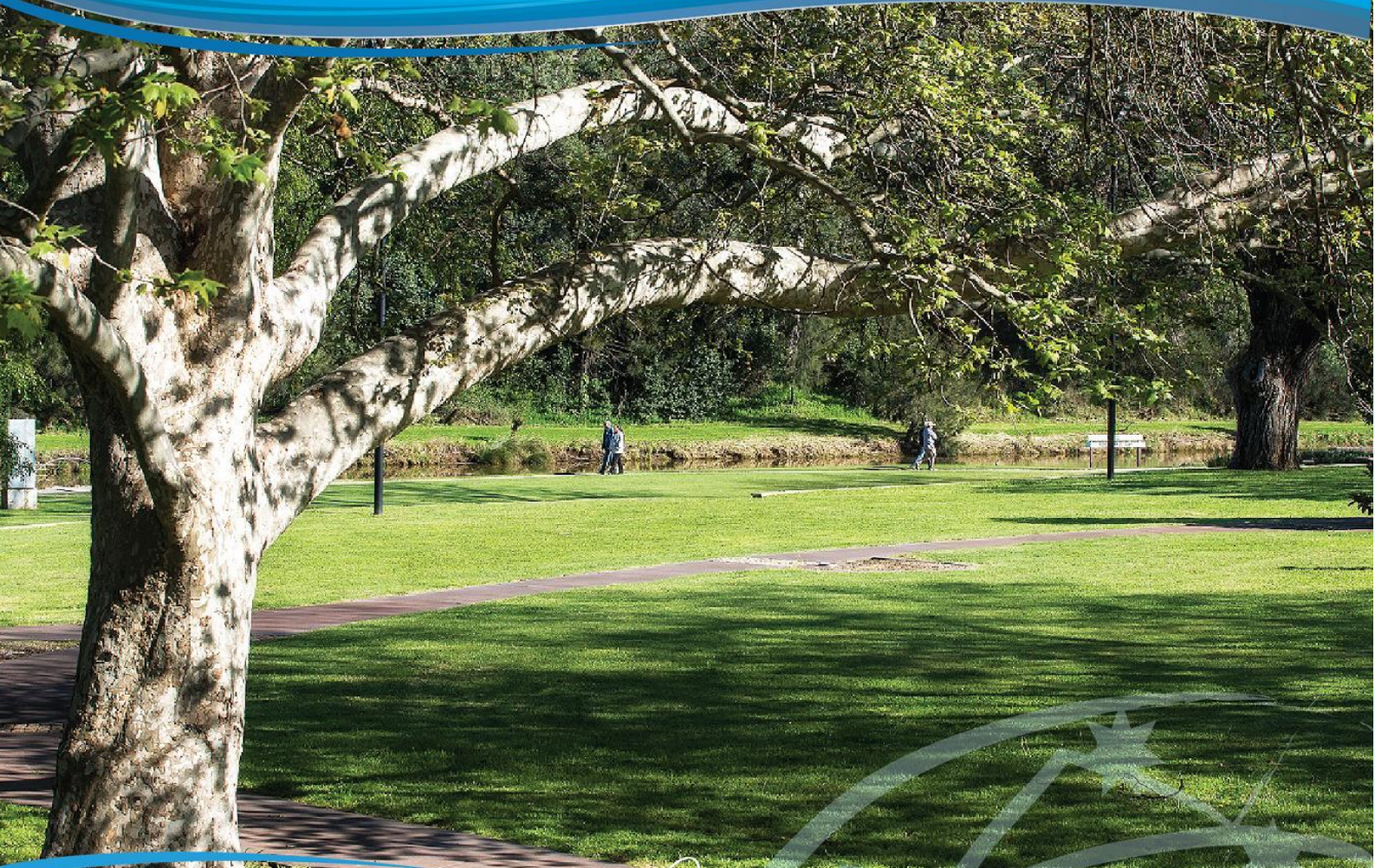




INVERELL
SHIRE COUNCIL

Long Term Financial Plan

2019-2029



A community for everyone

Contents

Introduction	3
Financial Objectives.....	4
Structure of the LTFP	6
SECTION 1	8
Current Financial and Operational Position of Council	8
Matters impacting Council's current and estimated future Financial Position:	10
SECTION 2	13
Performance Measures	13
Service Levels and Existing Infrastructure Assets	16
Risk Management.....	16
SECTION 3	18
Financial Assumptions	18
Revenue Assumptions	18
Expenditure Assumptions	19
SECTION 4	24
Financial Position.....	24
Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds.....	25
Cash Flow Statement	27
Financial Performance Indicators	28
Financial Results – Combined Funds (General, Water and Sewer)	29
Key Financial Reports from Applying the Financial Assumptions for the General Fund Only	30
Balance Sheet	31
Financial Performance Indicators	33
Financial Results – General Fund	34
Sensitivity Analysis	35
Long Term Financial Plan Review	35
SECTION 5	37
Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds by Function and Sub-function	37
Summary of Budget Position by Function - 10 Year Financial Projections	37
Summary of Budget Position by Sub-Function – 10 Year Financial Projections	38

Introduction

The preparation of a Long Term Financial Plan (LTFP) is a requirement under the NSW Office of Local Government's, Integrated Planning and Reporting Guidelines, 2013.

The LTFP supports Council's Community Strategic Plan and Delivery Program, and forms part of Council's Resourcing Strategy, along with Council's Asset Management Plan and Workforce Management Plan. The LTFP covers the 10 year period commencing 1 July, 2019 with the purpose of making clear the financial direction of Council, as well as the impact of that direction on achieving priorities set out in the Community Strategic Plan.

This LTFP has been prepared on the basis of Council's adopted and IPART approved Fit for the Future (FFF) Roadmap, Council's Delivery Program and the 2019/2020 Operational Plan and Budget which is the base year of the LTFP. The future year's budget allocations in the LTFP are based on a range of forecasted assumptions used to determine:

- Future revenue and expenditure (Income Statement)
- A projection for a range of key FFF Benchmarks as required under the State Government's Local Government FFF Program, and also key Financial Indicators as developed by the NSW Treasury Corporation (TCorp) review into the Financial Sustainability of NSW Councils (January 2013)
- Balance sheet and Cash Flow statements

The main purpose of the LTFP is to guide and inform decision making in the resourcing of Council's Service and Infrastructure Delivery. The LTFP establishes the framework for sound financial decisions and to provide an insight as to the long term financial sustainability of the Council over the 10 year planning period. In addition to the presentation of financial results, information is provided in respect of:

- Financial planning assumptions used
- An analysis of the factors and/or assumptions that are most likely to affect the plan
- Methods of monitoring financial performance
- Compliance with State Government's Fit for the Future Performance Benchmarks

Financial planning over a 10-year horizon is difficult and obviously relies on a variety of assumptions that may be subject to change and revision during this period. The LTFP will therefore be closely monitored, and regularly revised by Council, to reflect changing circumstances.

The LTFP has been developed with regard to the current operating, political and legislative environment in which Council operates. Changes in government, and government policy and legislation have the potential to have a major influence on this LTFP. Should changes eventuate, Council will consider the impact of those changes and develop further financial models to assist in decision making.

The LTFP will be reviewed and updated annually as part of the development of the annual Operational Plan and four-year Delivery Program.

Financial Objectives

In preparing the LTFP, a number of key objectives have been considered. These objectives are:

1. Balanced Budgets

Council has a strong commitment to adopting annually, a “balanced budget” (that is expenditure match revenues) in the General, Water and Sewerage Funds. Where a small surplus is generated in a Fund, this amount will be directed towards the Internally Restricted Asset accounts of that Fund to fund future strategic capital works or service delivery (it is noted that Water and Sewerage and Waste funding can only be utilised for those purposes and not other activities or works).

This is consistent with Council’s objective to maintain the prudent financial management of its finances, and to allocate financial surpluses towards key strategic issues and to reduce, where possible, the need to increase rates above the Rate Peg allowance in the General Fund and to generally limit increases in the Water and Sewerage Funds to increase in the Consumer Price Index (CPI).

2. Continuous Financial and Operational Improvement

Council has a longstanding commitment to reviewing and reducing its Operating, Service Delivery and Infrastructure Costs, while maintaining, and where possible, increasing existing “service levels” to meet identified community needs.

This commitment requires ongoing support towards;

- A general freeze, subject to Asset Management and Risk Management needs, on any non-fixed cost operational expenditures unless Rate Income, Grants and/or Fees and Charges can support an increase. Increases in these budgets are only considered after all options have been explored;
- Evaluation on a periodic basis of Council’s activities, services and infrastructure to ensure these meet the needs of the community and can be delivered in a financially sustainable way in the short, medium and long terms;
- To review Council’s existing capital investment and cost structures in respect of Technology, Plant and Equipment and Information Management Systems; and
- A continued focus on the delivery of Council’s core Local Government services and infrastructure, limiting Council’s financial exposure to non-local government issues.

This Efficiency and Effectiveness Program has:

- identified and put in place a wide range of efficiencies making substantial efficiency gains for the community. An assessment of Council’s Service and Infrastructure Delivery Benchmarks will show that Council’s operations are efficient and effective, and as noted by TCorp in their 2013 review of Council that *“the Council has been well managed over the review period”*;
- has reviewed Council’s Fees and Charges and where possible introduced new charges and increased existing charges, considering the community’s capacity to pay;
- gained a high level of non-recurrent grant funding to assist with the delivery of services and infrastructure to the community; and
- reviewed Council’s Investments, Council’s Investment performance and its Internally Restricted Assets, and re-purposed funds Asset Renewal activities.

3. Achieve & Maintain “Fit for the Future” Status and Benchmarks

The NSW Office of Local Government requires that all NSW Councils meet the Fit for the Future (FFF) Performance Benchmarks by 30 June, 2020. Council has reviewed its Long Term Financial Plan against these indicators as part of assessing the long term financial health of the organisation and its capacity to fund the proposed delivery program.

The implementation of Council's adopted and IPART approved FFF Roadmap which is supported by this LTFP ensures that Council meets all of the Fit for the Future performance indicators by 2020.

Structure of the LTFP

The LTFP consists of four (4) main sections.

Section 1 - Provides a brief introduction to the LTFP, the objectives it aims to meet and the service structure and costs of Council;

Section 2 - Details the performance measures, being the financial performance indicators as developed by NSW TCorp, used to assess Council's long term financial sustainability, details of expenditure and revenue reviews, service levels/asset management and risk management matters;

Section 3 - Details the financial assumptions used in preparing the LTFP.

Section 4 - Draws conclusions from the financial modeling and presents the LTFP data.

This Section sets out:

- Key financial reports from applying the financial assumptions for the combined General, Water and Sewer Funds;
- Financial results based on the above reports;
- Key financial reports from applying the financial assumptions for the General Fund only;
- Financial results based on the above reports; and
- Sensitivity analysis.

Section 5 – Provides financial reports by Function and Sub-function.



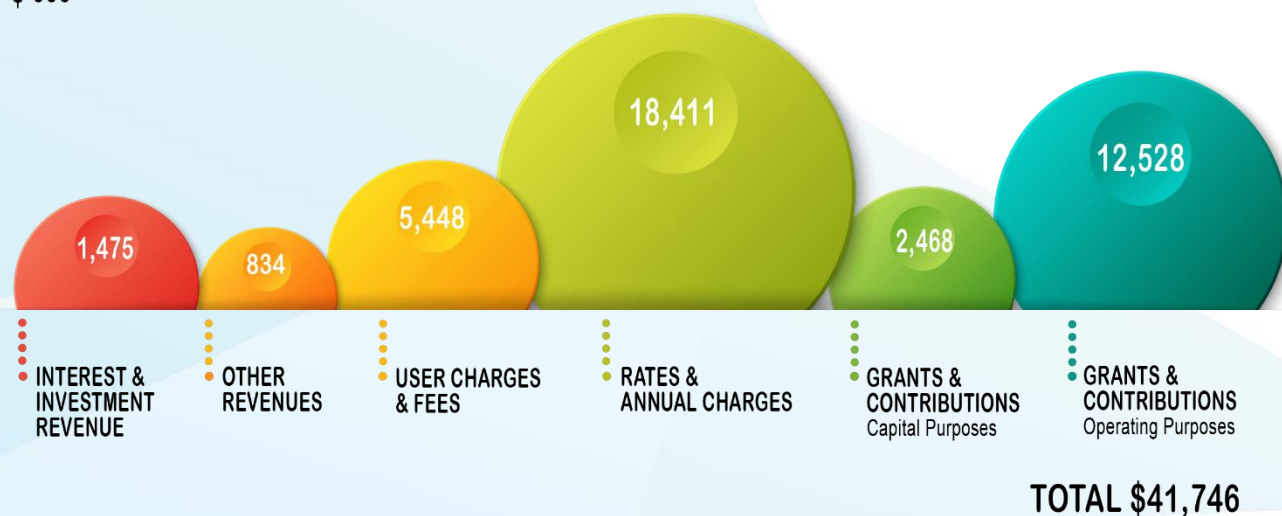
SECTION 1

Current Financial and Operational Position of Council

Council has on a continuing basis operated from a sound financial position achieved on a continuing basis by maintaining strict control over Council's incomes and expenditures. It is, however, becoming increasingly difficult to match Council's revenues and expenditures, with expenditures now outgrowing revenues.

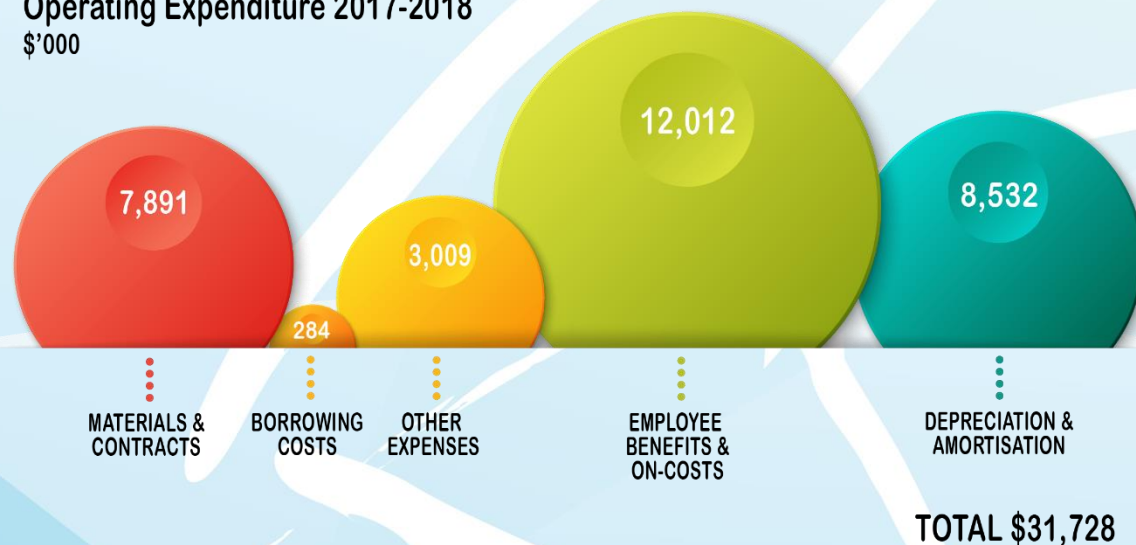
The Audited Annual Financial Statements for 2017/2018 reported that Council's total Operating Income was \$41.7M which included \$2.5M of grants and contributions provided for capital purposes.

Figure 1:
Major Sources of Income 2017-2018
\$'000



The Audited Annual Financial Statements for 2017/2018 reported that Council's Operating Expenditure was \$31.7M while Capital Expenditure totaled \$17.5M.

Figure 2:
Operating Expenditure 2017-2018
\$'000



This saw Council record a net Operating Surplus for 2017/2018 of \$10.0M and a net operating surplus before Capital Grants and Contributions of \$7.55M. This Operating Surplus was allocated in its entirety and is required on a recurrent basis, to fund Asset Renewals and Upgrades.

The Audited Annual Financial Statements for 2017/2018 reported that Council's Combined Fund held total Cash and Investments of \$57.104M. As advised to Council on a continuing basis, and as noted by Council's External Auditor, significant restrictions exist over Council's Funds and the expenditure of those funds. The following is advised:

LOCAL GOVERNMENT ACT 1993 - SECT 409

- (1) *All money and property received by a council must be held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.*
- (2) *Money and property held in the council's Consolidated Fund may be applied towards any purpose allowed by this or any other Act.*
- (3) *However:*
 - (a) *money that has been received as a result of the levying of a special rate or charge may not be used otherwise than for the purpose for which the rate or charge was levied, (ie WATER, SEWERAGE AND WASTE) and*
 - (b) *money that is subject to the provisions of this or any other Act (being provisions that state that the money may be used only for a specific purpose) may be used only for that purpose, and*
 - (c) *money that has been received from the Government or from a public authority by way of a specific purpose advance or grant may not, except with the consent of the Government or public authority, be used otherwise than for that specific purpose.*

To assist in understanding Council's actual available Cash Position, the following table represents a dissection of Council's audited Investment Portfolio as at 30 June, 2018:

TOTAL AUDITED INVESTMENTS 30 JUNE 2018			\$000
<i>as per Note 6</i>			57,104
LESS EXTERNALLY RESTRICTED ASSETS			
Water Funds	Note 6c	9,217	
Sewer Funds	Note 6c	6,640	
Unexpended Sewerage Loan Funds		155	
Waste Management Funds (Includes Unspent loan funds)		3,997	
Grants & Contributions, Bonds & Securities	Note 6c	5,254	
Accounts Payable	Note 10a	2,837	
Revotes for Works in Progress as at 30 June 2018		5,896	
sub-total - Externally Restricted Assets			33,996
LESS INTERNALLY RESTRICTED ASSETS			
Plant Replacement (Funded from Depreciation)		3,638	
Building Renewals (Funded from Depreciation)		2,603	
Industrial Development (Rifle Range Road subdivision costs)		1,149	
Economic Development/Growth Assets (Highway Intersections / and Chester Street Upgrades, Oliver Street, Jardine Road)		4,210	
ELE, Workers Compensation, Insurance, Employee Training		2,615	
Inverell Pool Redevelopment		2,905	
Computer Systems Renewals/Upgrades		1,107	
Other (Land, Industrial Dev, SES etc)		2,631	
sub-total - Internally Restricted Assets			20,858
LESS PROVISIONS			-
NET CASHFLOW/WORKING CAPITAL			2,250

Council carries a significant quantum of cash and investments on a continuing basis. There is a view that Council carries a significant quantum of Cash and Investments on a continuing basis. There is a view that Council should be spending all of these funds prior to Council seeking any increase in its revenues. A review of the above table clearly shows that while Council held \$57.104M in Cash and Investments at 30 June, 2018 (the last Audited Result), the large majority of these funds were restricted, either externally or internally by legislation or otherwise, as to the purpose for which they can be used. It is noted that Water, Sewerage and Waste Funds cannot be utilised for any other purpose and that Grants Funds held, but as yet unspent, can only ever be utilised for the purpose of the Grant. As shown in the above table, after all adjustments have been made for the Internal and External Restrictions, only limited funds remain, with the majority of these being held to fund Council's Working Capital/Cashflow needs.

Matters impacting Council's current and estimated future Financial Position:

The following matters are highlighted as impacting Council's Financial Position and its short, medium and long term sustainability, and its ability to deliver the required Services and Infrastructure for the Inverell Shire Community to be a strong, resilient, healthy and growing regional Community:

- A. ***Increases in Council Costs above the annual rate peg*** – The McKell Institute Report - September, 2016 states that local government expenditure has increased **7.3%** per annum for the past 20 years (146% cumulative). The average Rate Peg over the same period has been only **2.94%** per annum (58.8% cumulative) - **Difference 87.2%**

The McKell Institute recommend that "Rate Pegging be abandoned as a matter of priority and recognise that it is unreasonable to believe that the solution is larger intergovernmental grants as other level of Government struggle with their own funding issues. The report finds that the taxation limits (i.e. rate capping) which now operate in New South Wales and Victoria have a number of harmful effects, as they lower levels of efficiency, lower rates of infrastructure renewals, increase debt and increase levels of inter-jurisdictional inequity"

The IPART approved Rate Peg for 2019/2020 is only 2.7%.

- B. ***The IPART determined Rate Peg - Local Government Cost Index (LGCI) calculation (2010) disadvantages Rural Council's that have a substantial Road Network and a low Population Density.*** Inverell, being a Group 11 Council, has a population density of 2 people per square km being 50% of the Group 11 average of 4, Council has 2,134 km of Roads being 47% more Roads, than the Group 11 Council average of 1,451 km. (This has been partly addressed in 2017/2018 LGCI – Asset Renewal for Roads etc now 19.6% of the index, has been only 13.7% of the Index since 2010).
- C. ***The 2016/2017, 2017/2018, 2018/2019 and 2019/2020 IPART Rate Peg do not reference the NSW Local Government State Award Increases.*** IPART provides for a 2.4% increase in employee costs based on the NSW ABS wage price index, contributing 41.8% of the index. The Local Government State Award increase for 2019/2020 is 2.5%, meaning that IPART Rate Peg calculation has deprived Council of approximately \$13K in income. This is an ongoing issue for 2019/2020 and beyond.
- D. ***Freeze on the indexation of Council's Finance and Assistance Grants (FAGs)*** – the Federal Government 3 year freeze on the indexation of Council's FAGs Grants was implemented in 2014/2015. The cost to the 2016/2017 Budget is \$436K. This is an annual ongoing cost to Council's Annual Budgets. The cumulative cost to the end of 2016/2017 will be \$891K. The National total is \$1B.
- E. ***Reduction in Interest on Investment Income*** - flowing from record low interest rates and the draw down of Council's Investments for the Special FFF Rural Roads Asset Renewal Programs and other

Infrastructure Programs. The Interest Budget has remained at \$879K in 2019/2020 (General Fund). A \$500K reduction was made in 2017/2018. The interest income funds a portion of the Works Budget.

- F. ***Council's decision in 1987 not to take the 3.0% Rate Peg*** - Council following the 1987 Council Election where the newly formed Inverell Ratepayers Association gained control of the Council, declined to take the 3.0% Rate Peg during a time of high inflation. This decision has cost Council \$9.0M in foregone Rate Revenue since 1987. The Office of Local Government in their 1992 Review of Council, were highly critical of this decision by the then Council. This 1987 decision will cost Council \$536K in foregone Rate Income in 2019/2020.

