



INVERELL
SHIRE COUNCIL

Long Term Financial Plan

2018-2028



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Introduction

The preparation of a Long Term Financial Plan (LTFP) is a requirement under the NSW Office of Local Government's, Integrated Planning and Reporting Guidelines, 2013.

The LTFP supports Council's Community Strategic Plan and Delivery Program, and forms part of Council's Resourcing Strategy, along with Council's Asset Management Plan and Workforce Management Plan. The LTFP covers the 10 year period commencing 1 July, 2018 with the purpose of making clear the financial direction of Council, as well as the impact of that direction on achieving priorities set out in the Community Strategic Plan.

This LTFP has been prepared on the basis of Council's adopted and IPART approved Fit for the Future (FFF) Roadmap, Council's Delivery Program and the Draft 2018/2019 Operational Plan and Budget which is the base year of the LTFP. The future year's budget allocations in the LTFP are based on a range of forecasted assumptions used to determine:

- Future revenue and expenditure (Income Statement)
- A projection for a range of key FFF Benchmarks as required under the State Government's Local Government FFF Program, and also key Financial Indicators as developed by the NSW Treasury Corporation (TCorp) review into the Financial Sustainability of NSW Councils (January 2013)
- Balance sheet and Cash Flow statements

The main purpose of the LTFP is to guide and inform decision making in the resourcing of Council's Service and Infrastructure Delivery. The LTFP establishes the framework for sound financial decisions and to provide an insight as to the long term financial sustainability of the Council over the 10 year planning period. In addition to the presentation of financial results, information is provided in respect of:

- Financial planning assumptions used
- An analysis of the factors and/or assumptions that are most likely to affect the plan
- Methods of monitoring financial performance
- Compliance with State Government's Fit for the Future Performance Benchmarks

Financial planning over a 10-year horizon is difficult and obviously relies on a variety of assumptions that may be subject to change and revision during this period. The LTFP will therefore be closely monitored, and regularly revised by Council, to reflect changing circumstances.

The LTFP has been developed with regard to the current operating, political and legislative environment in which Council operates. Changes in government, and government policy and legislation have the potential to have a major influence on this LTFP. Should changes eventuate, Council will consider the impact of those changes and develop further financial models to assist in decision making.

The LTFP will be reviewed and updated annually as part of the development of the annual Operational Plan and four-year Delivery Program.

Financial Objectives

In preparing the LTFP, a number of key objectives have been considered. These objectives are:

1. Balanced Budgets

Council has a strong commitment to adopting annually, a “balanced budget” (that is expenditure match revenues) in the General, Water and Sewerage Funds. Where a small surplus is generated in a Fund, this amount will be directed towards the Internally Restricted Asset accounts of that Fund to fund future strategic capital works or service delivery (it is noted that Water and Sewerage and Waste funding can only be utilised for those purposes and not other activities or works).

This is consistent with Council’s objective to maintain the prudent financial management of its finances, and to allocate financial surpluses towards key strategic issues and to reduce, where possible, the need to increase rates above the Rate Peg allowance in the General Fund and to generally limit increases in the Water and Sewerage Funds to increase in the Consumer Price Index (CPI).

2. Continuous Financial and Operational Improvement

Council has a longstanding commitment to reviewing and reducing its Operating, Service Delivery and Infrastructure Costs, while maintaining, and where possible, increasing existing “service levels” to meet identified community needs.

This commitment requires ongoing support towards;

- A general freeze, subject to Asset Management and Risk Management needs, on any non-fixed cost operational expenditures unless Rate Income, Grants and/or Fees and Charges can support an increase. Increases in these budgets are only considered after all options have been explored;
- Evaluation on a periodic basis of Council’s activities, services and infrastructure to ensure these meet the needs of the community and can be delivered in a financially sustainable way in the short, medium and long terms;
- To review Council’s existing capital investment and cost structures in respect of Technology, Plant and Equipment and Information Management Systems; and
- A continued focus on the delivery of Council’s core Local Government services and infrastructure, limiting Council’s financial exposure to non-local government issues.

This Efficiency and Effectiveness Program has:

- identified and put in place a wide range of efficiencies making substantial efficiency gains for the community. An assessment of Council’s Service and Infrastructure Delivery Benchmarks will show that Council’s operations are efficient and effective, and as noted by TCorp in their 2013 review of Council that *“the Council has been well managed over the review period”*;
- has reviewed Council’s Fees and Charges and where possible introduced new charges and increased existing charges, considering the community’s capacity to pay;
- gained a high level of non-recurrent grant funding to assist with the delivery of services and infrastructure to the community; and
- reviewed Council’s Investments, Council’s Investment performance and its Internally Restricted Assets, and re-purposed funds Asset Renewal activities.

3. Achieve & Maintain “Fit for the Future” Status and Benchmarks

The NSW Office of Local Government requires that all NSW Councils meet the Fit for the Future (FFF) Performance Benchmarks by 30 June, 2020. Council has reviewed its Long Term Financial Plan against these indicators as part of assessing the long term financial health of the organisation and its capacity to fund the proposed delivery program.

The implementation of Council's adopted and IPART approved FFF Roadmap which is supported by this LTFP ensures that Council meets all of the Fit for the Future performance indicators by 2020.

Structure of the LTFP

The LTFP consists of four (4) main sections.

Section 1 - Provides a brief introduction to the LTFP, the objectives it aims to meet and the service structure and costs of Council;

Section 2 - Details the performance measures, being the financial performance indicators as developed by NSW TCorp, used to assess Council's long term financial sustainability, details of expenditure and revenue reviews, service levels/asset management and risk management matters;

Section 3 - Details the financial assumptions used in preparing the LTFP.

Section 4 - Draws conclusions from the financial modeling and presents the LTFP data.

This Section sets out:

- Key financial reports from applying the financial assumptions for the combined General, Water and Sewer Funds;
- Financial results based on the above reports;
- Key financial reports from applying the financial assumptions for the General Fund only;
- Financial results based on the above reports; and
- Sensitivity analysis.

Section 5 – Provides financial reports by Function and Sub-function.



SECTION 1

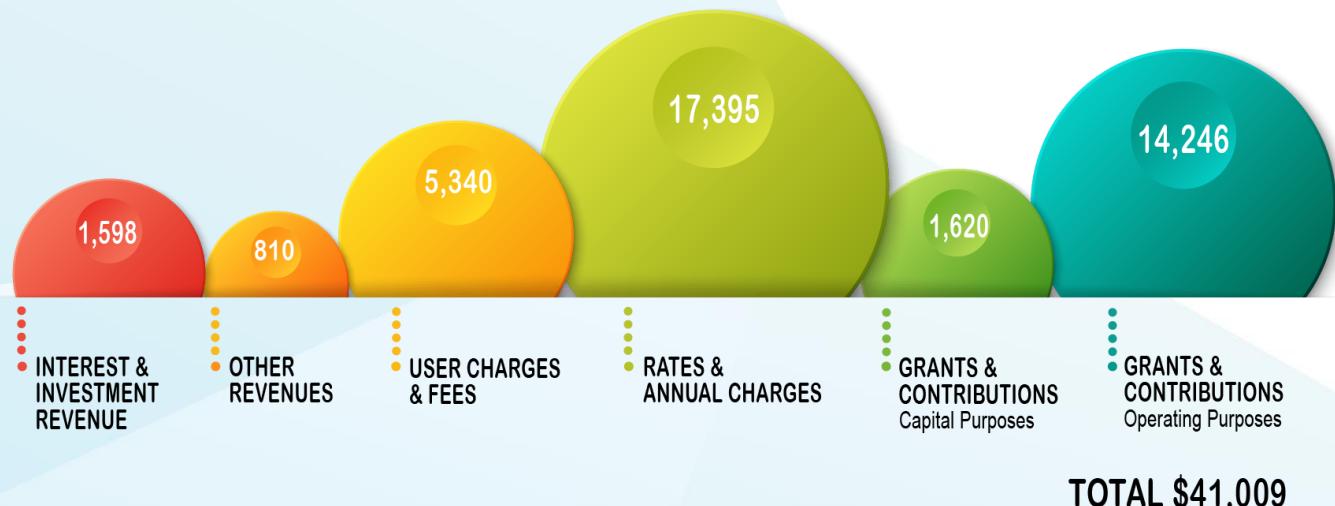
Current Financial and Operational Position of Council

Council has on a continuing basis operated from a sound financial position achieved on a continuing basis by maintaining strict control over Council's incomes and expenditures. It is, however, becoming increasing difficult to match Council's revenues and expenditures, with expenditures now outgrowing revenues.

The audited annual financial statements for 2016/2017 reported that Council's total Operating Income was \$41.0M, which included \$1.6M of grants and contributions provided for capital purposes.

Figure 1:
Major Sources of Income 2016-2017

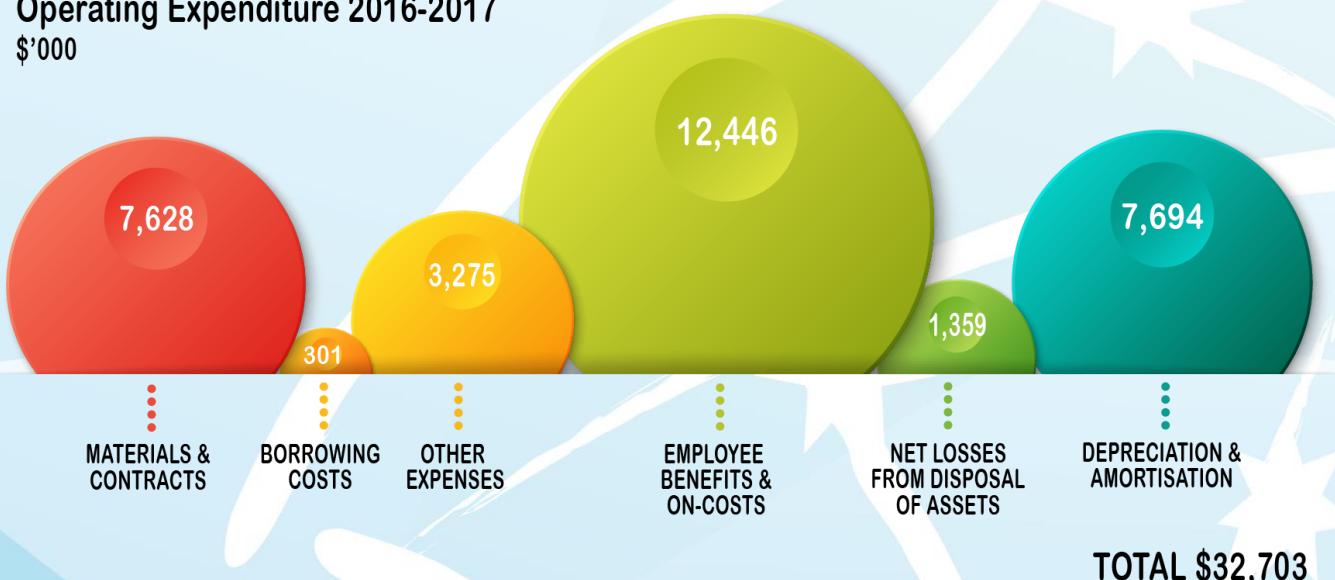
\$'000



The audited annual financial statements for 2016/2017 reported that Council's operating expenditure was \$32.7M while capital expenditure totaled \$13.6M.

Figure 2:
Operating Expenditure 2016-2017

\$'000



This saw Council record a net operating surplus for 2016/2017 of \$8.3M and a net operating surplus before capital grants and contributions of \$6.7M. This operating surplus was allocated in its entirety and is required on a recurrent basis, to fund Asset renewals and upgrades.

The audited annual financial statements for 2016/2017 reported that Council's Combined Fund held total cash and investments of \$57.174M. As advised to Council on a continuing basis, and as noted by Council's external auditor, significant restrictions exist over Council's funds and the expenditure of those funds. The following is advised:

LOCAL GOVERNMENT ACT 1993 - SECT 409

- (1) *All money and property received by a council must be held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.*
- (2) *Money and property held in the council's Consolidated Fund may be applied towards any purpose allowed by this or any other Act.*
- (3) *However:*
 - (a) *money that has been received as a result of the levying of a special rate or charge may not be used otherwise than for the purpose for which the rate or charge was levied, (ie WATER, SEWERAGE AND WASTE) and*
 - (b) *money that is subject to the provisions of this or any other Act (being provisions that state that the money may be used only for a specific purpose) may be used only for that purpose, and*
 - (c) *money that has been received from the Government or from a public authority by way of a specific purpose advance or grant may not, except with the consent of the Government or public authority, be used otherwise than for that specific purpose.*

To assist in understanding Council's actual available Cash Position, the following table represents a dissection of Council's audited Investment Portfolio as at 30 June, 2017:

TOTAL AUDITED INVESTMENTS 30 JUNE 2017		\$000
as per Note 6		57,174
LESS EXTERNALLY RESTRICTED ASSETS		
Water Funds	Note 6c	7,677
Sewer Funds	Note 6c	6,520
Unexpended Sewerage Loan Funds		635
Waste Management Funds (Includes Unspent loan funds)		3,295
Grants & Contributions, Bonds & Securities	Note 6c	6,037
Accounts Payable	Note 10a	2,377
Revotes for Works in Progress as at 30 June 2017		7,970
sub-total - Externally Restricted Assets		34,511
LESS INTERNALLY RESTRICTED ASSETS		
Plant Replacement (Funded from Depreciation)		4,246
Building Renewals (Funded from Depreciation)		2,766
Industrial Development (Riffle Range Road subdivision costs)		1,149
Economic Development/Growth Assets		2,500
(Highway Intersections / and Chester Street Upgrades)		
ELE, Workers Compensation, Insurance		2,250
Inverell Pool Redevelopment		2,590
Computer Systems Renewals/Upgrades		1,107
Other (Land, Industrial Dev, SES etc)		2,471
sub-total - Internally Restricted Assets		19,079
LESS PROVISIONS		
NET CASHFLOW/WORKING CAPITAL		3,584

Council carries a significant quantum of cash and investments on a continuing basis. There is a view that Council should be spending all of these funds prior to Council seeking any increase in its revenues. A review

of the above table clearly shows that while Council held \$57.174M in cash and investments at 30 June, 2017 (the last audited result), the large majority of these funds were restricted, either externally or internally by legislation or otherwise, as to the purpose for which they can be used. It is noted that Water, Sewerage and Waste Funds cannot be utilised for any other purpose and that grants funds held, but as yet unspent, can only ever be utilised for the purpose of the grant. As shown in the above table, after all adjustments have been made for the Internal and External Restrictions, only limited funds remain, with the majority of these being held to fund Council's working capital/cashflow needs.

Matters impacting Council's current and estimated future Financial Position:

The following matters are highlighted as impacting Council's financial position and its short, medium and long-term sustainability, and its ability to deliver the required services and infrastructure for the Inverell Shire community to be a strong, resilient, healthy and growing regional community:

- A. **Increases in Council Costs above the annual rate peg** – The McKell Institute Report - September, 2016 states that local government expenditure has increased **7.3%** per annum for the past 20 years (146% cumulative). The average Rate Peg over the same period has been only **2.94%** per annum (58.8% cumulative) - **Difference 87.2%**

The McKell Institute recommend that “*Rate Pegging be abandoned as a matter of priority and recognise that it is unreasonable to believe that the solution is larger intergovernmental grants as other level of Government struggle with their own funding issues. The report finds that the taxation limits (i.e. rate capping) which now operate in New South Wales and Victoria have a number of harmful effects, as they lower levels of efficiency, lower rates of infrastructure renewals, increase debt and increase levels of inter-jurisdictional inequity*”.

The IPART approved Rate Peg for 2018/2019 is only 2.3%.

The IPART determined Rate Peg - Local Government Cost Index (LGCI) calculation (2010) disadvantages Rural Council's that have a substantial Road Network and a low Population Density. Inverell, being a Group 11 Council, has a population density of 2 people per square km being 50% of the Group 11 average of 4, Council has 2,134 km of roads being 47% more roads than the Group 11 Council average of 1,451 km (has been partly addressed in 2017/2018 LGCI – Asset Renewal for roads etc now 19.6% of the index, has been only 13.7% of the Index since 2010).

- B. ***The 2016/2017, 2017/2018 and 2018/2019 IPART Rate Peg do not reference the NSW Local Government State Award Increases.*** IPART provides for a 2.4% increase in employee costs based on the NSW ABS wage price index, contributing 41.8% of the index. The Local Government State Award increase for 2018/2019 is 2.8%, meaning that IPART Rate Peg calculation has deprived Council of \$21K in income. This is an ongoing issue for 2018/2019 and beyond.
- C. ***Freeze on the indexation of Council's Finance and Assistance Grants (FAGs)*** – the Federal Government 3-year freeze on the indexation of Council's FAGs Grants was implemented in 2014/2015. The cost to the 2016/2017 Budget is \$436K. This is an annual ongoing cost to Council's annual budgets. The cumulative cost to the end of 2016/2017 will be \$891K. The national total is \$1B.
- D. ***Reduction in Interest on Investment Income*** - flowing from record low interest rates and the draw-down of Council's Investments for the Special FFF Rural Roads Asset Renewal Programs and other infrastructure programs. The Interest Budget has reduced to \$907K in 2018/2019 (General Fund) a \$500K reduction on previous years. The interest income funds a portion of the Works Budget.
- E. ***Council's decision in 1987 not to take the 3.0% Rate Peg*** - Council following the 1987 Council election where the newly formed Inverell Ratepayers Association gained control of the Council, declined to take the 3.0% Rate Peg, during a time of high inflation. This decision has cost Council \$9.0M in foregone Rate Revenue since 1987. The Office of Local Government in their 1992 review of Council,

were highly critical of this decision by the then Council. This 1987 decision will cost Council \$536K in foregone rate income in 2018/2019.

- F. **Cost Shifting from the State and Federal Government** as advised by Local Government NSW, is now estimated to be costing Council \$1.6M p.a. or 6% of its total revenue.
- G. **Pensioner Rate Rebates** - It is noted that over a number of years the eligibility requirements for access to Pensioner Rate Rebates have also been changed by the Federal Government increasing the number of eligible ratepayers. This has come at a cost to Council with Pensioner Rebates now costing the General Fund \$200K per annum after the State Government subsidy, or 1.9% of Council's General Rate income.



SECTION 2

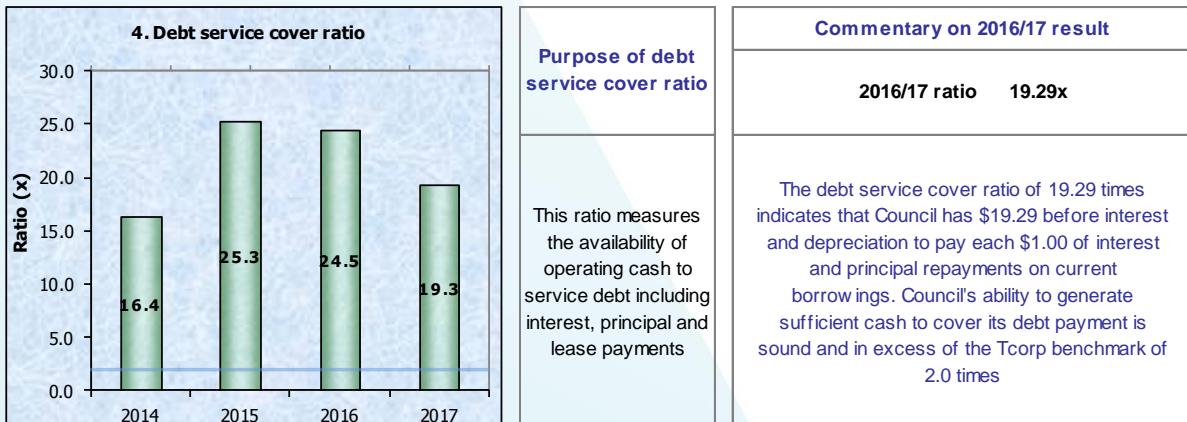
Performance Measures

To assess Council's long term financial sustainability, Council will, in addition to the required NSW Government FFF Benchmarks, utilise the NSW TCorp Financial Performance Indicators developed for NSW Councils. These indicators provide a benchmark for Council's performance that compliment the FFF Benchmarks. The indicators to be measured are detailed in the table below:

Ratio	Calculation	What is being measured	Sustainable Target
Operating Performance	Total operating revenue (excluding capital grants and contributions) less total operating expenditure divided by continuing operating revenue	Does the Council have a balanced budget?	Greater than zero
Own Source Operating Revenue	Total continuing operating revenue (excluding capital grants and contributions) divided by continuing operating revenue	Indicates the level of Council's self-sufficiency.	>60%
Buildings and Infrastructure Asset Renewal Ratio	Asset renewal expenditure divided by depreciation	Is asset renewal expenditure sufficient to maintain assets in the long-term?	Greater than 100%
Infrastructure Backlog Ratio	Estimated cost to bring assets to a satisfactory condition divided by total value of infrastructure, building and other structures	Is the asset backlog manageable?	Less than 2%
Asset Maintenance Ratio	Actual asset maintenance divided by required asset maintenance	Are the assets being adequately maintained?	Greater than or equal to 100%
Debt Service Ratio	Interest divided by operating revenue	Indicates whether Council has excessive debt servicing costs relative to operating revenue	Greater than 0% and less than or equal to 20%
Real Operating expenditure per capita	Operating expenditure divided by population	Operating efficiency of the Council	Declining trend over time
Debt Service Cover Ratio	Operating result before capital (excluding Interest & depreciation) divided by Principal & Interest Repayments	Measure of the cash flow available to pay current debt obligations	Greater than 2
Cash Expense Cover Ratio	Cash and Cash equivalents divided by Total expense (less depreciation & interest costs) multiplied by 12	Indicates the number of months Council can pay for its operations without additional cash flow	Greater than 3 months

Council, as part of its financial reporting obligations, prepares a number of performance indicators based on its audited annual financial statements. The results of these calculations for 2016/17 financial year are listed below:

Debt Service Cover Ratio

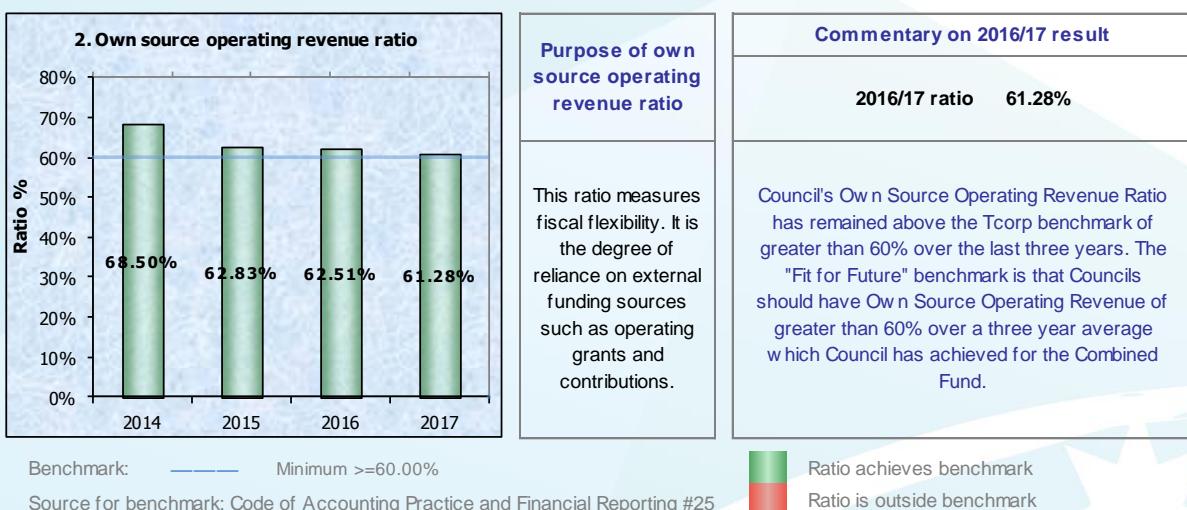


Benchmark: ——— Minimum >=2.00

Source for benchmark: Code of Accounting Practice and Financial Reporting #25

- █ Ratio achieves benchmark
- █ Ratio is outside benchmark

Own Source Operating Revenue Ratio

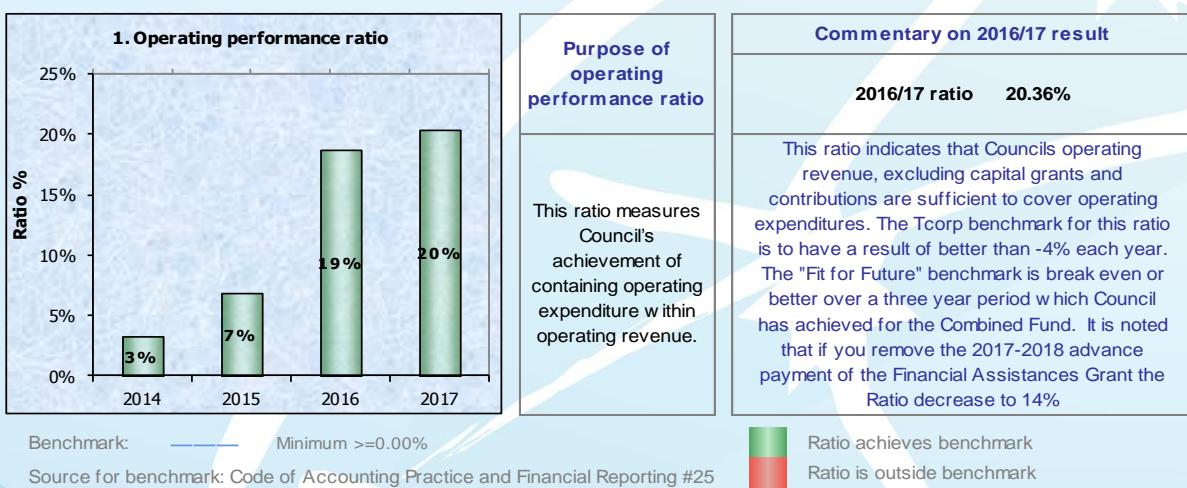


Benchmark: ——— Minimum >=60.00%

Source for benchmark: Code of Accounting Practice and Financial Reporting #25

- █ Ratio achieves benchmark
- █ Ratio is outside benchmark

Operating Performance Ratio

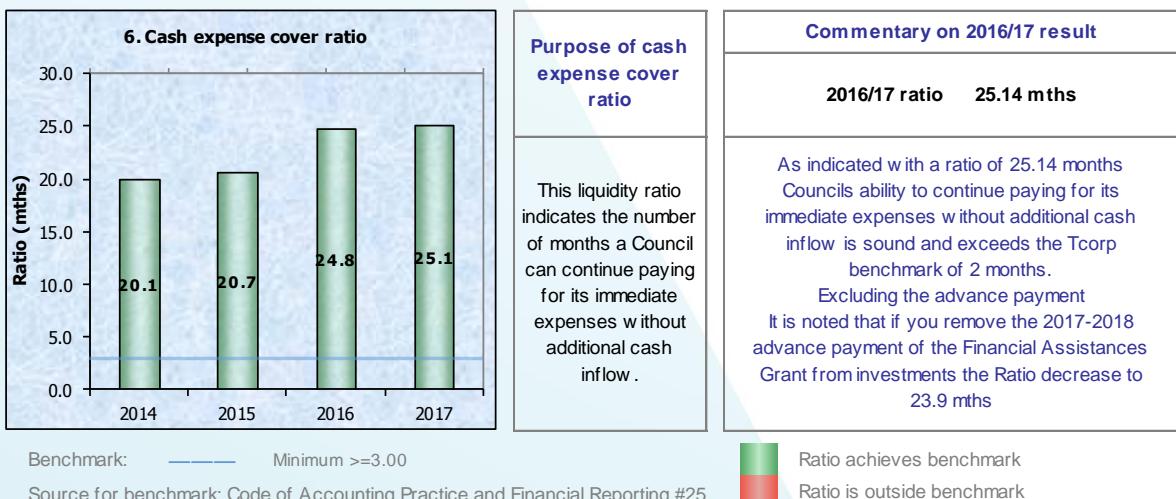


Benchmark: ——— Minimum >=0.00%

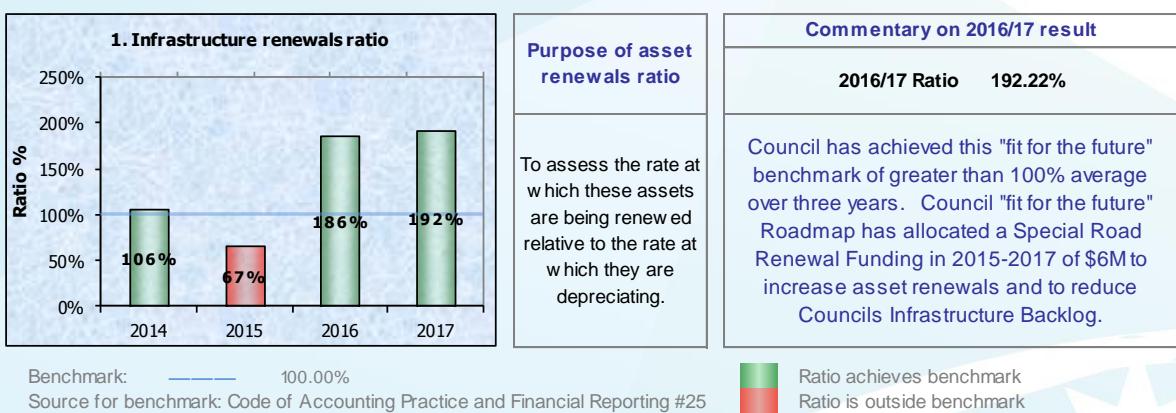
Source for benchmark: Code of Accounting Practice and Financial Reporting #25

- █ Ratio achieves benchmark
- █ Ratio is outside benchmark

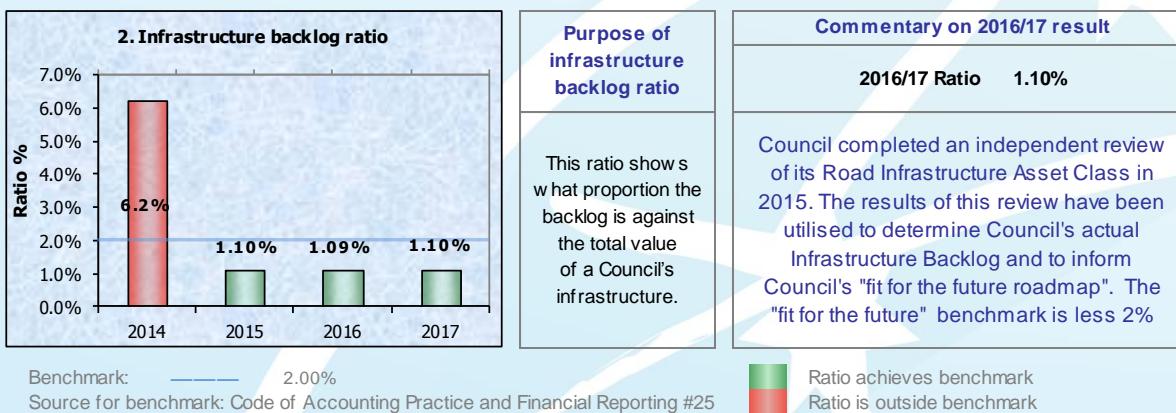
Cash Expense Cover Ratio



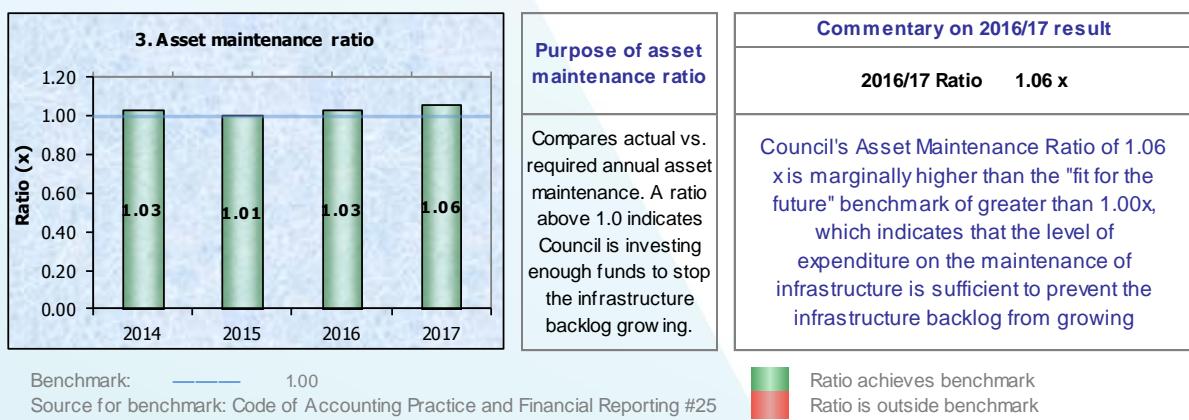
Building & Infrastructure Asset Renewal Ratio



Infrastructure Backlog Ratio



Asset Maintenance Ratio



Projections of the above indicators for the 10-year LTFP have been provided in Section 4 below.

