,140)	(196,680)	(200,330)	(204,050)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		857,160	919,940	935,670	951,890	968,540	985,560	1,003,020	1,020,910	1,039,240	1,057,990	1,077,220
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants-Capital-Special Purpose-NSW Rural Fire Service		(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)
Total Grants and Contributions Provided for Capital Purposes		(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		659,760	722,540	738,270	754,490	771,140	788,160	805,620	823,510	841,840	860,590	879,820
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Equipment Issues		197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400
Acquisition of Assets - SES Building Upgrades		7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150
Total Capital Amounts		204,550	204,550	204,550	204,550	204,550	204,550	204,550	204,550	204,550	204,550	204,550
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(235,550)	(262,050)	(262,170)	(262,290)	(262,410)	(262,530)	(262,650)	(262,770)	(262,890)	(263,010)	(263,130)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(235,550)	(262,050)	(262,170)	(262,290)	(262,410)	(262,530)	(262,650)	(262,770)	(262,890)	(263,010)	(263,130)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		628,760	665,040	680,650	696,750	713,280	730,180	747,520	765,290	783,500	802,130	821,240
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		628,760	665,040	680,650	696,750	713,280	730,180	747,520	765,290	783,500	802,130	821,240

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Recreation & Culture Other Cultural Services	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		790	820	850	880	910	940	970	1,000	1,030	1,060	1,090
Materials - General		10,710	10,980	11,250	11,540	11,830	12,130	12,430	12,740	13,060	13,380	13,710
Contracts - Cleaning		530	540	550	560	570	580	590	600	620	640	660
Insurance - Property		950	970	990	1,010	1,030	1,050	1,070	1,090	1,110	1,130	1,150
Other Expenses - Electricity		2,100	1,300	1,330	1,360	1,390	1,420	1,460	1,500	1,540	1,580	1,620
Donations - Donation Program		14,050	14,050	14,050	14,050	14,050	14,050	14,050	14,050	14,050	14,050	14,050
Donations - Cultural Activities		58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250
Donations - Sports Assistance Scheme		19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500
General - Membership to Associations		12,210	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900	12,900
Depreciation		11,000	21,000	21,030	21,060	21,090	21,120	21,150	21,180	21,210	21,240	21,270
Total Expenses from Ordinary Activities		130,090	140,310	140,700	141,110	141,520	141,940	142,370	142,810	143,270	143,730	144,200
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		130,090	140,310	140,700	141,110	141,520	141,940	142,370	142,810	143,270	143,730	144,200
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		130,090	140,310	140,700	141,110	141,520	141,940	142,370	142,810	143,270	143,730	144,200
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(11,000)	(21,000)	(21,030)	(21,060)	(21,090)	(21,120)	(21,150)	(21,180)	(21,210)	(21,240)	(21,270)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(11,000)	(21,000)	(21,030)	(21,060)	(21,090)	(21,120)	(21,150)	(21,180)	(21,210)	(21,240)	(21,270)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		119,090	119,310	119,670	120,050	120,430	120,820	121,220	121,630	122,060	122,490	122,930
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		119,090	119,310	119,670	120,050	120,430	120,820	121,220	121,630	122,060	122,490	122,930