- G. ***Cost Shifting from the State and Federal Government*** as advised by Local Government NSW, is now estimated to be costing Council \$2.5M p.a. or 6% of its Total Revenue

Pensioner Rate Rebates - It is noted that over a number of years the eligibility requirements for access to Pensioner Rate Rebates have also been changed by the Federal Government increasing the number of eligible Ratepayers. This has come at a cost to Council with Pensioner Rebates now costing the General Fund \$200K per annum after the State Government Subsidy, or 1.5% of Council's General Rate Income



SECTION 2

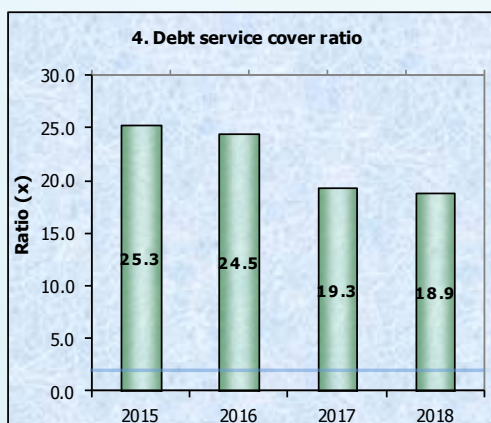
Performance Measures

To assess Council's long term financial sustainability, Council will, in addition to the required NSW Government FFF Benchmarks, utilise the NSW TCorp Financial Performance Indicators developed for NSW Councils. These indicators provide a benchmark for Council's performance that compliment the FFF Benchmarks. The indicators to be measured are detailed in the table below:

Ratio	Calculation	What is being measured	Sustainable Target
Operating Performance	Total operating revenue (excluding capital grants and contributions) less total operating expenditure Divided by continuing operating revenue	Does the Council have a balanced budget?	Greater than zero
Own Source Operating Revenue	Total continuing operating revenue (excluding capital grants and contributions) Divided by continuing operating revenue	Indicates the level of Council's self-sufficiency.	Greater than 60%
Buildings and Infrastructure Asset Renewal Ratio	Asset renewal expenditure divided by depreciation	Is asset renewal expenditure sufficient to maintain assets in the long-term?	Greater than 100%
Infrastructure Backlog Ratio	Estimated cost to bring assets to a satisfactory condition Divided by total value of infrastructure, building and other structures	Is the asset backlog manageable?	Less than 2%
Asset Maintenance Ratio	Actual asset maintenance divided by required asset maintenance	Are the assets being adequately maintained?	Greater than or equal to 100%
Debt Service Ratio	Interest divided by operating revenue	Indicates whether Council has excessive debt servicing costs relative to operating revenue	Greater than 0% and less than or equal to 20%
Real Operating expenditure per capita	Operating expenditure divided by population	Operating efficiency of the Council	Declining trend over time
Debt Service Cover Ratio	Operating Result before capital (excluding Interest & Depreciation) divided by Principal & Interest Repayments	Measure of the cash flow available to pay current debt obligations	Greater than 2
Cash Expense Cover Ratio	Cash and Cash equivalents divided by Total expense (less depreciation & interest costs) multiplied by 12	Indicates the number of months Council can pay for its operations without additional cash flow	Greater than 3 months

Council, as part of its financial reporting obligations, prepares a number of performance indicators based on its audited annual financial statements. The results of these calculations for 2016/17 financial year are listed below:

Debt Service Cover Ratio



Benchmark: — Minimum ≥ 2.00

Source for benchmark: Code of Accounting Practice and Financial Reporting #26

Purpose of debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

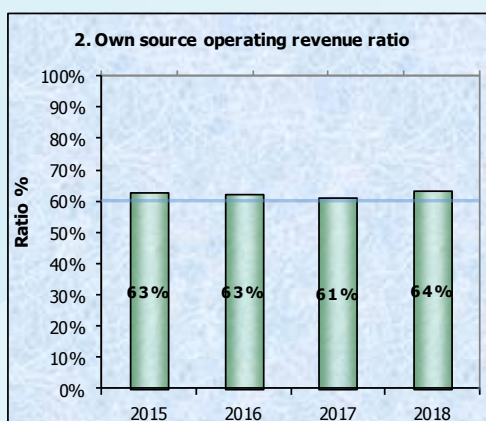
Commentary on 2017/18 result

2017/18 ratio 18.88x

The debt service cover ratio of 18.88 times indicates that Council has \$18.88 before interest and depreciation to pay each \$1.00 of interest and principal repayments on current borrowings. Council's ability to generate sufficient cash to cover its debt payment is sound and in excess of the Tcorp benchmark of 2.0 times

Ratio achieves benchmark
 Ratio is outside benchmark

Own Source Operating Revenue Ratio



Benchmark: — Minimum $\geq 60.00\%$

Source for benchmark: Code of Accounting Practice and Financial Reporting #26

Purpose of own source operating revenue ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

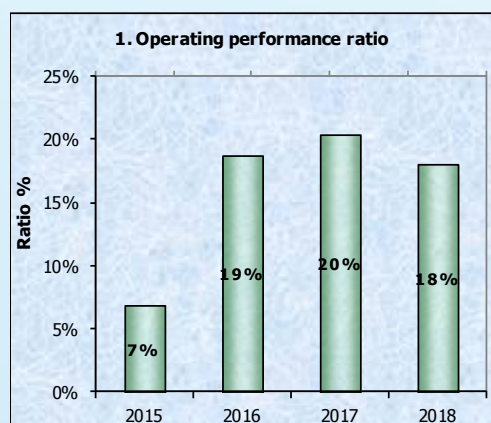
Commentary on 2017/18 result

2017/18 ratio 63.57%

Council's Own Source Operating Revenue Ratio has remained above the Tcorp benchmark of greater than 60% over the last three years. The "Fit for Future" benchmark is that Councils should have Own Source Operating Revenue of greater than 60% over a three year average which Council has achieved for the Combined Fund.

Ratio achieves benchmark
 Ratio is outside benchmark

Operating Performance Ratio



Benchmark: — Minimum $\geq 0.00\%$

Source for benchmark: Code of Accounting Practice and Financial Reporting #26

Purpose of operating performance ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

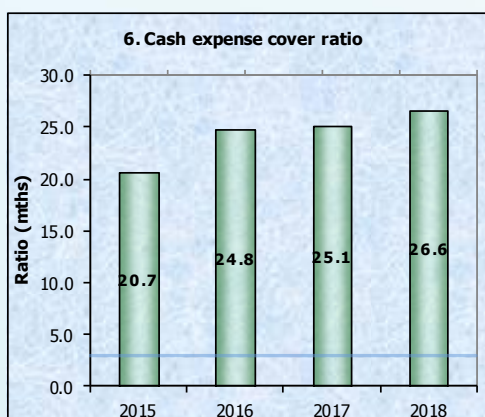
Commentary on 2017/18 result

2017/18 ratio 18.01%

This ratio indicates that Council's operating revenue, excluding capital grants and contributions are sufficient to cover operating expenditures. The Tcorp benchmark for this ratio is to have a result of better than -4% each year. The "Fit for Future" benchmark is break even or better over a three year period which Council has achieved for the Combined Fund.

Ratio achieves benchmark
 Ratio is outside benchmark

Cash Expense Cover Ratio



Benchmark: — Minimum ≥ 3.00

Source for benchmark: Code of Accounting Practice and Financial Reporting #26

Purpose of cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

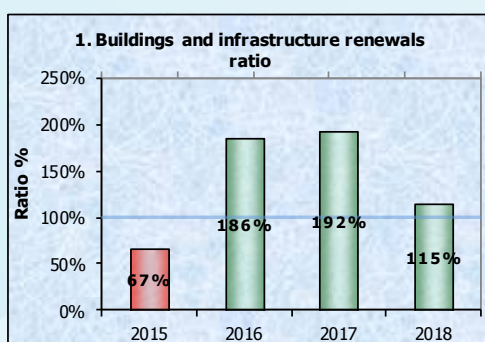
Commentary on 2017/18 result

2017/18 ratio 26.60 mths

As indicated with a ratio of 25.14 months Councils ability to continue paying for its immediate expenses without additional cash inflow is sound and exceeds the Tcorp benchmark of 2 months.

Ratio achieves benchmark
Ratio is outside benchmark

Building & Infrastructure Asset Renewal Ratio



Benchmark: — Minimum $\geq 100.00\%$

Source for benchmark: Code of Accounting Practice and Financial Reporting #26

Purpose of asset renewals ratio

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

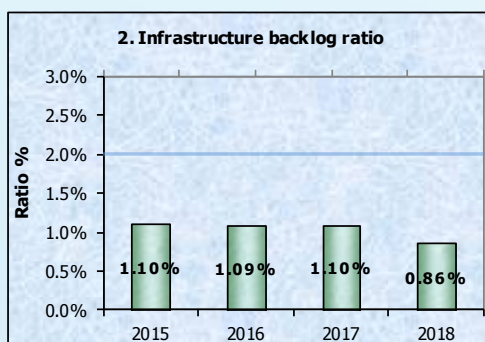
Commentary on 2017/18 result

2017/18 Ratio 115.27%

Council has achieved this "fit for the future" benchmark of greater than 100% average over three years. Council "fit for the future" Roadmap has allocated a Special Road Renewal Funding in 2015-2018 of \$6M to increase asset renewals and to reduce Councils Infrastructure Backlog.

Ratio achieves benchmark
Ratio is outside benchmark

Infrastructure Backlog Ratio



Benchmark: — Maximum $< 2.00\%$

Source for benchmark: Code of Accounting Practice and Financial Reporting #26

Purpose of infrastructure backlog ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

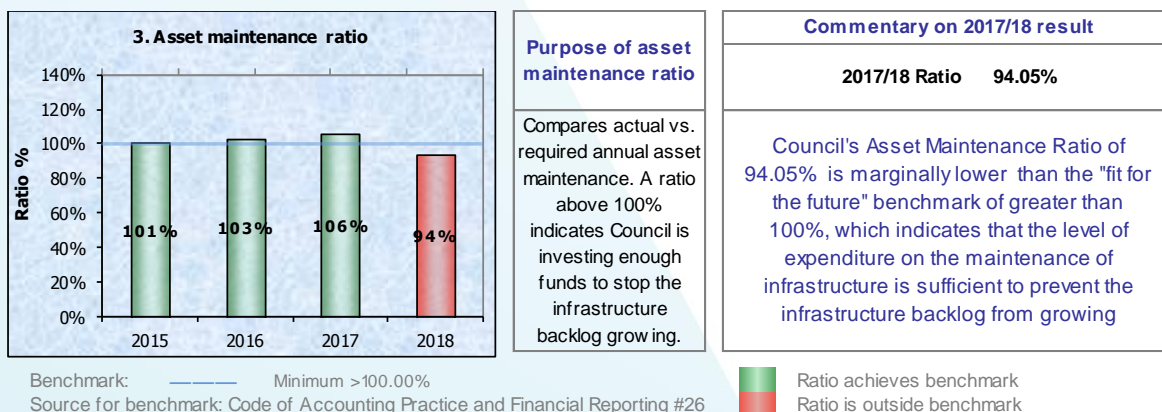
Commentary on 2017/18 result

2017/18 Ratio 0.86%

Council completed an independent review of its Road Infrastructure Asset Class in 2015. The results of this review have been utilised to determine Council's actual Infrastructure Backlog and to inform Council's "fit for the future roadmap". The "fit for the future" benchmark is less 2%

Ratio achieves benchmark
Ratio is outside benchmark

Asset Maintenance Ratio



Projections of the above indicators for the 10 year LTFP have been provided in Section 4 below.

Service Levels and Existing Infrastructure Assets

Council's future financial position has been forecast on the basis of a continuance of 'normal' operations'. This is difficult to define but can be regarded as the provision of services to the community at levels of service that they have come to expect on a regular basis. Levels of service however may not remain the same given changes in community expectations in future years of the plan.

Council's existing infrastructure assets are generally in good condition, and Council is in a position whereby it can maintain the current levels of service and budget allocation towards asset maintenance and renewal expenditure. Service levels for asset-based classes are of particular importance to Council's long-term planning. These service levels are discussed in more detail within Council's Asset Management Strategy.

Risk Management

Council considered 'Risk Management' and 'Risk Mitigation' issues in the preparation of the FFF Roadmap and Long Term Financial Plan (LTFP) in respect of Council's service levels. These two matters were the major factors in Council not seeking to reduce services levels in preparing this LTFP.

While it may in theory be easy to say that Council can reduce service levels, for example the frequency of grading on gravel roads, the failure to adequately maintain these Assets exposes Council, its staff and the community to significant public safety and insurance risks.

Council also needs to consider that not providing adequate funding for Asset Maintenance and Renewal also exposes Council to significant financial risk. It is a known fact that failing to maintain Assets to a sound functional standard results in faster Asset deterioration substantially increasing Asset Renewal costs as "asset useful lives" are shortened. For example, failing to reseal bitumen roads in an appropriate timeframe leads to water ingress and rapid road pavement failure resulting in higher annual Road Renewal/Rehabilitation Costs. A poorly maintained roads useful life can be half that of an appropriately maintained road.



SECTION 3

Financial Assumptions

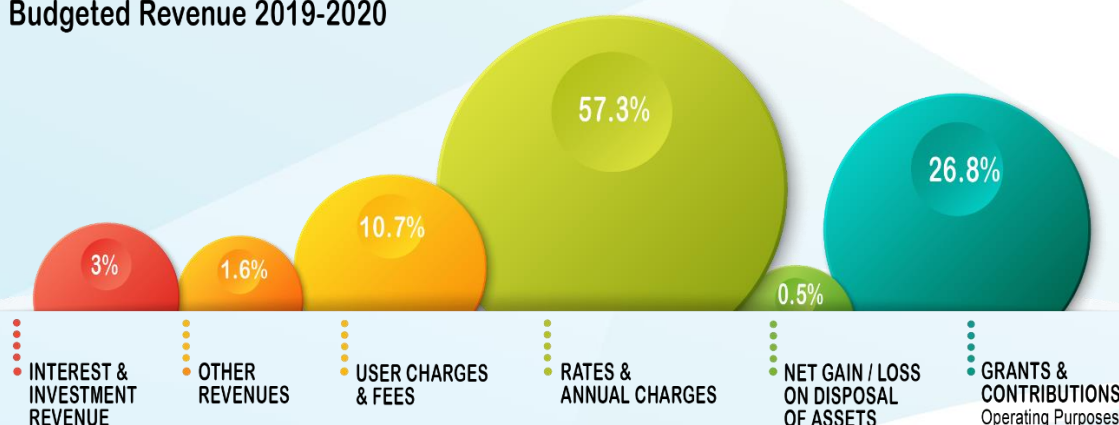
The model has been prepared at the lowest accounting level within the Council's general ledger system. At this level, certain accounts were coded for manual adjustment rather than global percentage increases. For example, Council election expenses are larger in the year of election compared with the other years and as such a budget allocation is made in the election year. It is therefore not possible to simply multiply the previous year's base by a percentage and achieve the same outcomes as presented.

A number of assumptions have been made for the indexation of the various revenue and expenditure items that form Council's budget. These assumptions are outlined below.

Revenue Assumptions

The below chart represents Council's budgeted revenue for the 2019/2020 financial year displayed as a percentage.

Budgeted Revenue 2019-2020



The above results are based on the following key revenue assumptions:

Rates and Annual Charges – the approved rate peg increase for 2019/2020 as set by IPART is 7.25% (including Councils Special Rate Variation) which has been applied to the calculations of rates income, and then 2.5% each year for the remainder of the LTFP, being the indicative increase advised by IPART.

The 2019/2020 rates and annual charges provides estimated allocations for rates revenue for properties in the Tingha Boundary Adjustment. These properties will transfer to Inverell Shire Council on 1 July 2019.

Growth in ratable properties has slowed considerably since 2008/09 due to the impact of the Global Financial Crisis. There has been little developer activity in the local area that would indicate that there will be significant growth in new ratable properties in the foreseeable future and a significant number of subdivisions already exist which can service growth needs. Any growth in ratable property numbers will also be largely offset by an equivalent increase in Council's Costs. As such no allowance has been made for a net gain in revenues flowing from growth in ratable properties in the financial modeling.

Annual Charges have been projected to increase by the following amounts in 2019/2020:

- Sewer 0%
- Water 0%
- Stormwater 0% (set by State Government)

From 2020/2021 on, these annual charges have been projected to increase on average by 2.5%.

User Charges & Fees and Charges - These revenues for the next 12 months are detailed in Council's Fees and Charges Schedule and Statement of Revenue Policy, which form part of Council's Operational Plan and Budget. This model generally provides for a small 2.5% increase per annum for these revenue sources across the life of the LTFP. It is noted that regulatory fees and charges have shown little movement over the last 10 years, being set by State Government, while discretionary fees represent a small component of total revenue.

Interest on Investments – This model assumes that Council will continue to have a level of invested funds similar to that currently under investment. It is anticipated that there will be little to no growth in interest income across the 10 years of the LTFP due to a slow rise in interest rates and no growth over time in the quantum of invested funds. It is noted that 10 year borrowing rates currently closely approximate short term rates.

Other Revenues – Miscellaneous revenue is obtained from a variety of sources including insurance recoveries, infringement notices, parking fines, legal costs, property rentals etc. It is anticipated that other revenues will be maintained at current levels with no adjustments in future years.

General and Specific Purpose Operating Grants - These grants represent a significant proportion of Council's operating revenue. They include the Financial Assistance Grant from the Federal Government which is affected by movements in the Consumer Price Index and Estimated Resident Population.

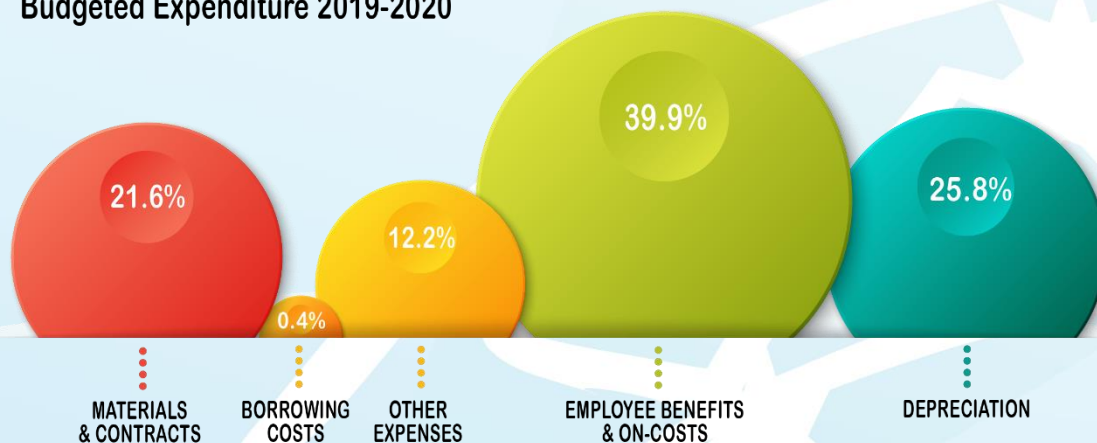
This model forecasts that Council will continue to receive a similar level of grant income to that which presently applies. This model generally provides for a 2.5% increase per annum for these revenue sources across the life of the LTFP.

Council has also increased some operational grants on a case by case basis where the continuation of funding is highly likely.

Expenditure Assumptions

The below chart represents Council's budgeted expenditure (excluding capital expenditure) for the 2019/2020 financial year displayed as a percentage:

Budgeted Expenditure 2019-2020



The above results are based on the following key expenditure assumptions:

Employee Benefits & On-costs - Employee costs for 2019/20 and future years have been indexed to take into account anticipated Local Government Award movements and Salary System Performance Review progressions. The LTFP reflects an annualised wage increase of 2.8% for the life of the LTFP.

It is noted that Council makes an annual allocation for staff progression within the Salary System as a result of employee performance reviews. However an increasing number of staff are reaching the maximum salary system level (topping out) for their position and will no longer be entitled to any further increase in salary other than those imposed by the Local Government Award. As such, no increase has been allowed for staff

movements with the salary system for the life of the LTFP.

This model is based on the current staff structure, however only reflects those positions that have actually been filled or approved for recruitment.

Council's commitment to meet its Superannuation obligations was to increase from 1 July, 2013 following the previous Federal Government's decision to increase the superannuation guarantee from 9% to 12% by 2019/2020. However the 2014/2015 Federal Budget froze those increases. The current requirements see superannuation paid at a rate of 9.5% until 1 July, 2021 at which time it will increase by 0.5% per year until it reaches 12%.

Council has also reviewed its commitment for those staff who are members of the Local Government Retirement Superannuation Scheme - a defined benefits scheme. This has led to a reduction in the overall superannuation cost as older staff retire and the commitment by Council to this scheme falls away and new staff are engaged under the current 9.5% arrangements.

Borrowings – Council's current borrowing strategy to date has been to borrow for ten years at a fixed rate of interest repaying principal and interest. This has enabled a degree of certainty regarding the expected repayments over the ensuing ten years.

It has been Council's established practice to use loan funds to assist in funding significant capital projects which will benefit future generations or to acquire assets that are income producing or assets that hold strategic value. The beneficiaries of these future projects will assist in their funding as their rates will be applied in part to repaying the loans.

No provision for the movement in Loan Interest Rate has been provided for within the life of the LTFP as all of the above loans are fixed interest loans.

This model provides for one additional loan borrowing during 2020/2021 at 4.5% for the proposed Inverell Swimming pool refurbishment.

Materials & Contracts – This is one of the largest items on Council's Income Statement. It covers all materials used in operational activities along with major ongoing operational contracts such as the Cleaning Contracts.

Budgets in the operational plan reflect all known information in relation to materials & contracts and the LTFP assumes a 2.5% increase in these expenses across the life of the LTFP from 2020/2021. Actual cost increases may in fact be greater than the inflation index.

Depreciation & Amortisation – Council has completed the process of valuing all of its assets classed at "Fair Value" and is now on the "Re-valuation Cycle", where Asset values are reassessed on a regular basis.

It is recognised that the depreciation expense will change over the life of this LTFP. Proposed changes to accounting standards, valuation and depreciation methods are likely to impact on the current estimate of depreciation across the term of the LTFP. Given the level of uncertainty that exists as a result of these proposed changes and the ongoing work being undertaken by Council to increase the accuracy and reliability of its recorded asset data on which depreciation is calculated. Only a small increase in depreciation charge has been included across the life of the LTFP.

Other Expenses – This category includes a number of expense items including electricity costs, water and sewerage charges, waste charges etc. In general the LTFP provides for increases in known fixed costs during 2019/2020 and nominal increases for other items. The LTFP then provides that these expenses will increase each year by 2.5% from 2020/21 (in line with the IPART Rate Peg estimate advice).

No allowance has been made within the LTFP for any new charges in relation to an emissions trading scheme or carbon tax.

Capital Expenditure - This represents expenditure towards both the creation of new infrastructure assets and the renewal of existing assets (i.e. roads, drainage, footpaths and sportsgrounds). This expenditure category also includes capital purchases (i.e. Information Technology, Fleet and Plant assets).

Council's capital works program for 2019/2020 totaled \$12.75M which is funded by rates, grants, restricted asset funding and/or a current year operational surplus. Consistent with the 2019/2020 capital works allocation, the future years of this Plan have been predicated on providing an equivalent level of capital expenditure.

In 2020/21 a provision for the proposed Inverell Swimming Pool Development has been included.

The capital works program prioritises projects based on asset condition, risk and community need. Over shorter periods, some areas of the shire may require more capital works than others to reflect short term needs and opportunities.

Council's 10 year capital works budget is presented below.

CAPITAL EXPENDITURE			2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
PROGRAM	LIBROR NUMBER	DESCRIPTION	ORIGINAL CAPITAL AMOUNT	ORIGINAL CAPITAL AMOUNT	ORIGINAL CAPITAL AMOUNT	ORIGINAL CAPITAL AMOUNT	ORIGINAL CAPITAL AMOUNT	ORIGINAL CAPITAL AMOUNT	ORIGINAL CAPITAL AMOUNT	ORIGINAL CAPITAL AMOUNT	ORIGINAL CAPITAL AMOUNT	ORIGINAL CAPITAL AMOUNT
ADMINISTRATIVE SERV.	16000-1000	OFFICE FURNITURE & EQUIPMENT-DESKS, CHAIRS	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
	134940-1000	ACQUISITION OF ART PRIZE	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
	134940-1000	ART GALLERY REFURBISHMENTS	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
	16000-1000	ENGINEERS INSTRUMENTS & EQUIPMENT	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
	16041-1000	EQUIPMENT ISSUES	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400
	13261-14450	SEB BUILDING UPGRADE	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150
	13261-14450	COMPUTER EQUIPMENT	44,280	44,280	44,280	44,280	44,280	44,280	44,280	44,280	44,280	44,280
	13261-14450	COMPUTER EQUIPMENT	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
	13261-14450	COMPUTER EQUIPMENT - NEW PRINTING EQUIPMENT	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
	13261-14450	COMPUTER EQUIPMENT - NEW HARDWARE	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
SPORTING FACILITIES	16060-1000	SPORTS GROUND IMPROVEMENT-SPORT CNL	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
	137103-1000	INVERELL SWIMMING POOL REDEVELOPMENT	6,520,000	6,520,000	6,520,000	6,520,000	6,520,000	6,520,000	6,520,000	6,520,000	6,520,000	6,520,000
	134919-1000	EQUESTRIAN CENTRE UPGRADE	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
	13631-14450	CEMETERY	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	16016-1000	LIBRARY-CORPORATE SERVICE COLLECTION	1,480	1,480	1,480	1,480	1,480	1,480	1,480	1,480	1,480	1,480
	16020-1000	LIBRARY BOOKS - CO-OPERATIVE CONTRIBUTION	22,920	22,920	22,920	22,920	22,920	22,920	22,920	22,920	22,920	22,920
	160240-1000	NON BOOK MATERIALS-VIDEOS CASSETTES ETC.	9,960	10,210	10,470	10,730	11,000	11,260	11,520	11,780	12,040	12,300
	160245-1000	LIBRARY - OFFICE EQUIPMENT	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
	160270-1000	LIBRARY SECURITY SYSTEM	2,320	2,380	2,440	2,500	2,560	2,620	2,680	2,740	2,800	2,860
	160303-1000	LIBRARY SPECIAL GRANT PROJECT	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000
PARKS	160562-1000	CAMPBELL PARK UPGRADE	45,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	160569-1000	SINGLAI PARK	55,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000
	141695-1000	STRATEGIC CAPITAL INFRASTRUCTURE PROGRAM	480,000	235,000	365,000	380,000	400,000	305,000	440,000	460,000	480,000	305,000
	123081-1000	MINOR COMMUNITY INFRASTRUCTURE ASSETS	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
	150772-1000	ENERGY EFFICIENCY PROGRAM	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
	134325-1000	COMMUNITY BUILDING PARTNERSHIP PROGRAM	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000
	161590-1000	SMALL PLANT	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
	161610-1000	WORKSHOP EQUIPMENT	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
	161605-1000	LIGHT CARS/TRUCKS	903,000	635,500	662,210	662,210	662,210	662,210	662,210	662,210	662,210	662,210
	161620-1000	HEAVY PLANT	1,593,000	2,251,000	2,887,500	2,887,500	2,887,500	2,887,500	2,887,500	2,887,500	2,887,500	2,887,500
SEWERAGE	16221-1000	INVERELL WORKSHOP EQUIPMENT	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000
	16221-1000	INVERELL WORKSHOP EQUIPMENT	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000
	16221-1000	INVERELL WORKSHOP EQUIPMENT	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000
	16221-1000	INVERELL WORKSHOP EQUIPMENT	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000
	16221-1000	INVERELL WORKSHOP EQUIPMENT	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000
	16221-1000	INVERELL WORKSHOP EQUIPMENT	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000
	16221-1000	INVERELL WORKSHOP EQUIPMENT	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000
	16221-1000	INVERELL WORKSHOP EQUIPMENT	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000
	16221-1000	INVERELL WORKSHOP EQUIPMENT	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000
	16221-1000	INVERELL WORKSHOP EQUIPMENT	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000	2,616,000
WATER	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
ROADS	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	813200-1000	OTHER EQUIPMENT - Sewer Rodding Equip: Gas Detectors	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000



SECTION 4

Financial Position

The following pages of this document provide an Income Statement, Balance Sheet and Cash Flow Statement and Financial Indicators for Councils Combined Funds (General Water and Sewer) and the General Fund only. The financial predictions are based on the key financial assumptions outlined above.

Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds

Income Statement

ESTIMATES FOR	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	14,264	14,689	15,128	15,579	16,059	16,551	17,049	17,699	18,177	18,616
Borrowing Costs	135	197	162	126	97	72	54	39	30	19
Materials & Contracts	7,724	7,773	7,947	8,132	8,324	8,554	8,746	8,938	9,114	9,295
Depreciation	9,215	9,232	9,250	9,267	9,284	9,302	9,319	9,337	9,354	9,372
Other Expenses	4,373	4,582	4,572	4,675	4,781	5,004	5,000	5,114	5,231	5,470
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	35,711	36,473	37,060	37,779	38,545	39,483	40,167	41,127	41,906	42,773
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(21,467)	(22,067)	(22,663)	(23,220)	(23,797)	(24,387)	(24,990)	(25,593)	(26,211)	(26,696)
User Charges & Fees	(4,022)	(4,089)	(4,157)	(4,227)	(4,299)	(4,372)	(4,448)	(4,525)	(4,604)	(4,686)
Interest & Investment Revenue	(1,137)	(1,137)	(1,137)	(1,137)	(1,137)	(1,137)	(1,137)	(1,137)	(1,137)	(1,137)
Other Revenue	(597)	(555)	(563)	(571)	(579)	(587)	(596)	(605)	(614)	(623)
Grants & Contributions provided for operating purposes	(10,045)	(10,219)	(10,416)	(10,628)	(10,864)	(11,106)	(11,361)	(11,623)	(11,893)	(12,170)
Net Gain/Loss on Disposal of Assets	(184)	(144)	(23)	(99)	36	(20)	(7)	-	-	-
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(37,453)	(38,211)	(38,959)	(39,882)	(40,639)	(41,609)	(42,538)	(43,484)	(44,459)	(45,312)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(1,742)	(1,738)	(1,899)	(2,103)	(2,094)	(2,126)	(2,371)	(2,357)	(2,553)	(2,539)
Grants & contributions provided for Capital Purposes	(2,014)	(2,025)	(2,036)	(2,047)	(2,058)	(2,070)	(2,082)	(2,094)	(2,106)	(2,118)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(3,757)	(3,763)	(3,935)	(4,150)	(4,153)	(4,196)	(4,453)	(4,451)	(4,659)	(4,657)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(3,757)	(3,763)	(3,935)	(4,150)	(4,153)	(4,196)	(4,453)	(4,451)	(4,659)	(4,657)
ADD BACK NON-CASH ITEMS										
Depreciation	(9,215)	(9,232)	(9,250)	(9,267)	(9,284)	(9,302)	(9,319)	(9,337)	(9,354)	(9,372)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(433)	(654)	(392)	(729)	(699)	(526)	(484)	(707)	(627)	(771)
TOTAL NON-CASH ITEMS	(9,648)	(9,886)	(9,642)	(9,996)	(9,983)	(9,828)	(9,803)	(10,044)	(9,981)	(10,142)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	(2,000)	-	-	-	-	-	-	-	-
Acquisition of Assets	12,746	19,348	11,452	13,670	13,222	12,685	12,697	13,418	14,696	13,876
Principal Loan Repayments	600	789	823	794	628	593	430	212	222	232
TOTAL CAPITAL AMOUNTS	13,346	18,136	12,275	14,464	13,850	13,277	13,127	13,630	14,917	14,108
CONSOLIDATED NET (PROFIT)/LOSS	(58)	4,488	(1,302)	319	(286)	(746)	(1,129)	(865)	278	(692)
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	54	(4,492)	1,297	(322)	282	742	1,125	861	(283)	687
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(4)	(4)	(4)	(3)	(4)	(5)	(4)	(4)	(5)	(5)

Balance Sheet

	Audited Actual 2018 \$'000	Estimated 2019 \$'000	Estimated 2020 \$'000	Estimated 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	3,604	3,233	3,237	3,194	3,439	3,063	3,290	2,976	3,044	2,847	2,506	2,634
Investments	53,500	42,500	42,500	40,000	41,000	41,000	41,000	42,000	43,000	44,000	44,000	44,500
Receivables	5,239	5,239	5,241	5,243	5,246	5,247	5,249	5,251	5,253	5,255	5,257	5,259
Inventories	506	506	506	506	506	506	506	506	506	506	506	506
Other	182	182	182	182	182	182	182	182	182	182	182	182
Non-Current assets classified as held for sale	481	481	481	481	481	481	481	481	481	481	481	481
TOTAL CURRENT ASSETS	63,512	52,141	52,147	49,606	50,854	50,479	50,708	51,396	52,466	53,271	52,932	53,562
NON - CURRENT ASSETS												
Investments	0	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
Receivables	24	24	22	20	17	16	14	12	10	8	6	4
Infrastructure, Property, Plant and Equipment	637,405	640,911	644,009	653,471	655,281	658,955	662,194	665,051	667,945	671,319	676,034	679,767
Investment Property	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280
TOTAL NON - CURRENT ASSETS	640,709	655,215	658,311	667,771	669,578	673,251	676,488	679,343	682,235	685,607	690,320	694,051
TOTAL ASSETS	704,221	707,356	710,458	717,377	720,432	723,730	727,196	730,739	734,701	738,878	743,252	747,613
LIABILITIES												
CURRENT LIABILITIES												
Payables	2,953	2,953	2,898	2,842	2,785	2,727	2,668	2,608	2,547	2,485	2,422	2,358
Borrowings	576	600	788	823	794	628	593	430	212	222	232	242
Provisions	3,894	3,894	3,894	3,894	3,894	3,894	3,894	3,894	3,894	3,894	3,894	3,894
TOTAL CURRENT LIABILITIES	7,423	7,447	7,580	7,559	7,473	7,249	7,155	6,932	6,653	6,601	6,548	6,494
NON - CURRENT LIABILITIES												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	3,564	2,964	2,176	3,353	2,559	1,931	1,338	908	696	474	242	0
Provisions	2,146	2,146	2,146	2,146	2,146	2,146	2,146	2,146	2,146	2,146	2,146	2,146
TOTAL NON - CURRENT LIABILITIES	5,710	5,110	4,322	5,499	4,705	4,077	3,484	3,054	2,842	2,620	2,388	2,146
TOTAL LIABILITIES	13,133	12,557	11,902	13,058	12,178	11,326	10,639	9,986	9,495	9,221	8,936	8,640
NET ASSETS	691,088	694,799	698,556	704,319	708,254	712,404	716,557	720,753	725,206	729,657	734,316	738,973
EQUITY												
Retained Earnings	520,402	524,113	527,870	533,633	537,568	541,718	545,871	550,067	554,520	558,971	563,630	568,287
Revaluation Reserves	170,686	170,686	170,686	170,686	170,686	170,686	170,686	170,686	170,686	170,686	170,686	170,686
Council equity interest	691,088	694,799	698,556	704,319	708,254	712,404	716,557	720,753	725,206	729,657	734,316	738,973
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUITY	691,088	694,799	698,556	704,319	708,254	712,404	716,557	720,753	725,206	729,657	734,316	738,973

Cash Flow Statement

ESTIMATES FOR	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(21,467)	(22,067)	(22,663)	(23,220)	(23,797)	(24,387)	(24,990)	(25,593)	(26,211)	(26,696)
User Charges & Fees	(4,022)	(4,089)	(4,157)	(4,227)	(4,299)	(4,372)	(4,448)	(4,525)	(4,604)	(4,686)
Interest & Investment Revenue	(1,137)	(1,137)	(1,137)	(1,137)	(1,137)	(1,137)	(1,137)	(1,137)	(1,137)	(1,137)
Other Revenue	(597)	(555)	(563)	(571)	(579)	(587)	(596)	(605)	(614)	(623)
Grants & Contributions provided for operating purposes	(10,045)	(10,219)	(10,416)	(10,628)	(10,864)	(11,106)	(11,361)	(11,623)	(11,893)	(12,170)
Grants & Contributions-Capital	(2,014)	(2,025)	(2,036)	(2,047)	(2,058)	(2,070)	(2,082)	(2,094)	(2,106)	(2,118)
Payments										
Employee Benefits & On Costs	14,264	14,689	15,128	15,579	16,059	16,551	17,049	17,699	18,177	18,616
Borrowing Costs	135	197	162	126	97	72	54	39	30	19
Materials & Contracts	7,724	7,773	7,947	8,132	8,324	8,554	8,746	8,938	9,114	9,295
Other Expenses	4,373	4,582	4,572	4,675	4,781	5,004	5,000	5,114	5,231	5,470
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
Net Cash provided by (or used in) operating activities	(12,787)	(12,851)	(13,162)	(13,317)	(13,473)	(13,477)	(13,765)	(13,787)	(14,013)	(14,029)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(617)	(797)	(415)	(828)	(663)	(546)	(491)	(707)	(627)	(771)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	12,746	19,348	11,452	13,670	13,222	12,685	12,697	13,418	14,696	13,876
Purchase of Real Estate										
Other										
Net cash provided by (or used in) investing activities	12,129	18,550	11,037	12,842	12,559	12,138	12,206	12,710	14,069	13,106
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	(2,000)	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	600	789	823	794	628	593	430	212	222	232
Lease Liabilities										
Other										
Net cash provided by (or used in) financing activities	600	(1,211)	823	794	628	593	430	212	222	232
Net (Increase)/decrease in cash assets held	(58)	4,488	(1,302)	319	(286)	(746)	(1,129)	(865)	278	(692)

Financial Performance Indicators

RATIO	BENCHMARK	ACTUALS						CURRENT BUDGET	PROPOSED BUDGET									
		2013	2014	2015	2016	2017	2018	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Debt Service Cover Ratio	Greater than 2	25.84	16.40	25.28	24.49	19.29	18.88	13.43	14.84	11.19	11.46	12.38	15.88	17.26	24.25	46.69	47.51	47.48
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	62.12%	68.50%	62.83%	62.51%	61.28%	63.57%	69.45%	69.30%	69.46%	69.61%	69.70%	69.76%	69.82%	69.87%	69.90%	69.94%	69.88%
Operating Performance Ratio	Greater or equal to break even average over 3 years	0.06	0.03	0.07	0.19	0.20	0.18	0.03	0.04	0.04	0.05	0.05	0.05	0.05	0.06	0.05	0.06	0.06
Cash Expense Cover Ratio	Greater than or equal to 3 months	18.72	20.05	20.68	24.77	25.14	26.60	27.09	25.13	23.20	23.23	22.55	22.20	21.83	21.88	21.69	21.06	20.74
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	64.00%	106.13%	67.40%	186.07%	192.22%	115.27%	182.45%	164.22%	260.00%	148.53%	178.53%	171.67%	164.64%	160.37%	169.55%	186.21%	175.86%
Infrastructure Backlog Ratio	Less than 2%	0.0%	6.21%	1.10%	1.09%	1.10%	0.86%	0.66%	0.48%	0.31%	0.18%	0.07%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset Maintenance Ratio	Greater than 100% average over 3 years	102.00%	103.00%	101.00%	103.00%	106.16%	94.05%	101.50%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.6860	1.6600	1.6390	1.4358	1.4684	1.4403	1.4379	1.4011	1.3865	1.3651	1.3484	1.3330	1.3230	1.3042	1.2939	1.2775	1.2634
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	1.00%	2.00%	1.00%	1.63%	1.85%	2.16%	2.17%	1.97%	2.59%	2.53%	2.31%	1.78%	1.60%	1.14%	0.58%	0.57%	0.55%

Meets Benchmark	Does Not Meet Benchmark
------------------------	--------------------------------

Financial Results – Combined Funds (General, Water and Sewer)

The Income Statement result over the 10 year period predicts a surplus for both the Net Operating Result and the Net Operating Result before Grants and Contributions provided for Capital Purposes. These results are within acceptable financial sustainability levels but must be considered in context of moderate increases to operational expenses and revenue. Any variation to these moderate increases and/or changes to the 'normal operations' level of service may impact on the surplus forecasted.

The Balance Sheet result over the 10 year period for the Combined Fund maintains equity, liabilities and non current assets within acceptable levels. The level of cash and cash equivalents decrease over the period of the LTFP which is a direct result of the large capital expenditure on Council's Road Infrastructure Backlog and the Inverell Pool Redevelopment.

The Cash Flow Statement is within acceptable levels and shows a small increase in cash levels over the life of the LTFP.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the FFF Benchmarks. It is mandatory that Council achieves the Benchmarks by 2020 to be Fit for the Future.

Key Financial Reports from Applying the Financial Assumptions for the General Fund Only

Income Statement

ESTIMATES FOR	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	12,707	13,091	13,478	13,876	14,299	14,734	15,171	15,770	16,195	16,577
Borrowing Costs	43	126	112	98	84	69	53	39	29	19
Materials & Contracts	6,356	6,375	6,517	6,669	6,828	7,024	7,181	7,337	7,477	7,620
Depreciation	6,810	6,821	6,832	6,843	6,855	6,866	6,877	6,889	6,900	6,912
Other Expenses	1,730	1,873	1,796	1,830	1,866	2,017	1,939	1,976	2,015	2,175
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	27,646	28,285	28,736	29,317	29,931	30,709	31,221	32,011	32,617	33,303
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(16,640)	(17,060)	(17,480)	(17,919)	(18,368)	(18,830)	(19,303)	(19,769)	(20,248)	(20,687)
User Charges & Fees	(1,784)	(1,796)	(1,808)	(1,820)	(1,833)	(1,846)	(1,859)	(1,873)	(1,887)	(1,902)
Interest & Investment Revenue	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)
Other Revenue	(573)	(531)	(539)	(547)	(555)	(563)	(572)	(581)	(590)	(599)
Grants & Contributions provided for operating purposes	(9,904)	(10,112)	(10,325)	(10,543)	(10,787)	(11,037)	(11,293)	(11,556)	(11,826)	(12,102)
Net Gain/Loss on Disposal of Assets	(184)	(144)	(23)	(99)	36	(20)	(7)	-	-	-
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(29,993)	(30,549)	(31,081)	(31,835)	(32,413)	(33,203)	(33,941)	(34,686)	(35,457)	(36,197)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(2,347)	(2,265)	(2,346)	(2,518)	(2,482)	(2,494)	(2,720)	(2,675)	(2,841)	(2,894)
Grants & contributions provided for Capital Purposes	(1,835)	(1,845)	(1,856)	(1,867)	(1,878)	(1,890)	(1,902)	(1,914)	(1,926)	(1,939)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(4,181)	(4,110)	(4,202)	(4,385)	(4,361)	(4,384)	(4,622)	(4,589)	(4,767)	(4,833)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(4,181)	(4,110)	(4,202)	(4,385)	(4,361)	(4,384)	(4,622)	(4,589)	(4,767)	(4,833)
ADD BACK NON-CASH ITEMS										
Depreciation	(6,810)	(6,821)	(6,832)	(6,843)	(6,855)	(6,866)	(6,877)	(6,889)	(6,900)	(6,912)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(433)	(654)	(392)	(729)	(699)	(526)	(484)	(707)	(627)	(771)
TOTAL NON-CASH ITEMS	(7,242)	(7,474)	(7,224)	(7,572)	(7,554)	(7,392)	(7,362)	(7,596)	(7,527)	(7,682)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	(2,000)	-	-	-	-	-	-	-	-
Acquisition of Assets	11,245	17,784	9,823	11,961	11,299	10,686	10,495	11,179	12,421	11,664
Principal Loan Repayments	191	359	372	386	400	415	430	212	222	232
TOTAL CAPITAL AMOUNTS	11,436	16,142	10,195	12,347	11,699	11,101	10,926	11,391	12,643	11,895
CONSOLIDATED NET (PROFIT)/LOSS	12	4,558	(1,230)	389	(215)	(675)	(1,058)	(794)	349	(620)
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	(14)	(4,560)	1,229	(391)	214	674	1,057	792	(351)	619
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(2)	(1)	(1)	(1)	(1)	(1)	(1)	(2)	(2)	(1)

Balance Sheet

	Audited Actual 2018 \$'000	Estimated 2019 \$'000	Estimated 2020 \$'000	Estimated 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000	Estimated 2029 \$'000
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	2092	1,719	1,653	1,039	2,213	1,765	1,921	2,036	2,533	2,765	2,353	2,409
Investments	39000	33000	33,000	31,000	31,000	31,000	31,000	30,500	31,000	31,500	31,500	32,000
Receivables	4145	4145	4,150	4,160	4,161	4,162	4,163	4,164	4,165	4,166	4,167	4,168
Inventories	365	365	365	365	365	365	365	365	365	365	365	365
Other	179	179	179	179	179	179	179	179	179	179	179	179
Non-Current assets classified as held for sale	481	481	481	481	481	481	481	481	481	481	481	481
TOTAL CURRENT ASSETS	46,262	39889	39,828	37,224	38,399	37,952	38,109	37,725	38,723	39,456	39,045	39,602
NON - CURRENT ASSETS												
Investments	0	6000	6000	4000	4000	4000	4000	5000	5000	5000	5000	5000
Receivables	24	24	19	9	8	7	6	5	4	3	2	1
Infrastructure, Property, Plant and Equipment	508830	512415	516,417	526,726	529,325	533,714	537,459	540,753	543,887	547,470	552,364	556,345
Investment Property	3280	3280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280	3,280
TOTAL NON - CURRENT ASSETS	512,134	521719	525,716	534,015	536,613	541,001	544,745	549,038	552,171	555,753	560,646	564,626
TOTAL ASSETS	558,396	561608	565,544	571,239	575,012	578,953	582,854	586,763	590,894	595,209	599,691	604,228
LIABILITIES												
CURRENT LIABILITIES												
Payables	2926	2926	2,871	2,815	2,758	2,700	2,641	2,581	2,520	2,458	2,395	2,331
Borrowings	185	190	196	372	386	401	415	430	212	222	232	242
Provisions	3485	3485	3,485	3,485	3,485	3,485	3,485	3,485	3,485	3,485	3,485	3,485
TOTAL CURRENT LIABILITIES	6,596	6601	6,552	6,672	6,629	6,586	6,541	6,496	6,217	6,165	6,112	6,058
NON - CURRENT LIABILITIES												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	1461	1271	1,075	2,540	2,154	1,753	1,338	908	696	474	242	0
Provisions	2146	2146	2,146	2,146	2,146	2,146	2,146	2,146	2,146	2,146	2,146	2,146
TOTAL NON - CURRENT LIABILITIES	3,607	3417	3,221	4,686	4,300	3,899	3,484	3,054	2,842	2,620	2,388	2,146
TOTAL LIABILITIES	10,203	10018	9,773	11,358	10,929	10,485	10,025	9,550	9,059	8,785	8,500	8,204
NET ASSETS												
EQUITY												
Retained Earnings	481,012	484,409	488,590	492,700	496,902	501,287	505,648	510,032	514,654	519,243	524,010	528,843
Revaluation Reserves	67,181	67181	67,181	67,181	67,181	67,181	67,181	67,181	67,181	67,181	67,181	67,181
Council equity interest	548,193	551590	555,771	559,881	564,083	568,468	572,829	577,213	581,835	586,424	591,191	596,024
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUITY	548,193	551590	555,771	559,881	564,083	568,468	572,829	577,213	581,835	586,424	591,191	596,024

Cash Flow Statement

ESTIMATES FOR	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(16,640)	(17,060)	(17,480)	(17,919)	(18,368)	(18,830)	(19,303)	(19,769)	(20,248)	(20,687)
User Charges & Fees	(1,784)	(1,796)	(1,808)	(1,820)	(1,833)	(1,846)	(1,859)	(1,873)	(1,887)	(1,902)
Interest & Investment Revenue	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)
Other Revenue	(573)	(531)	(539)	(547)	(555)	(563)	(572)	(581)	(590)	(599)
Grants & Contributions provided for operating purposes	(9,904)	(10,112)	(10,325)	(10,543)	(10,787)	(11,037)	(11,293)	(11,556)	(11,826)	(12,102)
Grants & Contributions-Capital	(1,835)	(1,845)	(1,856)	(1,867)	(1,878)	(1,890)	(1,902)	(1,914)	(1,926)	(1,939)
Payments										
Employee Benefits & On Costs	12,707	13,091	13,478	13,876	14,299	14,734	15,171	15,770	16,195	16,577
Borrowing Costs	43	126	112	98	84	69	53	39	29	19
Materials & Contracts	6,356	6,375	6,517	6,669	6,828	7,024	7,181	7,337	7,477	7,620
Other Expenses	1,730	1,873	1,796	1,830	1,866	2,017	1,939	1,976	2,015	2,175
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
Net Cash provided by (or used in) operating activities	(10,806)	(10,787)	(11,011)	(11,129)	(11,252)	(11,229)	(11,492)	(11,478)	(11,667)	(11,744)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(617)	(797)	(415)	(828)	(663)	(546)	(491)	(707)	(627)	(771)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	11,245	17,784	9,823	11,961	11,299	10,686	10,495	11,179	12,421	11,664
Purchase of Real Estate										
Other										
Net cash provided by (or used in) investing activities	10,628	16,986	9,409	11,133	10,636	10,139	10,004	10,472	11,794	10,893
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	(2,000)	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	191	359	372	386	400	415	430	212	222	232
Lease Liabilities										
Other										
Net cash provided by (or used in) financing activities	191	(1,641)	372	386	400	415	430	212	222	232
Net (Increase)/decrease in cash assets held	12	4,558	(1,230)	389	(215)	(675)	(1,058)	(794)	349	(620)

Financial Performance Indicators

INDICATOR	BENCHMARK	ACTUALS						CURRENT BUDGET	PROPOSED BUDGET									
		2013	2014	2015	2016	2017	2018	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Debt Service Cover Ratio	Greater than 2	120.29	94.31	105.78	109.84	40.09	37.51	34.73	38.56	18.72	19.13	19.33	19.53	19.42	19.94	38.25	38.91	39.13
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	59.70%	62.10%	56.54%	55.13%	54.28%	56.10%	62.91%	62.90%	62.92%	62.99%	63.07%	63.11%	63.14%	63.18%	63.20%	63.21%	63.18%
Operating Performance Ratio	Greater or equal to break even average over 3 years	-	0.01	0.05	0.19	0.22	0.21	0.04	0.07	0.07	0.07	0.08	0.08	0.07	0.08	0.08	0.08	0.08
Cash Expense Cover Ratio	Greater than or equal to 3 months	17.33	18.34	18.96	23.10	23.26	24.28	26.08	23.20	19.82	20.05	19.30	18.87	18.57	18.66	18.60	17.97	17.76
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	63.80%	106.10%	142.00%	143.06%	223.16%	167.55%	211.57%	215.20%	357.60%	189.20%	232.62%	218.01%	206.02%	195.58%	208.71%	233.07%	218.93%
Infrastructure Backlog Ratio	Less than 2%	0.0%	8.66%	1.48%	1.46%	1.44%	1.08%	1.19%	0.88%	0.63%	0.40%	0.24%	0.09%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset Maintenance Ratio	Greater than 100% average over 3 years	102.00%	103.00%	101.00%	104.00%	106.00%	90.09%	101.50%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.3600	1.3400	1.3600	1.1513	1.1578	1.1010	1.1288	1.1783	1.1681	1.1499	1.1367	1.1245	1.1180	1.1013	1.0941	1.0802	1.0687
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	0.00%	0.00%	0.00%	0.94%	0.72%	1.09%	0.87%	0.78%	1.59%	1.56%	1.53%	1.49%	1.46%	1.43%	0.72%	0.71%	0.69%

Meets Benchmark	Does Not Meet Benchmark
------------------------	--------------------------------

Financial Results – General Fund

The Income Statement result over the 10 year period predicts a surplus for both the Net Operating Result and the Net Operating Result before Grants and Contributions provided for Capital Purposes.

The Balance Sheet result over the 10 year period maintains equity, liabilities and non current assets within acceptable levels.

