



INVERELL
SHIRE COUNCIL

2016 - 2026

Long Term Financial Plan



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Introduction

The preparation of a Long Term Financial Plan (LTFP) is a requirement under the NSW Office of Local Governments, Integrated Planning and Reporting Guidelines, 2013 and in accordance with the NSW State Governments "Fit for the Future Program" that places significantly higher requirements on NSW Councils in respect of their Operations and Financial Management, than those that currently applied. The LTFP supports Council's Community Strategic Plan and Delivery Program, and forms part of Council's Resourcing Strategy, along with Council's Asset Management Plan and Workforce Management Plan. The LTFP covers the 10 year period commencing 1 July, 2016 with the purpose of making clear the financial direction of Council, as well as the impact of that direction on achieving priorities set out in the Community Strategic Plan.

This LTFP has been prepared on the basis of Council's adopted and IPART approved Fit for the Future (FFF) Roadmap, Council's Delivery Program and the 2016/2017 Operational Plan and Budget which is the base year of the LTFP. The future year's budget allocations in the LTFP are based on a range of forecasted assumptions used to determine:

- Future revenue and expenditure (Income Statement)
- A projection for a range of key FFF Benchmarks as required under the State Government's Local Government FFF Program, and also key Financial Indicators as developed by the NSW Treasury Corporation (TCorp) review into the Financial Sustainability of NSW councils (January 2013)
- Balance sheet and Cash Flow statements

The main purpose of the LTFP is to guide and inform decision making in the resourcing of Council's Service and Infrastructure Delivery. The LTFP establishes the framework for sound financial decisions and to provide an insight as to the long term financial sustainability of the Council over the 10 year planning period. In addition to the presentation of financial results, information is provided in respect of:

- Financial planning assumptions used
- An analysis of the factors and/or assumptions that are most likely to affect the plan
- Methods of monitoring financial performance

Financial planning over a 10 year horizon is difficult and obviously relies on a variety of assumptions that may be subject to change and revision during this period. The LTFP will therefore be closely monitored, and regularly revised by Council, to reflect changing circumstances.

The LTFP has been developed with regard to the current operating, political and legislative environment in which Council operates. Changes in government and government policy and legislation has the potential to have a major influence on this LTFP, particularly given the current FFF Program requirements and FFF Program reviews of the local government sector. Should changes eventuate, Council will consider the impact of those changes and develop further financial models to assist in decision making.

The LTFP will be reviewed and updated annually as part of the development of the annual Operational Plan and 4 year Delivery Program.

Financial Objectives

In preparing the LTFP, a number of key objectives have been considered. These objectives are listed below.

Balanced Budgets

Council has a strong commitment to adopting annually, a balanced budget in the General, Water and Sewerage Funds. Where a small surplus is generated in a Fund, this amount will be directed towards the Internally Restricted Asset accounts of that Fund to fund future strategic Capital Works or Service delivery (it is noted that Water and Sewerage and Waste funding can only be utilised for those purposes and not other activities or works).

Continuous Financial Improvement

Council has a longstanding commitment to reviewing and reducing its Operating, Service Delivery and Infrastructure Costs, while maintaining, and where possible, increasing existing "Service levels". This strategy has been in place for over a decade. This commitment has for example seen Council's Governance and Administration costs reduce to some of the lowest costs in the Industry. For 2014/2015 Council's Governance and Administration costs at \$165.86 per capita were 55% below the Group 11 Council (large Rural Council) Average (\$365.90 per capita) and under 50% of the NSW Council average, resulting in more funds being available for Service and Infrastructure delivery.

This commitment will require ongoing support towards;

- A general freeze, subject to Asset Management and Risk Management needs, on any non-fixed cost operational expenditures unless Rate Income, Grants and/or Fees and Charges can support an increase. Increases in these budgets are only considered after all options have been explored;
- Evaluation on a periodic basis of Council's activities, services and infrastructure to ensure these meet the needs of the community and can be delivered in a financially sustainable way in the short, medium and long terms;
- To review Council's existing capital investment and cost structures in respect of Technology, Plant and Equipment and Information Management Systems; and
- A continued focus on the delivery of Council's core Local Government Services and Infrastructure, limiting Council's financial exposure to non-local government issues.

General Fund:

In 2009 Council implemented an Operational Efficiency and Effectiveness Program aimed at reducing Council's Operating Costs. This program since its inception has seen Council's Real Operating Cost per Capita in the General Fund decrease by 21% or 3% per annum for each of the last 7 years.

Noting the substantial 21% of Operational Efficiency and Effectiveness Program gains achieved over the last 7 years in the General Fund, it is advised that Council has now reached a point where further significant gains are becoming more difficult to achieve. That said Council's FFF Roadmap estimates a further 14% or 1.4% per annum reduction in Council's Real Operating Costs per Capita in the General Fund over the life of the LTFP.

Water Fund:

In respect of the Water Fund, it is noted that based on the Office of Local Government last published Comparative Data Reports, the typical Inverell Shire Residential Water Bill for 2013/2014 was \$548.00 p.a. with no water restrictions, against a NSW Average of \$550.00 p.a and a NSW Councils 3,000 to 10,000 properties average of \$617.00, while Council continued to provide significant ongoing water subsidies to Bindaree Beef (Inverell's largest employer with 800 staff and a business of State significance).

The LTFP provides for a continuation of this strong performance.

Sewerage Fund:

In respect of the Sewerage Fund it is noted that based on Office of Local Government Comparative Data Reports the Typical Inverell Shire Residential Sewer Bill for 2013/2014 is \$447.00 p.a. against a NSW Average of \$625.00 p.a, being 30% less.

The LTFP provides for a continuation of this strong performance.

Achieve & Maintain Fit for the Future Benchmarks

The NSW Office of Local Government requires that all NSW Councils meet the FFF Program Performance Benchmarks by 30 June, 2020. Council, being identified as a "Stand alone" Council under this program is committed to its Community, its continued growth and its economic and social well-being.

The implementation of Council's adopted and IPART approved FFF Roadmap which is supported by this LTFP ensures that Council meets this requirement.

The FFF Benchmarks are as follows:

SUSTAINABILITY - OPERATING PERFORMANCE:

This Sustainability Benchmark requires that Council achieves a result of "Breakeven (0.00%) and improving for the three years ending 2019/2020 and for each three year rolling period thereafter". Council must meet this Benchmark to remain Fit for the Future.

This Benchmark is a core measure of financial sustainability - indicates Council's capacity to meet ongoing operating expenditure requirements. TCorp recommends at least breakeven over the longer term - ongoing deficits are unsustainable.

SUSTAINABILITY – OWN SOURCE REVENUE:

This Sustainability Benchmark requires that Council achieves a result of "Greater than 60.0% average over the three years ending 2019/2020 and for each three year rolling period thereafter". Council must meet this Benchmark to remain Fit for the Future.

Councils with higher own source revenue have a greater ability to control their own operating performance and financial sustainability. TCorp recommends 60% as a minimum level to ensure Councils have sufficient flexibility to manage external shocks and challenges.

SUSTAINABILITY – BUILDING AND INFRASTRUCTURE ASSET RENEWAL:

This Sustainability Benchmark requires that Council achieves a result of "Greater than 100.0% average over the three (3) years ending 2019/2020 and for each three (3) year rolling period thereafter". Council must meet this Benchmark to remain Fit for the Future.

This Benchmark measures whether Council's assets are deteriorating faster than they are being renewed - indicator of whether Council's Infrastructure Backlog is likely to increase. A Ratio of greater than 100% ensures community assets are managed in a sustainable way.

EFFICIENCY – REAL OPERATING COST PER CAPITA RESULT:

This Efficiency Benchmark requires that Council achieves a decrease in Real Operating Expenditure per capita over time. Council must meet this Benchmark to remain Fit for the Future.

This Benchmark indicates how well Councils are utilising economies of scale and managing levels to achieve efficiencies. It focuses on each Council's individual performance over time, rather than comparing with others. Decline in real expenditure per capita indicates improved efficiency (all things being equal).

INFRASTRUCTURE AND SERVICE MANAGEMENT – INFRASTRUCTURE BACKLOG RESULT:

This Infrastructure and Service Management Benchmark requires that Council achieves a result of "Less than 2.0%" by the end of 2019/2020 and for each year thereafter". Council must meet this Benchmark to remain Fit for the Future.

This Benchmark measures how effectively Councils are managing their infrastructure. Increasing Backlogs may affect Council's ability to provide services and maintain sustainable. The Benchmark of less than 2% ensures infrastructure backlogs are at manageable levels.

INFRASTRUCTURE AND SERVICE MANAGEMENT – ASSET MAINTENANCE RESULT:

This Infrastructure and Service Management Benchmark requires that Council achieves a result of "Greater than 100.0% average over the three (3) years ending 2019/2020 and for each three (3) year rolling period thereafter". Council must meet this Benchmark to remain Fit for the Future.

This Benchmark measures whether Council is spending enough on maintaining its assets to avoid increasing the infrastructure Backlog. A ratio of greater than 100% ensures Council's infrastructure position is not deteriorating.

INFRASTRUCTURE AND SERVICE MANAGEMENT – DEBT SERVICE RESULT:

This Infrastructure and Service Management Benchmark requires that Council achieves a result of "Greater than 0.0% and less than or equal to 20.0% average over the three (3) years ending 2019/2020 and for each three (3) year rolling period thereafter". Council must meet this Benchmark to remain Fit for the Future.

This Benchmark indicates whether Council is using debt wisely to share the life-long costs of assets and avoid excessive rate increases. TCorp believe it is appropriate that Councils should carry some level of debt to ensure inter-generational equity in funding major infrastructure.

Structure of the LTFP

The LTFP consists of four (4) main sections.

Section 1 - Provides a brief introduction to the LTFP, the objectives it aims to meet and the service structure and costs of Council;

Section 2 - Details the Performance Measures, being the Financial Performance Indicators as developed by NSW TCorp, used to assess Council's long term financial sustainability;

Section 3 - Details the financial scenarios developed by Council including the FFF Benchmarks. For 2016/2017, two scenarios have been developed being the;

1. "Base Case Scenario" (or Business as Usual under the existing Rating Structure) - this scenario shows the financial results of delivering the current levels of service, while working under the existing Rate Structure and No Special Rate Variation and the anticipated Rate Peg limits over the next 10 years.
2. "IPART approved FFF Roadmap Implementation Scenario" - this scenario shows the financial results that would be achieved through the implementation of Council's adopted and IPART approved FFF Roadmap, including the identified permanent 14.25% Section 508A Special Rate Variation above the Rate Peg. The proposed increases are:
 - 2017/2018 - 4.75%
 - 2018/2019 - 4.75%
 - 2019/2020 - 4.75%

This Section sets out:

- the assumptions by which each scenario was created,
- the value added by each scenario,
- the financial outcomes which result from the application of the relevant assumptions,
- any opportunities and threats which may make the scenario sensitive to variation.

Section 4 - Draws conclusions from the financial modeling.

SECTION 1

Current Financial Position of Council

Council operates from a sound financial position achieved on a continuing basis by maintaining strict control over Council's Incomes and Expenditures.

The Audited Annual Financial Statements for 2014/2015 reported that Council's total operating income was \$39.3M which included \$3.2M of grants and contributions provided for capital purposes.

The major sources of income were:

	\$'000
Rates & Annual Charges	15,843
User Charges & Fees	5,909
Interest & Investment Revenue	1,508
Other Revenues	1,367
Grants & Contributions - Operating Purposes	11,486
Grants & Contributions - Capital Purposes	3,155
Net Gain from the disposal of assets	-
TOTAL	39,268

The Audited Annual Financial Statements for 2014/2015 reported that Council's operating expenditure was \$33.8M while capital expenditure totaled \$14.2M.

The break-up of the operating expenditure was:

	\$'000
Employee Benefits & On-Cost	12,881
Borrowing Costs	226
Materials & Contracts	8,071
Depreciation & Amortisation	9,232
Other Expenses	3,347
Net Losses from the disposal of assets	33
TOTAL	33,790

This saw Council record a net operating surplus for 2014/2015 of \$5.5M and a net operating surplus before capital grants and contributions of \$2.3M.

The Audited Annual Financial Statements for 2014/2015 reported that Council's General Fund held total cash and investments of \$34.7M. This indicates Council has a very strong cash position to fund working capital requirements. However to assist in understanding Council's actual available Cash Position, a dissection of Council's audited Investment Portfolio has been included at Appendix A.

It is noted that Council carries a significant quantum of Cash and Investments on a continuing basis. While some comments have been made in certain sections of the Community on an ongoing basis that Council should be spending all of these funds prior to Council seeking any increase in its revenues, a review of Appendix A to the LTFP, will clearly show that while Council held \$34.7M in Cash and Investments in the General Fund at 30 June, 2015 (the last Audited Result), the large majority of these funds were restricted, either externally or internally by legislation or otherwise, as to the purpose for which they can be used. These restrictions include that Water, Sewerage and Waste Funds cannot be utilised for any other purpose. Further Grants Funds held but as yet unspent can only ever be utilised for the purpose of the Grant.

As shown in Appendix A, after all adjustments have been made for the Internal and External Restrictions, only limited funds remain, with the majority of these being held to fund Council's Working Capital/Cashflow needs. At 30 June, 2015 Council's Working Capital/Cash Flow balance in its General Fund was \$6.30M. This was an increase of \$1.24M over the previous period. In the preparation of Council's FFF Roadmap a full review was undertaken of Council's Working Capital requirements and its Internally Restricted Assets. As a result of this review, \$4.3M from Internally Restricted Assets and \$1.4M from Working Capital was transferred to the Special Rural Road Asset Infrastructure Backlog Program. It is noted that this Special Rural Road Asset Infrastructure Backlog Program funding provided over 2015/2016 and 2016/2017 has seen Council exhaust its surplus cash held in the Internally Restricted Assets and its Working Capital to the minimum level, needed to sustain Council's continuing operations.

In 2013, Council was subject to an independent financial assessment (*conducted by NSW Treasury Corp (TCorp) of its financial capacity and ability to undertake additional borrowings as part of an application under the Local Infrastructure Renewal Scheme (LIRS)*). TCorp concluded that Council was in a satisfactory financial position.

TCorp undertook further assessments of the financial capacity and sustainability of all NSW Councils as part of the broader review of local government in NSW. It provided an assessment of the following key areas:

- the financial capacity of the Council to undertake additional borrowings,
- the financial performance of the Council in comparison to a range of similar Councils and measured against prudent benchmarks.

TCorp prepared a Financial Sustainability Rating (FSR) and Outlook for each Council which provided an overall position of the sustainability of Councils.

Inverell Shire Council has been assessed as having a FSR of 'Moderate' and an Outlook of 'Neutral'.

TCorp utilised a series of ratios and benchmarks to arrive at its conclusions. Council has continued to calculate those ratios and compare them against the TCorp benchmarks. They are presented in Section 2.

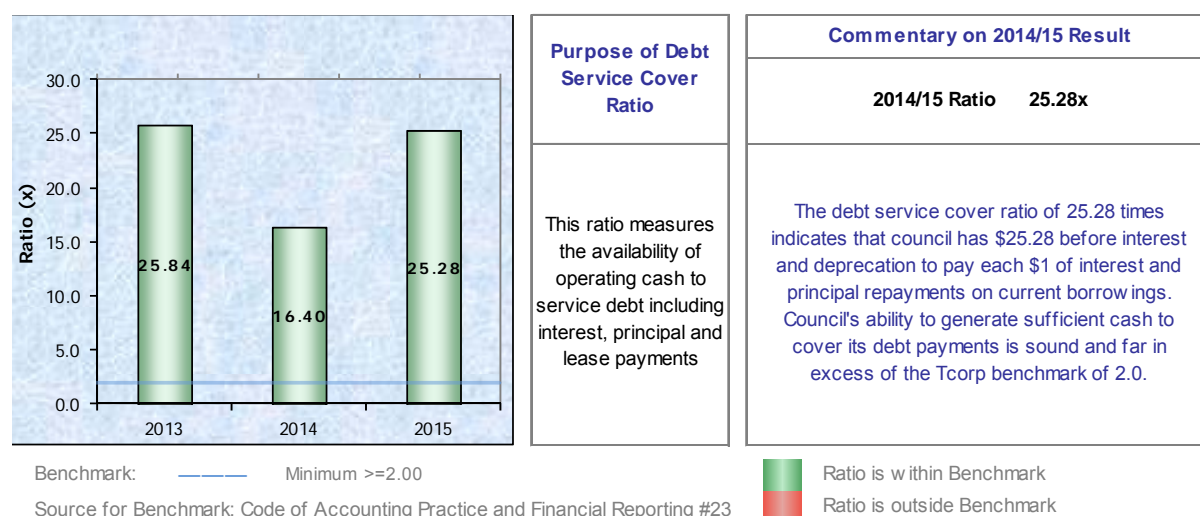
SECTION 2

Performance Measures

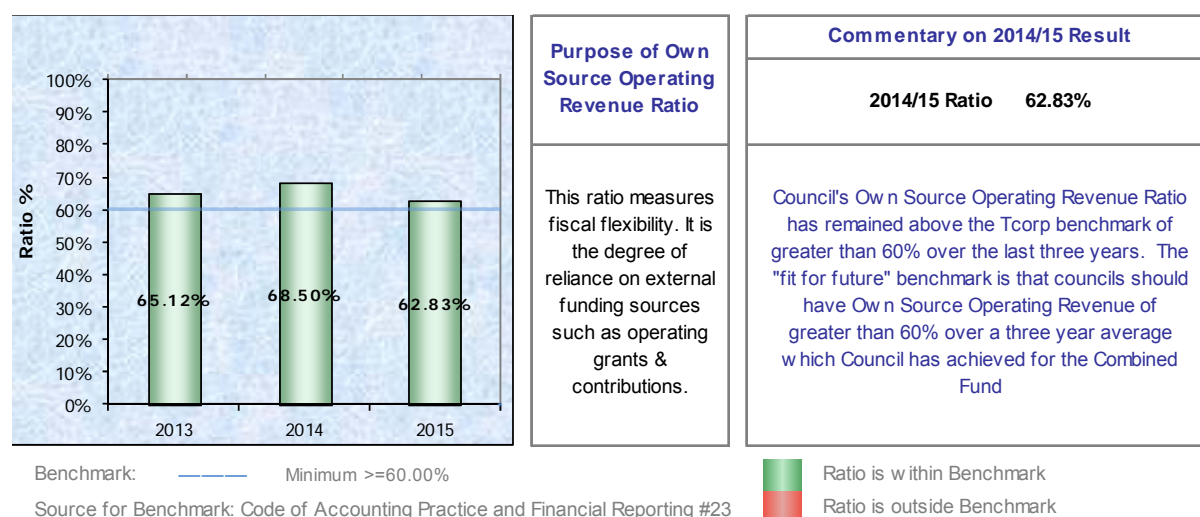
To assess Council's long term financial sustainability, Council will in addition to the required NSW Government FFF Benchmarks, utilise the NSW TCorp Financial Performance Indicators developed for NSW Councils. These indicators provide a benchmark for Council's performance that complement the FFF Benchmarks. Council, as part of its financial reporting obligations, prepares a number of performance indicators based on its audited Annual Financial Statements. This LTFP continues to calculate these indicators which are explained in more detail below.

Projections of these indicators for each of the scenarios have been provided in Section 4.

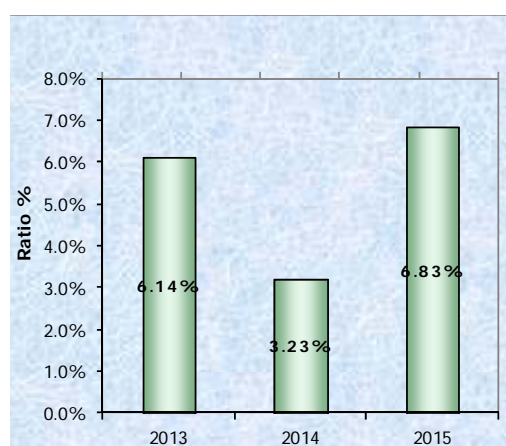
Debt Service Cover Ratio



Own Source Operating Revenue Ratio



Operating Performance Ratio



Benchmark: — Minimum $\geq 0.00\%$

Source for Benchmark: Code of Accounting Practice and Financial Reporting #23



Purpose of Operating Performance Ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Commentary on 2014/15 Result

2014/15 Ratio 6.83%

This ratio indicates that Council's operating revenue, excluding capital grants and contributions are sufficient to cover operating expenditure. The Tcorp benchmark for this ratio is to have a result of better than -4.0% each year. The "fit for the future" benchmark is that councils should have a ratio that is breakeven or better over a three year period which Council has achieved for the Combined Fund.

 Ratio is within Benchmark
 Ratio is outside Benchmark

Cash Expense Cover Ratio



Benchmark: — Minimum ≥ 3.00

Source for Benchmark: Code of Accounting Practice and Financial Reporting #23



Purpose of Cash Expense Cover Ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

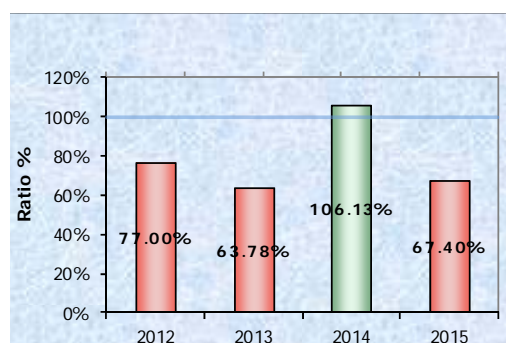
Commentary on 2014/15 Result

2014/15 Ratio 20.68 mths

As indicated with a ratio of 20.68 months, Council's ability to continue paying for its immediate expenses without additional cash inflow is sound and far exceeds the Tcorp benchmark of 3 months

 Ratio is within Benchmark
 Ratio is outside Benchmark

Building & Infrastructure Asset Renewal Ratio



Benchmark: — Minimum $\geq 100.00\%$

Source for Benchmark: Code of Accounting Practice and Financial Reporting #23



Purpose of Asset Renewals Ratio

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

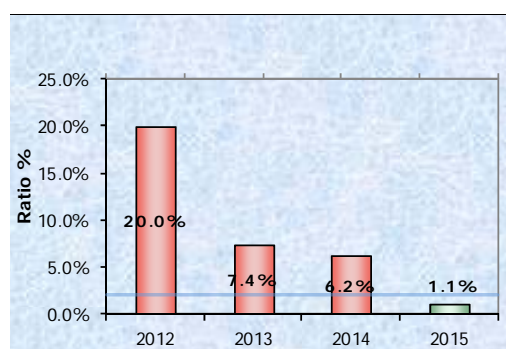
Commentary on 2014/15 Result

2014/15 Ratio 67.40%

As shown Council has on average been spending less in Asset Renewals than its Depreciation Expense in the Combined Fund. Council's Fit for the Future Roadmap contains strategies to address this matter commencing from 1 July 2015

 Ratio is within Benchmark
 Ratio is outside Benchmark

Infrastructure Backlog Ratio



Benchmark: ——— Maximum <0.02

Source for Benchmark: Code of Accounting Practice and Financial Reporting #23

Purpose of Infrastructure Backlog Ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

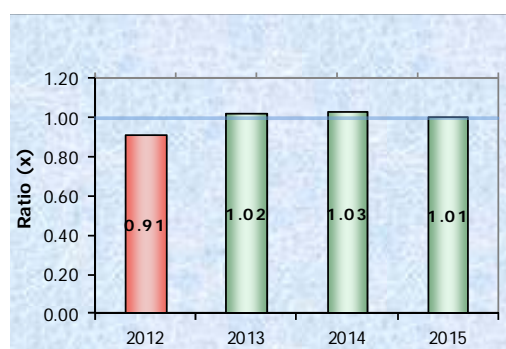
Commentary on 2014/15 Result

2014/15 Ratio 1.10%

Council completed an independent review of its Road Infrastructure Asset Class in 2014/2015. The results of this review have been utilised to determine Council's actual Infrastructure Backlog and to inform Council's Fit for the Future Roadmap.

Ratio is within Benchmark
Ratio is outside Benchmark

Asset Maintenance Ratio



Benchmark: ——— Minimum >1.00

Source for Benchmark: Code of Accounting Practice and Financial Reporting #23

Purpose of Asset Maintenance Ratio

Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the Infrastructure Backlog growing.

Commentary on 2014/15 Result

2014/15 Ratio 1.01 x

Council's Asset Maintenance Ratio of 1.01x is marginally higher than the "fit for the future" benchmark of greater than 1.00x, which indicates that the level of expenditure on the maintenance of infrastructure is sufficient to prevent the infrastructure backlog from growing.

Ratio is within Benchmark
Ratio is outside Benchmark

Projections of the above indicators for each of the scenarios have been provided in Section 4 below.

SECTION 3

Scenarios

Current Situation

2016/2017 will see Council operating within the less than expected Rate Peg of 1.8% announced by the IPART. This increase does not provide sufficient funding to provide for increases in Council's Services, Maintenance and Asset Renewal Budgets after increases in Council's Fixed Costs are covered. This combined with the three (3) year freeze on the indexation of the major Finance and Assistance Grant has made it very difficult to balance the 2016/2017 Budget. The LTFP does however, provide for the indexation of this major revenue source to be recommenced in 2017/2018.

Council is considering applying for a special variation to its general income to fund additional infrastructure works. This variation would take effect from 1 July, 2017 if approved.

This Long Term Financial Plan contains two scenarios and reflects the 'Business as Usual' situation that Council will operate in during 2016/2017 under the existing rating structure, and the position that would apply from 2017/2018 under Council's adopted and IPART approved FFF Roadmap.

Base Case Scenario

(Continuation of existing Rating Structure, being no Special rate Variation)

The Base Case scenario has been developed on the premise of carrying on business as usual. It reflects Council's modeling of its future financial position based on the current state of play.

The projections made in this scenario are based on the proposed 2016/2017 budget as detailed in Council's Operational Plan.

The model has been prepared at the lowest accounting level within the Council's general ledger system. At this level, certain accounts were coded for manual adjustment rather than global percentage increases. For example, Council election expenses are larger in the year of election compared with the other years and as such a budget allocation is made in the election year. It is therefore not possible to simply multiply the previous year's base by a percentage and achieve the same outcomes as presented.

A number of assumptions have been made for the indexation of the various revenue and expenditure items that form Council's budget. These assumptions are outlined below:

Revenue Assumptions

Rates and Annual Charges - based on the assumption that for the duration of the LTFP the Rate Pegging limit will generally reflect past average increases of 2.5%.

This index has been applied from 2017/2018. In 2016/2017 the announced rate peg of 1.8% was applied.

Growth in ratable properties has slowed considerably since 2008/09 due to the impact of the Global Financial Crisis. There has been little developer activity in the local area that would indicate that there will be significant growth in new ratable properties in the foreseeable future. As such no allowance has been made for growth in ratable properties.

Annual Charges have been projected to increase by the following amounts in 2016/2017:

- | | |
|--------------|----|
| • Sewer | 5% |
| • Water | 5% |
| • Stormwater | 0% |

From 2017/2018 on, annual charges have been projected to increase on average by 2.5%.

User Charges & Fees and Charges - These revenues for the next 12 months are detailed in Council's Fees and Charges Schedule and Statement of Revenue Policy, both of which form part of Council's 2016/2017 Operational Plan and Budget. The "Base Case" model generally provides for a zero or small (<2.5%) increase per annum for these revenue sources across the life of the LTFP. It is noted that regulatory fees and charges have shown little movement over the last 10 years, being set by State Government while discretionary fees represent a small component of the total.

General and Specific Purpose Operating Grants - These grants represent a significant proportion of Council's operating revenue. They include the Financial Assistance Grant from the Federal Government which is affected by movements in the Consumer Price Index and Estimated Resident Population.

The Base Case assumes that Council will continue to receive a similar level of grant income to that which presently applies. However in relation to the Financial Assistance Grant (FAGs), Council has not provided for an increase in 2016/2017. This follows the Federal Government's decision to freeze the FAG in 2014/2015 for three (3) years. The amount estimated for 2016/2017 is the same as for 2015/2016 after which time it is projected that the FAG will recommence growth at a rate of 2.5% per annum from 2017/2018.

Council has also increased some operational grants on a case by case basis where the continuation of funding is highly likely.

Interest on Investments - This scenario assumes that Council will continue to have a level of invested funds similar to that currently under investment. It is anticipated that there will be little to no growth in interest income across the 10 years of the LTFP due to a slow rise in interest rates and no growth over time in the quantum of invested funds. It is noted that 10 year borrowing rates currently closely approximate short term rates.

Expenditure Assumptions

Employee Benefits & On-costs - Employee costs for 2016/17 and future years have been indexed to take into account anticipated Local Government Award movements and Salary System Performance Review progressions. The LTFP reflects an annualised wage increase of 2.8% for 2016/2017 in accordance with the current Local Government Award followed by 2.8% for the life of the LTFP.

It is noted that Council makes an annual allocation for staff progression within the Salary System as a result of employee performance reviews. However an increasing number of staff are reaching the maximum salary system level (topping out) for their position and will no longer be entitled to any further increase in salary other than those imposed by the Local Government Award. As such no increase has been allowed for staff movements with the salary system for the life of the LTFP.

This scenario is based on the current staff structure, however only reflects those positions that have actually been filled or approved for recruitment.

Council's commitment to meet its Superannuation obligations was to increase from 1 July, 2013 following the previous Federal Government's decision to increase the superannuation guarantee from 9% to 12% by 2019/20. However the 2014/2015 Federal Budget froze those increases. The current requirements see superannuation paid at a rate of 9.5% until 1 July, 2021 at which time it will increase by 0.5% per year until it reaches 12%.

Council has also reviewed its commitment for those staff who are members of the Local Government Retirement Superannuation Scheme - a defined benefits scheme. This has led to a reduction in the overall superannuation cost as older staff retire and the commitment by Council to this scheme falls away and new staff are engaged under the current 9.5% arrangements.

Borrowings – During 2013/2014 Council lodged an application with the State Government under the Local Infrastructure Renewal Scheme (LIRS) to borrow \$2M to fund infrastructure backlog works at the Ashford Water Treatment Plant. The scheme provides for a subsidised interest rate with the State Government reimbursing Council 4% of the loan interest rate. This has allowed Council to borrow those funds at an effective interest rate of 1.4%. These repayments have been included in the scenarios at their actual rate.

During 2014/2015 Council lodged another application with the State Government under the Local Infrastructure Renewal Scheme (LIRS) to borrow \$2M to fund infrastructure backlog works at the Inverell Sewer Treatment Plant. The scheme provides for a subsidised interest rate with the State Government reimbursing Council 3% of the loan interest rate. This has allowed Council to borrow those funds at an effective interest rate of 1.16%. These repayments have been included in the scenarios at their actual rate.

The LIRS savings to the LTFP approximate \$0.8M.

During 2015/2016 Council borrowed \$2M to fund infrastructure works as identified under Council's Waste Management Strategy. Council's "Fit for the Future" status provided allowed the Council to access a pool of State Government Funding administered by NSW TCorp at significantly discounted rates compared to Australia's big 4 banks. This has allowed Council to borrow these funds at an interest rate of 3.15%. These repayments have been included in the scenarios at their actual rate.

No provision for the movement in Loan Interest Rate has been provided for within the life of the LTFP as all of the above loans are fixed interest loans. The Base Case provides for no additional loans within the life of the LTFP.

Materials & Contracts – This is one of the largest items on Council's Income Statement. It covers all materials used in operational activities along with major ongoing operational contracts such as the Cleaning contracts.

Budgets in the operational plan reflect all known information in relation to contracts and the LTFP assumes a 2.5% increase in these expenses across the life of the LTFP from 2017/2018. No increases have been provided in 2016/2017 other than known fixed cost increases. Actual cost increases may in fact be greater than the inflation index.

Depreciation & Amortisation – Council has completed the process of valuing all of its assets classed at "Fair Value" and is now on the "Re-valuation Cycle", where Asset values are reassessed on a regular basis.

It is recognised that the depreciation expense will change over the life of this LTFP. Proposed changes to accounting standards, valuation and depreciation methods are likely to impact on the current estimate of depreciation across the term of the LTFP. Given the level of uncertainty that exists as a result of these proposed changes and the ongoing work being undertaken by Council to increase the accuracy and reliability of its recorded asset data on which depreciation is calculated, only a small increase in depreciation charge has been included across the life of the LTFP.