Service Levels and Existing Infrastructure Assets

Council's future financial position has been forecast on the basis of a continuance of 'normal' operations'. This is difficult to define but can be regarded as the provision of services to the community at levels of service that they have come to expect on a regular basis. Levels of service however may not remain the same given changes in community expectations in future years of the plan.

Council's existing infrastructure assets are generally in good condition, and Council is in a position whereby it can maintain the current levels of service and budget allocation towards asset maintenance and renewal expenditure. Service levels for asset-based classes are of particular importance to Council's long-term planning. These service levels are discussed in more detail within Council's Asset Management Strategy.

Risk Management

Council considered 'Risk Management' and 'Risk Mitigation' issues in the preparation of the FFF Roadmap and Long Term Financial Plan (LTFP) in respect of Council's service levels. These two matters were the major factors in Council not seeking to reduce services levels in preparing this LTFP.

While it may in theory be easy to say that Council can reduce service levels, for example the frequency of grading on gravel roads, the failure to adequately maintain these Assets exposes Council, its staff and the community to significant public safety and insurance risks.

Council also needs to consider that not providing adequate funding for Asset Maintenance and Renewal also exposes Council to significant financial risk. It is a known fact that failing to maintain Assets to a sound functional standard results in faster Asset deterioration substantially increasing Asset Renewal costs as "asset useful lives" are shortened. For example, failing to reseal bitumen roads in an appropriate timeframe leads to water ingress and rapid road pavement failure resulting in higher annual Road Renewal/Rehabilitation Costs. A poorly maintained roads useful life can be half that of an appropriately maintained road.



SECTION 3

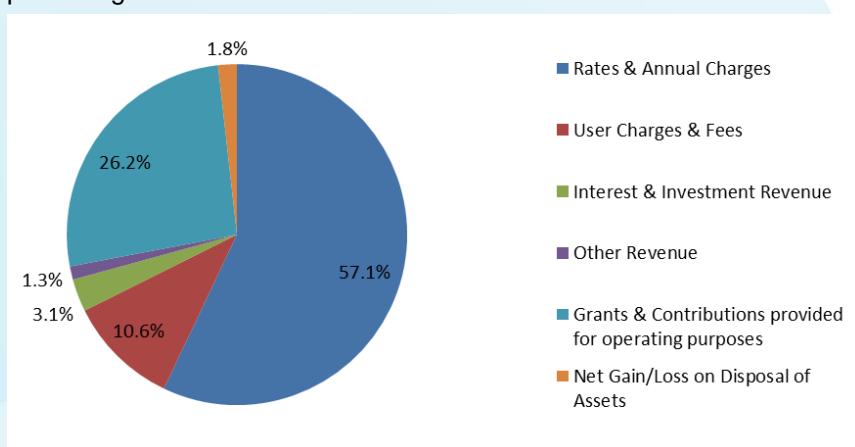
Financial Assumptions

The model has been prepared at the lowest accounting level within the Council's general ledger system. At this level, certain accounts were coded for manual adjustment rather than global percentage increases. For example, Council election expenses are larger in the year of election compared with the other years and as such a budget allocation is made in the election year. It is therefore not possible to simply multiply the previous year's base by a percentage and achieve the same outcomes as presented.

A number of assumptions have been made for the indexation of the various revenue and expenditure items that form Council's budget. These assumptions are outlined below.

Revenue Assumptions

The below chart represents Council's budgeted revenue for the 2018/19 financial year displayed as a percentage.



The above results are based on the following key revenue assumptions:

Rates and Annual Charges – the approved rate peg increase for 2018/2019 as set by IPART is 7.25% (including Council's Special Rate Variation) which has been applied to the calculations of rates income. Council has also applied a 7.25% rate peg for 2019/2020 being the final year of the three-year special rate variation program, and then 2.5% each year for the remainder of the LTFP, being the indicative increase advised by IPART.

Growth in rateable properties has slowed considerably since 2008/09 due to the impact of the Global Financial Crisis. There has been little developer activity in the local area that would indicate that there will be significant growth in new rateable properties in the foreseeable future and a significant number of subdivisions already exist which can service growth needs. Any growth in rateable property numbers will also be largely offset by an equivalent increase in Council's costs. As such no allowance has been made for a net gain in revenues flowing from growth in rateable properties in the financial modeling.

Annual Charges have been projected to increase by the following amounts in 2018/2019:

- | | |
|--------------|------------------------------|
| • Sewer | 0% |
| • Water | 0% |
| • Stormwater | 0% (set by State Government) |

For 2019/2020 the above annual charges have been projected to increase on average by a maximum of 3%. From 2020/2021 on, these annual charges have been projected to increase on average by 2.5%.

User Charges & Fees and Charges - These revenues for the next 12 months are detailed in Council's Fees and Charges Schedule and Statement of Revenue Policy, which form part of Council's Operational Plan and Budget. This model generally provides for a small 2.5% increase per annum for these revenue sources across

the life of the LTFP. It is noted that regulatory fees and charges have shown little movement over the last 10 years, being set by State Government, while discretionary fees represent a small component of total revenue.

Interest on Investments – This model assumes that Council will continue to have a level of invested funds similar to that currently under investment. It is anticipated that there will be little to no growth in interest income across the 10 years of the LTFP due to a slow rise in interest rates and no growth over time in the quantum of invested funds. It is noted that 10 year borrowing rates currently closely approximate short-term rates.

Other Revenues – Miscellaneous revenue is obtained from a variety of sources including insurance recoveries, infringement notices, parking fines, legal costs, property rentals etc. It is anticipated that other revenues will be maintained at current levels with no adjustments in future years.

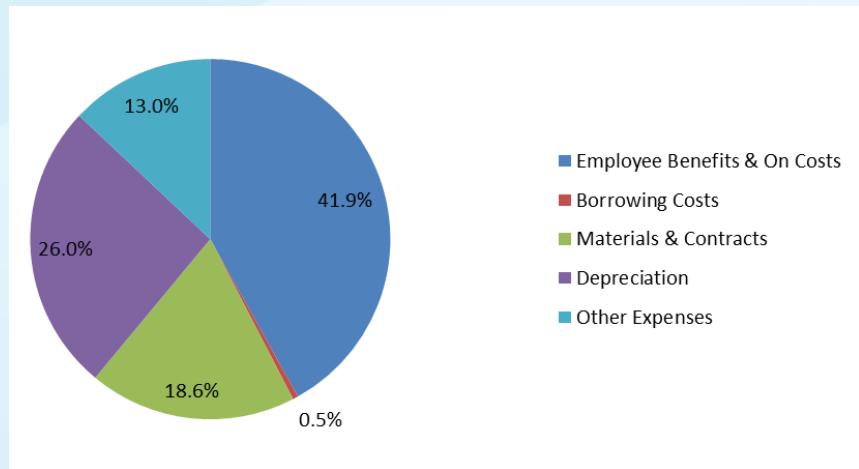
General and Specific Purpose Operating Grants - These grants represent a significant proportion of Council's operating revenue. They include the Financial Assistance Grant from the Federal Government which is affected by movements in the Consumer Price Index and estimated resident population.

This model forecasts that Council will continue to receive a similar level of grant income to that which presently applies. This model generally provides for a 2.5% increase per annum for these revenue sources across the life of the LTFP.

Council has also increased some operational grants on a case by case basis where the continuation of funding is highly likely.

Expenditure Assumptions

The below chart represents Council's budgeted expenditure (excluding capital expenditure) for the 2018/19 financial year displayed as a percentage.



The above results are based on the following key expenditure assumptions:

Employee Benefits & On-costs - Employee costs for 2018/19 and future years have been indexed to take into account anticipated Local Government Award movements and Salary System Performance Review progressions. The LTFP reflects an annualised wage increase of 2.8% for the life of the LTFP.

It is noted that Council makes an annual allocation for staff progression within the Salary System as a result of employee performance reviews. However, an increasing number of staff are reaching the maximum salary system level (topping out) for their position and will no longer be entitled to any further increase in salary other than those imposed by the Local Government Award. As such, no increase has been allowed for staff movements with the salary system for the life of the LTFP.

This model is based on the current staff structure, however only reflects those positions that have actually been filled or approved for recruitment.

Council's commitment to meet its Superannuation obligations was to increase from 1 July, 2013 following the previous Federal Government's decision to increase the superannuation guarantee from 9% to 12% by

2019/20. However, the 2014/2015 Federal Budget froze those increases. The current requirements see superannuation paid at a rate of 9.5% until 1 July, 2021 at which time it will increase by 0.5% per year until it reaches 12%.

Council has also reviewed its commitment for those staff who are members of the Local Government Retirement Superannuation Scheme - a defined benefits scheme. This has led to a reduction in the overall superannuation cost as older staff retire and the commitment by Council to this scheme falls away and new staff are engaged under the current 9.5% arrangements.

Borrowings – Council's current borrowing strategy to date has been to borrow for ten years at a fixed rate of interest repaying principal and interest. This has enabled a degree of certainty regarding the expected repayments over the ensuing ten years.

It has been Council's established practice to use loan funds to assist in funding significant capital projects which will benefit future generations or to acquire assets that are income producing or assets that hold strategic value. The beneficiaries of these future projects will assist in their funding as their rates will be applied in part to repaying the loans.

No provision for the movement in Loan Interest Rate has been provided for within the life of the LTFP as all of the above loans are fixed interest loans.

This model provides for one additional loan borrowing during 2020/2021 at 4.5% for the proposed Inverell Swimming Pool refurbishment.

Materials & Contracts – This is one of the largest items on Council's Income Statement. It covers all materials used in operational activities along with major ongoing operational contracts such as the cleaning contracts.

Budgets in the operational plan reflect all known information in relation to materials & contracts and the LTFP assumes a 2.5% increase in these expenses across the life of the LTFP from 2017/2018. Actual cost increases may in fact be greater than the inflation index.

Depreciation & Amortisation – Council has completed the process of valuing all of its assets classed at "Fair Value" and is now on the "Re-valuation Cycle", where Asset values are reassessed on a regular basis.

It is recognised that the depreciation expense will change over the life of this LTFP. Proposed changes to accounting standards, valuation and depreciation methods are likely to impact on the current estimate of depreciation across the term of the LTFP. Given the level of uncertainty that exists as a result of these proposed changes and the ongoing work being undertaken by Council to increase the accuracy and reliability of its recorded asset data on which depreciation is calculated, only a small increase in depreciation charge has been included across the life of the LTFP.

Other Expenses – This category includes a number of expense items including electricity costs, water and sewerage charges, waste charges etc. In general, the LTFP provides for increases in known fixed costs during 2018/2019 and nominal increases for other items. The LTFP then provides that these expenses will increase each year by 2.5% from 2019/20 (in line with the IPART Rate Peg estimate advice).

No allowance has been made within the LTFP for any new charges in relation to an emissions trading scheme or carbon tax.

Capital Expenditure - This represents expenditure towards both the creation of new infrastructure assets and the renewal of existing assets (i.e. roads, drainage, footpaths and sportsgrounds). This expenditure category also includes capital purchases (i.e. Information technology, fleet and plant assets).

Council's capital works program for 2018/19 totaled \$12.24M which is funded by rates, grants, restricted asset funding and/or a current year operational surplus. Consistent with the 2018/19 capital works allocation, the future years of this Plan have been predicated on providing an equivalent level of capital expenditure.

In 2020/21 a provision for the proposed Inverell Swimming Pool Development has been included.

The capital works program prioritises projects based on asset condition, risk and community need. Over shorter periods, some areas of the shire may require more capital works than others to reflect short term needs and opportunities. Council's 10-year capital works budget is presented below.



TOWN HALL

SECTION 4

Financial Position

The following pages of this document provide an Income Statement, Balance Sheet and Cash Flow Statement and Financial Indicators for Councils Combined Funds (General Water and Sewer) and the General Fund only. The financial predictions are based on the key financial assumptions outlined above.

Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds

Income Statement

	ESTIMATES FOR		2018/2019		2019/2020		2020/2021		2021/2022		2022/2023		2023/2024		2024/2025		2025/2026		2026/2027		2027/2028	
		\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000											
EXPENSES FROM ORDINARY ACTIVITIES																						
Employee Benefits & On Costs		13,698	14,082	14,454	14,853	15,274	15,698	16,134	16,577	17,172	17,595											
Borrowing Costs		6,091	6,357	6,606	6,822	7,040	7,266	7,531	7,753	7,986	8,203											
Materials & Contracts		8,497	8,512	8,527	8,542	8,557	8,572	8,587	8,602	8,617	8,633											
Depreciation		4,243	4,341	4,441	4,544	4,649	4,757	4,867	4,981	5,097	5,216											
TOTAL EXPENSES FROM ORDINARY ACTIVITIES		32,689	33,427	34,225	34,927	35,654	36,402	37,208	37,988	38,938	39,708											
REVENUE FROM ORDINARY ACTIVITIES																						
Rates & Annual Charges		(19,697)	(20,818)	(21,345)	(21,890)	(22,445)	(23,011)	(23,591)	(24,184)	(24,794)	(25,419)											
User Charges & Fees		(3,632)	(3,728)	(3,794)	(3,862)	(3,935)	(4,014)	(4,093)	(4,179)	(4,259)	(4,342)											
Interest & Investment Revenue		(1,069)	(1,069)	(1,069)	(1,069)	(1,069)	(1,069)	(1,069)	(1,069)	(1,069)	(1,069)											
Other Revenue		(435)	(439)	(442)	(445)	(449)	(452)	(452)	(456)	(460)	(468)											
Grants & Contributions provided for operating purposes		(9,049)	(9,215)	(9,366)	(9,540)	(9,727)	(9,918)	(10,112)	(10,318)	(10,529)	(10,745)											
Net Gain/Loss on Disposal of Assets		(613)	(501)	(512)	(159)	(522)	(365)	(424)	(430)	(436)	(442)											
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS		(34,516)	(35,769)	(36,529)	(36,966)	(38,147)	(38,830)	(39,747)	(40,640)	(41,551)	(42,484)											
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS		(1,827)	(2,342)	(2,304)	(2,039)	(2,493)	(2,427)	(2,427)	(2,539)	(2,652)	(2,613)											
Grants & contributions provided for Capital Purposes		(1,885)	(1,896)	(1,907)	(1,919)	(1,931)	(1,943)	(1,943)	(1,956)	(1,968)	(1,981)											
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS		(3,711)	(4,238)	(4,212)	(3,958)	(4,424)	(4,424)	(4,371)	(4,495)	(4,620)	(4,594)											
Extraordinary Items		(3,711)	(4,238)	(4,212)	(3,958)	(4,424)	(4,424)	(4,371)	(4,495)	(4,620)	(4,594)											
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES		(3,711)	(4,238)	(4,212)	(3,958)	(4,424)	(4,424)	(4,371)	(4,495)	(4,620)	(4,594)											
ADD BACK NON-CASH ITEMS																						
Depreciation		(8,497)	(8,512)	(8,527)	(8,542)	(8,557)	(8,572)	(8,587)	(8,602)	(8,617)	(8,633)											
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)		(240)	(241)	(242)	(242)	(243)	(243)	(243)	(245)	(245)	(246)											
TOTAL NON-CASH ITEMS		(8,737)	(8,753)	(8,769)	(8,784)	(8,800)	(8,815)	(8,831)	(8,847)	(8,863)	(8,878)											
CAPITAL AMOUNTS																						
Repayment by Deferred Debtors		-	-	-	-	-	-	-	-	-	-											
Loan Proceeds		12,243	12,540	12,000	12,283	10,710	12,727	12,246	12,212	12,520	12,703											
Acquisition of Assets		576	600	789	819	786	616	576	409	186	190											
Principal Loan Repayments																						
TOTAL CAPITAL AMOUNTS		12,819	13,140	18,071	11,529	13,513	12,862	12,788	12,929	12,693	12,893											
CONSOLIDATED NET (PROFIT)LOSS		370	149	5,091	(1,213)	289	(324)	(538)	(538)	(764)	(756)											
INTERNALY RESTRICTED ASSET MOVEMENTS																						
Net Transfers to/From Internally Restricted Assets		(375)	(156)	(5,097)	1,207	(294)	319	532	533	759	752											
UNALLOCATED CONSOLIDATED NET (PROFIT)LOSS		(5)	(7)	(6)	(5)	(5)	(5)	(6)	(5)	(5)	(4)											

Balance Sheet

	Audited Actual 2017 \$'000	Estimated 2018 \$'000	Estimated 2019 \$'000	Estimated 2020 \$'000	Estimated 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	3,174	2,344	2,917	3,210	3,060	2,713	2,863	3,125	3,100	3,074	3,272	3,465
Investments	53,000	53,000	51,000	49,500	44,500	46,000	45,500	46,000	45,500	46,000	46,000	45,500
Receivables	3,348	3,358	3,368	3,378	3,388	3,408	3,418	3,428	3,438	3,448	3,448	3,458
Inventories	509	509	509	509	509	509	509	509	509	509	509	509
Other	194	194	194	194	194	194	194	194	194	194	194	194
Non-Current assets classified as held for sale	481	481	481	481	481	481	481	481	481	481	481	481
TOTAL CURRENT ASSETS	60,706	59,886	58,469	57,272	52,132	53,295	52,955	53,227	53,712	53,196	53,904	53,607
NON-CURRENT ASSETS												
Investments	1,000	1,000	2,000	3,000	3,000	3,000	3,000	3,000	3,000	4,000	4,000	5,000
Receivables	309	299	289	279	269	259	249	239	229	219	209	199
Infrastructure, Property, Plant and Equipment	623,321	626,233	629,739	633,526	644,040	645,986	649,893	653,324	656,705	660,378	664,024	667,848
Investment Property	2,725	2,725	2,725	2,725	2,725	2,725	2,725	2,725	2,725	2,725	2,725	2,725
TOTAL NON-CURRENT ASSETS	627,355	630,257	634,753	639,530	650,034	651,950	655,867	659,288	662,659	667,322	670,958	675,772
TOTAL ASSETS	688,061	690,143	693,222	696,802	702,166	705,245	708,822	712,515	716,371	720,518	724,862	729,379
LIABILITIES												
CURRENT LIABILITIES												
Payables	2,488	2,432	2,375	2,317	2,258	2,198	2,137	2,075	2,012	1,948	1,884	1,820
Borrowings	552	575	600	788	819	787	617	576	408	186	190	194
Provisions	4,234	4,234	4,234	4,234	4,234	4,234	4,234	4,234	4,234	4,234	4,234	4,234
TOTAL CURRENT LIABILITIES	7,274	7,241	7,209	7,339	7,311	7,219	6,988	6,885	6,654	6,368	6,308	6,248
NON-CURRENT LIABILITIES												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	4,140	3,565	2,965	2,177	3,357	2,570	1,954	1,379	971	784	594	400
Provisions	1,801	1,801	1,801	1,801	1,801	1,801	1,801	1,801	1,801	1,801	1,801	1,801
TOTAL NON-CURRENT LIABILITIES	5,941	5,366	4,786	3,978	5,158	4,371	3,755	3,180	2,772	2,585	2,395	2,201
TOTAL LIABILITIES	13,215	12,607	11,975	11,317	12,469	11,590	10,743	10,065	9,426	8,953	8,703	8,449
NET ASSETS	674,846	677,536	681,247	685,485	689,697	693,655	698,079	702,450	706,945	711,565	716,159	720,930
EQUITY												
Retained Earnings	510,384	513,074	516,785	521,023	525,235	529,193	533,617	537,988	542,483	547,103	551,637	556,488
Revaluation Reserves	164,462	164,462	164,462	164,462	164,462	164,462	164,462	164,462	164,462	164,462	164,462	164,462
Council equity interest	677,536	681,247	685,485	689,697	693,655	698,079	702,450	706,945	711,565	716,159	720,930	720,930
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUITY	674,846	677,536	681,247	685,485	689,697	693,655	698,079	702,450	706,945	711,565	716,159	720,930

Cash Flow Statement

	ESTIMATES FOR		2018/2019 \$'000	2019/2020 \$'000	2020/2021 \$'000	2021/2022 \$'000	2022/2023 \$'000	2023/2024 \$'000	2024/2025 \$'000	2025/2026 \$'000	2026/2027 \$'000	2027/2028 \$'000		
CASH FLOWS FROM OPERATING ACTIVITIES														
Receipts														
Rates & Annual Charges	(19,697)	(20,818)	(21,345)	(21,890)	(22,445)	(23,011)	(23,591)	(24,184)	(24,794)	(25,419)	(25,419)			
User Charges & Fees	(3,652)	(3,728)	(3,794)	(3,862)	(3,935)	(4,014)	(4,095)	(4,179)	(4,259)	(4,342)	(4,342)			
Interest & Investment Revenue	(1,069)	(1,069)	(1,069)	(1,069)	(1,069)	(1,069)	(1,069)	(1,069)	(1,069)	(1,069)	(1,069)			
Other Revenue	(435)	(439)	(442)	(445)	(449)	(456)	(456)	(456)	(460)	(464)	(468)			
Grants & Contributions provided for operating purposes	(9,049)	(9,215)	(9,366)	(9,540)	(9,727)	(9,918)	(10,112)	(10,318)	(10,529)	(10,745)	(10,745)			
Grants & Contributions-Capital	(1,885)	(1,896)	(1,907)	(1,919)	(1,931)	(1,943)	(1,956)	(1,968)	(1,981)	(1,995)	(1,995)			
Payments														
Employee Benefits & On Costs	13,698	14,082	14,454	14,853	15,274	15,698	16,134	16,577	17,172	17,595				
Borrowing Costs	159	135	197	166	134	109	89	75	66	62				
Materials & Contracts	6,091	6,357	6,606	6,822	7,040	7,266	7,531	7,753	7,986	8,203				
Other Expenses	4,243	4,341	4,441	4,544	4,649	4,757	4,867	4,981	5,097	5,216				
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-				
Net Cash provided by (or used in) operating activities	(11,596)	(12,250)	(12,226)	(12,341)	(12,460)	(12,577)	(12,658)	(12,793)	(12,776)	(12,961)				
CASH FLOWS FROM INVESTING ACTIVITIES														
Receipts														
Sale of Investments	(853)	(742)	(754)	(401)	(764)	(609)	(668)	(674)	(681)	(681)	(681)			
Sale of Real Estate Assets														
Sale of Property, Plant & Equipment														
Sale of interest in joint ventures/associates														
Other														
Payments														
Purchase of Investments	12,243	12,540	19,283	10,710	12,727	12,246	12,212	12,520	12,508	12,703				
Purchase of Property, Plant & Equipment														
Purchase of Real Estate														
Other														
Net cash provided by (or used in) investing activities	11,390	11,798	18,529	10,309	11,962	11,637	11,544	11,845	11,827	12,015				
CASH FLOWS FROM FINANCING ACTIVITIES														
Receipts														
Borrowings & Advances	-	-	(2,000)	-	-	-	-	-	-	-	-			
Other														
Payments														
Borrowings & Advances	576	600	789	819	786	616	576	409	186	190				
Lease Liabilities														
Other														
Net cash provided by (or used in) financing activities	576	600	(1,211)	819	786	616	576	409	186	190				
Net (increase)/decrease in cash assets held	370	149	5,091	(1,213)	289	(324)	(538)	(764)	(764)	(756)				

Financial Performance Indicators

RATIO	BENCHMARK	ACTUALS					CURRENT BUDGET										PROPOSED BUDGET			
		2012	2013	2014	2015	2016	2017	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28		
Debt Service Cover Ratio	Greater than 2	31.85	25.84	16.40	25.28	24.49	19.29	13.58	13.43	14.27	10.67	10.75	11.59	14.82	16.23	22.52	43.22	43.89		
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	60.20%	62.12%	68.50%	62.83%	62.51%	61.28%	68.21%	69.45%	70.10%	70.27%	70.41%	70.53%	70.65%	70.76%	70.87%	70.97%	71.07%		
Operating Performance Ratio	Greater or equal to break even average over 3 years	0.07	0.06	0.03	0.07	0.19	0.20	0.05	0.04	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.06		
Cash Expense Cover Ratio	Greater than or equal to 3 months	22.69	18.72	20.05	20.68	24.77	25.14	23.43	27.09	26.20	22.91	22.81	22.10	21.78	21.41	21.17	20.96	20.71		
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	77.00%	64.00%	106.13%	67.40%	186.07%	192.22%	164.33%	182.45%	186.37%	297.10%	159.52%	190.94%	182.55%	180.62%	182.20%	181.26%	183.51%		
Infrastructure Backlog Ratio	Less than 2%					6.21%	1.10%	1.09%	1.10%	0.89%	0.66%	0.47%	0.30%	0.18%	0.07%	0.00%	0.00%	0.00%		
Asset Maintenance Ratio	Greater than 100% average over 3 years	101.00%	102.00%	103.00%	101.00%	103.00%	101.00%	101.50%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%		
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.7550	1.6860	1.6600	1.6390	1.4358	1.4684	1.4424	1.4379	1.4247	1.4134	1.3977	1.3824	1.3677	1.3545	1.3400	1.3308	1.3151		
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	1.00%	1.00%	2.00%	1.00%	1.63%	1.85%	2.20%	2.17%	2.08%	2.74%	2.68%	2.45%	1.89%	1.69%	1.20%	0.61%	0.50%		
Meets Benchmark		Does Not Meet Benchmark																		

Financial Results – Combined Funds (General, Water and Sewer)

The Income Statement result over the 10 year period predicts a surplus for both the Net Operating Result and the Net Operating Result before Grants and Contributions provided for Capital Purposes. These results are within acceptable financial sustainability levels but must be considered in context of moderate increases to operational expenses and revenue. Any variation to these moderate increases and/or changes to the ‘normal operations’ level of service may impact on the surplus forecasted.