The Cash Flow Statement is within acceptable levels and sees an overall increase in the cash level reported at the end of the LTFP period. The large majority of this increase, however, is in Restricted Funds as shown in the Income Statement, specifically in funds held for Heavy and Light Plant replacement in future periods.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the FFF Benchmarks. It is mandatory that Council achieves the Benchmarks by 2020 to be Fit for the Future.

Sensitivity Analysis

Long Term Financial Plans contain a range of assumptions, including assumptions about interest rates and the potential effect of inflation on revenues and expenditure. Some of these assumptions have a relatively limited impact, while others can have a major impact on future financial plans. If the assumptions above are found to require update due to unforeseen events, it will be necessary for Council to reconsider current strategies on expenditure and revenue and realign the LTFP to fund any changes in costs or revenues.

1. Rates and Annual Charges

At the present time, based on IPART advice, the growth in rate revenue from 2020/2021 is projected to increase at the rate of 2.5% per annum. It should be noted that the 2.7% 'rate peg' as announced by the IPART for 2019/2020 is slightly higher than IPART recommended increase

By way of example, each 1.0% of Rate Reg below the estimate equates to approximately \$139K per annum, or \$1.39M over the life of the LTFP.

2. Grants and Contributions for Operating Purposes

Grants and Contributions for Operating Purposes are a significant revenue component of the annual budget totaling \$10,045K in 2019/2020. Council's LTFP provides for a 2 – 2.5% increase in these operating grants over the life of the plan.

While these grants have historically increased by CPI each year, the Federal Government's freeze on the Finance and Assistance Grants in 2014-2017 now costs Council \$436K per year and compounding.

By way of example, each 0.5% of indexation below the estimated 2% equates to approximately \$50K per annum, or \$500K over the life of the LTFP.

3. Employee Costs

Employee costs are a significant component of the annual budget and these costs are highly sensitive to changes in rates of pay through Local Government State Award negotiations. Council's LTFP provides for a 2.8% per annum wage increase over the life of the LTFP. This increase represents the industry average of recent wage increases. It is noted that a new award will commence from 2020/2021 financial year. Should the negotiated wage increase exceed our estimate in future years, it will be necessary to revise this major driver in the LTFP.

By way of example, each 0.5% of additional wage increase above the estimate equates to approximately \$71K per annum, or \$713K over the life of the LTFP.

4. Interest Revenue

Interest from Investment remains static over the life of this plan due to the consistent level of investments and the projected low interest rates environment. The interest rate for investment to be applied over the life of the plan is 2.5%.

By way of example, each 0.5% of additional interest rate above the estimate equates to approximately \$227K per annum, or \$2,274K over the life of the LTFP.

Long Term Financial Plan Review

The LTFP will be reviewed and updated on an annual basis in conjunction with the preparation of the Annual Operational Plan and Budget.



SECTION 5

Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds by Function and Sub-function

Summary of Budget Position by Function - 10 Year Financial Projections

<i>FUNCTIONS</i>	<i>2018/2019</i>	<i>2019/2020</i>	<i>2020/2021</i>	<i>2021/2022</i>	<i>2022/2023</i>	<i>2023/2024</i>	<i>2024/2025</i>	<i>2025/2026</i>	<i>2026/2027</i>	<i>2027/2028</i>	<i>2028/2029</i>
Administration	(10,985,476.00)	(12,462,047.00)	(12,961,982.00)	(13,235,058.00)	(13,501,140.00)	(13,784,454.00)	(14,072,428.00)	(14,370,379.00)	(14,555,538.00)	(14,888,813.00)	(15,230,353.00)
Community Services & Education	80,430.00	78,940.00	80,450.00	81,980.00	83,550.00	85,170.00	86,810.00	88,500.00	90,230.00	92,020.00	93,840.00
Economic Affairs	1,073,871.00	1,153,085.00	1,180,695.00	1,211,355.00	1,240,845.00	1,272,305.00	1,304,675.00	1,337,835.00	1,376,918.00	1,410,405.00	1,444,725.00
Environment	619,935.00	647,800.00	664,690.00	683,690.00	702,090.00	721,780.00	742,050.00	762,910.00	786,500.00	807,130.00	828,310.00
Governance	328,110.00	250,130.00	256,280.00	262,570.00	269,020.00	275,640.00	282,410.00	289,350.00	296,480.00	303,780.00	311,270.00
Health	(240,925.00)	(266,155.00)	(272,080.00)	(277,600.00)	(283,740.00)	(289,720.00)	(295,820.00)	(302,070.00)	(307,320.00)	(314,180.00)	(321,210.00)
Housing & Community Amentities	553,605.00	725,205.00	745,590.00	767,815.00	789,440.00	812,430.00	836,010.00	860,140.00	887,900.00	912,530.00	937,780.00
Mining Manufacturing & Construction	248,690.00	257,865.00	267,730.00	279,170.00	289,790.00	301,490.00	313,480.00	325,790.00	341,300.00	353,510.00	366,060.00
Public Order & Safety	817,275.00	916,130.00	938,650.00	962,400.00	986,200.00	1,010,990.00	1,036,380.00	1,062,440.00	1,090,560.00	1,117,580.00	1,145,270.00
Recreation & Culture	2,382,735.00	2,517,690.00	2,830,005.00	2,899,290.00	2,965,250.00	3,036,320.00	3,109,120.00	3,183,855.00	3,273,485.00	3,348,560.00	3,425,645.00
Sewerage Services	(1,100.00)	(1,000.00)	(1,100.00)	(1,040.00)	(1,010.00)	(1,060.00)	(1,020.00)	(1,130.00)	(1,680.00)	(1,950.00)	(1,060.00)
Transport & Communication	5,119,510.00	6,179,320.00	6,268,495.00	6,363,315.00	6,457,495.00	6,557,005.00	6,656,245.00	6,760,625.00	6,717,825.00	6,855,880.00	6,997,565.00
Water Supplies	(2,087.00)	(1,204.00)	(1,375.00)	(1,940.00)	(1,139.00)	(1,630.00)	(2,560.00)	(1,870.00)	(1,030.00)	(1,330.00)	(2,640.00)
Grand Total	(5,427.00)	(4,241.00)	(3,952.00)	(4,053.00)	(3,349.00)	(3,734.00)	(4,648.00)	(4,004.00)	(4,370.00)	(4,878.00)	(4,798.00)

The following schedules provide a detailed view of the above summary.

Summary of Budget Position by Sub-Function – 10 Year Financial Projections

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		2,938,960	3,029,415	3,112,770	3,230,140	3,322,940	3,436,860	3,553,250	3,672,700	3,864,750	3,971,500	4,081,250
Materials - General		38,180	39,160	40,140	41,150	42,180	43,230	44,310	45,420	46,570	47,730	48,920
Contracts - Electrical		500	500	520	540	560	580	600	620	640	660	680
Contracts - Cleaning		8,600	8,800	9,020	9,250	9,480	9,710	9,960	10,210	10,470	10,730	10,990
Consultants - General		-	85,000	-	-	-	-	-	-	-	-	-
Insurance - Public Liability		199,510	199,770	204,770	209,890	215,130	220,510	226,030	231,680	237,470	243,410	249,500
Insurance - Property		2,590	3,280	3,360	3,440	3,530	3,620	3,710	3,800	3,890	3,990	4,090
Other Expenses - Electricity		10,400	8,000	8,200	8,410	8,620	8,830	9,050	9,270	9,500	9,730	9,970
Other Expenses - Gas		200	-	-	-	-	-	-	-	-	-	-
Other Expenses - Telephone		24,140	24,140	24,740	25,370	26,010	26,660	27,320	28,010	28,710	29,430	30,160
Donations - Cultural Activities		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Other Expenses - Other-Advertising		8,080	8,290	8,500	8,710	8,930	9,150	9,380	9,610	9,850	10,090	10,340
Other Expenses - Other-Postage & Freight		650	670	690	710	730	750	770	790	810	830	850
Other Expenses - Other-Printing Stationary		2,890	2,980	3,070	3,160	3,260	3,360	3,460	3,560	3,670	3,780	3,890
Other Expenses - Other-Council Rates		3,090	3,130	3,200	3,270	3,340	3,430	3,520	3,610	3,700	3,790	3,880
Other Expenses - Other-Council Water Usage		550	550	560	570	580	590	600	620	640	660	680
Depreciation		3,100	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600	2,600
Total Expenses from Ordinary Activities		3,256,440	3,431,285	3,437,140	3,562,210	3,662,890	3,784,880	3,909,560	4,037,500	4,238,270	4,353,930	4,472,800
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		3,256,440	3,431,285	3,437,140	3,562,210	3,662,890	3,784,880	3,909,560	4,037,500	4,238,270	4,353,930	4,472,800
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		3,256,440	3,431,285	3,437,140	3,562,210	3,662,890	3,784,880	3,909,560	4,037,500	4,238,270	4,353,930	4,472,800
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		(853,000)	(617,000)	(797,250)	(414,615)	(828,105)	(662,725)	(546,475)	(491,360)	(707,385)	(626,550)	(770,860)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Engineers Instruments & Equipment		2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Total Capital Amounts		(850,900)	(614,900)	(795,150)	(412,515)	(826,005)	(660,625)	(544,375)	(489,260)	(705,285)	(624,450)	(768,760)
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(3,100)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(3,100)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)	(2,600)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		2,402,440	2,813,785	2,639,390	3,147,095	2,834,285	3,121,655	3,362,585	3,545,640	3,530,385	3,726,880	3,701,440
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		2,402,440	2,813,785	2,639,390	3,147,095	2,834,285	3,121,655	3,362,585	3,545,640	3,530,385	3,726,880	3,701,440

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Environment Street Cleaning	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		275,095	281,180	289,070	298,440	306,940	316,420	326,130	336,130	349,150	358,930	368,980
Materials - General		90,380	113,840	116,150	118,530	120,960	123,450	126,010	128,630	131,310	134,070	136,890
Other Expenses - Other-Council Water Usage		3,600	2,500	2,560	2,620	2,690	2,760	2,830	2,900	2,970	3,040	3,120
Internal Plant Charges		39,300	40,280	41,290	42,320	43,380	44,460	45,570	46,710	47,880	49,080	50,310
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		408,375	437,800	449,070	461,910	473,970	487,090	500,540	514,370	531,310	545,120	559,300
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Water Usage		8,935	8,935	9,160	9,390	9,630	9,880	10,130	10,380	10,640	10,910	11,180
Total Revenue from Ordinary Activities		8,935	8,935	9,160	9,390	9,630	9,880	10,130	10,380	10,640	10,910	11,180
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		417,310	446,735	458,230	471,300	483,600	496,970	510,670	524,750	541,950	556,030	570,480
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		417,310	446,735	458,230	471,300	483,600	496,970	510,670	524,750	541,950	556,030	570,480
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		417,310	446,735	458,230	471,300	483,600	496,970	510,670	524,750	541,950	556,030	570,480
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		417,310	446,735	458,230	471,300	483,600	496,970	510,670	524,750	541,950	556,030	570,480

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	29,160	29,980	30,820	31,680	32,570	33,480	34,420	35,380	36,370	37,390	38,440
Materials - General	19,330	19,810	20,310	20,820	21,340	21,870	22,420	22,980	23,550	24,140	24,740
Other Expenses - Other-Council Rates	2,680	2,780	2,850	2,920	2,990	3,060	3,140	3,220	3,300	3,380	3,460
Depreciation	310,000	310,000	310,780	311,560	312,340	313,120	313,900	314,680	315,470	316,260	317,050
Total Expenses from Ordinary Activities	361,170	362,570	364,760	366,980	369,240	371,530	373,880	376,260	378,690	381,170	383,690
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Fees - Storm Water	(140,475)	(140,350)	(140,350)	(140,350)	(140,350)	(140,350)	(140,350)	(140,350)	(140,350)	(140,350)	(140,350)
Total Revenue from Ordinary Activities	(140,475)	(140,350)	(140,350)	(140,350)	(140,350)	(140,350)	(140,350)	(140,350)	(140,350)	(140,350)	(140,350)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	220,695	222,220	224,410	226,630	228,890	231,180	233,530	235,910	238,340	240,820	243,340
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	220,695	222,220	224,410	226,630	228,890	231,180	233,530	235,910	238,340	240,820	243,340
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Stormwater Drainage	140,475	140,350	140,350	140,350	140,350	140,350	140,350	140,350	140,350	140,350	140,350
Total Capital Amounts	140,475	140,350	140,350	140,350	140,350	140,350	140,350	140,350	140,350	140,350	140,350
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(310,000)	(310,000)	(310,780)	(311,560)	(312,340)	(313,120)	(313,900)	(314,680)	(315,470)	(316,260)	(317,050)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(310,000)	(310,000)	(310,780)	(311,560)	(312,340)	(313,120)	(313,900)	(314,680)	(315,470)	(316,260)	(317,050)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	51,170	52,570	53,980	55,420	56,900	58,410	59,980	61,580	63,220	64,910	66,640
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	51,170	52,570	53,980	55,420	56,900	58,410	59,980	61,580	63,220	64,910	66,640

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Recreation & Culture Sporting Grounds and Venues	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		224,260	237,670	244,170	253,360	260,630	269,570	278,680	288,040	303,120	311,460	320,040
Materials - General		67,450	69,140	70,860	72,630	74,440	76,290	78,180	80,120	82,100	84,160	86,280
Contracts - Cleaning		1,600	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900	1,950	2,000
Contracts - Security		1,300	1,300	1,330	1,360	1,390	1,420	1,460	1,500	1,540	1,580	1,620
Insurance - Property		14,650	17,160	17,580	18,020	18,460	18,920	19,400	19,880	20,380	20,890	21,410
Other Expenses - Electricity		8,390	3,430	3,530	3,620	3,720	3,810	3,920	4,030	4,140	4,240	4,350
Other Expenses - Gas		1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Other Expenses - Telephone		2,735	2,735	2,800	2,870	2,940	3,010	3,090	3,170	3,250	3,330	3,420
Other Expenses - Other-Council Rates		7,570	7,890	8,100	8,310	8,520	8,730	8,940	9,170	9,400	9,630	9,860
Other Expenses - Other-Council Water Usage		31,010	40,010	41,010	42,030	43,080	44,160	45,270	46,400	47,550	48,740	49,960
Other Expenses - Other-Security		-	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Other Expenses-Small Plant Charged to Other Funds		26,110	26,770	27,440	28,130	28,830	29,550	30,290	31,050	31,830	32,630	33,450
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		386,075	413,705	424,490	438,070	449,820	463,340	477,180	491,390	511,420	524,850	538,660
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Others		(30,225)	(30,970)	(31,730)	(32,515)	(33,315)	(34,135)	(34,975)	(35,840)	(36,720)	(37,625)	(38,550)
Contrib-Operating-Other-Sport & Recreation		(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Total Revenue from Ordinary Activities		(40,225)	(40,970)	(41,730)	(42,515)	(43,315)	(44,135)	(44,975)	(45,840)	(46,720)	(47,625)	(48,550)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		345,850	372,735	382,760	395,555	406,505	419,205	432,205	445,550	464,700	477,225	490,110
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		345,850	372,735	382,760	395,555	406,505	419,205	432,205	445,550	464,700	477,225	490,110
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Total Capital Amounts		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		369,850	396,735	406,760	419,555	430,505	443,205	456,205	469,550	488,700	501,225	514,110
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		369,850	396,735	406,760	419,555	430,505	443,205	456,205	469,550	488,700	501,225	514,110

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Civil Engineering Services		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
	Recreation & Culture												
	Parks & Gardens (lakes)												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs			179,490	184,460	189,600	194,880	200,350	205,950	211,700	217,570	223,670	229,930	236,340
Materials - General			223,220	239,220	244,940	250,800	256,790	262,950	269,250	275,710	282,300	289,080	296,030
Contracts - Sport & Recreational Facilities			-	5,200	5,330	5,460	5,600	5,740	5,880	6,030	6,180	6,330	6,490
Insurance - Property			6,830	7,800	7,970	8,150	8,340	8,530	8,720	8,910	9,100	9,290	9,480
Other Expenses - Electricity			22,100	21,000	21,500	22,010	22,530	23,060	23,600	24,150	24,720	25,290	25,870
Other Expenses - Telephone			-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Other-Council Rates			13,650	16,070	16,410	16,760	17,120	17,480	17,840	18,210	18,600	19,010	19,420
Other Expenses - Other-Council Water Usage			12,110	16,410	16,790	17,170	17,550	17,930	18,340	18,760	19,180	19,600	20,030
Other Expenses-Small Plant Charged to Other Funds			21,890	22,440	23,000	23,580	24,170	24,770	25,390	26,020	26,670	27,340	28,020
Depreciation			205,000	236,500	236,500	236,500	236,500	236,500	236,500	236,500	236,500	236,500	236,500
Total Expenses from Ordinary Activities			684,290	749,100	762,040	775,310	788,950	802,910	817,220	831,860	846,920	862,370	878,180
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			684,290	749,100	762,040	775,310	788,950	802,910	817,220	831,860	846,920	862,370	878,180
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			684,290	749,100	762,040	775,310	788,950	802,910	817,220	831,860	846,920	862,370	878,180
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans			-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used			-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets			-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts			-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation			(205,000)	(236,500)	(236,500)	(236,500)	(236,500)	(236,500)	(236,500)	(236,500)	(236,500)	(236,500)	(236,500)
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			(205,000)	(236,500)	(236,500)	(236,500)	(236,500)	(236,500)	(236,500)	(236,500)	(236,500)	(236,500)	(236,500)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			479,290	512,600	525,540	538,810	552,450	566,410	580,720	595,360	610,420	625,870	641,680
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets			-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			479,290	512,600	525,540	538,810	552,450	566,410	580,720	595,360	610,420	625,870	641,680

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	353,040	362,055	371,710	382,940	393,350	404,810	416,560	428,630	443,900	455,860	468,150
Materials - General	3,460	3,550	3,640	3,730	3,820	3,920	4,020	4,120	4,220	4,330	4,440
Other Expenses - Telephone	2,050	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500	2,560
Other Expenses - Other-Advertising	2,740	2,810	2,880	2,950	3,020	3,100	3,180	3,260	3,340	3,420	3,510
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	361,290	370,465	380,330	391,770	402,390	414,090	426,080	438,390	453,900	466,110	478,660
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Building Services - Other	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)
Income-Fees-Planning & Building Regulatory	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)
Income-Other Revenue-Commissions & Agency Fees	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Income-Other Revenue-Other-Building Specifications	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Income-Other Revenue-Other-Others	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Total Revenue from Ordinary Activities	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	248,690	257,865	267,730	279,170	289,790	301,490	313,480	325,790	341,300	353,510	366,060
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	248,690	257,865	267,730	279,170	289,790	301,490	313,480	325,790	341,300	353,510	366,060
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	248,690	257,865	267,730	279,170	289,790	301,490	313,480	325,790	341,300	353,510	366,060
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	248,690	257,865	267,730	279,170	289,790	301,490	313,480	325,790	341,300	353,510	366,060

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Mining Manufacturing & Construction Other Mining,Manufacturing & Construction	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		3,350	3,450	3,550	3,650	3,750	3,850	3,950	4,050	4,170	4,290	4,410
Materials - General		34,030	34,420	35,290	36,180	37,090	38,020	38,970	39,940	40,940	41,970	43,020
Other Expenses - Other-Council Rates		11,350	12,100	12,400	12,710	13,030	13,360	13,690	14,030	14,380	14,740	15,110
Depreciation		8,500	8,500	8,520	8,540	8,560	8,580	8,600	8,620	8,640	8,660	8,680
Total Expenses from Ordinary Activities		57,230	58,470	59,760	61,080	62,430	63,810	65,210	66,640	68,130	69,660	71,220
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Quarry / Gravel Pits		(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Total Revenue from Ordinary Activities		(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(12,770)	(11,530)	(10,240)	(8,920)	(7,570)	(6,190)	(4,790)	(3,360)	(1,870)	(340)	1,220
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(12,770)	(11,530)	(10,240)	(8,920)	(7,570)	(6,190)	(4,790)	(3,360)	(1,870)	(340)	1,220
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(8,500)	(8,500)	(8,520)	(8,540)	(8,560)	(8,580)	(8,600)	(8,620)	(8,640)	(8,660)	(8,680)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(8,500)	(8,500)	(8,520)	(8,540)	(8,560)	(8,580)	(8,600)	(8,620)	(8,640)	(8,660)	(8,680)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		(21,270)	(20,030)	(18,760)	(17,460)	(16,130)	(14,770)	(13,390)	(11,980)	(10,510)	(9,000)	(7,460)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		21,270	20,030	18,760	17,460	16,130	14,770	13,390	11,980	10,510	9,000	7,460
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		-	-	-	-	-	-	-	-	-	-	-

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	240,840	247,590	254,540	261,670	268,990	276,550	284,300	292,230	300,430	308,830	317,500
Materials - General	423,780	464,690	475,530	486,660	498,100	509,790	521,800	534,080	546,660	559,550	572,800
Other Expenses-Small Plant Charged to Other Funds	25,030	25,670	26,320	26,980	27,650	28,340	29,050	29,780	30,520	31,290	32,070
Depreciation	645,000	650,000	651,630	653,260	654,890	656,530	658,170	659,820	661,470	663,120	664,780
Total Expenses from Ordinary Activities	1,334,650	1,387,950	1,408,020	1,428,570	1,449,630	1,471,210	1,493,320	1,515,910	1,539,080	1,562,790	1,587,150
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	1,334,650	1,387,950	1,408,020	1,428,570	1,449,630	1,471,210	1,493,320	1,515,910	1,539,080	1,562,790	1,587,150
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	1,334,650	1,387,950	1,408,020	1,428,570	1,449,630	1,471,210	1,493,320	1,515,910	1,539,080	1,562,790	1,587,150
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Urban Works Program	500,180	512,760	525,580	538,750	598,270	612,060	672,220	686,770	701,630	716,860	732,480
Acquisition of Assets - ACRD Program	184,910	212,830	217,570	222,430	227,410	232,510	237,750	243,110	248,610	254,240	260,000
Acquisition of Assets - CBD Works	18,170	18,620	19,090	19,570	20,060	20,560	21,070	21,600	22,140	22,690	23,260
Acquisition of Assets - Village Development Works	34,220	44,430	45,360	46,330	47,300	48,310	49,320	50,370	51,420	52,510	53,610
Acquisition of Assets - Village Bitumen Reseals	24,130	24,730	25,350	25,980	26,630	27,300	27,980	28,680	29,400	30,140	30,890
Total Capital Amounts	761,610	813,370	832,950	853,060	919,670	940,740	1,008,340	1,030,530	1,053,200	1,076,440	1,100,240
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(645,000)	(650,000)	(651,630)	(653,260)	(654,890)	(656,530)	(658,170)	(659,820)	(661,470)	(663,120)	(664,780)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(645,000)	(650,000)	(651,630)	(653,260)	(654,890)	(656,530)	(658,170)	(659,820)	(661,470)	(663,120)	(664,780)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	1,451,260	1,551,320	1,589,340	1,628,370	1,714,410	1,755,420	1,843,490	1,886,620	1,930,810	1,976,110	2,022,610
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	1,451,260	1,551,320	1,589,340	1,628,370	1,714,410	1,755,420	1,843,490	1,886,620	1,930,810	1,976,110	2,022,610

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	172,440	177,290	182,250	187,380	192,630	198,040	203,580	209,250	215,120	221,130	227,340
Materials - General	516,930	635,840	707,600	745,560	781,710	822,080	896,650	929,430	958,430	967,660	977,120
Contributions - Road Weigh Limit Control	24,170	24,770	25,390	26,020	26,670	27,340	28,020	28,720	29,440	30,180	30,930
Other Expenses-Small Plant Charged to Other Funds	14,570	14,950	15,330	15,710	16,100	16,500	16,920	17,340	17,770	18,220	18,680
Depreciation	910,000	940,000	942,350	944,710	947,070	949,440	951,810	954,190	956,580	958,970	961,370
Total Expenses from Ordinary Activities	1,638,110	1,792,850	1,872,920	1,919,380	1,964,180	2,013,400	2,096,980	2,138,930	2,177,340	2,196,160	2,215,440
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Contrib-Operating-Other-RoadWorks/Bridges	(5,360)	(5,490)	(5,640)	(5,790)	(5,940)	(6,090)	(6,250)	(6,410)	(6,570)	(6,750)	(6,930)
Grants - Financial Assistance Grant	(1,995,800)	(2,157,375)	(2,198,085)	(2,239,615)	(2,281,975)	(2,325,185)	(2,369,255)	(2,414,205)	(2,460,055)	(2,506,825)	(2,554,525)
Total Revenue from Ordinary Activities	(2,001,160)	(2,162,865)	(2,203,725)	(2,245,405)	(2,287,915)	(2,331,275)	(2,375,505)	(2,420,615)	(2,466,625)	(2,513,575)	(2,561,455)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(363,050)	(370,015)	(330,805)	(326,025)	(323,735)	(317,875)	(278,525)	(281,685)	(289,285)	(317,415)	(346,015)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(363,050)	(370,015)	(330,805)	(326,025)	(323,735)	(317,875)	(278,525)	(281,685)	(289,285)	(317,415)	(346,015)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Roads to Recovery Program	537,064	1,120,971	1,120,970	1,120,970	1,120,970	1,120,970	1,120,970	1,120,970	1,120,970	1,120,970	1,120,970
Acquisition of Assets - ACRD Program	860,530	538,315	556,830	575,580	594,610	613,920	633,480	653,300	673,380	693,760	714,400
Total Capital Amounts	1,397,594	1,659,286	1,677,800	1,696,550	1,715,580	1,734,890	1,754,450	1,774,270	1,794,350	1,814,730	1,835,370
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(910,000)	(940,000)	(942,350)	(944,710)	(947,070)	(949,440)	(951,810)	(954,190)	(956,580)	(958,970)	(961,370)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(910,000)	(940,000)	(942,350)	(944,710)	(947,070)	(949,440)	(951,810)	(954,190)	(956,580)	(958,970)	(961,370)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	124,544	349,271	404,645	425,815	444,775	467,575	524,115	538,395	548,485	538,345	527,985
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	124,544	349,271	404,645	425,815	444,775	467,575	524,115	538,395	548,485	538,345	527,985