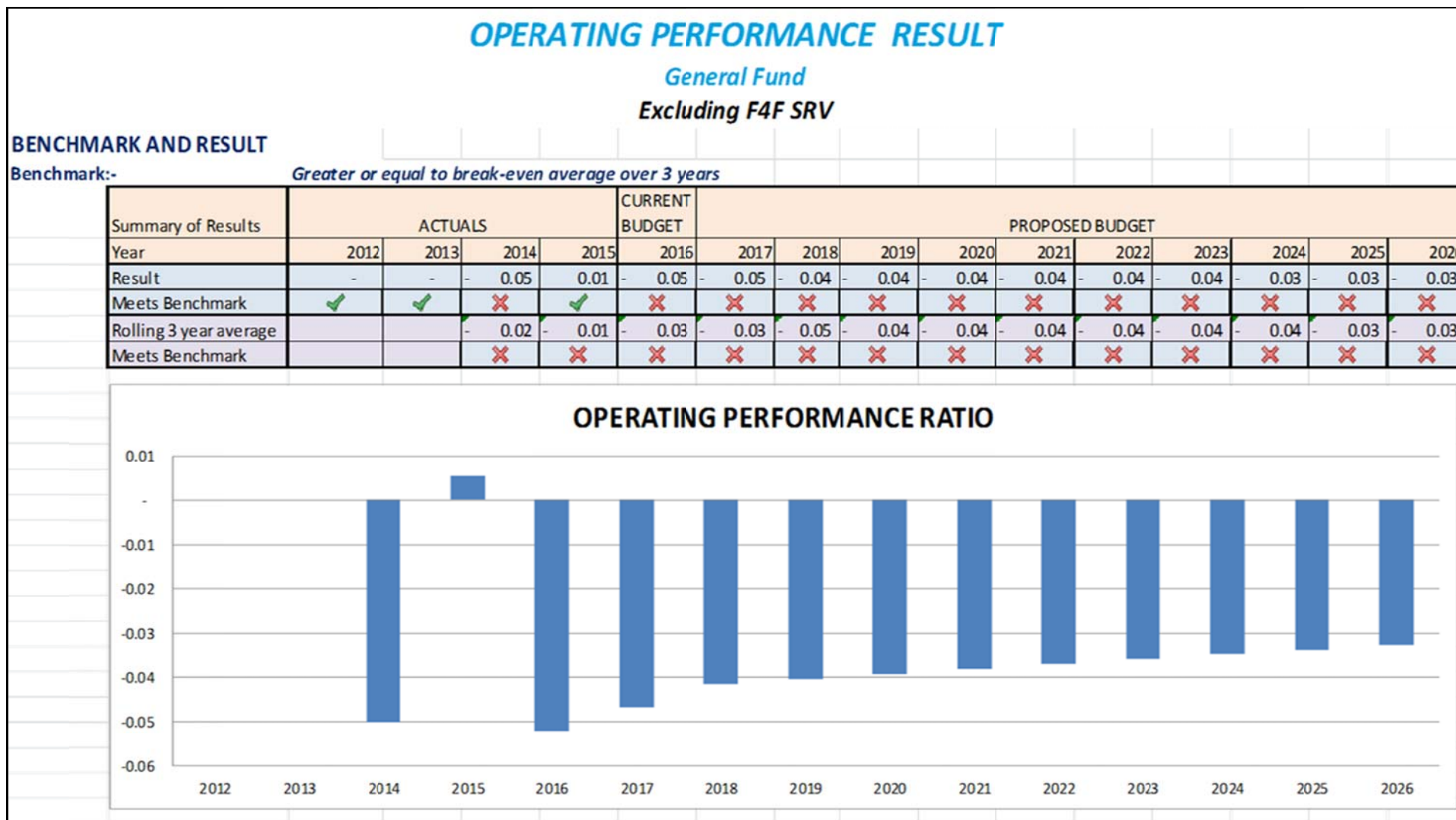
Other Expenses – This category includes a number of expense items including electricity costs, water and sewerage charges, waste charges etc. In general the LTFP provides for increases in known fixed costs during 2016/2017 and zero increases for other items. The LTFP then provides that these expenses will increase each year by 2.5% for 2017/18.

No allowance has been made within the LTFP for any new charges in relation to an emissions trading scheme or carbon tax.

FFF Benchmarks for Base Case Scenario

The following FFF Benchmarks are achieved under the Base Case Scenario being the continuation of existing Rating Structure with no Special rate Variation.

SUSTAINABILITY BENCHMARKS:



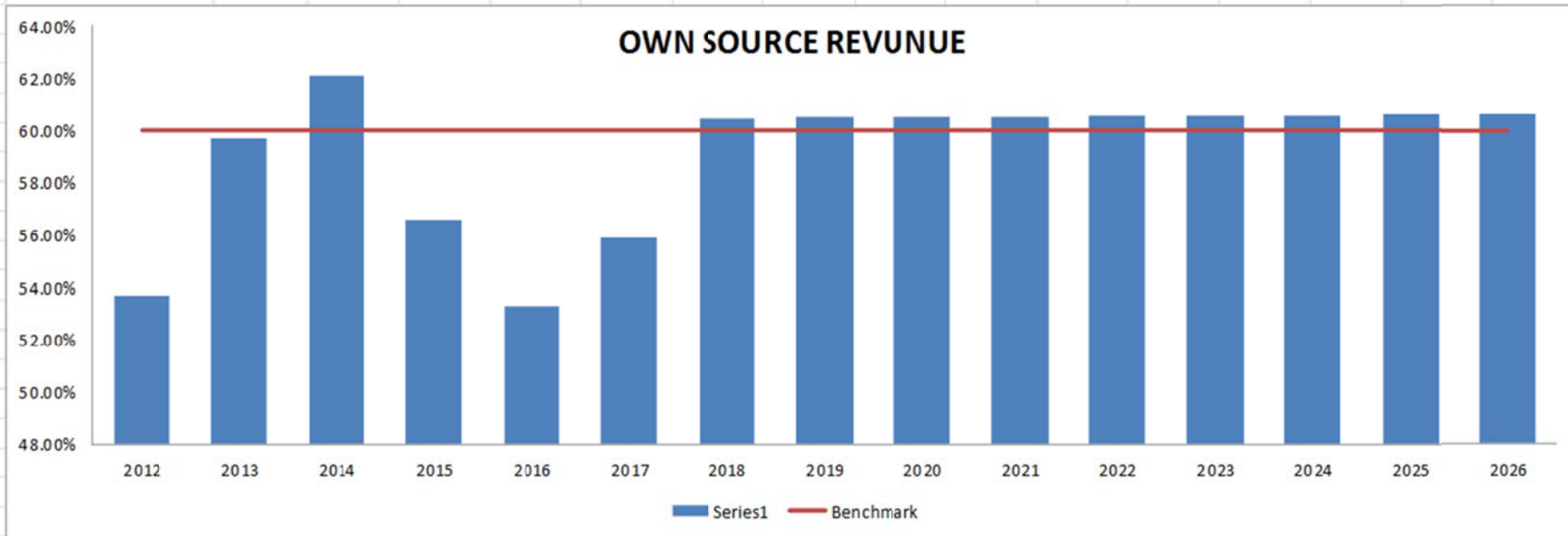
As shown, Council does not meet this FFF Benchmark under the Base Case Scenario.

Inverell Shire Council
OWN SOURCE REVENUE RESULT
General Fund
Excluding F4F SRV

BENCHMARK AND RESULT

Benchmark:- Greater than 60% average over 3 years

Summary of Results	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Benchmark	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%
Result	53.70%	59.70%	62.10%	56.54%	53.30%	55.87%	60.50%	60.52%	60.54%	60.56%	60.58%	60.59%	60.61%	60.63%	60.65%
Meets Benchmark	✖	✖	✔	✖	✖	✖	✔	✔	✔	✔	✔	✔	✔	✔	✔
Rolling 3 year average			58.50%	59.45%	57.31%	55.24%	56.56%	58.96%	60.52%	60.54%	60.56%	60.58%	60.59%	60.61%	60.63%
Meets Benchmark			✖	✖	✖	✖	✖	✖	✔	✔	✔	✔	✔	✔	✔



As shown, Council barely meets this FFF Benchmark under the Base Case Scenario.

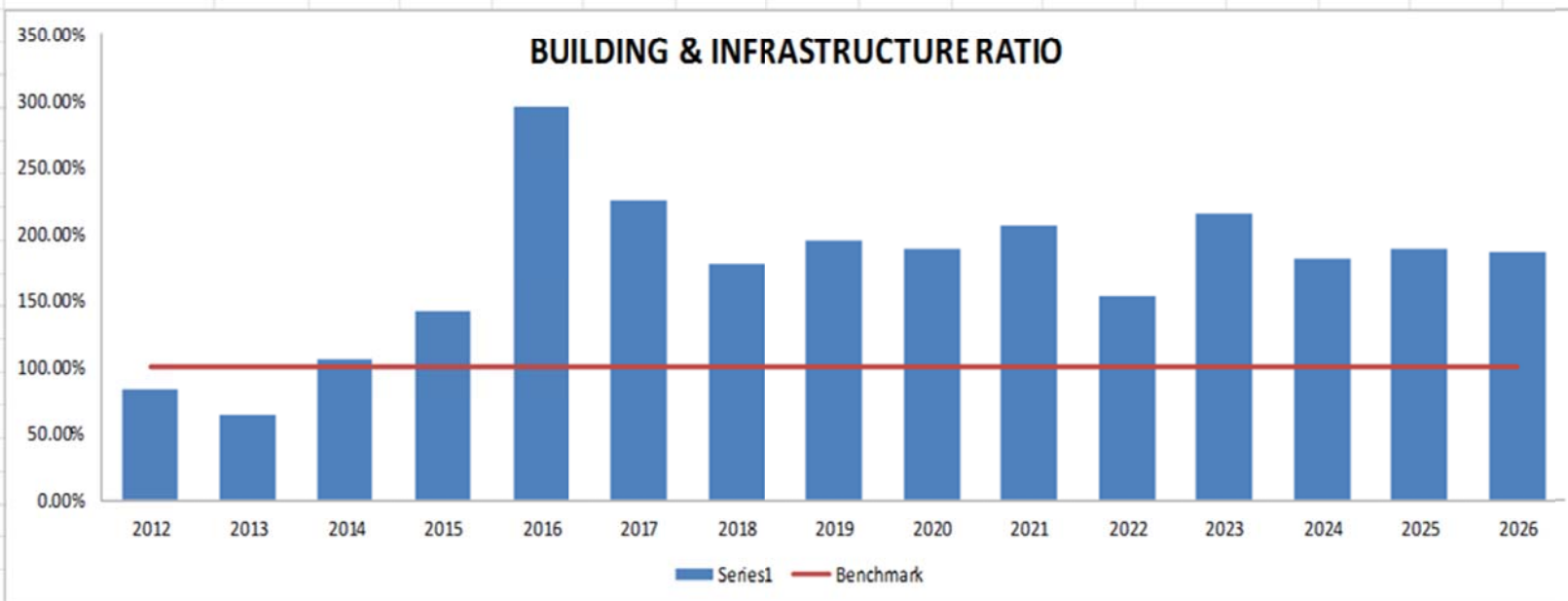
BUILDING & INFRASTRUCTURE ASSET RENEWAL RATIO

General Fund
Excluding F4F SRV

BENCHMARK AND RESULT

Benchmark:- Greater than 100% average over 3 years

Summary of Results	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Benchmark	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Result	83.80%	63.80%	106.10%	142.00%	294.59%	224.85%	177.36%	194.76%	188.79%	205.62%	152.45%	214.06%	181.07%	188.04%	185.92%
Meets Benchmark	✗	✗	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Rolling 3 year average			84.57%	103.97%	180.90%	220.48%	232.27%	198.99%	186.97%	196.39%	182.29%	190.71%	182.53%	194.39%	185.01%
Meets Benchmark			✗	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓



As shown, Council meets this FFF Benchmark under the Base Case Scenario.

EFFICIENCY BENCHMARK:

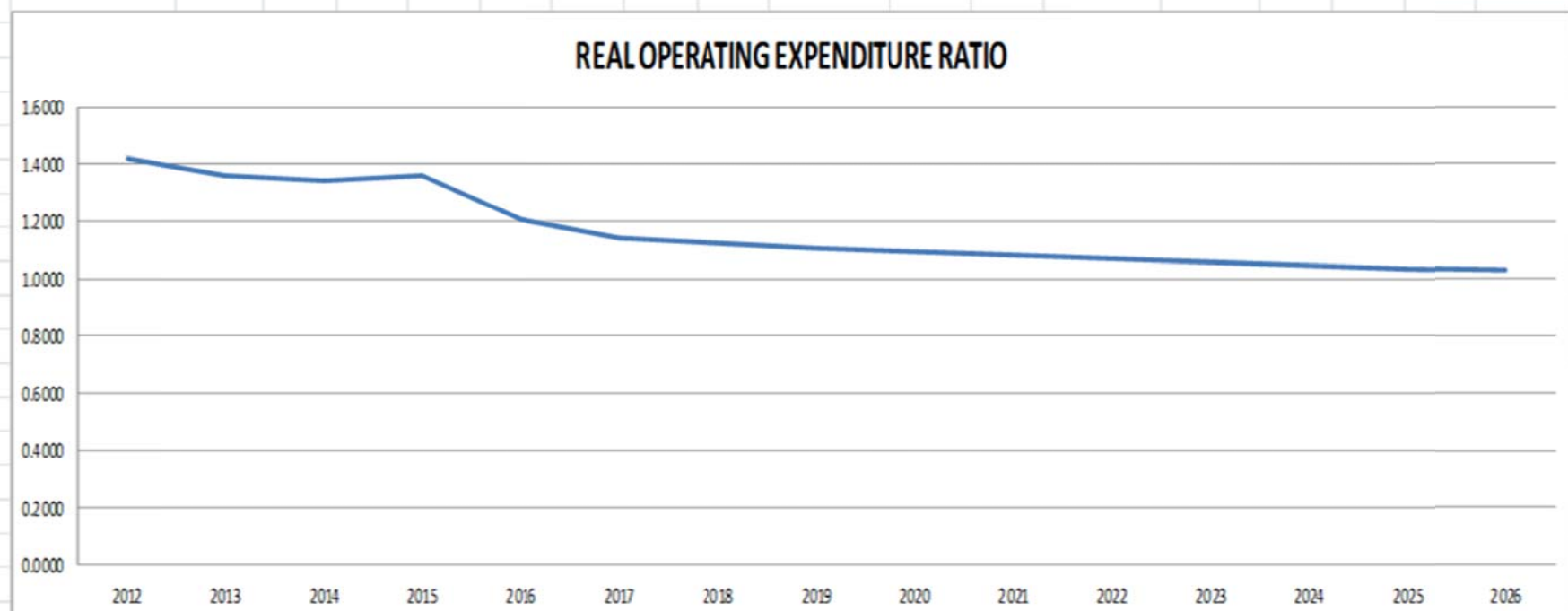
GENERAL FUND - REAL OPERATING EXPENDITURE PER CAPITA RESULT

General Fund
Excluding F4F SRV

BENCHMARK AND RESULT

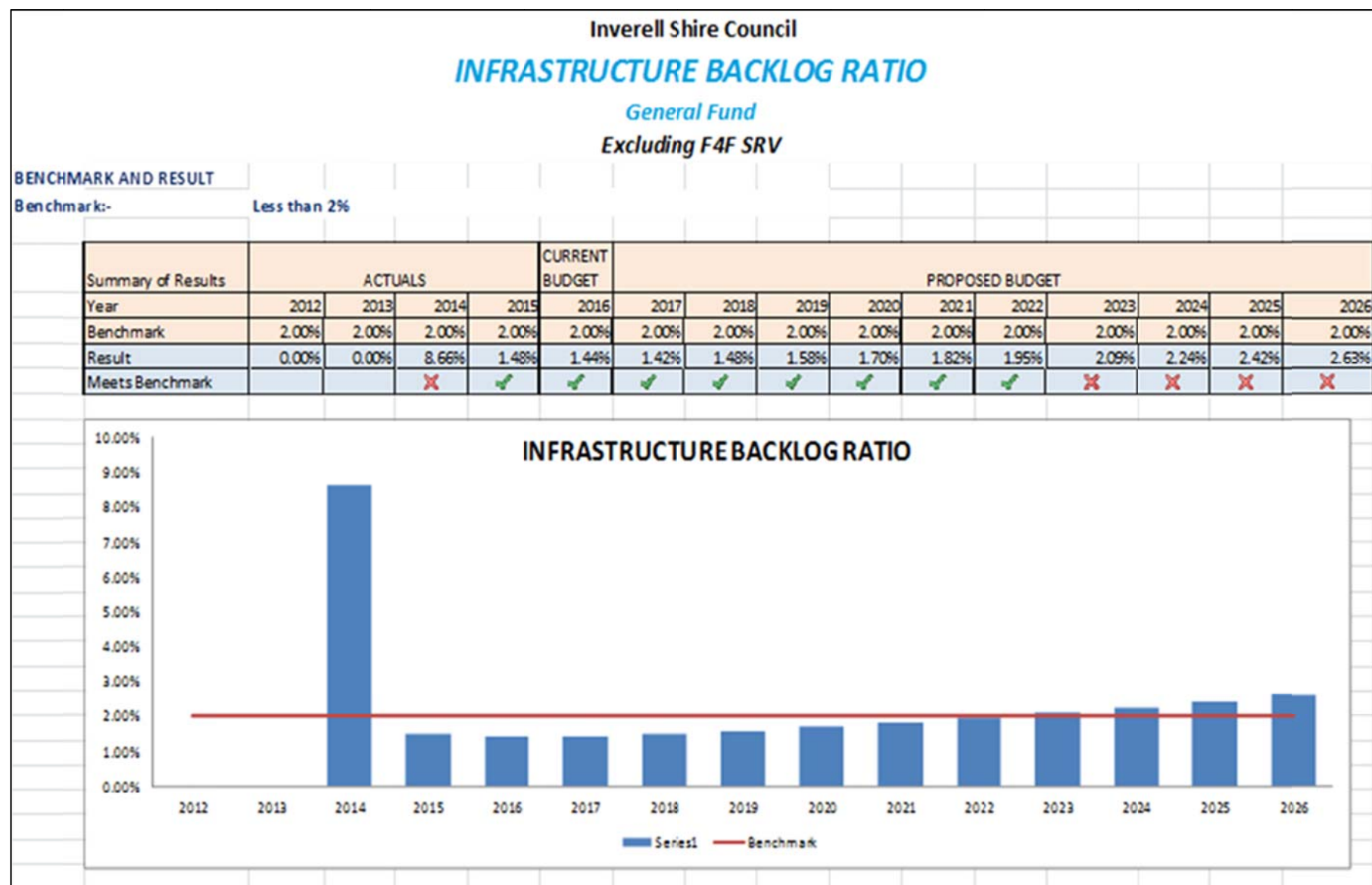
Benchmark A decrease in Real Operating Expenditure per capita over time

Summary of Results	ACTUALS						CURRENT BUDGET	PROPOSED BUDGET									
Year	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Result	1.5300	1.6700	1.4200	1.3600	1.3400	1.3600	1.2080	1.1393	1.1198	1.1072	1.0949	1.0829	1.0709	1.0592	1.0478	1.0366	1.0255



As shown, Council meets this FFF Benchmark under the Base Case Scenario.

INFRASTRUCTURE AND SERVICE MANAGEMENT BENCHMARKS:



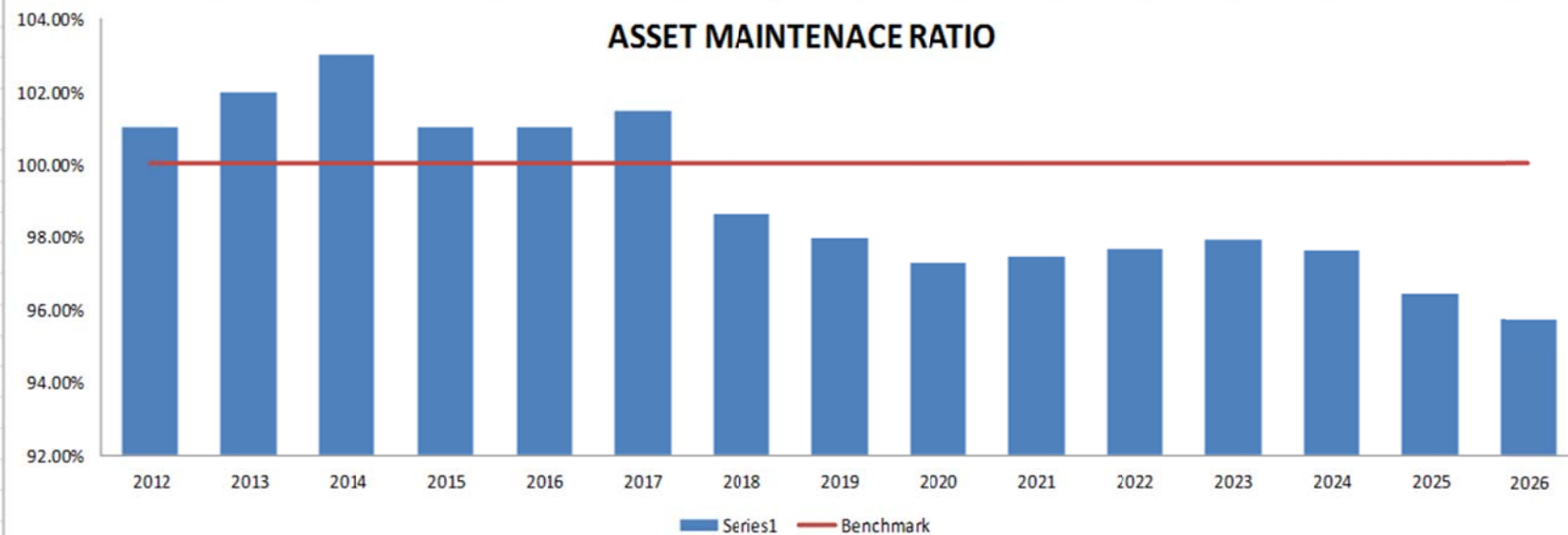
As shown, while Council meets this FFF Benchmark up until 2021, Council does not meet this Benchmark for the remainder of the LTFP under the Base Case Scenario.

Inverell Shire Council
ASSET MAINTENANCE RATIO
General Fund
Excluding F4F SRV

BENCHMARK AND RESULT

Benchmark:- Greater than 100% average over 3 years

Summary of Results	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Benchmark	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Result	101.00%	102.00%	103.00%	101.00%	101.00%	101.50%	98.66%	97.94%	97.28%	97.47%	97.66%	97.89%	97.60%	96.41%	95.76%
Meets Benchmark	✔	✔	✔	✔	✔	✔	✘	✘	✘	✘	✘	✘	✘	✘	✘
Rolling 3 year average			102.00%	102.00%	101.67%	101.17%	100.39%	99.37%	97.96%	97.56%	97.47%	97.67%	97.72%	97.30%	96.59%
Meets Benchmark			✔	✔	✔	✔	✔	✘	✘	✘	✘	✘	✘	✘	✘



As shown, Council does not meet this FFF Benchmark under the Base Case Scenario from 2017/2018 onwards.

DEBT SERVICE RESULT

General Fund

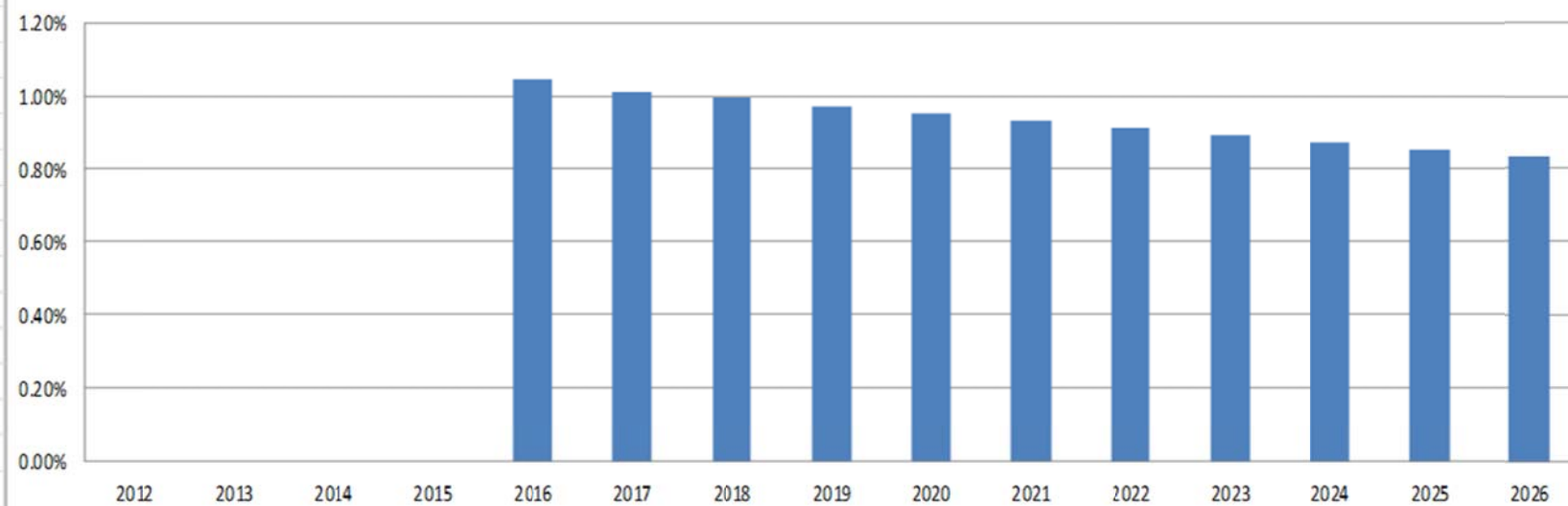
Excluding F4F SRV

BENCHMARK AND RESULT

Benchmark:- Greater than 0 and less than or equal to 20% average over 3 years

Summary of Results	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Result	0.00%	0.00%	0.00%	0.00%	1.05%	1.01%	0.99%	0.97%	0.95%	0.93%	0.91%	0.89%	0.87%	0.85%	0.84%
Meets Benchmark	✗	✗	✗	✗	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Rolling 3 year average			-	-	0.35%	0.69%	1.02%	0.99%	0.97%	0.95%	0.93%	0.91%	0.89%	0.87%	0.85%
Meets Benchmark			✗	✗	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

OPERATING PERFORMANCE RATIO



As shown, Council meets this FFF Benchmark under the Base Case Scenario.

IPART Approved FFF Roadmap Scenario

This scenario is based on Council's adopted and IPART approved FFF Roadmap and the required achievement of the FFF Benchmarks by 30 June, 2020. The FFF Roadmap requires a permanent increase in Council's General Fund Rate income by the following:

- 2017/2018 - 4.75%
- 2018/2019 - 4.75%
- 2019/2020 - 4.75%

The scenario includes only CPI level increases in the order of 2.5% per annum in the Water and Sewerage Funds, from 2017/2018 on.

This scenario included the Rate Peg at the IPART determined 1.8% in 2016/2017 and then 2.5% each year for the remainder of the LTFP, being the indicative increase advised by IPART.

This scenario is essentially represented as an additional layer added to the Base Case scenario. An additional amount of revenue is generated under this scenario with this revenue being utilised to address shortfalls in asset maintenance, infrastructure renewals and the infrastructure backlog program for Rural Roads. In later years after 2020 this scenario does provide Council with some additional capacity for the Council to undertake further infrastructure renewals and also to respond to community needs and consider infrastructure upgrades.

As such the LTFP development assumptions outlined above for the Base Case scenario are equally applicable to this scenario. The points of difference lie directly in the following areas:

Rates and Annual Charges - This scenario provides for an increase in the amount of rates levied by Council. The proposal special rate variation will generate approximately the following additional amounts each year:

• 2017/18	\$ 509,968
• 2018/19	\$ 1,093,758
• 2019/20	\$ 1,843,285
• 2020/21	\$ 1,889,367
• 2021/22	\$ 1,936,601
• 2022/23	\$ 1,985,016
• 2023/24	\$ 2,034,642
• 2024/25	\$ 2,085,508
• 2025/26	\$ 2,137,645
TOTAL	\$15,515,790

The largest proportion of the additional revenue being \$14,917,790 will be allocated to address shortfalls in asset maintenance, infrastructure renewals and the infrastructure backlog program for Rural Roads. Only \$598,000 or 3.85% of the Special Rate Variation has been allocated in the LTFP to the Urban areas for asset maintenance and infrastructure renewals. After the FFF 30 June, 2020 compliance date, some funding will be available to ensure shortfalls do not arise in asset maintenance and infrastructure renewals in other areas and that Council is able to provide for infrastructure upgrade and new assets. That said the major focus on the Rural Roads network is maintained for the life of the LTFP.

As shown in the Table, in later years, after the required 2019/2020 FFF Roadmap compliance date, Council will also be in a position where it will be able to consider the provision of upgraded or new community growth assets and services.

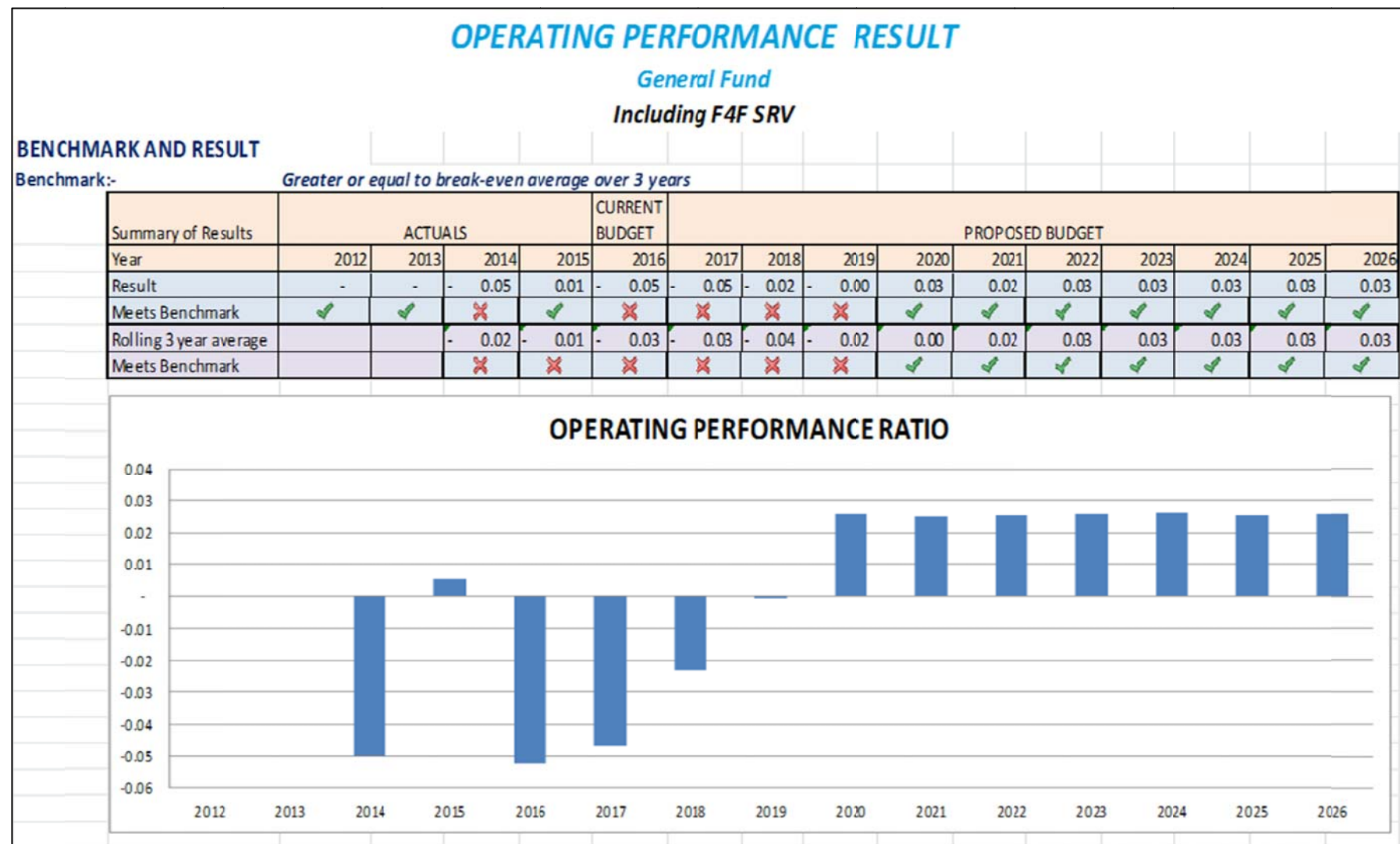
FIT FOR THE FUTURE - SPECIAL RATE VARIATION (SRV) BUDGET ADJUSTMENTS for 2016/2017 to 2025/2026

	Current Budget	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Budget (Surplus)/Deficit before SRV		- 1,556	96,740	158,060	221,790	287,650	352,430	420,030	489,750	561,770	635,920
Additional Rate Income (14.25% over 3	10,470,000		509,968	1,093,758	1,843,285	1,889,367	1,936,601	1,985,016	2,034,642	2,085,508	2,137,645
SUB TOTAL		- 1,556	-413,228	- 935,698	-1,621,495	-1,601,717	-1,584,171	-1,564,986	-1,544,892	-1,523,738	-1,501,725
OPERATIONAL EXPENDITURE											
Asset Maintenance			86,000	136,000	186,000	250,000	280,000	308,000	340,000	406,000	430,000
TOTAL ADDITIONAL OPERATIONAL EXPENDITURE		-	86,000	136,000	186,000	250,000	280,000	308,000	340,000	406,000	430,000
CAPITAL EXPENDITURE											
Urban Construction	517,000		-	-	-	33,000	83,000	83,000	133,000	133,000	133,000
Minor Roads Resheeting	38,280		- 830	- 1,680	- 2,550	- 3,450	- 4,370	- 5,310	- 6,270	- 7,260	- 8,270
Minor Roads Resheeting	49,220		- 1,110	- 2,240	- 3,400	- 4,590	- 5,810	- 7,060	- 8,340	- 9,650	- 11,000
Road Backlog - Heavy Patching/Stabilisation			328,000	702,000	1,240,000	875,500	490,000	490,000	490,000	481,500	
Asset Renewals - Backlog Prevention				100,000	200,000	225,000	225,000	225,000	250,000	250,000	400,000
New Bitumen Seals/New Council Growth	-					225,000	515,000	470,000	345,000	269,000	556,000
Gilgai Drainage Upgrade Program (Fro	-										
TOTAL ADDITIONAL CAPITAL EXPENDITURE		-	326,060	798,080	1,434,050	1,350,460	1,302,820	1,255,630	1,203,390	1,116,590	1,069,730
TOTAL ADDITIONAL EXPENDITURE		-	412,060	934,080	1,620,050	1,600,460	1,582,820	1,563,630	1,543,390	1,522,590	1,499,730
NET (SURPLUS)/DEFICT AFTER SRV		- 1,556	- 1,168	- 1,618	- 1,445	- 1,257	- 1,351	- 1,356	- 1,502	- 1,148	- 1,995

FFF Benchmarks for IPART Approved FFF Roadmap Scenario

The following FFF Benchmarks are achieved under the IPART approved FFF Roadmap Scenario.