The Balance Sheet result over the 10 year period for the Combined Fund maintains equity, liabilities and non current assets within acceptable levels. The level of cash and cash equivalents decrease over the period of the LTFP which is a direct result of the large capital expenditure on Council’s Road Infrastructure Backlog and the Inverell Pool Redevelopment.

The Cash Flow Statement is within acceptable levels and shows a small increase in cash levels over the life of the LTFP.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the FFF Benchmarks. It is mandatory that Council achieves the Benchmarks by 2020 to be Fit for the Future.

Key Financial Reports from Applying the Financial Assumptions for the General Fund Only

Income Statement

	ESTIMATES FOR		2018/2019		2019/2020		2020/2021		2021/2022		2022/2023		2023/2024		2024/2025		2025/2026		2026/2027		2027/2028	
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
EXPENSES FROM ORDINARY ACTIVITIES																						
Employee Benefits & On Costs		12,170	12,512	12,841	13,187	13,552	13,938	14,294	14,674	15,217	15,587											
Borrowing Costs	49	43	126	116	106	96	85	75	66	61												
Materials & Contracts	4,948	5,183	5,403	5,589	5,778	5,973	6,207	6,398	6,597	6,781	6,781											
Depreciation	6,943	6,954	6,965	6,976	6,987	6,999	7,010	7,021	7,032	7,043												
Other Expenses	1,553	1,583	1,614	1,646	1,679	1,712	1,747	1,782	1,818	1,855												
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	25,663	26,275	26,949	27,515	28,102	28,639	29,343	29,949	30,730	31,327												
REVENUE FROM ORDINARY ACTIVITIES																						
Fees & Annual Charges	(15,085)	(16,068)	(16,476)	(16,859)	(17,329)	(17,767)	(18,216)	(18,675)	(19,148)	(19,631)												
User Charges & Fees	(1,493)	(1,504)	(1,516)	(1,527)	(1,543)	(1,563)	(1,583)	(1,605)	(1,622)	(1,639)												
Interest & Investment Revenue	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)												
Other Revenue	(411)	(415)	(418)	(421)	(425)	(428)	(432)	(436)	(440)	(443)												
Grants & Contributions provided for operating purposes	(8,894)	(9,076)	(9,261)	(9,451)	(9,645)	(9,843)	(10,045)	(10,252)	(10,463)	(10,679)												
Net Gain/Loss on Disposal of Assets	(613)	(501)	(512)	(519)	(522)	(526)	(524)	(520)	(520)	(520)												
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(27,403)	(28,459)	(29,090)	(29,354)	(30,370)	(30,373)	(31,607)	(32,305)	(33,015)	(33,742)												
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS																						
(1,740)	(2,194)	(2,141)	(1,849)	(2,268)	(2,175)	(2,254)	(2,254)	(2,254)	(2,254)	(2,285)												
Grants & contributions provided for Capital Purposes	(1,657)	(1,668)	(1,680)	(1,691)	(1,703)	(1,716)	(1,728)	(1,741)	(1,754)	(1,767)												
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS																						
Extraordinary Items	(3,397)	(3,862)	(3,862)	(3,821)	(3,541)	(3,972)	(3,890)	(3,922)	(4,096)	(4,038)												
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(3,397)	(3,862)	(3,862)	(3,821)	(3,541)	(3,972)	(3,890)	(3,922)	(4,096)	(4,038)												
ADD BACK NON-CASH ITEMS																						
Depreciation	(6,943)	(6,954)	(6,965)	(6,976)	(6,987)	(6,999)	(7,010)	(7,021)	(7,032)	(7,043)												
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(240)	(241)	(242)	(242)	(243)	(243)	(244)	(245)	(245)	(246)												
TOTAL NON-CASH ITEMS	(7,183)	(7,195)	(7,207)	(7,218)	(7,230)	(7,242)	(7,242)	(7,242)	(7,242)	(7,242)												
CAPITAL AMOUNTS																						
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-												
Loan Proceeds	10,768	11,021	17,764	9,181	11,117	10,423	10,313	10,418	10,369	10,528												
Acquisition of Assets	185	191	359	368	378	388	399	409	409	409												
TOTAL CAPITAL AMOUNTS	10,953	11,212	16,122	9,550	11,495	10,811	10,712	10,827	10,555	10,718												
CONSOLIDATED NET (PROFIT)LOSS																						
	373	154	5,095	(1,210)	293	(321)	(534)	(534)	(534)	(761)												
INTERNAL RESTRICTED ASSET MOVEMENTS																						
Net Transfers to/From Internally Restricted Assets	(375)	(156)	(5,097)	1,207	(294)	319	532	533	759	752												
UNALLOCATED CONSOLIDATED NET (PROFIT)LOSS	(2)	(1)	(2)	(2)	(1)	(1)	(2)	(2)	(1)	(1)												

Balance Sheet

	Audited Actual 2017 \$'000	Estimated 2018 \$'000	Estimated 2019 \$'000	Estimated 2020 \$'000	Estimated 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000	Estimated 2027 \$'000	Estimated 2028 \$'000
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	1342	511	2,082	2,370	2,217	2,367	2,512	2,770	2,742	2,714	2,910	3,099
Investments	40000	40000	37000	36,500	31,500	32,500	32,000	32,500	33,000	33,500	34,000	34,000
Receivables	2451	2461	2471	2,481	2,491	2,501	2,521	2,531	2,541	2,551	2,561	2,561
Inventories	375	375	375	375	375	375	375	375	375	375	375	375
Other	194	194	194	194	194	194	194	194	194	194	194	194
Non-Current assets classified as held for sale	481	481	481	481	481	481	481	481	481	481	481	481
TOTAL CURRENT ASSETS	44,843	44,022	42,863	42,401	37,258	38,418	38,073	38,341	38,823	39,305	40,011	40,710
NON - CURRENT ASSETS												
Investments	1000	1000	2000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Receivables	309	289	289	279	269	259	249	239	229	219	209	199
Infrastructure, Property, Plant and Equipment	4960115	498958	502843	506,369	516,926	518,889	522,776	525,957	529,016	532,168	535,260	538,499
Investment Property	2725	2725	2725	2,725	2,725	2,725	2,725	2,725	2,725	2,725	2,725	2,725
TOTAL NON - CURRENT ASSETS	500,049	502,982	507,557	511,373	521,920	523,873	527,750	530,921	533,970	537,112	540,194	543,423
TOTAL ASSETS	544,892	547,004	550,160	553,774	559,178	562,291	565,823	569,262	572,793	576,417	580,205	584,133
LIABILITIES												
CURRENT LIABILITIES												
Payables	2437	2381	2324	2,266	2,207	2,147	2,086	2,024	1,961	1,887	1,833	1,769
Borrowings	179	184	190	196	368	379	389	398	408	186	190	194
Provisions	3828	3828	3828	3,828	3,828	3,828	3,828	3,828	3,828	3,828	3,828	3,828
TOTAL CURRENT LIABILITIES	6,444	6,393	6342	6,290	6,403	6,354	6,303	6,250	6,197	5,911	5,851	5,791
NON - CURRENT LIABILITIES												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	1647	1463	1273	1,077	2,547	2,168	1,779	1,381	973	787	597	403
Provisions	1801	1801	1801	1,801	1,801	1,801	1,801	1,801	1,801	1,801	1,801	1,801
TOTAL NON - CURRENT LIABILITIES	3,448	3,284	3,074	2,878	4,348	3,969	3,580	3,182	2,774	2,588	2,398	2,204
TOTAL LIABILITIES	9,892	9,657	9,416	9,168	10,751	10,323	9,883	9,432	8,971	8,499	8,249	7,995
NET ASSETS	535,000	537,347	540,744	544,606	548,427	551,968	555,940	559,830	563,822	567,918	571,956	576,138
EQUITY												
Retained Earnings	471,572	473,919	477,316	481,178	484,999	488,540	492,512	496,402	500,394	504,490	508,528	512,770
Revaluation Reserves	63,428	63,428	63,428	63,428	63,428	63,428	63,428	63,428	63,428	63,428	63,428	63,428
Council equity interest	535,000	537,347	540,744	544,606	548,427	551,968	555,940	559,830	563,822	567,918	571,956	576,138
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUITY	535,000	537,347	540,744	544,606	548,427	551,968	555,940	559,830	563,822	567,918	571,956	576,138

Cash Flow Statement

	ESTIMATES FOR	2018/2019 \$'000	2019/2020 \$'000	2020/2021 \$'000	2021/2022 \$'000	2022/2023 \$'000	2023/2024 \$'000	2024/2025 \$'000	2025/2026 \$'000	2026/2027 \$'000	2027/2028 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES											
Receipts											
Rates & Annual Charges											
User Charges & Fees											
Interest & Investment Revenue											
Other Revenue											
Grants & Contributions provided for operating purposes											
Grants & Contributions-Capital											
Payments											
Employee Benefits & On Costs											
Borrowing Costs											
Materials & Contracts											
Other Expenses											
Suspense / Disbursement Accounts											
<i>Net Cash provided by (or used in) operating activities</i>											
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Sale of Investments											
Sale of Real Estate Assets											
Sale of Property, Plant & Equipment											
Sale of interest in joint ventures/associates											
Other											
Payments											
Purchase of Investments											
Purchase of Property, Plant & Equipment											
Purchase of Real Estate											
Other											
<i>Net cash provided by (or used in) investing activities</i>											
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Borrowings & Advances											
Other											
Payments											
Borrowings & Advances											
Lease Liabilities											
Other											
<i>Net cash provided by (or used in) financing activities</i>											
<i>Net (Increase)/decrease in cash assets held</i>											

Financial Performance Indicators

INDICATOR	BENCHMARK	ACTUALS					CURRENT BUDGET						PROPOSED BUDGET						
		2012	2013	2014	2015	2016	2017	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	
Debt Service Cover Ratio	Greater than 2	118.73	120.29	94.31	105.78	109.84	40.09	34.77	34.73	37.17	18.00	18.13	18.25	18.38	18.45	18.65	35.63	36.16	
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	53.70%	59.70%	62.10%	56.54%	55.13%	54.28%	60.99%	62.91%	63.75%	63.84%	63.94%	64.03%	64.13%	64.23%	64.32%	64.42%	64.51%	
Operating Performance Ratio	Greater or equal to break even average over 3 years	0.10	0.07	0.01	0.05	0.19	0.22	0.05	0.04	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	0.06	
Cash Expense Cover Ratio	Greater than or equal to 3 months	20.24	17.33	18.34	18.96	23.10	23.26	21.84	26.08	25.14	21.07	21.16	20.39	19.98	19.66	19.39	19.30	24.07	
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	83.80%	63.80%	106.10%	142.00%	143.06%	223.16%	186.92%	211.57%	215.92%	363.40%	180.14%	220.34%	204.75%	200.69%	198.64%	196.73%	199.07%	
Infrastructure Backlog Ratio	Less than 2%				8.66%	1.48%	1.46%	1.44%	1.44%	1.36%	1.19%	0.87%	0.63%	0.40%	0.24%	0.09%	0.00%	0.00%	
Asset Maintenance Ratio	Greater than 100% average over 3 years	101.00%	102.00%	103.00%	101.00%	104.00%	106.00%	101.50%	101.50%	102.00%	100.50%	100.50%	101.50%	101.50%	101.50%	102.00%	102.00%	101.50%	
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.4200	1.3600	1.3400	1.3600	1.1513	1.1578	1.1308	1.1288	1.1199	1.1130	1.1011	1.0896	1.0782	1.0682	1.0565	1.0503	1.0375	
Debt Service Ratio	Greater than 0% and less than or equal to 20% average over 3 years	0.00%	0.00%	0.00%	0.00%	0.94%	0.72%	0.89%	0.87%	0.72%	0.84%	1.69%	1.66%	1.62%	1.59%	1.55%	1.52%	0.77%	0.75%

Meets Benchmark	Does Not Meet Benchmark
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Financial Results – General Fund

The Income Statement result over the 10-year period predicts a surplus for both the Net Operating Result and the Net Operating Result before grants and contributions provided for Capital Purposes.

The Balance Sheet result over the 10-year period maintains equity, liabilities and non-current assets within acceptable levels.

The Cash Flow Statement is within acceptable levels and sees an overall increase in the cash level reported at the end of the LTFP period. The large majority of this increase, however, is in Restricted Funds as shown in the Income Statement, specifically in funds held for Heavy and Light Plant replacement in future periods.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council, as shown above, meets all of the FFF Benchmarks. It is mandatory that Council achieves the benchmarks by 2020 to be Fit for the Future.

Sensitivity Analysis

Long Term Financial Plans contain a range of assumptions, including assumptions about interest rates and the potential effect of inflation on revenues and expenditure. Some of these assumptions have a relatively limited impact, while others can have a major impact on future financial plans. If the assumptions above are found to require update due to unforeseen events, it will be necessary for Council to reconsider current strategies on expenditure and revenue and realign the LTFP to fund any changes in costs or revenues.

1. Rates and Annual Charges

At the present time, based on IPART advice, the growth in rate revenue from 2020/2021 is projected to increase at the rate of 2.5% per annum. It should be noted that the 2.3% 'rate peg' as announced by the IPART for 2018/2019 did not however match this estimate.

By way of example, each 1.0% of Rate Reg below the estimate equates to approximately \$117K per annum, or \$1.17M over the life of the LTFP.

2. Grants and Contributions for Operating Purposes

Grants and Contributions for Operating Purposes are a significant revenue component of the annual budget totaling \$9,049K in 2018/2019. Council's LTFP provides for a 2 – 2.5% increase in these operating grants over the life of the plan.

While these grants have historically increased by CPI each year, the Federal Government's freeze on the Finance and Assistance Grants in 2014-2017 now costs Council \$436K per year and compounding.

By way of example, each 0.5% of indexation below the estimated 2% equates to approximately \$45K per annum, or \$450K over the life of the LTFP.

3. Employee Costs

Employee costs are a significant component of the annual budget and these costs are highly sensitive to changes in rates of pay through Local Government State Award negotiations. Council's LTFP provides for a 2.8% per annum wage increase over the life of the LTFP. This increase represents the industry average of recent wage increases. It is noted that a new award will commence from 2020/2021 financial year. Should the negotiated wage increase exceed our estimate in future years, it will be necessary to revise this major driver in the LTFP.

By way of example, each 0.5% of additional wage increase above the estimate equates to approximately \$68K per annum, or \$680K over the life of the LTFP.

4. Interest Revenue

Interest from Investment remain static over the life of this plan due to the consistent level of investments and the projected low interest rates environment. The interest rate for investment to be applied over the life of the plan is 2.6%.

By way of example, each 0.5% of additional interest rate above the estimate equates to approximately \$175K per annum, or \$1,750K over the life of the LTFP.

Long Term Financial Plan Review

The LTFP will be reviewed and updated on an annual basis in conjunction with the preparation of the Annual Operational Plan and Budget.



SECTION 5

Key Financial Reports from Applying the Financial Assumptions for the Combined General, Water and Sewer Funds by Function and Sub-function

Summary of Budget Position by Function - 10 Year Financial Projections

FUNCTIONS	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
Administration	(9,759,450.00)	(10,985,476.00)	(11,803,904.00)	(12,312,117.00)	(12,581,633.00)	(12,853,235.00)	(13,135,109.00)	(13,424,933.00)	(13,721,824.00)	(13,876,753.00)	(14,216,418.00)
Community Services & Education	103,445.00	80,430.00	81,990.00	83,570.00	85,190.00	86,840.00	88,530.00	90,260.00	92,040.00	93,870.00	95,740.00
Economic Affairs	1,026,970.00	1,073,871.00	1,132,480.00	1,159,640.00	1,187,690.00	1,216,500.00	1,246,120.00	1,276,540.00	1,307,730.00	1,339,460.00	1,372,050.00
Environment	626,401.00	619,935.00	636,460.00	653,390.00	670,930.00	688,900.00	707,370.00	726,400.00	745,970.00	765,820.00	786,210.00
Governance	331,770.00	328,110.00	336,510.00	345,150.00	354,030.00	363,160.00	372,540.00	382,140.00	391,980.00	402,070.00	412,410.00
Health	(248,462.00)	(240,925.00)	(246,290.00)	(251,760.00)	(257,330.00)	(263,000.00)	(268,820.00)	(274,780.00)	(280,870.00)	(287,150.00)	(293,590.00)
Housing & Community Amenities	532,100.00	553,605.00	573,540.00	593,980.00	615,080.00	636,740.00	659,020.00	681,890.00	705,390.00	729,340.00	753,970.00
Mining Manufacturing & Construction	229,460.00	248,690.00	258,340.00	268,240.00	278,540.00	289,140.00	300,050.00	311,280.00	322,830.00	334,530.00	346,560.00
Public Order & Safety	780,255.00	817,275.00	838,730.00	860,690.00	883,300.00	906,490.00	930,310.00	954,710.00	979,760.00	1,005,360.00	1,031,650.00
Recreation & Culture	2,219,863.00	2,382,735.00	2,444,520.00	2,758,460.00	2,824,070.00	2,891,390.00	2,960,540.00	3,031,480.00	3,104,330.00	3,178,470.00	3,254,635.00
Sewerage Services	(1,051.00)	(1,100.00)	(3,080.00)	(2,160.00)	(1,510.00)	(1,810.00)	(1,410.00)	(1,800.00)	(1,750.00)	(1,600.00)	(1,850.00)
Transport & Communication	4,156,480.00	5,119,510.00	5,746,325.00	5,839,230.00	5,937,900.00	6,036,010.00	6,137,550.00	6,242,930.00	6,351,530.00	6,313,110.00	6,455,675.00
Water Supplies	(1,048.00)	(2,087.00)	(2,410.00)	(1,875.00)	(1,480.00)	(2,570.00)	(2,150.00)	(1,950.00)	(2,020.00)	(1,230.00)	(1,540.00)
Grand Total	(3,267.00)	(5,427.00)	(6,789.00)	(5,562.00)	(5,223.00)	(5,445.00)	(5,459.00)	(5,833.00)	(4,904.00)	(4,703.00)	(4,498.00)

The following schedules provide a detailed view of the above summary.

Summary of Budget Position by Sub-Function – 10 Year Financial Projections

Division	Branch/Dept:	Civil and Environmental Services	CURRENT BUDGET									PROPOSED BUDGET						2027/2028
			2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2027/2028	2027/2028	2027/2028		
Branch/Dept:	Civil Engineering Services	Administration	Administration	Administration	Administration	Administration	Administration	Administration	Administration	Administration	Administration	Administration	Administration	Administration	Administration	Administration	Administration	
EXPENSES FOR ORDINARY ACTIVITIES																		
Employee Benefits & On Costs		2,938,960	3,020,490	3,104,330	3,193,650	3,285,540	3,380,120	3,477,470	3,577,700	3,677,140	3,779,360	3,879,360	3,979,360	40,570	47,730	47,730		
Materials - General	37,240	38,180	39,160	40,140	41,150	42,180	43,230	44,310	45,420	46,530	46,530	46,530	46,530	-	-	-		
Contracts - Electrical	400	500	520	540	560	580	600	620	640	660	680	680	680	-	-	-		
Contracts - Cleaning	8,330	8,600	8,820	9,040	9,260	9,490	9,730	9,980	10,230	10,480	10,740	10,740	10,740	-	-	-		
Insurance - Public Liability	199,250	199,510	204,500	209,610	214,850	220,220	225,730	231,380	237,160	243,090	249,170	249,170	249,170	-	-	-		
Insurance - Property	3,130	2,590	2,660	2,730	2,800	2,870	2,940	3,010	3,090	3,170	3,250	3,250	3,250	-	-	-		
Other Expenses - Electricity	10,200	10,400	10,660	10,930	11,210	11,500	11,790	12,090	12,390	12,700	13,020	13,020	13,020	-	-	-		
Other Expenses - Gas	200	200	210	220	230	240	250	260	270	280	290	290	290	-	-	-		
Other Expenses - Telephone	24,500	24,140	24,740	25,370	26,010	26,660	27,320	28,010	28,710	29,430	30,160	30,160	30,160	-	-	-		
Donations - Cultural Activities	12,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	-	-	-		
Other Expenses - Other Advertising	7,880	8,080	8,290	8,500	8,710	8,930	9,150	9,380	9,610	9,850	10,090	10,090	10,090	-	-	-		
Other Expenses - Other Postage & Freight	630	650	670	690	710	730	750	770	790	810	830	830	830	-	-	-		
Other Expenses - Other Printing Stationery	2,800	2,890	2,980	3,070	3,160	3,260	3,360	3,460	3,560	3,670	3,780	3,780	3,780	-	-	-		
Other Expenses - Other Council Rates	2,890	3,090	3,160	3,230	3,300	3,380	3,470	3,560	3,650	3,740	3,830	3,830	3,830	-	-	-		
Other Expenses - Other Council Water Usage	550	550	560	570	580	590	600	620	640	660	680	680	680	-	-	-		
Depreciation	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100	-	-	-		
Total Expenses from Ordinary Activities	3,116,435	3,256,440	3,345,520	3,437,070	3,534,280	3,634,270	3,737,140	3,843,020	3,951,960	4,060,350	4,171,710	4,171,710	4,171,710	-	-	-		
REVENUE FROM ORDINARY ACTIVITIES																		
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts																		
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																		
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
(Surplus)/Deficit from Ordinary Activities After Capital Amounts																		
CAPITAL AMOUNTS																		
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Proceeds from Sale of Assets	(436,000)	(853,000)	(741,500)	(754,000)	(401,100)	(764,320)	(608,665)	(667,635)	(674,235)	(680,965)	(683,830)	(683,830)	(683,830)	-	-	-		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Acquisition of Assets - Engineers Instruments & Equipment	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	-	-	-		
Total Capital Amounts	(433,900)	(850,900)	(739,400)	(751,900)	(399,000)	(762,220)	(606,565)	(665,535)	(672,135)	(678,865)	(685,750)	(685,750)	(685,750)	-	-	-		
ADD BACK NON-CASH ITEMS	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)		
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Total Non-Cash Items	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)	(3,100)		
CONSOLIDATED NET (PROFIT)/LOSS																		
INTERNAL RESTRICTED ASSET MOVEMENTS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Net Transfer(s) to/(from) Internally Restricted Assets																		
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	2,679,435	2,402,440	2,603,020	2,682,070	3,132,180	2,868,950	3,127,475	3,174,385	3,276,725	3,378,385	3,482,880							

Division	Civil and Environmental Services	CURRENT BUDGET						PROPOSED BUDGET					
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	
Branch/Dept:	Civil Engineering Services												
Function:	Environment												
Sub Function	Street Cleaning												
EXPENSES FOR ORDINARY ACTIVITIES													
Employee Benefits & On Costs	275,095	282,810	290,750	299,030	307,530	316,270	325,260	334,530	343,900	353,530	363,900	373,530	383,530
Materials - General	90,380	92,640	94,950	97,330	99,760	102,250	104,810	107,330	110,110	112,870	116,110	118,870	121,870
Other Expenses - Other-Council Water Usage	3,600	3,690	3,780	3,870	3,970	4,070	4,170	4,270	4,380	4,490	4,600	4,780	4,980
Internal Plant Charges	38,340	40,280	41,290	42,320	43,380	44,460	45,570	46,710	47,880	49,080	50,380	51,680	53,080
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	402,340	408,375	419,420	430,770	442,550	454,640	467,050	479,810	492,940	506,270	519,370	531,530	543,530
REVENUE FROM ORDINARY ACTIVITIES													
Fees - Water Usage	8,815	8,935	9,210	9,440	9,680	9,930	10,180	10,430	10,690	10,960	11,230	11,530	11,830
Total Revenue from Ordinary Activities	8,815	8,935	9,210	9,440	9,680	9,930	10,180	10,430	10,690	10,960	11,230	11,530	11,830
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	411,175	417,310	428,630	440,210	452,230	464,570	477,230	490,240	503,630	517,230	531,200	543,120	553,120
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES													
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	411,175	417,310	428,630	440,210	452,230	464,570	477,230	490,240	503,630	517,230	531,200	543,120	553,120
CAPITAL AMOUNTS													
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-	-	-
ADD BACK NON-CASH ITEMS													
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS	411,175	417,310	428,630	440,210	452,230	464,570	477,230	490,240	503,630	517,230	531,200	543,120	553,120
INTERNALY RESTRICTED ASSET MOVEMENTS													
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED/CONSOLIDATED NET (PROFIT)/LOSS	411,175	417,310	428,630	440,210	452,230	464,570	477,230	490,240	503,630	517,230	531,200	543,120	553,120

Division	Civil and Environmental Services	CURRENT BUDGET		PROPOSED BUDGET							
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
EXPENSES FOR ORDINARY ACTIVITIES											
Employee Benefits & On Costs	28,370	29,160	29,980	30,820	31,680	32,570	33,480	34,420	35,380	36,370	37,390
Materials - General	18,860	19,330	19,810	20,310	20,820	21,340	21,870	22,420	22,980	23,550	24,140
Other Expenses - Other-Council Rates	2,570	2,680	2,750	2,820	2,890	2,960	3,030	3,110	3,190	3,270	3,350
Depreciation	310,000	310,780	311,560	312,340	313,120	313,900	314,680	315,470	316,660	317,050	317,930
Total Expenses from Ordinary Activities	359,800	361,170	363,320	365,510	367,730	369,990	372,280	374,630	377,920	379,450	381,930
REVENUE FROM ORDINARY ACTIVITIES											
Fees - Storm Water	(139,000)	(140,475)	(140,480)	(140,480)	(140,480)	(140,480)	(140,480)	(140,480)	(140,480)	(140,480)	(140,480)
Total Revenue from Ordinary Activities	(139,000)	(140,475)	(140,480)								
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	220,800	220,695	222,840	225,030	227,250	229,510	231,800	234,150	236,540	238,970	241,450
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES											
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	220,800	220,695	222,840	225,030	227,250	229,510	231,800	234,150	236,540	238,970	241,450
CAPITAL AMOUNTS											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	139,000	140,475	140,480	140,480	140,480	140,480	140,480	140,480	140,480	140,480	140,480
Total Capital Amounts	139,000	140,475	140,480								
ADD BACK NON-CASH ITEMS											
Depreciation	(310,000)	(310,780)	(311,560)	(312,340)	(313,120)	(313,900)	(314,680)	(315,470)	(316,260)	(317,050)	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(310,000)	(310,780)	(311,560)	(312,340)	(313,120)	(313,900)	(314,680)	(315,470)	(316,260)	(317,050)	
CONSOLIDATED NET (PROFIT)/LOSS											
INTERNALLY RESTRICTED ASSET MOVEMENTS	49,800	51,170	52,540	53,950	55,390	56,870	58,380	59,950	61,550	63,190	64,880
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	49,800	51,170	52,540	53,950	55,390	56,670	58,380	59,950	61,550	63,190	64,880