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Sealed Rural Roads (SRR)-Regional		CURRENT BUDGET	PROPOSED BUDGET							
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	619,028	619,028	636,350	654,150	672,420	691,230	710,610	730,540	750,990	771,980	793,610
Materials - General	883,560	1,213,862	1,234,700	1,256,050	1,277,960	1,300,460	1,323,470	1,347,090	1,371,290	1,396,100	1,421,520
Other Expenses - Other-Internal Plant Charges	1,540	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	1,920
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	1,504,128	1,834,430	1,872,630	1,911,820	1,952,040	1,993,390	2,035,820	2,079,410	2,124,100	2,169,950	2,217,050
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Contrib-Operating-RTA (Regional / Local Block Grant)	(2,461,000)	(2,833,475)	(2,897,640)	(2,963,410)	(3,030,820)	(3,099,920)	(3,170,740)	(3,243,330)	(3,317,740)	(3,394,010)	(3,472,190)
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
Total Revenue from Ordinary Activities	(2,621,000)	(2,993,475)	(3,057,640)	(3,123,410)	(3,190,820)	(3,259,920)	(3,330,740)	(3,403,330)	(3,477,740)	(3,554,010)	(3,632,190)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(1,116,872)	(1,159,045)	(1,185,010)	(1,211,590)	(1,238,780)	(1,266,530)	(1,294,920)	(1,323,920)	(1,353,640)	(1,384,060)	(1,415,140)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Contrib-Capital-RTA (Regional/Local Block Grant-Repair Prgm)	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(1,116,872)	(1,159,045)	(1,185,010)	(1,211,590)	(1,238,780)	(1,266,530)	(1,294,920)	(1,323,920)	(1,353,640)	(1,384,060)	(1,415,140)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Block Grant Program	516,359	618,495	634,611	651,145	668,089	685,388	703,116	721,242	739,871	758,978	778,518
Acquisition of Assets - 3x4 Grant Program	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Acquisition of Assets - Repair Grant Program	981,026	1,087,500	1,107,198	1,127,290	1,147,782	1,168,684	1,190,008	1,211,756	1,233,938	1,256,564	1,279,644
Total Capital Amounts	1,657,385	1,865,995	1,901,809	1,938,435	1,975,871	2,014,072	2,053,124	2,092,998	2,133,809	2,175,542	2,218,162
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	540,513	706,950	716,799	726,845	737,091	747,542	758,204	769,078	780,169	791,482	803,022
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	540,513	706,950	716,799	726,845	737,091	747,542	758,204	769,078	780,169	791,482	803,022

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Unsealed Rural Roads (URR)-Local	CURRENT	PROPOSED BUDGET									
		BUDGET										
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		681,440	700,520	749,650	778,690	800,270	822,450	845,250	858,630	882,600	904,070	926,130
Materials - General		1,043,960	1,182,960	1,180,080	1,198,560	1,225,690	1,253,490	1,282,030	1,311,260	1,341,210	1,371,890	1,403,360
Depreciation		680,000	715,000	716,790	718,580	720,380	722,180	723,990	725,800	727,610	729,430	731,250
Total Expenses from Ordinary Activities		2,405,400	2,598,480	2,646,520	2,695,830	2,746,340	2,798,120	2,851,270	2,895,690	2,951,420	3,005,390	3,060,740
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R												
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		2,405,400	2,598,480	2,646,520	2,695,830	2,746,340	2,798,120	2,851,270	2,895,690	2,951,420	3,005,390	3,060,740
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		2,405,400	2,598,480	2,646,520	2,695,830	2,746,340	2,798,120	2,851,270	2,895,690	2,951,420	3,005,390	3,060,740
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Granvel Resheeting Program		77,500	185,500	185,500	185,500	185,500	185,500	185,500	185,500	187,430	189,910	192,450
Acquisition of Assets - Roads To Recovery Program		373,000										
Acquisition of Assets - ACRD Program		655,080	1,096,125	1,112,920	1,130,120	1,147,750	1,165,830	1,184,360	1,203,350	1,222,820	1,242,780	1,263,230
Total Capital Amounts		1,105,580	1,281,625	1,298,420	1,315,620	1,333,250	1,351,330	1,369,860	1,388,850	1,410,250	1,432,690	1,455,680
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(680,000)	(715,000)	(716,790)	(718,580)	(720,380)	(722,180)	(723,990)	(725,800)	(727,610)	(729,430)	(731,250)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(680,000)	(715,000)	(716,790)	(718,580)	(720,380)	(722,180)	(723,990)	(725,800)	(727,610)	(729,430)	(731,250)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		2,830,980	3,165,105	3,228,150	3,292,870	3,359,210	3,427,270	3,497,140	3,558,740	3,634,060	3,708,650	3,785,170
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		2,830,980	3,165,105	3,228,150	3,292,870	3,359,210	3,427,270	3,497,140	3,558,740	3,634,060	3,708,650	3,785,170

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Bridges on UR-Local	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,580	1,620	1,670	1,720	1,770	1,820	1,870	1,920	1,970	2,030	2,090
Materials - General		2,760	2,830	2,900	2,970	3,040	3,120	3,200	3,280	3,360	3,440	3,530
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470	5,620
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470	5,620
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470	5,620
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470	5,620
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470	5,620

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Bridges on URR-Local	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		9,510	9,780	10,050	10,330	10,620	10,920	11,230	11,540	11,860	12,190	12,530
Materials - General		16,810	22,230	22,660	23,100	23,550	24,010	24,490	24,980	25,480	25,990	26,510
Depreciation		1,195,000	1,195,000	1,197,990	1,200,990	1,203,990	1,207,000	1,210,020	1,213,040	1,216,070	1,219,110	1,222,160
Total Expenses from Ordinary Activities		1,221,320	1,227,010	1,230,700	1,234,420	1,238,160	1,241,930	1,245,740	1,249,560	1,253,410	1,257,290	1,261,200
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,221,320	1,227,010	1,230,700	1,234,420	1,238,160	1,241,930	1,245,740	1,249,560	1,253,410	1,257,290	1,261,200
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,221,320	1,227,010	1,230,700	1,234,420	1,238,160	1,241,930	1,245,740	1,249,560	1,253,410	1,257,290	1,261,200
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(1,195,000)	(1,195,000)	(1,197,990)	(1,200,990)	(1,203,990)	(1,207,000)	(1,210,020)	(1,213,040)	(1,216,070)	(1,219,110)	(1,222,160)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(1,195,000)	(1,195,000)	(1,197,990)	(1,200,990)	(1,203,990)	(1,207,000)	(1,210,020)	(1,213,040)	(1,216,070)	(1,219,110)	(1,222,160)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		26,320	32,010	32,710	33,430	34,170	34,930	35,720	36,520	37,340	38,180	39,040
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		26,320	32,010	32,710	33,430	34,170	34,930	35,720	36,520	37,340	38,180	39,040

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Transport & Communication Parking Areas	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270	1,310	1,350	1,390
Materials - General		9,460	9,700	9,940	10,190	10,440	10,700	10,970	11,240	11,520	11,810	12,110
Other Expenses - Electricity		-	1,500	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870
Other Expenses - Other-Council Rates		58,940	61,860	63,410	65,000	66,630	68,300	70,010	71,760	73,550	75,390	77,270
Other Expenses - Other-Council Water Usage		500	1,400	1,440	1,480	1,520	1,560	1,600	1,640	1,680	1,720	1,760
Depreciation		35,000	35,000	35,090	35,180	35,270	35,360	35,450	35,540	35,630	35,720	35,810
Total Expenses from Ordinary Activities		104,960	110,550	112,540	114,580	116,660	118,790	120,970	123,190	125,470	127,810	130,210
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		104,960	110,550	112,540	114,580	116,660	118,790	120,970	123,190	125,470	127,810	130,210
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		104,960	110,550	112,540	114,580	116,660	118,790	120,970	123,190	125,470	127,810	130,210
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(35,000)	(35,000)	(35,090)	(35,180)	(35,270)	(35,360)	(35,450)	(35,540)	(35,630)	(35,720)	(35,810)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(35,000)	(35,000)	(35,090)	(35,180)	(35,270)	(35,360)	(35,450)	(35,540)	(35,630)	(35,720)	(35,810)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		69,960	75,550	77,450	79,400	81,390	83,430	85,520	87,650	89,840	92,090	94,400
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		69,960	75,550	77,450	79,400	81,390	83,430	85,520	87,650	89,840	92,090	94,400

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET										
	Civil Engineering Services		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
	Transport & Communication												
	Footpaths												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>													
Employee Benefits & On Costs			44,920	46,180	47,470	48,800	50,160	51,560	53,000	54,480	56,010	57,580	59,190
Materials - General			92,270	109,570	111,940	114,360	116,830	119,370	121,990	124,670	127,410	130,220	133,100
Depreciation			75,000	75,000	75,190	75,380	75,570	75,760	75,950	76,140	76,330	76,520	76,710
Total Expenses from Ordinary Activities			212,190	230,750	234,600	238,540	242,560	246,690	250,940	255,290	259,750	264,320	269,000
<u>REVENUE FROM ORDINARY ACTIVITIES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			212,190	230,750	234,600	238,540	242,560	246,690	250,940	255,290	259,750	264,320	269,000
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>													
			-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			212,190	230,750	234,600	238,540	242,560	246,690	250,940	255,290	259,750	264,320	269,000
<u>CAPITAL AMOUNTS</u>													
Repayment of Loans			-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used			-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - PAMP			43,000	44,000	45,100	46,200	51,300	52,500	57,700	58,900	60,180	61,500	62,840
Total Capital Amounts			43,000	44,000	45,100	46,200	51,300	52,500	57,700	58,900	60,180	61,500	62,840
<u>ADD BACK NON-CASH ITEMS</u>													
Depreciation			(75,000)	(75,000)	(75,190)	(75,380)	(75,570)	(75,760)	(75,950)	(76,140)	(76,330)	(76,520)	(76,710)
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			(75,000)	(75,000)	(75,190)	(75,380)	(75,570)	(75,760)	(75,950)	(76,140)	(76,330)	(76,520)	(76,710)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			180,190	199,750	204,510	209,360	218,290	223,430	232,690	238,050	243,600	249,300	255,130
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>													
Net Transfers to/(from) Internally Restricted Assets			-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			180,190	199,750	204,510	209,360	218,290	223,430	232,690	238,050	243,600	249,300	255,130

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Civil Engineering Services</div> <div>Transport & Communication</div> <div>Other Transport & Communication</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	348,570	358,320	368,350	378,670	389,270	400,160	411,360	422,870	434,710	446,900	459,460
Materials - General	90,920	96,200	98,530	100,940	103,390	105,900	108,480	111,100	113,770	116,520	119,370
Insurance - Property	1,830	810	830	850	870	890	910	930	950	970	990
Other Expenses - Street Lighting	211,700	203,900	208,670	213,560	218,570	223,710	228,980	234,380	239,910	245,580	251,390
Other Expenses - Other-Internal Plant Charges	3,910	4,000	4,100	4,210	4,320	4,430	4,540	4,650	4,770	4,890	5,010
Internal Plant Charges	2,720	2,790	2,860	2,930	3,000	3,080	3,160	3,240	3,320	3,400	3,490
Depreciation	6,500	7,000	7,020	7,040	7,060	7,080	7,100	7,120	7,140	7,160	7,180
Total Expenses from Ordinary Activities	666,150	673,020	690,360	708,200	726,480	745,250	764,530	784,290	804,570	825,420	846,890
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Grants - Street Lighting - Operating Grant	(54,650)	(56,020)	(57,420)	(58,860)	(60,330)	(61,840)	(63,390)	(64,970)	(66,590)	(68,250)	(69,960)
Income-Fees-RTA Works (State Roads not Controlled by Council	(420,000)	(431,550)	(443,410)	(455,620)	(468,140)	(481,000)	(494,230)	(507,800)	(521,740)	(536,090)	(550,890)
Income-Other Revenue-Other-Others	(820)	(820)	(820)	(820)	(820)	(820)	(820)	(820)	(820)	(820)	(820)
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R	-	(84,830)	(84,830)	(84,830)	(84,830)	(84,830)	(84,830)	(84,830)	(84,830)	(84,830)	(84,830)
Total Revenue from Ordinary Activities	(475,470)	(573,220)	(586,480)	(600,130)	(614,120)	(628,490)	(643,270)	(658,420)	(673,980)	(689,990)	(706,500)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	190,680	99,800	103,880	108,070	112,360	116,760	121,260	125,870	130,590	135,430	140,390
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Grants-Capital-Special Purpose-Transport	(910,064)	(1,036,141)	(1,036,140)	(1,036,140)	(1,036,140)	(1,036,140)	(1,036,140)	(1,036,140)	(1,036,140)	(1,036,140)	(1,036,140)
Contrib-Capital-RTA (Regional/Local Block Grant-Repair Prgm)	(490,513)	(543,750)	(553,599)	(563,645)	(573,891)	(584,342)	(595,004)	(605,878)	(616,969)	(628,282)	(639,822)
Contrib-Capital-Other-RoadWorks/Bridges	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)
Total Grants and Contributions Provided for Capital Purposes	(1,401,377)	(1,580,691)	(1,590,539)	(1,600,585)	(1,610,831)	(1,621,282)	(1,631,944)	(1,642,818)	(1,653,909)	(1,665,222)	(1,676,762)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(1,210,697)	(1,480,891)	(1,486,659)	(1,492,515)	(1,498,471)	(1,504,522)	(1,510,684)	(1,516,948)	(1,523,319)	(1,529,792)	(1,536,372)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Fit for the Future - Backlog Program - Stabilisation	599,400	1,096,530	875,500	816,070	595,000	535,000	351,500	-	-	-	-
Acquisition of Assets - Fit for the Future - Backlog Program - Prevention	52,000	-	130,000	135,000	250,000	250,000	250,000	400,000	200,000	200,000	200,000
Acquisition of Assets - Fit for the Future - New Bitumen Seals/New Growth Assets	-	-	-	-	-	-	40,000	200,000	200,000	200,000	200,000
Acquisition of Assets - Special Projects - Roads	318,000	341,055	349,580	358,320	367,280	378,460	385,870	395,520	405,410	415,545	425,930
Total Capital Amounts	969,400	1,437,585	1,355,080	1,309,390	1,212,280	1,163,460	1,027,370	995,520	805,410	815,545	825,930
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(6,500)	(7,000)	(7,020)	(7,040)	(7,060)	(7,080)	(7,100)	(7,120)	(7,140)	(7,160)	(7,180)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(6,500)	(7,000)	(7,020)	(7,040)	(7,060)	(7,080)	(7,100)	(7,120)	(7,140)	(7,160)	(7,180)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(247,797)	(50,306)	(138,599)	(190,165)	(293,251)	(348,142)	(490,414)	(528,548)	(725,049)	(721,407)	(717,622)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(247,797)	(50,306)	(138,599)	(190,165)	(293,251)	(348,142)	(490,414)	(528,548)	(725,049)	(721,407)	(717,622)

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	1,580	1,620	1,660	1,710	1,760	1,810	1,860	1,910	1,970	2,030	2,090
Materials - General	11,460	16,740	17,040	17,340	17,650	17,970	18,290	18,620	18,960	19,310	19,660
Contracts - Cleaning	30,700	31,300	32,080	32,890	33,710	34,550	35,420	36,310	37,210	38,140	39,090
Contracts - Other	-	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Insurance - Property	600	1,660	1,680	1,700	1,720	1,740	1,760	1,780	1,800	1,820	1,840
Other Expenses - Electricity	20,400	22,600	23,070	23,540	24,020	24,520	25,030	25,550	26,080	26,640	27,210
Other Expenses - Telephone	615	1,615	1,630	1,650	1,670	1,690	1,710	1,730	1,750	1,770	1,790
Other Expenses - Other-Council Rates	2,300	3,915	3,975	4,035	4,095	4,165	4,235	4,305	4,375	4,445	4,515
Other Expenses - Other-Council Water Usage	3,800	4,300	4,400	4,500	4,600	4,700	4,800	4,910	5,020	5,130	5,240
Depreciation	2,350	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400
Total Expenses from Ordinary Activities	73,805	116,150	117,935	119,765	121,625	123,545	125,505	127,515	129,565	131,685	133,835
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Caravan Parks	(14,600)	(63,025)	(63,025)	(63,025)	(63,025)	(63,025)	(63,025)	(63,025)	(63,025)	(63,025)	(63,025)
Total Revenue from Ordinary Activities	(14,600)	(63,025)	(63,025)	(63,025)	(63,025)	(63,025)	(63,025)	(63,025)	(63,025)	(63,025)	(63,025)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	59,205	53,125	54,910	56,740	58,600	60,520	62,480	64,490	66,540	68,660	70,810
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	59,205	53,125	54,910	56,740	58,600	60,520	62,480	64,490	66,540	68,660	70,810
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(2,350)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(2,350)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	56,855	50,725	52,510	54,340	56,200	58,120	60,080	62,090	64,140	66,260	68,410
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	56,855	50,725	52,510	54,340	56,200	58,120	60,080	62,090	64,140	66,260	68,410

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Economic Affairs											
Sub Function	Other Economic Affairs	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		37,580	37,670	37,760	37,850	37,940	38,040	38,140	38,240	38,340	38,450	38,560
Materials - General		84,470	84,700	84,930	85,170	85,410	85,660	85,920	86,180	86,450	86,730	87,010
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		122,050	122,370	122,690	123,020	123,350	123,700	124,060	124,420	124,790	125,180	125,570
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Private Works		(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)
Total Revenue from Ordinary Activities		(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		10,150	10,470	10,790	11,120	11,450	11,800	12,160	12,520	12,890	13,280	13,670
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		10,150	10,470	10,790	11,120	11,450	11,800	12,160	12,520	12,890	13,280	13,670
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		10,150	10,470	10,790	11,120	11,450	11,800	12,160	12,520	12,890	13,280	13,670
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		10,150	10,470	10,790	11,120	11,450	11,800	12,160	12,520	12,890	13,280	13,670

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Community Services & Education Administration & Education	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		17,240	17,680	18,130	18,590	19,060	19,540	20,030	20,530	21,050	21,580	22,120
Donations - Cultural Activities		2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		19,340	19,780	20,230	20,690	21,160	21,640	22,130	22,630	23,150	23,680	24,220
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		19,340	19,780	20,230	20,690	21,160	21,640	22,130	22,630	23,150	23,680	24,220
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		19,340	19,780	20,230	20,690	21,160	21,640	22,130	22,630	23,150	23,680	24,220
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		19,340	19,780	20,230	20,690	21,160	21,640	22,130	22,630	23,150	23,680	24,220
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		19,340	19,780	20,230	20,690	21,160	21,640	22,130	22,630	23,150	23,680	24,220

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Community Services & Education Aged Person & Disabled	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		520	11,350	11,360	11,370	11,380	11,390	11,400	11,410	11,420	11,440	11,460
Insurance - Property		170	5,170	5,170	5,170	5,170	5,170	5,170	5,170	5,170	5,170	5,170
Donations - Aged Disabled Youth & Community Service		1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060
Other Expenses - Other-Council Rates		-	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Other Expenses - Other-Council Water Usage		10,600	16,300	16,580	16,860	17,150	17,450	17,750	18,060	18,380	18,710	19,050
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		12,350	35,880	36,170	36,460	36,760	37,070	37,380	37,700	38,030	38,380	38,740
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Aged Disables Youth & Community S		-	(23,120)	(23,120)	(23,120)	(23,120)	(23,120)	(23,120)	(23,120)	(23,120)	(23,120)	(23,120)
Total Revenue from Ordinary Activities		-	(23,120)	(23,120)	(23,120)	(23,120)	(23,120)	(23,120)	(23,120)	(23,120)	(23,120)	(23,120)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		12,350	12,760	13,050	13,340	13,640	13,950	14,260	14,580	14,910	15,260	15,620
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		12,350	12,760	13,050	13,340	13,640	13,950	14,260	14,580	14,910	15,260	15,620
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		12,350	12,760	13,050	13,340	13,640	13,950	14,260	14,580	14,910	15,260	15,620
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		12,350	12,760	13,050	13,340	13,640	13,950	14,260	14,580	14,910	15,260	15,620

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Community Services & Education Childrens Services	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Materials - General		11,580	22,890	23,470	24,060	24,660	25,280	25,910	26,560	27,220	27,900	28,590
Contracts - Cleaning		-	-	-	-	-	-	-	-	-	-	-
Contracts - Security		3,300	-	-	-	-	-	-	-	-	-	-
Insurance - Property		5,700	4,910	5,030	5,150	5,280	5,410	5,540	5,680	5,820	5,970	6,120
Insurance - Other		-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Electricity		5,100	-	-	-	-	-	-	-	-	-	-
Other Expenses - Telephone		4,520	-	-	-	-	-	-	-	-	-	-
Donations - Donation Program		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Donations - Aged Disabled Youth & Community Service		14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150
Other Expenses - Other-Printing Stationary		-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Other-Council Rates		2,400	2,460	2,520	2,580	2,640	2,710	2,780	2,850	2,920	2,990	3,060
Other Expenses - Other-Council Water Usage		250	250	260	270	280	290	300	310	320	330	340
Depreciation		6,100	6,100	6,120	6,140	6,160	6,180	6,200	6,220	6,240	6,260	6,280
Total Expenses from Ordinary Activities		56,100	53,760	54,550	55,350	56,170	57,020	57,880	58,770	59,670	60,600	61,540
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-Other Aged Disabled Youth &		(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
Total Revenue from Ordinary Activities		(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		54,840	52,500	53,290	54,090	54,910	55,760	56,620	57,510	58,410	59,340	60,280
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		54,840	52,500	53,290	54,090	54,910	55,760	56,620	57,510	58,410	59,340	60,280
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(6,100)	(6,100)	(6,120)	(6,140)	(6,160)	(6,180)	(6,200)	(6,220)	(6,240)	(6,260)	(6,280)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(6,100)	(6,100)	(6,120)	(6,140)	(6,160)	(6,180)	(6,200)	(6,220)	(6,240)	(6,260)	(6,280)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		48,740	46,400	47,170	47,950	48,750	49,580	50,420	51,290	52,170	53,080	54,000
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		48,740	46,400	47,170	47,950	48,750	49,580	50,420	51,290	52,170	53,080	54,000

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Housing & Community Amentities Public Cemeteries	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		14,490	14,900	15,320	15,750	16,190	16,640	17,110	17,590	18,080	18,590	19,110
Materials - General		21,820	34,660	35,220	35,800	36,380	36,980	37,600	38,230	38,870	39,530	40,200
Contracts - Cemetery Maintenance/Grave Digging		89,320	92,710	94,970	97,280	99,650	102,080	104,570	107,110	109,730	112,400	115,140
Insurance - Property		110	490	500	510	520	530	540	550	560	570	580
Other Expenses - Other-Council Rates		370	750	760	770	780	790	800	810	820	830	840
Other Expenses - Other-Council Water Usage		250	500	510	520	530	540	550	560	570	580	590
Depreciation		11,000	11,000	11,010	11,020	11,030	11,040	11,050	11,060	11,070	11,080	11,090
Total Expenses from Ordinary Activities		137,360	155,010	158,290	161,650	165,080	168,600	172,220	175,910	179,700	183,580	187,550
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(2,500)	(2,560)	(2,620)	(2,690)	(2,760)	(2,830)	(2,900)	(2,970)	(3,040)	(3,120)	(3,200)
Income-Other Revenue-Other-Cemetery		(122,250)	(133,230)	(136,720)	(140,325)	(144,030)	(147,850)	(151,790)	(155,850)	(160,010)	(164,310)	(168,730)
Total Revenue from Ordinary Activities		(124,750)	(135,790)	(139,340)	(143,015)	(146,790)	(150,680)	(154,690)	(158,820)	(163,050)	(167,430)	(171,930)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		12,610	19,220	18,950	18,635	18,290	17,920	17,530	17,090	16,650	16,150	15,620
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		12,610	19,220	18,950	18,635	18,290	17,920	17,530	17,090	16,650	16,150	15,620
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Beams		8,000	10,000	10,250	10,510	10,770	11,040	11,320	11,600	11,890	12,190	12,490
Total Capital Amounts		8,000	10,000	10,250	10,510	10,770	11,040	11,320	11,600	11,890	12,190	12,490
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(11,000)	(11,000)	(11,010)	(11,020)	(11,030)	(11,040)	(11,050)	(11,060)	(11,070)	(11,080)	(11,090)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(11,000)	(11,000)	(11,010)	(11,020)	(11,030)	(11,040)	(11,050)	(11,060)	(11,070)	(11,080)	(11,090)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		9,610	18,220	18,190	18,125	18,030	17,920	17,800	17,630	17,470	17,260	17,020
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		9,610	18,220	18,190	18,125	18,030	17,920	17,800	17,630	17,470	17,260	17,020