SUSTAINABILITY BENCHMARKS:



As shown, Council meets this FFF Benchmark under the IPART approved FFF Roadmap Scenario.

OWN SOURCE REVENUE RESULT

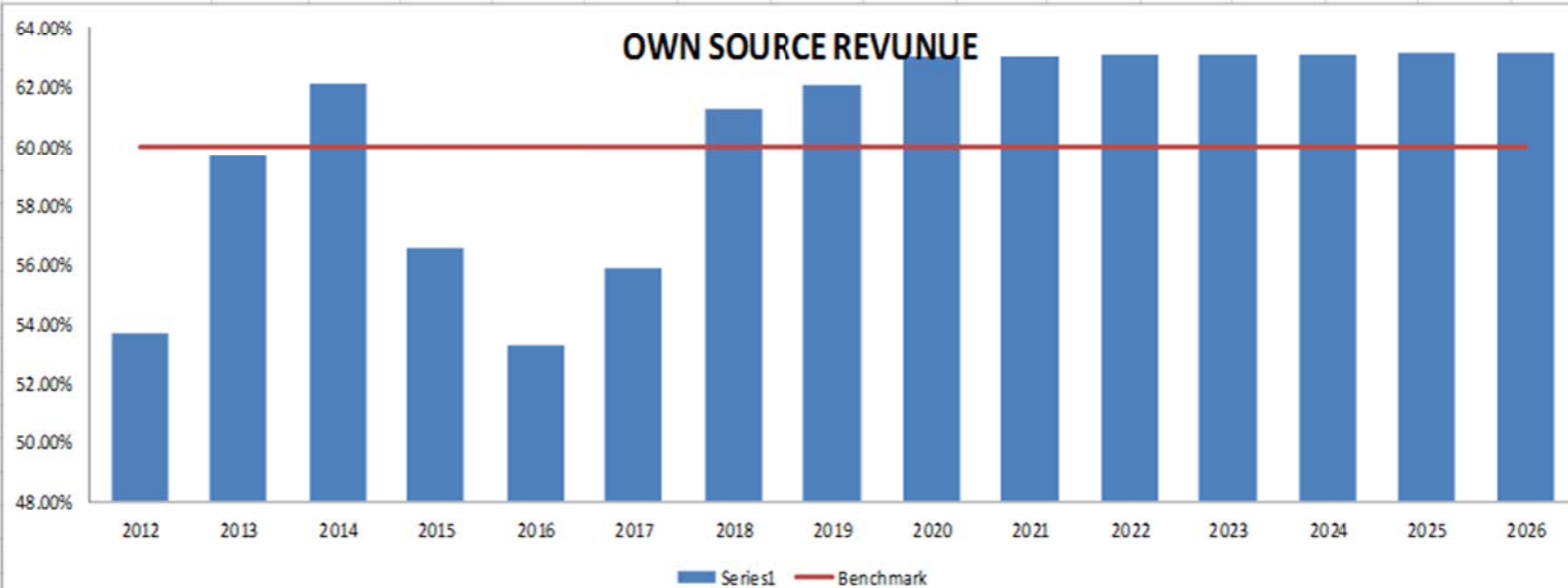
General Fund

Including F4F SRV

BENCHMARK AND RESULT

Benchmark:- Greater than 60% average over 3 years

Summary of Results	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Benchmark	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%
Result	53.70%	59.70%	62.10%	56.54%	53.30%	55.87%	61.24%	62.05%	63.00%	63.03%	63.06%	63.08%	63.11%	63.13%	63.16%
Meets Benchmark		✓	✓	✓	✗	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Rolling 3 year average			58.50%	59.45%	57.31%	55.24%	56.81%	59.72%	62.10%	62.69%	63.03%	63.06%	63.08%	63.11%	63.13%
Meets Benchmark			✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓



As shown, Council meets this FFF Benchmark at a higher than minimum level under the IPART approved FFF Roadmap Scenario. A FFF Benchmark at this level allows Council to take on new and additional Capital Grants, while maintaining the Benchmark above the required 60%.

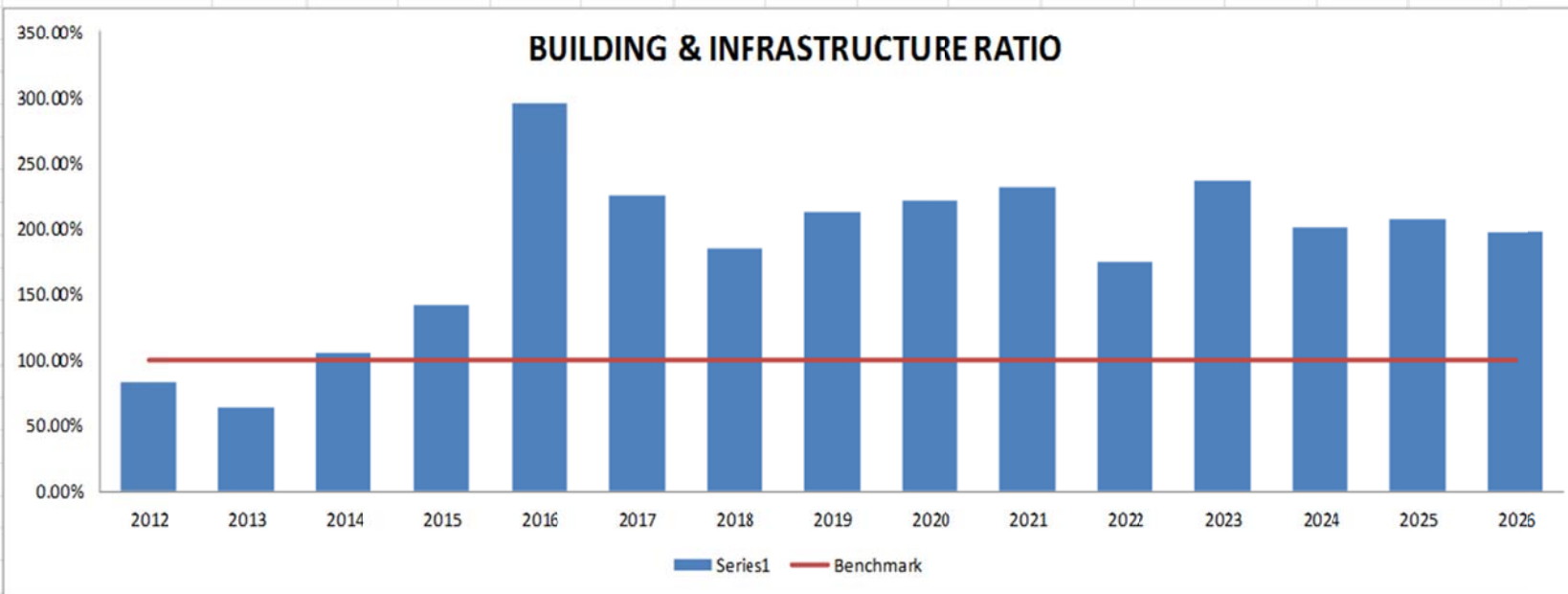
BUILDING & INFRASTRUCTURE ASSET RENEWAL RATIO

General Fund
Including F4F SRV

BENCHMARK AND RESULT

Benchmark:- Greater than 100% average over 3 years

Summary of Results	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Benchmark	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Result	83.80%	63.80%	106.10%	142.00%	294.59%	224.85%	184.58%	212.39%	220.39%	230.36%	174.77%	235.29%	200.99%	207.48%	197.08%
Meets Benchmark	✗	✗	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Rolling 3 year average			84.57%	103.97%	180.90%	220.48%	234.67%	207.27%	205.78%	221.05%	208.51%	213.48%	203.68%	214.59%	201.85%
Meets Benchmark			✗	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓



As shown Council meets this FFF Benchmark under the IPART approved FFF Roadmap Scenario.

EFFICIENCY BENCHMARK:

GENERAL FUND - REAL OPERATING EXPENDITURE PER CAPITA RESULT

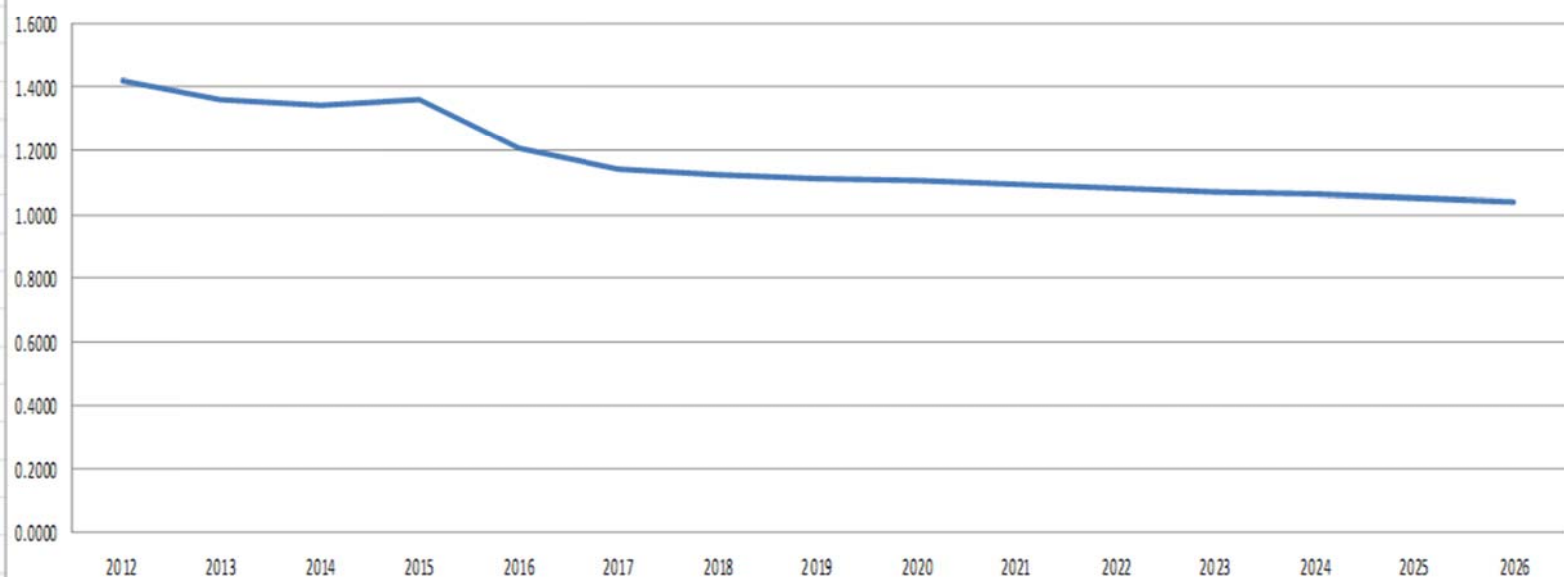
General Fund
Including F4F SRV

BENCHMARK AND RESULT

Benchmark: A decrease in Real Operating Expenditure per capita over time

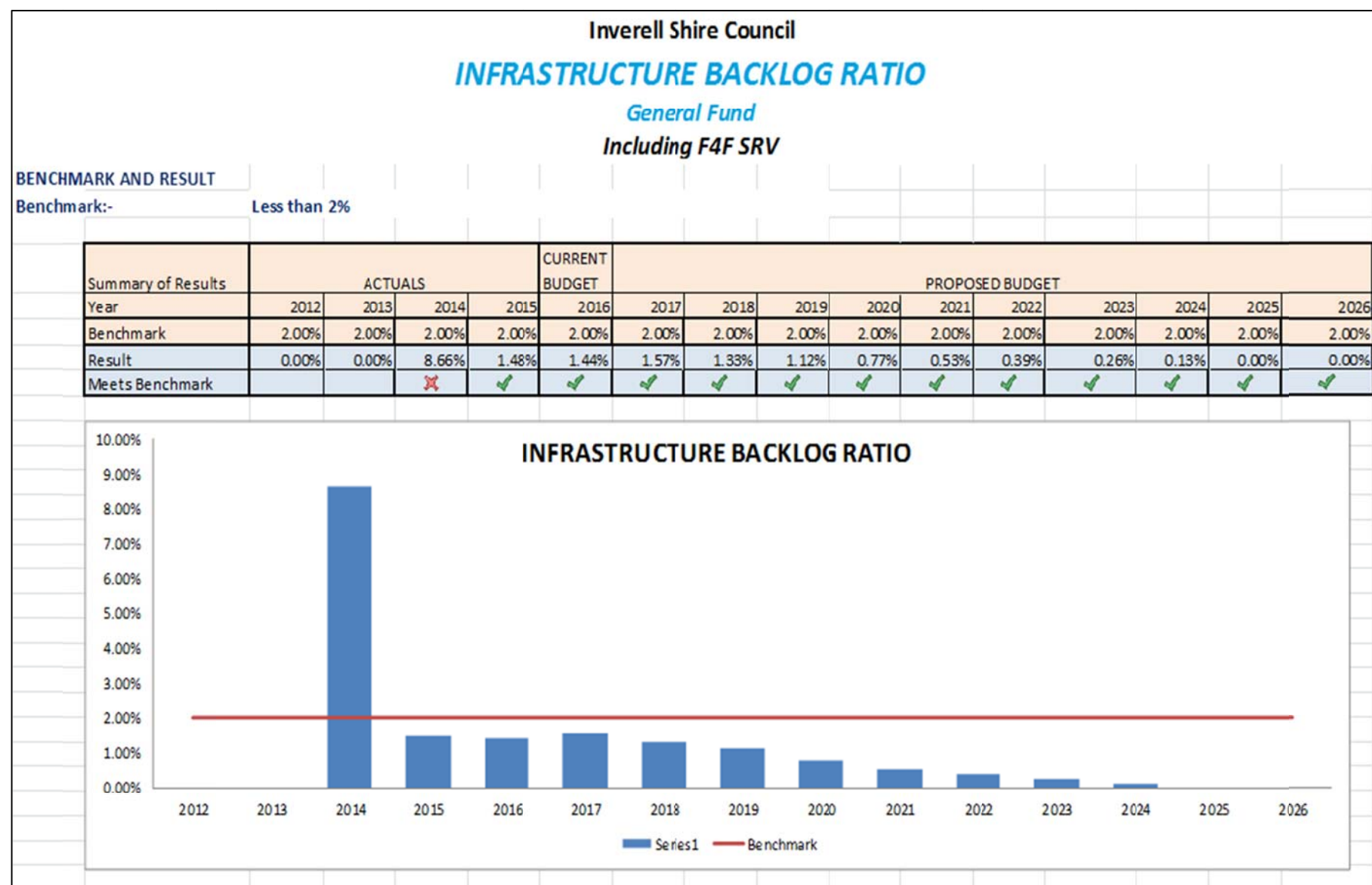
Summary of Results	ACTUALS						CURRENT BUDGET	PROPOSED BUDGET									
Year	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Result	1.5300	1.6700	1.4200	1.3600	1.3400	1.3600	1.2080	1.1393	1.1237	1.1132	1.1028	1.0932	1.0821	1.0712	1.0606	1.0514	1.0407

REAL OPERATING EXPENDITURE RATIO



As shown, Council meets this FFF Benchmark under the IPART approved FFF Roadmap Scenario.

INFRASTRUCTURE AND SERVICE MANAGEMENT BENCHMARKS:



As shown, Council meets this FFF Benchmark under the IPART approved FFF Roadmap Scenario. This scenario also provides Council with greater capacity to deal with any unexpected Infrastructure failures that may arise during the term of the LTFP.

ASSET MAINTENANCE RATIO

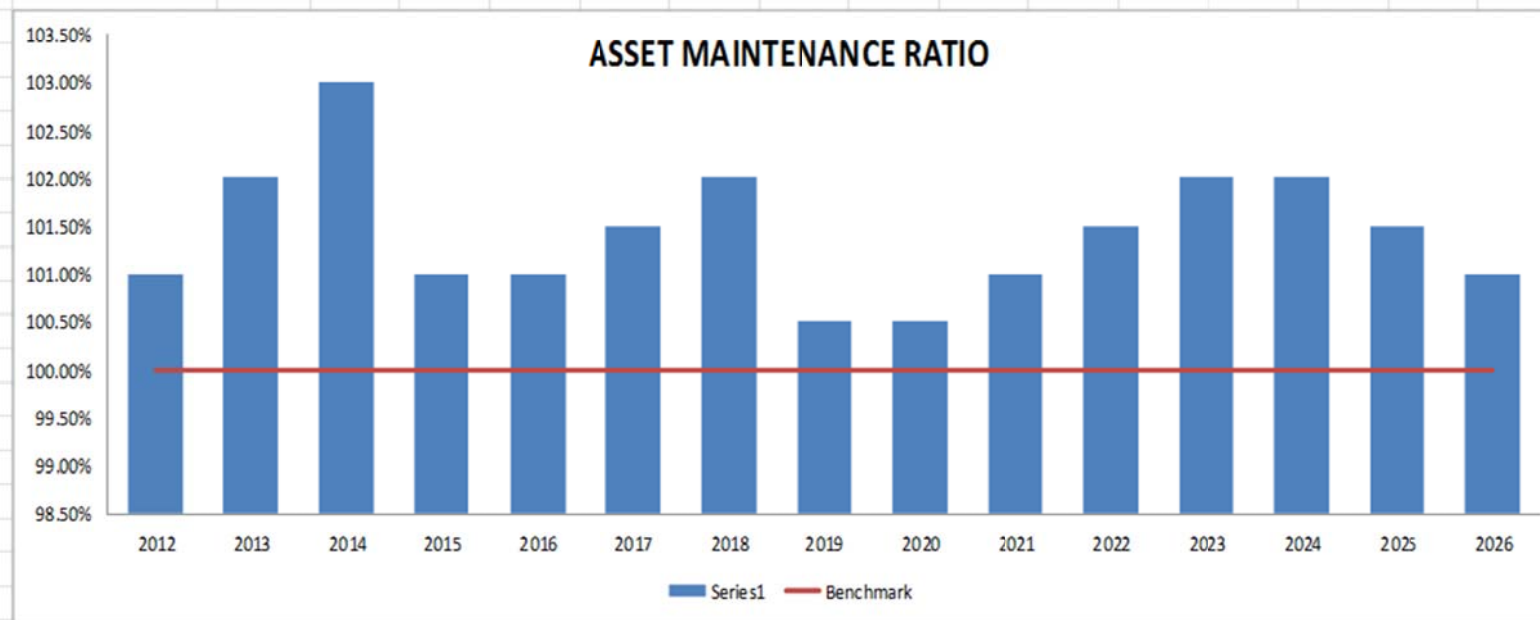
General Fund

Including F4F SRV

BENCHMARK AND RESULT

Benchmark:- Greater than 100% average over 3 years

Summary of Results	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Benchmark	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Result	101.00%	102.00%	103.00%	101.00%	101.00%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%
Meets Benchmark	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Rolling 3 year average			102.00%	102.00%	101.67%	101.17%	101.50%	101.33%	101.00%	100.67%	101.00%	101.50%	101.83%	101.83%	101.50%
Meets Benchmark			✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓



As shown, Council meets this FFF Benchmark under the IPART approved FFF Roadmap Scenario.

DEBT SERVICE RESULT

General Fund

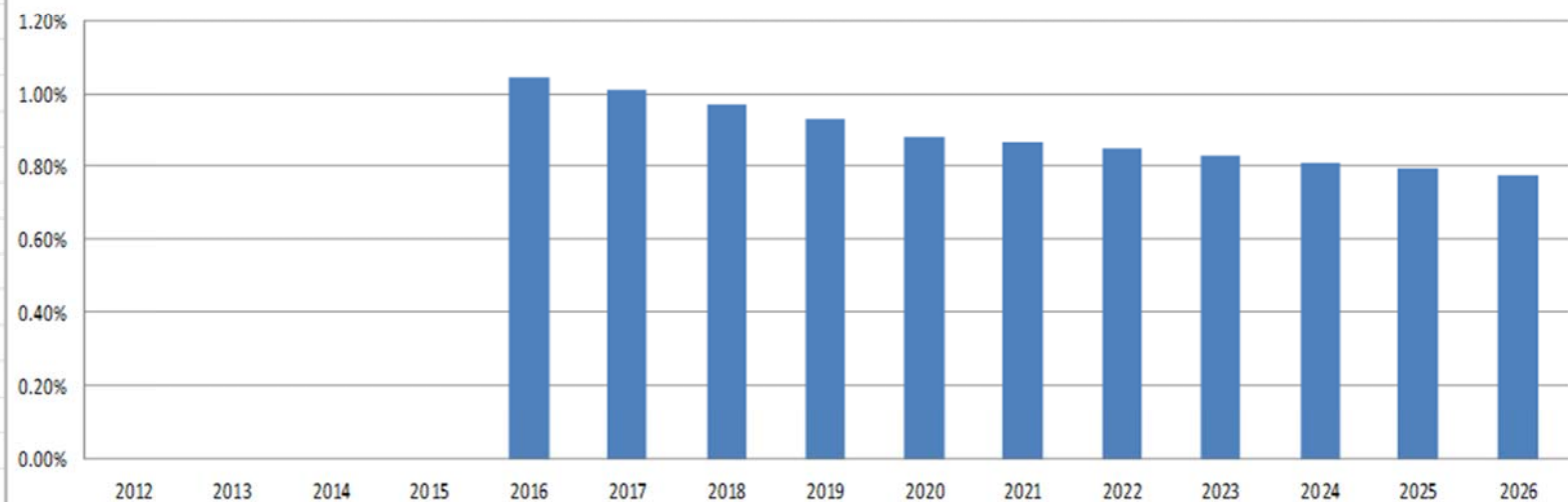
Including F4F SRV

BENCHMARK AND RESULT

Benchmark:- Greater than 0 and less than or equal to 20% average over 3 years

Summary of Results	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Result	0.00%	0.00%	0.00%	0.00%	1.05%	1.01%	0.97%	0.93%	0.89%	0.87%	0.85%	0.83%	0.81%	0.79%	0.78%
Meets Benchmark	✗	✗	✗	✗	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Rolling 3 year average			-	-	0.35%	0.69%	1.01%	0.97%	0.93%	0.89%	0.87%	0.85%	0.83%	0.81%	0.79%
Meets Benchmark			✗	✗	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

OPERATING PERFORMANCE RATIO



As shown Council meets this FFF Benchmark under the IPART approved FFF Roadmap Scenario. Overall, as shown under the IPART approved FFF Roadmap Scenario, Council achieves all of the required FFF Benchmarks not only by the State Government specified 30 June, 2020 compliance date, but also for the life of the LTFP. This ensures Council's long term financial sustainability and the continued growth and economic and social well-being of the Community.

SECTION 4

Cash Position of the two Scenarios (Revenue less Expenses)

During the development of the 2016/2017 Operational Plan and Budget and the 10 year LTFP, two budget scenarios were investigated as advised in Section 3, being:

- Base Case – continuation of existing Rating Structure and no Special Rate Variation: and
- Implementation of Council's adopted and IPART approved FFF Roadmap, including the 14.25% Special Rate Variation above the Rate Peg.

It is important to understand that the deficits disclosed in the Tables below refer to Council's budget position (Cash Position), not the net operating result forecast on the Income Statements, which are annexed to this LTFP. Accordingly, in calculating Council's budget position all non-cash items such as depreciation and some accrual entries are excluded while funding sources from reserves and borrowings are included. It essentially reflects the "receipt and consumption" of cash by Council.

The consolidated financial reports resulting from the modeling are included at the end of this LTFP. Further discussion of the projected budget impact over the 10 year timeframe of the LTFP is included below.

Base Case Scenario

The Base Case model indicates that Council will record a small budget surplus during 2016/2017 and then nine consecutive deficit budgets from 2017/2018 increasing from \$96.7K to \$635.9K in 2025/2026 for a cumulative Deficit over the life of the LTFP of \$3,222K in the General Fund and Surpluses of \$8K in the Water and Sewerage Fund. This will significantly impact the delivery of Services and Infrastructure. At the same time no further funding can be provided after 2016/2017 under this scenario to reduce the Road Asset Infrastructure Backlog and the Backlog will in fact escalate (see FFF benchmarks). It is noted that the Special Rural Road Asset Infrastructure Backlog Program funding provided over 2015/2016 and 2016/2017 has seen Council exhaust its surplus cash held in the Internally Restricted Asset and its Working Capital to the minimum level, needed to sustain Council's continuing operations.

The budget results, based on Council's base case position, are as follows

Combined Fund Excluding SRV			General Fund Excluding SRV	
Budget Year	Budget (Surplus)/Deficit before SRV \$'000		Budget Year	Budget (Surplus)/Deficit before SRV \$'000
2016/17	(3)		2016/17	(3)
2017/18	96		2017/18	97
2018/19	157		2018/19	158
2019/20	221		2019/20	222
2020/21	287		2020/21	288
2021/22	352		2021/22	352
2022/23	419		2022/23	420
2023/24	489		2023/24	490
2024/25	561		2024/25	562
2025/26	635		2025/26	636

NOTE: Total Deficit over the life of the Program is \$3.22M in the General Fund.

This Base Case scenario demonstrates that cost pressures have now overtaken Council's revenue raising capacity, with Council being one of only 30 Councils across the States 152 Councils who have not been provided with a Special Rate Variation.

While above Rate Peg increases in Council's costs, have been met from savings realised through Council's continuing Operational Efficiency and Effectiveness Program, a point has now been reached where further continuing cost efficiencies are estimated to be relatively small in nature. As shown in Council's Fit for the Future Benchmarks, Council has reduced its Real Operating Costs per Capita by 21.0% since 2009 - a very strong 3.0% per annum efficiency gain.

A wide range of factors have placed Council in this position where increases in its revenues no longer match increases in its expenditures. The major factors impacting this include:

1. **Increases in Council Costs above the annual rate peg** – long term financial modeling conducted since 2009, has consistently indicated that by 2017/2018 increases in Council's costs would outstrip increases in Council's Rate Revenues by a minimum of 5.0% or \$525K per annum.

It is noted that the IPART determined Rate Peg - Local Government Cost Index calculation actually disadvantages Rural Council's that have a substantial Road Network and a low Population Density. In Inverell's case, being a Group 11 Council, Council has a population density of 2 people per square kilometre being 50% of the Group 11 average of 4, and Council has 2,134 kilometres of Roads being 47% more Roads, against the Group 11 Council average of 1,451 km.

It is further noted that the 2016/2017 IPART Rate Peg determination provides for a 2.4% increase in employee costs based on the ABS wage price index contributing 41.8% of the index. It is a fact, however, that the Local Government State Award increase for 2016/2017 is 2.8%, meaning that IPART Rate Peg is depriving Council of \$21K, in income, being equivalent to a Rate increase of 0.2%. ($\$12.5M \times 0.4 \times 0.41 = \$21K$).

2. **Freeze on the indexation of Council's Finance and Assistance Grants** – the Federal Government implemented a three (3) year freeze on the indexation of Council's Finance and Assistance Grants was implemented in 2014/2015. The cost to the 2016/2017 Budget will be approximately \$436K, being equivalent to a 4.15% Rate Increase. This is an annual ongoing cost to Council's Annual Budgets. The cumulative cost to Council of this freeze to the end of 2016/2017 will be \$891K. The National total is \$925M. (Base Grant figure of \$5,372,016 plus 3% CPI, plus 2.4% CPI, plus 2.5% estimated CPI).
3. **Reduction in Interest on Investment Income** - flowing from record low interest rates and the substantial draw down of Council's Investments for the Special Rural Roads Asset Renewal Programs and other Infrastructure Programs. Council's Interest on Investment Budget has reduced to \$879K in 2016/2017, a \$500K reduction equating to a 4.76% Rate increase.
4. **Pensioner Rate Rebates** - It is noted that over a number of years the eligibility requirements for access to Pensioner Rate Rebates have also changed increasing the number of eligible Ratepayers. This has come at a cost to Council with Pensioner Rebates now costing the General Fund \$200K per annum after the State Government Subsidy, or 1.9% of Council's General Rate Income.
5. **Government Charges** - A range of Government Charges have also increased as follows:
 - Emergency Services Levies (Averaged over 4.0% p.a.) \$ 36K p.a.
 - Flood Gauge Maintenance Charges \$ 50K p.a.
(Equates to a 0.82% General Rate Increase)

IPART Approved FFF Roadmap Scenario

The Special Rate Variation model, being Council's adopted and IPART approved FFF Roadmap indicates that Council will record a positive budget result from 2016/2017 on. These surplus figures represent a small amount of unallocated revenue from the Special Rate Variation and will be allocated to Equity for future use in areas of need.

This scenario removes the cumulative \$3,222K Deficit of the Base Case scenario in the General Fund turning it to a \$14K surplus and maintains the \$8K Surplus in the Water and Sewerage Funds placing Council in a long term sustainable position. The budget results, based on Council's 14.25% Special Rate Variation proposal, are as follows:

Combined Fund Including SRV		General Fund Including SRV	
Budget Year	Budget (Surplus)/Deficit before SRV \$'000	Budget Year	Budget (Surplus)/Deficit before SRV \$'000
2016/17	(3)	2016/17	(2)
2017/18	(2)	2017/18	(1)
2018/19	(3)	2018/19	(2)
2019/20	(2)	2019/20	(1)
2020/21	(2)	2020/21	(1)
2021/22	(2)	2021/22	(1)
2022/23	(2)	2022/23	(1)
2023/24	(2)	2023/24	(2)
2024/25	(1)	2024/25	(1)
2025/26	(3)	2025/26	(2)

NOTE: Total Surplus over the life of the Program is a \$14K in the General Fund.

The Table on Page 24 shows how the Special Rate Variation Revenues will be applied. The expenditure in these areas is required to support Council's Asset Management Plan, to ensure the Roads Infrastructure Backlog is addressed and does not re-occur and the Service Levels are maintained in the long term. These activities support the continued growth and economic and social well-being of the community.

Sensitivity Analysis

Long Term Financial Plans contain a range of assumptions, including assumptions about interest rates and the potential effect of inflation on revenues and expenditure. Some of these assumptions have a relatively limited impact, while others can have a major impact on future financial plans. If the assumptions above are found to require update due to un-foreseen events, it will be necessary for Council to reconsider current strategies on expenditure and revenue and realign the LTFP to fund any changes in costs or revenues.

1. Rates and Annual Charges

At the present time, based on IPART advice, the growth in rate revenue from 2017/2018 is projected to increase at the rate of 2.5% per annum. It should be noted that the 'rate peg' as announced by the IPART for 2016/2017 did not however match this estimate. This has had a significant impact on Council's long term forecasts and should this trend continue into the future, it will be necessary to revise this major driver in the LTFP.

By way of example, each 0.5% of Rate Reg below the estimate equates to approximately \$53K per annum, or \$542K over the life of the LTFP.

2. Financial Assistance Grants

The Federal Government implemented a three (3) year freeze (as shown above) on the indexation of Council's Finance and Assistance Grants from 2014/2015. Council's LTFP provides for a 2.5% indexation from 2017/2018 and ongoing. Should the Federal Government continue to freeze the Finance and Assistance Grants at the 2014/2015 level, the impact on Council's long term forecasts will be significant into the future and it will be necessary to revise this major driver of

the LTFP.

By way of example, each 0.5% of indexation below the estimated 2.5% equates to approximately \$27K per annum, or \$276K over the life of the LTFP.

3. Employee Costs

Employee costs are a significant component of the annual budget and these costs are highly sensitive to changes in rates of pay through Local Government State Award negotiations. Council's LTFP provides for a 2.8% per annum wage increase over the life of the LTFP. This increase represents the industry average of recent wage increases. It is noted that a new award will commence from 2017/2018 financial year. Should the negotiated wage increase exceed our estimate in future years it will be necessary to revise this major driver in the LTFP.

By way of example, each 0.5% of additional wage increase above the estimate equates to approximately \$65K per annum, or \$664K over the life of the LTFP.

Long Term Financial Plan Review

The LTFP will be reviewed and updated on an annual basis in conjunction with the preparation of the Annual Operational Plan and Budget.