Division Branch/Dept:	Civil and Environmental Services	PROPOSED BUDGET																					
		CURRENT BUDGET		2018/2019		2019/2020		2020/2021		2021/2022		2022/2023		2023/2024		2024/2025		2025/2026		2026/2027		2027/2028	
Function:	Sub Function:	2017/2018		2018/2019		2019/2020		2020/2021		2021/2022		2022/2023		2023/2024		2024/2025		2025/2026		2026/2027		2027/2028	
EXPENSES FOR ORDINARY ACTIVITIES																							
Employee Benefits & On Costs		215,445		224,260		230,370		236,660		243,380		250,290		257,410		264,740		272,280		279,780		287,450	
Materials - General	64,880	67,450		69,140		70,860		72,630		74,440		76,220		78,180		80,120		82,100		84,160		84,160	
Contracts - Cleaning	1,510	1,600		1,640		1,680		1,720		1,760		1,800		1,850		1,900		1,950		1,950		2,000	
Contracts - Security	1,250	1,300		1,330		1,360		1,390		1,420		1,460		1,500		1,540		1,580		1,620		1,620	
Insurance - Property	14,530	14,650		15,010		15,380		15,760		16,140		16,550		16,970		17,400		17,830		18,280		18,280	
Other Expenses - Electricity	5,250	8,390		8,600		8,800		9,010		9,220		9,440		9,660		9,940		10,190		10,440		10,440	
Other Expenses - Gas	700	1,000		1,030		1,060		1,090		1,120		1,150		1,180		1,210		1,240		1,270		1,270	
Other Expenses - Telephone	2,480	2,735		2,800		2,870		2,940		3,010		3,090		3,170		3,250		3,330		3,420		3,420	
Other Expenses - Other-Council Rates	7,570	7,570		7,770		7,970		8,170		8,370		8,570		8,790		9,010		9,230		9,450		9,450	
Other Expenses - Other-Council Water Usage	42,010	31,010		31,800		32,610		33,430		34,260		35,110		36,000		36,910		37,840		38,780		38,780	
Other Expenses-Small Plant Charged to Other Funds	25,470	26,110		26,760		27,430		28,120		28,820		29,540		30,280		31,040		31,820		32,620		32,620	
Depreciation	-	-		-		-		-		-		-		-		-		-		-		-	
Total Expenses from Ordinary Activities	381,095	386,075		396,250		406,680		417,640		428,850		440,410		452,340		464,600		476,890		489,490		489,490	
REVENUE FROM ORDINARY ACTIVITIES																							
Income-Other Revenue-Other-Others	(29,500)	(30,225)		(30,230)		(30,230)		(30,230)		(30,230)		(30,230)		(30,230)		(30,230)		(30,230)		(30,230)		(30,230)	
Contrib-Operating-Other-Sport & Recreation	(10,000)	(10,000)		(10,000)		(10,000)		(10,000)		(10,000)		(10,000)		(10,000)		(10,000)		(10,000)		(10,000)		(10,000)	
Total Revenue from Ordinary Activities	(39,500)	(40,225)		(40,230)																			
<i>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</i>	<i>341,595</i>	<i>345,850</i>		<i>356,020</i>		<i>366,450</i>		<i>377,410</i>		<i>388,620</i>		<i>400,180</i>		<i>412,110</i>		<i>424,370</i>		<i>436,660</i>		<i>449,460</i>		<i>449,460</i>	
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																							
<i>Total Grants and Contributions Provided for Capital Purposes</i>	<i>-</i>	<i>-</i>																					
<i>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</i>	<i>341,595</i>	<i>345,850</i>		<i>356,020</i>		<i>366,450</i>		<i>377,410</i>		<i>388,620</i>		<i>400,180</i>		<i>412,110</i>		<i>424,370</i>		<i>436,660</i>		<i>449,460</i>		<i>449,460</i>	
CAPITAL AMOUNTS																							
Repayment of Loans	-	-		-		-		-		-		-		-		-		-		-		-	
Proceeds from Sale of Assets	-	-		-		-		-		-		-		-		-		-		-		-	
Carrying amount of Assets Sold	-	-		-		-		-		-		-		-		-		-		-		-	
Loan Funds Used	-	-		-		-		-		-		-		-		-		-		-		-	
Acquisition of Assets	24,000	24,000		24,000		24,000		24,000		24,000		24,000		24,000		24,000		24,000		24,000		24,000	
Total Capital Amounts	24,000	24,000																					
ADD BACK NON-CASH ITEMS																							
Depreciation	-	-		-		-		-		-		-		-		-		-		-		-	
Carrying amount of Assets Sold	-	-		-		-		-		-		-		-		-		-		-		-	
Total Non-Cash Items	-	-																					
CONSOLIDATED NET (PROFIT)/LOSS																							
<i>Net Transfers to/(from) Internally Restricted Assets</i>	<i>-</i>	<i>-</i>																					
INTERNALLY RESTRICTED ASSET MOVEMENTS	-	-																					
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	365,595	369,850		380,020		390,450		401,410		412,620		424,180		436,110		448,370		460,660		473,260		473,260	

Division	Civil and Environmental Services	CURRENT BUDGET							PROPOSED BUDGET						
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028			
EXPENSES FOR ORDINARY ACTIVITIES															
Employee Benefits & On Costs	173,840	179,490	184,460	189,600	194,880	200,350	205,950	211,700	217,570	223,670	229,930				
Materials - General	216,000	223,220	228,820	234,540	240,400	246,390	252,550	258,850	265,310	271,900	278,680				
Insurance - Property	8,830	6,830	6,960	7,090	7,220	7,360	7,500	7,640	7,790	7,940	8,100				
Other Expenses - Electricity	18,800	22,100	22,660	23,250	23,800	24,390	24,990	25,610	26,240	26,890	27,560				
Other Expenses - Telephone	210	-	-	-	-	-	-	-	-	-	-				
Other Expenses - Other-Council Rates	14,010	13,650	14,000	14,350	14,710	15,080	15,450	15,820	16,190	16,600	17,010				
Other Expenses - Other-Council Water Usage	12,010	12,110	12,430	12,750	13,070	13,390	13,730	14,080	14,430	14,780	15,140				
Other Expenses - Other-Security	-	-	-	-	-	-	-	-	-	-	-				
Other Expenses-Small Plant Charged to Other Funds	21,350	21,890	22,440	23,000	23,580	24,170	24,770	25,390	26,020	26,670	27,340				
Depreciation	160,000	205,000	205,000	205,000	205,000	205,000	205,000	205,000	205,000	205,000	205,000				
Total Expenses from Ordinary Activities	625,050	684,290	696,770	709,560	722,660	736,130	749,940	764,090	778,550	793,450	808,760				
REVENUE FROM ORDINARY ACTIVITIES															
<i>Total Revenue from Ordinary Activities</i>	-	-	-	-	-	-	-	-	-	-	-				
<i>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</i>	<i>625,050</i>	<i>684,290</i>	<i>696,770</i>	<i>709,560</i>	<i>722,660</i>	<i>736,130</i>	<i>749,940</i>	<i>764,090</i>	<i>778,550</i>	<i>793,450</i>	<i>808,760</i>				
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES															
<i>Total Grants and Contributions Provided for Capital Purposes</i>	-	-	-	-	-	-	-	-	-	-	-				
<i>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</i>	<i>625,050</i>	<i>684,290</i>	<i>696,770</i>	<i>709,560</i>	<i>722,660</i>	<i>736,130</i>	<i>749,940</i>	<i>764,090</i>	<i>778,550</i>	<i>793,450</i>	<i>808,760</i>				
CAPITAL AMOUNTS															
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-				
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-				
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-				
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-				
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-				
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-				
ADD BACK NON-CASH ITEMS															
Depreciation	(160,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)				
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-				
Total Non-Cash Items	(160,000)	(205,000)													
CONSOLIDATED NET (PROFIT)/LOSS															
INTERNAL RESTRICTED ASSET MOVEMENTS	465,050	479,290	491,770	504,560	517,660	531,130	544,940	559,090	573,550	588,450	603,760				
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-				
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	465,050	479,290	491,770	504,560	517,660	531,130	544,940	559,090	573,550	588,450	603,760				

Division	Civil and Environmental Services	CURRENT BUDGET							PROPOSED BUDGET						
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028			
Branch/Dept:	Civil Engineering Services														
Function:	Mining Manufacturing & Construction														
Sub Function:	Building Control														
EXPENSES FROM ORDINARY ACTIVITIES															
Employee Benefits & On Costs	315,445	353,040	362,480	372,170	382,260	392,640	403,310	414,300	425,610	437,070	448,850				
Materials - General	3,380	3,460	3,550	3,640	3,730	3,820	3,920	4,020	4,120	4,220	4,330				
Other Expenses - Telephone	3,845	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500	2,560				
Other Expenses - Other-Advertising	2,670	2,740	2,810	2,880	2,950	3,020	3,100	3,180	3,260	3,340	3,420				
Depreciation	-	-	-	-	-	-	-	-	-	-	-				
Total Expenses from Ordinary Activities	325,340	361,290	370,940	380,840	391,140	401,740	412,650	423,880	435,430	447,130	459,160				
REVENUE FROM ORDINARY ACTIVITIES															
Income-Fees-Building Services - Other	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)				
Income-Fees-Planning & Building Regulatory	(103,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)	(108,800)				
Income-Other Revenue-Commissions & Agency Fees	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)				
Income-Other Revenue-Other-Building Specifications	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)				
Income-Other Revenue-Other-Others	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)				
Total Revenue from Ordinary Activities	(107,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)	(112,600)				
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	217,740	248,690	258,340	268,240	278,540	289,140	300,050	311,280	322,830	334,530	346,560				
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES															
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-				
TOTAL GRANTS AND CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES	-	-	-	-	-	-	-	-	-	-	-				
TOTAL GRANTS AND CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES	217,740	248,690	258,340	268,240	278,540	289,140	300,050	311,280	322,830	334,530	346,560				
CAPITAL AMOUNTS															
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-				
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-				
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-				
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-				
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-				
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-				
ADD BACK NON-CASH ITEMS															
Depreciation	-	-	-	-	-	-	-	-	-	-	-				
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-				
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-				
CONSOLIDATED NET (PROFIT)/LOSS	217,740	248,690	258,340	268,240	278,540	289,140	300,050	311,280	322,830	334,530	346,560				
INTERNAL RESTRICTED ASSET MOVEMENTS															
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-				
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	217,740	248,690	258,340	268,240	278,540	289,140	300,050	311,280	322,830	334,530	346,560				

Division	Civil and Environmental Services	CURRENT BUDGET						PROPOSED BUDGET					
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	
Branch/Dept:	Civil Engineering Services												
Function:	Mining Manufacturing & Construction												
Sub Function:	Other Mining, Manufacturing & Construction												
EXPENSES FORM ORDINARY ACTIVITIES													
Employee Benefits & On Costs	3,250	3,350	3,450	3,550	3,650	3,750	3,850	3,950	4,050	4,170	4,290		
Materials - General	33,190	34,030	34,890	35,770	36,670	37,590	38,530	39,490	40,470	41,480	42,530		
Other Expenses - Other Council Rates	10,280	11,350	11,630	11,920	12,220	12,530	12,840	13,160	13,490	13,830	14,180		
Depreciation	13,000	8,500	8,520	8,540	8,560	8,580	8,600	8,620	8,640	8,660	8,680		
Total Expenses from Ordinary Activities	59,720	57,230	58,490	59,780	61,100	62,450	63,820	65,220	66,650	68,140	69,680		
REVENUE FROM ORDINARY ACTIVITIES													
Income-Fees-Quarry / Gravel Pits	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)		
Total Revenue from Ordinary Activities	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)		
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(10,280)	(12,770)	(11,510)	(10,220)	(8,900)	(7,550)	(6,180)	(4,780)	(1,350)	(1,860)	(3,20)		
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES													
-	-	-	-	-	-	-	-	-	-	-	-		
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-		
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(10,280)	(12,770)	(11,510)	(10,220)	(8,900)	(7,550)	(6,180)	(4,780)	(1,350)	(1,860)	(3,20)		
CAPITAL AMOUNTS													
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-		
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-		
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-		
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-		
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-		
ADD BACK NON-CASH ITEMS													
Depreciation	(13,000)	(8,500)	(8,520)	(8,540)	(8,560)	(8,580)	(8,600)	(8,620)	(8,640)	(8,660)	(8,680)		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-		
Total Non-Cash Items	(13,000)	(8,500)	(8,520)	(8,540)	(8,560)	(8,580)	(8,600)	(8,620)	(8,640)	(8,660)	(8,680)		
CONSOLIDATED NET /PROFIT//LOSS	(23,280)	(21,270)	(20,030)	(18,760)	(17,460)	(16,130)	(14,780)	(13,400)	(11,990)	(10,520)	(9,000)		
INTERNAL RESTRICTED ASSET MOVEMENTS													
Net Transfers to/(from) Internally Restricted Assets	35,000	21,270	20,030	18,760	17,460	16,130	14,780	13,400	11,990	10,520	9,000		
UNALLOCATED CONSOLIDATED NET /PROFIT//LOSS	11,720	-	-	-	-	-	-	-	-	-	-		

Division	Civil and Environmental Services	CURRENT BUDGET							PROPOSED BUDGET				
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	
Branch/Dept:	Civil Engineering Services												
Function:	Transport & Communication												
Sub Function:	Urban Roads (UR) - Local - Sealed												
EXPENSES FOR ORDINARY ACTIVITIES													
Employee Benefits & On Costs	234,260	240,840	247,590	254,540	261,670	268,990	276,550	284,300	292,230	300,430	308,830		
Materials - General	413,440	423,780	434,390	445,230	456,360	467,800	479,490	491,500	503,780	516,360	529,250		
Other Expenses Small Plant Charged to Other Funds	24,410	25,030	25,650	26,300	26,960	27,630	28,320	29,030	29,760	30,500	31,270		
Depreciation	640,000	645,000	646,610	648,230	649,850	651,470	653,100	654,730	656,370	658,010	659,660		
Total Expenses from Ordinary Activities	1,312,110	1,334,650	1,354,240	1,374,300	1,394,840	1,415,890	1,437,460	1,459,560	1,482,140	1,505,300	1,529,010		
REVENUE FROM ORDINARY ACTIVITIES													
-	-	-	-	-	-	-	-	-	-	-	-		
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-		
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	1,312,110	1,334,650	1,354,240	1,374,300	1,394,840	1,415,890	1,437,460	1,459,560	1,482,140	1,505,300	1,529,010		
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES													
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-		
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	1,312,110	1,334,650	1,354,240	1,374,300	1,394,840	1,415,890	1,437,460	1,459,560	1,482,140	1,505,300	1,529,010		
CAPITAL AMOUNTS													
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-		
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-		
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-		
Acquisition of Assets - Urban Works Program	529,930	543,180	556,760	570,680	584,950	649,570	664,560	729,920	745,670	761,810	778,360		
Acquisition of Assets - ACRD Program	180,400	184,910	189,530	194,270	199,130	204,110	209,210	214,450	219,810	225,310	230,940		
Acquisition of Assets - CBD Works	17,730	18,170	18,620	19,090	19,670	20,060	20,560	21,070	21,600	22,140	22,690		
Acquisition of Assets - Village Development Works	33,340	34,220	35,100	35,980	36,900	37,820	38,780	39,740	40,730	41,730	42,760		
Acquisition of Assets - Village Bitumen Reseals	23,540	24,130	24,730	25,350	25,980	26,630	27,300	27,980	28,680	29,400	30,140		
Acquisition of Assets - Road Asset Renewal/Upgrade Program (Non Recurrent)													
Total Capital Amounts	784,940	804,610	824,740	845,370	866,630	938,190	960,410	1,033,160	1,056,490	1,080,390	1,104,890		
ADD BACK NON-CASH ITEMS													
Depreciation	(640,000)	(645,000)	(646,610)	(648,230)	(649,850)	(651,470)	(653,100)	(654,730)	(656,370)	(658,010)	(659,660)		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-		
Total Non-Cash Items	(640,000)	(645,000)	(646,610)	(648,230)	(649,850)	(651,470)	(653,100)	(654,730)	(656,370)	(658,010)	(659,660)		
CONSOLIDATED NET (PROFIT)/LOSS													
INTERNAL RESTRICTED ASSET MOVEMENTS													
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-		
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	1,457,050	1,494,260	1,532,370	1,571,440	1,611,620	1,702,610	1,744,770	1,837,950	1,882,260	1,927,680	1,974,740		

Division	Civil and Environmental Services	CURRENT BUDGET										PROPOSED BUDGET				
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2027/2028	2027/2028	2027/2028	2027/2028
Branch/Dept:	Civil Engineering Services															
Function:	Transport & Communication															
Sub Function:	Sealed Rural Roads (SRR)-Local															
EXPENSES FORM ORDINARY ACTIVITIES																
Employee Benefits & On Costs	167,770	172,440	177,290	182,250	187,380	192,630	198,040	203,580	209,250	215,120	221,130					
Materials - General	457,650	516,930	576,440	650,200	690,210	728,460	770,980	847,760	882,800	914,120	925,730					
Contributions - Road Weigh Limit Control	23,580	24,170	24,770	25,390	26,020	26,670	27,340	28,040	28,720	29,440	30,180					
Other Expenses-Small Plant Charged to Other Funds	14,200	14,570	14,930	15,310	15,690	16,080	16,480	16,890	17,310	17,740	18,190					
Depreciation	870,000	910,000	912,280	914,560	916,850	919,140	921,440	923,740	926,050	928,370	930,590					
Total Expenses from Ordinary Activities	1,533,200	1,638,110	1,705,710	1,787,710	1,836,150	1,882,980	1,934,280	2,019,990	2,064,130	2,104,790	2,125,320					
REVENUE FROM ORDINARY ACTIVITIES																
Contrib-Operating-Other-RoadWorks/Bridges	(5,230)	(5,360)	(5,490)	(5,630)	(5,770)	(5,910)	(6,060)	(6,210)	(6,370)	(6,530)	(6,690)					
Grants - Financial Assistance Grant	(1,956,670)	(1,995,800)	(2,035,720)	(2,076,430)	(2,117,960)	(2,160,320)	(2,203,530)	(2,247,600)	(2,292,550)	(2,338,400)	(2,385,170)					
Total Revenue from Ordinary Activities	(1,961,900)	(2,001,160)	(2,041,210)	(2,082,060)	(2,123,730)	(2,166,230)	(2,209,590)	(2,253,810)	(2,298,920)	(2,344,930)	(2,391,860)					
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(428,700)	(363,050)	(335,500)	(294,350)	(287,580)	(283,250)	(275,310)	(233,820)	(234,790)	(240,140)	(265,940)					
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-					
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(428,700)	(363,050)	(335,500)	(294,350)	(287,580)	(283,250)	(275,310)	(233,820)	(234,790)	(240,140)	(265,940)					
CAPITAL AMOUNTS																
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-					
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-					
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-					
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-					
Acquisition of Assets - ACRD Program	842,530	860,530	878,820	897,340	916,090	935,120	954,430	954,430	973,990	993,810	1,013,890	1,034,270				
Total Capital Amounts	842,530	860,530	878,820	897,340	916,090	935,120	954,430	954,430	973,990	993,810	1,013,890	1,034,270				
ADD BACK NON-CASH ITEMS																
Depreciation	(870,000)	(910,000)	(912,280)	(914,560)	(916,850)	(919,140)	(921,440)	(923,740)	(926,050)	(928,370)	(930,690)					
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-					
Total Non-Cash Items	(870,000)	(910,000)	(912,280)	(914,560)	(916,850)	(919,140)	(921,440)	(923,740)	(926,050)	(928,370)	(930,690)					
CONSOLIDATED NET (PROFIT)/LOSS	(456,170)	(412,520)	(368,960)	(311,570)	(288,340)	(267,270)	(242,320)	(183,570)	(167,030)	(154,620)	(162,360)					
INTERNAL RESTRICTED ASSET MOVEMENTS																
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-					
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(456,170)	(412,520)	(368,960)	(311,570)	(288,340)	(267,270)	(242,320)	(183,570)	(167,030)	(154,620)	(162,360)					

Division	Civil and Environmental Services	PROPOSED BUDGET																						
		CURRENT BUDGET		2018/2019		2019/2020		2020/2021		2021/2022		2022/2023		2023/2024		2024/2025		2025/2026		2026/2027		2027/2028		
Branch/Dept:	Civil Engineering Services																							
Function:	Transport & Communication																							
Sub Function:	Sealed Rural Roads (SRR)-Regional																							
EXPENSES FOR ORDINARY ACTIVITIES																								
Employee Benefits & On Costs		619,311	619,028	636,350	654,150	672,420	691,230	710,610	730,540	750,990	771,980	793,610												
Materials - General		837,007	883,560	905,610	928,200	951,380	975,190	999,540	1,024,520	1,050,130	1,076,380	1,103,280												
Other Expenses - Other - Internal Plant Charges		1,540	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	1,920												
Total Expenses from Ordinary Activities		1,457,858	1,504,128	1,543,540	1,583,970	1,625,460	1,668,120	1,711,890	1,756,840	1,802,940	1,850,230	1,898,810												
REVENUE FROM ORDINARY ACTIVITIES																								
Contrib-Operating-RTA (Regional / Local Block Grant)		(2,522,525)	(2,461,000)	(2,522,530)	(2,585,590)	(2,650,230)	(2,716,490)	(2,784,400)	(2,854,010)	(2,925,360)	(2,998,490)	(3,073,450)												
Grants-Operating-Special Purpose Transport (3x3,Flood,R2R)		(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)												
Total Revenue from Ordinary Activities		(2,682,525)	(2,621,000)	(2,682,530)	(2,745,590)	(2,810,230)	(2,876,490)	(2,944,400)	(3,014,010)	(3,085,360)	(3,158,490)	(3,233,450)												
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(1,224,667)	(1,116,872)	(1,138,990)	(1,161,620)	(1,184,770)	(1,208,370)	(1,232,510)	(1,257,170)	(1,282,420)	(1,308,260)	(1,334,640)												
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																								
Contrib-Capital-RTA (Regional / Local Block Grant-Repair Prgm)		-	-	-	-	-	-	-	-	-	-	-												
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-												
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(1,224,667)	(1,116,872)	(1,138,990)	(1,161,620)	(1,184,770)	(1,208,370)	(1,232,510)	(1,257,170)	(1,282,420)	(1,308,260)	(1,334,640)												
CAPITAL AMOUNTS																								
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-												
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-												
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-												
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-												
Acquisition of Assets - Block Grant Program		583,755	516,359	529,270	542,500	556,060	569,960	584,210	598,810	613,780	629,130	644,860												
Acquisition of Assets - 3x4 Grant Program		160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000												
Acquisition of Assets - Repair Grant Program		961,824	981,026	1,001,940	1,023,300	1,045,000	1,067,200	1,089,740	1,112,980	1,136,140	1,160,100	1,184,440												
Acquisition of Assets - Roads to Recovery Program		537,064	537,064	537,060	537,060	537,060	537,060	537,060	537,060	537,060	537,060	537,060												
Total Capital Amounts		2,242,643	2,194,449	2,228,270	2,262,860	2,298,120	2,334,220	2,371,010	2,408,850	2,446,980	2,486,290	2,526,560												
ADD BACK NON-CASH ITEMS																								
Depreciation		-	-	-	-	-	-	-	-	-	-	-												
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-												
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-												
CONSOLIDATED NET (PROFIT)/LOSS		1,017,976	1,077,577	1,089,280	1,101,240	1,113,350	1,125,850	1,138,500	1,151,680	1,164,560	1,178,030	1,191,720												
INTERNALLY RESTRICTED ASSET MOVEMENTS																								
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-												
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		1,017,976	1,077,577	1,089,280	1,101,240	1,113,350	1,125,850	1,138,500	1,151,680	1,164,560	1,178,030	1,191,720												

Division	Civil and Environmental Services	PROPOSED BUDGET																					
		CURRENT BUDGET		2018/2019		2019/2020		2020/2021		2021/2022		2022/2023		2023/2024		2024/2025		2025/2026		2026/2027		2027/2028	
Branch/Dept:	Civil Engineering Services																						
Function:	Transport & Communication																						
Sub Function:	Unsealed Rural Roads (URR)-Local																						
EXPENSES FOR ORDINARY ACTIVITIES																							
Employee Benefits & On Costs	662,990	681,440	700,520	720,130	740,320	761,060	782,370	804,280	821,670	844,690	866,160	886,160	906,160	926,160	946,160	966,160	986,160	1,006,160	1,026,160	1,046,160	1,066,160	1,086,160	
Materials - General	1,018,460	1,043,960	1,069,960	1,096,600	1,123,930	1,151,900	1,180,570	1,210,000	1,235,220	1,266,120	1,296,800	1,326,800	1,356,800	1,386,800	1,416,800	1,446,800	1,476,800	1,506,800	1,536,800	1,566,800	1,596,800	1,626,800	
Depreciation	670,000	680,000	681,700	683,400	685,110	686,820	688,540	690,260	691,990	693,720	695,950	697,950	699,950	701,950	703,950	705,950	707,950	709,950	711,950	713,950	715,950		
Total Expenses from Ordinary Activities	2,351,450	2,405,400	2,452,180	2,500,130	2,549,360	2,599,780	2,651,480	2,704,540	2,748,880	2,804,530	2,858,410												
REVENUE FROM ORDINARY ACTIVITIES																							
<i>Total Revenue from Ordinary Activities</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<i>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</i>	<i>2,351,450</i>	<i>2,405,400</i>	<i>2,452,180</i>	<i>2,500,130</i>	<i>2,549,360</i>	<i>2,599,780</i>	<i>2,651,480</i>	<i>2,704,540</i>	<i>2,748,880</i>	<i>2,804,530</i>	<i>2,858,410</i>												
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																							
Grants-Capital-Special Purpose-Transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<i>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</i>	<i>2,351,450</i>	<i>2,405,400</i>	<i>2,452,180</i>	<i>2,500,130</i>	<i>2,549,360</i>	<i>2,599,780</i>	<i>2,651,480</i>	<i>2,704,540</i>	<i>2,748,880</i>	<i>2,804,530</i>	<i>2,858,410</i>												
CAPITAL AMOUNTS																							
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Acquisition of Assets - Granvel Resheeting Program	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500	77,500		
Acquisition of Assets - Roads To Recovery Program	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000	373,000		
Acquisition of Assets - ACRD Program	639,100	655,080	671,450	688,240	705,440	723,070	741,150	759,680	778,670	798,670	818,100	838,100	858,100	878,100	898,100	918,100	938,100	958,100	978,100	998,100	1,018,100	1,038,100	
Total Capital Amounts	1,089,600	1,105,580	1,121,950	1,138,740	1,155,940	1,173,570	1,191,550	1,210,180	1,229,170	1,250,570	1,273,910												
ADD BACK NON-CASH ITEMS																							
Depreciation	(670,000)	(680,000)	(681,700)	(683,400)	(685,110)	(686,820)	(688,540)	(690,260)	(691,990)	(693,720)	(695,450)												
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items	(670,000)	(680,000)	(681,700)	(683,400)	(685,110)	(686,820)	(688,540)	(690,260)	(691,990)	(693,720)	(695,450)												
CONSOLIDATED NET (PROFIT)/LOSS																							
INTERNAL RESTRICTED ASSET MOVEMENTS	2,771,050	2,830,980	2,892,430	2,955,470	3,020,190	3,086,530	3,154,590	3,224,460	3,286,060	3,356,380	3,435,970												
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	2,771,050	2,830,980	2,892,430	2,955,470	3,020,190	3,086,530	3,154,590	3,224,460	3,286,060	3,356,380	3,435,970												

Division	Civil and Environmental Services	CURRENT BUDGET							PROPOSED BUDGET				
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	
Branch/Dept:	Civil Engineering Services												
Function:	Transport & Communication												
Sub Function:	Bridges on UR-Local												
EXPENSES FROM ORDINARY ACTIVITIES													
Employee Benefits & On Costs	1,540	1,580	1,620	1,670	1,720	1,770	1,820	1,870	1,920	1,970	2,030		
Materials - General	2,690	2,760	2,830	2,900	2,970	3,040	3,120	3,200	3,280	3,360	3,440		
Depreciation	-	-	-	-	-	-	-	-	-	-	-		
Total Expenses from Ordinary Activities	4,230	4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470		
REVENUE FROM ORDINARY ACTIVITIES													
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-		
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	4,230	4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470		
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES													
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-		
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	4,230	4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470		
CAPITAL AMOUNTS													
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-		
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-		
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-		
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-		
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-		
ADD BACK NON-CASH ITEMS													
Depreciation	-	-	-	-	-	-	-	-	-	-	-		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-		
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-		
CONSOLIDATED NET (PROFIT)/LOSS	4,230	4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470		
INTERNAL RESTRICTED ASSET MOVEMENTS													
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-		
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	4,230	4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200	5,330	5,470		

Division	Civil and Environmental Services	PROPOSED BUDGET										
		CURRENT BUDGET		2018/2019		2019/2020		2020/2021		2021/2022		
Branch/Dept:	Civil Engineering Services	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
Function	Transport & Communication											
Sub Function	Bridges on URR-Local											
EXPENSES FOR ORDINARY ACTIVITIES												
Employee Benefits & On Costs	9,250	9,510	9,780	10,050	10,330	10,620	10,920	11,230	11,540	11,860	12,190	
Materials - General	16,400	16,810	17,230	17,660	18,100	18,550	19,010	19,490	19,980	20,480	20,990	
Depreciation	1,195,000	1,195,000	1,197,990	1,200,990	1,203,990	1,207,000	1,210,020	1,213,040	1,216,070	1,219,110	1,222,160	
Total Expenses from Ordinary Activities	1,220,650	1,221,320	1,225,000	1,228,700	1,232,420	1,236,170	1,239,950	1,243,760	1,247,590	1,251,450	1,255,340	
REVENUE FROM ORDINARY ACTIVITIES												
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	1,220,650	1,221,320	1,225,000	1,228,700	1,232,420	1,236,170	1,239,950	1,243,760	1,247,590	1,251,450	1,255,340	
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES												
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	1,220,650	1,221,320	1,225,000	1,228,700	1,232,420	1,236,170	1,239,950	1,243,760	1,247,590	1,251,450	1,255,340	
CAPITAL AMOUNTS												
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-	
ADD BACK NON-CASH ITEMS												
Depreciation	(1,195,000)	(1,195,000)	(1,197,990)	(1,200,990)	(1,203,990)	(1,207,000)	(1,210,020)	(1,213,040)	(1,216,070)	(1,219,110)	(1,222,160)	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items	(1,195,000)	(1,195,000)	(1,197,990)	(1,200,990)	(1,203,990)	(1,207,000)	(1,210,020)	(1,213,040)	(1,216,070)	(1,219,110)	(1,222,160)	
CONSOLIDATED NET (PROFIT)/LOSS	25,650	26,320	27,010	27,710	28,430	29,170	29,930	30,720	31,520	32,340	33,180	
INTERNAL RESTRICTED ASSET MOVEMENTS												
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	25,650	26,320	27,010	27,710	28,430	29,170	29,930	30,720	31,520	32,340	33,180	