Division	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Business Services											
Function:	Recreation & Culture	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
Sub Function	Other Sport & Recreation											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs	990	990	1,020	1,050	1,080	1,110	1,140	1,170	1,200	1,230	1,260	
Materials - General	42,360	60,420	61,930	63,490	65,080	66,710	68,380	70,080	71,840	73,640	75,480	
Contracts - Sport & Recreational Facilities	5,200	-	-	-	-	-	-	-	-	-	-	
Insurance - Property	790	1,090	1,110	1,130	1,150	1,170	1,190	1,220	1,260	1,300	1,340	
Other Expenses - Electricity	9,900	9,900	10,150	10,400	10,660	10,930	11,200	11,480	11,770	12,060	12,360	
Other Expenses - Telephone	515	-	-	-	-	-	-	-	-	-	-	
Other Expenses - Internet	1,640	2,155	2,210	2,270	2,330	2,390	2,450	2,510	2,570	2,630	2,700	
Donations - Donation Program	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
Other Expenses - Other-Council Rates	1,100	1,130	1,160	1,190	1,220	1,250	1,280	1,310	1,340	1,370	1,400	
Other Expenses - Other-Council Water Usage	6,000	5,180	5,310	5,440	5,580	5,720	5,860	6,010	6,160	6,310	6,470	
Depreciation	-	-	-	-	-	-	-	-	-	-	-	
Total Expenses from Ordinary Activities		72,495	84,865	86,890	88,970	91,100	93,280	95,500	97,780	100,140	102,540	105,010
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Contrib-Operating-Other-Tourism	(62,545)	(62,545)	(64,120)	(65,730)	(67,380)	(69,070)	(70,790)	(72,550)	(74,370)	(76,220)	(78,130)	
Total Revenue from Ordinary Activities		(62,545)	(62,545)	(64,120)	(65,730)	(67,380)	(69,070)	(70,790)	(72,550)	(74,370)	(76,220)	(78,130)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		9,950	22,320	22,770	23,240	23,720	24,210	24,710	25,230	25,770	26,320	26,880
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants-Capital-Special Purpose-Other Sport & Recreation	-	(4,500,000)	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	(4,500,000)	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		9,950	(4,477,680)	22,770	23,240	23,720	24,210	24,710	25,230	25,770	26,320	26,880
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Copeton Northern Foreshores	-	4,500,000	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	4,500,000	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		9,950	22,320	22,770	23,240	23,720	24,210	24,710	25,230	25,770	26,320	26,880
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		9,950	22,320	22,770	23,240	23,720	24,210	24,710	25,230	25,770	26,320	26,880

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Transport & Communication Aerodromes	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		25,480	26,190	26,920	27,670	28,440	29,230	30,040	30,890	31,760	32,650	33,570
Materials - General		83,720	85,810	87,950	90,150	92,410	94,720	97,090	99,520	102,000	104,550	107,170
Contracts - Cleaning		10,600	10,900	11,170	11,450	11,740	12,030	12,330	12,640	12,960	13,280	13,610
Contracts - Security		1,600	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900	1,950	2,000
Insurance - Property		2,220	2,280	2,340	2,400	2,460	2,520	2,580	2,640	2,700	2,770	2,840
Other Expenses - Electricity		4,300	3,400	3,490	3,580	3,670	3,760	3,860	3,960	4,060	4,160	4,260
Other Expenses - Telephone		5,640	5,125	5,250	5,380	5,510	5,650	5,790	5,930	6,080	6,230	6,390
Other Expenses - Other-Council Rates		10,660	10,980	11,250	11,530	11,820	12,120	12,430	12,740	13,060	13,390	13,730
Other Expenses - Other-Council Water Usage		1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Depreciation		89,200	231,500	232,060	232,620	233,190	233,760	234,330	234,900	235,470	236,040	236,610
Total Expenses from Ordinary Activities		234,420	378,785	383,100	387,520	392,050	396,670	401,400	406,250	411,200	416,260	421,450
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		234,420	378,785	383,100	387,520	392,050	396,670	401,400	406,250	411,200	416,260	421,450
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		234,420	378,785	383,100	387,520	392,050	396,670	401,400	406,250	411,200	416,260	421,450
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(89,200)	(231,500)	(232,060)	(232,620)	(233,190)	(233,760)	(234,330)	(234,900)	(235,470)	(236,040)	(236,610)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(89,200)	(231,500)	(232,060)	(232,620)	(233,190)	(233,760)	(234,330)	(234,900)	(235,470)	(236,040)	(236,610)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		145,220	147,285	151,040	154,900	158,860	162,910	167,070	171,350	175,730	180,220	184,840
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		145,220	147,285	151,040	154,900	158,860	162,910	167,070	171,350	175,730	180,220	184,840