KEY FINANCIAL REPORTS FROM APPLYING THE FINANCIAL ASSUMPTIONS FOR THE COMBINED GENERAL, WATER AND SEWER FUNDS

Base Case Scenario - continuation of Council's existing Rating Structure - 10 Year Financial Projections

Income Statement

ESTIMATES FOR	2016/2017 \$000	2017/2018 \$000	2018/2019 \$000	2019/2020 \$000	2020/2021 \$000	2021/2022 \$000	2022/2023 \$000	2023/2024 \$000	2024/2025 \$000	2025/2026 \$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	13,070	13,421	13,783	14,154	14,536	14,924	15,323	15,733	16,154	16,587
Borrowing Costs	209	185	161	136	110	83	54	20	13	6
Materials & Contracts	5,387	5,508	5,683	5,862	6,046	6,235	6,428	6,626	6,829	7,037
Depreciation	8,219	8,234	8,249	8,264	8,279	8,295	8,310	8,325	8,340	8,356
Other Expenses	4,287	4,288	4,387	4,489	4,592	4,699	4,808	4,920	5,035	5,152
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	31,170	31,636	32,263	32,905	33,564	34,235	34,923	35,624	36,372	37,138
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(17,724)	(18,167)	(18,621)	(19,087)	(19,564)	(20,053)	(20,554)	(21,068)	(21,595)	(22,135)
User Charges & Fees	(3,371)	(3,422)	(3,475)	(3,529)	(3,585)	(3,641)	(3,700)	(3,759)	(3,820)	(3,883)
Interest & Investment Revenue	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)
Other Revenue	(427)	(427)	(427)	(427)	(427)	(427)	(427)	(427)	(427)	(427)
Grants & Contributions provided for operating purposes	(7,670)	(7,792)	(7,967)	(8,146)	(8,329)	(8,517)	(8,710)	(8,907)	(9,110)	(9,317)
Net Gain/Loss on Disposal of Assets	(403)	(196)	(309)	(213)	(220)	(66)	(168)	(68)	(57)	(23)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(30,622)	(31,032)	(31,826)	(32,429)	(33,152)	(33,732)	(34,586)	(35,257)	(36,036)	(36,812)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	549	604	437	477	412	503	337	367	336	325
Grants & contributions provided for Capital Purposes	(5,128)	(3,064)	(3,101)	(3,139)	(3,178)	(3,217)	(3,258)	(3,299)	(3,342)	(3,386)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(4,580)	(2,460)	(2,665)	(2,662)	(2,766)	(2,714)	(2,921)	(2,932)	(3,006)	(3,060)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(4,580)	(2,460)	(2,665)	(2,662)	(2,766)	(2,714)	(2,921)	(2,932)	(3,006)	(3,060)
ADD BACK NON-CASH ITEMS										
Depreciation	(8,219)	(8,234)	(8,249)	(8,264)	(8,279)	(8,295)	(8,310)	(8,325)	(8,340)	(8,356)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(287)	(240)	(464)	(396)	(514)	(199)	(674)	(387)	(509)	(442)
TOTAL NON-CASH ITEMS	(8,506)	(8,474)	(8,713)	(8,660)	(8,793)	(8,493)	(8,983)	(8,712)	(8,849)	(8,798)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	12,535	10,542	11,382	11,167	11,987	9,621	12,555	11,314	11,743	11,882
Principal Loan Repayments	528	552	575	600	626	653	617	443	400	229
TOTAL CAPITAL AMOUNTS	13,063	11,094	11,957	11,766	12,613	10,274	13,172	11,757	12,142	12,111
CONSOLIDATED NET (PROFIT)/LOSS	(22)	160	580	444	1,055	(933)	1,268	112	287	253
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	20	(64)	(423)	(223)	(768)	1,285	(849)	377	274	382
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(3)	96	157	221	287	352	419	489	561	635

Balance Sheet

	Audited Actual 2014 \$'000	Audited Actual 2015 \$'000	Estimated 2016 \$'000	Estimated 2017 \$'000	Estimated 2018 \$'000	Estimated 2019 \$'000	Estimated 2020 \$'000	Estimated 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000
ASSETS													
CURRENT ASSETS													
Cash and Cash Equivalents	16,841	3,023	643	611	395	259	256	43	917	189	14	363	48
Investments	16,668	35,518	34,518	34,518	34,518	34,018	33,518	32,618	32,618	32,018	32,018	31,318	31,318
Receivables	6,475	4,132	4,131	4,141	4,151	4,161	4,171	4,181	4,191	4,201	4,211	4,221	4,231
Inventories	576	594	594	594	594	594	594	594	594	594	594	594	594
Other	278	502	502	502	502	502	502	502	502	502	502	502	502
Non-Current assets classified as held for sale	1,024	481	481	481	481	481	481	481	481	481	481	481	481
TOTAL CURRENT ASSETS	41,862	44,250	40,869	40,847	40,641	40,015	39,522	38,419	39,303	37,985	37,820	37,479	37,174
NON - CURRENT ASSETS													
Investments	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Receivables	105	195	195	185	175	165	155	145	135	125	115	105	95
Infrastructure, Property, Plant and Equipment	525,214	607,279	616,321	620,350	622,418	625,087	627,594	630,788	631,915	635,486	638,088	640,982	644,066
Investment Property	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667
TOTAL NON - CURRENT ASSETS	534,986	618,141	627,183	631,202	633,260	635,919	638,416	641,600	642,717	646,278	648,870	651,754	654,828
TOTAL ASSETS	576,848	662,391	668,052	672,049	673,901	675,934	677,938	680,019	682,020	684,263	686,690	689,233	692,002
LIABILITIES													
CURRENT LIABILITIES													
Payables	2,634	2,750	2,750	2,695	2,639	2,582	2,524	2,465	2,405	2,344	2,282	2,219	2,155
Borrowings	166	337	514	552	575	600	626	653	617	443	399	227	0
Provisions	3,863	3,893	3,893	3,893	3,893	3,893	3,893	3,893	3,893	3,893	3,893	3,893	3,893
TOTAL CURRENT LIABILITIES	6,663	6,980	7,157	7,140	7,107	7,075	7,043	7,011	6,915	6,680	6,574	6,339	6,048
NON - CURRENT LIABILITIES													
Payables	0	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	1,638	3,221	4,707	4,141	3,566	2,966	2,340	1,687	1,070	627	228	0	0
Provisions	1,522	1,608	1,608	1,608	1,608	1,608	1,608	1,608	1,608	1,608	1,608	1,608	1,608
TOTAL NON - CURRENT LIABILITIES	3,160	4,829	6,315	5,749	5,174	4,574	3,948	3,295	2,678	2,235	1,836	1,608	1,608
TOTAL LIABILITIES	9,823	11,809	13,472	12,889	12,281	11,649	10,991	10,306	9,593	8,915	8,410	7,947	7,656
NET ASSETS	567,025	650,582	654,580	659,160	661,620	664,285	666,947	669,713	672,427	675,348	678,280	681,286	684,346
EQUITY													
Retained Earnings	376,510	491,980	495,978	500,558	503,018	505,683	508,345	511,111	513,825	516,746	519,678	522,684	525,744
Revaluation Reserves	190,515	158,602	158,602	158,602	158,602	158,602	158,602	158,602	158,602	158,602	158,602	158,602	158,602
Council equity interest	567,025	650,582	654,580	659,160	661,620	664,285	666,947	669,713	672,427	675,348	678,280	681,286	684,346
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUITY	567,025	650,582	654,580	659,160	661,620	664,285	666,947	669,713	672,427	675,348	678,280	681,286	684,346

Cash Flow Statement

ESTIMATES FOR	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(17,724)	(18,167)	(18,621)	(19,087)	(19,564)	(20,053)	(20,554)	(21,068)	(21,595)	(22,135)
User Charges & Fees	(3,371)	(3,422)	(3,475)	(3,529)	(3,585)	(3,641)	(3,700)	(3,759)	(3,820)	(3,883)
Interest & Investment Revenue	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)
Other Revenue	(427)	(427)	(427)	(427)	(427)	(427)	(427)	(427)	(427)	(427)
Grants & Contributions provided for operating purposes	(7,670)	(7,792)	(7,967)	(8,146)	(8,329)	(8,517)	(8,710)	(8,907)	(9,110)	(9,317)
Grants & Contributions-Capital	(5,128)	(3,064)	(3,101)	(3,139)	(3,178)	(3,217)	(3,258)	(3,299)	(3,342)	(3,386)
Payments										
Employee Benefits & On Costs	13,070	13,421	13,783	14,154	14,536	14,924	15,323	15,733	16,154	16,587
Borrowing Costs	209	185	161	136	110	83	54	20	13	6
Materials & Contracts	5,387	5,508	5,683	5,862	6,046	6,235	6,428	6,626	6,829	7,037
Other Expenses	4,287	4,288	4,387	4,489	4,592	4,699	4,808	4,920	5,035	5,152
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
Net cash provided by (or used in) operating activities	(12,396)	(10,498)	(10,605)	(10,713)	(10,825)	(10,942)	(11,062)	(11,189)	(11,290)	(11,393)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(690)	(436)	(773)	(609)	(734)	(265)	(842)	(455)	(565)	(465)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	12,535	10,542	11,382	11,167	11,987	9,621	12,555	11,314	11,743	11,882
Purchase of Real Estate										
Other										
Net cash provided by (or used in) investing activities	11,846	10,106	10,609	10,558	11,253	9,356	11,713	10,859	11,178	11,417
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	528	552	575	600	626	653	617	443	400	229
Lease Liabilities										
Other										
Net cash provided by (or used in) financing activities	528	552	575	600	626	653	617	443	400	229
Net Increase/(decrease) in cash assets held	(22)	160	580	444	1,055	(933)	1,268	112	287	253

Financial Performance Indicators

RATIO	BENCHMARK	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
		2012	2013	2014	2015	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Debt Service Cover Ratio	Greater than 2	32.54	25.84	16.40	25.28	9.67	10.16	10.35	10.41	10.47	10.54	10.61	11.71	17.10	19.29	34.05
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	60.20%	65.12%	68.50%	62.83%	61.27%	63.79%	67.97%	68.03%	68.08%	68.13%	68.18%	68.23%	68.28%	68.33%	68.38%
Operating Performance Ratio	Greater or equal to break even average over 3 years	0.07	0.06	0.03	0.07	-0.04	-0.03	-0.03	-0.02	-0.02	-0.02	-0.02	-0.01	-0.01	-0.01	-0.01
Cash Expense Cover Ratio	Greater than or equal to 3 months	19.25	18.72	20.05	20.68	24.47	22.04	21.55	20.76	20.09	19.19	19.25	18.40	18.20	17.85	17.62
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	83.80%	63.80%	106.10%	142.00%	244.26%	192.52%	157.36%	170.84%	166.88%	179.96%	139.95%	188.38%	167.69%	174.26%	176.10%
Infrastructure Backlog Ratio	Less than 2%			8.66%	1.48%	1.44%	1.42%	1.48%	1.58%	1.70%	1.82%	1.95%	2.09%	2.24%	2.42%	2.63%
Asset Maintenance Ratio	Greater than 100% average over 3 years	101.00%	102.00%	103.00%	101.00%	101.00%	101.50%	98.66%	97.94%	97.28%	97.47%	97.66%	97.89%	97.60%	96.41%	95.76%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.7530	1.6860	1.6600	1.6390	1.5281	1.4603	1.4361	1.4191	1.4025	1.3861	1.3700	1.3541	1.3384	1.3241	1.3100
Debt Service Ratio	equal to 20% average over 3 years	0.01%	0.01%	0.02%	0.01%	2.45%	2.44%	2.39%	2.34%	2.28%	2.24%	2.19%	1.95%	1.31%	1.15%	0.64%

Financial Results

The Income Statement result over the 10 year period predicts a small net operating surplus for 2016/2017. This result is within acceptable financial sustainability levels but must be considered in context of moderate increases to operational expenses and revenue. Any variation to these moderate increases and/or changes to the 'normal operations' level of service may impact on the surplus forecasted. The Income Statement then indicates an increase net operating deficits from 2017/2018 to 2025/2026 for a total LTFP Deficit of \$3,214K. These deficits are not sustainable and Council will need to reduce levels of service (reduce expenditure) or increase its capacity to raise additional revenue (Special Rate Variation) A summary of the Income Statement result is presented on page 32.

The Balance Sheet result over the 10 year period maintains equity, liabilities and non current assets within acceptable levels. The level of cash and cash equivalents decrease substantially over the period of the LTFP which is a direct result of annual operating deficits.

The Cash Flow Statement is not within acceptable levels and sees a decrease in cash levels reported at the end of each financial year due to the points raised above in respect of annual operating deficits

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council as shown in Section 3 above does not meet all of the FFF Benchmarks under the Base Case scenario. However, Council's IPART approved Fit for the Future Roadmap puts in place a strategy to achieve all of the above benchmarks by 2020. It is mandatory that Council achieves the Benchmarks by 2020.

IPART Approved FFF Roadmap Scenario - 10 Year Financial Projections

Income Statement

ESTIMATES FOR	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	13,070	13,421	13,783	14,154	14,536	14,924	15,323	15,733	16,154	16,587
Borrowing Costs	209	185	161	136	110	83	54	20	13	6
Materials & Contracts	5,387	5,594	5,819	6,048	6,296	6,515	6,736	6,966	7,235	7,467
Depreciation	8,219	8,234	8,249	8,264	8,279	8,295	8,310	8,325	8,340	8,356
Other Expenses	4,287	4,288	4,387	4,489	4,592	4,699	4,808	4,920	5,035	5,152
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	31,170	31,722	32,399	33,091	33,814	34,515	35,231	35,964	36,778	37,568
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(17,724)	(18,677)	(19,715)	(20,930)	(21,453)	(21,990)	(22,539)	(23,103)	(23,680)	(24,272)
User Charges & Fees	(3,371)	(3,422)	(3,475)	(3,529)	(3,585)	(3,641)	(3,700)	(3,759)	(3,820)	(3,883)
Interest & Investment Revenue	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)
Other Revenue	(427)	(427)	(427)	(427)	(427)	(427)	(427)	(427)	(427)	(427)
Grants & Contributions provided for operating purposes	(7,670)	(7,792)	(7,967)	(8,146)	(8,329)	(8,517)	(8,710)	(8,907)	(9,110)	(9,317)
Net Gain/Loss on Disposal of Assets	(403)	(196)	(309)	(213)	(220)	(66)	(168)	(68)	(57)	(23)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(30,622)	(31,542)	(32,920)	(34,272)	(35,041)	(35,668)	(36,571)	(37,292)	(38,121)	(38,950)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	549	180	(521)	(1,181)	(1,227)	(1,153)	(1,340)	(1,327)	(1,344)	(1,382)
Grants & contributions provided for Capital Purposes	(5,128)	(3,064)	(3,101)	(3,139)	(3,178)	(3,217)	(3,258)	(3,299)	(3,342)	(3,386)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(4,580)	(2,884)	(3,622)	(4,320)	(4,405)	(4,371)	(4,598)	(4,627)	(4,686)	(4,768)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(4,580)	(2,884)	(3,622)	(4,320)	(4,405)	(4,371)	(4,598)	(4,627)	(4,686)	(4,768)
ADD BACK NON-CASH ITEMS										
Depreciation	(8,219)	(8,234)	(8,249)	(8,264)	(8,279)	(8,295)	(8,310)	(8,325)	(8,340)	(8,356)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(287)	(240)	(464)	(396)	(514)	(199)	(674)	(387)	(509)	(442)
TOTAL NON-CASH ITEMS	(8,506)	(8,474)	(8,713)	(8,660)	(8,793)	(8,493)	(8,983)	(8,712)	(8,849)	(8,798)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	12,535	10,869	12,180	12,601	13,338	10,924	13,811	12,517	12,859	12,951
Principal Loan Repayments	528	552	575	600	626	653	617	443	400	229
TOTAL CAPITAL AMOUNTS	13,063	11,420	12,755	13,200	13,964	11,577	14,428	12,960	13,259	13,181
CONSOLIDATED NET (PROFIT)/LOSS	(22)	62	420	221	766	(1,287)	847	(379)	(276)	(385)
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	20	(64)	(423)	(223)	(768)	1,285	(849)	377	274	382
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(3)	(2)	(3)	(2)	(2)	(2)	(2)	(2)	(1)	(3)

Balance Sheet

	Audited Actual 2014 \$'000	Audited Actual 2015 \$'000	Estimated 2016 \$'000	Estimated 2017 \$'000	Estimated 2018 \$'000	Estimated 2019 \$'000	Estimated 2020 \$'000	Estimated 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000
ASSETS													
CURRENT ASSETS													
Cash and Cash Equivalents	16,841	3,023	643	611	492	515	736	511	1,739	832	1,149	1,362	1,686
Investments	16,668	35,518	34,518	34,518	34,518	34,018	33,518	32,918	32,918	32,918	32,918	32,918	32,918
Receivables	6,475	4,132	4,131	4,141	4,151	4,161	4,171	4,181	4,191	4,201	4,211	4,221	4,231
Inventories	576	594	594	594	594	594	594	594	594	594	594	594	594
Other	278	502	502	502	502	502	502	502	502	502	502	502	502
Non-Current assets classified as held for sale	1,024	481	481	481	481	481	481	481	481	481	481	481	481
TOTAL CURRENT ASSETS	41,862	44,250	40,869	40,847	40,738	40,271	40,002	39,187	40,425	39,528	39,855	40,078	40,412
NON - CURRENT ASSETS													
Investments	7,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Receivables	105	195	195	185	175	165	155	145	135	125	115	105	95
Infrastructure, Property, Plant and Equipment	525,214	607,279	616,321	620,350	622,745	626,212	630,153	634,698	637,128	641,955	645,760	649,770	653,923
Investment Property	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667	2,667
TOTAL NON - CURRENT ASSETS	534,986	618,141	627,183	631,202	633,587	637,044	640,975	645,510	647,930	652,747	656,542	660,542	664,685
TOTAL ASSETS	576,848	662,391	668,052	672,049	674,325	677,315	680,977	684,697	688,355	692,275	696,397	700,620	705,097
LIABILITIES													
CURRENT LIABILITIES													
Payables	2,634	2,750	2,750	2,695	2,639	2,582	2,524	2,465	2,405	2,344	2,282	2,219	2,155
Borrowings	166	337	514	552	575	600	626	653	617	443	399	227	0
Provisions	3,863	3,893	3,893	3,893	3,893	3,893	3,893	3,893	3,893	3,893	3,893	3,893	3,893
TOTAL CURRENT LIABILITIES	6,663	6,980	7,157	7,140	7,107	7,075	7,043	7,011	6,915	6,680	6,574	6,339	6,048
NON - CURRENT LIABILITIES													
Payables	0	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	1,638	3,221	4,707	4,141	3,566	2,966	2,340	1,687	1,070	627	228	0	0
Provisions	1,522	1,608	1,608	1,608	1,608	1,608	1,608	1,608	1,608	1,608	1,608	1,608	1,608
TOTAL NON - CURRENT LIABILITIES	3,160	4,829	6,315	5,749	5,174	4,574	3,948	3,295	2,678	2,235	1,836	1,608	1,608
TOTAL LIABILITIES	9,823	11,809	13,472	12,889	12,281	11,649	10,991	10,306	9,593	8,915	8,410	7,947	7,656
NET ASSETS	567,025	650,582	654,580	659,160	662,044	665,666	669,986	674,391	678,762	683,360	687,987	692,673	697,441
EQUITY													
Retained Earnings	376,510	491,980	495,978	500,558	503,442	507,064	511,384	515,789	520,160	524,758	529,385	534,071	538,839
Revaluation Reserves	190,515	158,602	158,602	158,602	158,602	158,602	158,602	158,602	158,602	158,602	158,602	158,602	158,602
Council equity interest	567,025	650,582	654,580	659,160	662,044	665,666	669,986	674,391	678,762	683,360	687,987	692,673	697,441
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUITY	567,025	650,582	654,580	659,160	662,044	665,666	669,986	674,391	678,762	683,360	687,987	692,673	697,441

Cash Flow Statement

ESTIMATES FOR	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(17,724)	(18,677)	(19,715)	(20,930)	(21,453)	(21,990)	(22,539)	(23,103)	(23,680)	(24,272)
User Charges & Fees	(3,371)	(3,422)	(3,475)	(3,529)	(3,585)	(3,641)	(3,700)	(3,759)	(3,820)	(3,883)
Interest & Investment Revenue	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)	(1,027)
Other Revenue	(427)	(427)	(427)	(427)	(427)	(427)	(427)	(427)	(427)	(427)
Grants & Contributions provided for operating purposes	(7,670)	(7,792)	(7,967)	(8,146)	(8,329)	(8,517)	(8,710)	(8,907)	(9,110)	(9,317)
Grants & Contributions-Capital	(5,128)	(3,064)	(3,101)	(3,139)	(3,178)	(3,217)	(3,258)	(3,299)	(3,342)	(3,386)
Payments										
Employee Benefits & On Costs	13,070	13,421	13,783	14,154	14,536	14,924	15,323	15,733	16,154	16,587
Borrowing Costs	209	185	161	136	110	83	54	20	13	6
Materials & Contracts	5,387	5,594	5,819	6,048	6,296	6,515	6,736	6,966	7,235	7,467
Other Expenses	4,287	4,288	4,387	4,489	4,592	4,699	4,808	4,920	5,035	5,152
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
<i>Net Cash provided by (or used in) operating activities</i>	(12,396)	(10,922)	(11,562)	(12,371)	(12,464)	(12,599)	(12,739)	(12,884)	(12,969)	(13,100)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(690)	(436)	(773)	(609)	(734)	(265)	(842)	(455)	(565)	(465)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	12,535	10,869	12,180	12,601	13,338	10,924	13,811	12,517	12,859	12,951
Purchase of Real Estate										
Other										
<i>Net cash provided by (or used in) investing activities</i>	11,846	10,433	11,407	11,992	12,604	10,659	12,969	12,062	12,294	12,486
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	528	552	575	600	626	653	617	443	400	229
Lease Liabilities										
Other										
<i>Net cash provided by (or used in) financing activities</i>	528	552	575	600	626	653	617	443	400	229
<i>Net Increase/(decrease) in cash assets held</i>	(22)	62	420	221	766	(1,287)	847	(379)	(276)	(385)

Financial Performance Indicators

RATIO	BENCHMARK	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
		2012	2013	2014	2015	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Debt Service Cover Ratio	Greater than 2	32.54	25.84	16.40	25.28	9.67	10.16	10.93	11.71	12.73	12.77	12.86	14.21	20.76	23.36	41.31
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	60.20%	65.12%	68.50%	62.83%	61.27%	63.79%	68.45%	69.01%	69.66%	69.72%	69.77%	69.82%	69.88%	69.93%	69.98%
Operating Performance Ratio	Greater or equal to break even average over 3 years	0.07	0.06	0.03	0.07	-0.04	-0.03	-0.01	0.01	0.03	0.03	0.03	0.03	0.03	0.03	0.03
Cash Expense Cover Ratio	Greater than or equal to 3 months	19.25	18.72	20.05	20.68	21.47	22.04	21.47	20.64	19.94	19.00	19.05	18.19	17.98	17.59	17.37
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	83.80%	63.80%	106.10%	142.00%	244.26%	192.52%	162.75%	184.01%	190.49%	198.44%	156.62%	204.24%	182.56%	188.78%	184.43%
Infrastructure Backlog Ratio	Less than 2%			8.66%	1.48%	1.44%	1.57%	1.33%	1.12%	0.77%	0.53%	0.39%	0.26%	0.13%	0.00%	0.00%
Asset Maintenance Ratio	Greater than 100% average over 3 years	101.00%	102.00%	103.00%	101.00%	101.00%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.7530	1.6860	1.6600	1.6390	1.5281	1.4603	1.4401	1.4251	1.4104	1.3965	1.3812	1.3661	1.3512	1.3389	1.3252
Debt Service Ratio	equal to 20% average over 3 years	0.01%	0.01%	0.02%	0.01%	2.45%	2.44%	2.35%	2.26%	2.16%	2.11%	2.07%	1.84%	1.24%	1.08%	0.60%

Financial Results

The Income Statement result over the 10 year period predicts a small net operating surplus each year under this scenario. This result is within acceptable financial sustainability levels but must be considered in context of moderate increases to operational expenses and revenue. Any variation to these moderate increases and/or changes to the 'normal operations' level of service may impact on the surplus forecasted. A summary of the Income Statement result is presented on page 34. Whereas the Base Case scenario results in a cumulative Deficit of \$3,214K over the life of the LTFP, this scenario provides for a \$22K surplus after Council's Service Level, Asset Maintenance, Infrastructure Renewal and the Infrastructure Backlog Program expenditure needs are met.

The Balance Sheet result over the 10 year period maintains equity, liabilities and non current assets within acceptable levels. The level of cash and cash equivalents rises over the period of the LTFP which is a direct result of annual operating surpluses due in part to increased revenues from the Special Rate Variation.

The Cash Flow Statement is within acceptable levels and sees a rise in cash levels reported at the end of each financial year due to the points raised above in respect of annual operating surpluses.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council as shown in Section 3 above meets all of the FFF Benchmarks under the IPART approved FFF Roadmap scenario. It is mandatory that Council achieves the Benchmarks by 2020.

KEY FINANCIAL REPORTS FROM APPLYING THE FINANCIAL ASSUMPTIONS FOR THE GENERAL FUND

Base Case Scenario - 10 Year Financial Projections

Income Statement

ESTIMATES FOR	2016/2017 \$000	2017/2018 \$000	2018/2019 \$000	2019/2020 \$000	2020/2021 \$000	2021/2022 \$000	2022/2023 \$000	2023/2024 \$000	2024/2025 \$000	2025/2026 \$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	11,412	11,719	12,034	12,358	12,691	13,029	13,377	13,734	14,102	14,479
Borrowing Costs	62	56	51	45	39	33	26	20	13	6
Materials & Contracts	4,321	4,416	4,564	4,716	4,872	5,031	5,195	5,363	5,535	5,711
Depreciation	6,688	6,700	6,711	6,722	6,734	6,745	6,756	6,768	6,779	6,791
Other Expenses	1,836	1,776	1,811	1,848	1,886	1,924	1,963	2,004	2,045	2,087
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	24,319	24,666	25,171	25,689	26,220	26,762	27,318	27,888	28,473	29,073
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(13,164)	(13,493)	(13,830)	(14,176)	(14,530)	(14,893)	(15,266)	(15,647)	(16,039)	(16,440)
User Charges & Fees	(1,274)	(1,274)	(1,274)	(1,273)	(1,273)	(1,273)	(1,273)	(1,272)	(1,272)	(1,272)
Interest & Investment Revenue	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)
Other Revenue	(407)	(407)	(407)	(407)	(407)	(407)	(407)	(407)	(407)	(407)
Grants & Contributions provided for operating purposes	(7,479)	(7,601)	(7,776)	(7,955)	(8,138)	(8,326)	(8,519)	(8,717)	(8,919)	(9,127)
Net Gain/Loss on Disposal of Assets	(403)	(196)	(309)	(213)	(220)	(66)	(168)	(68)	(57)	(23)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(23,634)	(23,878)	(24,503)	(24,931)	(25,476)	(25,873)	(26,540)	(27,019)	(27,600)	(28,175)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	685	788	668	758	744	889	778	870	873	898
Grants & contributions provided for Capital Purposes	(4,961)	(2,897)	(2,934)	(2,972)	(3,010)	(3,050)	(3,091)	(3,132)	(3,175)	(3,218)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(4,276)	(2,109)	(2,266)	(2,214)	(2,266)	(2,161)	(2,313)	(2,263)	(2,302)	(2,320)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(4,276)	(2,109)	(2,266)	(2,214)	(2,266)	(2,161)	(2,313)	(2,263)	(2,302)	(2,320)
ADD BACK NON-CASH ITEMS										
Depreciation	(6,688)	(6,700)	(6,711)	(6,722)	(6,734)	(6,745)	(6,756)	(6,768)	(6,779)	(6,791)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(287)	(240)	(464)	(396)	(514)	(199)	(674)	(387)	(509)	(442)
TOTAL NON-CASH ITEMS	(6,975)	(6,940)	(7,175)	(7,118)	(7,247)	(6,944)	(7,430)	(7,154)	(7,288)	(7,232)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	11,056	9,030	9,837	9,587	10,373	7,971	10,803	9,315	9,655	9,577
Principal Loan Repayments	173	179	184	190	196	202	209	215	222	229
TOTAL CAPITAL AMOUNTS	11,230	9,209	10,021	9,777	10,569	8,173	11,012	9,530	9,877	9,807
CONSOLIDATED NET (PROFIT)/LOSS	(21)	160	581	445	1,056	(932)	1,269	113	287	254
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	20	(64)	(423)	(223)	(768)	1,285	(849)	377	274	382
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(2)	97	158	222	288	352	420	490	562	636

Balance Sheet

	Audited Actual 2015 \$'000	Estimated 2016 \$'000	Estimated 2017 \$'000	Estimated 2018 \$'000	Estimated 2019 \$'000	Estimated 2020 \$'000	Estimated 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	712	326	293	77	440	137	23	895	65	91	41	23
Investments	26000	23000	23000	23000	22000	21,800	20,800	20,800	20,300	20,100	19,800	19,500
Receivables	3230	3230	3240	3250	3260	3,270	3,280	3,290	3,300	3,310	3,320	3,330
Inventories	461	461	461	461	461	461	461	461	461	461	461	461
Other	474	474	474	474	474	474	474	474	474	474	474	474
Non-Current assets classified as held for sale	481	481	481	481	481	481	481	481	481	481	481	481
TOTAL CURRENT ASSETS	31,358	27,972	27,949	27,743	27116	26,623	25,519	26,401	25,081	24,917	24,577	24,269
NON - CURRENT ASSETS												
Investments	8000	8000	8000	8000	8000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Receivables	195	195	185	175	165	155	145	135	125	115	105	95
Infrastructure, Property, Plant and Equipment	484111	493274	497355	499445	502107	504,576	507,701	508,728	512,101	514,261	516,628	518,972
Investment Property	2667	2667	2667	2667	2667	2,667	2,667	2,667	2,667	2,667	2,667	2,667
TOTAL NON - CURRENT ASSETS	494,973	504,136	508,207	510,287	512939	515,398	518,513	519,530	522,893	525,043	527,400	529,734
TOTAL ASSETS	526,331	532,108	536,156	538,030	540055	542,021	544,032	545,931	547,974	549,960	551,977	554,003
LIABILITIES												
CURRENT LIABILITIES												
Payables	2722	2722	2667	2611	2554	2,496	2,437	2,377	2,316	2,254	2,191	2,127
Borrowings	0	0	179	184	190	196	202	209	216	222	230	0
Provisions	3444	3444	3444	3444	3444	3,444	3,444	3,444	3,444	3,444	3,444	3,444
TOTAL CURRENT LIABILITIES	6,166	6,166	6,290	6,239	6188	6,136	6,083	6,030	5,976	5,920	5,865	5,571
NON - CURRENT LIABILITIES												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	0	2000	1648	1464	1274	1,078	876	667	451	230	0	0
Provisions	1608	1608	1608	1608	1608	1,608	1,608	1,608	1,608	1,608	1,608	1,608
TOTAL NON - CURRENT LIABILITIES	1,608	3,608	3,256	3,072	2882	2,686	2,484	2,275	2,059	1,838	1,608	1,608
TOTAL LIABILITIES	7,774	9,774	9,546	9,311	9070	8,822	8,567	8,305	8,035	7,758	7,473	7,179
NET ASSETS	518,557	522,334	526,610	528,719	530985	533,199	535,465	537,626	539,939	542,202	544,504	546,824
EQUITY												
Retained Earnings	455,128	458,905	463,181	465,290	467556	469,770	472,036	474,197	476,510	478,773	481,075	483,395
Revaluation Reserves	63,429	63,429	63,429	63,429	63429	63,429	63,429	63,429	63,429	63,429	63,429	63,429
Council equity interest	518,557	522,334	526,610	528,719	530985	533,199	535,465	537,626	539,939	542,202	544,504	546,824
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUITY	518,557	522,334	526,610	528,719	530985	533,199	535,465	537,626	539,939	542,202	544,504	546,824

Cash Flow Statement

ESTIMATES FOR	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(13,164)	(13,493)	(13,830)	(14,176)	(14,530)	(14,893)	(15,266)	(15,647)	(16,039)	(16,440)
User Charges & Fees	(1,274)	(1,274)	(1,274)	(1,273)	(1,273)	(1,273)	(1,273)	(1,272)	(1,272)	(1,272)
Interest & Investment Revenue	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)
Other Revenue	(407)	(407)	(407)	(407)	(407)	(407)	(407)	(407)	(407)	(407)
Grants & Contributions provided for operating purposes	(7,479)	(7,601)	(7,776)	(7,955)	(8,138)	(8,326)	(8,519)	(8,717)	(8,919)	(9,127)
Grants & Contributions-Capital	(4,961)	(2,897)	(2,934)	(2,972)	(3,010)	(3,050)	(3,091)	(3,132)	(3,175)	(3,218)
Payments										
Employee Benefits & On Costs	11,412	11,719	12,034	12,358	12,691	13,029	13,377	13,734	14,102	14,479
Borrowing Costs	62	56	51	45	39	33	26	20	13	6
Materials & Contracts	4,321	4,416	4,564	4,716	4,872	5,031	5,195	5,363	5,535	5,711
Other Expenses	1,836	1,776	1,811	1,848	1,886	1,924	1,963	2,004	2,045	2,087
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
<i>Net Cash provided by (or used in) operating activities</i>	(10,561)	(8,612)	(8,668)	(8,723)	(8,780)	(8,840)	(8,901)	(8,962)	(9,024)	(9,088)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(690)	(436)	(773)	(609)	(734)	(265)	(842)	(455)	(565)	(465)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	11,056	9,030	9,837	9,587	10,373	7,971	10,803	9,315	9,655	9,577
Purchase of Real Estate										
Other										
<i>Net cash provided by (or used in) investing activities</i>	10,367	8,594	9,064	8,978	9,639	7,706	9,961	8,860	9,090	9,112
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	173	179	184	190	196	202	209	215	222	229
Lease Liabilities										
Other										
<i>Net cash provided by (or used in) financing activities</i>	173	179	184	190	196	202	209	215	222	229
<i>Net Increase/(decrease) in cash assets held</i>	(21)	160	581	445	1,056	(932)	1,269	113	287	254

Financial Performance Indicators

RATIO	BENCHMARK	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
		2012	2013	2014	2015	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Debt Service Cover Ratio	Greater than 2			94.31	105.78	22.21	24.08	24.55	24.60	24.66	24.70	24.77	24.82	24.88	24.94	24.99
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	53.70%	59.70%	62.10%	56.54%	53.30%	55.87%	60.50%	60.52%	60.54%	60.56%	60.58%	60.59%	60.61%	60.63%	60.65%
Operating Performance Ratio	Greater or equal to break even average over 3 years			-0.05	-0.01	-0.05	-0.05	-0.04	-0.04	-0.04	-0.04	-0.04	-0.04	-0.03	-0.03	-0.03
Cash Expense Cover Ratio	Greater than or equal to 3 months	20.24	17.33	18.34	18.96	27.83	29.07	28.44	27.38	26.47	25.76	25.32	24.12	23.66	23.15	22.71
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	83.80%	63.80%	106.10%	142.00%	294.59%	224.85%	177.36%	194.76%	188.79%	205.62%	152.45%	214.06%	181.07%	188.04%	185.92%
Infrastructure Backlog Ratio	Less than 2%			8.66%	1.48%	1.44%	1.42%	1.48%	1.58%	1.70%	1.82%	1.95%	2.09%	2.24%	2.42%	2.63%
Asset Maintenance Ratio	Greater than 100% average over 3 years	101.00%	102.00%	103.00%	101.00%	101.00%	101.50%	98.66%	97.94%	97.28%	97.47%	97.66%	97.89%	97.60%	96.41%	95.76%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.4200	1.3600	1.3400	1.3600	1.2080	1.1193	1.1198	1.1072	1.0949	1.0829	1.0709	1.0592	1.0478	1.0366	1.0255
Debt Service Ratio	equal to 20% average over 3 years	0.00%	0.00%	0.00%	0.00%	1.05%	1.01%	0.99%	0.97%	0.95%	0.93%	0.91%	0.89%	0.87%	0.85%	0.84%

Financial Results

The Income Statement result over the 10 year period predicts a small net operating surplus for 2016/2017. This result is within acceptable financial sustainability levels but must be considered in context of moderate increases to operational expenses and revenue. Any variation to these moderate increases and/or changes to the 'normal operations' level of service may impact on the surplus forecasted. The Income Statement then indicates an increase net operating deficits from 2017/2018 to 2025/2026 for a total LTFP Deficit of \$3,222K. These deficits are not sustainable and Council will need to reduce levels of service (reduce expenditure) or increase its capacity to raise additional revenue (Special Rate Variation). A summary of the Income Statement result is presented on page 32.