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	110,960	114,070	117,260	120,540	123,920	127,390	130,960	134,630	138,400	142,280	146,260
Materials - General	51,850	55,810	56,850	57,920	59,010	60,130	61,280	62,450	63,660	64,900	66,160
Contracts - Cleaning	6,200	168,800	172,840	176,980	181,220	185,560	190,020	194,590	199,270	204,070	208,990
Contracts - Security	9,900	9,900	10,150	10,400	10,660	10,930	11,200	11,480	11,770	12,060	12,360
Insurance - Property	2,730	4,070	4,160	4,250	4,340	4,440	4,540	4,640	4,740	4,850	4,960
Other Expenses - Electricity	21,900	21,300	21,800	22,310	22,830	23,360	23,910	24,470	25,040	25,630	26,230
Other Expenses - Other-Council Rates	1,470	1,750	1,790	1,830	1,870	1,910	1,950	1,990	2,030	2,070	2,120
Other Expenses - Other-Council Water Usage	2,000	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	207,010	377,700	386,900	396,330	406,000	415,920	426,120	436,570	447,290	458,300	469,580
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	207,010	377,700	386,900	396,330	406,000	415,920	426,120	436,570	447,290	458,300	469,580
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	207,010	377,700	386,900	396,330	406,000	415,920	426,120	436,570	447,290	458,300	469,580
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Toilet Upgrades	-	100,000	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	100,000	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	207,010	477,700	386,900	396,330	406,000	415,920	426,120	436,570	447,290	458,300	469,580
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	(100,000)	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	207,010	377,700	386,900	396,330	406,000	415,920	426,120	436,570	447,290	458,300	469,580

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Development Services</div> <div>Housing & Community Amenities</div> <div>Town Planning</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	394,340	387,200	397,240	408,890	419,700	431,610	443,830	456,350	472,200	484,600	497,360
Materials - General	5,980	6,130	6,280	6,430	6,590	6,750	6,910	7,080	7,250	7,440	7,630
Other Expenses - Telephone	4,615	4,615	4,730	4,850	4,970	5,090	5,220	5,350	5,480	5,620	5,760
Donations - Heritage Assistance	51,400	51,400	51,400	51,400	51,400	51,400	51,400	51,400	51,400	51,400	51,400
Other Expenses - Other-Advertising	11,870	12,170	12,470	12,780	13,100	13,430	13,760	14,110	14,460	14,830	15,200
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	468,205	461,515	472,120	484,350	495,760	508,280	521,120	534,290	550,790	563,890	577,350
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Certificates - S149 Planning	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)
Income-Fees-Planning & Building Regulatory	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)
Income-Other Revenue-Other-Plan Printing Sale of Maps	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)
Income-Other Revenue-Other-Others	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Grants-Operating-Special Purpose-Other Heritage Grants	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)
Total Revenue from Ordinary Activities	(156,550)	(156,550)	(156,550)	(156,550)	(156,550)	(156,550)	(156,550)	(156,550)	(156,550)	(156,550)	(156,550)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	311,655	304,965	315,570	327,800	339,210	351,730	364,570	377,740	394,240	407,340	420,800
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	311,655	304,965	315,570	327,800	339,210	351,730	364,570	377,740	394,240	407,340	420,800
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	311,655	304,965	315,570	327,800	339,210	351,730	364,570	377,740	394,240	407,340	420,800
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	311,655	304,965	315,570	327,800	339,210	351,730	364,570	377,740	394,240	407,340	420,800

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	-	-	-	-	-	-	-	-	-	-	-
Materials - General	11,600	11,870	12,170	12,480	12,790	13,110	13,430	13,760	14,100	14,460	14,830
Insurance - Property	680	-	-	-	-	-	-	-	-	-	-
Other Expenses - Electricity	1,100	-	-	-	-	-	-	-	-	-	-
Other Expenses - Other-Council Rates	11,950	12,450	12,760	13,080	13,410	13,750	14,090	14,440	14,800	15,170	15,550
Depreciation	-	2,500	2,510	2,520	2,530	2,540	2,550	2,560	2,570	2,580	2,590
Total Expenses from Ordinary Activities	25,330	26,820	27,440	28,080	28,730	29,400	30,070	30,760	31,470	32,210	32,970
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	25,330	26,820	27,440	28,080	28,730	29,400	30,070	30,760	31,470	32,210	32,970
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	25,330	26,820	27,440	28,080	28,730	29,400	30,070	30,760	31,470	32,210	32,970
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	(2,500)	(2,510)	(2,520)	(2,530)	(2,540)	(2,550)	(2,560)	(2,570)	(2,580)	(2,590)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	(2,500)	(2,510)	(2,520)	(2,530)	(2,540)	(2,550)	(2,560)	(2,570)	(2,580)	(2,590)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	25,330	24,320	24,930	25,560	26,200	26,860	27,520	28,200	28,900	29,630	30,380
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	25,330	24,320	24,930	25,560	26,200	26,860	27,520	28,200	28,900	29,630	30,380

<div> <div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div> </div> <div> <div>Civil and Environmental Services</div> <div>Development Services</div> <div>Recreation & Culture</div> <div>Community Centres and Halls</div> </div>	CURRENT BUDGET	PROPOSED BUDGET									
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	1,810	1,840	1,870	1,900	1,930	1,960	1,990	2,020	2,050	2,080	2,110
Materials - General	23,850	28,025	28,625	29,245	29,875	30,505	31,145	31,815	32,505	33,205	33,925
Contracts - Electrical	200	200	210	220	230	240	250	260	270	280	290
Contracts - Cleaning	3,200	3,900	4,000	4,100	4,200	4,310	4,420	4,530	4,640	4,760	4,880
Contracts - Other	-	4,540	4,540	4,540	4,540	4,540	4,540	4,540	4,540	4,540	4,540
Contracts - Security	1,300	2,300	2,330	2,360	2,390	2,420	2,460	2,500	2,540	2,580	2,620
Insurance - Public Liability	4,230	4,330	4,440	4,550	4,660	4,780	4,900	5,020	5,150	5,280	5,410
Insurance - Property	28,640	34,530	35,280	36,050	36,830	37,640	38,470	39,330	40,200	41,090	42,020
Other Expenses - Electricity	7,800	7,500	7,650	7,800	7,960	8,120	8,290	8,460	8,630	8,810	8,990
Other Expenses - Gas	250	250	260	270	280	290	300	310	320	330	340
Other Expenses - Telephone	1,540	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	1,920
Donations - Rating Relief	5,600	10,100	10,100	10,100	10,100	10,100	10,100	10,100	10,100	10,100	10,100
Other Expenses - Other-Council Rates	10,580	17,410	17,680	17,960	18,240	18,530	18,820	19,120	19,430	19,740	20,060
Other Expenses - Other-Council Water Usage	750	1,050	1,080	1,110	1,140	1,170	1,200	1,230	1,260	1,290	1,320
Depreciation	135,300	136,800	137,130	137,460	137,790	138,120	138,460	138,800	139,140	139,480	139,820
Total Expenses from Ordinary Activities	225,050	254,315	256,775	259,285	261,825	264,425	267,085	269,815	272,595	275,435	278,345
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Town Hall / Hall Hire	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)
Total Revenue from Ordinary Activities	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	215,990	245,255	247,715	250,225	252,765	255,365	258,025	260,755	263,535	266,375	269,285
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	215,990	245,255	247,715	250,225	252,765	255,365	258,025	260,755	263,535	266,375	269,285
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(135,300)	(136,800)	(137,130)	(137,460)	(137,790)	(138,120)	(138,460)	(138,800)	(139,140)	(139,480)	(139,820)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(135,300)	(136,800)	(137,130)	(137,460)	(137,790)	(138,120)	(138,460)	(138,800)	(139,140)	(139,480)	(139,820)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	80,690	108,455	110,585	112,765	114,975	117,245	119,565	121,955	124,395	126,895	129,465
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	80,690	108,455	110,585	112,765	114,975	117,245	119,565	121,955	124,395	126,895	129,465

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Civil and Environmental Services	Development Services	Recreation & Culture	Swimming Pools	CURRENT BUDGET	PROPOSED BUDGET											
						2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>																	
Employee Benefits & On Costs						-	-	-	-	-	-	-	-	-	-	-	
Borrowing Cost - Interest on Loans						-	-	88,200	80,810	73,080	65,010	56,560	47,730	38,500	28,850	18,760	
Materials - General						53,770	55,110	56,480	57,900	59,360	60,850	62,370	63,920	65,510	67,140	68,820	
Contracts - Sport & Recreational Facilities						132,000	134,000	137,350	140,790	144,310	147,910	151,600	155,390	159,280	163,260	167,340	
Contracts - Electrical						400	400	420	440	460	480	500	520	540	560	580	
Contracts - Security						1,300	1,300	1,330	1,360	1,390	1,420	1,460	1,500	1,540	1,580	1,620	
Insurance - Property						9,230	10,250	10,510	10,770	11,040	11,310	11,600	11,890	12,190	12,490	12,800	
Other Expenses - Electricity						29,300	64,100	65,700	67,350	69,040	70,770	72,540	74,360	76,220	78,120	80,080	
Other Expenses - Gas						55,000	50,000	51,260	52,540	53,850	55,190	56,570	57,980	59,430	60,920	62,440	
Other Expenses - Telephone						4,355	4,355	4,460	4,580	4,700	4,820	4,940	5,070	5,200	5,330	5,470	
Other Expenses - Other-Council Rates						5,910	6,000	6,150	6,300	6,460	6,620	6,780	6,950	7,120	7,300	7,490	
Other Expenses - Other-Council Water Usage						14,500	14,000	14,350	14,710	15,080	15,450	15,840	16,240	16,650	17,070	17,500	
Depreciation						81,100	82,100	82,100	82,100	82,100	82,100	82,100	82,100	82,100	82,100	82,100	
Total Expenses from Ordinary Activities						386,865	421,615	518,310	519,650	520,870	521,930	522,860	523,650	524,280	524,720	525,000	
<u>REVENUE FROM ORDINARY ACTIVITIES</u>																	
Income-Other Revenue-Rental Income-Property Leases						(9,000)	(9,230)	(9,460)	(9,700)	(9,940)	(10,190)	(10,440)	(10,700)	(10,970)	(11,240)	(11,520)	
Total Revenue from Ordinary Activities						(9,000)	(9,230)	(9,460)	(9,700)	(9,940)	(10,190)	(10,440)	(10,700)	(10,970)	(11,240)	(11,520)	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts						377,865	412,385	508,850	509,950	510,930	511,740	512,420	512,950	513,310	513,480	513,480	
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>																	
						-	-	-	-	-	-	-	-	-	-	-	
Total Grants and Contributions Provided for Capital Purposes						-	-	-	-	-	-	-	-	-	-	-	
(Surplus)/Deficit from Ordinary Activities After Capital Amounts						377,865	412,385	508,850	509,950	510,930	511,740	512,420	512,950	513,310	513,480	513,480	
<u>CAPITAL AMOUNTS</u>																	
Repayment of Loans						-	-	162,380	169,770	177,490	185,570	194,020	202,840	212,070	221,720	231,810	
Proceeds from Sale of Assets						-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold						-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used						-	-	(2,000,000)	-	-	-	-	-	-	-	-	
Acquisition of Assets - Inverell Swimming Pool						-	-	6,500,000	-	-	-	-	-	-	-	-	
Total Capital Amounts						-	-	4,662,380	169,770	177,490	185,570	194,020	202,840	212,070	221,720	231,810	
<u>ADD BACK NON-CASH ITEMS</u>																	
Depreciation						(81,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)
Carrying amount of Assets Sold						-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items						(81,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)	(82,100)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>						296,765	330,285	5,089,130	597,620	606,320	615,210	624,340	633,690	643,280	653,100	663,190	
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>																	
Net Transfers to/(from) Internally Restricted Assets						-	-	(4,500,000)	-	-	-	-	-	-	-	-	
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>						296,765	330,285	589,130	597,620	606,320	615,210	624,340	633,690	643,280	653,100	663,190	

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Compliance Public Order & Safety Enforcement of Regs	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		4,760	4,890	5,030	5,170	5,310	5,460	5,610	5,770	5,930	6,100	6,270
Materials - General		1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270	1,300	1,330	1,360
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		5,820	5,980	6,150	6,320	6,490	6,670	6,850	7,040	7,230	7,430	7,630
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other Fines		(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)
Income-Other Revenue-Other-Others		(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
Total Revenue from Ordinary Activities		(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(4,480)	(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)	(3,070)	(2,870)	(2,670)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(4,480)	(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)	(3,070)	(2,870)	(2,670)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		(4,480)	(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)	(3,070)	(2,870)	(2,670)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		(4,480)	(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)	(3,070)	(2,870)	(2,670)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Compliance Public Order & Safety Animal Control	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		216,580	226,395	232,720	239,880	246,670	254,040	261,580	269,350	278,720	286,540	294,560
Materials - General		37,840	44,040	45,010	46,010	47,040	48,090	49,170	50,270	51,390	52,540	53,720
Materials - General		25,000	25,000	25,630	26,270	26,930	27,600	28,290	29,000	29,730	30,470	31,230
Insurance - Property		-	340	340	340	340	340	340	340	340	340	340
Other Expenses - Telephone		3,075	3,075	3,150	3,230	3,310	3,390	3,470	3,560	3,650	3,740	3,830
Other Expenses - Other-Council Rates		1,930	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500
Other Expenses - Other-Council Water Usage		-	250	250	250	250	250	250	250	250	250	250
Depreciation		1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Total Expenses from Ordinary Activities		285,625	302,300	310,350	319,280	327,890	337,110	346,560	356,290	367,660	377,520	387,630
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Registration Fees		(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)
Income-Other Revenue-Other Fines		(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Income-Other Revenue-Other-Sale Dogs.Animals/Microchipping		(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)
Total Revenue from Ordinary Activities		(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		276,215	292,890	300,940	309,870	318,480	327,700	337,150	346,880	358,250	368,110	378,220
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		276,215	292,890	300,940	309,870	318,480	327,700	337,150	346,880	358,250	368,110	378,220
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		275,015	291,690	299,740	308,670	317,280	326,500	335,950	345,680	357,050	366,910	377,020
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		275,015	291,690	299,740	308,670	317,280	326,500	335,950	345,680	357,050	366,910	377,020

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Compliance Environment Noxious Plants and Insect/Vermin Control	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		147,595	156,945	161,300	166,170	171,210	176,440	181,850	187,440	192,650	198,010	203,500
Materials - General		97,580	94,640	97,030	99,470	101,930	104,470	107,100	109,820	112,590	115,390	118,270
Insurance - Other		-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Telephone		2,000	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500
Internal Plant Charges		10,250	10,000	10,250	10,510	10,770	11,040	11,320	11,600	11,890	12,190	12,490
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		257,425	263,585	270,630	278,250	286,060	294,150	302,530	311,180	319,510	328,030	336,760
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Planning & Building Regulatory		(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Grants-Operating-Special Purpose-Other Noxious Weeds		(102,950)	(112,000)	(114,990)	(118,050)	(121,170)	(124,380)	(127,690)	(131,080)	(134,580)	(138,160)	(141,810)
Total Revenue from Ordinary Activities		(103,350)	(112,400)	(115,390)	(118,450)	(121,570)	(124,780)	(128,090)	(131,480)	(134,980)	(138,560)	(142,210)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		154,075	151,185	155,240	159,800	164,490	169,370	174,440	179,700	184,530	189,470	194,550
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		154,075	151,185	155,240	159,800	164,490	169,370	174,440	179,700	184,530	189,470	194,550
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		154,075	151,185	155,240	159,800	164,490	169,370	174,440	179,700	184,530	189,470	194,550
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		154,075	151,185	155,240	159,800	164,490	169,370	174,440	179,700	184,530	189,470	194,550

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		227,390	212,790	218,690	227,240	233,850	242,100	250,500	259,150	273,440	281,020	288,810
Materials - General		10,070	10,330	10,590	10,860	11,130	11,400	11,680	11,960	12,250	12,550	12,860
Other Expenses - Telephone		360	360	370	380	390	400	410	420	430	440	450
Other Expenses - Other-Printing Stationary		1,080	1,110	1,140	1,170	1,210	1,250	1,290	1,330	1,370	1,410	1,450
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		238,900	224,590	230,790	239,650	246,580	255,150	263,880	272,860	287,490	295,420	303,570
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		238,900	224,590	230,790	239,650	246,580	255,150	263,880	272,860	287,490	295,420	303,570
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		238,900	224,590	230,790	239,650	246,580	255,150	263,880	272,860	287,490	295,420	303,570
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		238,900	224,590	230,790	239,650	246,580	255,150	263,880	272,860	287,490	295,420	303,570
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		238,900	224,590	230,790	239,650	246,580	255,150	263,880	272,860	287,490	295,420	303,570

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Health Health	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		140,990	150,940	154,830	159,370	163,550	168,160	172,900	177,760	183,900	188,710	193,660
Materials - General		16,310	16,730	17,150	17,580	18,020	18,460	18,920	19,390	19,880	20,370	20,870
Contracts - Waste Services		2,620	2,690	2,760	2,830	2,900	2,970	3,040	3,120	3,200	3,280	3,360
Legal - Other Services		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Telephone		4,615	4,615	4,730	4,850	4,970	5,090	5,220	5,350	5,480	5,620	5,760
Other Expenses - Other-Advertising		1,080	1,110	1,140	1,170	1,200	1,230	1,260	1,290	1,320	1,350	1,380
Other Expenses - Internal Overheads Allocations		(386,790)	(417,990)	(428,440)	(439,150)	(450,130)	(461,380)	(472,910)	(484,730)	(496,850)	(509,260)	(521,990)
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		(220,175)	(240,905)	(246,830)	(252,350)	(258,490)	(264,470)	(270,570)	(276,820)	(282,070)	(288,930)	(295,960)
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Planning & Building Regulatory		(20,250)	(24,750)	(24,750)	(24,750)	(24,750)	(24,750)	(24,750)	(24,750)	(24,750)	(24,750)	(24,750)
Income-Other Revenue-Other-Sundry Health Services		(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Total Revenue from Ordinary Activities		(20,750)	(25,250)	(25,250)	(25,250)	(25,250)	(25,250)	(25,250)	(25,250)	(25,250)	(25,250)	(25,250)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(240,925)	(266,155)	(272,080)	(277,600)	(283,740)	(289,720)	(295,820)	(302,070)	(307,320)	(314,180)	(321,210)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(240,925)	(266,155)	(272,080)	(277,600)	(283,740)	(289,720)	(295,820)	(302,070)	(307,320)	(314,180)	(321,210)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		(240,925)	(266,155)	(272,080)	(277,600)	(283,740)	(289,720)	(295,820)	(302,070)	(307,320)	(314,180)	(321,210)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		(240,925)	(266,155)	(272,080)	(277,600)	(283,740)	(289,720)	(295,820)	(302,070)	(307,320)	(314,180)	(321,210)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Environment Solid Waste Management	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,076,525	1,379,620	1,417,225	1,459,915	1,504,145	1,549,945	1,597,465	1,646,705	1,691,765	1,738,075	1,785,725
Borrowing Cost - Interest on Loans		48,340	42,710	36,910	30,940	24,780	18,440	11,900	5,160	-	-	-
Materials - General		336,290	438,300	448,380	458,680	469,220	479,990	491,060	502,360	513,970	525,860	538,020
Contracts - Waste Services		234,210	236,860	242,780	248,850	255,070	261,440	267,970	274,660	281,520	288,570	295,780
Contracts - Cleaning		-	8,800	9,020	9,240	9,480	9,720	9,960	10,200	10,460	10,720	10,980
Insurance - Property		3,620	4,770	4,880	4,990	5,100	5,220	5,340	5,460	5,580	5,710	5,840
Other Expenses - Electricity		11,000	9,700	9,920	10,140	10,370	10,600	10,840	11,090	11,340	11,600	11,870
Other Expenses - Gas		200	-	-	-	-	-	-	-	-	-	-
Other Expenses - Telephone		11,275	12,275	12,550	12,840	13,130	13,440	13,750	14,060	14,390	14,720	15,070
Other Expenses - Internet		515	515	530	540	550	560	570	580	590	600	620
Other Expenses - Other-Council Rates		23,340	25,880	26,480	27,100	27,730	28,370	29,020	29,690	30,370	31,070	31,780
Other Expenses - Other-Council Water Usage		2,700	2,950	3,020	3,090	3,160	3,230	3,300	3,380	3,460	3,540	3,620
Other Expenses - Other-Internal Plant Charges		-	69,465	71,200	72,980	74,800	76,670	78,590	80,560	82,580	84,650	86,770
Other Expenses - Internal Overheads Allocations		415,330	490,590	502,870	515,440	528,320	541,530	555,070	568,940	583,170	597,760	612,710
Internal Plant Charges		531,690	573,960	587,580	601,550	615,860	630,530	645,570	660,980	676,780	692,970	709,570
Depreciation		79,500	94,500	94,650	94,800	94,950	95,100	95,250	95,400	95,550	95,700	95,850
Total Expenses from Ordinary Activities		2,774,535	3,390,895	3,467,995	3,551,095	3,636,665	3,724,785	3,815,655	3,909,225	4,001,525	4,101,545	4,204,205
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Waste Domestic		(2,150,540)	(2,343,280)	(2,411,210)	(2,476,500)	(2,549,060)	(2,623,500)	(2,700,280)	(2,779,030)	(2,845,860)	(2,914,370)	(2,984,590)
Fees - Waste Commercial		(636,960)	(678,130)	(702,065)	(721,780)	(743,500)	(766,130)	(789,440)	(813,120)	(833,450)	(854,290)	(875,650)
Fees - Waste Domestic		110,280	108,175	110,675	113,235	115,865	118,555	121,315	124,145	127,045	130,015	133,065
Other - Miscellaneous Other - Sundry Income		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Income-User Charges -Waste Management Service (Not Domestic)		(574,320)	(801,730)	(801,730)	(801,730)	(801,730)	(801,730)	(801,730)	(801,730)	(801,730)	(801,730)	(801,730)
Income-Other Revenue-Other-Sulo Bin Sales		(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
Income-Other Revenue-Other-Sales Old Materials		-	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-DW		(57,500)	(56,500)	(56,500)	(56,500)	(56,500)	(56,500)	(56,500)	(56,500)	(56,500)	(56,500)	(56,500)
Total Revenue from Ordinary Activities		(3,322,040)	(3,849,465)	(3,938,830)	(4,021,275)	(4,112,925)	(4,207,305)	(4,304,635)	(4,404,235)	(4,488,495)	(4,574,875)	(4,663,405)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(547,505)	(458,570)	(470,835)	(470,180)	(476,260)	(482,520)	(488,980)	(495,010)	(486,970)	(473,330)	(459,200)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(547,505)	(458,570)	(470,835)	(470,180)	(476,260)	(482,520)	(488,980)	(495,010)	(486,970)	(473,330)	(459,200)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		184,940	190,570	196,360	202,340	208,500	214,840	221,380	227,480	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		184,940	190,570	196,360	202,340	208,500	214,840	221,380	227,480	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(79,500)	(94,500)	(94,650)	(94,800)	(94,950)	(95,100)	(95,250)	(95,400)	(95,550)	(95,700)	(95,850)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(79,500)	(94,500)	(94,650)	(94,800)	(94,950)	(95,100)	(95,250)	(95,400)	(95,550)	(95,700)	(95,850)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		(442,065)	(362,500)	(369,125)	(362,640)	(362,710)	(362,780)	(362,850)	(362,930)	(582,520)	(569,030)	(555,050)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		439,445	359,810	366,365	359,810	359,810	359,810	359,810	359,810	579,320	565,750	551,690
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		(2,620)	(2,690)	(2,760)	(2,830)	(2,900)	(2,970)	(3,040)	(3,120)	(3,200)	(3,280)	(3,360)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Water Supplies Water Supplies		CURRENT BUDGET	PROPOSED BUDGET							
	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	989,030	1,007,735	1,034,980	1,068,980	1,104,471	1,141,270	1,179,700	1,219,770	1,253,040	1,287,210	1,325,360
Borrowing Cost - Interest on Overdraft	100	100	100	100	100	100	100	100	100	100	100
Borrowing Cost - Interest on Loans	54,400	43,170	31,120	18,620	5,120	-	-	-	-	-	-
Materials - General	779,260	848,350	869,390	891,010	913,140	935,830	959,060	982,870	1,007,270	1,032,340	1,058,070
Contracts - Electrical	5,300	5,300	5,440	5,580	5,720	5,860	6,000	6,140	6,280	6,420	6,580
Contracts - Security	4,600	5,600	5,740	5,880	6,030	6,180	6,330	6,490	6,650	6,820	6,990
Consultants - General	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Legal - General Advice	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Bad & Doubtful Debts	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Insurance - Property	56,630	65,760	67,280	68,840	70,430	72,060	73,730	75,440	77,200	79,000	80,860
Other Expenses - Electricity	673,900	655,800	672,120	688,830	705,960	723,510	741,510	759,970	778,880	798,270	818,150
Other Expenses - Gas	1,600	2,500	2,560	2,620	2,690	2,760	2,830	2,900	2,970	3,040	3,120
Other Expenses - Telephone	10,150	13,870	14,140	14,410	14,690	14,990	15,300	15,610	15,920	16,240	16,560
Other Expenses - Internet	720	720	740	760	780	800	820	840	860	880	900
Donations - Other	500	500	500	500	500	500	500	500	500	500	500
Other Expenses - Other Levies	109,430	112,170	114,990	117,870	120,820	123,850	126,940	130,110	133,360	136,700	140,130
Other Expenses - Other-Advertising	1,900	1,950	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440
Other Expenses - Other-Postage & Freight	7,650	7,880	8,120	8,370	8,620	8,880	9,150	9,430	9,710	10,000	10,300
Other Expenses - Other-Printing Stationary	1,060	1,090	1,120	1,150	1,180	1,220	1,260	1,300	1,340	1,380	1,420
Other Expenses - Other-Council Rates	16,090	17,420	17,850	18,290	18,730	19,180	19,640	20,110	20,600	21,100	21,620
Other Expenses - Other-Council Water Usage	8,500	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Other Expenses - Internal Overheads Allocations	835,000	810,740	831,000	851,760	873,050	894,870	917,250	940,190	963,690	987,780	1,012,470
Other Expenses-Small Plant Charged to Other Funds	15,680	16,080	16,480	16,890	17,310	17,740	18,180	18,630	19,100	19,580	20,070
Internal Plant Charges	24,160	24,770	25,390	26,030	26,680	27,350	28,040	28,740	29,460	30,190	30,950
Depreciation	853,000	1,484,500	1,488,200	1,491,910	1,495,630	1,499,360	1,503,100	1,506,850	1,510,610	1,514,380	1,518,150
Total Expenses from Ordinary Activities	4,460,660	5,143,005	5,226,260	5,317,450	5,410,751	5,515,460	5,628,640	5,745,250	5,856,860	5,971,310	6,091,740
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Fees - Water Availability	(2,108,772)	(2,194,984)	(2,292,655)	(2,303,020)	(2,355,650)	(2,412,600)	(2,470,970)	(2,528,800)	(2,590,070)	(2,652,870)	(2,677,240)
Fees - Water Usage	(2,128,155)	(2,205,735)	(2,261,670)	(2,316,970)	(2,374,890)	(2,433,850)	(2,494,480)	(2,556,620)	(2,620,320)	(2,685,630)	(2,752,550)
Other - Lease Rental Income	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Fees-Private Works	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
Income-Interest-Cash & Investments	(75,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-Wa	(65,750)	(67,600)	(67,600)	(67,600)	(67,600)	(67,600)	(67,600)	(67,600)	(67,600)	(67,600)	(67,600)
Grants-Operating-Special Purpose-Water Supplies	(47,510)	(37,400)	(8,960)	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	(4,465,187)	(4,670,719)	(4,795,885)	(4,852,590)	(4,963,140)	(5,079,050)	(5,198,050)	(5,318,020)	(5,442,990)	(5,571,100)	(5,662,390)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(4,527)	472,286	430,375	464,860	447,611	436,410	430,590	427,230	413,870	400,210	429,350
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Contrib-Capital-Section 64-Water	(185,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)
Total Grants and Contributions Provided for Capital Purposes	(185,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(189,527)	337,286	295,375	329,860	312,611	301,410	295,590	292,230	278,870	265,210	294,350