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Economic Affairs Other Economic Affairs	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		404,480	398,235	410,880	423,920	437,400	451,310	465,670	478,440	491,580	505,080	518,960
Materials - General		584,600	554,090	530,237	543,506	557,074	570,992	585,272	599,893	612,653	625,723	639,133
Contracts - Cleaning		38,100	33,900	34,750	35,620	36,510	37,420	38,350	39,310	40,300	41,310	42,340
Contracts - Security		15,600	16,100	16,510	16,920	17,340	17,770	18,210	18,660	19,120	19,590	20,080
Insurance - Property		24,650	27,180	27,850	28,550	29,260	29,990	30,730	31,500	32,290	33,080	33,900
Other Expenses - Electricity		11,500	10,600	10,870	11,150	11,430	11,720	12,020	12,320	12,630	12,950	13,270
Other Expenses - Gas		1,500	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500
Other Expenses - Telephone		7,025	5,690	5,830	5,970	6,110	6,270	6,430	6,590	6,760	6,930	7,110
Contributions - Other		21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600
Other Expenses - Other-Bank Fees		1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Other Expenses - Other-Advertising		2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500	2,560	2,620
Other Expenses - Other-Postage & Freight		280	290	300	310	320	330	340	350	360	370	380
Other Expenses - Other-Printing Stationary		1,400	1,440	1,480	1,520	1,570	1,620	1,670	1,720	1,770	1,820	1,870
Other Expenses - Other-Subscriptions		730	730	730	730	730	730	730	730	730	730	730
Other Expenses - Other-Council Rates		205,635	219,910	225,420	231,050	236,820	242,740	248,810	255,020	261,400	267,940	274,630
Other Expenses - Other-Council Water Usage		11,750	14,750	15,120	15,500	15,890	16,290	16,710	17,130	17,560	18,000	18,450
Other Expenses - Photocopier Costs		2,120	2,160	2,200	2,240	2,280	2,330	2,380	2,430	2,480	2,530	2,580
Depreciation		71,100	78,150	78,350	78,550	78,750	78,950	79,150	79,350	79,550	79,750	79,950
Total Expenses from Ordinary Activities		1,405,520	1,390,325	1,387,727	1,422,836	1,458,894	1,495,982	1,534,112	1,571,203	1,607,063	1,643,803	1,681,503
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(121,150)	(95,460)	(97,850)	(100,300)	(102,810)	(105,380)	(108,020)	(110,720)	(113,480)	(116,330)	(119,240)
Income-Other Revenue-Other-Tourism		(121,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)
Total Revenue from Ordinary Activities		(242,530)	(166,840)	(169,230)	(171,680)	(174,190)	(176,760)	(179,400)	(182,100)	(184,860)	(187,710)	(190,620)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,162,990	1,223,485	1,218,497	1,251,156	1,284,704	1,319,222	1,354,712	1,389,103	1,422,203	1,456,093	1,490,883
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,162,990	1,223,485	1,218,497	1,251,156	1,284,704	1,319,222	1,354,712	1,389,103	1,422,203	1,456,093	1,490,883
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(71,100)	(78,150)	(78,350)	(78,550)	(78,750)	(78,950)	(79,150)	(79,350)	(79,550)	(79,750)	(79,950)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(71,100)	(78,150)	(78,350)	(78,550)	(78,750)	(78,950)	(79,150)	(79,350)	(79,550)	(79,750)	(79,950)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		1,091,890	1,145,335	1,140,147	1,172,606	1,205,954	1,240,272	1,275,562	1,309,753	1,342,653	1,376,343	1,410,933
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		1,091,890	1,145,335	1,140,147	1,172,606	1,205,954	1,240,272	1,275,562	1,309,753	1,342,653	1,376,343	1,410,933

<div>DivisionCorporate and Economic Services</div> <div>Branch(Dept):Executive Services</div> <div>Function:Governance</div> <div>Sub FunctionGovernance</div>		CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		8,000	6,530	6,530	6,530	6,530	6,530	6,530	6,530	6,530	6,530	6,530
Materials - General		3,860	3,960	4,060	4,160	4,260	4,360	4,460	4,580	4,700	4,820	4,940
Councillors - Mayoral Fee		25,880	26,530	27,190	27,870	28,570	29,280	30,010	30,760	31,530	32,320	33,130
Councillors - Councillors Fees		106,720	109,390	112,120	114,920	117,790	120,730	123,750	126,840	130,010	133,260	136,590
Councillors - Councillors (include Mayor) Expenses		32,880	33,700	34,540	35,400	36,290	37,200	38,130	39,080	40,060	41,060	42,090
Councillors - Delegates Expenses		45,210	46,340	47,500	48,690	49,910	51,160	52,440	53,750	55,090	56,470	57,880
Councillors - Travelling & Accommodation		22,040	22,590	23,150	23,730	24,320	24,930	25,550	26,190	26,840	27,510	28,200
Other Expenses - Telephone		2,460	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	1,920
Other Expenses - Other-Advertising		1,820	1,870	1,920	1,970	2,020	2,070	2,120	2,170	2,220	2,280	2,340
Other Expenses - Other-Printing Stationary		1,260	1,300	1,340	1,380	1,420	1,460	1,500	1,550	1,600	1,650	1,700
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		250,130	253,750	259,930	266,270	272,770	279,420	286,230	293,230	300,400	307,770	315,320
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		250,130	253,750	259,930	266,270	272,770	279,420	286,230	293,230	300,400	307,770	315,320
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		250,130	253,750	259,930	266,270	272,770	279,420	286,230	293,230	300,400	307,770	315,320
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		250,130	253,750	259,930	266,270	272,770	279,420	286,230	293,230	300,400	307,770	315,320
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		250,130	253,750	259,930	266,270	272,770	279,420	286,230	293,230	300,400	307,770	315,320