The Balance Sheet result over the 10 year period maintains equity, liabilities and non current assets within acceptable levels. The level of cash and cash equivalents decrease substantially over the period of the LTFP which is a direct result of annual operating deficits.

The Cash Flow Statement is not within acceptable levels and sees a decrease in cash levels reported at the end of each financial year due to the points raised above in respect of annual operating deficits.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council as shown in Section 3 above does not meet all of the FFF Benchmarks under the Base Case scenario. However, Council's IPART approved Fit for the Future Roadmap puts in place a strategy to achieve all of the above benchmarks by 2020. It is mandatory that Council achieves the Benchmarks by 2020.

IPART Approved FFF Roadmap Scenario - 10 Year Financial Projections

Income Statement

ESTIMATES FOR	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
EXPENSES FROM ORDINARY ACTIVITIES										
Employee Benefits & On Costs	11,412	11,719	12,034	12,358	12,691	13,029	13,377	13,734	14,102	14,479
Borrowing Costs	62	56	51	45	39	33	26	20	13	6
Materials & Contracts	4,321	4,502	4,700	4,902	5,122	5,311	5,503	5,703	5,941	6,141
Depreciation	6,688	6,700	6,711	6,722	6,734	6,745	6,756	6,768	6,779	6,791
Other Expenses	1,836	1,776	1,811	1,848	1,886	1,924	1,963	2,004	2,045	2,087
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	24,319	24,752	25,307	25,875	26,470	27,042	27,626	28,228	28,879	29,503
REVENUE FROM ORDINARY ACTIVITIES										
Rates & Annual Charges	(13,164)	(14,003)	(14,924)	(16,019)	(16,420)	(16,830)	(17,251)	(17,682)	(18,124)	(18,577)
User Charges & Fees	(1,274)	(1,274)	(1,274)	(1,273)	(1,273)	(1,273)	(1,273)	(1,272)	(1,272)	(1,272)
Interest & Investment Revenue	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)
Other Revenue	(407)	(407)	(407)	(407)	(407)	(407)	(407)	(407)	(407)	(407)
Grants & Contributions provided for operating purposes	(7,479)	(7,601)	(7,776)	(7,955)	(8,138)	(8,326)	(8,519)	(8,717)	(8,919)	(9,127)
Net Gain/Loss on Disposal of Assets	(403)	(196)	(309)	(213)	(220)	(66)	(168)	(68)	(57)	(23)
TOTAL REVENUE FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(23,634)	(24,388)	(25,597)	(26,775)	(27,365)	(27,810)	(28,525)	(29,053)	(29,686)	(30,313)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	685	364	(290)	(900)	(895)	(768)	(899)	(825)	(806)	(810)
Grants & contributions provided for Capital Purposes	(4,961)	(2,897)	(2,934)	(2,972)	(3,010)	(3,050)	(3,091)	(3,132)	(3,175)	(3,218)
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(4,276)	(2,533)	(3,224)	(3,871)	(3,906)	(3,818)	(3,990)	(3,957)	(3,981)	(4,028)
Extraordinary Items										
(SURPLUS)/DEFICIT FROM ORDINARY ACTIVITIES	(4,276)	(2,533)	(3,224)	(3,871)	(3,906)	(3,818)	(3,990)	(3,957)	(3,981)	(4,028)
ADD BACK NON-CASH ITEMS										
Depreciation	(6,688)	(6,700)	(6,711)	(6,722)	(6,734)	(6,745)	(6,756)	(6,768)	(6,779)	(6,791)
Carrying Amount of Assets Sold (Book Value of Plant & Equipment to be sold)	(287)	(240)	(464)	(396)	(514)	(199)	(674)	(387)	(509)	(442)
TOTAL NON-CASH ITEMS	(6,975)	(6,940)	(7,175)	(7,118)	(7,247)	(6,944)	(7,430)	(7,154)	(7,288)	(7,232)
CAPITAL AMOUNTS										
Repayment by Deferred Debtors	-	-	-	-	-	-	-	-	-	-
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	11,056	9,356	10,635	11,021	11,723	9,273	12,058	10,518	10,771	10,647
Principal Loan Repayments	173	179	184	190	196	202	209	215	222	229
TOTAL CAPITAL AMOUNTS	11,230	9,535	10,819	11,211	11,920	9,476	12,267	10,734	10,993	10,876
CONSOLIDATED NET (PROFIT)/LOSS	(21)	62	421	222	767	(1,286)	848	(378)	(275)	(384)
INTERNALLY RESTRICTED ASSET MOVEMENTS										
Net Transfers to/From Internally Restricted Assets	20	(64)	(423)	(223)	(768)	1,285	(849)	377	274	382
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(2)	(1)	(2)	(1)	(1)	(1)	(1)	(2)	(1)	(2)

Balance Sheet

	Audited Actual 2015 \$'000	Estimated 2016 \$'000	Estimated 2017 \$'000	Estimated 2018 \$'000	Estimated 2019 \$'000	Estimated 2020 \$'000	Estimated 2021 \$'000	Estimated 2022 \$'000	Estimated 2023 \$'000	Estimated 2024 \$'000	Estimated 2025 \$'000	Estimated 2026 \$'000
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	712	326	293	175	198	18	194	1,421	513	830	1,043	1,363
Investments	26000	23000	23000	23000	22500	22,400	21400	21,400	21,400	21,400	21,400	21,400
Receivables	3230	3230	3240	3250	3260	3,270	3280	3,290	3,300	3,310	3,320	3,330
Inventories	461	461	461	461	461	461	461	461	461	461	461	461
Other	474	474	474	474	474	474	474	474	474	474	474	474
Non-Current assets classified as held for sale	481	481	481	481	481	481	481	481	481	481	481	481
TOTAL CURRENT ASSETS	31,358	27,972	27,949	27,841	27,374	27,104	26290	27,527	26,629	26,956	27,179	27,509
NON - CURRENT ASSETS												
Investments	8000	8000	8000	8000	8000	8,000	8000	8,000	8,000	8,000	8,000	8,000
Receivables	195	195	185	175	165	155	145	135	125	115	105	95
Infrastructure, Property, Plant and Equipment	484111	493274	497355	499771	503231	507,134	511609	513,938	518,566	521,929	525,412	528,826
Investment Property	2667	2667	2667	2667	2667	2,667	2667	2,667	2,667	2,667	2,667	2,667
TOTAL NON - CURRENT ASSETS	494,973	504,136	508,207	510,613	514063	517,956	522421	524,740	529,358	532,711	536,184	539,588
TOTAL ASSETS	526,331	532,108	536,156	538,454	541437	545,060	548711	552,267	555,987	559,667	563,363	567,097
LIABILITIES												
CURRENT LIABILITIES												
Payables	2722	2722	2667	2611	2554	2,496	2437	2,377	2,316	2,254	2,191	2,127
Borrowings	0	0	179	184	190	196	202	209	216	222	230	0
Provisions	3444	3444	3444	3444	3444	3,444	3444	3,444	3,444	3,444	3,444	3,444
TOTAL CURRENT LIABILITIES	6,166	6,166	6,290	6,239	6188	6,136	6083	6,030	5,976	5,920	5,865	5,571
NON - CURRENT LIABILITIES												
Payables	0	0	0	0	0	0	0	0	0	0	0	0
Borrowings	0	2000	1648	1464	1274	1,078	876	667	451	230	0	0
Provisions	1608	1608	1608	1608	1608	1,608	1608	1,608	1,608	1,608	1,608	1,608
TOTAL NON - CURRENT LIABILITIES	1,608	3,608	3,256	3,072	2882	2,686	2484	2,275	2,059	1,838	1,608	1,608
TOTAL LIABILITIES	7,774	9,774	9,546	9,311	9070	8,822	8567	8,305	8,035	7,758	7,473	7,179
NET ASSETS	518,557	522,334	526,610	529,143	532367	536,238	540144	543,962	547,952	551,909	555,890	559,918
EQUITY												
Retained Earnings	455,128	458,905	463,181	465,714	468938	472,809	476715	480,533	484,523	488,480	492,461	496,489
Revaluation Reserves	63,429	63,429	63,429	63,429	63429	63,429	63429	63,429	63,429	63,429	63,429	63,429
Council equity interest	518,557	522,334	526,610	529,143	532367	536,238	540144	543,962	547,952	551,909	555,890	559,918
Minority equity interest	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EQUITY	518,557	522,334	526,610	529,143	532367	536,238	540144	543,962	547,952	551,909	555,890	559,918

Cash Flow Statement

ESTIMATES FOR	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES										
Receipts										
Rates & Annual Charges	(13,164)	(14,003)	(14,924)	(16,019)	(16,420)	(16,830)	(17,251)	(17,682)	(18,124)	(18,577)
User Charges & Fees	(1,274)	(1,274)	(1,274)	(1,273)	(1,273)	(1,273)	(1,273)	(1,272)	(1,272)	(1,272)
Interest & Investment Revenue	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)	(907)
Other Revenue	(407)	(407)	(407)	(407)	(407)	(407)	(407)	(407)	(407)	(407)
Grants & Contributions provided for operating purposes	(7,479)	(7,601)	(7,776)	(7,955)	(8,138)	(8,326)	(8,519)	(8,717)	(8,919)	(9,127)
Grants & Contributions-Capital	(4,961)	(2,897)	(2,934)	(2,972)	(3,010)	(3,050)	(3,091)	(3,132)	(3,175)	(3,218)
Payments										
Employee Benefits & On Costs	11,412	11,719	12,034	12,358	12,691	13,029	13,377	13,734	14,102	14,479
Borrowing Costs	62	56	51	45	39	33	26	20	13	6
Materials & Contracts	4,321	4,502	4,700	4,902	5,122	5,311	5,503	5,703	5,941	6,141
Other Expenses	1,836	1,776	1,811	1,848	1,886	1,924	1,963	2,004	2,045	2,087
Suspense / Disbursement Accounts	-	-	-	-	-	-	-	-	-	-
Net Cash provided by (or used in) operating activities	(10,561)	(9,036)	(9,625)	(10,381)	(10,419)	(10,497)	(10,578)	(10,657)	(10,704)	(10,795)
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Sale of investments										
Sale of Real Estate Assets										
Sale of Property, Plant & Equipment	(690)	(436)	(773)	(609)	(734)	(265)	(842)	(455)	(565)	(465)
Sale of interest in joint ventures/associates										
Other										
Payments										
Purchase of Investments										
Purchase of Property, Plant & Equipment	11,056	9,356	10,635	11,021	11,723	9,273	12,058	10,518	10,771	10,647
Purchase of Real Estate										
Other										
Net cash provided by (or used in) investing activities	10,367	8,920	9,862	10,412	10,989	9,008	11,216	10,063	10,206	10,182
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Other										
Payments										
Borrowings & Advances	173	179	184	190	196	202	209	215	222	229
Lease Liabilities										
Other										
Net cash provided by (or used in) financing activities	173	179	184	190	196	202	209	215	222	229
Net Increase/(decrease) in cash assets held	(21)	62	421	222	767	(1,286)	848	(378)	(275)	(384)

Financial Performance Indicators

RATIO	BENCHMARK	ACTUALS				CURRENT BUDGET	PROPOSED BUDGET									
		2012	2013	2014	2015	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Debt Service Cover Ratio	Greater than 2			94.31	105.78	22.21	24.08	26.35	28.68	31.70	31.68	31.81	31.96	32.09	32.08	32.25
Own Source Operating Revenue Ratio	Greater than 60% average over 3 years	53.70%	59.70%	62.10%	56.54%	53.30%	55.87%	61.24%	62.05%	63.00%	63.03%	63.06%	63.08%	63.11%	63.13%	63.16%
Operating Performance Ratio	Greater or equal to break even average over 3 years			-0.05	-0.01	-0.05	-0.05	-0.02	0.00	0.03	0.02	0.03	0.03	0.03	0.03	0.03
Cash Expense Cover Ratio	Greater than or equal to 3 months	20.24	17.33	18.34	18.96	27.83	29.07	28.31	27.18	26.21	24.94	24.97	23.77	23.29	22.73	22.28
Building & Infrastructure Asset Renewal Ratio	Greater than 100% average over 3 years	83.80%	63.80%	106.10%	142.00%	294.59%	224.85%	18.50%	212.39%	220.39%	230.36%	174.77%	235.29%	200.99%	207.48%	197.08%
Infrastructure Backlog Ratio	Less than 2%			8.66%	1.48%	1.44%	1.57%	1.33%	1.12%	0.77%	0.53%	0.39%	0.26%	0.13%	0.00%	0.00%
Asset Maintenance Ratio	Greater than 100% average over 3 years	101.00%	102.00%	103.00%	101.00%	101.00%	101.50%	102.00%	100.50%	100.50%	101.00%	101.50%	102.00%	102.00%	101.50%	101.00%
Real Operating Expenditure Per Capita Result	A decrease in Real Operating Expenditure per capita over time	1.4200	1.3600	1.3400	1.3600	1.2080	1.1393	1.1237	1.1132	1.1028	1.0932	1.0821	1.0712	1.0606	1.0514	1.0407
Debt Service Ratio	equal to 20% average over 3 years	0.00%	0.00%	0.00%	0.00%	1.05%	1.01%	0.97%	0.93%	0.89%	0.87%	0.85%	0.83%	0.81%	0.79%	0.78%

Financial Results

The Income Statement result over the 10 year period predicts a small net operating surplus each year under this scenario. This result is within acceptable financial sustainability levels but must be considered in context of moderate increases to operational expenses and revenue. Any variation to these moderate increases and/or changes to the 'normal operations' level of service may impact on the surplus forecasted. A summary of the Income Statement result is presented on page 34. Whereas the Base Case scenario results in a cumulative Deficit of \$3,222K over the life of the LTFP, this scenario provides for a \$14K surplus after Council's Service Level, Asset Maintenance, Infrastructure Renewal and the Infrastructure Backlog Program expenditure needs are met.

The Balance Sheet result over the 10 year period maintains equity, liabilities and non current assets within acceptable levels. The level of cash and cash equivalents rises over the period of the LTFP which is a direct result of annual operating surpluses due in part to increased revenues from the Special Rate Variation.

The Cash Flow Statement is within acceptable levels and sees a rise in cash levels reported at the end of each financial year due to the points raised above in respect of annual operating surpluses.

In addition to the key financial statement reports above, Council compares itself to the NSW TCorp Financial Performance Indicators. Council as shown in Section 3 above meets all of the FFF Benchmarks under the IPART approved FFF Roadmap scenario. It is mandatory that Council achieves the Benchmarks by 2020.

KEY FINANCIAL REPORTS FROM APPLYING THE FINANCIAL ASSUMPTIONS FOR THE COMBINED GENERAL, WATER AND SEWER FUNDS BY FUNCTION AND SUB-FUNCTION

IPART Approved FFF Roadmap Scenario

Summary of Budget Position By Function - 10 Year Financial Projections

<i>FUNCTIONS</i>	<i>2015/2016</i>	<i>2016/2017</i>	<i>2017/2018</i>	<i>2018/2019</i>	<i>2019/2020</i>	<i>2020/2021</i>	<i>2021/2022</i>	<i>2022/2023</i>	<i>2023/2024</i>	<i>2024/2025</i>	<i>2025/2026</i>
Administration	(10,057,095.00)	(9,251,996.00)	(9,947,908.00)	(10,761,778.00)	(11,746,535.00)	(12,033,457.00)	(12,329,961.00)	(12,632,996.00)	(12,943,592.00)	(13,261,728.00)	(13,587,615.00)
Community Services & Education	125,490.00	106,135.00	108,270.00	110,440.00	112,650.00	114,900.00	117,210.00	119,580.00	122,010.00	124,500.00	127,040.00
Economic Affairs	995,753.00	1,062,053.00	1,096,560.00	1,132,000.00	1,168,310.00	1,205,530.00	1,243,590.00	1,282,640.00	1,322,770.00	1,363,890.00	1,406,060.00
Environment	992,741.00	614,598.00	633,100.00	652,110.00	671,570.00	691,620.00	712,100.00	733,140.00	754,710.00	776,940.00	799,690.00
Governance	324,520.00	324,045.00	332,380.00	340,920.00	349,660.00	358,650.00	367,780.00	377,140.00	386,750.00	396,580.00	406,680.00
Health	(155,267.00)	(206,448.00)	(211,090.00)	(215,820.00)	(220,630.00)	(225,580.00)	(230,670.00)	(235,880.00)	(241,230.00)	(246,680.00)	(252,280.00)
Housing & Community Amentities	485,036.00	495,921.00	514,170.00	532,870.00	552,100.00	571,840.00	592,050.00	612,790.00	634,090.00	655,930.00	678,380.00
Mining Manufacturing & Construction	299,350.00	206,855.00	216,170.00	225,720.00	235,550.00	245,630.00	255,910.00	266,470.00	277,330.00	288,490.00	299,930.00
Public Order & Safety	702,270.00	724,930.00	750,940.00	777,590.00	804,940.00	833,020.00	861,750.00	891,230.00	921,470.00	952,440.00	984,190.00
Recreation & Culture	2,211,956.00	2,259,916.00	2,318,470.00	2,378,470.00	2,440,000.00	2,503,140.00	2,567,660.00	2,633,920.00	2,701,920.00	2,771,610.00	2,843,130.00
Sewerage Services	(4,093.00)	(131.00)	(200.00)	(370.00)	(650.00)	(10.00)	(600.00)	(260.00)	(300.00)	(160.00)	(540.00)
Transport & Communication	4,073,885.00	3,662,435.00	4,187,770.00	4,825,860.00	5,630,940.00	5,733,450.00	5,841,230.00	5,950,610.00	6,062,270.00	6,176,880.00	6,292,800.00
Water Supplies	(698.00)	(1,036.00)	(190.00)	(620.00)	(200.00)	(980.00)	(170.00)	(660.00)	(390.00)	(150.00)	(110.00)
Grand Total	(6,152.00)	(2,723.00)	(1,558.00)	(2,608.00)	(2,295.00)	(2,247.00)	(2,121.00)	(2,276.00)	(2,192.00)	(1,458.00)	(2,645.00)

The following schedules provided a detailed view of the above summary

Summary of Budget Position By Sub-Function - 10 Year Financial Projections

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		2,618,085	2,776,585	2,853,500	2,932,550	3,013,840	3,097,370	3,181,500	3,267,950	3,356,760	3,448,010	3,541,780
Materials - General		36,315	36,315	37,240	38,180	39,160	40,140	41,150	42,180	43,230	44,310	45,420
Contracts - Electrical		400	400	410	420	430	440	450	460	470	480	490
Contracts - Cleaning		8,020	8,140	8,340	8,550	8,770	8,990	9,210	9,440	9,680	9,920	10,170
Insurance - Public Liability		206,670	216,020	221,420	226,960	232,630	238,450	244,420	250,530	256,790	263,210	269,790
Insurance - Property		3,100	2,950	3,020	3,100	3,180	3,260	3,340	3,420	3,510	3,600	3,690
Other Expenses - Electricity		9,850	9,600	9,850	10,100	10,350	10,610	10,880	11,160	11,440	11,730	12,020
Other Expenses - Gas		-	300	310	320	330	340	350	360	370	380	390
Other Expenses - Telephone		20,810	21,635	22,170	22,730	23,300	23,880	24,490	25,100	25,720	26,370	27,030
Donations - Cultural Activities		1,500	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Other Expenses - Other-Advertising		7,680	7,680	7,880	8,080	8,290	8,500	8,710	8,930	9,150	9,380	9,610
Other Expenses - Other-Postage & Freight		610	610	630	650	670	690	710	730	750	770	790
Other Expenses - Other-Printing Stationary		2,710	2,710	2,800	2,890	2,980	3,070	3,160	3,260	3,360	3,460	3,560
Other Expenses - Other-Council Rates		2,690	2,840	2,910	2,980	3,050	3,120	3,190	3,260	3,340	3,430	3,520
Other Expenses - Other-Council Water Usage		500	300	310	320	330	340	350	360	370	380	390
Depreciation		29,100	30,600	30,600	30,600	30,600	30,600	30,600	30,600	30,600	30,600	30,600
Total Expenses from Ordinary Activities		2,948,040	3,126,685	3,211,390	3,298,430	3,387,910	3,479,800	3,572,510	3,667,740	3,765,540	3,866,030	3,969,250
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		2,948,040	3,126,685	3,211,390	3,298,430	3,387,910	3,479,800	3,572,510	3,667,740	3,765,540	3,866,030	3,969,250
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		2,948,040	3,126,685	3,211,390	3,298,430	3,387,910	3,479,800	3,572,510	3,667,740	3,765,540	3,866,030	3,969,250
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Engineers Instruements & Equipment		2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Total Capital Amounts		2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(29,100)	(30,600)	(30,600)	(30,600)	(30,600)	(30,600)	(30,600)	(30,600)	(30,600)	(30,600)	(30,600)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(29,100)	(30,600)	(30,600)	(30,600)	(30,600)	(30,600)	(30,600)	(30,600)	(30,600)	(30,600)	(30,600)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		2,921,040	3,098,185	3,182,890	3,269,930	3,359,410	3,451,300	3,544,010	3,639,240	3,737,040	3,837,530	3,940,750
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		2,921,040	3,098,185	3,182,890	3,269,930	3,359,410	3,451,300	3,544,010	3,639,240	3,737,040	3,837,530	3,940,750

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Environment Street Cleaning	CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		251,580	252,485	259,540	266,820	274,280	281,970	289,830	297,890	306,160	314,680	323,430
Materials - General		86,010	86,010	88,170	90,380	92,640	94,950	97,330	99,760	102,250	104,810	107,430
Other Expenses - Other-Council Water Usage		300	5,000	5,130	5,260	5,390	5,530	5,670	5,810	5,960	6,110	6,260
Internal Plant Charges		37,400	37,400	38,340	39,300	40,280	41,290	42,320	43,380	44,460	45,570	46,710
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		375,290	380,895	391,180	401,760	412,590	423,740	435,150	446,840	458,830	471,170	483,830
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Water Usage		8,435	8,560	8,780	9,010	9,240	9,470	9,710	9,960	10,210	10,460	10,720
Total Revenue from Ordinary Activities		8,435	8,560	8,780	9,010	9,240	9,470	9,710	9,960	10,210	10,460	10,720
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		383,725	389,455	399,960	410,770	421,830	433,210	444,860	456,800	469,040	481,630	494,550
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		383,725	389,455	399,960	410,770	421,830	433,210	444,860	456,800	469,040	481,630	494,550
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		383,725	389,455	399,960	410,770	421,830	433,210	444,860	456,800	469,040	481,630	494,550
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		383,725	389,455	399,960	410,770	421,830	433,210	444,860	456,800	469,040	481,630	494,550

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Environment											
Sub Function	Stormwater Management	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		27,600	27,600	28,370	29,160	29,980	30,820	31,680	32,570	33,480	34,420	35,380
Materials - General		18,400	18,400	18,860	19,330	19,810	20,310	20,820	21,340	21,870	22,420	22,980
Other Expenses - Other-Council Rates		2,410	2,510	2,570	2,640	2,710	2,780	2,850	2,920	2,990	3,070	3,150
Depreciation		375,000	380,000	380,950	381,900	382,850	383,810	384,770	385,730	386,690	387,660	388,630
Total Expenses from Ordinary Activities		423,410	428,510	430,750	433,030	435,350	437,720	440,120	442,560	445,030	447,570	450,140
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Storm Water		(129,000)	(139,000)	(142,480)	(146,040)	(149,690)	(153,430)	(157,270)	(161,200)	(165,230)	(169,360)	(173,590)
Total Revenue from Ordinary Activities		(129,000)	(139,000)	(142,480)	(146,040)	(149,690)	(153,430)	(157,270)	(161,200)	(165,230)	(169,360)	(173,590)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		294,410	289,510	288,270	286,990	285,660	284,290	282,850	281,360	279,800	278,210	276,550
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		294,410	289,510	288,270	286,990	285,660	284,290	282,850	281,360	279,800	278,210	276,550
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Urban Drainage Reconstruction		509,000	139,000	142,480	146,040	149,690	153,430	157,270	161,200	165,230	169,360	173,590
Total Capital Amounts		509,000	139,000	142,480	146,040	149,690	153,430	157,270	161,200	165,230	169,360	173,590
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(375,000)	(380,000)	(380,950)	(381,900)	(382,850)	(383,810)	(384,770)	(385,730)	(386,690)	(387,660)	(388,630)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(375,000)	(380,000)	(380,950)	(381,900)	(382,850)	(383,810)	(384,770)	(385,730)	(386,690)	(387,660)	(388,630)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		428,410	48,510	49,800	51,130	52,500	53,910	55,350	56,830	58,340	59,910	61,510
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		428,410	48,510	49,800	51,130	52,500	53,910	55,350	56,830	58,340	59,910	61,510

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Civil Engineering Services Recreation & Culture Sporting Grounds and Venues		CURRENT BUDGET PROPOSED BUDGET								
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	220,080	208,155	213,870	219,710	225,690	231,840	238,080	244,480	251,060	257,820	264,760
Materials - General	62,310	63,310	64,880	66,500	68,160	69,860	71,600	73,390	75,210	77,070	78,980
Contracts - Cleaning	1,485	1,480	1,520	1,560	1,600	1,640	1,680	1,720	1,760	1,800	1,850
Contracts - Security	1,230	800	820	840	860	880	900	920	940	960	980
Insurance - Property	16,080	14,610	14,980	15,360	15,740	16,120	16,520	16,920	17,350	17,780	18,220
Other Expenses - Electricity	20,000	9,300	9,540	9,780	10,030	10,280	10,530	10,790	11,060	11,330	11,600
Other Expenses - Gas	700	700	720	740	760	780	800	820	840	860	880
Other Expenses - Telephone	2,015	2,280	2,340	2,400	2,460	2,520	2,580	2,640	2,700	2,760	2,830
Other Expenses - Other-Council Rates	6,530	6,850	7,030	7,210	7,390	7,570	7,760	7,960	8,160	8,360	8,560
Other Expenses - Other-Council Water Usage	13,110	26,860	27,540	28,240	28,960	29,700	30,450	31,230	32,020	32,830	33,650
Other Expenses-Small Plant Charged to Other Funds	24,360	24,970	25,590	26,230	26,890	27,560	28,250	28,960	29,680	30,420	31,180
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	367,900	359,315	368,830	378,570	388,540	398,750	409,150	419,830	430,780	441,990	453,490
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Other-Others	(29,500)	(29,500)	(29,500)	(29,500)	(29,500)	(29,500)	(29,500)	(29,500)	(29,500)	(29,500)	(29,500)
Contrib-Operating-Other-Sport & Recreation	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Total Revenue from Ordinary Activities	(39,500)	(39,500)	(39,500)	(39,500)	(39,500)	(39,500)	(39,500)	(39,500)	(39,500)	(39,500)	(39,500)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	328,400	319,815	329,330	339,070	349,040	359,250	369,650	380,330	391,280	402,490	413,990
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	328,400	319,815	329,330	339,070	349,040	359,250	369,650	380,330	391,280	402,490	413,990
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Sports Ground Improvements - Sports Council	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Total Capital Amounts	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	348,400	339,815	349,330	359,070	369,040	379,250	389,650	400,330	411,280	422,490	433,990
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	348,400	339,815	349,330	359,070	369,040	379,250	389,650	400,330	411,280	422,490	433,990

<div>DivisionCivil and Environmental Services</div> <div>Branch(Dept):Civil Engineering Services</div> <div>Function:Recreation & Culture</div> <div>Sub FunctionParks & Gardens (lakes)</div>		CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		169,130	169,130	173,840	178,660	183,600	188,710	193,960	199,400	204,970	210,690	216,530
Materials - General		199,725	210,725	216,000	221,380	226,930	232,600	238,410	244,360	250,470	256,720	263,120
Insurance - Property		5,720	5,745	5,880	6,020	6,160	6,300	6,440	6,580	6,720	6,860	7,000
Other Expenses - Electricity		20,900	18,600	19,070	19,550	20,040	20,540	21,050	21,570	22,100	22,660	23,240
Other Expenses - Telephone		255	205	210	220	230	240	250	260	270	280	290
Other Expenses - Other-Council Rates		13,220	13,790	14,140	14,500	14,870	15,240	15,610	15,990	16,390	16,800	17,220
Other Expenses - Other-Council Water Usage		7,310	10,560	10,830	11,100	11,380	11,660	11,950	12,240	12,530	12,850	13,170
Other Expenses - Other-Security		-	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250	2,250
Other Expenses-Small Plant Charged to Other Funds		20,420	20,930	21,450	21,990	22,540	23,100	23,680	24,270	24,880	25,500	26,140
Depreciation		121,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000
Total Expenses from Ordinary Activities		557,680	586,935	598,670	610,670	623,000	635,640	648,600	661,920	675,580	689,610	703,960
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		557,680	586,935	598,670	610,670	623,000	635,640	648,600	661,920	675,580	689,610	703,960
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		557,680	586,935	598,670	610,670	623,000	635,640	648,600	661,920	675,580	689,610	703,960
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(121,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(121,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)	(135,000)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		436,680	451,935	463,670	475,670	488,000	500,640	513,600	526,920	540,580	554,610	568,960
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		436,680	451,935	463,670	475,670	488,000	500,640	513,600	526,920	540,580	554,610	568,960