<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	205,780	217,010	229,060	241,560	190,020	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	834,660	860,810	894,200	850,360	923,670	1,128,130	1,136,760	1,144,560	1,162,520	1,179,650	1,152,970
Total Capital Amounts	1,040,440	1,077,820	1,123,260	1,091,920	1,113,690	1,128,130	1,136,760	1,144,560	1,162,520	1,179,650	1,152,970
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(853,000)	(1,484,500)	(1,488,200)	(1,491,910)	(1,495,630)	(1,499,360)	(1,503,100)	(1,506,850)	(1,510,610)	(1,514,380)	(1,518,150)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(853,000)	(1,484,500)	(1,488,200)	(1,491,910)	(1,495,630)	(1,499,360)	(1,503,100)	(1,506,850)	(1,510,610)	(1,514,380)	(1,518,150)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(2,087)	(69,394)	(69,565)	(70,130)	(69,329)	(69,820)	(70,750)	(70,060)	(69,220)	(69,520)	(70,830)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	68,190	68,190	68,190	68,190	68,190	68,190	68,190	68,190	68,190	68,190
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(2,087)	(1,204)	(1,375)	(1,940)	(1,139)	(1,630)	(2,560)	(1,870)	(1,030)	(1,330)	(2,640)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Sewerage Services Sewerage Services	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		539,485	549,000	563,440	580,830	598,980	618,110	637,440	658,030	676,410	695,010	713,730
Borrowing Cost - Interest on Overdraft		100	100	100	100	100	100	100	100	100	100	100
Borrowing Cost - Interest on Loans		55,640	47,990	39,860	31,380	22,720	13,270	3,090	-	-	-	-
Materials - General		249,690	402,085	409,445	417,005	424,745	432,665	440,785	449,105	457,645	466,415	475,385
Contracts - Electrical		5,300	5,300	5,440	5,580	5,720	5,860	6,000	6,160	6,320	6,480	6,640
Consultants - General		6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Legal - General Advice		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Insurance - Property		29,790	34,420	35,260	36,120	37,000	37,900	38,820	39,760	40,730	41,720	42,730
Insurance - Other		-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Electricity		166,500	155,800	159,690	163,680	167,770	171,970	176,270	180,670	185,190	189,820	194,570
Other Expenses - Telephone		925	2,050	2,080	2,110	2,140	2,170	2,200	2,230	2,260	2,290	2,320
Other Expenses - Other-Postage & Freight		270	280	290	300	310	320	330	340	350	360	370
Other Expenses - Other-Council Rates		16,090	19,850	20,270	20,700	21,140	21,590	22,050	22,520	23,010	23,510	24,020
Other Expenses - Other-Council Water Usage		10,000	11,000	11,250	11,500	11,770	12,040	12,320	12,600	12,890	13,190	13,490
Other Expenses - Other-Internal Plant Charges		44,140	45,250	46,380	47,540	48,730	49,950	51,200	52,480	53,790	55,130	56,510
Other Expenses - Internal Overheads Allocations		711,650	691,300	708,580	726,310	744,480	763,090	782,170	801,720	821,760	842,300	863,360
Other Expenses-Small Plant Charged to Other Funds		15,680	16,080	16,480	16,890	17,310	17,740	18,180	18,630	19,100	19,580	20,070
Internal Plant Charges		12,610	12,920	13,240	13,580	13,920	14,270	14,630	14,990	15,360	15,740	16,140
Depreciation		701,000	921,000	923,300	925,610	927,920	930,240	932,560	934,890	937,220	939,560	941,910
Total Expenses from Ordinary Activities		2,565,870	2,921,425	2,962,105	3,006,235	3,051,755	3,098,285	3,145,145	3,201,225	3,259,135	3,318,205	3,378,345
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Sewer Availability		(2,503,280)	(2,632,115)	(2,714,605)	(2,879,985)	(2,946,145)	(3,015,965)	(3,086,025)	(3,158,815)	(3,233,945)	(3,309,945)	(3,331,845)
Other - Miscellaneous Other - Sundry Income		(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)
Income-Fees-Private Works		(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)
Income-Interest-Cash & Investments		(87,000)	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)
Grants-Operating-Special Purpose-Sewerage Services		(42,030)	(36,300)	(30,100)	(23,650)	(16,950)	(9,840)	(1,310)	-	-	-	-
Total Revenue from Ordinary Activities		(2,648,210)	(2,789,315)	(2,865,605)	(3,024,535)	(3,083,995)	(3,146,705)	(3,208,235)	(3,279,715)	(3,354,845)	(3,430,845)	(3,452,745)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(82,340)	132,110	96,500	(18,300)	(32,240)	(48,420)	(63,090)	(78,490)	(95,710)	(112,640)	(74,400)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Contrib-Capital-Section 64-Sewer		(42,750)	(44,750)	(44,750)	(44,750)	(44,750)	(44,750)	(44,750)	(44,750)	(44,750)	(44,750)	(44,750)
Total Grants and Contributions Provided for Capital Purposes		(42,750)	(44,750)	(44,750)	(44,750)	(44,750)	(44,750)	(44,750)	(44,750)	(44,750)	(44,750)	(44,750)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(125,090)	87,360	51,750	(63,050)	(76,990)	(93,170)	(107,840)	(123,240)	(140,460)	(157,390)	(119,150)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		184,990	192,640	200,760	209,240	217,900	227,350	177,380	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		640,000	640,000	669,690	778,380	786,000	795,000	862,000	1,057,000	1,076,000	1,095,000	1,060,000
Total Capital Amounts		824,990	832,640	870,450	987,620	1,003,900	1,022,350	1,039,380	1,057,000	1,076,000	1,095,000	1,060,000
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(701,000)	(921,000)	(923,300)	(925,610)	(927,920)	(930,240)	(932,560)	(934,890)	(937,220)	(939,560)	(941,910)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(701,000)	(921,000)	(923,300)	(925,610)	(927,920)	(930,240)	(932,560)	(934,890)	(937,220)	(939,560)	(941,910)
CONSOLIDATED NET (PROFIT)/LOSS		(1,100)	(1,000)	(1,100)	(1,040)	(1,010)	(1,060)	(1,020)	(1,130)	(1,680)	(1,950)	(1,060)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		(1,100)	(1,000)	(1,100)	(1,040)	(1,010)	(1,060)	(1,020)	(1,130)	(1,680)	(1,950)	(1,060)

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		864,735	1,067,535	1,096,240	1,133,500	1,167,970	1,206,390	1,246,120	1,287,180	1,335,330	1,371,540	1,408,760
Materials - General		206,030	207,780	213,020	218,360	223,830	229,420	235,170	241,050	247,100	253,290	259,610
Contracts - Infrastructure		7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Contracts - Cleaning		83,800	69,000	70,730	72,500	74,310	76,170	78,070	80,020	82,020	84,070	86,170
Contracts - Security		5,800	4,800	4,920	5,040	5,170	5,300	5,430	5,570	5,710	5,850	6,000
Fleet - Operators Wages		58,680	98,750	101,520	104,360	107,280	110,280	113,370	116,540	119,800	123,150	126,600
Fleet - Mechanic Wages		299,514	311,652	320,380	329,350	338,570	348,050	357,800	367,820	378,120	388,710	399,590
Fleet - Repairs by Non Council Entities		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Fleet - Parts		459,400	410,000	420,250	430,760	441,530	452,570	463,880	475,480	487,370	499,550	512,040
Fleet - Tyres		185,000	250,000	256,250	262,660	269,230	275,960	282,860	289,930	297,180	304,610	312,230
Fleet - Oils		40,000	40,000	41,000	42,030	43,080	44,160	45,260	46,390	47,550	48,740	49,960
Fleet - Blades/Cutting Edges		48,000	50,000	51,250	52,530	53,840	55,190	56,570	57,980	59,430	60,920	62,440
Fleet - Miscellaneous		270,000	270,000	276,750	283,670	290,760	298,030	305,480	313,120	320,950	328,970	337,190
Fleet - Accident Expenses		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Fleet - Fuel Costs		1,032,000	1,032,000	1,057,800	1,084,250	1,111,360	1,139,140	1,167,620	1,196,810	1,226,730	1,257,400	1,288,840
Fleet - Vehicle Registration Costs		180,000	190,000	194,750	199,620	204,610	209,730	214,970	220,340	225,850	231,500	237,290
Fleet - Insurances		169,620	180,300	184,810	189,430	194,170	199,020	204,000	209,100	214,330	219,690	225,180
Legal - General Advice		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Legal - Others Services		-	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Councillors - Election Expenses		-	-	110,000	-	-	-	115,000	-	-	-	120,000
Insurance - Property		15,790	18,870	19,340	19,820	20,310	20,810	21,330	21,860	22,400	22,960	23,530
Insurance - Councillors & Officers		43,390	44,580	45,690	46,840	48,010	49,210	50,440	51,700	52,990	54,310	55,670
Insurance - Other		18,350	18,570	19,030	19,510	19,990	20,490	21,000	21,520	22,060	22,620	23,180
Other Expenses - Electricity		35,500	32,300	33,110	33,940	34,790	35,660	36,550	37,460	38,390	39,350	40,340
Other Expenses - Gas		11,000	9,000	9,230	9,460	9,700	9,940	10,190	10,440	10,700	10,960	11,240
Other Expenses - Telephone		79,730	81,330	83,370	85,460	87,600	89,790	92,040	94,340	96,700	99,120	101,590
Donations - Cultural Activities		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Contributions - Other		3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300
Other Expenses - Other-Advertising		8,720	8,940	9,160	9,390	9,620	9,860	10,110	10,360	10,620	10,890	11,160
Other Expenses - Other-Postage & Freight		28,640	29,500	30,390	31,300	32,240	33,210	34,210	35,240	36,300	37,390	38,510
Other Expenses - Other-Printing Stationary		29,920	30,820	31,740	32,690	33,670	34,680	35,720	36,790	37,890	39,030	40,200
Other Expenses - Other-Subscriptions		36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450
Other Expenses - Other-Council Rates		20,460	21,410	21,940	22,480	23,050	23,630	24,220	24,830	25,450	26,090	26,740
Other Expenses - Other-Council Water Usage		1,500	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500
Other Expenses - Other-Security		1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Other Expenses - Photocopier Costs		31,210	31,830	32,470	33,120	33,780	34,460	35,150	35,850	36,570	37,300	38,050
Other Expenses-Small Plant Charged to Other Funds		(128,820)	(132,100)	(135,400)	(138,790)	(142,260)	(145,820)	(149,470)	(153,210)	(157,040)	(160,970)	(164,990)
Depreciation		1,625,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000	1,365,000
Total Expenses from Ordinary Activities		5,814,119	5,850,017	6,072,940	6,086,530	6,209,510	6,338,680	6,586,500	6,607,980	6,754,030	6,890,630	7,150,770
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(5,500)	(5,500)	(5,640)	(5,780)	(5,920)	(6,070)	(6,220)	(6,380)	(6,540)	(6,700)	(6,870)
Income-Other Revenue-Miscellaneous Sales		(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)
Income-Other Revenue-Other-Book Sales		(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Internal - Plant Charges		(5,050,000)	(5,176,000)	(5,305,400)	(5,438,040)	(5,573,990)	(5,713,340)	(5,856,170)	(6,002,570)	(6,152,630)	(6,306,450)	(6,464,110)
Internal - Plant Charges - Private Usage		(5,000)	(5,000)	(5,130)	(5,260)	(5,390)	(5,520)	(5,660)	(5,800)	(5,950)	(6,100)	(6,250)
Total Revenue from Ordinary Activities		(5,061,150)	(5,187,150)	(5,316,820)	(5,449,730)	(5,585,950)	(5,725,580)	(5,868,700)	(6,015,400)	(6,165,770)	(6,319,900)	(6,477,880)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		752,969	662,867	756,120	636,800	623,560	613,100	717,800	592,580	588,260	570,730	672,890
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		752,969	662,867	756,120	636,800	623,560	613,100	717,800	592,580	588,260	570,730	672,890

<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	240,400	432,694	653,550	392,115	728,705	698,975	526,275	484,360	707,385	626,550	770,860
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Small Plant Purchases	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Acquisition of Assets - Light Plant Purchases	780,000	903,000	636,500	649,230	662,210	673,450	688,950	702,720	716,770	731,100	745,720
Acquisition of Assets - Heavy Plant Purchases	2,450,500	1,593,000	2,231,000	577,000	2,635,000	1,890,000	1,339,510	927,000	1,657,500	2,737,500	1,930,500
Acquisition of Assets - Workshop Equipment	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Acquisition of Assets - Office Furniture & Equipment	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
Acquisition of Assets - Art Price	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Acquisition of Assets - Art Gallery Improvements	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Acquisition of Assets - Strategic Capital Infrastructure Funding Program	540,000	480,000	235,000	365,000	380,000	400,000	305,000	440,000	460,000	485,000	395,000
Total Capital Amounts	4,145,600	3,543,394	3,890,750	2,118,045	4,540,615	3,797,125	2,994,435	2,688,780	3,676,355	4,714,850	3,976,780
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,625,000)	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)
Carrying amount of Assets Sold	(240,400)	(432,694)	(653,550)	(392,115)	(728,705)	(698,975)	(526,275)	(484,360)	(707,385)	(626,550)	(770,860)
Total Non-Cash Items	(1,865,400)	(1,797,694)	(2,018,550)	(1,757,115)	(2,093,705)	(2,063,975)	(1,891,275)	(1,849,360)	(2,072,385)	(1,991,550)	(2,135,860)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	3,033,169	2,408,567	2,628,320	997,730	3,070,470	2,346,250	1,820,960	1,432,000	2,192,230	3,294,030	2,513,810
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	(872,500)	(331,000)	(481,750)	815,285	(803,305)	(197,225)	263,715	648,240	165,815	(962,250)	22,740
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	2,160,669	2,077,567	2,146,570	1,813,015	2,267,165	2,149,025	2,084,675	2,080,240	2,358,045	2,331,780	2,536,550

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Public Order & Safety Fire Serv Levy,Fire Protect,Emerg Serv	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs	-	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500
Materials - General	323,052	365,890	372,650	379,560	386,650	393,910	401,360	408,980	416,810	424,820	433,010	433,010
Contracts - Electrical	200	200	210	220	230	240	250	260	270	280	290	290
Contracts - Cleaning	7,600	9,700	9,940	10,190	10,440	10,700	10,960	11,230	11,510	11,800	12,100	12,100
Contracts - Other	13,500	16,000	16,350	16,710	17,080	17,460	17,850	18,250	18,660	19,080	19,510	19,510
Contracts - Security	900	800	820	840	860	880	900	920	940	960	980	980
Insurance - Property	710	1,390	1,410	1,430	1,450	1,470	1,490	1,510	1,530	1,550	1,570	1,570
Insurance - Other	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Electricity	20,300	20,850	21,290	21,760	22,230	22,720	23,210	23,720	24,230	24,760	25,300	25,300
Other Expenses - Telephone	7,130	10,130	10,360	10,600	10,840	11,090	11,340	11,600	11,860	12,130	12,410	12,410
Other Expenses - Internet	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Emergency Services Levy	351,000	351,780	360,580	369,590	378,830	388,300	398,010	407,960	418,160	428,610	439,330	439,330
Other Expenses - Other-Advertising	500	500	510	520	530	540	550	560	570	580	590	590
Other Expenses - Other-Printing Stationary	420	420	430	440	450	460	470	480	490	500	520	520
Other Expenses - Other-Council Rates	11,060	12,250	12,530	12,820	13,120	13,420	13,730	14,050	14,380	14,720	15,060	15,060
Other Expenses - Other-Council Water Usage	900	1,700	1,740	1,780	1,820	1,860	1,900	1,940	1,980	2,020	2,060	2,060
Depreciation	240,150	235,550	235,610	235,670	235,730	235,790	235,850	235,910	235,970	236,030	236,090	236,090
Total Expenses from Ordinary Activities	977,422	1,032,660	1,049,930	1,067,630	1,085,760	1,104,340	1,123,370	1,142,870	1,162,860	1,183,340	1,204,320	1,204,320
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-NSW Rural Fire Service	(197,682)	(175,500)	(178,410)	(181,400)	(184,450)	(187,580)	(190,790)	(194,090)	(197,460)	(200,920)	(204,460)	(204,460)
Contrib-Operating-Other-Bushfire / SES Buildings/Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	(197,682)	(175,500)	(178,410)	(181,400)	(184,450)	(187,580)	(190,790)	(194,090)	(197,460)	(200,920)	(204,460)	(204,460)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	779,740	857,160	871,520	886,230	901,310	916,760	932,580	948,780	965,400	982,420	999,860	999,860
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants-Capital-Special Purpose-NSW Rural Fire Service	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)
Total Grants and Contributions Provided for Capital Purposes	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	582,340	659,760	674,120	688,830	703,910	719,360	735,180	751,380	768,000	785,020	802,460	802,460
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Equipment Issues	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400
Acquisition of Assets - SES Building Upgrades	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150
Total Capital Amounts	204,550	204,550	204,550	204,550	204,550	204,550	204,550	204,550	204,550	204,550	204,550	204,550
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation	(240,150)	(235,550)	(235,610)	(235,670)	(235,730)	(235,790)	(235,850)	(235,910)	(235,970)	(236,030)	(236,090)	(236,090)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(240,150)	(235,550)	(235,610)	(235,670)	(235,730)	(235,790)	(235,850)	(235,910)	(235,970)	(236,030)	(236,090)	(236,090)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
	546,740	628,760	643,060	657,710	672,730	688,120	703,880	720,020	736,580	753,540	770,920	770,920
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
	546,740	628,760	643,060	657,710	672,730	688,120	703,880	720,020	736,580	753,540	770,920	770,920

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Recreation & Culture Other Cultural Services	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		760	790	820	850	880	910	940	970	1,000	1,030	1,060
Materials - General		10,450	10,710	10,980	11,250	11,540	11,830	12,130	12,430	12,740	13,060	13,380
Contracts - Cleaning		520	530	540	550	560	570	580	590	600	620	640
Insurance - Property		920	950	970	990	1,010	1,030	1,050	1,070	1,090	1,110	1,130
Other Expenses - Electricity		2,600	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500	2,560	2,620
Donations - Donation Program		14,050	14,050	14,050	14,050	14,050	14,050	14,050	14,050	14,050	14,050	14,050
Donations - Cultural Activities		58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250
Donations - Sports Assistance Scheme		19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500
General - Membership to Associations		11,400	12,210	12,210	12,210	12,210	12,210	12,210	12,210	12,210	12,210	12,210
Depreciation		7,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
Total Expenses from Ordinary Activities		125,450	130,090	130,470	130,850	131,260	131,670	132,090	132,510	132,940	133,390	133,840
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		125,450	130,090	130,470	130,850	131,260	131,670	132,090	132,510	132,940	133,390	133,840
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		125,450	130,090	130,470	130,850	131,260	131,670	132,090	132,510	132,940	133,390	133,840
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(7,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(7,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		118,450	119,090	119,470	119,850	120,260	120,670	121,090	121,510	121,940	122,390	122,840
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		118,450	119,090	119,470	119,850	120,260	120,670	121,090	121,510	121,940	122,390	122,840

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Recreation & Culture Other Sport & Recreation	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		960	990	1,020	1,050	1,080	1,110	1,140	1,170	1,200	1,230	1,260
Materials - General		40,840	42,360	43,410	44,490	45,590	46,720	47,880	49,060	50,270	51,520	52,800
Contracts - Sport & Recreational Facilities		-	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
Insurance - Property		490	790	800	810	820	830	840	850	870	890	910
Insurance - Other		-	-	-	-	-	-	-	-	-	-	-
Other Expenses - Electricity		9,300	9,900	10,150	10,400	10,660	10,930	11,200	11,480	11,770	12,060	12,360
Other Expenses - Telephone		515	515	530	540	550	560	570	580	590	600	620
Other Expenses - Internet		1,230	1,640	1,680	1,720	1,760	1,800	1,850	1,900	1,950	2,000	2,050
Donations - Donation Program		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Other Expenses - Other-Council Rates		1,100	1,100	1,130	1,160	1,190	1,220	1,250	1,280	1,310	1,340	1,370
Other Expenses - Other-Council Water Usage		6,000	6,000	6,150	6,300	6,460	6,620	6,790	6,960	7,130	7,310	7,490
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		64,435	72,495	74,070	75,670	77,310	78,990	80,720	82,480	84,290	86,150	88,060
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Contrib-Operating-Other-Tourism		(60,435)	(62,545)	(64,120)	(65,720)	(67,360)	(69,040)	(70,770)	(72,530)	(74,340)	(76,200)	(78,110)
Total Revenue from Ordinary Activities		(60,435)	(62,545)	(64,120)	(65,720)	(67,360)	(69,040)	(70,770)	(72,530)	(74,340)	(76,200)	(78,110)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		4,000	9,950	9,950	9,950	9,950	9,950	9,950	9,950	9,950	9,950	9,950
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		4,000	9,950	9,950	9,950	9,950	9,950	9,950	9,950	9,950	9,950	9,950
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		4,000	9,950	9,950	9,950	9,950	9,950	9,950	9,950	9,950	9,950	9,950
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		4,000	9,950	9,950	9,950	9,950	9,950	9,950	9,950	9,950	9,950	9,950