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Corporate and Economic Services	Executive Services	Administration	Administration							
	CURRENT	PROPOSED BUDGET									
	BUDGET										
	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	1,307,010	1,339,925	1,371,570	1,404,160	1,437,760	1,472,440	1,508,190	1,541,140	1,574,990	1,609,780	1,645,550
Materials - General	16,090	16,120	16,550	16,980	17,410	17,940	18,470	19,000	19,530	20,060	20,590
Consultants - General	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Insurance - Other	4,980	4,570	4,680	4,800	4,920	5,040	5,170	5,300	5,430	5,570	5,710
Other Expenses - Telephone	870	4,310	4,420	4,530	4,640	4,760	4,880	5,000	5,120	5,250	5,380
Donations - Donation Program	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850
Donations - Other	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Other Expenses - Other-Advertising	330	340	350	360	370	380	390	400	410	420	430
Other Expenses - Other-Postage & Freight	280	290	300	310	320	330	340	350	360	370	380
Other Expenses - Other-Printing Stationary	780	800	820	840	870	900	930	960	990	1,020	1,050
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	1,376,690	1,412,705	1,445,040	1,478,330	1,512,640	1,548,140	1,584,720	1,618,500	1,653,180	1,688,820	1,725,440
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	1,376,690	1,412,705	1,445,040	1,478,330	1,512,640	1,548,140	1,584,720	1,618,500	1,653,180	1,688,820	1,725,440
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	1,376,690	1,412,705	1,445,040	1,478,330	1,512,640	1,548,140	1,584,720	1,618,500	1,653,180	1,688,820	1,725,440
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Energy Efficiency Program	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Acquisition of Assets - Community Building Partnership Program	60,000	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Minor Community Infrastructure Assets	180,000	180,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Capital Amounts	280,000	220,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>											
	1,656,690	1,632,705	1,585,040	1,618,330	1,652,640	1,688,140	1,724,720	1,758,500	1,793,180	1,828,820	1,865,440
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>											
	1,656,690	1,632,705	1,585,040	1,618,330	1,652,640	1,688,140	1,724,720	1,758,500	1,793,180	1,828,820	1,865,440