Division		CURRENT	PROPOSED BUDGET									
Branch(Dept):		BUDGET										
Function:		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Sub Function												
Civil and Environmental Services												
Civil Engineering Services												
Mining Manufacturing & Construction												
Building Control												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		390,855	296,785	304,740	312,910	321,320	329,960	338,770	347,830	357,140	366,720	376,550
Materials - General		3,300	3,300	3,380	3,460	3,550	3,640	3,730	3,820	3,920	4,020	4,120
Other Expenses - Telephone		205	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870	1,920
Other Expenses - Other-Advertising		2,600	2,600	2,670	2,740	2,810	2,880	2,950	3,020	3,100	3,180	3,260
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		396,960	304,225	312,370	320,730	329,340	338,180	347,190	356,450	365,980	375,790	385,850
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Building Services - Other		(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)
Income-Fees-Planning & Building Regulatory		(103,800)	(103,800)	(103,800)	(103,800)	(103,800)	(103,800)	(103,800)	(103,800)	(103,800)	(103,800)	(103,800)
Income-Other Revenue-Commissions & Agency Fees		(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Income-Other Revenue-Other-Building Specifications		(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
Income-Other Revenue-Other-Others		(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Total Revenue from Ordinary Activities		(107,600)	(107,600)	(107,600)	(107,600)	(107,600)	(107,600)	(107,600)	(107,600)	(107,600)	(107,600)	(107,600)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		289,360	196,625	204,770	213,130	221,740	230,580	239,590	248,850	258,380	268,190	278,250
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		289,360	196,625	204,770	213,130	221,740	230,580	239,590	248,850	258,380	268,190	278,250
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		289,360	196,625	204,770	213,130	221,740	230,580	239,590	248,850	258,380	268,190	278,250
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		289,360	196,625	204,770	213,130	221,740	230,580	239,590	248,850	258,380	268,190	278,250

Division Civil and Environmental Services		CURRENT	PROPOSED BUDGET									
Branch(Dept): Civil Engineering Services		BUDGET										
Function: Mining Manufacturing & Construction		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Sub Function Other Mining,Manufacturing & Construction-Gravel Pits												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		3,150	3,150	3,250	3,350	3,450	3,550	3,650	3,750	3,850	3,950	4,050
Materials - General		32,370	32,370	33,190	34,030	34,890	35,770	36,670	37,590	38,530	39,490	40,470
Other Expenses - Other-Council Rates		9,470	9,710	9,960	10,210	10,470	10,730	11,000	11,280	11,570	11,860	12,160
Depreciation		13,500	13,500	13,530	13,560	13,590	13,620	13,650	13,680	13,710	13,740	13,770
Total Expenses from Ordinary Activities		58,490	58,730	59,930	61,150	62,400	63,670	64,970	66,300	67,660	69,040	70,450
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Quarry / Gravel Pits		(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Total Revenue from Ordinary Activities		(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(11,510)	(11,270)	(10,070)	(8,850)	(7,600)	(6,330)	(5,030)	(3,700)	(2,340)	(960)	450
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(11,510)	(11,270)	(10,070)	(8,850)	(7,600)	(6,330)	(5,030)	(3,700)	(2,340)	(960)	450
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(13,500)	(13,500)	(13,530)	(13,560)	(13,590)	(13,620)	(13,650)	(13,680)	(13,710)	(13,740)	(13,770)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(13,500)	(13,500)	(13,530)	(13,560)	(13,590)	(13,620)	(13,650)	(13,680)	(13,710)	(13,740)	(13,770)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		(25,010)	(24,770)	(23,600)	(22,410)	(21,190)	(19,950)	(18,680)	(17,380)	(16,050)	(14,700)	(13,320)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		9,990	10,230	11,400	12,590	13,810	15,050	16,320	17,620	18,950	20,300	21,680

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	227,865	227,865	234,260	240,840	247,590	254,540	261,670	268,990	276,550	284,300	292,230
Materials - General	399,305	403,305	413,440	423,780	434,390	445,230	456,360	467,800	479,490	491,500	503,780
Other Expenses-Small Plant Charged to Other Funds	23,340	23,930	24,530	25,140	25,760	26,410	27,070	27,740	28,430	29,140	29,870
Depreciation	1,506,800	1,510,000	1,513,780	1,517,560	1,521,350	1,525,150	1,528,960	1,532,780	1,536,610	1,540,450	1,544,300
Total Expenses from Ordinary Activities	2,157,310	2,165,100	2,186,010	2,207,320	2,229,090	2,251,330	2,274,060	2,297,310	2,321,080	2,345,390	2,370,180
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	2,157,310	2,165,100	2,186,010	2,207,320	2,229,090	2,251,330	2,274,060	2,297,310	2,321,080	2,345,390	2,370,180
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	2,157,310	2,165,100	2,186,010	2,207,320	2,229,090	2,251,330	2,274,060	2,297,310	2,321,080	2,345,390	2,370,180
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Urban Works Program	296,600	517,000	529,930	543,180	556,760	603,680	667,950	682,570	747,560	762,920	778,670
Acquisition of Assets - Active Transport Program	440,800	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - CBD Works	17,300	17,300	17,730	18,170	18,620	19,090	19,570	20,060	20,560	21,070	21,600
Acquisition of Assets - Village Developments Works	26,000	30,000	30,790	31,580	32,400	33,220	34,080	34,940	35,810	36,710	37,610
Acquisition of Assets - Village Bitumen Reseals	22,969	22,969	23,540	24,130	24,730	25,350	25,980	26,630	27,300	27,980	28,680
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	803,669	587,269	601,990	617,060	632,510	681,340	747,580	764,200	831,230	848,680	866,560
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,506,800)	(1,510,000)	(1,513,780)	(1,517,560)	(1,521,350)	(1,525,150)	(1,528,960)	(1,532,780)	(1,536,610)	(1,540,450)	(1,544,300)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,506,800)	(1,510,000)	(1,513,780)	(1,517,560)	(1,521,350)	(1,525,150)	(1,528,960)	(1,532,780)	(1,536,610)	(1,540,450)	(1,544,300)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	1,454,179	1,242,369	1,274,220	1,306,820	1,340,250	1,407,520	1,492,680	1,528,730	1,615,700	1,653,620	1,692,440
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	1,454,179	1,242,369	1,274,220	1,306,820	1,340,250	1,407,520	1,492,680	1,528,730	1,615,700	1,653,620	1,692,440

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	163,200	163,200	167,770	172,440	177,290	182,250	187,380	192,630	198,040	203,580	209,250
Materials - General	481,784	362,560	457,650	516,930	576,440	650,200	690,210	728,460	770,980	847,760	882,800
Contributions - Road Weigh Limit Control	23,000	23,000	23,580	24,170	24,770	25,390	26,020	26,670	27,340	28,020	28,720
Other Expenses-Small Plant Charged to Other Funds	13,570	13,920	14,270	14,630	14,990	15,370	15,760	16,150	16,550	16,970	17,390
Depreciation	83,500	85,000	85,210	85,420	85,630	85,840	86,050	86,270	86,490	86,710	86,930
Total Expenses from Ordinary Activities	765,054	647,680	748,480	813,590	879,120	959,050	1,005,420	1,050,180	1,099,400	1,183,040	1,225,090
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Grants - Financial Assistance Grant	(1,918,724)	(1,918,253)	(1,956,670)	(2,005,590)	(2,055,730)	(2,107,120)	(2,159,800)	(2,213,800)	(2,269,150)	(2,325,880)	(2,384,030)
Contrib-Operating-Other-RoadWorks/Bridges	(5,100)	(5,100)	(5,230)	(5,360)	(5,500)	(5,640)	(5,780)	(5,930)	(6,080)	(6,230)	(6,390)
Total Revenue from Ordinary Activities	(5,100)	(5,100)	(5,230)	(5,360)	(5,500)	(5,640)	(5,780)	(5,930)	(6,080)	(6,230)	(6,390)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(1,158,770)	(1,275,673)	(1,213,420)	(1,197,360)	(1,182,110)	(1,153,710)	(1,160,160)	(1,169,550)	(1,175,830)	(1,149,070)	(1,165,330)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(1,158,770)	(1,275,673)	(1,213,420)	(1,197,360)	(1,182,110)	(1,153,710)	(1,160,160)	(1,169,550)	(1,175,830)	(1,149,070)	(1,165,330)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - ACRD Program	1,505,500	1,624,253	1,662,030	1,710,310	1,759,810	1,810,540	1,862,500	1,915,780	1,970,410	2,026,400	2,083,770
Total Capital Amounts	1,505,500	1,624,253	1,662,030	1,710,310	1,759,810	1,810,540	1,862,500	1,915,780	1,970,410	2,026,400	2,083,770
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(83,500)	(85,000)	(85,210)	(85,420)	(85,630)	(85,840)	(86,050)	(86,270)	(86,490)	(86,710)	(86,930)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(83,500)	(85,000)	(85,210)	(85,420)	(85,630)	(85,840)	(86,050)	(86,270)	(86,490)	(86,710)	(86,930)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	263,230	263,580	363,400	427,530	492,070	570,990	616,290	659,960	708,090	790,620	831,510
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	263,230	263,580	363,400	427,530	492,070	570,990	616,290	659,960	708,090	790,620	831,510

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Civil Engineering Services											
Function:	Transport & Communication											
Sub Function	Sealed Rural Roads (SRR)-Regional	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		574,800	601,600	619,311	637,545	656,305	675,545	695,321	715,721	736,660	758,200	780,314
Materials - General		802,471	813,416	834,157	855,422	877,222	899,576	922,524	946,004	970,107	994,816	1,020,165
Other Expenses - Other-Internal Plant Charges		1,500	1,500	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities			1,378,771	1,416,516	1,455,008	1,494,547	1,535,147	1,576,781	1,619,545	1,663,465	1,708,547	1,754,836
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Contrib-Operating-RTA (Regional / Local Block Grant)		(1,378,771)	(1,416,516)	(1,452,350)	(1,489,090)	(1,526,760)	(1,565,390)	(1,604,990)	(1,645,600)	(1,687,230)	(1,729,920)	(1,773,690)
Total Revenue from Ordinary Activities			(1,378,771)	(1,416,516)	(1,452,350)	(1,489,090)	(1,526,760)	(1,565,390)	(1,604,990)	(1,687,230)	(1,729,920)	(1,773,690)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			-	-	2,658	5,457	8,387	11,391	14,555	17,865	21,317	24,916
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants-Capital-Special Purpose-Transport		(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)	(160,000)
Contrib-Capital-RTA (Regional/Local Block Grant-Repair Prgm)		(987,229)	(996,484)	(1,021,700)	(1,047,550)	(1,074,050)	(1,101,220)	(1,129,080)	(1,157,650)	(1,186,940)	(1,216,970)	(1,247,760)
Total Grants and Contributions Provided for Capital Purposes			(1,147,229)	(1,156,484)	(1,181,700)	(1,207,550)	(1,234,050)	(1,261,220)	(1,289,080)	(1,317,650)	(1,346,940)	(1,376,970)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			(1,147,229)	(1,156,484)	(1,179,042)	(1,202,093)	(1,225,663)	(1,249,829)	(1,274,525)	(1,299,785)	(1,325,623)	(1,352,054)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Block Grant Program		525,000	525,000	538,130	551,580	565,370	579,500	593,990	608,840	624,060	639,660	655,660
Acquisition of Assets - 3X4 Grant Program		160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Acquisition of Assets - Repair Grant Program		924,458	942,968	961,824	981,026	1,000,646	1,020,658	1,041,070	1,061,890	1,083,126	1,104,788	1,126,882
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts			1,609,458	1,627,968	1,659,954	1,692,606	1,726,016	1,760,158	1,795,060	1,830,730	1,867,186	1,904,448
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items			-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			462,229	471,484	480,912	490,513	500,353	510,329	520,535	530,945	541,563	552,394
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			462,229	471,484	480,912	490,513	500,353	510,329	520,535	530,945	541,563	552,394

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	535,700	581,700	597,990	614,750	631,960	649,650	667,870	686,580	705,800	725,570	745,870
Materials - General	932,430	959,430	983,460	1,008,050	1,033,250	1,059,070	1,085,560	1,112,690	1,140,490	1,169,030	1,198,260
Depreciation	1,061,000	1,062,000	1,064,660	1,067,320	1,069,990	1,072,660	1,075,340	1,078,030	1,080,730	1,083,430	1,086,140
Total Expenses from Ordinary Activities	2,529,130	2,603,130	2,646,110	2,690,120	2,735,200	2,781,380	2,828,770	2,877,300	2,927,020	2,978,030	3,030,270
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	2,529,130	2,603,130	2,646,110	2,690,120	2,735,200	2,781,380	2,828,770	2,877,300	2,927,020	2,978,030	3,030,270
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Grants-Capital-Special Purpose-Transport	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	2,529,130	2,603,130	2,646,110	2,690,120	2,735,200	2,781,380	2,828,770	2,877,300	2,927,020	2,978,030	3,030,270
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(1,061,000)	(1,062,000)	(1,064,660)	(1,067,320)	(1,069,990)	(1,072,660)	(1,075,340)	(1,078,030)	(1,080,730)	(1,083,430)	(1,086,140)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(1,061,000)	(1,062,000)	(1,064,660)	(1,067,320)	(1,069,990)	(1,072,660)	(1,075,340)	(1,078,030)	(1,080,730)	(1,083,430)	(1,086,140)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	1,468,130	1,541,130	1,581,450	1,622,800	1,665,210	1,708,720	1,753,430	1,799,270	1,846,290	1,894,600	1,944,130
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	1,468,130	1,541,130	1,581,450	1,622,800	1,665,210	1,708,720	1,753,430	1,799,270	1,846,290	1,894,600	1,944,130

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	1,500	1,500	1,540	1,580	1,620	1,670	1,720	1,770	1,820	1,870	1,920
Materials - General	2,620	2,620	2,690	2,760	2,830	2,900	2,970	3,040	3,120	3,200	3,280
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	4,120	4,120	4,230	4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	4,120	4,120	4,230	4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	4,120	4,120	4,230	4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	4,120	4,120	4,230	4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	4,120	4,120	4,230	4,340	4,450	4,570	4,690	4,810	4,940	5,070	5,200

Division Civil and Environmental Services		CURRENT	PROPOSED BUDGET									
Branch(Dept): Civil Engineering Services		BUDGET										
Function: Transport & Communication												
Sub Function Bridges on Unsealed Rural Roads-(URR)-Local		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		9,000	9,000	9,250	9,510	9,780	10,050	10,330	10,620	10,920	11,230	11,540
Materials - General		16,000	16,000	16,400	16,810	17,230	17,660	18,100	18,550	19,010	19,490	19,980
Depreciation		726,000	730,000	731,830	733,660	735,490	737,330	739,170	741,020	742,870	744,720	746,580
Total Expenses from Ordinary Activities		751,000	755,000	757,480	759,980	762,500	765,040	767,600	770,190	772,800	775,440	778,100
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		751,000	755,000	757,480	759,980	762,500	765,040	767,600	770,190	772,800	775,440	778,100
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants-Capital-Special Purpose-Transport		(800,000)	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		(800,000)	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(49,000)	755,000	757,480	759,980	762,500	765,040	767,600	770,190	772,800	775,440	778,100
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Tin Tot Bridge		1,000,000	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		1,000,000	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(726,000)	(730,000)	(731,830)	(733,660)	(735,490)	(737,330)	(739,170)	(741,020)	(742,870)	(744,720)	(746,580)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(726,000)	(730,000)	(731,830)	(733,660)	(735,490)	(737,330)	(739,170)	(741,020)	(742,870)	(744,720)	(746,580)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		225,000	25,000	25,650	26,320	27,010	27,710	28,430	29,170	29,930	30,720	31,520
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		(200,000)	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		25,000	25,000	25,650	26,320	27,010	27,710	28,430	29,170	29,930	30,720	31,520

<div>DivisionCivil and Environmental Services</div> <div>Branch(Dept):Civil Engineering Services</div> <div>Function:Transport & Communication</div> <div>Sub FunctionParking Areas</div>		CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Materials - General		9,000	9,000	9,230	9,460	9,700	9,940	10,190	10,440	10,700	10,970	11,240
Other Expenses - Other-Council Rates		57,920	59,070	60,560	62,090	63,660	65,270	66,920	68,610	70,350	72,130	73,950
Other Expenses - Other-Council Water Usage		20	250	260	270	280	290	300	310	320	330	340
Depreciation		16,000	17,500	17,540	17,580	17,620	17,660	17,700	17,740	17,780	17,820	17,860
Total Expenses from Ordinary Activities		83,940	86,820	88,620	90,460	92,350	94,280	96,260	98,280	100,360	102,490	104,660
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		83,940	86,820	88,620	90,460	92,350	94,280	96,260	98,280	100,360	102,490	104,660
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		83,940	86,820	88,620	90,460	92,350	94,280	96,260	98,280	100,360	102,490	104,660
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(16,000)	(17,500)	(17,540)	(17,580)	(17,620)	(17,660)	(17,700)	(17,740)	(17,780)	(17,820)	(17,860)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(16,000)	(17,500)	(17,540)	(17,580)	(17,620)	(17,660)	(17,700)	(17,740)	(17,780)	(17,820)	(17,860)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		67,940	69,320	71,080	72,880	74,730	76,620	78,560	80,540	82,580	84,670	86,800
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		67,940	69,320	71,080	72,880	74,730	76,620	78,560	80,540	82,580	84,670	86,800

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	42,500	42,500	43,690	44,920	46,180	47,470	48,800	50,160	51,560	53,000	54,480
Materials - General	85,820	87,820	90,030	92,270	94,570	96,940	99,360	101,830	104,370	106,990	109,670
Depreciation	65,800	70,600	70,780	70,960	71,140	71,320	71,500	71,680	71,860	72,040	72,220
Total Expenses from Ordinary Activities	194,120	200,920	204,500	208,150	211,890	215,730	219,660	223,670	227,790	232,030	236,370
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	194,120	200,920	204,500	208,150	211,890	215,730	219,660	223,670	227,790	232,030	236,370
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Grants-Capital-Special Purpose-Transport	(220,400)	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	(220,400)	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(26,280)	200,920	204,500	208,150	211,890	215,730	219,660	223,670	227,790	232,030	236,370
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(65,800)	(70,600)	(70,780)	(70,960)	(71,140)	(71,320)	(71,500)	(71,680)	(71,860)	(72,040)	(72,220)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(65,800)	(70,600)	(70,780)	(70,960)	(71,140)	(71,320)	(71,500)	(71,680)	(71,860)	(72,040)	(72,220)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(92,080)	130,320	133,720	137,190	140,750	144,410	148,160	151,990	155,930	159,990	164,150
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(92,080)	130,320	133,720	137,190	140,750	144,410	148,160	151,990	155,930	159,990	164,150

Division Civil and Environmental Services		CURRENT	PROPOSED BUDGET									
Branch(Dept): Civil Engineering Services		BUDGET										
Function: Economic Affairs												
Sub Function Camping Areas and Caravan Parks		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs	1,500	1,500	1,540	1,580	1,620	1,660	1,710	1,760	1,810	1,860	1,910	
Materials - General	10,900	10,900	11,180	11,460	11,740	12,040	12,340	12,650	12,970	13,290	13,620	
Contracts - Cleaning	27,880	35,830	36,730	37,640	38,580	39,550	40,540	41,550	42,590	43,660	44,750	
Insurance - Property	730	695	710	730	750	770	790	810	830	850	870	
Other Expenses - Electricity	13,500	13,500	13,840	14,190	14,540	14,900	15,280	15,660	16,050	16,450	16,860	
Other Expenses - Telephone	615	615	630	650	670	690	710	730	750	770	790	
Other Expenses - Other-Council Rates	2,470	2,570	2,640	2,710	2,780	2,850	2,920	3,000	3,080	3,160	3,240	
Other Expenses - Other-Council Water Usage	3,350	3,350	3,440	3,530	3,620	3,710	3,800	3,900	4,000	4,100	4,200	
Depreciation	2,350	2,350	2,350	2,350	2,350	2,350	2,350	2,350	2,350	2,350	2,350	
Total Expenses from Ordinary Activities		63,295	71,310	73,060	74,840	76,650	78,520	80,440	82,410	84,430	86,490	88,590
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Caravan Parks	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)
Total Revenue from Ordinary Activities		(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		48,695	56,710	58,460	60,240	62,050	63,920	65,840	67,810	69,830	71,890	73,990
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
	-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		48,695	56,710	58,460	60,240	62,050	63,920	65,840	67,810	69,830	71,890	73,990
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)	(2,350)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		46,345	54,360	56,110	57,890	59,700	61,570	63,490	65,460	67,480	69,540	71,640
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		46,345	54,360	56,110	57,890	59,700	61,570	63,490	65,460	67,480	69,540	71,640

<div>DivisionCivil and Environmental Services</div> <div>Branch(Dept):Civil Engineering Services</div> <div>Function:Economic Affairs</div> <div>Sub FunctionOther Economic Affairs - Private Works</div>		CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		37,500	37,500	38,540	39,620	40,740	41,860	43,030	44,240	45,480	46,750	48,050
Materials - General		84,245	84,245	86,370	88,540	90,760	93,040	95,360	97,750	100,210	102,710	105,270
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		121,745	121,745	124,910	128,160	131,500	134,900	138,390	141,990	145,690	149,460	153,320
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Private Works		(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)
Total Revenue from Ordinary Activities		(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)	(111,900)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		9,845	9,845	13,010	16,260	19,600	23,000	26,490	30,090	33,790	37,560	41,420
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		9,845	9,845	13,010	16,260	19,600	23,000	26,490	30,090	33,790	37,560	41,420
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		9,845	9,845	13,010	16,260	19,600	23,000	26,490	30,090	33,790	37,560	41,420
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		9,845	9,845	13,010	16,260	19,600	23,000	26,490	30,090	33,790	37,560	41,420

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	-	-	-	-	-	-	-	-	-	-	-
Materials - General	49,440	20,850	21,380	21,920	22,470	23,030	23,610	24,210	24,820	25,440	26,080
Donations - Cultural Activities	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Donations - Other	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	56,540	27,950	28,480	29,020	29,570	30,130	30,710	31,310	31,920	32,540	33,180
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	56,540	27,950	28,480	29,020	29,570	30,130	30,710	31,310	31,920	32,540	33,180
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	56,540	27,950	28,480	29,020	29,570	30,130	30,710	31,310	31,920	32,540	33,180
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	56,540	27,950	28,480	29,020	29,570	30,130	30,710	31,310	31,920	32,540	33,180
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	56,540	27,950	28,480	29,020	29,570	30,130	30,710	31,310	31,920	32,540	33,180

Division: Civil and Environmental Services		CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept): Development Services												
Function: Community Services & Education		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Sub Function: Aged Persons & Disabled												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		900,000	-	-	-	-	-	-	-	-	-	-
Materials - General		296,550	500	510	520	530	540	550	560	570	580	590
Insurance - Property		170	170	170	170	170	170	170	170	170	170	170
Insurance - Claims Excess		1,750	-	-	-	-	-	-	-	-	-	-
Donations - Aged Disabled Youth & Community Service		1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060	1,060
Other Expenses - Other-Council Rates		2,200	-	-	-	-	-	-	-	-	-	-
Other Expenses - Other-Council Water Usage		10,000	10,000	10,250	10,510	10,780	11,050	11,330	11,620	11,910	12,210	12,520
Depreciation		400	400	400	400	400	400	400	400	400	400	400
Total Expenses from Ordinary Activities		1,212,130	12,130	12,390	12,660	12,940	13,220	13,510	13,810	14,110	14,420	14,740
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Grants-Operating-Special Purpose-Other Aged Disabled Youth &		(1,200,000)	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		(1,200,000)	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		12,130	12,130	12,390	12,660	12,940	13,220	13,510	13,810	14,110	14,420	14,740
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		12,130	12,130	12,390	12,660	12,940	13,220	13,510	13,810	14,110	14,420	14,740
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		11,730	11,730	11,990	12,260	12,540	12,820	13,110	13,410	13,710	14,020	14,340
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		11,730	11,730	11,990	12,260	12,540	12,820	13,110	13,410	13,710	14,020	14,340

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Community Services & Education Childrens Services	CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		43,143	11,210	11,530	11,850	12,180	12,520	12,870	13,220	13,580	13,950	14,330
Materials - General		35,030	11,000	11,290	11,580	11,880	12,180	12,490	12,800	13,130	13,460	13,790
Contracts - Cleaning		8,470	8,470	8,680	8,900	9,120	9,350	9,580	9,820	10,070	10,320	10,580
Contracts - Security		-	2,310	2,370	2,430	2,490	2,550	2,610	2,680	2,750	2,820	2,890
Insurance - Property		5,340	4,515	4,630	4,750	4,870	4,990	5,120	5,250	5,380	5,510	5,640
Insurance - Other		490	500	510	520	530	540	550	560	570	580	590
Other Expenses - Electricity		2,800	3,000	3,080	3,160	3,240	3,320	3,400	3,490	3,580	3,670	3,760
Other Expenses - Telephone		4,300	4,300	4,410	4,520	4,630	4,750	4,870	4,990	5,110	5,240	5,370
Donations - Donation Program		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Donations - Aged Disabled Youth & Community Service		14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150	14,150
Other Expenses - Other-Printing Stationary		1,500	1,500	1,550	1,600	1,650	1,700	1,750	1,800	1,850	1,910	1,970
Other Expenses - Other-Council Rates		2,050	2,260	2,320	2,380	2,440	2,500	2,560	2,620	2,690	2,760	2,830
Other Expenses - Other-Council Water Usage		500	1,500	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,830	1,880
Depreciation		6,100	6,100	6,120	6,140	6,160	6,180	6,200	6,220	6,240	6,260	6,280
Total Expenses from Ordinary Activities		126,873	73,815	75,180	76,560	77,960	79,390	80,850	82,340	83,880	85,460	87,060
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Inverell On Display & Other Promo		-	-	-	-	-	-	-	-	-	-	-
Grants-Operating-Special Purpose-Other Aged Disabled Youth &		(63,553)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
Total Revenue from Ordinary Activities		(63,553)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)	(1,260)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		63,320	72,555	73,920	75,300	76,700	78,130	79,590	81,080	82,620	84,200	85,800
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		63,320	72,555	73,920	75,300	76,700	78,130	79,590	81,080	82,620	84,200	85,800
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(6,100)	(6,100)	(6,120)	(6,140)	(6,160)	(6,180)	(6,200)	(6,220)	(6,240)	(6,260)	(6,280)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(6,100)	(6,100)	(6,120)	(6,140)	(6,160)	(6,180)	(6,200)	(6,220)	(6,240)	(6,260)	(6,280)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		57,220	66,455	67,800	69,160	70,540	71,950	73,390	74,860	76,380	77,940	79,520
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		57,220	66,455	67,800	69,160	70,540	71,950	73,390	74,860	76,380	77,940	79,520

Division	Civil and Environmental Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Development Services											
Function:	Housing & Community Amenities	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Sub Function	Public Cemeteries											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		12,150	12,150	12,500	12,860	13,230	13,600	13,980	14,370	14,770	15,190	15,620
Materials - General		16,850	16,850	17,280	17,720	18,160	18,610	19,080	19,550	20,040	20,540	21,050
Contracts - Cemetery Maintenance/Grave Digging		85,690	87,780	89,980	92,230	94,540	96,910	99,340	101,820	104,370	106,970	109,640
Insurance - Property		130	125	130	130	130	130	130	130	130	130	130
Other Expenses - Other-Council Rates		350	370	380	390	400	410	420	430	440	450	460
Other Expenses - Other-Council Water Usage		250	250	260	270	280	290	300	310	320	330	340
Depreciation		11,300	11,300	11,300	11,300	11,300	11,300	11,300	11,300	11,300	11,300	11,300
Total Expenses from Ordinary Activities		126,720	128,825	131,830	134,900	138,040	141,250	144,550	147,910	151,370	154,910	158,540
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Income-Other Revenue-Other-Cemetery		(99,090)	(117,000)	(117,000)	(117,000)	(117,000)	(117,000)	(117,000)	(117,000)	(117,000)	(117,000)	(117,000)
Total Revenue from Ordinary Activities		(101,590)	(119,500)	(119,500)	(119,500)	(119,500)	(119,500)	(119,500)	(119,500)	(119,500)	(119,500)	(119,500)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		25,130	9,325	12,330	15,400	18,540	21,750	25,050	28,410	31,870	35,410	39,040
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		25,130	9,325	12,330	15,400	18,540	21,750	25,050	28,410	31,870	35,410	39,040
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Beams		1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Total Capital Amounts		1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(11,300)	(11,300)	(11,300)	(11,300)	(11,300)	(11,300)	(11,300)	(11,300)	(11,300)	(11,300)	(11,300)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(11,300)	(11,300)	(11,300)	(11,300)	(11,300)	(11,300)	(11,300)	(11,300)	(11,300)	(11,300)	(11,300)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		14,830	(975)	2,060	5,160	8,330	11,570	14,900	18,290	21,780	25,350	29,010
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		14,830	(975)	2,060	5,160	8,330	11,570	14,900	18,290	21,780	25,350	29,010

Division		CURRENT	PROPOSED BUDGET									
Branch(Dept):		BUDGET										
Function:		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Sub Function												
Civil and Environmental Services												
Development Services												
Housing & Community Amenities												
Public Conveniences												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		100,000	105,000	107,940	110,960	114,070	117,260	120,540	123,920	127,390	130,960	134,630
Materials - General		44,560	49,360	50,590	51,850	53,150	54,480	55,840	57,240	58,670	60,130	61,630
Contracts - Cleaning		13,175	5,900	6,050	6,200	6,360	6,520	6,680	6,850	7,020	7,200	7,380
Contracts - Security		4,500	4,480	4,590	4,700	4,820	4,940	5,060	5,190	5,320	5,450	5,590
Insurance - Property		2,920	2,790	2,860	2,930	3,000	3,080	3,160	3,240	3,320	3,400	3,490
Other Expenses - Electricity		16,000	18,000	18,450	18,910	19,380	19,860	20,360	20,870	21,390	21,920	22,470
Other Expenses - Other-Council Rates		1,380	1,450	1,490	1,530	1,570	1,610	1,650	1,690	1,730	1,770	1,810
Other Expenses - Other-Council Water Usage		1,000	1,500	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,830	1,880
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		183,535	188,480	193,510	198,660	203,970	209,410	214,990	220,740	226,620	232,660	238,880
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		183,535	188,480	193,510	198,660	203,970	209,410	214,990	220,740	226,620	232,660	238,880
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		183,535	188,480	193,510	198,660	203,970	209,410	214,990	220,740	226,620	232,660	238,880
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		183,535	188,480	193,510	198,660	203,970	209,410	214,990	220,740	226,620	232,660	238,880
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		183,535	188,480	193,510	198,660	203,970	209,410	214,990	220,740	226,620	232,660	238,880

Division Branch(Dept): Function: Sub Function		CURRENT BUDGET	PROPOSED BUDGET									
Civil and Environmental Services Development Services Housing & Community Amenities Town Planning		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		368,005	365,120	374,370	383,870	393,630	403,690	413,960	424,500	435,350	446,480	457,920
Materials - General		6,800	6,800	6,970	7,140	7,320	7,500	7,680	7,870	8,060	8,250	8,450
Other Expenses - Telephone		3,385	3,590	3,680	3,770	3,860	3,960	4,060	4,160	4,260	4,370	4,480
Donations - Cultural Activities		3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600
Donations - Heritage Assistance		30,400	50,400	50,400	50,400	50,400	50,400	50,400	50,400	50,400	50,400	50,400
Other Expenses - Other-Advertising		11,300	11,300	11,580	11,870	12,170	12,470	12,780	13,100	13,430	13,760	14,110
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		423,490	440,810	450,600	460,650	470,980	481,620	492,480	503,630	515,100	526,860	538,960
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Certificates - S149 Planning		(31,000)	(31,000)	(31,000)	(31,000)	(31,000)	(31,000)	(31,000)	(31,000)	(31,000)	(31,000)	(31,000)
Income-Fees-Planning & Building Regulatory		(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)	(105,900)
Income-Other Revenue-Other-Plan Printing Sale of Maps		(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)
Income-Other Revenue-Other-Others		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Grants-Operating-Special Purpose-Other Heritage Grants		(10,134)	(10,134)	(10,140)	(10,140)	(10,140)	(10,140)	(10,140)	(10,140)	(10,140)	(10,140)	(10,140)
Total Revenue from Ordinary Activities		(148,184)	(148,184)	(148,190)	(148,190)	(148,190)	(148,190)	(148,190)	(148,190)	(148,190)	(148,190)	(148,190)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		275,306	292,626	302,410	312,460	322,790	333,430	344,290	355,440	366,910	378,670	390,770
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		275,306	292,626	302,410	312,460	322,790	333,430	344,290	355,440	366,910	378,670	390,770
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		275,306	292,626	302,410	312,460	322,790	333,430	344,290	355,440	366,910	378,670	390,770
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		275,306	292,626	302,410	312,460	322,790	333,430	344,290	355,440	366,910	378,670	390,770

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	-	-	-	-	-	-	-	-	-	-	-
Materials - General	3,100	8,100	8,310	8,520	8,740	8,960	9,190	9,420	9,660	9,900	10,140
Insurance - Property	1,355	2,020	2,070	2,120	2,170	2,220	2,280	2,340	2,400	2,460	2,520
Other Expenses - Electricity	600	500	510	520	530	540	550	560	570	580	590
Other Expenses - Other-Council Rates	6,310	5,170	5,300	5,430	5,570	5,710	5,850	6,000	6,150	6,310	6,470
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	11,365	15,790	16,190	16,590	17,010	17,430	17,870	18,320	18,780	19,250	19,720
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	11,365	15,790	16,190	16,590	17,010	17,430	17,870	18,320	18,780	19,250	19,720
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	11,365	15,790	16,190	16,590	17,010	17,430	17,870	18,320	18,780	19,250	19,720
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	11,365	15,790	16,190	16,590	17,010	17,430	17,870	18,320	18,780	19,250	19,720
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	11,365	15,790	16,190	16,590	17,010	17,430	17,870	18,320	18,780	19,250	19,720