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Transport & Communication Aerodromes	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		24,790	25,480	26,190	26,920	27,670	28,440	29,230	30,040	30,890	31,760	32,650
Materials - General		81,680	83,720	85,810	87,950	90,150	92,410	94,720	97,090	99,520	102,000	104,550
Contracts - Cleaning		8,700	10,600	10,870	11,140	11,420	11,710	12,000	12,300	12,610	12,930	13,250
Contracts - Security		1,700	1,600	1,640	1,680	1,720	1,760	1,800	1,850	1,900	1,950	2,000
Insurance - Property		2,220	2,220	2,270	2,320	2,380	2,440	2,500	2,560	2,620	2,680	2,750
Other Expenses - Electricity		3,300	4,300	4,410	4,520	4,630	4,750	4,870	4,990	5,110	5,230	5,370
Other Expenses - Telephone		5,640	5,640	5,780	5,920	6,070	6,220	6,380	6,540	6,700	6,870	7,040
Other Expenses - Other-Council Rates		9,970	10,660	10,920	11,190	11,470	11,760	12,060	12,370	12,680	13,000	13,330
Other Expenses - Other-Council Water Usage		1,200	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Depreciation		90,700	89,200	89,420	89,640	89,860	90,090	90,320	90,550	90,780	91,010	91,240
Total Expenses from Ordinary Activities		229,900	234,420	238,340	242,340	246,460	250,700	255,030	259,470	264,020	268,670	273,450
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		229,900	234,420	238,340	242,340	246,460	250,700	255,030	259,470	264,020	268,670	273,450
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		229,900	234,420	238,340	242,340	246,460	250,700	255,030	259,470	264,020	268,670	273,450
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(90,700)	(89,200)	(89,420)	(89,640)	(89,860)	(90,090)	(90,320)	(90,550)	(90,780)	(91,010)	(91,240)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(90,700)	(89,200)	(89,420)	(89,640)	(89,860)	(90,090)	(90,320)	(90,550)	(90,780)	(91,010)	(91,240)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		139,200	145,220	148,920	152,700	156,600	160,610	164,710	168,920	173,240	177,660	182,210
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		139,200	145,220	148,920	152,700	156,600	160,610	164,710	168,920	173,240	177,660	182,210

Division	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Business Services											
Function:	Economic Affairs											
Sub Function	Other Economic Affairs	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		393,780	404,480	415,530	429,240	441,280	455,020	469,110	483,550	503,460	517,290	531,510
Materials - General		488,166	584,600	544,090	553,800	563,870	573,980	584,450	595,190	606,183	617,450	628,990
Contracts - Cleaning		24,600	38,100	39,060	40,030	41,030	42,050	43,100	44,180	45,290	46,420	47,580
Contracts - Security		11,200	15,600	15,970	16,340	16,720	17,110	17,510	17,920	18,340	18,770	19,210
Insurance - Property		18,420	24,650	25,220	25,810	26,420	27,050	27,690	28,340	29,010	29,690	30,400
Other Expenses - Electricity		12,000	11,500	11,750	12,010	12,270	12,540	12,820	13,100	13,390	13,690	13,990
Other Expenses - Gas		1,550	1,500	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870
Other Expenses - Telephone		7,025	7,025	7,200	7,380	7,560	7,750	7,950	8,150	8,360	8,570	8,790
Donations - Cultural Activities		-	-	-	-	-	-	-	-	-	-	-
Contributions - Other		21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600
Other Expenses - Other-Bank Fees		1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Other Expenses - Other-Advertising		2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500	2,560
Other Expenses - Other-Postage & Freight		270	280	290	300	310	320	330	340	350	360	370
Other Expenses - Other-Printing Stationary		1,360	1,400	1,440	1,480	1,520	1,570	1,620	1,670	1,720	1,770	1,820
Other Expenses - Other-Subscriptions		730	730	730	730	730	730	730	730	730	730	730
Other Expenses - Other-Council Rates		192,890	205,635	210,685	215,865	221,175	226,605	232,175	237,885	243,735	249,735	255,875
Other Expenses - Other-Council Water Usage		11,500	11,750	12,040	12,340	12,640	12,950	13,270	13,590	13,920	14,260	14,610
Other Expenses - Photocopier Costs		2,080	2,120	2,160	2,200	2,240	2,280	2,330	2,380	2,430	2,480	2,530
Depreciation		66,600	71,100	71,280	71,460	71,640	71,820	72,000	72,180	72,360	72,540	72,730
Total Expenses from Ordinary Activities		1,257,171	1,405,520	1,384,085	1,415,715	1,446,225	1,478,695	1,512,105	1,546,325	1,586,498	1,621,075	1,656,565
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(112,330)	(121,150)	(124,030)	(126,980)	(130,010)	(133,110)	(136,290)	(139,540)	(142,870)	(146,290)	(149,810)
Income-Other Revenue-Other-Tourism		(71,375)	(121,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)
Total Revenue from Ordinary Activities		(183,705)	(242,530)	(195,410)	(198,360)	(201,390)	(204,490)	(207,670)	(210,920)	(214,250)	(217,670)	(221,190)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,073,466	1,162,990	1,188,675	1,217,355	1,244,835	1,274,205	1,304,435	1,335,405	1,372,248	1,403,405	1,435,375
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,073,466	1,162,990	1,188,675	1,217,355	1,244,835	1,274,205	1,304,435	1,335,405	1,372,248	1,403,405	1,435,375
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(66,600)	(71,100)	(71,280)	(71,460)	(71,640)	(71,820)	(72,000)	(72,180)	(72,360)	(72,540)	(72,730)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(66,600)	(71,100)	(71,280)	(71,460)	(71,640)	(71,820)	(72,000)	(72,180)	(72,360)	(72,540)	(72,730)
CONSOLIDATED NET (PROFIT)/LOSS		1,006,866	1,091,890	1,117,395	1,145,895	1,173,195	1,202,385	1,232,435	1,263,225	1,299,888	1,330,865	1,362,645
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		1,006,866	1,091,890	1,117,395	1,145,895	1,173,195	1,202,385	1,232,435	1,263,225	1,299,888	1,330,865	1,362,645

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	<div>Corporate and Economic Services</div> <div>Executive Services</div> <div>Governance</div> <div>Governance</div>	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		91,820	8,000	8,080	8,170	8,260	8,350	8,440	8,540	8,640	8,740	8,840
Materials - General		3,770	3,860	3,960	4,060	4,160	4,260	4,360	4,460	4,580	4,700	4,820
Councillors - Mayoral Fee		25,250	25,880	26,530	27,190	27,870	28,570	29,280	30,010	30,760	31,530	32,320
Councillors - Councillors Fees		104,120	106,720	109,390	112,120	114,920	117,790	120,730	123,750	126,840	130,010	133,260
Councillors - Councillors (include Mayor) Expenses		32,080	32,880	33,700	34,540	35,400	36,290	37,200	38,130	39,080	40,060	41,060
Councillors - Delegates Expenses		44,110	45,210	46,340	47,500	48,690	49,910	51,160	52,440	53,750	55,090	56,470
Councillors - Travelling & Accommodation		21,500	22,040	22,590	23,150	23,730	24,320	24,930	25,550	26,190	26,840	27,510
Other Expenses - Telephone		2,460	2,460	2,520	2,580	2,640	2,710	2,780	2,850	2,920	2,990	3,060
Other Expenses - Other-Advertising		1,780	1,820	1,870	1,920	1,970	2,020	2,070	2,120	2,170	2,220	2,280
Other Expenses - Other-Printing Stationary		1,220	1,260	1,300	1,340	1,380	1,420	1,460	1,500	1,550	1,600	1,650
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		328,110	250,130	256,280	262,570	269,020	275,640	282,410	289,350	296,480	303,780	311,270
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		328,110	250,130	256,280	262,570	269,020	275,640	282,410	289,350	296,480	303,780	311,270
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		328,110	250,130	256,280	262,570	269,020	275,640	282,410	289,350	296,480	303,780	311,270
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		328,110	250,130	256,280	262,570	269,020	275,640	282,410	289,350	296,480	303,780	311,270
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		328,110	250,130	256,280	262,570	269,020	275,640	282,410	289,350	296,480	303,780	311,270

Division	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Executive Services											
Function:	Administration											
Sub Function	Administration	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,272,010	1,307,010	1,334,210	1,365,380	1,394,630	1,426,540	1,459,290	1,492,930	1,534,480	1,568,050	1,602,570
Materials - General		16,060	16,090	16,500	16,910	17,330	17,760	18,200	18,650	19,110	19,590	20,080
Consultants - General		1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Insurance - Other		4,920	4,980	5,100	5,230	5,360	5,490	5,630	5,770	5,910	6,060	6,210
Other Expenses - Telephone		870	870	890	910	930	950	970	990	1,010	1,040	1,070
Donations - Donation Program		42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850
Donations - Other		-	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Other Expenses - Other-Advertising		320	330	340	350	360	370	380	390	400	410	420
Other Expenses - Other-Postage & Freight		270	280	290	300	310	320	330	340	350	360	370
Other Expenses - Other-Printing Stationary		760	780	800	820	840	870	900	930	960	990	1,020
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities												
		1,339,560	1,376,690	1,404,480	1,436,250	1,466,110	1,498,650	1,532,050	1,566,350	1,608,570	1,642,850	1,678,090
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities												
		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts												
		1,339,560	1,376,690	1,404,480	1,436,250	1,466,110	1,498,650	1,532,050	1,566,350	1,608,570	1,642,850	1,678,090
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes												
		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts												
		1,339,560	1,376,690	1,404,480	1,436,250	1,466,110	1,498,650	1,532,050	1,566,350	1,608,570	1,642,850	1,678,090
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Energy Efficiency Program		40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Acquisition of Assets - Community Building Partnership Program		60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Acquisition of Assets - Minor Community Infrastructure Assets		180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
Total Capital Amounts												
		280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items												
		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		1,619,560	1,656,690	1,684,480	1,716,250	1,746,110	1,778,650	1,812,050	1,846,350	1,888,570	1,922,850	1,958,090
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		1,619,560	1,656,690	1,684,480	1,716,250	1,746,110	1,778,650	1,812,050	1,846,350	1,888,570	1,922,850	1,958,090

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Financial Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		(596,100)	(647,090)	(649,620)	(702,800)	(699,810)	(716,230)	(733,320)	(750,940)	(744,700)	(760,860)	(833,030)
Borrowing Cost - Interest on Overdraft		500	500	500	500	500	500	500	500	500	500	500
Materials - General		37,710	43,680	44,660	45,660	46,680	47,720	48,780	49,870	50,990	52,140	53,310
Contracts - Electrical		400	400	410	420	430	440	450	460	470	480	490
Contracts - Cleaning		30,200	26,300	26,960	27,630	28,320	29,030	29,760	30,500	31,260	32,040	32,840
Consultants - General		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Contracts - Other		-	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100
Contracts - Security		5,800	4,800	4,920	5,040	5,170	5,300	5,430	5,570	5,710	5,850	6,000
Audit Services-Audit Services		55,000	96,380	98,790	101,260	103,790	106,390	109,050	111,770	114,560	117,430	120,370
Audit Services - Other Audit Services		10,000	-	-	-	-	-	-	-	-	-	-
Other Expenses - Bad & Doubtful Debts		3,120	3,130	3,140	3,150	3,160	3,170	3,180	3,190	3,200	3,210	3,220
Insurance - Property		8,140	10,580	10,840	11,100	11,370	11,650	11,930	12,220	12,520	12,820	13,130
Other Expenses - Electricity		12,200	11,800	12,050	12,310	12,570	12,840	13,120	13,400	13,690	13,990	14,290
Other Expenses - Gas		1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Other Expenses - Telephone		12,510	13,535	13,845	14,165	14,495	14,835	15,175	15,535	15,895	16,265	16,645
Other Expenses - Other-Bank Fees		41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050
Other Expenses - Other-Valuation Fees		66,630	68,300	70,010	71,760	73,550	75,390	77,270	79,200	81,180	83,210	85,290
Other Expenses - Other-Advertising		5,460	5,600	5,740	5,880	6,030	6,180	6,330	6,490	6,650	6,820	6,990
Other Expenses - Other-Postage & Freight		16,710	17,210	17,730	18,260	18,810	19,370	19,950	20,550	21,170	21,810	22,460
Other Expenses - Other-Printing Stationary		25,440	26,200	26,980	27,790	28,630	29,490	30,380	31,290	32,230	33,190	34,190
Other Expenses - Other-Council Rates		8,280	9,420	9,640	9,860	10,090	10,320	10,560	10,800	11,050	11,310	11,570
Other Expenses - Other-Council Water Usage		3,000	3,250	3,330	3,410	3,490	3,570	3,650	3,740	3,830	3,920	4,010
Other Expenses - Internal Overheads Allocations		(1,747,580)	(1,724,270)	(1,767,370)	(1,811,560)	(1,856,850)	(1,903,260)	(1,950,840)	(1,999,610)	(2,049,610)	(2,100,840)	(2,153,370)
Other Expenses-Small Plant Charged to Other Funds		9,860	10,110	10,360	10,620	10,890	11,160	11,440	11,730	12,020	12,320	12,630
Depreciation		378,150	400,650	400,960	401,270	401,580	401,890	402,200	402,510	402,820	403,130	403,440
Total Expenses from Ordinary Activities		(1,608,520)	(1,570,365)	(1,606,945)	(1,695,065)	(1,727,865)	(1,780,975)	(1,835,705)	(1,891,895)	(1,925,205)	(1,981,875)	(2,095,605)
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Certificates - 603 Certificates		(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)
Income-Other Revenue-Other-Plan Printing Sale of Maps		(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)
Income-Other Revenue-Other-Sales Old Materials		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Income-Other Revenue-Other-Others		(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)
Rates		(12,281,875)	(13,601,199)	(13,931,112)	(14,269,288)	(14,615,910)	(14,971,184)	(15,335,348)	(15,708,629)	(16,091,248)	(16,483,413)	(16,834,253)
Fees - Storm Water		14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450
Interest - Ordinary Rates		(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)
Other - Legal Fees Recovery		(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Grants - Financial Assistance Grant		(3,599,850)	(3,990,775)	(4,085,015)	(4,181,605)	(4,280,615)	(4,402,185)	(4,527,215)	(4,655,785)	(4,787,975)	(4,923,905)	(5,063,655)
Grants - Pensioners Rebate Subsidy		(172,000)	(182,490)	(182,490)	(182,490)	(182,490)	(182,490)	(182,490)	(182,490)	(182,490)	(182,490)	(182,490)
Income-Interest-Cash & Investments		(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)
Total Revenue from Ordinary Activities		(16,980,175)	(18,700,914)	(19,125,067)	(19,559,833)	(20,005,465)	(20,482,309)	(20,971,503)	(21,473,354)	(21,988,163)	(22,516,258)	(23,006,848)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(18,588,695)	(20,271,279)	(20,732,012)	(21,254,898)	(21,733,330)	(22,263,284)	(22,807,208)	(23,365,249)	(23,913,368)	(24,498,133)	(25,102,453)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(18,588,695)	(20,271,279)	(20,732,012)	(21,254,898)	(21,733,330)	(22,263,284)	(22,807,208)	(23,365,249)	(23,913,368)	(24,498,133)	(25,102,453)

<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(378,150)	(400,650)	(400,960)	(401,270)	(401,580)	(401,890)	(402,200)	(402,510)	(402,820)	(403,130)	(403,440)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(378,150)	(400,650)	(400,960)	(401,270)	(401,580)	(401,890)	(402,200)	(402,510)	(402,820)	(403,130)	(403,440)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(18,966,845)	(20,671,929)	(21,132,972)	(21,656,168)	(22,134,910)	(22,665,174)	(23,209,408)	(23,767,759)	(24,316,188)	(24,901,263)	(25,505,893)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	36,710	36,710	36,710	36,710	36,710	36,710	36,710	36,710	36,710	36,710	36,710
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(18,930,135)	(20,635,219)	(21,096,262)	(21,619,458)	(22,098,200)	(22,628,464)	(23,172,698)	(23,731,049)	(24,279,478)	(24,864,553)	(25,469,183)

<div>Division</div> <div>Branch(Dept):</div> <div>Function:</div> <div>Sub Function</div>	Corporate and Economic Services	Information Services	Administration	Administration	CURRENT BUDGET	PROPOSED BUDGET									
					2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>															
Employee Benefits & On Costs					653,815	507,650	521,510	537,750	552,680	569,200	586,140	603,550	625,810	642,980	660,610
Materials - General					489,530	507,770	520,450	533,450	546,780	560,450	574,480	588,840	603,550	618,640	634,110
Contracts - IT Maintenance & Support					166,000	170,150	174,400	178,760	183,230	187,810	192,510	197,320	202,250	207,310	212,490
Contracts - Security					1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270	1,300	1,330	1,360
Insurance - Property					1,340	30	30	30	30	30	30	30	30	30	30
Other Expenses - Telephone					33,645	36,040	36,950	37,870	38,820	39,790	40,780	41,790	42,830	43,920	45,030
Other Expenses - Internet					26,650	26,650	27,320	28,000	28,700	29,420	30,160	30,910	31,680	32,470	33,280
Other Expenses - Other-Postage & Freight					270	280	290	300	310	320	330	340	350	360	370
Other Expenses - Other-Printing Stationary					3,290	3,390	3,490	3,590	3,700	3,810	3,920	4,040	4,160	4,280	4,410
Depreciation					-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities					1,375,600	1,253,050	1,285,560	1,320,900	1,355,430	1,392,040	1,429,590	1,468,090	1,511,960	1,551,320	1,591,690
<u>REVENUE FROM ORDINARY ACTIVITIES</u>															
					-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities					-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts					1,375,600	1,253,050	1,285,560	1,320,900	1,355,430	1,392,040	1,429,590	1,468,090	1,511,960	1,551,320	1,591,690
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>															
					-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes					-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts					1,375,600	1,253,050	1,285,560	1,320,900	1,355,430	1,392,040	1,429,590	1,468,090	1,511,960	1,551,320	1,591,690
<u>CAPITAL AMOUNTS</u>															
Repayment of Loans					-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets					-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold					-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used					-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Computer Equipment					147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
Total Capital Amounts					147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
<u>ADD BACK NON-CASH ITEMS</u>															
Depreciation					-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold					-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items					-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>					1,523,090	1,400,540	1,433,050	1,468,390	1,502,920	1,539,530	1,577,080	1,615,580	1,659,450	1,698,810	1,739,180
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>															
Net Transfers to/(from) Internally Restricted Assets					-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>					1,523,090	1,400,540	1,433,050	1,468,390	1,502,920	1,539,530	1,577,080	1,615,580	1,659,450	1,698,810	1,739,180

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
	Information Services											
	Recreation & Culture	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
	Public Libraries											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		539,145	567,885	583,350	602,370	619,200	638,310	657,880	677,990	705,490	724,810	744,680
Materials - General		84,210	86,310	88,460	90,680	92,940	95,270	97,640	100,090	102,580	105,150	107,780
Contracts - Cleaning		31,200	31,700	32,490	33,300	34,130	34,980	35,850	36,750	37,670	38,610	39,580
Contracts - Security		5,800	4,800	4,920	5,040	5,170	5,300	5,430	5,570	5,710	5,850	6,000
Insurance - Property		13,010	13,000	13,320	13,650	13,990	14,340	14,700	15,070	15,450	15,840	16,240
Other Expenses - Electricity		25,000	22,000	22,550	23,110	23,690	24,280	24,890	25,510	26,150	26,800	27,470
Other Expenses - Telephone		6,050	6,050	6,200	6,360	6,520	6,680	6,850	7,020	7,200	7,380	7,560
Other Expenses - Internet		5,600	4,100	4,200	4,310	4,420	4,530	4,640	4,760	4,880	5,000	5,130
Other Expenses - Other-Advertising		2,940	3,010	3,090	3,170	3,250	3,330	3,410	3,500	3,590	3,680	3,770
Other Expenses - Other-Postage & Freight		11,080	11,410	11,750	12,100	12,460	12,830	13,210	13,610	14,020	14,440	14,870
Other Expenses - Other-Printing Stationary		8,910	9,180	9,460	9,740	10,030	10,330	10,640	10,960	11,290	11,630	11,980
Other Expenses - Other-Council Rates		2,280	2,340	2,400	2,460	2,520	2,580	2,640	2,710	2,780	2,850	2,920
Other Expenses - Other-Council Water Usage		1,500	1,500	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870
Other Expenses - Photocopier Costs		9,200	9,380	9,570	9,760	9,960	10,160	10,360	10,570	10,780	11,000	11,220
Other Expenses - Internal Overheads Allocations		172,390	149,630	153,370	157,200	161,130	165,160	169,290	173,520	177,860	182,310	186,870
Depreciation		145,800	125,800	125,890	125,980	126,070	126,160	126,250	126,340	126,430	126,520	126,610
Total Expenses from Ordinary Activities		1,064,115	1,048,095	1,072,560	1,100,810	1,127,100	1,155,900	1,185,380	1,215,710	1,253,660	1,283,690	1,314,550
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Library		(16,850)	(19,800)	(19,800)	(19,800)	(19,800)	(19,800)	(19,800)	(19,800)	(19,800)	(19,800)	(19,800)
Total Revenue from Ordinary Activities		(16,850)	(19,800)	(19,800)	(19,800)	(19,800)	(19,800)	(19,800)	(19,800)	(19,800)	(19,800)	(19,800)
<i>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</i>		1,047,265	1,028,295	1,052,760	1,081,010	1,107,300	1,136,100	1,165,580	1,195,910	1,233,860	1,263,890	1,294,750
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants - Library - Capital Grant		(58,100)	(56,500)	(57,290)	(58,100)	(58,930)	(59,780)	(60,650)	(61,540)	(62,450)	(63,390)	(64,350)
Total Grants and Contributions Provided for Capital Purposes		(58,100)	(56,500)	(57,290)	(58,100)	(58,930)	(59,780)	(60,650)	(61,540)	(62,450)	(63,390)	(64,350)
<i>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</i>		989,165	971,795	995,470	1,022,910	1,048,370	1,076,320	1,104,930	1,134,370	1,171,410	1,200,500	1,230,400
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Books & Materials	121,820	124,190	126,630	129,130	131,680	134,300	136,980	139,730	142,550	145,440	148,390	
Total Capital Amounts	121,820	124,190	126,630	129,130	131,680	134,300	136,980	139,730	142,550	145,440	148,390	
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation	(145,800)	(125,800)	(125,890)	(125,980)	(126,070)	(126,160)	(126,250)	(126,340)	(126,430)	(126,520)	(126,610)	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items	(145,800)	(125,800)	(125,890)	(125,980)	(126,070)	(126,160)	(126,250)	(126,340)	(126,430)	(126,520)	(126,610)	
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		965,185	970,185	996,210	1,026,060	1,053,980	1,084,460	1,115,660	1,147,760	1,187,530	1,219,420	1,252,180
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		965,185	970,185	996,210	1,026,060	1,053,980	1,084,460	1,115,660	1,147,760	1,187,530	1,219,420	1,252,180

Division	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Information Services											
Function:	Recreation & Culture											
Sub Function	Art Galleries	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		68,505	70,140	72,100	74,410	76,530	78,880	81,290	83,770	86,950	89,380	91,890
Other Expenses - Gas		-	250	260	270	280	290	300	310	320	330	340
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		68,505	70,390	72,360	74,680	76,810	79,170	81,590	84,080	87,270	89,710	92,230
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		68,505	70,390	72,360	74,680	76,810	79,170	81,590	84,080	87,270	89,710	92,230
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		68,505	70,390	72,360	74,680	76,810	79,170	81,590	84,080	87,270	89,710	92,230
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		68,505	70,390	72,360	74,680	76,810	79,170	81,590	84,080	87,270	89,710	92,230
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		68,505	70,390	72,360	74,680	76,810	79,170	81,590	84,080	87,270	89,710	92,230

END OF DOCUMENT

Contact details:

Inverell Shire Council
144 Otho Street
(PO Box 138)
Inverell NSW 2360
Telephone: 02 6728 8288
Email: council@inverell.nsw.gov.au
www.inverell.nsw.gov.au