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Financial Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs	(647,090)	(666,275)	(699,220)	(733,450)	(769,010)	(805,950)	(844,350)	(868,500)	(893,335)	(918,875)	(945,105)	
Borrowing Cost - Interest on Overdraft	500	500	500	500	500	500	500	500	500	500	500	
Materials - General	43,680	44,660	45,790	46,940	48,110	49,300	50,530	51,790	53,090	54,410	55,750	
Contracts - Electrical	400	400	410	420	430	440	450	460	470	480	490	
Contracts - Cleaning	26,300	27,100	27,780	28,470	29,180	29,910	30,660	31,430	32,220	33,030	33,860	
Contracts - Other	3,100	3,100	3,180	3,260	3,340	3,420	3,510	3,600	3,690	3,780	3,870	
Contracts - Security	4,800	4,800	4,920	5,040	5,170	5,300	5,430	5,570	5,710	5,850	6,000	
Consultants - General	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
Audit Services-Audit Services	96,380	100,000	102,510	105,070	107,690	110,380	113,140	115,970	118,860	121,830	124,880	
Audit Services - Other Audit Services	-	-	-	-	-	-	-	-	-	-	-	
Other Expenses - Bad & Doubtful Debts	3,130	3,140	3,150	3,160	3,170	3,180	3,190	3,200	3,210	3,220	3,230	
Insurance - Property	10,580	10,670	10,940	11,210	11,490	11,780	12,070	12,370	12,680	13,000	13,320	
Other Expenses - Electricity	11,800	11,000	11,280	11,570	11,860	12,160	12,470	12,780	13,100	13,430	13,760	
Other Expenses - Gas	1,000	500	510	520	530	540	550	560	570	580	590	
Other Expenses - Telephone	13,535	8,200	8,400	8,620	8,840	9,060	9,280	9,520	9,760	10,000	10,250	
Other Expenses - Other-Bank Fees	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	
Other Expenses - Other-Valuation Fees	68,300	70,010	71,760	73,550	75,390	77,270	79,200	81,180	83,210	85,290	87,420	
Other Expenses - Other-Advertising	5,600	5,740	5,880	6,030	6,180	6,330	6,490	6,650	6,820	6,990	7,160	
Other Expenses - Other-Postage & Freight	17,210	17,730	18,260	18,810	19,370	19,950	20,550	21,170	21,810	22,460	23,130	
Other Expenses - Other-Printing Stationary	26,200	26,980	27,790	28,630	29,490	30,380	31,290	32,230	33,190	34,190	35,220	
Other Expenses - Other-Council Rates	9,420	9,610	9,850	10,100	10,350	10,610	10,880	11,150	11,430	11,710	12,000	
Other Expenses - Other-Council Water Usage	3,250	4,000	4,110	4,220	4,330	4,440	4,550	4,670	4,790	4,910	5,030	
Other Expenses - Internal Overheads Allocations	(1,724,270)	(1,774,560)	(1,818,910)	(1,864,390)	(1,910,970)	(1,958,760)	(2,007,730)	(2,057,920)	(2,109,390)	(2,162,120)	(2,216,180)	
Other Expenses-Small Plant Charged to Other Funds	10,110	10,630	10,900	11,170	11,450	11,740	12,030	12,330	12,640	12,960	13,280	
Depreciation	400,650	409,150	409,490	409,830	410,170	410,510	410,850	411,190	411,530	411,880	412,230	
Total Expenses from Ordinary Activities	(1,570,365)	(1,627,865)	(1,695,670)	(1,765,670)	(1,837,890)	(1,912,460)	(1,989,410)	(2,053,050)	(2,118,395)	(2,185,445)	(2,254,265)	
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Certificates - 603 Certificates	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	
Income-Other Revenue-Other-Plan Printing Sale of Maps	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	
Income-Other Revenue-Other-Sales Old Materials	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	
Income-Other Revenue-Other-Others	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	
Rates	(13,601,199)	(13,994,005)	(14,343,873)	(14,702,475)	(15,070,029)	(15,446,773)	(15,832,944)	(16,228,783)	(16,634,490)	(17,050,350)	(17,476,610)	
Fees - Storm Water	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	
Interest - Ordinary Rates	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	
Other -Legal Fees Recovery	(2,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	(12,500)	
Grants - Financial Assistance Grant	(3,990,775)	(4,134,046)	(4,216,730)	(4,301,060)	(4,387,080)	(4,474,830)	(4,564,320)	(4,655,610)	(4,748,720)	(4,843,690)	(4,940,570)	
Grants - Pensioners Rebate Subsidy	(182,490)	(186,940)	(191,350)	(195,880)	(200,515)	(205,270)	(210,140)	(214,850)	(220,240)	(225,480)	(230,850)	
Income-Interest-Cash & Investments	(879,000)	(655,405)	(439,000)	(439,000)	(439,000)	(439,000)	(439,000)	(439,000)	(439,000)	(439,000)	(439,000)	
Total Revenue from Ordinary Activities	(18,700,914)	(19,027,846)	(19,248,403)	(19,695,865)	(20,154,074)	(20,623,323)	(21,103,854)	(21,595,693)	(22,099,900)	(22,615,970)	(23,144,480)	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(20,271,279)	(20,655,711)	(20,944,073)	(21,461,535)	(21,991,964)	(22,535,783)	(23,093,264)	(23,648,743)	(24,218,295)	(24,801,415)	(25,398,745)	