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Development Services Recreation & Culture Community Centres and Halls	CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,750	1,750	1,780	1,810	1,840	1,870	1,900	1,930	1,960	1,990	2,020
Materials - General		21,240	21,240	21,770	22,310	22,860	23,420	24,000	24,590	25,180	25,780	26,410
Contracts - Electrical		150	150	150	150	150	150	150	150	150	150	150
Contracts - Cleaning		2,770	2,820	2,890	2,960	3,030	3,110	3,190	3,270	3,350	3,430	3,520
Contracts - Security		1,335	2,520	2,580	2,640	2,700	2,760	2,820	2,900	2,980	3,060	3,140
Insurance - Public Liability		2,815	2,820	2,890	2,960	3,030	3,110	3,190	3,270	3,350	3,430	3,520
Insurance - Property		34,405	32,695	33,510	34,340	35,230	36,120	37,020	37,940	38,900	39,890	40,890
Other Expenses - Electricity		20,000	20,000	20,500	21,010	21,540	22,080	22,630	23,200	23,780	24,370	24,980
Other Expenses - Gas		400	400	410	420	430	440	450	460	470	480	490
Other Expenses - Telephone		1,540	1,745	1,790	1,830	1,880	1,930	1,980	2,030	2,080	2,130	2,180
Donations - Rating Relief		5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,600
Other Expenses - Other-Council Rates		8,600	8,930	9,160	9,390	9,630	9,870	10,120	10,370	10,630	10,890	11,160
Other Expenses - Other-Council Water Usage		630	500	510	520	530	540	550	560	570	580	590
Depreciation		82,600	85,800	86,000	86,200	86,400	86,600	86,800	87,000	87,200	87,400	87,600
Total Expenses from Ordinary Activities		183,835	186,970	189,540	192,140	194,850	197,600	200,400	203,270	206,200	209,180	212,250
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Town Hall / Hall Hire		(8,850)	(8,850)	(8,850)	(8,850)	(8,850)	(8,850)	(8,850)	(8,850)	(8,850)	(8,850)	(8,850)
Total Revenue from Ordinary Activities		(8,850)	(8,850)	(8,850)	(8,850)	(8,850)	(8,850)	(8,850)	(8,850)	(8,850)	(8,850)	(8,850)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		174,985	178,120	180,690	183,290	186,000	188,750	191,550	194,420	197,350	200,330	203,400
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
-		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		174,985	178,120	180,690	183,290	186,000	188,750	191,550	194,420	197,350	200,330	203,400
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(82,600)	(85,800)	(86,000)	(86,200)	(86,400)	(86,600)	(86,800)	(87,000)	(87,200)	(87,400)	(87,600)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(82,600)	(85,800)	(86,000)	(86,200)	(86,400)	(86,600)	(86,800)	(87,000)	(87,200)	(87,400)	(87,600)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		92,385	92,320	94,690	97,090	99,600	102,150	104,750	107,420	110,150	112,930	115,800
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		92,385	92,320	94,690	97,090	99,600	102,150	104,750	107,420	110,150	112,930	115,800

Division	Civil and Environmental Services	CURRENT	PROPOSED BUDGET									
Branch(Dept):	Development Services	BUDGET										
Function:	Recreation & Culture											
Sub Function	Swimming Pools	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs												
Materials - General												
Contracts - Sport & Recreational Facilities												
Contracts - Electrical												
Contracts - Security												
Insurance - Property												
Other Expenses - Electricity												
Other Expenses - Gas												
Other Expenses - Telephone												
Other Expenses - Other-Council Rates												
Other Expenses - Other-Council Water Usage												
Depreciation												
Total Expenses from Ordinary Activities												
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases												
Total Revenue from Ordinary Activities												
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts												
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Total Grants and Contributions Provided for Capital Purposes												
(Surplus)/Deficit from Ordinary Activities After Capital Amounts												
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans												
Proceeds from Sale of Assets												
Carrying amount of Assets Sold												
Loan Funds Used												
Acquisition of Assets												
Total Capital Amounts												
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation												
Carrying amount of Assets Sold												
Total Non-Cash Items												
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets												
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	4,500	4,500	4,630	4,760	4,890	5,030	5,170	5,310	5,460	5,610	5,770
Materials - General	1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities	5,500	5,500	5,660	5,820	5,980	6,150	6,320	6,490	6,670	6,850	7,040
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Other Fines	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)
Income-Other Revenue-Other-Others	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
Total Revenue from Ordinary Activities	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(4,800)	(4,800)	(4,640)	(4,480)	(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(4,800)	(4,800)	(4,640)	(4,480)	(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(4,800)	(4,800)	(4,640)	(4,480)	(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(4,800)	(4,800)	(4,640)	(4,480)	(4,320)	(4,150)	(3,980)	(3,810)	(3,630)	(3,450)	(3,260)

Division Civil and Environmental Services		CURRENT	PROPOSED BUDGET									
Branch(Dept): Environmental Compliance		BUDGET										
Function: Public Order & Safety		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Sub Function Animal Control												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		239,560	266,500	273,980	281,650	289,520	297,640	305,910	314,420	323,160	332,110	341,320
Materials - General		36,005	36,005	36,910	37,840	38,790	39,760	40,760	41,790	42,840	43,920	45,020
Other Expenses - Telephone		2,050	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500	2,560
Other Expenses - Other-Council Rates		1,400	1,700	1,740	1,780	1,830	1,880	1,930	1,980	2,030	2,080	2,130
Depreciation		600	600	600	600	600	600	600	600	600	600	600
Total Expenses from Ordinary Activities		279,615	306,855	315,330	324,020	332,940	342,140	351,520	361,170	371,070	381,210	391,630
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Registration Fees		(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)
Income-Other Revenue-Other Fines		(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Income-Other Revenue-Other-Sale Dogs.Animals/Microchipping		(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)	(1,710)
Total Revenue from Ordinary Activities		(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)	(9,410)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		270,205	297,445	305,920	314,610	323,530	332,730	342,110	351,760	361,660	371,800	382,220
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		270,205	297,445	305,920	314,610	323,530	332,730	342,110	351,760	361,660	371,800	382,220
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		269,605	296,845	305,320	314,010	322,930	332,130	341,510	351,160	361,060	371,200	381,620
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		269,605	296,845	305,320	314,010	322,930	332,130	341,510	351,160	361,060	371,200	381,620

Division Civil and Environmental Services		CURRENT	PROPOSED BUDGET									
Branch(Dept): Environmental Compliance		BUDGET										
Function: Environment		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Sub Function Noxious Plants and Insect/Vermin Control												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		166,210	164,340	168,890	173,580	178,370	183,310	188,350	193,550	198,890	204,390	210,030
Materials - General		88,093	88,093	90,310	92,550	94,860	97,250	99,670	102,160	104,710	107,350	110,020
Insurance - Property		50	50	50	50	50	50	50	50	50	50	50
Insurance - Other		50	50	50	50	50	50	50	50	50	50	50
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		254,403	252,533	259,300	266,230	273,330	280,660	288,120	295,810	303,700	311,840	320,150
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Planning & Building Regulatory		(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Grants-Operating-Special Purpose-Other Noxious Weeds		(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)
Total Revenue from Ordinary Activities		(73,400)	(73,400)	(73,400)	(73,400)	(73,400)	(73,400)	(73,400)	(73,400)	(73,400)	(73,400)	(73,400)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		181,003	179,133	185,900	192,830	199,930	207,260	214,720	222,410	230,300	238,440	246,750
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		181,003	179,133	185,900	192,830	199,930	207,260	214,720	222,410	230,300	238,440	246,750
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		181,003	179,133	185,900	192,830	199,930	207,260	214,720	222,410	230,300	238,440	246,750
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		181,003	179,133	185,900	192,830	199,930	207,260	214,720	222,410	230,300	238,440	246,750

<div>DivisionCivil and Environmental Services</div> <div>Branch(Dept):Environmental Engineering Services</div> <div>Function:Administration</div> <div>Sub FunctionAdministration</div>		CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		212,985	207,335	213,080	219,000	225,070	231,310	237,620	244,090	250,730	257,550	264,570
Materials - General		9,570	9,570	9,820	10,070	10,330	10,590	10,860	11,130	11,400	11,680	11,960
Other Expenses - Telephone		515	515	530	540	550	560	570	580	590	600	620
Other Expenses - Other-Printing Stationary		1,020	1,020	1,050	1,080	1,110	1,140	1,170	1,210	1,250	1,290	1,330
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		224,090	218,440	224,480	230,690	237,060	243,600	250,220	257,010	263,970	271,120	278,480
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		224,090	218,440	224,480	230,690	237,060	243,600	250,220	257,010	263,970	271,120	278,480
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		224,090	218,440	224,480	230,690	237,060	243,600	250,220	257,010	263,970	271,120	278,480
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		224,090	218,440	224,480	230,690	237,060	243,600	250,220	257,010	263,970	271,120	278,480
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		224,090	218,440	224,480	230,690	237,060	243,600	250,220	257,010	263,970	271,120	278,480

Division Civil and Environmental Services		CURRENT	PROPOSED BUDGET									
Branch(Dept): Environmental Engineering Services		BUDGET										
Function: Health		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Sub Function Health												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs	204,625	151,495	155,430	159,480	163,650	167,920	172,290	176,790	181,410	186,160	191,020	
Materials - General	15,530	15,530	15,910	16,310	16,730	17,150	17,580	18,020	18,460	18,920	19,390	
Contracts - Waste Services	2,500	2,500	2,560	2,620	2,690	2,760	2,830	2,900	2,970	3,040	3,120	
Legal - Other Services	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
Other Expenses - Telephone	4,205	3,590	3,680	3,770	3,860	3,960	4,060	4,160	4,260	4,370	4,480	
Other Expenses - Other-Advertising	1,020	1,020	1,050	1,080	1,110	1,140	1,170	1,200	1,230	1,260	1,290	
Other Expenses - Internal Overheads Allocations	(363,397)	(360,833)	(369,970)	(379,330)	(388,920)	(398,760)	(408,850)	(419,200)	(429,810)	(440,680)	(451,830)	
Depreciation	-	-	-	-	-	-	-	-	-	-	-	
Total Expenses from Ordinary Activities	(134,517)	(185,698)	(190,340)	(195,070)	(199,880)	(204,830)	(209,920)	(215,130)	(220,480)	(225,930)	(231,530)	
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Fees-Planning & Building Regulatory	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)	(20,250)	
Income-Other Revenue-Other-Sundry Health Services	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	
Total Revenue from Ordinary Activities	(20,750)	(20,750)	(20,750)	(20,750)	(20,750)	(20,750)	(20,750)	(20,750)	(20,750)	(20,750)	(20,750)	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(155,267)	(206,448)	(211,090)	(215,820)	(220,630)	(225,580)	(230,670)	(235,880)	(241,230)	(246,680)	(252,280)	
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
	-	-	-	-	-	-	-	-	-	-	-	
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(155,267)	(206,448)	(211,090)	(215,820)	(220,630)	(225,580)	(230,670)	(235,880)	(241,230)	(246,680)	(252,280)	
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans	-	-	-	-	-	-	-	-	-	-	-	
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-	
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-	
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation	-	-	-	-	-	-	-	-	-	-	-	
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items	-	-	-	-	-	-	-	-	-	-	-	
CONSOLIDATED NET (PROFIT)/LOSS	(155,267)	(206,448)	(211,090)	(215,820)	(220,630)	(225,580)	(230,670)	(235,880)	(241,230)	(246,680)	(252,280)	
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	(155,267)	(206,448)	(211,090)	(215,820)	(220,630)	(225,580)	(230,670)	(235,880)	(241,230)	(246,680)	(252,280)	

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Environment Solid Waste Management	CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		290,760	824,370	847,410	871,100	895,490	920,530	946,130	972,470	999,550	1,027,350	1,055,940
Borrowing Cost - Interest on Loans		87,290	61,460	55,980	50,320	44,490	38,480	32,270	25,870	19,260	12,450	5,420
Materials - General		208,563	268,274	274,990	281,850	288,870	296,120	303,540	311,130	318,910	326,890	335,050
Contracts - Waste Services		839,880	186,885	191,560	196,360	201,270	206,300	211,450	216,730	222,150	227,700	233,390
Insurance - Property		3,440	2,660	2,730	2,800	2,870	2,940	3,010	3,090	3,170	3,250	3,330
Other Expenses - Electricity		10,000	15,000	15,380	15,760	16,150	16,550	16,960	17,380	17,810	18,260	18,720
Other Expenses - Telephone		820	6,140	6,290	6,450	6,610	6,770	6,930	7,100	7,270	7,440	7,620
Other Expenses - Other-Council Rates		17,480	17,970	18,430	18,900	19,380	19,870	20,370	20,880	21,400	21,930	22,470
Other Expenses - Other-Council Water Usage		2,500	2,500	2,560	2,620	2,690	2,760	2,830	2,900	2,970	3,050	3,130
Other Expenses - Internal Overheads Allocations		379,030	446,206	457,500	469,070	480,930	493,100	505,580	518,370	531,490	544,930	558,720
Internal Plant Charges		371,060	506,060	518,720	531,690	544,990	558,610	572,580	586,890	601,560	616,600	632,010
Depreciation		51,500	56,500	56,600	56,700	56,800	56,900	57,000	57,100	57,200	57,300	57,400
Total Expenses from Ordinary Activities		2,262,323	2,394,025	2,448,150	2,503,620	2,560,540	2,618,930	2,678,650	2,739,910	2,802,740	2,867,150	2,933,200
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Waste Domestic		(1,841,140)	(1,988,230)	(2,037,930)	(2,088,880)	(2,141,110)	(2,194,640)	(2,249,500)	(2,305,740)	(2,363,390)	(2,422,480)	(2,483,040)
Fees - Waste Commercial		(569,510)	(649,780)	(666,020)	(682,680)	(699,750)	(717,240)	(735,180)	(753,560)	(772,390)	(791,700)	(811,490)
Other - Miscellaneous Other - Sundry Income		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Income-User Charges -Waste Management Service (Not Domestic)		(352,250)	(360,665)	(360,670)	(360,670)	(360,670)	(360,670)	(360,670)	(360,670)	(360,670)	(360,670)	(360,670)
Income-Other Revenue-Other-Sulo Bin Sales		(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-DW		(57,500)	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)	(57,500)
Total Revenue from Ordinary Activities		(2,833,400)	(3,069,175)	(3,135,120)	(3,202,730)	(3,272,030)	(3,343,050)	(3,415,850)	(3,490,470)	(3,566,950)	(3,645,350)	(3,725,700)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(571,077)	(675,150)	(686,970)	(699,110)	(711,490)	(724,120)	(737,200)	(750,560)	(764,210)	(778,200)	(792,500)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(571,077)	(675,150)	(686,970)	(699,110)	(711,490)	(724,120)	(737,200)	(750,560)	(764,210)	(778,200)	(792,500)
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		162,180	173,150	178,630	184,280	190,110	196,130	202,330	208,740	215,340	222,160	229,190
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		(2,000,000)	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Waste Management Infrastructure		2,000,000	316,000	316,000	316,000	316,000	316,000	316,000	316,000	316,000	316,000	316,000
Total Capital Amounts		162,180	489,150	494,630	500,280	506,110	512,130	518,330	524,740	531,340	538,160	545,190
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(51,500)	(56,500)	(56,600)	(56,700)	(56,800)	(56,900)	(57,000)	(57,100)	(57,200)	(57,300)	(57,400)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(51,500)	(56,500)	(56,600)	(56,700)	(56,800)	(56,900)	(57,000)	(57,100)	(57,200)	(57,300)	(57,400)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		(460,397)	(242,500)	(248,940)	(255,530)	(262,180)	(268,890)	(275,870)	(282,920)	(290,070)	(297,340)	(304,710)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		460,000	240,000	246,380	252,910	259,490	266,130	273,040	280,020	287,100	294,300	301,590
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		(397)	(2,500)	(2,560)	(2,620)	(2,690)	(2,760)	(2,830)	(2,900)	(2,970)	(3,040)	(3,120)

Division	Civil and Environmental Services	CURRENT	PROPOSED BUDGET									
Branch(Dept):	Environmental Engineering Services	BUDGET										
Function:	Water Supplies											
Sub Function	Water Supplies	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		871,440	1,112,275	1,142,380	1,173,300	1,205,080	1,237,740	1,270,920	1,304,990	1,339,980	1,375,970	1,412,920
Borrowing Cost - Interest on Overdraft		100	100	100	100	100	100	100	100	100	100	100
Borrowing Cost - Interest on Loans		85,654	75,330	64,780	54,400	43,170	31,120	18,620	5,120	-	-	-
Materials - General		697,742	715,742	733,700	752,030	770,810	790,020	809,790	830,020	850,760	871,990	893,750
Contracts - Electrical		5,150	5,150	5,280	5,410	5,540	5,670	5,800	5,930	6,060	6,190	6,340
Contracts - Security		4,120	4,000	4,100	4,200	4,310	4,420	4,530	4,640	4,760	4,880	5,000
Consultants - General		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Legal - General Advice		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Other Expenses - Bad & Doubtful Debts		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Insurance - Property		66,480	63,030	64,600	66,210	67,860	69,550	71,280	73,060	74,890	76,770	78,690
Other Expenses - Electricity		802,500	756,000	774,920	794,290	814,150	834,490	855,360	876,740	898,670	921,150	944,180
Other Expenses - Gas		1,500	1,500	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870
Other Expenses - Telephone		9,130	10,150	10,400	10,660	10,920	11,210	11,500	11,800	12,100	12,400	12,710
Other Expenses - Internet		925	925	950	970	990	1,010	1,040	1,070	1,100	1,130	1,160
Donations - Other		500	500	500	500	500	500	500	500	500	500	500
Other Expenses - Other Levies		95,500	95,500	97,890	100,340	102,840	105,410	108,040	110,750	113,520	116,350	119,260
Other Expenses - Other-Advertising		300	1,800	1,850	1,900	1,950	2,000	2,050	2,100	2,150	2,200	2,260
Other Expenses - Other-Postage & Freight		4,700	7,200	7,420	7,650	7,880	8,120	8,370	8,620	8,880	9,150	9,430
Other Expenses - Other-Printing Stationary		1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,220	1,260	1,300
Other Expenses - Other-Council Rates		14,120	14,590	14,960	15,330	15,720	16,120	16,530	16,950	17,380	17,820	18,270
Other Expenses - Other-Council Water Usage		6,500	8,500	8,720	8,940	9,170	9,400	9,640	9,880	10,130	10,390	10,650
Other Expenses - Internal Overheads Allocations		654,542	579,327	593,980	609,010	624,420	640,210	656,410	673,020	690,050	707,510	725,410
Other Expenses-Small Plant Charged to Other Funds		14,620	14,990	15,360	15,740	16,130	16,530	16,940	17,360	17,790	18,230	18,690
Internal Plant Charges		23,000	23,000	23,580	24,160	24,770	25,390	26,030	26,680	27,350	28,040	28,740
Depreciation		803,500	823,500	825,550	827,610	829,670	831,740	833,810	835,890	837,970	840,060	842,150
Total Expenses from Ordinary Activities		4,175,023	4,326,109	4,405,590	4,487,390	4,570,690	4,655,530	4,742,110	4,830,140	4,929,140	5,035,910	5,145,380
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Fees - Water Availability		(1,928,186)	(2,075,640)	(2,127,530)	(2,180,710)	(2,235,230)	(2,291,110)	(2,348,390)	(2,407,100)	(2,467,270)	(2,528,950)	(2,592,170)
Fees - Water Usage		(2,062,985)	(2,066,110)	(2,117,780)	(2,170,730)	(2,225,010)	(2,280,640)	(2,337,650)	(2,396,100)	(2,456,000)	(2,517,400)	(2,580,350)
Other - Lease Rental Income		(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)
Income-Fees-Private Works		(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
Income-Interest-Cash & Investments		(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Grants-Operating-Special Purpose-Pension Rebate Subsidies-Wa		(70,875)	(70,875)	(70,880)	(70,880)	(70,880)	(70,880)	(70,880)	(70,880)	(70,880)	(70,880)	(70,880)
Grants-Operating-Special Purpose-Water Supplies		(75,140)	(66,320)	(66,320)	(66,320)	(66,320)	(66,320)	(66,320)	(66,320)	(66,320)	(66,320)	(66,320)
Total Revenue from Ordinary Activities		(4,227,186)	(4,368,945)	(4,472,510)	(4,578,640)	(4,687,440)	(4,798,950)	(4,913,240)	(5,030,400)	(5,150,470)	(5,273,550)	(5,399,720)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		(52,163)	(42,836)	(66,920)	(91,250)	(116,750)	(143,420)	(171,130)	(200,260)	(221,330)	(237,640)	(254,340)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Contrib-Capital-Section 64-Water		(151,500)	(151,500)	(151,500)	(151,500)	(151,500)	(151,500)	(151,500)	(151,500)	(151,500)	(151,500)	(151,500)
Total Grants and Contributions Provided for Capital Purposes		(151,500)	(151,500)	(151,500)	(151,500)	(151,500)	(151,500)	(151,500)	(151,500)	(151,500)	(151,500)	(151,500)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		(203,663)	(194,336)	(218,420)	(242,750)	(268,250)	(294,920)	(322,630)	(351,760)	(372,830)	(389,140)	(405,840)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Water Supplies Water Supplies Continued	CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		174,515	184,850	195,400	205,780	217,010	229,060	241,560	190,020	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Other Equipment		-	5,000	20,000	5,000	10,000	20,000	5,000	10,000	10,000	20,000	10,000
Acquisition of Assets - Mains Replacement		175,000	135,000	110,000	113,300	116,000	119,480	123,000	125,000	130,000	237,000	241,000
Acquisition of Assets - Minor Mains Extensions		15,000	50,000	50,000	50,000	50,000	20,000	50,000	50,000	55,000	57,500	35,000
Acquisition of Assets - Metering		66,950	66,950	68,620	70,340	72,100	73,900	75,750	77,640	79,580	81,570	83,610
Acquisition of Assets - Backflow Prevention		275,000	275,000	-	200,000	275,000	5,000	5,000	5,000	5,000	5,000	50,000
Acquisition of Assets - Pumping Stations Upgrades		300,000	-	70,000	75,000	75,000	50,000	75,000	20,000	75,000	25,000	25,000
Acquisition of Assets - Telemetry Upgrades		-	300,000	275,000	-	-	-	-	-	-	-	-
Acquisition of Assets - Treatment Plant		-	-	254,760	350,320	282,610	250,000	-	-	-	-	401,000
Acquisition of Assets - Reservoirs		-	-	-	-	-	358,240	480,960	709,330	855,830	802,980	402,270
Acquisition of Assets - Chlorine Injection-Old Bundarra Road		-	-	-	-	-	-	100,000	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		1,006,465	1,016,800	1,043,780	1,069,740	1,097,720	1,125,680	1,156,270	1,186,990	1,210,410	1,229,050	1,247,880
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(803,500)	(823,500)	(825,550)	(827,610)	(829,670)	(831,740)	(833,810)	(835,890)	(837,970)	(840,060)	(842,150)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(803,500)	(823,500)	(825,550)	(827,610)	(829,670)	(831,740)	(833,810)	(835,890)	(837,970)	(840,060)	(842,150)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		(698)	(1,036)	(190)	(620)	(200)	(980)	(170)	(660)	(390)	(150)	(110)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		(698)	(1,036)	(190)	(620)	(200)	(980)	(170)	(660)	(390)	(150)	(110)

Division Branch(Dept): Function: Sub Function	Civil and Environmental Services Environmental Engineering Services Sewerage Services Sewerage Services		CURRENT BUDGET PROPOSED BUDGET								
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	546,460	545,275	560,200	575,540	591,300	607,520	624,040	641,020	658,480	676,400	694,830
Borrowing Cost - Interest on Overdraft	100	100	100	100	100	100	100	100	100	100	100
Borrowing Cost - Interest on Loans	77,580	71,060	63,110	55,640	47,990	39,860	31,380	22,720	-	-	-
Materials - General	240,492	240,492	246,510	252,690	259,010	265,490	272,140	278,940	285,900	293,040	300,350
Contracts - Electrical	5,300	5,300	5,440	5,580	5,720	5,860	6,000	6,160	6,320	6,480	6,640
Consultants - General	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Legal - General Advice	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Insurance - Property	39,440	36,565	37,480	38,420	39,380	40,370	41,380	42,410	43,470	44,560	45,670
Insurance - Other	705	670	690	710	730	750	770	790	810	830	850
Other Expenses - Electricity	197,000	170,000	174,260	178,620	183,080	187,660	192,360	197,160	202,080	207,140	212,320
Other Expenses - Telephone	1,010	1,010	1,040	1,060	1,080	1,100	1,120	1,140	1,160	1,180	1,200
Other Expenses - Other-Postage & Freight	250	250	260	270	280	290	300	310	320	330	340
Other Expenses - Other-Council Rates	14,250	14,710	15,080	15,460	15,850	16,250	16,660	17,080	17,510	17,950	18,400
Other Expenses - Other-Council Water Usage	6,000	6,250	6,410	6,570	6,740	6,910	7,080	7,260	7,440	7,630	7,820
Other Expenses - Other-Internal Plant Charges	42,000	42,000	43,060	44,140	45,250	46,380	47,540	48,730	49,950	51,200	52,480
Other Expenses - Internal Overheads Allocations	598,059	650,380	666,840	683,710	701,010	718,750	736,930	755,580	774,700	794,290	814,380
Other Expenses-Small Plant Charged to Other Funds	14,620	14,990	15,360	15,740	16,130	16,530	16,940	17,360	17,790	18,230	18,690
Internal Plant Charges	12,000	12,000	12,300	12,610	12,920	13,240	13,580	13,920	14,270	14,630	14,990
Depreciation	690,000	707,000	708,760	710,530	712,300	714,080	715,860	717,640	719,430	721,220	723,020
Total Expenses from Ordinary Activities	2,492,266	2,525,052	2,563,900	2,604,390	2,645,870	2,688,140	2,731,180	2,775,320	2,806,730	2,862,210	2,919,080
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Fees - Sewer Availability	(2,353,917)	(2,484,630)	(2,546,740)	(2,610,410)	(2,675,660)	(2,742,550)	(2,811,120)	(2,881,380)	(2,953,410)	(3,027,250)	(3,102,940)
Other - Miscellaneous Other - Sundry Income	(7,200)	(7,200)	(7,200)	(7,200)	(7,200)	(7,200)	(7,200)	(7,200)	(7,200)	(7,200)	(7,200)
Income-Fees-Private Works	(3,700)	(3,700)	(3,700)	(3,700)	(3,700)	(3,700)	(3,700)	(3,700)	(3,700)	(3,700)	(3,700)
Income-Interest-Cash & Investments	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Grants-Operating-Special Purpose-Sewerage Services	(58,832)	(53,463)	(53,460)	(53,460)	(53,460)	(53,460)	(53,460)	(53,460)	(53,460)	(53,460)	(53,460)
Total Revenue from Ordinary Activities	(2,493,649)	(2,618,993)	(2,681,100)	(2,744,770)	(2,810,020)	(2,876,910)	(2,945,480)	(3,015,740)	(3,087,770)	(3,161,610)	(3,237,300)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(1,383)	(93,941)	(117,200)	(140,380)	(164,150)	(188,770)	(214,300)	(240,420)	(281,040)	(299,400)	(318,220)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
Contrib-Capital-Section 64-Sewer	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)
Total Grants and Contributions Provided for Capital Purposes	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(17,133)	(109,691)	(132,950)	(156,130)	(179,900)	(204,520)	(230,050)	(256,170)	(296,790)	(315,150)	(333,970)

Division Branch(Dept): Function: Sub Function	CURRENT BUDGET	PROPOSED BUDGET									
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>CAPITAL AMOUNTS</u>											
Repayment of Loans	163,040	169,560	177,510	184,990	192,640	200,760	209,240	217,900	227,350	177,380	-
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Other Equipment	40,000	10,000	14,000	11,300	18,910	17,830	50,000	40,000	40,000	40,000	40,000
Acquisition of Assets - Mains Relining Program	100,000	90,000	100,000	100,000	100,000	100,000	276,070	176,000	180,000	180,000	185,000
Acquisition of Assets - Pumping Station Upgrade	340,000	440,000	340,000	460,000	470,000	390,000	50,000	50,000	50,000	50,000	10,000
Acquisition of Assets - Mains Replacement	60,000	107,000	100,000	100,000	100,000	100,000	100,000	200,000	210,000	110,000	110,000
Acquisition of Assets - Fittings & Installations	-	-	10,000	10,000	10,000	10,000	60,000	10,000	10,000	10,000	10,000
Acquisition of Assets - Telemetry Upgrade - Delungra	-	-	100,000	-	-	-	-	-	-	-	-
Acquisition of Assets - Effluent Reuse	-	-	-	-	-	-	200,000	279,650	298,570	468,830	701,450
Acquisition of Assets - Treatment Works-Gilgai Ponds	-	-	-	-	-	100,000	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	703,040	816,560	841,510	866,290	891,550	918,590	945,310	973,550	1,015,920	1,036,210	1,056,450
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(690,000)	(707,000)	(708,760)	(710,530)	(712,300)	(714,080)	(715,860)	(717,640)	(719,430)	(721,220)	(723,020)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(690,000)	(707,000)	(708,760)	(710,530)	(712,300)	(714,080)	(715,860)	(717,640)	(719,430)	(721,220)	(723,020)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>	(4,093)	(131)	(200)	(370)	(650)	(10)	(600)	(260)	(300)	(160)	(540)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>	(4,093)	(131)	(200)	(370)	(650)	(10)	(600)	(260)	(300)	(160)	(540)

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Administration Administration	CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		747,240	794,860	816,150	838,040	860,540	883,670	907,110	931,180	955,930	981,380	1,007,490
Materials - General		155,000	177,600	182,060	186,600	191,290	196,090	201,010	206,040	211,200	216,480	221,880
Contracts - Cleaning		73,220	74,450	76,310	78,220	80,180	82,180	84,230	86,340	88,500	90,710	92,980
Contracts - Security		5,330	5,150	5,280	5,410	5,550	5,690	5,830	5,980	6,130	6,280	6,440
Fleet - Operators Wages		32,000	32,000	32,900	33,820	34,770	35,740	36,740	37,770	38,830	39,920	41,040
Fleet - Mechanic Wages		264,660	311,468	320,190	329,160	338,380	347,850	357,590	367,600	377,890	388,470	399,350
Fleet - Repairs by Non Council Entities		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Fleet - Parts		370,000	398,500	408,460	418,670	429,140	439,870	450,870	462,140	473,690	485,530	497,670
Fleet - Tyres		197,000	195,000	199,880	204,880	210,000	215,250	220,630	226,150	231,800	237,600	243,540
Fleet - Oils		40,000	40,000	41,000	42,030	43,080	44,160	45,260	46,390	47,550	48,740	49,960
Fleet - Blades/Cutting Edges		60,000	55,000	56,380	57,790	59,230	60,710	62,230	63,790	65,380	67,010	68,690
Fleet - Miscellaneous		250,000	250,000	256,250	262,660	269,230	275,960	282,860	289,930	297,180	304,610	312,230
Fleet - Accident Expenses		7,500	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Fleet - Fuel Costs		1,086,000	1,041,000	1,067,340	1,094,340	1,122,030	1,150,420	1,179,530	1,209,370	1,239,970	1,271,340	1,303,500
Fleet - Vehicle Registration Costs		185,000	185,000	189,630	194,370	199,230	204,210	209,320	214,550	219,910	225,410	231,050
Fleet - Insurances		130,000	129,000	132,260	135,610	139,040	142,560	146,170	149,870	153,660	157,550	161,540
Legal - General Advice		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Councillors - Election Expenses		-	95,000	-	-	-	-	-	-	-	-	-
Insurance - Property		24,390	18,605	19,070	19,550	20,040	20,540	21,050	21,570	22,110	22,660	23,220
Insurance - Councillors & Officers		43,295	42,640	43,700	44,790	45,910	47,060	48,240	49,450	50,680	51,940	53,240
Insurance - Other		11,035	17,385	17,820	18,270	18,730	19,200	19,670	20,160	20,650	21,170	21,700
Other Expenses - Electricity		40,950	32,950	33,770	34,610	35,470	36,360	37,270	38,210	39,170	40,150	41,150
Other Expenses - Gas		10,000	10,250	10,510	10,770	11,040	11,310	11,600	11,900	12,200	12,500	12,810
Other Expenses - Telephone		26,140	24,910	25,530	26,170	26,830	27,500	28,190	28,890	29,610	30,350	31,110
Donations - Cultural Activities		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Donations - University Sponsorship		10,200	5,100	5,100	5,100	5,100	5,100	5,100	5,100	5,100	5,100	5,100
Contributions - Other		3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300	3,300
Other Expenses - Other-Advertising		8,300	8,300	8,510	8,720	8,940	9,160	9,390	9,620	9,860	10,110	10,360
Other Expenses - Other-Postage & Freight		27,000	27,000	27,810	28,640	29,500	30,390	31,300	32,240	33,210	34,210	35,240
Other Expenses - Other-Printing Stationary		25,500	28,200	29,050	29,920	30,820	31,740	32,690	33,670	34,680	35,720	36,790
Other Expenses - Other-Subscriptions		36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450	36,450
Other Expenses - Other-Council Rates		17,750	18,190	18,650	19,120	19,600	20,090	20,600	21,120	21,650	22,190	22,750
Other Expenses - Other-Council Water Usage		1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Other Expenses - Other-Security		1,340	1,330	1,330	1,330	1,330	1,330	1,330	1,330	1,330	1,330	1,330
Other Expenses - Photocopier Costs		30,000	30,000	30,600	31,210	31,830	32,470	33,120	33,780	34,460	35,150	35,850
Other Expenses-Small Plant Charged to Other Funds		(120,120)	(123,150)	(126,230)	(129,390)	(132,620)	(135,940)	(139,340)	(142,820)	(146,390)	(150,050)	(153,800)
Depreciation		1,676,000	1,626,000	1,626,500	1,627,000	1,627,500	1,628,000	1,628,500	1,629,000	1,629,500	1,630,000	1,630,500
Total Expenses from Ordinary Activities		5,518,480	5,640,488	5,644,590	5,746,220	5,850,550	5,957,540	6,066,990	6,179,250	6,294,400	6,412,550	6,533,730
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Rental Income-Property Leases		(1,500)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Income-Other Revenue-Miscellaneous Sales		(420)	(420)	(420)	(420)	(420)	(420)	(420)	(420)	(420)	(420)	(420)
Income-Other Revenue-Other-Book Sales		(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)	(200)
Internal - Plant Charges		(4,802,000)	(4,802,000)	(4,935,050)	(5,020,100)	(5,107,230)	(5,196,510)	(5,288,020)	(5,381,350)	(5,477,270)	(5,575,870)	(5,677,040)
Internal - Plant Charges - Private Usage		(6,000)	(6,000)	(6,150)	(6,300)	(6,460)	(6,620)	(6,790)	(6,960)	(7,130)	(7,310)	(7,490)
Total Revenue from Ordinary Activities		(4,810,120)	(4,813,620)	(4,946,820)	(5,032,020)	(5,119,310)	(5,208,750)	(5,300,430)	(5,393,930)	(5,490,020)	(5,588,800)	(5,690,150)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		708,360	826,868	697,770	714,200	731,240	748,790	766,560	785,320	804,380	823,750	843,580