Division	Civil and Environmental Services	CURRENT BUDGET		PROPOSED BUDGET							
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
EXPENSES FROM ORDINARY ACTIVITIES											
Employee Benefits & On Costs	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270	1,310	1,350
Materials - General	9,230	9,460	9,700	9,940	10,190	10,440	10,700	10,970	11,240	11,520	11,810
Other Expenses - Other-Council Rates	56,190	58,940	60,410	61,920	63,470	65,060	66,650	68,360	70,070	71,820	73,620
Other Expenses - Other-Council Water Usage	500	500	510	520	530	540	550	560	570	580	590
Depreciation	33,100	35,000	35,090	35,180	35,270	35,360	35,450	35,540	35,630	35,720	35,810
Total Expenses from Ordinary Activities	100,050	104,960	106,800	108,680	110,610	112,580	114,600	116,670	118,780	120,950	123,180
REVENUE FROM ORDINARY ACTIVITIES											
<i>Total Revenue from Ordinary Activities</i>	-	-	-	-	-	-	-	-	-	-	-
<i>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</i>	<i>100,050</i>	<i>104,960</i>	<i>106,800</i>	<i>108,680</i>	<i>110,610</i>	<i>112,580</i>	<i>114,600</i>	<i>116,670</i>	<i>118,780</i>	<i>120,950</i>	<i>123,180</i>
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES											
<i>Total Grants and Contributions Provided for Capital Purposes</i>	-	-	-	-	-	-	-	-	-	-	-
<i>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</i>	<i>100,050</i>	<i>104,960</i>	<i>106,800</i>	<i>108,680</i>	<i>110,610</i>	<i>112,580</i>	<i>114,600</i>	<i>116,670</i>	<i>118,780</i>	<i>120,950</i>	<i>123,180</i>
CAPITAL AMOUNTS											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
ADD BACK NON-CASH ITEMS											
Depreciation	(33,100)	(35,000)	(35,090)	(35,180)	(35,270)	(35,360)	(35,450)	(35,540)	(35,630)	(35,720)	(35,810)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(33,100)	(35,000)	(35,090)	(35,180)	(35,270)	(35,360)	(35,450)	(35,540)	(35,630)	(35,720)	(35,810)
CONSOLIDATED NET (PROFIT)/LOSS											
<i>INTERNAL RESTRICTED ASSET MOVEMENTS</i>	<i>66,950</i>	<i>69,960</i>	<i>71,710</i>	<i>73,500</i>	<i>75,340</i>	<i>77,220</i>	<i>79,150</i>	<i>81,130</i>	<i>83,150</i>	<i>85,230</i>	<i>87,370</i>
<i>Net Transfers to/(from) Internally Restricted Assets</i>	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	66,950	69,960	71,710	73,500	75,340	77,220	79,150	81,130	83,150	85,230	87,370

Division	Civil and Environmental Services	CURRENT BUDGET						PROPOSED BUDGET					
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	
EXPENSES FOR ORDINARY ACTIVITIES													
Employee Benefits & On Costs	43,690	44,920	46,180	47,470	48,800	50,160	51,560	53,000	54,480	56,010	57,580		
Materials - General	90,030	92,270	94,570	96,940	99,360	101,830	104,370	106,990	109,670	112,410	115,220		
Depreciation	70,000	75,000	75,190	75,380	75,570	75,760	75,950	76,140	76,320	76,520	76,710		
Total Expenses from Ordinary Activities	203,720	212,190	215,940	219,790	223,730	227,750	231,880	236,130	240,480	244,940	249,510		
REVENUE FROM ORDINARY ACTIVITIES													
<i>(Surplus)/Deficit from Ordinary Activities</i>	-	-	-	-	-	-	-	-	-	-	-		
<i>Total Revenue from Ordinary Activities</i>	<i>203,720</i>	<i>212,190</i>	<i>215,940</i>	<i>219,790</i>	<i>223,730</i>	<i>227,750</i>	<i>231,880</i>	<i>236,130</i>	<i>240,480</i>	<i>244,940</i>	<i>249,510</i>		
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES													
<i>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</i>	-	-	-	-	-	-	-	-	-	-	-		
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-		
<i>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</i>	<i>203,720</i>	<i>212,190</i>	<i>215,940</i>	<i>219,790</i>	<i>223,730</i>	<i>227,750</i>	<i>231,880</i>	<i>236,130</i>	<i>240,480</i>	<i>244,940</i>	<i>249,510</i>		
CAPITAL AMOUNTS													
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-		
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-		
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-		
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-		
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-		
ADD BACK NON-CASH ITEMS													
Repayment of Loans	(70,000)	(75,000)	(75,190)	(75,380)	(75,570)	(75,760)	(75,950)	(76,140)	(76,330)	(76,520)	(76,710)		
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-		
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-		
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-		
Total Capital Amounts	(70,000)	(75,000)	(75,190)	(75,380)	(75,570)	(75,760)	(75,950)	(76,140)	(76,330)	(76,520)	(76,710)		
CONSOLIDATED NET (PROFIT)/LOSS													
INTERNALLY RESTRICTED ASSET MOVEMENTS													
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-		
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	133,720	137,190	140,750	144,410	148,160	151,990	155,930	159,990	164,150	168,420	172,800		

Division	Branch/Dept:	Function:	Sub Function	CURRENT BUDGET							PROPOSED BUDGET						
				2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028			
Civil and Environmental Services																	
Employee Benefits & On Costs	Civil Engineering Services			375,577	348,570	358,320	368,350	378,670	389,270	400,160	411,360	422,870	434,710	446,900			
Materials - General	Transport & Communication			98,088	90,920	93,200	95,530	97,940	100,390	102,900	105,480	108,100	110,770	113,520			
Insurance - Property	Other Transport & Communication			830	1,830	1,880	1,930	1,980	2,030	2,080	2,130	2,180	2,230	2,290			
Other Expenses - Street Lighting				217,900	211,700	216,990	222,410	227,970	233,670	239,510	245,500	251,640	257,930	264,380			
Other Expenses - Other-internal Plant Charges				1,700	3,910	4,000	4,100	4,210	4,320	4,430	4,540	4,650	4,770	4,890			
Internal Plant Charges				2,720	2,720	2,790	2,860	2,930	3,000	3,080	3,160	3,240	3,320	3,400			
Depreciation				6,000	6,500	6,520	6,540	6,560	6,580	6,600	6,620	6,640	6,660	6,680			
Total Expenses from Ordinary Activities				702,815	666,150	683,700	701,720	720,260	739,260	758,760	778,790	799,320	820,390	842,060			
REVENUE FROM ORDINARY ACTIVITIES																	
Grants - Street Lighting - Operating Grant				(53,320)	(54,650)	(56,020)	(57,420)	(58,860)	(60,330)	(61,840)	(63,390)	(64,970)	(66,590)	(68,250)			
Income-Fees-RTA Works (State Roads not Controlled by Council				(432,575)	(420,000)	(431,550)	(443,410)	(455,620)	(468,140)	(481,000)	(494,230)	(507,800)	(521,740)	(536,090)			
Income-Other Revenue-Other-Others				(800)	(820)	-	(820)	-	(820)	(820)	(820)	(820)	(820)	(820)			
Grants-Operating-Special Purpose-Transport (3x3,Flood,R2R				(910,064)	-	-	-	-	-	-	-	-	-	-			
Total Revenue from Ordinary Activities				(1,416,759)	(475,470)	(488,390)	(501,650)	(515,300)	(529,290)	(543,660)	(558,440)	(573,550)	(589,150)	(605,160)			
<i>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</i>				(713,944)	190,680	195,310	200,070	204,960	209,970	215,100	220,350	225,730	231,240	236,900			
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																	
Grants-Capital-Special Purpose-Transport				-	(910,064)	(910,060)	(910,060)	(910,060)	(910,060)	(910,060)	(910,060)	(910,060)	(910,060)	(910,060)			
Contrib-Capital-RTA (Regional/Local Block Grant-Repair Prgm)				(480,912)	(490,513)	(500,970)	(511,650)	(522,550)	(533,600)	(544,870)	(556,340)	(568,070)	(580,050)	(592,220)			
Contrib-Capital-Other-RoadWorks/Bridges				(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)			
Total Grants and Contributions Provided for Capital Purposes				(481,712)	(1,401,377)	(1,411,830)	(1,422,510)	(1,433,410)	(1,444,460)	(1,455,730)	(1,467,200)	(1,478,930)	(1,490,910)	(1,503,080)			
<i>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</i>				(1,195,656)	(1,210,697)	(1,216,520)	(1,222,440)	(1,228,450)	(1,234,490)	(1,240,630)	(1,246,850)	(1,253,200)	(1,259,670)	(1,266,180)			
CAPITAL AMOUNTS																	
Repayment of Loans				-	-	-	-	-	-	-	-	-	-	-			
Proceeds from Sale of Assets				-	-	-	-	-	-	-	-	-	-	-			
Carrying amount of Assets Sold				-	-	-	-	-	-	-	-	-	-	-			
Loan Funds Used				-	-	-	-	-	-	-	-	-	-	-			
Acquisition of Assets - Fit for the Future - Backlog Program - Stabilisation				228,000	599,400	1,096,530	875,500	816,070	595,000	535,000	351,500	-	-	-			
Acquisition of Assets - Fit for the Future - Backlog Program - Prevention				52,000	-	130,000	135,000	250,000	250,000	40,000	400,000	200,000	200,000	200,000			
Acquisition of Assets - Fit for the Future - New Bitumen Seal/s/New Growth Assets				318,000	341,055	349,580	358,320	367,280	376,460	385,570	395,520	405,410	415,945				
Acquisition of Assets - Special Projects - Roads				-	-	-	-	-	-	-	-	-	-	-			
Total Capital Amounts				228,000	969,400	1,437,585	1,355,080	1,309,390	1,212,280	1,161,460	1,027,070	995,520	805,410	815,545			
ADD BACK NON-CASH ITEMS																	
Depreciation				(6,000)	(6,500)	(6,540)	(6,560)	(6,580)	(6,600)	(6,620)	(6,640)	(6,660)	(6,680)				
Carrying amount of Assets Sold				-	-	-	-	-	-	-	-	-	-	-			
Total Non-Cash Items				(6,000)	(6,500)	(6,520)	(6,540)	(6,560)	(6,580)	(6,600)	(6,620)	(6,640)	(6,660)	(6,680)			
CONSOLIDATED NET PROFIT/LOSS																	
INTERNALLY RESTRICTED ASSET MOVEMENTS																	
Net Transfers to/(from) Internally Restricted Assets				-	-	-	-	-	-	-	-	-	-	-			
UNALLOCATED CONSOLIDATED NET PROFIT/LOSS				(973,656)	(247,797)	214,545	126,100	74,380	(28,790)	(85,770)	(226,400)	(264,320)	(460,920)	(457,315)			

Division	Civil and Environmental Services	CURRENT BUDGET							PROPOSED BUDGET						
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028			
Branch/Dept:	Civil Engineering Services														
Function:	Economic Affairs														
Sub Function:	Camping Areas and caravan parks														
EXPENSES FOR ORDINARY ACTIVITIES															
Employee Benefits & On Costs	1,540	1,580	1,620	1,660	1,710	1,760	1,810	1,860	1,910	1,970	2,030				
Materials - General	11,180	11,460	11,740	12,040	12,340	12,650	12,970	13,290	13,620	13,960	14,310				
Contracts - Cleaning	36,680	30,700	31,470	32,250	33,060	33,890	34,740	35,610	36,500	37,410	38,350				
Insurance - Property	710	600	620	640	660	680	700	720	740	760	780				
Other Expenses - Electricity	12,400	20,400	20,910	21,430	21,960	22,500	23,070	23,650	24,240	24,840	25,460				
Other Expenses - Telephone	615	615	630	650	670	690	710	730	750	770	790				
Other Expenses - Other-Council Rates	2,660	2,300	2,360	2,420	2,480	2,540	2,600	2,670	2,740	2,810	2,880				
Other Expenses - Other-Council Water Usage	3,800	3,800	3,900	4,000	4,100	4,200	4,300	4,410	4,520	4,630	4,740				
Depreciation	2,350	2,350	2,350	2,350	2,350	2,350	2,350	2,350	2,350	2,350	2,350				
Total Expenses from Ordinary Activities	71,935	73,805	75,600	77,440	79,330	81,260	83,250	85,250	87,370	89,500	91,690				
REVENUE FROM ORDINARY ACTIVITIES															
Income-Fees-Caravan Parks	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)				
Total Revenue from Ordinary Activities	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)				
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	57,335	59,205	61,000	62,840	64,730	66,660	68,650	70,650	72,770	74,900	77,090				
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES															
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-				
(Surplus)/Deficit from Ordinary Activities After Capital Purposes	57,335	59,205	61,000	62,840	64,730	66,660	68,650	70,650	72,770	74,900	77,090				
CAPITAL AMOUNTS															
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-				
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-				
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-				
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-				
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-				
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-				
ADD BACK NON-CASH ITEMS															
Depreciation	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)				
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-				
Total Non-Cash Items	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)				
CONSOLIDATED NET (PROFIT)/LOSS															
INTERNAL RESTRICTED ASSET MOVEMENTS															
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-				
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	54,985	56,855	58,650	60,490	62,380	64,310	66,300	68,340	70,420	72,550	74,740				

Division	Civil and Environmental Services	PROPOSED BUDGET																						
		CURRENT BUDGET		2018/2019		2019/2020		2020/2021		2021/2022		2022/2023		2023/2024		2024/2025		2025/2026		2026/2027		2027/2028		
Branch/Dept:	Civil Engineering Services																							
Function:	Economic Affairs																							
Sub Function:	Other Economic Affairs																							
EXPENSES FORM ORDINARY ACTIVITIES																								
Employee Benefits & On Costs	37,580	37,580	37,670	37,760	37,850	37,940	38,040	38,140	38,240	38,340	38,450	38,450	38,450	38,450	38,450	38,450	38,450	38,450	38,450	38,450	38,450	38,450	38,450	
Materials - General	84,470	84,470	84,700	84,930	85,170	85,410	85,660	85,920	86,180	86,450	86,450	86,450	86,450	86,450	86,450	86,450	86,450	86,450	86,450	86,450	86,450	86,450	86,450	
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Expenses from Ordinary Activities	122,050	122,050	122,370	122,690	123,020	123,350	123,700	124,060	124,420	124,790	125,180	125,180	125,180	125,180	125,180	125,180	125,180	125,180	125,180	125,180	125,180	125,180	125,180	
REVENUE FROM ORDINARY ACTIVITIES																								
Income-Fees-Private Works	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	
Total Revenue from Ordinary Activities	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	10,150	10,150	10,470	10,790	11,120	11,450	11,800	12,160	12,520	12,890	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																								
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	10,150	10,150	10,470	10,790	11,120	11,450	11,800	12,160	12,520	12,890	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	
CAPITAL AMOUNTS																								
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ADD BACK NON-CASH ITEMS																								
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS	10,150	10,150	10,470	10,790	11,120	11,450	11,800	12,160	12,520	12,890	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	
INTERNALLY RESTRICTED ASSET MOVEMENTS																								
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	10,150	10,150	10,470	10,790	11,120	11,450	11,800	12,160	12,520	12,890	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	13,280	

Division	Civil and Environmental Services	PROPOSED BUDGET									
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
Branch/Dept:	Development Services										
Function:	Community Services & Education										
Sub Function:	Administration & Education										
EXPENSES FROM ORDINARY ACTIVITIES											
Employee Benefits & On Costs	-	21,930	17,240	17,680	18,130	18,590	19,060	19,540	20,030	20,530	21,050
Materials - General	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	21,380
Donations - Cultural Activities	-	-	-	-	-	-	-	-	-	-	2,100
Donations - Other	-	-	-	-	-	-	-	-	-	-	-
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	24,030	19,340	19,780	20,230	20,690	21,160	21,640	22,130	22,630	23,150	23,680
REVENUE FROM ORDINARY ACTIVITIES											
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	24,030	19,340	19,780	20,230	20,690	21,160	21,640	22,130	22,630	23,150	23,680
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES											
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	24,030	19,340	19,780	20,230	20,690	21,160	21,640	22,130	22,630	23,150	23,680
CAPITAL AMOUNTS											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
ADD BACK NON-CASH ITEMS											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS	24,030	19,340	19,780	20,230	20,690	21,160	21,640	22,130	22,630	23,150	23,680
INTERNAL RESTRICTED ASSET MOVEMENTS											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	24,030	19,340	19,780	20,230	20,690	21,160	21,640	22,130	22,630	23,150	23,680

Division	Civil and Environmental Services	CURRENT BUDGET										PROPOSED BUDGET				
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2027/2028	2027/2028	2027/2028	2027/2028
Branch/Dept:	Civil and Environmental Services															
Function:	Community Services & Education															
Sub Function:	Aged Person & Disabled															
EXPENSES FORM ORDINARY ACTIVITIES																
Employee Benefits & On Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Materials - General	510	520	530	540	550	560	570	580	590	600	600	620	-	-	-	-
Insurance - Property	170	170	170	170	170	170	170	170	170	170	170	170	170	170	170	170
Donations - Aged Disabled Youth & Community Service	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060
Other Expenses - Other-Council Water Usage	10,600	10,600	10,870	11,140	11,420	11,710	12,000	12,300	12,610	12,930	12,930	13,250	-	-	-	-
Depreciation	400	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	12,740	12,350	12,630	12,910	13,200	13,500	13,800	14,110	14,430	14,760	15,100					
REVENUE FROM ORDINARY ACTIVITIES																
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CAPITAL AMOUNTS	12,740	12,350	12,630	12,910	13,200	13,500	13,800	14,110	14,430	14,760	15,100					
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ADD BACK NON-CASH ITEMS																
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS	12,740	12,350	12,630	12,910	13,200	13,500	13,800	14,110	14,430	14,760	15,100					
INTERNAL RESTRICTED ASSET MOVEMENTS																
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	12,740	12,350	12,630	12,910	13,200	13,500	13,800	14,110	14,430	14,760	15,100					

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
			2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
EXPENSES FOR ORDINARY ACTIVITIES												
Employee Benefits & On Costs	1,080	11,580	11,880	12,180	12,490	12,800	13,130	13,460	13,790	14,140	14,490	
Materials - General	21,065	-	-	-	-	-	-	-	-	-	-	
Contracts - Cleaning	8,680	-	-	-	-	-	-	-	-	-	-	
Contracts - Security	3,310	3,300	3,380	3,460	3,550	3,640	3,730	3,820	3,920	4,020	4,120	
Insurance - Property	4,530	5,700	5,850	6,000	6,150	6,300	6,450	6,610	6,780	6,950	7,120	
Insurance - Other	400	-	-	-	-	-	-	-	-	-	-	
Other Expenses - Electricity	3,600	5,100	5,230	5,360	5,490	5,630	5,770	5,910	6,060	6,210	6,370	
Other Expenses - Telephone	4,410	4,520	4,630	4,750	4,870	4,990	5,110	5,240	5,370	5,500	5,640	
Donations - Donation Program	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	
Donations - Aged Disabled Youth & Community Service	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	
Other Expenses - Other-Printing Stationery	1,550	-	-	-	-	-	-	-	-	-	-	
Other Expenses - Other-Council Rates	2,310	2,400	2,460	2,520	2,580	2,640	2,710	2,780	2,850	2,920	2,990	
Other Expenses - Other-Council Water Usage	250	250	260	270	280	290	300	310	320	330	340	
Depreciation	6,100	6,120	6,140	6,160	6,180	6,200	6,220	6,240	6,260	6,280	6,280	
Total Expenses from Ordinary Activities	74,435	56,100	56,960	57,830	58,720	59,620	60,550	61,500	62,480	63,480	64,500	
REVENUE FROM ORDINARY ACTIVITIES												
Grants-Operating-Special Purpose-Other Aged Disabled Youth &	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	
Total Revenue from Ordinary Activities	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	73,175	54,840	55,700	56,570	57,460	58,360	59,290	60,240	61,220	62,220	63,240	
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES												
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	73,175	54,840	55,700	56,570	57,460	58,360	59,290	60,240	61,220	62,220	63,240	
CAPITAL AMOUNTS												
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-	
ADD BACK NON-CASH ITEMS												
Depreciation	(6,100)	(6,100)	(6,120)	(6,140)	(6,160)	(6,180)	(6,200)	(6,220)	(6,240)	(6,260)	(6,280)	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items	(6,100)	(6,100)	(6,120)	(6,140)	(6,160)	(6,180)	(6,200)	(6,220)	(6,240)	(6,260)	(6,280)	
CONSOLIDATED NET (PROFIT)/LOSS												
INTERNAL RESTRICTED ASSET MOVEMENTS	67,075	48,740	49,580	50,430	51,300	52,180	53,090	54,020	54,980	55,960	56,960	
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	67,075	48,740	49,580	50,430	51,300	52,180	53,090	54,020	54,980	55,960	56,960	

Division	Civil and Environmental Services	PROPOSED BUDGET																					
		CURRENT BUDGET		2018/2019		2019/2020		2020/2021		2021/2022		2022/2023		2023/2024		2024/2025		2025/2026		2026/2027		2027/2028	
Branch/Dept:	Development Services																						
Function:	Housing & Community Amenities	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028											
Sub Function:	Public Cemeteries																						
EXPENSES FOR ORDINARY ACTIVITIES																							
Employee Benefits & On Costs	14,090	14,490	14,900	15,320	15,750	16,190	16,640	17,110	17,590	18,080	18,590												
Materials - General	21,280	21,820	22,360	22,920	23,500	24,080	24,680	25,300	25,930	26,570	27,230												
Contracts - Cemetery/Grave Digging	88,530	89,320	91,560	93,850	96,200	98,610	101,080	103,600	106,190	108,840	111,360												
Insurance - Property	130	110	110	110	110	110	110	110	110	110	110												
Other Expenses - Other-Council Rates	370	370	380	390	400	410	420	430	440	450	460												
Other Expenses - Other-Council Water Usage	250	250	260	270	280	290	300	310	320	330	340												
Depreciation	11,000	11,000	11,010	11,020	11,030	11,040	11,050	11,060	11,070	11,080	11,090												
Total Expenses from Ordinary Activities	135,650	137,360	140,580	143,880	147,270	150,730	154,280	157,920	161,650	165,460	169,380												
REVENUE FROM ORDINARY ACTIVITIES																							
Income-Other Revenue-Rental Income-Property Leases	(2,500)	(2,500)	(2,560)	(2,620)	(2,680)	(2,760)	(2,830)	(2,900)	(2,970)	(3,040)	(3,120)												
Income-Other Revenue-Other-Cemetery	(117,000)	(122,250)	(122,250)	(122,250)	(122,250)	(122,250)	(122,250)	(122,250)	(122,250)	(122,250)	(122,250)												
Total Revenue from Ordinary Activities	(119,500)	(124,750)	(124,810)	(124,870)	(124,940)	(125,010)	(125,080)	(125,150)	(125,220)	(125,290)	(125,370)												
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	16,150	12,610	15,770	19,010	22,330	25,720	29,200	32,770	36,430	40,170	44,010												
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																							
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-												
Total Grants and Contributions Provided for Capital Purposes After Capital Amounts	16,150	12,610	15,770	19,010	22,330	25,720	29,200	32,770	36,430	40,170	44,010												
CAPITAL AMOUNTS																							
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-												
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-												
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-												
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-												
Acquisition of Assets - Beams	1,030	8,000	8,200	8,410	8,620	8,840	9,060	9,290	9,520	9,760	10,000												
Total Capital Amounts	1,030	8,000	8,200	8,410	8,620	8,840	9,060	9,290	9,520	9,760	10,000												
ADD BACK NON-CASH ITEMS																							
Depreciation	(11,000)	(11,010)	(11,020)	(11,030)	(11,040)	(11,050)	(11,060)	(11,070)	(11,080)	(11,090)	(11,090)												
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-												
Total Non-Cash Items	(11,000)	(11,000)	(11,010)	(11,020)	(11,030)	(11,040)	(11,050)	(11,060)	(11,070)	(11,080)	(11,090)												
CONSOLIDATED NET (PROFIT)/LOSS	6,180	9,610	12,960	16,400	19,920	23,520	27,210	31,000	34,880	38,850	42,920												
INTERNAUTY RESTRICTED ASSET MOVEMENTS																							
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-												
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	6,180	9,610	12,960	16,400	19,920	23,520	27,210	31,000	34,880	38,850	42,920												

Division	Branch/Dept:	Civil and Environmental Services	CURRENT BUDGET							PROPOSED BUDGET						
			2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028			
EXPENSES FOR ORDINARY ACTIVITIES																
Employee Benefits & On Costs		107,940	110,960	114,070	120,540	123,920	127,390	130,960	134,630	138,400	142,280					
Materials - General		50,590	51,850	53,150	54,480	55,840	57,240	58,670	60,130	61,630	63,170	64,750				
Contracts - Cleaning		6,020	6,200	6,360	6,520	6,680	6,850	7,020	7,200	7,380	7,560	7,750				
Contracts - Security		9,660	9,900	10,150	10,400	10,660	10,930	11,200	11,480	11,770	12,060	12,360				
Insurance - Property		2,830	2,730	2,800	2,870	2,940	3,010	3,090	3,170	3,250	3,330	3,410				
Other Expenses - Electricity		18,200	21,900	22,450	23,010	23,590	24,180	24,780	25,400	26,040	26,690	27,360				
Other Expenses - Other-Council Rates		1,470	1,470	1,510	1,550	1,590	1,630	1,670	1,710	1,750	1,790	1,830				
Other Expenses - Other-Council Water Usage		2,000	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500				
Depreciation		-	-	-	-	-	-	-	-	-	-	-				
Total Expenses from Ordinary Activities		198,710	207,010	212,540	218,190	223,990	229,960	236,080	242,370	248,830	255,440	262,240				
REVENUE FROM ORDINARY ACTIVITIES			-	-	-	-	-	-	-	-	-	-				
Total Revenue from Ordinary Activities			-	-	-	-	-	-	-	-	-	-				
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		198,710	207,010	212,540	218,190	223,990	229,960	236,080	242,370	248,830	255,440	262,240				
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES			-	-	-	-	-	-	-	-	-	-				
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-				
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		198,710	207,010	212,540	218,190	223,990	229,960	236,080	242,370	248,830	255,440	262,240				
CAPITAL AMOUNTS																
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-				
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-				
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-				
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-				
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-				
Total Capital Amounts			-	-	-	-	-	-	-	-	-	-				
ADD BACK NON-CASH ITEMS																
Depreciation		-	-	-	-	-	-	-	-	-	-	-				
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-				
Total Non-Cash Items			-	-	-	-	-	-	-	-	-	-				
CONSOLIDATED NET (PROFIT)/LOSS		198,710	207,010	212,540	218,190	223,990	229,960	236,080	242,370	248,830	255,440	262,240				
INTERNAL RESTRICTED ASSET MOVEMENTS																
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-				
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		198,710	207,010	212,540	218,190	223,990	229,960	236,080	242,370	248,830	255,440	262,240				

Division	Civil and Environmental Services	PROPOSED BUDGET										
		CURRENT BUDGET	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
Branch/Dept:	Civil and Environmental Services											
Function:	Housing & Community Amenities											
Sub Function:	Town Planning											
EXPENSES FROM ORDINARY ACTIVITIES												
Employee Benefits & On Costs	380,065	394,340	404,180	414,300	424,830	435,640	446,790	458,250	470,030	481,980	494,270	
Materials - General	5,840	5,980	6,130	6,280	6,430	6,590	6,750	6,910	7,080	7,250	7,440	
Other Expenses - Telephone	4,615	4,615	4,730	4,850	4,970	5,090	5,220	5,350	5,480	5,620	5,760	
Donations - Cultural Activities	-	-	-	-	-	-	-	-	-	-	-	
Donations - Heritage Assistance	50,400	51,400	51,400	51,400	51,400	51,400	51,400	51,400	51,400	51,400	51,400	
Other Expenses - Other Advertising	11,580	11,870	12,170	12,470	12,780	13,100	13,430	13,760	14,110	14,460	14,830	
Depreciation	-	-	-	-	-	-	-	-	-	-	-	
Total Expenses from Ordinary Activities	452,500	468,205	478,610	489,300	500,410	511,820	523,590	535,670	548,100	560,710	573,700	
REVENUE FROM ORDINARY ACTIVITIES												
Certificates - 5149 Planning	(31,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	
Income-Fees-Planning & Building Regulatory	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	
Income-Other Revenue-Other-Plan Printing Sale of Maps	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	
Income-Other Revenue-Other-Others	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	
Grants-Operating-Special Purpose-Other Heritage Grants	(10,140)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	(15,500)	
Total Revenue from Ordinary Activities	(148,190)	(156,550)										
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	304,310	311,655	322,060	332,750	343,860	355,270	367,040	379,120	391,550	404,160	417,150	
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES												
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	304,310	311,655	322,060	332,750	343,860	355,270	367,040	379,120	391,550	404,160	417,150	
CAPITAL AMOUNTS												
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-	
ADD BACK NON-CASH ITEMS												
Depreciation	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-	
CONSOLIDATED NET PROFIT/LOSS	304,310	311,655	322,060	332,750	343,860	355,270	367,040	379,120	391,550	404,160	417,150	
INTERNAL RESTRICTED ASSET MOVEMENTS												
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	
UNALLOCATED CONSOLIDATED NET PROFIT/LOSS	304,310	311,655	322,060	332,750	343,860	355,270	367,040	379,120	391,550	404,160	417,150	