<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(20,271,279)	(20,655,711)	(20,944,073)	(21,461,535)	(21,991,964)	(22,535,783)	(23,093,264)	(23,648,743)	(24,218,295)	(24,801,415)
<u>CAPITAL AMOUNTS</u>										
Repayment of Loans	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>										
Depreciation	(400,650)	(409,150)	(409,490)	(409,830)	(410,170)	(410,510)	(410,850)	(411,190)	(411,530)	(411,880)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(400,650)	(409,150)	(409,490)	(409,830)	(410,170)	(410,510)	(410,850)	(411,190)	(411,530)	(411,880)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(20,671,929)	(21,064,861)	(21,353,563)	(21,871,365)	(22,402,134)	(22,946,293)	(23,504,114)	(24,059,933)	(24,629,825)	(25,213,295)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>										
Net Transfers to/(from) Internally Restricted Assets	36,710	(123,595)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(20,635,219)	(21,188,456)	(21,503,563)	(22,021,365)	(22,552,134)	(23,096,293)	(23,654,114)	(24,209,933)	(24,779,825)	(25,363,295)

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Information Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		507,650	529,415	546,330	563,760	581,750	600,330	619,500	636,710	654,380	672,570	691,250
Materials - General		507,770	520,450	533,450	546,780	560,450	574,480	588,840	603,550	618,640	634,110	649,950
Contracts - IT Maintenance & Support		170,150	174,400	178,760	183,230	187,810	192,510	197,320	202,250	207,310	212,490	217,800
Contracts - Security		1,090	1,120	1,150	1,180	1,210	1,240	1,270	1,300	1,330	1,360	1,390
Insurance - Property		30	30	30	30	30	30	30	30	30	30	30
Other Expenses - Telephone		36,040	30,960	31,740	32,540	33,360	34,190	35,050	35,920	36,830	37,750	38,690
Other Expenses - Internet		26,650	64,980	66,600	68,270	69,980	71,730	73,520	75,360	77,240	79,170	81,150
Other Expenses - Other-Postage & Freight		280	290	300	310	320	330	340	350	360	370	380
Other Expenses - Other-Printing Stationary		3,390	3,490	3,590	3,700	3,810	3,920	4,040	4,160	4,280	4,410	4,540
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		1,253,050	1,325,135	1,361,950	1,399,800	1,438,720	1,478,760	1,519,910	1,559,630	1,600,400	1,642,260	1,685,180
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,253,050	1,325,135	1,361,950	1,399,800	1,438,720	1,478,760	1,519,910	1,559,630	1,600,400	1,642,260	1,685,180
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,253,050	1,325,135	1,361,950	1,399,800	1,438,720	1,478,760	1,519,910	1,559,630	1,600,400	1,642,260	1,685,180
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Computer Equipment		147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
Total Capital Amounts		147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		1,400,540	1,472,625	1,509,440	1,547,290	1,586,210	1,626,250	1,667,400	1,707,120	1,747,890	1,789,750	1,832,670
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		1,400,540	1,472,625	1,509,440	1,547,290	1,586,210	1,626,250	1,667,400	1,707,120	1,747,890	1,789,750	1,832,670