Division	Civil and Environmental Services	CURRENT BUDGET										PROPOSED BUDGET				
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2027/2028	2027/2028	2027/2028	2027/2028
Branch/Dept:	Civil and Environmental Services															
Function:	Housing & Community Amenities															
Sub Function:	Other Community Amenities															
EXPENSES FORM ORDINARY ACTIVITIES																
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Materials - General	11,180	11,600	11,900	12,200	12,510	12,820	13,140	13,460	13,790	14,140	14,500	-	-	-	-	-
Insurance - Property	810	680	700	720	740	760	780	800	820	840	860	-	-	-	-	-
Other Expenses - Electricity	500	1,100	1,130	1,160	1,190	1,220	1,250	1,280	1,310	1,340	1,370	-	-	-	-	-
Other Expenses - Other-Council Rates	10,410	11,950	12,250	12,560	12,870	13,190	13,520	13,850	14,210	14,570	14,930	-	-	-	-	-
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	22,900	25,330	25,980	26,640	27,310	27,990	28,690	29,400	30,130	30,890	31,660					
REVENUE FROM ORDINARY ACTIVITIES																
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-					
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	22,900	25,330	25,980	26,640	27,310	27,990	28,690	29,400	30,130	30,890	31,660					
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-					
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	22,900	25,330	25,980	26,640	27,310	27,990	28,690	29,400	30,130	30,890	31,660					
CAPITAL AMOUNTS																
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-					
ADD BACK NON-CASH ITEMS																
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-					
CONSOLIDATED NET (PROFIT)/LOSS	22,900	25,330	25,980	26,640	27,310	27,990	28,690	29,400	30,130	30,890	31,660					
INTERNAL RESTRICTED ASSET MOVEMENTS																
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	22,900	25,330	25,980	26,640	27,310	27,990	28,690	29,400	30,130	30,890	31,660					

Division	Civil and Environmental Services	CURRENT BUDGET		PROPOSED BUDGET							
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
EXPENSES FOR ORDINARY ACTIVITIES											
Employee Benefits & On Costs	1,780	1,810	1,840	1,870	1,900	1,930	1,960	1,990	2,020	2,050	2,080
Materials - General	23,270	23,850	24,440	25,040	25,660	26,290	26,920	27,560	28,230	28,920	29,620
Contracts - Electrical	150	200	210	220	230	240	250	260	270	280	290
Contracts - Cleaning	2,920	3,200	3,280	3,360	3,440	3,530	3,620	3,710	3,800	3,900	4,000
Contracts - Security	1,250	1,300	1,330	1,360	1,390	1,420	1,460	1,500	1,540	1,580	1,620
Insurance - Public Liability	3,520	4,230	4,340	4,450	4,560	4,670	4,790	4,910	5,030	5,160	5,290
Insurance - Property	33,090	28,640	29,350	30,070	30,800	31,560	32,340	33,150	33,970	34,810	35,680
Other Expenses - Electricity	6,900	7,800	8,000	8,200	8,410	8,620	8,840	9,060	9,290	9,520	9,760
Other Expenses - Gas	200	250	260	270	280	290	300	310	320	330	340
Other Expenses - Telephone	1,540	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	1,920
Donations - Rating Relief	5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,600
Other Expenses - Other-Council Rates	9,210	10,580	10,840	11,110	11,390	11,670	11,960	12,250	12,550	12,860	13,170
Other Expenses - Other-Council Water Usage	750	750	780	810	840	870	900	930	960	990	1,020
Depreciation	131,300	135,500	135,630	135,960	136,290	136,620	136,950	137,280	137,610	137,940	138,280
Total Expenses from Ordinary Activities	221,480	225,050	227,480	229,940	232,450	235,010	237,630	240,290	243,010	245,810	248,570
REVENUE FROM ORDINARY ACTIVITIES											
Income-Fees- Town Hall / Hall Hire	(8,850)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)	(9,060)
Total Revenue from Ordinary Activities	(8,850)	(9,060)									
<i>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</i>	<i>212,630</i>	<i>215,990</i>	<i>218,420</i>	<i>220,880</i>	<i>223,390</i>	<i>225,950</i>	<i>228,570</i>	<i>231,230</i>	<i>233,950</i>	<i>236,750</i>	<i>239,610</i>
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES											
<i>Total Grants and Contributions Provided for Capital Purposes</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<i>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</i>	<i>212,630</i>	<i>215,990</i>	<i>218,420</i>	<i>220,880</i>	<i>223,390</i>	<i>225,950</i>	<i>228,570</i>	<i>231,230</i>	<i>233,950</i>	<i>236,750</i>	<i>239,610</i>
CAPITAL AMOUNTS											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
ADD BACK NON-CASH ITEMS											
Depreciation	(131,300)	(135,300)	(135,630)	(135,960)	(136,290)	(136,620)	(136,950)	(137,280)	(137,610)	(137,940)	(138,280)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(131,300)	(135,300)	(135,630)	(135,960)	(136,290)	(136,620)	(136,950)	(137,280)	(137,610)	(137,940)	(138,280)
CONSOLIDATED NET (PROFIT)/LOSS											
INTERNAL RESTRICTED ASSET MOVEMENTS	81,330	80,690	82,790	84,920	87,100	89,330	91,620	93,950	96,340	98,810	101,230
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	81,330	80,690	82,790	84,920	87,100	89,330	91,620	93,950	96,340	98,810	101,230

Division Branch/Dept:	Civil and Environmental Services	CURRENT BUDGET		PROPOSED BUDGET							
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
EXPENSES FOR ORDINARY ACTIVITIES											
Employee Benefits & On Costs	-	-	-	-	-	-	-	-	-	-	-
Borrowing Cost - Interest on Loans	52,460	53,770	55,110	56,480	57,900	59,360	60,830	62,370	63,920	65,510	67,140
Materials - General	51,730	132,000	135,300	138,690	142,150	145,700	149,340	153,080	156,910	160,830	164,350
Contracts - Sport & Recreational Facilities	350	400	420	440	460	480	500	520	540	560	580
Contracts - Electrical	1,250	1,300	1,330	1,360	1,390	1,420	1,460	1,500	1,540	1,580	1,620
Contracts - Security	10,980	9,230	9,460	9,690	9,940	10,190	10,450	10,710	10,980	11,250	11,540
Insurance - Property	37,800	29,300	30,040	30,790	31,560	32,350	33,160	33,990	34,840	35,720	36,610
Other Expenses - Electricity	35,000	55,000	56,380	57,790	59,230	60,710	62,230	63,780	65,380	67,020	68,690
Other Expenses - Gas	780	4,355	4,460	4,580	4,700	4,820	4,940	5,070	5,200	5,330	5,470
Other Expenses - Telephone	5,860	5,910	6,060	6,210	6,370	6,530	6,690	6,850	7,020	7,190	7,370
Other Expenses - Other-Council Rates	14,500	14,500	14,860	15,230	15,620	16,010	16,410	16,820	17,240	17,670	18,120
Other Expenses - Other-Council Water Usage	81,100	81,100	81,100	81,100	81,100	81,100	81,100	81,100	81,100	81,100	81,100
Depreciation											
Total Expenses from Ordinary Activities	291,810	386,865	394,520	490,555	494,960	499,475	504,115	508,870	513,755	518,765	523,920
REVENUE FROM ORDINARY ACTIVITIES											
Income-Other Revenue-Rental Income-Property Leases	(9,000)	(9,000)	(9,230)	(9,460)	(9,700)	(9,940)	(10,190)	(10,440)	(10,700)	(10,970)	(11,240)
Total Revenue from Ordinary Activities	(9,000)	(9,000)	(9,230)	(9,460)	(9,700)	(9,940)	(10,190)	(10,440)	(10,700)	(10,970)	(11,240)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	282,810	377,865	385,290	481,095	485,260	489,535	493,925	498,430	503,055	507,795	512,680
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES											
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	282,810	377,865	385,290	481,095	485,260	489,535	493,925	498,430	503,055	507,795	512,680
CAPITAL AMOUNTS											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	(2,000,000)	-	-	-	-	-	-
Acquisition of Assets - Inverell Swimming Pool	-	-	-	-	6,500,000	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	4,662,375	166,030	169,765	173,585	177,490	181,485	185,565
ADD BACK NON-CASH ITEMS											
Depreciation	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)	(81,100)
CONSOLIDATED NET (PROFIT)/LOSS											
INTERNAL RESTRICTED ASSET MOVEMENTS	201,710	296,765	304,190	5,062,370	570,190	578,200	586,410	594,820	603,440	612,260	621,225
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	201,710	296,765	304,190	5,62,370	570,190	578,200	586,410	594,820	603,440	612,260	621,225

Division	Civil and Environmental Services	CURRENT BUDGET										PROPOSED BUDGET				
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2027/2028	2027/2028	2027/2028	2027/2028
Branch/Dept:	Civil and Environmental Services															
Function:	Environmental Compliance															
Sub Function:	Public Order & Safety															
	Enforcement of Regs															
EXPENSES FORM ORDINARY ACTIVITIES																
Employee Benefits & On Costs	4,630	4,760	4,890	5,030	5,170	5,310	5,460	5,610	5,770	5,930	6,100					
Materials - General	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270	1,300	1,330					
Depreciation	-	-	-	-	-	-	-	-	-	-	-					
Total Expenses from Ordinary Activities	5,660	5,820	5,980	6,150	6,320	6,490	6,670	6,850	7,040	7,230	7,430					
REVENUE FROM ORDINARY ACTIVITIES																
Income-Other Revenue-Other Fines	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)					
Income-Other Revenue-Other-Others	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)					
Total Revenue from Ordinary Activities	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)					
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(4,640)	(4,480)	(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)	(3,070)	(2,870)					
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-					
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(4,640)	(4,480)	(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)	(3,070)	(2,870)					
CAPITAL AMOUNTS																
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-					
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-					
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-					
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-					
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-					
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-					
ADD BACK NON-CASH ITEMS																
Depreciation	-	-	-	-	-	-	-	-	-	-	-					
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-					
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-					
CONSOLIDATED NET /PROFIT//LOSS	(4,640)	(4,480)	(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)	(3,070)	(2,870)					
INTERNAL RESTRICTED ASSET MOVEMENTS																
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-					
UNALLOCATED CONSOLIDATED NET /PROFIT//LOSS	(4,640)	(4,480)	(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)	(3,070)	(2,870)					

Division	Branch/Dept:	Function:	Sub Function	CURRENT BUDGET				PROPOSED BUDGET				
				2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Civil and Environmental Services												
Branch/Dept:	Environmental Compliance											
Function:	Public Order & Safety											
Sub Function	Animal Control											
EXPENSES FOR ORDINARY ACTIVITIES												
Employee Benefits & On Costs	274,915	216,580	222,650	228,880	235,350	242,010	248,850	255,880	263,110	270,480	278,050	278,050
Materials - General	36,910	62,840	64,120	66,030	67,690	69,390	71,130	72,920	74,750	76,610	78,520	78,520
Other Expenses - Telephone	3,075	3,075	3,150	3,230	3,310	3,390	3,470	3,560	3,650	3,740	3,830	3,830
Other Expenses - Other-Council Rates	1,730	1,930	1,980	2,030	2,080	2,130	2,180	2,230	2,290	2,350	2,410	2,410
Depreciation	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Total Expenses from Ordinary Activities	317,830	285,625	293,400	301,370	309,630	318,120	326,830	335,790	345,000	354,380	364,010	364,010
REVENUE FROM ORDINARY ACTIVITIES												
Income-Fees-Registration Fees	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)
Income-Other Revenue-Other Fines	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Income-Other Revenue-Other-Sale Dogs Animals/Microchipping	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)
Total Revenue from Ordinary Activities	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	308,420	276,215	283,990	291,960	300,220	308,710	317,420	326,380	335,590	344,970	354,600	354,600
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES												
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	308,420	276,215	283,990	291,960	300,220	308,710	317,420	326,380	335,590	344,970	354,600	354,600
CAPITAL AMOUNTS												
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-	-
ADD BACK NON-CASH ITEMS												
Depreciation	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
CONSOLIDATED NET PROFIT/LOSS												
INTERNALLY RESTRICTED ASSET MOVEMENTS												
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET PROFIT/LOSS	307,220	275,015	282,790	290,760	299,020	307,510	316,220	325,180	334,390	343,770	353,400	353,400

Division	Branch/Dept:	Function:	Sub Function	PROPOSED BUDGET								
				2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Civil and Environmental Services												
Employee Benefits & On Costs	Environment	Noxious Plants and Insect/Vermif Control		143,905	147,595	151,680	155,900	160,270	164,750	169,370	174,130	179,020
Materials - General			96,430	97,580	100,050	102,570	105,130	107,740	110,430	113,220	116,100	119,000
Insurance - Property			-	-	-	-	-	-	-	-	-	-
Insurance - Other			50	-	-	-	-	-	-	-	-	-
Other Expenses - Telephone			2,000	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440
Internal Plant Charges			10,000	10,250	10,510	10,770	11,040	11,320	11,600	11,890	12,190	12,490
Depreciation			-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities			252,385	257,425	264,290	271,340	278,590	286,010	293,660	301,560	309,690	317,910
REVENUE FROM ORDINARY ACTIVITIES												
Income-Fees-Planning & Building Regulatory			(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Grants-Operating-Special Purpose-Other Noxious Weeds			(84,000)	(102,950)	(105,910)	(108,950)	(112,050)	(115,250)	(118,530)	(121,910)	(125,380)	(128,910)
Total Revenue from Ordinary Activities			(84,400)	(103,350)	(106,310)	(109,350)	(112,450)	(115,650)	(118,930)	(122,310)	(125,780)	(129,310)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			167,985	154,075	157,980	161,990	166,140	170,360	174,730	179,250	183,910	188,600
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES												
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			167,985	154,075	157,980	161,990	166,140	170,360	174,730	179,250	183,910	188,600
CAPITAL AMOUNTS												
Repayment of Loans			-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-
Loan Funds Used			-	-	-	-	-	-	-	-	-	-
Acquisition of Assets			-	-	-	-	-	-	-	-	-	-
Total Capital Amounts			-	-	-	-	-	-	-	-	-	-
ADD BACK NON-CASH ITEMS												
Depreciation			-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold			-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS			167,985	154,075	157,980	161,990	166,140	170,360	174,730	179,250	183,910	188,600
INTERNAL RESTRICTED ASSET MOVEMENTS												
Net Transfers to/(from) Internally Restricted Assets			-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS			167,985	154,075	157,980	161,990	166,140	170,360	174,730	179,250	183,910	188,600
												193,310

Division	Civil and Environmental Services	Environmental Engineering Services	CURRENT BUDGET		PROPOSED BUDGET							
			2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
EXPENSES FROM ORDINARY ACTIVITIES												
Employee Benefits & On Costs	220,525	227,390	233,690	240,180	247,140	254,290	261,680	269,250	277,070	284,790	292,700	292,700
Materials - General	9,820	10,070	10,330	10,590	10,860	11,130	11,400	11,680	11,960	12,250	12,550	12,550
Other Expenses - Telephone	360	360	370	380	390	400	410	420	430	440	450	450
Other Expenses - Other-Printing Stationary	1,050	1,080	1,110	1,140	1,170	1,210	1,250	1,290	1,330	1,370	1,410	1,410
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	231,755	238,900	245,500	252,290	259,560	267,030	274,740	282,640	290,790	298,850	307,110	307,110
REVENUE FROM ORDINARY ACTIVITIES												
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	231,755	238,900	245,500	252,290	259,560	267,030	274,740	282,640	290,790	298,850	307,110	307,110
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES												
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	231,755	238,900	245,500	252,290	259,560	267,030	274,740	282,640	290,790	298,850	307,110	307,110
CAPITAL AMOUNTS												
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-	-
ADD BACK NON-CASH ITEMS												
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS	231,755	238,900	245,500	252,290	259,560	267,030	274,740	282,640	290,790	298,850	307,110	307,110
INTERNAL RESTRICTED ASSET MOVEMENTS												
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	231,755	238,900	245,500	252,290	259,560	267,030	274,740	282,640	290,790	298,850	307,110	307,110

Division	Branch/Dept:	Function:	Sub Function	CURRENT BUDGET				PROPOSED BUDGET						
				2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
Civil and Environmental Services														
Environmental Engineering Services	Health	Health	Health											
EXPENSES FOR ORDINARY ACTIVITIES														
Employee Benefits & On Costs	131,325	140,990	144,670	148,470	152,420	156,500	160,680	164,970	169,380	173,850	178,450			
Materials - General	15,910	16,310	16,730	17,150	17,580	18,020	18,460	18,920	19,390	19,880	20,370			
Contracts - Waste Services	2,560	2,620	2,690	2,760	2,830	2,900	2,970	3,040	3,120	3,200	3,280			
Legal - Other Services	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000			
Other Expenses - Telephone	3,485	4,615	4,730	4,850	4,970	5,090	5,220	5,350	5,480	5,620	5,760			
Other Expenses - Other Advertising	1,050	1,080	1,110	1,140	1,170	1,200	1,230	1,260	1,290	1,320	1,350			
Other Expenses - Internal Overheads Allocations	(383,042)	(386,790)	(396,470)	(406,380)	(416,550)	(426,960)	(437,630)	(448,570)	(459,780)	(471,270)	(483,050)			
Depreciation	-	-	-	-	-	-	-	-	-	-	-			
Total Expenses from Ordinary Activities	(227,712)	(220,175)	(225,540)	(231,010)	(236,580)	(242,250)	(248,070)	(254,030)	(260,120)	(266,400)	(272,840)			
REVENUE FROM ORDINARY ACTIVITIES														
Income-Fees-Planning & Building Regulatory	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)			
Income-Other Revenue-Other-Sundry Health Services	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)			
Total Revenue from Ordinary Activities	(20,750)													
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(248,462)	(240,925)	(246,290)	(251,760)	(257,330)	(263,000)	(268,820)	(274,780)	(280,870)	(287,150)	(293,590)			
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES														
Total Grants and Contributions Provided for Capital Purposes	-													
Total Revenue from Ordinary Activities After Capital Amounts	(248,462)	(240,925)	(246,290)	(251,760)	(257,330)	(263,000)	(268,820)	(274,780)	(280,870)	(287,150)	(293,590)			
CAPITAL AMOUNTS														
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-			
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-			
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-			
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-			
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-			
Total Capital Amounts	-													
ADD BACK NON-CASH ITEMS														
Depreciation	-	-	-	-	-	-	-	-	-	-	-			
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-			
Total Non-Cash Items	-													
CONSOLIDATED NET (PROFIT)/LOSS	(248,462)	(240,925)	(246,290)	(251,760)	(257,330)	(263,000)	(268,820)	(274,780)	(280,870)	(287,150)	(293,590)			
INTERNAL RESTRICTED ASSET MOVEMENTS														
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-			
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(248,462)	(240,925)	(246,290)	(251,760)	(257,330)	(263,000)	(268,820)	(274,780)	(280,870)	(287,150)	(293,590)			

Division	CURRENT BUDGET						PROPOSED BUDGET					
	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	
EXPENSES FOR ORDINARY ACTIVITIES												
Employee Benefits & On Costs	867,105	1,076,525	1,106,190	1,136,680	1,168,430	1,201,100	1,234,700	1,269,230	1,304,770	1,340,840	1,377,920	
Borrowing Cost - Interest on Loans	53,800	48,340	42,710	36,910	30,940	24,780	18,440	5,160	-	-	-	
Materials - General	276,990	336,290	344,670	353,320	362,170	371,240	380,530	390,050	399,790	409,780	420,030	
Contracts - Waste Services	233,430	234,210	240,070	246,070	252,210	255,510	264,970	271,580	278,370	285,330	292,470	
Insurance - Property	3,080	3,620	3,710	3,800	3,900	4,000	4,100	4,200	4,310	4,420	4,530	
Other Expenses - Electricity	12,100	11,000	11,280	11,560	11,850	12,150	12,450	12,760	13,080	13,410	13,750	
Other Expenses - Gas	150	200	210	220	230	240	250	260	270	280	290	
Other Expenses - Telephone	3,915	11,275	11,550	11,840	12,130	12,440	12,750	13,060	13,390	13,720	14,070	
Other Expenses - Internet	-	515	530	540	550	560	570	580	590	600	620	
Other Expenses - Other-Council Rates	19,630	23,340	23,920	24,510	25,120	25,740	26,370	27,010	27,670	28,340	29,020	
Other Expenses - Other-Council Water Usage	2,700	2,700	2,770	2,840	2,910	2,980	3,050	3,130	3,210	3,290	3,370	
Other Expenses - Internal Overheads Allocations	467,076	415,330	425,720	436,360	447,280	458,460	469,920	481,680	493,720	506,060	518,700	
Internal Plant Charges	518,720	531,690	544,950	558,610	572,580	585,890	601,560	616,600	632,010	647,810	664,000	
Depreciation	71,000	79,500	79,640	79,780	79,920	80,060	80,200	80,340	80,480	80,620	80,760	
Total Expenses from Ordinary Activities	2,529,696	2,774,535	2,837,960	2,903,040	2,970,220	3,039,150	3,109,860	3,182,380	3,256,820	3,334,500	3,419,530	
REVENUE FROM ORDINARY ACTIVITIES												
Fees - Waste Domestic	(2,125,910)	(2,150,540)	(2,204,280)	(2,261,520)	(2,324,180)	(2,385,390)	(2,445,030)	(2,506,140)	(2,568,170)	(2,633,010)	(2,698,830)	
Fees - Waste Commercial	(632,720)	(636,960)	(656,070)	(672,470)	(689,280)	(706,510)	(724,170)	(742,270)	(760,330)	(779,850)	(799,350)	
Fees - Waste Domestic	108,650	110,280	113,590	116,430	119,340	122,320	125,380	128,510	131,720	135,010	138,390	
Grants-Operating-Special Purpose-Pension Rebate Subsidies-DW	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)	
Other - Miscellaneous Other - Sundry Income	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	
Income-User Charges - Waste Management Service (Not Domestic)	(365,080)	(574,320)	(574,320)	(574,320)	(574,320)	(574,320)	(577,740)	(584,770)	(592,420)	(600,750)	(607,280)	
Income-Other Revenue-Other-Silo Bin Sales	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	
Total Revenue from Ordinary Activities	(3,085,560)	(3,322,040)	(3,391,580)	(3,462,380)	(3,538,940)	(3,617,820)	(3,699,090)	(3,782,820)	(3,868,530)	(3,951,990)	(4,037,570)	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(555,864)	(547,505)	(551,620)	(559,340)	(568,720)	(578,670)	(589,230)	(600,440)	(611,710)	(617,490)	(618,040)	
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES												
Total Grants and Contributions Provided for Capital Purposes	-	-										
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(555,864)	(547,505)	(551,620)	(559,340)	(568,720)	(578,670)	(589,230)	(600,440)	(611,710)	(617,490)	(618,040)	
CAPITAL AMOUNTS												
Repayment of Loans	179,480	184,940	190,570	196,360	202,340	208,500	214,840	221,380	227,480	-	-	
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	
Total Capital Amounts	179,480	184,940	190,570	196,360	202,340	208,500	214,840	221,380	227,480	-	-	
ADD BACK NON-CASH ITEMS												
Depreciation	(71,000)	(79,500)	(79,640)	(79,780)	(79,920)	(80,060)	(80,200)	(80,340)	(80,480)	(80,620)	(80,760)	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items	(447,384)	(442,065)	(442,690)	(442,760)	(446,300)	(450,230)	(454,590)	(459,400)	(464,710)	(469,110)	(489,800)	
CONSOLIDATED NET (PROFIT)/LOSS												
Net Transfers to/(from) Internally Restricted Assets	444,825	439,445	440,000	443,470	447,330	451,620	456,360	461,590	694,910	695,520	-	
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(2,559)	(2,620)	(2,690)	(2,760)	(2,830)	(2,900)	(2,970)	(3,040)	(3,120)	(3,200)	(3,280)	

Division	Civil and Environmental Services		CURRENT BUDGET		PROPOSED BUDGET							
	Branch/Dept:	Environmental Engineering Services	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
EXPENSES FROM ORDINARY ACTIVITIES												
Employee Benefits & On Costs		1,140,545	989,030	1,015,700	1,043,070	1,078,100	1,114,650	1,152,780	1,192,590	1,234,180	1,267,720	1,302,170
Borrowing Cost - Interest on Overdraft		100	100	100	100	100	100	100	100	100	100	100
Materials - General		64,780	54,400	43,170	31,120	18,620	5,120	-	-	-	-	-
Contracts - Electrical		763,700	779,260	798,730	818,650	839,130	860,090	881,580	903,580	926,130	949,230	972,970
Contracts - Security		5,150	5,300	5,440	5,580	5,720	5,860	6,000	6,140	6,280	6,420	6,580
Consultants - General		4,310	4,600	4,720	4,840	4,960	5,080	5,210	5,340	5,470	5,610	5,750
Legal - General Advice		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Other Expenses - Bad & Doubtful Debts		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Insurance - Property		50,680	56,930	58,050	59,500	60,990	62,510	64,070	65,670	67,310	68,990	70,710
Other Expenses - Electricity		700,800	673,900	690,770	708,050	725,750	743,900	762,500	781,570	801,110	821,140	841,580
Other Expenses - Gas		1,500	1,600	1,640	1,680	1,720	1,760	1,800	1,820	1,900	1,950	2,000
Other Expenses - Telephone		10,355	10,150	10,400	10,660	10,920	11,200	11,490	11,780	12,070	12,370	12,670
Other Expenses - Internet		720	720	740	760	780	800	820	840	860	880	900
Donations - Other		500	500	500	500	500	500	500	500	500	500	500
Other Expenses - Other Levies		106,750	109,430	112,170	114,990	117,870	120,820	123,850	126,940	130,110	133,360	136,700
Other Expenses - Other Advertising		1,850	1,900	1,950	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380
Other Expenses - Other Postage & Freight		7,420	7,650	7,880	8,120	8,370	8,620	8,880	9,150	9,430	9,710	10,000
Other Expenses - Other Printing Stationery		1,030	1,060	1,090	1,120	1,150	1,180	1,220	1,260	1,300	1,340	1,380
Other Expenses - Other-Council Rates		15,680	16,090	16,500	16,920	17,340	17,770	18,210	18,660	19,120	19,600	20,090
Other Expenses - Other-Council Water Usage		8,500	8,500	8,710	8,930	9,150	9,380	9,610	9,850	10,100	10,350	10,610
Other Expenses - Internal Overheads Allocations		585,157	835,000	855,870	877,280	899,200	921,680	944,710	968,320	992,520	1,017,330	1,042,770
Other Expenses - Small Plant Charged to Other Funds		15,290	15,680	16,070	16,470	16,880	17,300	17,730	18,170	18,620	19,090	19,570
Internal Plant Charges		23,580	24,160	24,770	25,380	26,030	26,680	27,250	28,040	28,740	29,460	30,190
Depreciation		838,000	853,000	855,130	857,260	859,400	861,540	863,690	865,840	868,000	870,160	872,330
Total Expenses from Ordinary Activities		4,358,397	4,460,660	4,542,100	4,624,990	4,716,730	4,810,640	4,916,250	5,030,390	5,148,110	5,259,630	5,374,050
REVENUE FROM ORDINARY ACTIVITIES												
Fees - Water Availability		(2,093,350)	(2,108,772)	(2,172,040)	(2,226,340)	(2,282,000)	(2,339,050)	(2,397,520)	(2,457,460)	(2,518,890)	(2,581,870)	(2,646,420)
Fees - Water Usage		(2,107,735)	(2,128,155)	(2,192,010)	(2,246,810)	(2,302,980)	(2,360,560)	(2,419,570)	(2,481,050)	(2,542,050)	(2,605,600)	(2,670,740)
Other - Lease Rental Income		(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Fees-Private Works		(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
Income-Interest-Cash & Investments		(50,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-Wa		(65,750)	(65,750)	(65,750)	(65,750)	(65,750)	(65,750)	(65,750)	(65,750)	(65,750)	(65,750)	(65,750)
Grants-Operating-Special Purpose-Water Supplies		(56,830)	(47,510)	(37,400)	(8,965)	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		(4,413,725)	(4,465,187)	(4,532,200)	(4,662,865)	(4,765,730)	(4,880,360)	(4,997,840)	(5,118,260)	(5,241,590)	(5,368,220)	(5,497,910)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(55,328)	(4,527)	(40,100)	(37,875)	(49,000)	(69,720)	(81,590)	(87,870)	(93,580)	(108,590)	(123,860)
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES												
Contrib-Capital-Section 64-Water		(151,500)	(185,000)	(185,000)	(185,000)	(185,000)	(185,000)	(185,000)	(185,000)	(185,000)	(185,000)	(185,000)
Total Grants and Contributions Provided for Capital Purposes		(151,500)	(185,000)									
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(206,828)	(189,527)	(225,100)	(222,875)	(234,000)	(254,720)	(266,590)	(272,870)	(278,580)	(293,590)	(308,860)

CAPITAL AMOUNTS											
Repayment of Loans	195,400	205,780	217,010	229,060	241,560	190,020	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Other Equipment	20,000	20,000	21,000	21,000	22,000	23,000	23,000	23,000	23,000	23,000	23,000
Acquisition of Assets - Mains Replacement	110,000	112,750	115,570	118,460	121,420	124,460	127,570	130,760	134,030	137,380	140,810
Acquisition of Assets - Minor Mains Extensions	50,000	51,250	52,550	53,840	55,190	56,570	57,980	59,430	60,920	62,440	64,000
Acquisition of Assets - Metering	68,620	70,340	72,100	73,900	75,750	77,640	79,580	81,570	83,610	85,700	87,840
Acquisition of Assets - Backflow Prevention	-	155,000	200,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Acquisition of Assets - Pumping Stations Upgrades	70,000	75,000	75,000	50,000	75,000	75,000	75,000	75,000	25,000	25,000	25,000
Acquisition of Assets - Telemetry Upgrades	275,000	350,320	324,610	292,000	-	250,000	300,000	401,000	400,000	400,000	400,000
Acquisition of Assets - Treatment Plant	254,760	-	-	235,000	397,000	563,000	510,000	512,000	412,000	424,000	434,000
Acquisition of Assets - Reservoirs	-	-	-	-	100,000	-	-	-	-	-	-
Acquisition of Assets - Chlorine Injection - Old Bundarra Road	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	1,043,780	1,040,440	1,077,820	1,078,260	1,091,920	1,113,690	1,128,130	1,136,760	1,144,560	1,162,520	1,179,650
ADD BACK NON-CASH ITEMS											
Depreciation	(838,000)	(853,000)	(855,130)	(857,260)	(859,400)	(861,540)	(863,690)	(865,840)	(868,000)	(870,160)	(872,330)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(838,000)	(853,000)	(855,130)	(857,260)	(859,400)	(861,540)	(863,690)	(865,840)	(868,000)	(870,160)	(872,330)
CONSOLIDATED NET (PROFIT)/LOSS											
INTERNALLY RESTRICTED ASSET MOVEMENTS											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(1,048)	(2,087)	(2,410)	(1,875)	(1,480)	(2,570)	(2,150)	(1,950)	(2,020)	(1,230)	(1,540)

Division	CIVIL AND ENVIRONMENTAL SERVICES			PROPOSED BUDGET																						
	Branch/Dept:	ENVIRONMENTAL ENGINEERING SERVICES			2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2017/2018											
Branch:		SEWERAGE SERVICES			2017/2018																					
EXPENSES FOR ORDINARY ACTIVITIES																										
Employee Benefits & On Costs		531,845	539,485	554,240	569,430	587,800	606,910	626,780	647,450	668,980	687,360	706,270	706,270	706,270	531,845	554,240	569,430	587,800	606,910	626,780	647,450	668,980	687,360	706,270		
Borrowing Cost - Interest on Overdraft	100	100	100	100	100	100	100	100	100	100	100	100	-	-	-	-	-	-	-	-	-	-	-	-	-	
Borrowing Cost - Interest on Loans	63,110	55,640	47,950	39,860	31,380	22,720	13,270	3,090	290,570	290,570	290,570	290,570	290,570	290,570	290,570	290,570	290,570	290,570	290,570	290,570	290,570	290,570	290,570	290,570		
Materials - General	246,510	249,690	258,940	265,340	271,910	278,630	284,510	284,510	284,510	284,510	284,510	284,510	284,510	284,510	284,510	284,510	284,510	284,510	284,510	284,510	284,510	284,510	284,510	284,510		
Contracts - Electrical	5,300	5,300	5,440	5,580	5,720	5,860	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000		
Consultants - General	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000		
Legal - General Advice	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000		
Insurance - Property	29,060	29,790	30,540	31,300	32,080	32,880	33,700	34,540	34,540	34,540	34,540	34,540	34,540	34,540	34,540	34,540	34,540	34,540	34,540	34,540	34,540	34,540	34,540	34,540		
Insurance - Other	670	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Expenses - Electricity	153,600	166,600	170,660	174,920	179,290	183,770	188,360	193,070	197,900	202,850	207,320	207,320	207,320	207,320	207,320	207,320	207,320	207,320	207,320	207,320	207,320	207,320	207,320	207,320		
Other Expenses - Telephone	850	925	950	980	1,010	1,040	1,070	1,100	1,130	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160	1,160		
Other Expenses - Other-Postage & Freight	260	270	280	290	300	310	320	330	340	350	360	360	360	360	360	360	360	360	360	360	360	360	360	360	360	
Other Expenses - Other-Council Rates	15,330	16,090	16,490	16,900	17,320	17,750	18,190	18,640	19,110	19,590	20,080	20,080	20,080	20,080	20,080	20,080	20,080	20,080	20,080	20,080	20,080	20,080	20,080	20,080		
Other Expenses - Other-Council Water Usage	10,000	10,000	10,250	10,500	10,770	11,040	11,320	11,600	11,890	12,190	12,490	12,490	12,490	12,490	12,490	12,490	12,490	12,490	12,490	12,490	12,490	12,490	12,490	12,490		
Other Expenses - Other-Internal Plant Charges	43,060	44,140	45,250	46,380	47,540	48,730	49,950	51,200	52,480	53,790	55,130	55,130	55,130	55,130	55,130	55,130	55,130	55,130	55,130	55,130	55,130	55,130	55,130	55,130		
Other Expenses - Internal Overheads All locations	711,650	729,440	747,690	766,380	785,540	805,190	825,320	845,960	867,110	888,790	908,790	928,550	948,050	967,710	986,360	986,360	986,360	986,360	986,360	986,360	986,360	986,360	986,360	986,360	986,360	986,360
Other Expenses-Small Plant Charged to Other Funds	15,290	15,680	16,070	16,470	16,880	17,300	17,730	18,170	18,620	19,090	19,570	19,570	19,570	19,570	19,570	19,570	19,570	19,570	19,570	19,570	19,570	19,570	19,570	19,570		
Internal Plant Charges	12,300	12,610	12,920	13,240	13,580	13,920	14,270	14,630	14,990	15,360	15,740	15,740	15,740	15,740	15,740	15,740	15,740	15,740	15,740	15,740	15,740	15,740	15,740	15,740		
Depreciation	706,000	701,000	702,750	704,500	706,260	708,020	709,790	711,560	715,120	716,910	718,680	720,440	722,200	724,960	726,720	728,480	730,240	732,000	733,760	735,520	737,280	739,040	740,800	742,560		
Total Expenses from Ordinary Activities	2,506,739	2,565,870	2,609,310	2,650,480	2,695,320	2,741,520	2,787,550	2,834,520	2,880,360	2,948,050	3,007,710	3,064,830	3,121,900	3,181,200	3,241,400	3,302,400	3,367,780	3,434,400	3,502,660	3,570,700	3,638,740	3,706,780	3,774,820	3,842,860	3,910,900	
REVENUE FROM ORDINARY ACTIVITIES																										
Fees - Sewer Availability	(2,499,050)	(2,503,280)	(2,578,390)	(2,642,830)	(2,708,890)	(2,776,610)	(2,846,030)	(2,917,190)	(2,990,120)	(3,064,830)	(3,141,500)	(3,212,200)	(3,282,900)	(3,353,600)	(3,424,300)	(3,494,000)	(3,564,700)	(3,634,400)	(3,704,100)	(3,773,800)	(3,843,500)	(3,913,200)	(3,982,900)	(4,052,600)	(4,122,300)	
Other - Miscellaneous Other - Sundry Income	(7,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)	(11,200)		
Income-Fees-Private Works	(3,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)	(4,700)		
Income-Interest-Cash & Investments	(70,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)	(87,000)		
Grants-Operating-Special Purpose-Sewerage Services	(47,600)	(42,030)	(36,300)	(30,110)	(23,650)	(19,700)	(16,950)	(13,940)	(10,820)	(8,234)	(6,480)	(4,283,540)	(2,895,460)	(2,955,700)	(3,021,400)	(3,093,020)	(3,167,780)	(3,244,400)	(3,316,780)	(3,386,400)	(3,456,780)	(3,526,400)	(3,596,780)	(3,666,400)	(3,736,780)	
Total Revenue from Ordinary Activities Before Capital Amounts	(2,627,550)	(2,648,210)	(2,717,590)	(2,775,840)	(2,835,440)	(2,895,460)	(2,955,700)	(3,021,400)	(3,093,020)	(3,167,780)	(3,244,400)	(3,316,780)	(3,386,400)	(3,456,780)	(3,526,400)	(3,596,780)	(3,666,400)	(3,736,780)	(3,806,400)	(3,876,780)	(3,946,400)	(4,016,780)	(4,086,400)	(4,156,780)	(4,226,400)	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(120,811)	(82,340)	(10,8280)	(12,5360)	(14,0120)	(15,4940)	(17,1220)	(18,6720)	(19,7690)	(20,240)	(21,790)	(22,350)	(23,930)	(24,5110)												
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES	(15,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)	(42,750)		
Total Grants and Contributions Provided for Capital Purposes	(136,561)	(125,090)	(151,030)	(168,110)	(182,870)	(197,690)	(213,970)	(229,620)	(233,970)	(245,410)	(262,480)	(277,940)	(293,620)	(309,410)	(325,100)	(340,790)	(356,480)	(372,170)	(387,860)	(403,550)	(419,240)	(434,930)	(450,620)	(466,310)	(482,000)	(497,690)
CAPITAL AMOUNTS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Repayment of Loans																										
Proceeds from Sale of Assets																										
Carrying amount of Assets Sold																										
Loan Funds Used																										
Acquisition of Assets - Other Equipment																										

Division Branch/Dept:	Business Services	Administration	Administration	PROPOSED BUDGET								
				2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
EXPENSES FOR ORDINARY ACTIVITIES												
Employee Benefits & On Costs				791,960	864,735	887,760	911,420	936,470	962,210	988,730	1,015,960	1,043,980
Materials - General	204,350	206,030	211,210	216,530	221,960	227,500	233,200	239,040	245,020	245,020	251,170	257,440
Contracts - Infrastructure	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Contracts - Cleaning	77,020	83,800	85,900	88,050	90,250	92,510	94,820	97,190	99,620	99,620	102,110	104,660
Contracts - Security	5,600	5,800	5,950	6,100	6,250	6,410	6,410	6,570	6,730	6,900	7,070	7,250
Fleet - Operators Wages	58,680	58,680	60,320	62,010	63,750	65,540	67,380	69,270	71,210	73,200	75,250	
Fleet - Mechanic Wages	293,394	299,514	307,900	316,520	325,380	334,490	343,860	353,490	363,390	373,560	384,020	
Fleet - Repairs by Non Council Entities	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Fleet - Parts	461,000	459,400	470,890	482,660	494,730	507,100	519,780	532,770	546,090	559,740	577,730	
Fleet - Tyres	185,000	185,000	189,630	194,370	199,230	204,210	209,320	214,550	219,910	225,410	231,050	
Fleet - Oils	40,000	40,000	41,000	42,030	43,080	44,160	45,260	46,350	47,550	48,740	49,950	
Fleet - Blades/Cutting Edges	54,000	48,000	49,200	50,430	51,690	52,980	54,300	55,660	57,050	58,480	59,940	
Fleet - Miscellaneous	250,000	270,000	276,750	283,670	290,760	298,030	305,480	313,120	320,950	328,970	337,190	
Fleet - Accident Expenses	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Fleet - Fuel Costs	1,032,800	1,032,000	1,057,800	1,084,250	1,111,360	1,137,140	1,167,620	1,196,810	1,226,730	1,257,400	1,288,840	
Fleet - Vehicle Registration Costs	175,000	180,000	184,500	189,110	193,840	198,690	203,660	208,750	213,970	219,320	224,800	
Fleet - Insurances	177,000	169,620	173,860	178,210	182,670	187,240	191,920	196,720	201,640	206,680	211,850	
Legal - General Advice	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	
Insurance - Property	18,760	15,790	16,180	16,580	16,990	17,410	17,840	18,280	18,730	19,190	19,670	
Insurance - Councillors & Officers	43,500	43,390	44,480	45,590	46,730	47,900	49,100	50,330	51,580	52,870	54,190	
Insurance - Other	21,150	18,350	18,810	19,280	19,760	20,250	20,760	21,270	21,800	22,350	22,910	
Other Expenses - Electricity	47,220	35,500	36,390	37,300	38,230	39,180	40,160	41,170	42,200	43,260	44,340	
Other Expenses - Gas	11,250	11,000	11,280	11,560	11,850	12,140	12,450	12,770	13,090	13,410	13,750	
Other Expenses - Telephone	83,660	79,730	81,720	83,760	85,860	88,000	90,200	92,460	94,780	97,150	99,570	
Donations - Cultural Activities	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
Donations - University Sponsorship	-	-	-	-	-	-	-	-	-	-	-	
Contributions - Other	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	
Other Expenses - Other Advertising	8,510	8,720	8,940	9,160	9,390	9,620	9,860	10,110	10,360	10,620	10,890	
Other Expenses - Other-Postage & Freight	27,810	28,640	29,500	30,390	31,300	32,240	33,210	34,230	35,240	36,300	37,390	
Other Expenses - Other-Printing Stationery	29,050	29,920	30,820	31,740	32,690	33,670	34,680	35,720	36,790	37,890	39,030	
Other Expenses - Other-Subscriptions	36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450	
Other Expenses - Other-Council Rates	19,180	20,460	20,970	21,490	22,020	22,570	23,130	23,710	24,310	24,920	25,540	
Other Expenses - Other-Council Water Usage	1,500	1,500	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	
Other Expenses - Other-Security	1,330	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	
Other Expenses - Photocopyer Costs	30,600	31,210	31,830	32,470	33,120	33,780	34,460	35,150	35,850	36,570	37,300	
Other Expenses-Small Plant Charged to Other Funds	(125,620)	(128,820)	(132,040)	(135,340)	(138,720)	(142,190)	(145,740)	(149,380)	(153,110)	(156,940)	(160,860)	
Depreciation	1,528,000	1,625,000	1,625,000	1,625,000	1,625,000	1,625,000	1,625,000	1,625,000	1,625,000	1,625,000	1,625,000	1,625,000
Total Expenses from Ordinary Activities	5,641,454	5,814,119	5,919,240	6,027,070	6,138,410	6,252,590	6,369,860	6,490,140	6,613,560	6,739,460	6,868,620	
REVENUE FROM ORDINARY ACTIVITIES												
Income-Other Revenue-Rental Income-Property Leases	(5,000)	(5,500)	(5,640)	(5,780)	(5,920)	(6,070)	(6,220)	(6,380)	(6,540)	(6,700)	(6,870)	
Income-Other Revenue-Miscellaneous Sales	(453)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	(450)	
Income-Other Revenue-Other-Book Sales	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	
Internal - Plant Charges	(4,850,000)	(5,050,000)	(5,136,650)	(5,225,560)	(5,319,900)	(5,416,890)	(5,516,620)	(5,619,160)	(5,724,570)	(5,828,640)	(5,935,260)	
Internal - Plant Charges - Private Usage	(6,000)	(5,000)	(5,100)	(5,240)	(5,360)	(5,420)	(5,560)	(5,710)	(5,940)	(6,030)	(6,210)	
Total Revenue from Ordinary Activities Before Capital Amounts	779,801	752,969	771,200	789,840	806,580	823,560	840,810	858,240	875,860	897,440	919,530	
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES												
Total Grants and Contributions Provided for Capital Purposes												
(Surplus)/Deficit from Ordinary Activities After Capital Amounts												
Total (Surplus)/Deficit from Ordinary Activities Before Capital Amounts	779,801	752,969	771,200	789,840	806,580	823,560	840,810	858,240	875,860	897,440	919,530	

CAPITAL AMOUNTS											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	239,800	240,400	241,000	241,600	242,200	242,800	243,400	244,000	244,610	245,230	245,850
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Small Plant Purchases	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Acquisition of Assets - Light Plant Purchases	350,000	780,000	635,000	610,000	622,200	634,640	647,330	660,270	673,470	686,930	700,560
Acquisition of Assets - Heavy Plant Purchases	2,737,500	2,450,500	2,264,000	2,741,000	577,000	2,435,000	1,660,000	1,500,000	1,500,000	1,500,000	1,500,000
Acquisition of Assets - Workshop Equipment	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Acquisition of Assets - Office Furniture & Equipment	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
Acquisition of Assets - Art Price	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Acquisition of Assets - Art Gallery Improvements	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Acquisition of Assets - Strategic Capital Infrastructure Funding Program	515,000	540,000	565,000	345,000	365,000	380,000	400,000	420,000	440,000	460,000	485,900
<i>Total Capital Amounts</i>	<i>3,977,000</i>	<i>4,145,600</i>	<i>3,839,700</i>	<i>4,072,300</i>	<i>1,941,100</i>	<i>3,827,140</i>	<i>3,085,430</i>	<i>2,958,970</i>	<i>2,992,780</i>	<i>3,026,860</i>	<i>3,065,210</i>
ADD BACK NON-CASH ITEMS											
Depreciation	(1,528,000)	(1,625,000)	(1,625,000)	(1,625,000)	(1,625,000)	(1,625,000)	(1,625,000)	(1,625,000)	(1,625,000)	(1,625,000)	(1,625,000)
Carrying amount of Assets Sold	(239,800)	(240,400)	(241,000)	(241,600)	(242,200)	(242,800)	(243,400)	(244,000)	(244,610)	(245,230)	(245,850)
<i>Total Non-Cash Items</i>	<i>(1,767,800)</i>	<i>(1,865,400)</i>	<i>(1,866,000)</i>	<i>(1,866,600)</i>	<i>(1,867,200)</i>	<i>(1,867,800)</i>	<i>(1,868,400)</i>	<i>(1,869,000)</i>	<i>(1,869,610)</i>	<i>(1,870,230)</i>	<i>(1,870,850)</i>
CONSOLIDATED NET PROFIT/LOSS	2,989,001	3,033,169	2,744,900	2,995,540	880,480	2,782,900	2,057,840	1,948,210	1,999,030	2,054,070	2,114,990
INTERNALLY RESTRICTED ASSET MOVEMENTS											
Net Transfers to/(from) Internally Restricted Assets	(1,293,500)	(872,500)	(652,500)	(1,092,000)	709,690	(794,440)	(184,355)	25,475	23,065	16,815	10,440
UNALLOCATED CONSOLIDATED NET PROFIT/LOSS	1,695,501	2,160,669	2,092,400	1,903,540	1,590,170	1,958,460	1,873,485	1,973,635	2,022,095	2,070,885	2,125,430

Division	Corporate and Economic Services	Business Services	CURRENT BUDGET		PROPOSED BUDGET								
			2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
EXPENSES FOR ORDINARY ACTIVITIES													
Employee Benefits & On Costs	5,000	-	323,848	323,052	329,900	336,910	344,090	351,450	359,010	366,730	374,640	382,750	391,070
Materials - General	150	200	210	220	7,980	8,180	8,380	8,590	8,800	9,020	9,250	9,490	
Contracts - Electrical	5,850	7,600	13,500	13,840	14,190	14,540	14,900	15,270	15,650	16,040	16,440	16,850	
Contracts - Cleaning	14,000	14,000	900	920	940	960	980	1,000	1,030	1,060	1,090	1,120	
Contracts - Other	820	710	720	730	740	760	780	800	820	840	860		
Insurance - Property	5,840	710	50	-	-	-	-	-	-	-	-		
Insurance - Other	50	-	-	-	-	-	-	-	-	-	-		
Other Expenses - Electricity	26,550	20,300	20,810	21,330	21,870	22,420	22,990	23,560	24,150	24,750	25,360		
Other Expenses - Telephone	15,115	7,130	7,310	7,490	7,680	7,870	8,070	8,270	8,470	8,680	8,900		
Other Expenses - Internet	110	-	-	-	-	-	-	-	-	-	-		
Other Expenses - Emergency Services Levy	342,540	351,000	359,790	368,780	378,000	387,440	397,130	407,060	417,240	427,670	438,360		
Other Expenses - Other- Advertising	500	500	510	520	530	540	550	560	570	580	590		
Other Expenses - Other-Printing Stationary	420	420	430	440	450	460	470	480	490	500	520		
Other Expenses - Other-Council Rates	10,850	11,060	11,330	11,610	11,900	12,200	12,510	12,820	13,140	13,470	13,810		
Other Expenses - Other-Council Water Usage	900	900	930	960	990	1,020	1,050	1,080	1,110	1,140	1,170		
Depreciation	237,150	240,150	240,220	240,290	240,360	240,430	240,500	240,570	240,640	240,710	240,780		
Total Expenses from Ordinary Activities	989,693	977,422	994,710	1,012,390	1,030,520	1,049,090	1,066,170	1,087,670	1,107,660	1,128,150	1,149,170		
REVENUE FROM ORDINARY ACTIVITIES													
Grants-Operating-Special Purpose-NSW Rural Fire Service	(267,018)	(197,682)	(201,380)	(205,170)	(209,050)	(213,020)	(217,100)	(221,270)	(225,540)	(229,930)	(234,420)		
Contrib-Operating-Other-Bushfire / SES Buildings/Equipment	(15,000)	-	-	-	-	-	-	-	-	-	-		
Total Revenue from Ordinary Activities	(282,018)	(197,682)	(201,380)	(205,170)	(209,050)	(213,020)	(217,100)	(221,270)	(225,540)	(229,930)	(234,420)		
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	707,675	779,740	793,330	807,220	821,470	836,070	851,070	866,400	882,120	898,220	914,750		
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES													
Grants-Capital I-Special Purpose-NSW Rural Fire Service	(220,000)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)		
Total Grants and Contributions Provided for Capital Purposes	(220,000)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)	(197,400)		
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	437,675	582,340	595,930	609,820	624,070	638,670	653,670	669,000	684,720	700,820	717,350		
CAPITAL AMOUNTS													
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-		
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-		
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-		
Acquisition of Assets - Equipment Issues	220,000	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400	197,400		
Acquisition of Assets - SES Building Upgrades	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150		
Total Capital Amounts	227,150	204,550	204,550	204,550	204,550	204,550	204,550	204,550	204,550	204,550	204,550		
ADD BACK NON-CASH ITEMS													
Depreciation	(237,150)	(240,150)	(240,220)	(240,290)	(240,360)	(240,430)	(240,500)	(240,570)	(240,640)	(240,710)	(240,780)		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-		
Total Non-cash Items	(237,150)	(240,150)	(240,220)	(240,290)	(240,360)	(240,430)	(240,500)	(240,570)	(240,640)	(240,710)	(240,780)		
CONSOLIDATED NET (PROFIT)/LOSS													
INTERNAL RESTRICTED ASSET MOVEMENTS	-	-	-	-	-	-	-	-	-	-	-		
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-		
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	477,675	546,740	560,260	574,080	588,260	602,790	617,720	632,980	648,630	664,660	681,120		

Division	Corporate and Economic Services			PROPOSED BUDGET										
	Branch/Dept:	Business Services	Recreation & Culture	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
Function:	Business Services													
Sub Function:	Recreation & Culture													
Other Cultural Services														
EXPENSES FOR ORDINARY ACTIVITIES														
Employee Benefits & On Costs				730	760	790	820	850	880	910	940	970	1,000	1,030
Materials - General				10,190	10,450	10,710	10,980	11,250	11,540	11,830	12,130	12,430	12,740	13,060
Contracts - Cleaning				510	520	530	540	550	560	570	580	590	600	620
Insurance - Property				720	920	940	960	980	1,000	1,020	1,040	1,060	1,080	1,100
Other Expenses - Electricity				2,800	2,600	2,670	2,740	2,810	2,880	2,950	3,020	3,100	3,180	3,260
Donations - Donation Program				14,050	14,050	14,050	14,050	14,050	14,050	14,050	14,050	14,050	14,050	14,050
Donations - Cultural Activities				61,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250
Donations - Sports Assistance Scheme				19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500
General - Membership to Associations				-	11,400	11,400	11,400	11,400	11,400	11,400	11,400	11,400	11,400	11,400
Depreciation				7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Total Expenses from Ordinary Activities				116,750	125,450	125,840	126,240	126,640	127,060	127,480	127,910	128,350	128,800	129,270
REVENUE FROM ORDINARY ACTIVITIES				-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities				-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts				116,750	125,450	125,840	126,240	126,640	127,060	127,480	127,910	128,350	128,800	129,270
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES				-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes				-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts				116,750	125,450	125,840	126,240	126,640	127,060	127,480	127,910	128,350	128,800	129,270
CAPITAL AMOUNTS														
Repayment of Loans				-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets				-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold				-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used				-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets				-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts				-	-	-	-	-	-	-	-	-	-	-
ADD BACK NON-CASH ITEMS														
Depreciation				(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)
Carrying amount of Assets Sold				-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items				(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)
CONSOLIDATED NET (PROFIT)/LOSS				109,750	118,450	118,840	119,240	119,640	120,060	120,480	120,910	121,350	121,800	122,270
INTERNAUTY RESTRICTED ASSET MOVEMENTS				-	-	-	-	-	-	-	-	-	-	-
Net Transfers to/(from) Internally Restricted Assets														
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS				109,750	118,450	118,840	119,240	119,640	120,060	120,480	120,910	121,350	121,800	122,270

Division	Corporate and Economic Services			PROPOSED BUDGET																				
	Branch/Dept:	Business Services		CURRENT BUDGET		2018/2019		2019/2020		2020/2021		2021/2022		2022/2023		2023/2024		2024/2025		2025/2026		2026/2027		2027/2028
Branch/Dept:	Recreation & Culture		Sub Function	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	
EXPENSES FOR ORDINARY ACTIVITIES																								
Employee Benefits & On Costs		930	960	990	1,020	1,050	1,080	1,110	1,140	1,170	1,200	1,230												
Materials - General	Branch/Dept:	39,840	40,840	41,860	42,910	43,900	45,090	46,220	47,380	48,560	49,70	51,20												
Insurance - Property	Function:	580	490	500	510	520	530	540	550	560	570	580												
Insurance - Other	Sub Function:	330	-	-	-	-	-	-	-	-	-	-												
Other Expenses - Electricity		9,100	9,300	9,530	9,770	10,010	10,260	10,520	10,780	11,050	11,330	11,610												
Other Expenses - Telephone		1,280	515	530	540	550	560	570	580	590	600	620												
Other Expenses - Internet		925	1,230	1,260	1,290	1,320	1,350	1,380	1,410	1,450	1,490	1,530												
Donations - Donation Program		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000												
Other Expenses - Other-Council Rates		1,100	1,100	1,130	1,160	1,190	1,220	1,250	1,280	1,310	1,340	1,370												
Other Expenses - Other-Council Water Usage		6,000	6,000	6,150	6,300	6,460	6,620	6,790	6,960	7,130	7,310	7,490												
Depreciation		-	-	-	-	-	-	-	-	-	-	-												
Total Expenses from Ordinary Activities		64,085	64,435	65,950	67,500	69,090	70,710	72,380	74,080	75,820	77,610	79,550												
REVENUE FROM ORDINARY ACTIVITIES																								
Contrib-Operating-Other-Tourism		(40,000)	(60,435)	(60,440)	(60,440)	(60,440)	(60,440)	(60,440)	(60,440)	(60,440)	(60,440)	(60,440)												
Total Revenue from Ordinary Activities		(40,000)	(60,435)	(60,440)																				
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		24,085	4,000	5,510	7,060	8,650	10,270	11,940	13,640	15,380	17,170	19,010												
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																								
Total Grants and Contributions Provided for Capital Purposes																								
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		24,085	4,000	5,510	7,060	8,650	10,270	11,940	13,640	15,380	17,170	19,010												
CAPITAL AMOUNTS																								
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-												
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-												
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-												
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-												
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-												
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-												
ADD BACK NON-CASH ITEMS																								
Depreciation		-	-	-	-	-	-	-	-	-	-	-												
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-												
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-												
CONSOLIDATED NET (PROFIT)/LOSS		24,085	4,000	5,510	7,060	8,650	10,270	11,940	13,640	15,380	17,170	19,010												
INTERNAL RESTRICTED ASSET MOVEMENTS																								
Net Transfers to /(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-												
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		24,085	4,000	5,510	7,060	8,650	10,270	11,940	13,640	15,380	17,170	19,010												