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Information Services Recreation & Culture Public Libraries	CURRENT BUDGET	PROPOSED BUDGET									
		2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		567,885	585,135	604,420	624,340	644,930	666,220	688,200	707,050	726,410	746,300	766,770
Materials - General		86,310	105,495	108,150	110,860	113,650	116,490	119,410	122,390	125,450	128,590	131,810
Contracts - Cleaning		31,700	32,700	33,520	34,360	35,220	36,100	37,000	37,930	38,880	39,850	40,850
Contracts - IT Maintenance & Support		-	7,270	7,450	7,640	7,830	8,030	8,230	8,440	8,650	8,870	9,090
Contracts - Security		4,800	4,800	4,920	5,040	5,170	5,300	5,430	5,570	5,710	5,850	6,000
Insurance - Property		13,000	13,050	13,370	13,700	14,040	14,400	14,760	15,130	15,510	15,900	16,300
Other Expenses - Electricity		22,000	24,000	24,600	25,220	25,850	26,500	27,160	27,840	28,540	29,250	29,980
Other Expenses - Telephone		6,050	3,590	3,680	3,770	3,860	3,960	4,060	4,160	4,260	4,370	4,480
Other Expenses - Internet		4,100	2,565	2,630	2,700	2,770	2,840	2,910	2,980	3,050	3,130	3,210
Other Expenses - Other-Advertising		3,010	3,090	3,170	3,250	3,330	3,410	3,500	3,590	3,680	3,770	3,860
Other Expenses - Other-Postage & Freight		11,410	9,000	9,270	9,550	9,840	10,140	10,440	10,750	11,070	11,400	11,740
Other Expenses - Other-Printing Stationary		9,180	7,000	7,210	7,430	7,650	7,880	8,120	8,360	8,610	8,870	9,140
Other Expenses - Other-Council Rates		2,340	2,510	2,570	2,630	2,700	2,770	2,840	2,910	2,980	3,050	3,130
Other Expenses - Other-Council Water Usage		1,500	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900	1,950	2,000
Other Expenses - Photocopier Costs		9,380	8,000	8,160	8,320	8,490	8,660	8,830	9,010	9,190	9,370	9,560
Other Expenses - Internal Overheads Allocations		149,630	157,680	161,620	165,660	169,800	174,050	178,400	182,860	187,430	192,120	196,920
Depreciation		125,800	178,700	178,830	178,960	179,090	179,220	179,350	179,480	179,610	179,740	179,870
Total Expenses from Ordinary Activities		1,048,095	1,146,185	1,175,210	1,205,110	1,235,940	1,267,730	1,300,440	1,330,300	1,360,930	1,392,380	1,424,710
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Library		(19,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)
Total Revenue from Ordinary Activities		(19,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)	(18,800)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,028,295	1,127,385	1,156,410	1,186,310	1,217,140	1,248,930	1,281,640	1,311,500	1,342,130	1,373,580	1,405,910
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants - Library - Capital Grant		(56,500)	(66,270)	(67,930)	(69,630)	(71,370)	(73,150)	(74,980)	(76,860)	(78,790)	(80,760)	(82,780)
Total Grants and Contributions Provided for Capital Purposes		(56,500)	(66,270)	(67,930)	(69,630)	(71,370)	(73,150)	(74,980)	(76,860)	(78,790)	(80,760)	(82,780)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		971,795	1,061,115	1,088,480	1,116,680	1,145,770	1,175,780	1,206,660	1,234,640	1,263,340	1,292,820	1,323,130
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Books & Materials		124,190	126,630	129,130	131,680	134,300	136,980	139,730	142,550	145,440	148,390	151,430
Total Capital Amounts		124,190	126,630	129,130	131,680	134,300	136,980	139,730	142,550	145,440	148,390	151,430
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(125,800)	(178,700)	(178,830)	(178,960)	(179,090)	(179,220)	(179,350)	(179,480)	(179,610)	(179,740)	(179,870)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(125,800)	(178,700)	(178,830)	(178,960)	(179,090)	(179,220)	(179,350)	(179,480)	(179,610)	(179,740)	(179,870)
CONSOLIDATED NET (PROFIT)/LOSS		970,185	1,009,045	1,038,780	1,069,400	1,100,980	1,133,540	1,167,040	1,197,710	1,229,170	1,261,470	1,294,690
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		970,185	1,009,045	1,038,780	1,069,400	1,100,980	1,133,540	1,167,040	1,197,710	1,229,170	1,261,470	1,294,690

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Corporate and Economic Services</div> <div>Information Services</div> <div>Recreation & Culture</div> <div>Art Galleries</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	70,140	70,260	72,530	74,870	77,290	79,780	82,350	84,660	87,040	89,480	91,990
Other Expenses - Gas	250	250	260	270	280	290	300	310	320	330	340
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	70,390	70,510	72,790	75,140	77,570	80,070	82,650	84,970	87,360	89,810	92,330
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	70,390	70,510	72,790	75,140	77,570	80,070	82,650	84,970	87,360	89,810	92,330
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	70,390	70,510	72,790	75,140	77,570	80,070	82,650	84,970	87,360	89,810	92,330
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	70,390	70,510	72,790	75,140	77,570	80,070	82,650	84,970	87,360	89,810	92,330
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	70,390	70,510	72,790	75,140	77,570	80,070	82,650	84,970	87,360	89,810	92,330

END OF DOCUMENT

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