Division	Corporate and Economic Services		CURRENT BUDGET							PROPOSED BUDGET						
	Branch/Dept:	Transport & Communication	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028			
Function:	Aerodromes															
Sub Function:	Aerodromes															
EXPENSES FOR ORDINARY ACTIVITIES																
Employee Benefits & On Costs		14,390	24,790	25,480	26,190	26,920	27,670	28,440	29,230	30,040	30,890	31,760				
Materials - General		65,050	81,680	83,720	85,810	87,950	90,150	92,410	94,720	97,090	99,520	102,000				
Contracts - Cleaning		7,940	8,700	8,920	9,140	9,370	9,600	9,840	10,090	10,340	10,600	10,870				
Contracts - Security		1,210	1,700	1,740	1,780	1,820	1,870	1,920	1,970	2,020	2,070	2,120				
Insurance - Property		2,910	2,220	2,270	2,350	2,390	2,450	2,510	2,570	2,630	2,690	2,760				
Other Expenses - Electricity		3,100	3,300	3,380	3,460	3,540	3,620	3,720	3,820	3,920	4,020	4,120				
Other Expenses - Telephone		5,640	5,640	5,780	5,920	6,070	6,220	6,380	6,540	6,700	6,870	7,040				
Other Expenses - Other-Council Rates		8,240	9,970	10,220	10,470	10,730	10,990	11,260	11,540	11,830	12,130	12,440				
Other Expenses - Other-Council Water Usage		1,200	1,200	1,230	1,260	1,290	1,320	1,350	1,380	1,410	1,450	1,490				
Depreciation		89,700	90,700	90,920	91,140	91,360	91,580	91,800	92,030	92,260	92,490	92,720				
Total Expenses from Ordinary Activities		199,380	229,900	233,660	237,500	241,440	245,470	249,630	253,890	258,240	262,730	267,320				
REVENUE FROM ORDINARY ACTIVITIES		-	-	-	-	-	-	-	-	-	-	-				
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-				
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		199,380	229,900	233,660	237,500	241,440	245,470	249,630	253,890	258,240	262,730	267,320				
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES		-	-	-	-	-	-	-	-	-	-	-				
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-				
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		199,380	229,900	233,660	237,500	241,440	245,470	249,630	253,890	258,240	262,730	267,320				
CAPITAL AMOUNTS																
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-				
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-				
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-				
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-				
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-				
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-				
ADD BACK NON-CASH ITEMS																
Depreciation		(89,700)	(90,700)	(90,920)	(91,140)	(91,360)	(91,580)	(91,800)	(92,030)	(92,260)	(92,490)	(92,720)				
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-				
Total Non-Cash Items		(89,700)	(90,700)	(90,920)	(91,140)	(91,360)	(91,580)	(91,800)	(92,030)	(92,260)	(92,490)	(92,720)				
CONSOLIDATED NET (PROFIT)/LOSS		109,680	139,200	142,740	146,350	150,080	153,890	157,830	161,850	165,980	170,240	174,500				
INTERNALLY RESTRICTED ASSET MOVEMENTS		-	-	-	-	-	-	-	-	-	-	-				
Net Transfers to/(from) Internally Restricted Assets																
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		109,680	139,200	142,740	146,360	150,080	153,890	157,830	161,850	165,980	170,240	174,500				

Division Branch/Dept: Function: Sub Function	Corporate and Economic Services Business Services Economic Affairs Other Economic Affairs	CURRENT BUDGET							PROPOSED BUDGET						
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028			
EXPENSES FOR ORDINARY ACTIVITIES															
Employee Benefits & On Costs	378,340	393,780	404,560	415,630	427,250	439,190	451,480	464,140	477,150	490,260	503,730				
Materials - General	466,610	488,166	529,600	539,090	548,800	558,770	568,980	579,450	590,190	601,180	612,450				
Contracts - Cleaning	22,920	24,600	25,210	25,840	26,480	27,150	27,830	28,530	29,240	29,970	30,720				
Contracts - Security	11,650	11,200	11,480	11,770	12,060	12,360	12,670	12,990	13,310	13,640	13,980				
Insurance - Property	25,770	18,420	18,880	19,360	19,840	20,340	20,850	21,370	21,900	22,450	23,010				
Other Expenses - Electricity	6,000	12,000	12,300	12,610	12,930	13,250	13,580	13,920	14,270	14,630	15,000				
Other Expenses - Gas	1,200	1,550	1,590	1,630	1,670	1,710	1,760	1,800	1,840	1,880	1,930				
Other Expenses - Telephone	7,025	7,025	7,200	7,380	7,560	7,750	7,950	8,150	8,360	8,570	8,790				
Donations - Cultural Activities	-	-	-	-	-	-	-	-	-	-	-				
Contributions - Other	6,400	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600				
Other Expenses - Other-Bank Fees	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400				
Other Expenses - Other-Advertising	1,950	2,000	2,050	2,100	2,150	2,200	2,250	2,300	2,320	2,380	2,440				
Other Expenses - Other-Postage & Freight	260	270	280	290	300	310	320	330	340	340	360				
Other Expenses - Other-Printing/Stationery	1,320	1,360	1,400	1,440	1,480	1,520	1,570	1,620	1,670	1,720	1,770				
Other Expenses - Other-Subscriptions	730	730	730	730	730	730	730	730	730	730	730				
Other Expenses - Other-Council Rates	176,620	192,890	197,700	202,650	207,710	212,910	218,230	223,690	229,280	235,10	240,890				
Other Expenses - Other-Council Water Usage	11,500	11,500	11,790	12,090	12,390	12,700	13,020	13,340	13,670	14,010	14,360				
Other Expenses - Photocopier Costs	2,040	2,080	2,120	2,160	2,200	2,240	2,280	2,330	2,380	2,430	2,480				
Depreciation	56,400	66,600	66,780	66,960	67,140	67,320	67,500	67,680	67,860	68,040	68,220				
Total Expenses from Ordinary Activities	1,199,735	1,257,171	1,316,670	1,344,730	1,373,690	1,403,450	1,434,010	1,465,350	1,497,570	1,530,310	1,563,320				
REVENUE FROM ORDINARY ACTIVITIES															
Income-Other Revenue-Rental Income-Property Leases	(111,510)	(112,330)	(115,150)	(118,030)	(120,980)	(124,010)	(127,110)	(130,290)	(133,540)	(136,870)	(140,290)				
Income-Other Revenue-Other-Tourism	(69,990)	(71,375)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)	(71,380)				
Total Revenue from Ordinary Activities	(181,500)	(183,705)	(186,530)	(189,410)	(192,360)	(195,390)	(198,490)	(201,670)	(204,920)	(208,250)	(211,670)				
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	1,018,235	1,073,466	1,130,140	1,155,320	1,181,330	1,208,060	1,235,520	1,263,720	1,292,650	1,322,060	1,352,550				
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES															
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-				
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	1,018,235	1,073,466	1,130,140	1,155,320	1,181,330	1,208,060	1,235,520	1,263,720	1,292,650	1,322,060	1,352,550				
CAPITAL AMOUNTS															
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-				
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-				
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-				
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-				
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-				
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-				
ADD BACK NON-CASH ITEMS															
Depreciation	(56,400)	(66,600)	(66,780)	(66,960)	(67,140)	(67,320)	(67,500)	(67,680)	(67,850)	(68,040)	(68,220)				
Carrying amount of Assets Sold	(56,400)	(66,600)	(66,780)	(66,960)	(67,140)	(67,320)	(67,500)	(67,680)	(67,850)	(68,040)	(68,220)				
Total Non-Cash Items	961,835	1,006,866	1,063,360	1,088,360	1,114,190	1,140,740	1,168,020	1,196,040	1,224,790	1,254,020	1,284,030				
CONSOLIDATED NET PROFIT/LOSS															
INTERNALY RESTRICTED ASSET MOVEMENTS															
Net Transfers to/(from) Internally Restricted Assets															
UNALLOCATED CONSOLIDATED NET PROFIT/LOSS	961,835	1,006,866	1,063,360	1,088,360	1,114,190	1,140,740	1,168,020	1,196,040	1,224,790	1,254,020	1,284,030				

Division	Corporate and Economic Services		PROPOSED BUDGET									
	Branch/Dept:	Executive Services	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
EXPENSES FOR ORDINARY ACTIVITIES												
Employee Benefits & On Costs		111,720	91,820	94,320	96,890	99,570	102,330	105,180	108,100	111,100	114,160	117,300
Materials - General	Sub Function	3,680	3,770	3,860	3,960	4,060	4,160	4,260	4,360	4,460	4,580	4,700
Councillors - Mayoral Fee	Governance	24,630	25,250	25,880	26,530	27,190	27,870	28,570	29,280	30,010	31,750	31,530
Councillors - Councillors Fees		101,580	104,120	106,720	109,390	112,120	114,920	117,790	120,730	123,750	126,840	130,010
Councillors - Councillors (include Mayor) Expenses		21,540	32,080	32,880	33,700	34,540	35,400	36,290	37,200	38,130	39,080	40,060
Councillors - Delegates Expenses		43,030	44,110	45,210	46,340	47,500	48,690	49,910	51,160	52,440	53,750	55,090
Councillors - Travelling & Accommodation		19,680	21,500	22,040	22,590	23,150	23,730	24,320	24,930	25,550	26,190	26,840
Other Expenses - Telephone		2,990	2,460	2,520	2,580	2,640	2,710	2,780	2,850	2,920	2,990	3,060
Other Expenses - Other Advertising		1,740	1,780	1,820	1,870	1,920	1,970	2,020	2,070	2,120	2,170	2,220
Other Expenses - Other-Printing Stationery		1,180	1,220	1,260	1,300	1,340	1,380	1,420	1,460	1,500	1,550	1,600
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		331,770	328,110	336,510	345,150	354,030	363,160	372,540	382,140	391,980	402,070	412,710
REVENUE FROM ORDINARY ACTIVITIES												
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		331,770	328,110	336,510	345,150	354,030	363,160	372,540	382,140	391,980	402,070	412,710
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES												
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		331,770	328,110	336,510	345,150	354,030	363,160	372,540	382,140	391,980	402,070	412,710
CAPITAL AMOUNTS												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
ADD BACK NON-CASH ITEMS												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS		331,770	328,110	336,510	345,150	354,030	363,160	372,540	382,140	391,980	402,070	412,710
INTERNAL RESTRICTED ASSET MOVEMENTS												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		331,770	328,110	336,510	345,150	354,030	363,160	372,540	382,140	391,980	402,070	412,710

Division	Corporate and Economic Services	CURRENT BUDGET										PROPOSED BUDGET				
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2027/2028	2027/2028	2027/2028	2027/2028
Branch/Dept:	Corporate and Economic Services															
Function:	Executive Services															
Sub Function:	Administration															
EXPENSES FORM ORDINARY ACTIVITIES																
Employee Benefits & On Costs	1,231,090	1,272,010	1,298,250	1,325,210	1,353,300	1,382,210	1,411,930	1,442,470	1,473,900	1,505,810	1,538,600	1,560	19,080	18,620	19,560	20,050
Materials - General	16,030	16,060	16,470	16,880	17,300	17,730	18,170	18,620	19,080	19,560	19,560	1,500	1,500	1,500	1,500	1,500
Consultants - General	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Insurance - Other	4,600	4,920	5,040	5,170	5,300	5,430	5,570	5,710	5,850	6,000	6,150	6,150	6,000	6,000	6,000	6,150
Other Expenses - Telephone	870	870	890	910	930	950	970	990	990	1,010	1,040	1,070	1,040	1,040	1,070	1,070
Donations - Donation Program	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850
Other Expenses - Other-Advertising	310	320	330	340	350	360	370	380	390	400	410	-	-	-	-	-
Other Expenses - Other-Postage & Freight	260	270	280	290	300	310	320	330	340	350	360	-	-	-	-	-
Other Expenses - Other-Printing Stationary	740	760	780	800	820	840	870	900	930	960	990	-	-	-	-	-
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	1,298,250	1,339,560	1,366,390	1,393,950	1,422,650	1,452,180	1,482,550	1,513,750	1,545,850	1,578,470	1,611,980					
REVENUE FROM ORDINARY ACTIVITIES	-	-	-	-	-	-	-	-	-	-	-					
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-					
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	1,298,250	1,339,560	1,366,390	1,393,950	1,422,650	1,452,180	1,482,550	1,513,750	1,545,850	1,578,470	1,611,980					
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-					
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	1,298,250	1,339,560	1,366,390	1,393,950	1,422,650	1,452,180	1,482,550	1,513,750	1,545,850	1,578,470	1,611,980					
CAPITAL AMOUNTS																
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Energy Efficiency Program	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Acquisition of Assets - Community Building Partnership Program	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Acquisition of Assets - Minor Community Infrastructure Assets	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
Total Capital Amounts	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000					
ADD BACK NON-CASH ITEMS																
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-					
CONSOLIDATED NET/PROFIT/LOSS	1,578,250	1,619,560	1,646,390	1,673,950	1,702,650	1,732,180	1,762,550	1,793,750	1,825,850	1,858,470	1,891,980					
INTERNAL RESTRICTED ASSET MOVEMENTS																
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET/PROFIT/LOSS	1,578,250	1,619,560	1,646,390	1,673,950	1,702,650	1,732,180	1,762,550	1,793,750	1,825,850	1,858,470	1,891,980					

Division Branch/Dept): Function: Sub Function	Corporate and Economic Services Financial Services Administration Administration	PROPOSED BUDGET						PROPOSED BUDGET					
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	
EXPENSES FOR ORDINARY ACTIVITIES													
Employee Benefits & On Costs	(639,010)	(596,100)	(595,200)	(616,790)	(638,340)	(651,310)	(673,770)	(698,250)	(723,760)	(759,920)	(595,920)	(651,170)	
Borrowing Cost - Interest on Overdraft	500	500	500	500	500	500	500	500	500	500	500	500	
Materials - General	36,790	37,710	38,680	39,660	40,660	41,680	42,720	43,780	44,870	45,990	45,990	47,140	
Contracts - Electrical	350	400	410	420	430	440	450	460	470	480	480	490	
Contracts - Cleaning	27,710	30,200	30,960	31,730	32,520	33,330	34,160	35,010	35,890	36,790	36,790	37,710	
Contracts - Security	5,600	5,800	5,950	6,100	6,250	6,410	6,570	6,730	6,900	7,070	7,070	7,250	
Consultants - General	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
Audit Services-Audit Services	38,000	55,000	56,380	57,790	59,230	60,710	62,220	63,790	65,380	67,010	68,690		
Audit Services - Other Audit Services	12,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
Other Expenses - Bad & Doubtful Debts	3,110	3,120	3,130	3,140	3,150	3,160	3,170	3,180	3,190	3,200	3,210		
Insurance - Property	9,370	8,140	8,340	8,550	8,760	8,980	9,200	9,430	9,670	9,910	10,160		
Other Expenses - Electricity	10,700	12,200	12,510	12,820	13,140	13,470	13,810	14,160	14,510	14,870	15,240		
Other Expenses - Gas	1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270		
Other Expenses - Telephone	11,585	12,510	12,820	13,140	13,470	13,810	14,150	14,490	14,870	15,240	15,620		
Other Expenses - Other-Bank Fees	40,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050	41,050		
Other Expenses - Other-Valuation Fees	65,000	66,630	68,300	70,010	71,760	73,550	75,390	77,270	79,200	81,180	83,210		
Other Expenses - Other-Advertising	5,330	5,460	5,600	5,740	5,880	6,030	6,180	6,330	6,490	6,650	6,820		
Other Expenses - Other-Postage & Freight	16,220	16,710	17,210	17,730	18,260	18,810	19,370	19,950	20,550	21,170	21,810		
Other Expenses - Other-Printing Stationary	24,700	25,440	26,200	26,980	27,790	28,630	29,490	30,380	31,290	32,230	33,190		
Other Expenses - Other-Council Rates	8,000	8,280	8,490	8,700	8,920	9,140	9,370	9,600	9,840	10,090	10,340		
Other Expenses - Other-Council Water Usage	3,000	3,000	3,080	3,160	3,240	3,320	3,400	3,490	3,580	3,670	3,760		
Other Expenses - Internal Overheads Allocations	(1,481,458)	(1,747,580)	(1,791,1250)	(1,836,050)	(1,881,930)	(1,928,970)	(1,977,200)	(2,026,600)	(2,077,250)	(2,129,200)	(2,182,450)		
Other Expenses-Small Plant Charged to Other Funds	9,610	9,860	10,110	10,360	10,620	10,890	11,160	11,440	11,730	12,020	12,320		
Depreciation	345,150	378,150	378,460	378,770	379,080	379,390	379,700	380,010	380,320	380,630	380,940		
Total Expenses from Ordinary Activities	(1,442,693)	(1,608,520)	(1,643,240)	(1,701,430)	(1,760,470)	(1,811,860)	(1,873,750)	(1,938,600)	(2,005,510)	(1,920,130)	(2,018,900)		
REVENUE FROM ORDINARY ACTIVITIES													
Income-Fees-Certificates	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	
Income-Other Revenue-Other-Plan Printing Sale of Maps	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	
Income-Other Revenue-Other-Sales Old Materials	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	
Income-Other Revenue-Other-Others	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	
Rates - Farmland	2,150	2,310	2,480	2,540	2,600	2,670	2,740	2,810	2,880	2,950	3,020		
Rates - Residential	(11,108,438)	(12,284,185)	(13,197,474)	(13,535,227)	(13,881,453)	(14,236,325)	(14,600,049)	(14,972,873)	(15,355,024)	(15,746,733)	(16,148,208)		
Fees - Storm Water	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450	14,450		
Interest - Ordinary Rates	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)		
Other - Legal Fees Recovery	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)		
Grants - Financial Assistance Grant	(3,529,260)	(3,599,850)	(3,671,850)	(3,745,250)	(3,826,200)	(3,896,600)	(3,974,530)	(4,054,020)	(4,135,100)	(4,217,800)	(4,302,160)		
Grants - Pensioners Rebate Subsidy	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)		
Income-Interest-Cash & Investments	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)		
Total Revenue from Ordinary Activities	(15,733,998)	(16,980,175)	(17,965,294)	(18,376,437)	(18,797,503)	(19,228,705)	(19,670,289)	(20,122,533)	(20,585,694)	(21,060,033)	(21,545,798)		
(Surplus)/Deficit from Ordinary Activities Before Capital Purposes	(17,176,691)	(18,585,695)	(19,608,534)	(20,077,857)	(20,557,973)	(21,040,565)	(21,544,039)	(22,061,133)	(22,591,204)	(22,980,153)	(23,564,698)		
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES	-	-	-	-	-	-	-	-	-	-	-		
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-		
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(17,176,691)	(18,585,695)	(19,608,534)	(20,077,857)	(20,557,973)	(21,040,565)	(21,544,039)	(22,061,133)	(22,591,204)	(22,980,153)	(23,564,698)		

CAPITAL AMOUNTS													
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-												
ADD BACK NON-CASH ITEMS													
Depreciation	(345,150)	(378,150)	(378,460)	(378,770)	(379,080)	(379,390)	(379,700)	(379,010)	(380,320)	(380,630)	(380,940)	(380,940)	(380,940)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(345,150)	(378,150)	(378,460)	(378,770)	(379,080)	(379,390)	(379,700)	(380,010)	(380,320)	(380,630)	(380,940)	(380,940)	(380,940)
CONSOLIDATED NET (PROFIT)/LOSS													
(17,521,841)	(18,966,845)	(19,986,994)	(20,456,637)	(20,937,053)	(21,419,955)	(21,923,739)	(22,441,143)	(22,971,524)	(23,441,143)	(23,360,783)	(23,945,638)	(23,945,638)	(23,945,638)
INTERNAL RESTRICTED ASSET MOVEMENTS													
Net Transfers to/(from) Internally Restricted Assets	36,710	36,710	36,710	36,710	36,710	36,710	36,710	36,710	36,710	36,710	36,710	36,710	36,710
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(17,485,131)	(18,930,135)	(19,950,284)	(20,419,927)	(20,900,343)	(21,383,245)	(21,887,029)	(22,404,433)	(22,934,844)	(23,324,073)	(23,908,928)	(23,908,928)	(23,908,928)

Division	Corporate and Economic Services	CURRENT BUDGET		PROPOSED BUDGET							
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
EXPENSES FOR ORDINARY ACTIVITIES											
Employee Benefits & On Costs	687,335	653,815	671,710	690,100	709,330	729,110	749,450	770,380	791,920	813,660	836,020
Materials - General	477,590	489,530	501,770	514,300	527,150	540,320	553,830	567,690	581,880	596,420	611,330
Contracts - IT Maintenance & Support	161,950	166,000	170,150	174,400	178,760	183,230	187,810	192,320	197,320	202,250	207,310
Contracts - Security	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270	1,300	1,330
Insurance - Property	1,670	1,340	1,370	1,400	1,430	1,470	1,510	1,550	1,590	1,630	1,670
Other Expenses - Telephone	34,905	33,645	34,500	35,370	36,250	37,160	38,080	39,020	40,000	41,000	42,040
Other Expenses - Internet	25,320	26,650	27,320	28,000	28,700	29,420	30,160	30,910	31,680	32,470	33,280
Other Expenses - Postage & Freight	260	270	280	290	300	310	320	330	340	350	360
Other Expenses - Other Printing Stationery	3,190	3,290	3,390	3,490	3,590	3,700	3,810	3,920	4,040	4,160	4,280
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	1,393,250	1,375,600	1,411,580	1,448,470	1,486,660	1,525,900	1,566,480	1,607,550	1,650,040	1,693,240	1,737,520
REVENUE FROM ORDINARY ACTIVITIES											
<i>Total Revenue from Ordinary Activities</i>	-	-	-	-	-	-	-	-	-	-	-
<i>(Surplus)/Deficit from Ordinary Activities Before Capital Amounts</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES											
<i>Total Grants and Contributions Provided for Capital Purposes</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<i>(Surplus)/Deficit from Ordinary Activities After Capital Amounts</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
CAPITAL AMOUNTS											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Computer Equipment	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
Total Capital Amounts	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
ADD BACK NON-CASH ITEMS											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
CONSOLIDATED NET (PROFIT)/LOSS	1,540,740	1,523,090	1,559,070	1,595,960	1,634,150	1,673,390	1,713,670	1,755,040	1,797,530	1,840,730	1,885,110
INTERNAUTY RESTRICTED ASSET MOVEMENTS											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	1,540,740	1,523,090	1,559,070	1,595,960	1,634,150	1,673,390	1,713,670	1,755,040	1,797,530	1,840,730	1,885,110

Division	Corporate and Economic Services	CURRENT BUDGET						PROPOSED BUDGET					
		2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	
Branch/Dept:	Information Services												
Function:	Recreation & Culture												
Sub Function	Public Libraries												
EXPENSES FOR ORDINARY ACTIVITIES													
Employee Benefits & On Costs	524,010	539,145	553,850	568,980	584,820	601,140	617,920	635,170	652,920	670,820	689,240		
Materials - General	82,150	84,210	86,310	88,460	90,680	92,940	95,270	97,640	100,090	102,580	105,150		
Contracts - Cleaning	28,600	31,200	31,920	32,780	33,600	34,440	35,300	36,180	37,080	38,010	38,960		
Contracts - Security	5,600	5,800	5,950	6,100	6,250	6,410	6,570	6,730	6,900	7,070	7,250		
Insurance - Property	13,670	11,390	11,680	11,970	12,270	12,580	12,900	13,220	13,550	13,890	14,240		
Other Expenses - Electricity	19,400	25,000	25,630	26,270	26,930	27,600	28,290	29,000	29,730	30,470	31,230		
Other Expenses - Telephone	5,380	6,050	6,200	6,360	6,520	6,680	6,850	7,020	7,200	7,380	7,560		
Other Expenses - Internet	2,410	5,600	5,740	5,880	6,030	6,180	6,330	6,490	6,650	6,820	6,990		
Other Expenses - Other-Advertising	2,870	2,940	3,010	3,090	3,170	3,250	3,330	3,410	3,500	3,590	3,680		
Other Expenses - Other-Postage & Freight	10,760	11,080	11,410	11,750	12,100	12,460	12,830	13,210	13,610	14,020	14,440		
Other Expenses - Other-Printing Stationery	8,650	8,910	9,180	9,460	9,740	10,030	10,330	10,640	10,960	11,290	11,630		
Other Expenses - Other-Council Rates	3,100	2,280	2,340	2,400	2,460	2,520	2,580	2,640	2,710	2,780	2,850		
Other Expenses - Other-Council Water Usage	1,500	1,500	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870		
Other Expenses - Photocopyer Costs	5,870	9,200	9,380	9,570	9,760	9,960	10,160	10,360	10,570	10,780	11,000		
Other Expenses - Internal Overheads Allocations	145,813	172,330	176,700	181,120	185,650	190,290	195,050	199,930	204,930	210,050	215,300		
Depreciation	152,800	145,800	145,980	149,980	146,070	146,160	146,250	146,340	146,430	146,520	146,610		
Total Expenses from Ordinary Activities	1,012,583	1,062,495	1,086,790	1,111,750	1,137,670	1,164,300	1,191,660	1,219,720	1,248,610	1,277,890	1,308,900		
REVENUE FROM ORDINARY ACTIVITIES													
Income-Other Revenue-Other-Library	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)		
Total Revenue from Ordinary Activities	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)		
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	995,733	1,045,645	1,069,940	1,094,900	1,120,820	1,147,450	1,174,840	1,202,870	1,231,760	1,261,040	1,291,150		
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES													
Grants - Library - Capital Grant	(57,290)	(58,100)	(58,930)	(59,780)	(60,650)	(61,540)	(62,450)	(63,390)	(64,330)	(65,330)	(66,340)		
Total Grants and Contributions Provided for Capital Purposes	(57,290)	(58,100)	(58,930)	(59,780)	(60,650)	(61,540)	(62,450)	(63,390)	(64,330)	(65,330)	(66,340)		
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	938,443	987,545	1,011,010	1,035,120	1,060,170	1,085,910	1,112,360	1,139,480	1,167,410	1,195,710	1,224,810		
CAPITAL AMOUNTS													
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-		
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-		
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-		
Acquisition of Assets - Books & Materials	119,500	121,820	124,190	126,630	129,130	131,680	134,300	136,980	139,730	142,550	145,440		
Total Capital Amounts	119,500	121,820	124,190	126,630	129,130	131,680	134,300	136,980	139,730	142,550	145,440		
ADD BACK NON-CASH ITEMS													
Depreciation	(152,800)	(145,800)	(145,890)	(145,980)	(146,070)	(146,160)	(146,250)	(146,340)	(146,430)	(146,520)	(146,610)		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-		
Total Non-Cash Items	(152,800)	(145,800)	(145,890)	(145,980)	(146,070)	(146,160)	(146,250)	(146,340)	(146,430)	(146,520)	(146,610)		
CONSOLIDATED NET (PROFIT)/LOSS													
Total Consolidated Net (Profit)/Loss	905,143	963,565	989,310	1,015,770	1,043,230	1,071,430	1,100,410	1,130,120	1,160,710	1,191,740	1,223,640		
INTERNALY RESTRICTED ASSET MOVEMENTS													
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-		
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	905,143	963,565	989,310	1,015,770	1,043,230	1,071,430	1,100,410	1,130,120	1,160,710	1,191,740	1,223,640		

Division	Corporate and Economic Services	PROPOSED BUDGET																			
		CURRENT BUDGET		2018/2019		2019/2020		2020/2021		2021/2022		2022/2023		2023/2024		2024/2025		2025/2026		2026/2027	
Branch/Dept:	Information Services	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028									
Function:	Recreation & Culture																				
Sub Function:	Art Galleries																				
EXPENSES FOR ORDINARY ACTIVITIES																					
Employee Benefits & On Costs		67,200	68,505	70,430	72,390	74,450	76,570	78,740	80,970	83,270	85,610	88,020									
Depreciation		-	-	-	-	-	-	-	-	-	-	-									
Total Expenses from Ordinary Activities		67,200	68,505	70,430	72,390	74,450	76,570	78,740	80,970	83,270	85,610	88,020									
REVENUE FROM ORDINARY ACTIVITIES																					
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-									
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		67,200	68,505	70,430	72,390	74,450	76,570	78,740	80,970	83,270	85,610	88,020									
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																					
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		-	-	-	-	-	-	-	-	-	-	-									
TOTAL GRANTS AND CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES																					
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-									
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		67,200	68,505	70,430	72,390	74,450	76,570	78,740	80,970	83,270	85,610	88,020									
CAPITAL AMOUNTS																					
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-									
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-									
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-									
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-									
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-									
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-									
ADD BACK NON-CASH ITEMS																					
Depreciation		-	-	-	-	-	-	-	-	-	-	-									
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-									
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-									
CONSOLIDATED NET (PROFIT)/LOSS		67,200	68,505	70,430	72,390	74,450	76,570	78,740	80,970	83,270	85,610	88,020									
INTERNAL RESTRICTED ASSET MOVEMENTS																					
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-									
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS		67,200	68,505	70,430	72,390	74,450	76,570	78,740	80,970	83,270	85,610	88,020									

END OF DOCUMENT

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