Division	Corporate and Economic Services	CURRENT	PROPOSED BUDGET									
Branch(Dept):	Business Services	BUDGET										
Function:	Administration											
Sub Function	Administration - Continued	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
			-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes			-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			708,360	826,868	697,770	714,200	731,240	748,790	766,560	785,320	804,380	823,750
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans			-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets			(245,000)	(689,500)	(436,000)	(773,000)	(609,000)	(734,000)	(265,000)	(842,000)	(455,000)	(565,000)
Carrying amount of Assets Sold			85,110	286,612	239,800	463,800	395,850	513,800	198,750	673,600	386,750	508,500
Loan Funds Used			-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Small Plant Purchases			105,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
Acquisition of Assets - Light Plant Purchases			249,000	743,500	350,000	540,000	370,000	570,000	390,000	600,000	410,000	630,000
Acquisition of Assets - Heavy Plant Purchases			925,000	1,657,500	1,937,500	2,450,500	2,264,000	2,741,000	407,000	2,915,000	1,500,000	1,500,000
Acquisition of Assets - Workshop Equipment			40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Acquisition of Assets - GPS Equipment			50,000	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Workshop Infrastructure			255,000	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Office Furniture & Equipment			5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200
Acquisition of Assets - Art Price			4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500
Acquisition of Assets - Art Gallery Improvements			5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Acquisition of Assets - Strategic Capital Infrastructure Funding Program			135,000	420,000	515,000	515,000	515,000	515,000	515,000	515,000	515,000	515,000
Acquisition of Assets			-	-	-	-	-	-	-	-	-	-
Total Capital Amounts			1,613,810	2,552,812	2,741,000	3,331,000	3,070,550	3,740,500	1,380,450	3,996,300	2,491,450	2,723,200
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation			(1,676,000)	(1,626,000)	(1,626,500)	(1,627,000)	(1,627,500)	(1,628,000)	(1,628,500)	(1,629,000)	(1,629,500)	(1,630,000)
Carrying amount of Assets Sold			(85,110)	(286,612)	(239,800)	(463,800)	(395,850)	(513,800)	(198,750)	(673,600)	(386,750)	(508,500)
Total Non-Cash Items			(1,761,110)	(1,912,612)	(1,866,300)	(2,090,800)	(2,023,350)	(2,141,800)	(1,827,250)	(2,302,600)	(2,016,250)	(2,138,500)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>			561,060	1,467,068	1,572,470	1,954,400	1,778,440	2,347,490	319,760	2,479,020	1,279,580	1,408,450
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets			(253,000)	(255,500)	(345,000)	(710,500)	(517,500)	(1,069,000)	976,500	(1,164,000)	54,500	(55,000)
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>			308,060	1,211,568	1,227,470	1,243,900	1,260,940	1,278,490	1,296,260	1,315,020	1,334,080	1,353,450

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Public Order & Safety Fire Service Levy, Fire Protection, Emergency Services		CURRENT BUDGET	PROPOSED BUDGET									
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026		
EXPENSES FORM ORDINARY ACTIVITIES													
Employee Benefits & On Costs	10,100	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	
Materials - General	268,490	276,734	283,660	290,740	298,020	305,480	313,110	320,950	328,990	337,200	345,610		
Contracts - Electrical	150	150	150	150	150	150	150	150	150	150	150	150	
Contracts - Cleaning	9,640	5,650	5,790	5,930	6,080	6,230	6,390	6,550	6,710	6,880	7,050		
Contracts - Other	12,000	14,000	14,350	14,710	15,080	15,460	15,850	16,250	16,660	17,080	17,510		
Contracts - Security	910	590	600	620	640	660	680	700	720	740	760		
Insurance - Property	7,265	8,825	9,040	9,270	9,500	9,740	9,980	10,230	10,480	10,740	11,000		
Insurance - Other	40	50	50	50	50	50	50	50	50	50	50	50	
Other Expenses - Electricity	33,320	28,000	28,700	29,420	30,150	30,900	31,680	32,470	33,280	34,120	34,970		
Other Expenses - Telephone	17,205	18,805	19,270	19,750	20,240	20,750	21,270	21,810	22,360	22,920	23,490		
Other Expenses - Internet	105	105	110	110	110	110	110	110	110	110	110	110	
Other Expenses - Emergency Services Levy	325,000	329,500	337,740	346,190	354,850	363,710	372,800	382,110	391,670	401,470	411,510		
Other Expenses - Other-Advertising	500	500	510	520	530	540	550	560	570	580	590		
Other Expenses - Other-Postage & Freight	260	-	-	-	-	-	-	-	-	-	-	-	
Other Expenses - Other-Printing Stationary	1,120	420	430	440	450	460	470	480	490	500	520		
Other Expenses - Other-Council Rates	9,790	10,600	10,870	11,140	11,430	11,720	12,020	12,320	12,630	12,950	13,280		
Other Expenses - Other-Council Water Usage	900	900	930	960	990	1,020	1,050	1,080	1,110	1,140	1,170		
Other Expenses - Photocopier Costs	670	-	-	-	-	-	-	-	-	-	-	-	
Depreciation	235,850	195,850	195,910	195,970	196,030	196,090	196,150	196,210	196,270	196,330	196,390		
Total Expenses from Ordinary Activities			933,315	895,179	912,610	930,470	948,800	967,570	986,810	1,006,530	1,026,750	1,047,460	1,068,660
REVENUE FROM ORDINARY ACTIVITIES													
Grants-Operating-Special Purpose-NSW Rural Fire Service	(237,150)	(253,594)	(253,590)	(253,590)	(253,590)	(253,590)	(253,590)	(253,590)	(253,590)	(253,590)	(253,590)	(253,590)	
Contrib-Operating-Other-Bushfire / SES Buildings/Equipment	(30,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	
Total Revenue from Ordinary Activities			(267,150)	(273,594)	(273,590)	(273,590)	(273,590)	(273,590)	(273,590)	(273,590)	(273,590)	(273,590)	
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts			666,165	621,585	639,020	656,880	675,210	693,980	713,220	732,940	753,160	773,870	795,070
GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES													
Grants-Capital-Special Purpose-NSW Rural Fire Service	(360,000)	(265,678)	(265,680)	(265,680)	(265,680)	(265,680)	(265,680)	(265,680)	(265,680)	(265,680)	(265,680)	(265,680)	
Total Grants and Contributions Provided for Capital Purposes			(360,000)	(265,678)	(265,680)	(265,680)	(265,680)	(265,680)	(265,680)	(265,680)	(265,680)	(265,680)	
(Surplus)/Deficit from Ordinary Activities After Capital Amounts			306,165	355,907	373,340	391,200	409,530	428,300	447,540	467,260	487,480	508,190	529,390
CAPITAL AMOUNTS													
Acquisition of Assets - Equipment Issues	360,000	265,678	265,680	265,680	265,680	265,680	265,680	265,680	265,680	265,680	265,680	265,680	
Acquisition of Assets - SES Building Upgrades	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	7,150	
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-	-	
Total Capital Amounts			367,150	272,828	272,830	272,830	272,830	272,830	272,830	272,830	272,830	272,830	
ADD BACK NON-CASH ITEMS													
Depreciation	(235,850)	(195,850)	(195,910)	(195,970)	(196,030)	(196,090)	(196,150)	(196,210)	(196,270)	(196,330)	(196,390)		
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-	-	
Total Non-Cash Items			(235,850)	(195,850)	(195,910)	(195,970)	(196,030)	(196,090)	(196,150)	(196,210)	(196,270)	(196,330)	(196,390)
CONSOLIDATED NET (PROFIT)/LOSS			437,465	432,885	450,260	468,060	486,330	505,040	524,220	543,880	564,040	584,690	605,830
INTERNALLY RESTRICTED ASSET MOVEMENTS													
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-	-	
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS			437,465	432,885	450,260	468,060	486,330	505,040	524,220	543,880	564,040	584,690	605,830

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Recreation & Culture Other Cultural Services	CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		700	700	730	760	790	820	850	880	910	940	970
Materials - General		6,640	9,940	10,190	10,450	10,710	10,980	11,250	11,540	11,830	12,130	12,430
Contracts - Cleaning		500	500	510	520	530	540	550	560	570	580	590
Insurance - Property		700	700	720	740	760	780	800	820	840	860	880
Other Expenses - Electricity		4,500	3,000	3,080	3,160	3,240	3,320	3,400	3,490	3,580	3,670	3,760
Donations - Donation Program		8,050	12,050	12,050	12,050	12,050	12,050	12,050	12,050	12,050	12,050	12,050
Donations - Cultural Activities		49,150	58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250	58,250
Donations - Sports Assistance Scheme		16,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500	17,500
Depreciation		7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Total Expenses from Ordinary Activities		93,740	109,640	110,030	110,430	110,830	111,240	111,650	112,090	112,530	112,980	113,430
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		93,740	109,640	110,030	110,430	110,830	111,240	111,650	112,090	112,530	112,980	113,430
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		93,740	109,640	110,030	110,430	110,830	111,240	111,650	112,090	112,530	112,980	113,430
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		86,740	102,640	103,030	103,430	103,830	104,240	104,650	105,090	105,530	105,980	106,430
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		86,740	102,640	103,030	103,430	103,830	104,240	104,650	105,090	105,530	105,980	106,430

Division Corporate and Economic Services		CURRENT	PROPOSED BUDGET									
Branch(Dept): Business Services		BUDGET										
Function: Recreation & Culture		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Sub Function Other Sport & Recreation												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		900	900	930	960	990	1,020	1,050	1,080	1,110	1,140	1,170
Materials - General		35,100	35,100	35,980	36,880	37,800	38,750	39,720	40,710	41,730	42,780	43,850
Insurance - Property		595	565	580	590	600	620	640	660	680	700	720
Insurance - Other		25	50	50	50	50	50	50	50	50	50	50
Other Expenses - Electricity		19,335	19,335	19,820	20,320	20,830	21,350	21,880	22,430	22,990	23,560	24,150
Other Expenses - Telephone		1,485	1,230	1,260	1,290	1,320	1,350	1,380	1,410	1,450	1,490	1,530
Other Expenses - Internet		-	515	530	540	550	560	570	580	590	600	620
Donations - Donation Program		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Other Expenses - Other-Council Rates		1,040	1,100	1,130	1,160	1,190	1,220	1,250	1,280	1,310	1,340	1,370
Other Expenses - Other-Council Water Usage		4,000	5,000	5,130	5,260	5,390	5,530	5,670	5,810	5,960	6,110	6,260
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		66,480	67,795	69,410	71,050	72,720	74,450	76,210	78,010	79,870	81,770	83,720
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Contrib-Operating-Other-Tourism		(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Total Revenue from Ordinary Activities		(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		26,480	27,795	29,410	31,050	32,720	34,450	36,210	38,010	39,870	41,770	43,720
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		26,480	27,795	29,410	31,050	32,720	34,450	36,210	38,010	39,870	41,770	43,720
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		26,480	27,795	29,410	31,050	32,720	34,450	36,210	38,010	39,870	41,770	43,720
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		26,480	27,795	29,410	31,050	32,720	34,450	36,210	38,010	39,870	41,770	43,720

Division Corporate and Economic Services		CURRENT	PROPOSED BUDGET									
Branch(Dept): Business Services		BUDGET										
Function: Transport & Communication		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Sub Function Aerodromes												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		14,000	14,000	14,390	14,790	15,200	15,630	16,070	16,520	16,980	17,450	17,930
Materials - General		63,460	63,460	65,050	66,680	68,350	70,060	71,810	73,610	75,450	77,340	79,270
Contracts - Cleaning		7,550	7,670	7,860	8,060	8,260	8,470	8,680	8,900	9,120	9,350	9,580
Contracts - Security		1,520	1,170	1,200	1,230	1,260	1,290	1,320	1,350	1,380	1,410	1,450
Insurance - Property		3,225	2,875	2,950	3,020	3,090	3,170	3,250	3,330	3,410	3,490	3,580
Other Expenses - Electricity		5,700	4,500	4,610	4,720	4,840	4,960	5,090	5,220	5,350	5,480	5,620
Other Expenses - Telephone		3,590	3,590	3,680	3,770	3,860	3,960	4,060	4,160	4,260	4,370	4,480
Other Expenses - Other-Council Rates		8,301	8,441	8,650	8,870	9,090	9,320	9,550	9,790	10,040	10,300	10,560
Other Expenses - Other-Council Water Usage		800	800	820	840	860	880	900	920	940	960	980
Depreciation		123,200	88,700	88,910	89,120	89,330	89,540	89,750	89,960	90,170	90,380	90,590
Total Expenses from Ordinary Activities		231,346	195,206	198,120	201,100	204,140	207,280	210,480	213,760	217,100	220,530	224,040
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
-		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		231,346	195,206	198,120	201,100	204,140	207,280	210,480	213,760	217,100	220,530	224,040
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
-		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		231,346	195,206	198,120	201,100	204,140	207,280	210,480	213,760	217,100	220,530	224,040
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(123,200)	(88,700)	(88,910)	(89,120)	(89,330)	(89,540)	(89,750)	(89,960)	(90,170)	(90,380)	(90,590)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(123,200)	(88,700)	(88,910)	(89,120)	(89,330)	(89,540)	(89,750)	(89,960)	(90,170)	(90,380)	(90,590)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		108,146	106,506	109,210	111,980	114,810	117,740	120,730	123,800	126,930	130,150	133,450
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		108,146	106,506	109,210	111,980	114,810	117,740	120,730	123,800	126,930	130,150	133,450

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Business Services Economic Affairs Other Economic Affairs		CURRENT BUDGET								
			PROPOSED BUDGET								
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	360,015	371,905	381,980	392,360	403,000	413,960	425,100	436,540	448,320	460,410	472,840
Materials - General	465,760	511,760	524,590	537,730	551,210	565,000	579,130	593,600	608,440	623,640	639,230
Contracts - Cleaning	21,780	22,220	22,770	23,340	23,920	24,520	25,130	25,760	26,400	27,060	27,740
Contracts - Security	9,830	11,050	11,320	11,600	11,890	12,180	12,480	12,800	13,120	13,450	13,790
Insurance - Property	28,428	27,593	28,280	28,990	29,700	30,440	31,200	31,970	32,770	33,590	34,430
Other Expenses - Electricity	10,000	12,000	12,300	12,610	12,930	13,250	13,580	13,920	14,270	14,630	15,000
Other Expenses - Gas	4,800	3,500	3,590	3,680	3,770	3,860	3,960	4,060	4,160	4,270	4,370
Other Expenses - Telephone	7,380	7,280	7,460	7,650	7,850	8,050	8,250	8,460	8,670	8,890	9,110
Donations - Cultural Activities	5,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400	6,400
Donations - Other	30,000	-	-	-	-	-	-	-	-	-	-
Contributions - Other	21,100	21,100	21,100	21,100	21,100	21,100	21,100	21,100	21,100	21,100	21,100
Other Expenses - Other-Bank Fees	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Other Expenses - Other-Advertising	6,900	1,900	1,950	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380
Other Expenses - Other-Postage & Freight	250	250	260	270	280	290	300	310	320	330	340
Other Expenses - Other-Printing Stationary	1,280	1,280	1,320	1,360	1,400	1,440	1,480	1,520	1,570	1,620	1,670
Other Expenses - Other-Subscriptions	730	730	730	730	730	730	730	730	730	730	730
Other Expenses - Other-Council Rates	167,910	165,880	170,070	174,380	178,790	183,310	187,940	192,680	197,570	202,570	207,700
Other Expenses - Other-Council Water Usage	11,100	11,100	11,380	11,670	11,970	12,270	12,580	12,900	13,220	13,550	13,890
Other Expenses - Photocopier Costs	2,000	2,000	2,040	2,080	2,120	2,160	2,200	2,240	2,280	2,330	2,380
Depreciation	42,000	45,600	45,720	45,840	45,960	46,080	46,200	46,320	46,440	46,560	46,680
Total Expenses from Ordinary Activities	1,198,063	1,224,948	1,254,660	1,285,190	1,316,470	1,348,540	1,381,310	1,414,910	1,449,440	1,484,850	1,521,180
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Other Revenue-Rental Income-Property Leases	(111,510)	(111,510)	(111,510)	(111,510)	(111,510)	(111,510)	(111,510)	(111,510)	(111,510)	(111,510)	(111,510)
Income-Other Revenue-Other-Tourism	(69,990)	(69,990)	(69,990)	(69,990)	(69,990)	(69,990)	(69,990)	(69,990)	(69,990)	(69,990)	(69,990)
Income-Other Revenue-Other-Inverell On Display & Other Promo	(35,000)	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities	(216,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)	(181,500)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	981,563	1,043,448	1,073,160	1,103,690	1,134,970	1,167,040	1,199,810	1,233,410	1,267,940	1,303,350	1,339,680
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	981,563	1,043,448	1,073,160	1,103,690	1,134,970	1,167,040	1,199,810	1,233,410	1,267,940	1,303,350	1,339,680
<u>CAPITAL AMOUNTS</u>											
Acquisition of Assets	-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts	-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>											
Depreciation	(42,000)	(45,600)	(45,720)	(45,840)	(45,960)	(46,080)	(46,200)	(46,320)	(46,440)	(46,560)	(46,680)
Carrying amount of Assets Sold	-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items	(42,000)	(45,600)	(45,720)	(45,840)	(45,960)	(46,080)	(46,200)	(46,320)	(46,440)	(46,560)	(46,680)
CONSOLIDATED NET (PROFIT)/LOSS	939,563	997,848	1,027,440	1,057,850	1,089,010	1,120,960	1,153,610	1,187,090	1,221,500	1,256,790	1,293,000
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>											
Net Transfers to/(from) Internally Restricted Assets	-	-	-	-	-	-	-	-	-	-	-
UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS	939,563	997,848	1,027,440	1,057,850	1,089,010	1,120,960	1,153,610	1,187,090	1,221,500	1,256,790	1,293,000

Division	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
Branch(Dept):	Executive Services											
Function:	Governance	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Sub Function	Governance											
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		110,200	109,210	112,160	115,180	118,290	121,470	124,670	127,960	131,340	134,800	138,360
Materials - General		3,590	3,590	3,680	3,770	3,860	3,960	4,060	4,160	4,260	4,360	4,460
Councillors - Mayoral Fee		24,025	24,025	24,630	25,250	25,880	26,530	27,190	27,870	28,570	29,280	30,010
Councillors - Councillors Fees		99,100	99,100	101,580	104,120	106,720	109,390	112,120	114,920	117,790	120,730	123,750
Councillors - Councillors (include Mayor) Expenses		21,010	21,010	21,540	22,080	22,630	23,200	23,780	24,370	24,980	25,600	26,240
Councillors - Delegates Expenses		41,980	41,980	43,030	44,110	45,210	46,340	47,500	48,690	49,910	51,160	52,440
Councillors - Travelling & Accommodation		19,200	19,200	19,680	20,170	20,670	21,190	21,720	22,260	22,820	23,390	23,970
Other Expenses - Telephone		2,565	3,080	3,160	3,240	3,320	3,400	3,480	3,560	3,640	3,730	3,830
Other Expenses - Other-Advertising		1,700	1,700	1,740	1,780	1,820	1,870	1,920	1,970	2,020	2,070	2,120
Other Expenses - Other-Printing Stationary		1,150	1,150	1,180	1,220	1,260	1,300	1,340	1,380	1,420	1,460	1,500
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		324,520	324,045	332,380	340,920	349,660	358,650	367,780	377,140	386,750	396,580	406,680
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		324,520	324,045	332,380	340,920	349,660	358,650	367,780	377,140	386,750	396,580	406,680
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		324,520	324,045	332,380	340,920	349,660	358,650	367,780	377,140	386,750	396,580	406,680
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		324,520	324,045	332,380	340,920	349,660	358,650	367,780	377,140	386,750	396,580	406,680
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		324,520	324,045	332,380	340,920	349,660	358,650	367,780	377,140	386,750	396,580	406,680

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services	CURRENT BUDGET	PROPOSED BUDGET									
	Executive Services Administration Administration - Executive Services	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		1,102,015	1,193,590	1,218,480	1,244,060	1,270,350	1,297,380	1,324,890	1,353,170	1,382,240	1,412,140	1,442,820
Materials - General		16,000	16,000	16,410	16,820	17,240	17,670	18,110	18,560	19,020	19,500	19,990
Consultants - General		540	540	540	540	540	540	540	540	540	540	540
Insurance - Other		5,240	5,380	5,510	5,650	5,790	5,930	6,080	6,230	6,390	6,550	6,710
Other Expenses - Telephone		820	820	840	860	880	900	920	940	960	980	1,000
Donations - Donation Program		42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850	42,850
Other Expenses - Other-Advertising		300	300	310	320	330	340	350	360	370	380	390
Other Expenses - Other-Postage & Freight		250	250	260	270	280	290	300	310	320	330	340
Other Expenses - Other-Printing Stationary		720	720	740	760	780	800	820	840	870	900	930
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		1,168,735	1,260,450	1,285,940	1,312,130	1,339,040	1,366,700	1,394,860	1,423,800	1,453,560	1,484,170	1,515,570
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,168,735	1,260,450	1,285,940	1,312,130	1,339,040	1,366,700	1,394,860	1,423,800	1,453,560	1,484,170	1,515,570
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,168,735	1,260,450	1,285,940	1,312,130	1,339,040	1,366,700	1,394,860	1,423,800	1,453,560	1,484,170	1,515,570
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Minor Community Infrastructure Assets		160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
Total Capital Amounts		160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		1,328,735	1,420,450	1,445,940	1,472,130	1,499,040	1,526,700	1,554,860	1,583,800	1,613,560	1,644,170	1,675,570
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		1,328,735	1,420,450	1,445,940	1,472,130	1,499,040	1,526,700	1,554,860	1,583,800	1,613,560	1,644,170	1,675,570

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Financial Services Administration Administration - Finance		PROPOSED BUDGET								
	CURRENT BUDGET										
	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>											
Employee Benefits & On Costs	(581,735)	(560,333)	(576,420)	(593,000)	(610,020)	(627,520)	(645,790)	(664,530)	(683,820)	(703,660)	(724,090)
Borrowing Cost - Interest on Overdraft	500	500	500	500	500	500	500	500	500	500	500
Materials - General	35,880	35,880	36,790	37,710	38,680	39,660	40,660	41,680	42,720	43,780	44,870
Contracts - Electrical	350	350	360	370	380	390	400	410	420	430	440
Contracts - Cleaning	26,340	26,780	27,450	28,140	28,840	29,560	30,300	31,060	31,840	32,640	33,460
Contracts - Security	5,330	5,150	5,280	5,410	5,550	5,690	5,830	5,980	6,130	6,280	6,440
Audit Services-Audit Services	35,000	35,000	35,880	36,780	37,700	38,640	39,610	40,600	41,620	42,660	43,730
Audit Services - Other Audit Services	-	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Other Expenses - Bad & Doubtful Debts	3,100	3,100	3,110	3,120	3,130	3,140	3,150	3,160	3,170	3,180	3,190
Insurance - Property	10,420	9,280	9,510	9,750	9,990	10,240	10,500	10,760	11,030	11,310	11,590
Other Expenses - Electricity	10,000	11,000	11,280	11,560	11,850	12,150	12,450	12,760	13,080	13,410	13,750
Other Expenses - Gas	1,500	1,500	1,540	1,580	1,620	1,660	1,700	1,740	1,780	1,820	1,870
Other Expenses - Telephone	11,280	11,280	11,560	11,840	12,140	12,440	12,760	13,080	13,400	13,740	14,080
Other Expenses - Other-Bank Fees	30,050	40,050	40,050	40,050	40,050	40,050	40,050	40,050	40,050	40,050	40,050
Other Expenses - Other-Valuation Fees	58,000	58,000	59,450	60,940	62,460	64,020	65,620	67,260	68,940	70,660	72,430
Other Expenses - Other-Advertising	5,200	5,200	5,330	5,460	5,600	5,740	5,880	6,030	6,180	6,330	6,490
Other Expenses - Other-Postage & Freight	15,750	15,750	16,220	16,710	17,210	17,730	18,260	18,810	19,370	19,950	20,550
Other Expenses - Other-Printing Stationary	22,400	23,975	24,700	25,440	26,200	26,980	27,790	28,630	29,490	30,380	31,290
Other Expenses - Other-Council Rates	7,440	7,640	7,830	8,030	8,230	8,440	8,650	8,870	9,090	9,320	9,560
Other Expenses - Other-Council Water Usage	2,000	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380	2,440	2,500
Other Expenses - Internal Overheads Allocations	(1,414,295)	(1,454,081)	(1,490,870)	(1,528,600)	(1,567,280)	(1,606,930)	(1,647,580)	(1,689,260)	(1,732,010)	(1,775,820)	(1,820,760)
Other Expenses-Small Plant Charged to Other Funds	9,190	9,420	9,660	9,900	10,150	10,400	10,660	10,930	11,200	11,480	11,770
Depreciation	254,150	295,750	296,030	296,310	296,590	296,870	297,150	297,430	297,710	297,990	298,280
Total Expenses from Ordinary Activities	(1,452,150)	(1,404,809)	(1,450,710)	(1,497,900)	(1,546,280)	(1,595,950)	(1,647,190)	(1,699,730)	(1,753,730)	(1,809,130)	(1,866,010)
<u>REVENUE FROM ORDINARY ACTIVITIES</u>											
Income-Fees-Certificates - 603 Certificates	(23,300)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)	(26,000)
Income-Other Revenue-Other-Plan Printing Sale of Maps	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)
Income-Other Revenue-Other-Sales Old Materials	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Income-Other Revenue-Other-Others	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)
Rates Income	(10,122,000)	(10,386,600)	(11,156,238)	(12,006,188)	(13,028,525)	(13,354,237)	(13,688,091)	(14,030,296)	(14,381,052)	(14,740,568)	(15,109,085)
Interest - Ordinary Rates	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)
Other - Legal Fees Recovery	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Grants - Financial Assistance Grant	(3,326,140)	(3,450,000)	(3,496,410)	(3,583,820)	(3,673,420)	(3,765,260)	(3,859,390)	(3,955,870)	(4,054,770)	(4,156,140)	(4,260,040)
Grants - Pensioners Rebate Subsidy	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)	(172,000)
Income-Interest-Cash & Investments	(938,800)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)	(879,000)
Income-Other Revenue-Other-Others											
Total Revenue from Ordinary Activities	(14,618,140)	(14,949,500)	(15,765,548)	(16,702,908)	(17,814,845)	(18,232,397)	(18,660,381)	(19,099,066)	(19,548,722)	(20,009,608)	(20,482,025)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts	(16,070,290)	(16,354,309)	(17,216,258)	(18,200,808)	(19,361,125)	(19,828,347)	(20,307,571)	(20,798,796)	(21,302,452)	(21,818,738)	(22,348,035)
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>											
-	-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts	(16,070,290)	(16,354,309)	(17,216,258)	(18,200,808)	(19,361,125)	(19,828,347)	(20,307,571)	(20,798,796)	(21,302,452)	(21,818,738)	(22,348,035)

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Financial Services Administration Administration - Finance - Continued	CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(254,150)	(295,750)	(296,030)	(296,310)	(296,590)	(296,870)	(297,150)	(297,430)	(297,710)	(297,990)	(298,280)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(254,150)	(295,750)	(296,030)	(296,310)	(296,590)	(296,870)	(297,150)	(297,430)	(297,710)	(297,990)	(298,280)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		(16,324,440)	(16,650,059)	(17,512,288)	(18,497,118)	(19,657,715)	(20,125,217)	(20,604,721)	(21,096,226)	(21,600,162)	(22,116,728)	(22,646,315)
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		(16,324,440)	(16,650,059)	(17,512,288)	(18,497,118)	(19,657,715)	(20,125,217)	(20,604,721)	(21,096,226)	(21,600,162)	(22,116,728)	(22,646,315)


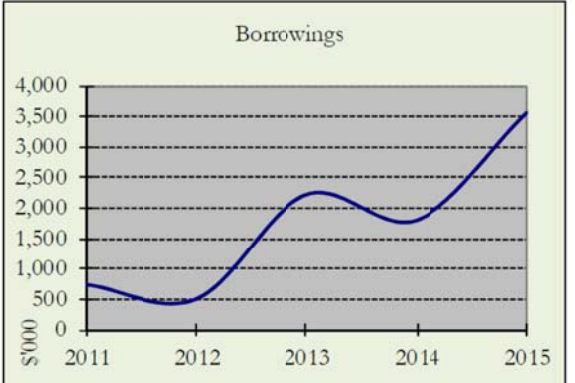
Division Corporate and Economic Services		CURRENT	PROPOSED BUDGET									
Branch(Dept): Information Services		BUDGET										
Function: Administration		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
Sub Function Administration - Information Services												
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		651,020	615,160	632,140	649,600	667,560	686,000	704,770	724,070	743,890	764,260	785,200
Materials - General		465,930	465,930	477,590	489,530	501,770	514,300	527,150	540,320	553,830	567,690	581,880
Contracts - IT Maintenance & Support		158,000	158,000	161,950	166,000	170,150	174,400	178,760	183,230	187,810	192,510	197,320
Contracts - Security		1,000	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Operating Leases - Computers		39,200	-	-	-	-	-	-	-	-	-	-
Insurance - Property		1,845	1,705	1,750	1,790	1,830	1,880	1,930	1,980	2,030	2,080	2,130
Other Expenses - Telephone		31,980	30,645	31,410	32,200	33,020	33,850	34,700	35,570	36,460	37,360	38,300
Other Expenses - Internet		24,805	26,140	26,790	27,460	28,150	28,850	29,570	30,310	31,070	31,850	32,650
Other Expenses - Other-Postage & Freight		250	250	260	270	280	290	300	310	320	330	340
Other Expenses - Other-Printing Stationary		3,100	3,100	3,190	3,290	3,390	3,490	3,590	3,700	3,810	3,920	4,040
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		1,377,130	1,301,930	1,336,110	1,371,200	1,407,240	1,444,180	1,481,920	1,520,670	1,560,430	1,601,240	1,643,130
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,377,130	1,301,930	1,336,110	1,371,200	1,407,240	1,444,180	1,481,920	1,520,670	1,560,430	1,601,240	1,643,130
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,377,130	1,301,930	1,336,110	1,371,200	1,407,240	1,444,180	1,481,920	1,520,670	1,560,430	1,601,240	1,643,130
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Computer Equipment		108,290	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
Total Capital Amounts		108,290	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490	147,490
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		1,485,420	1,449,420	1,483,600	1,518,690	1,554,730	1,591,670	1,629,410	1,668,160	1,707,920	1,748,730	1,790,620
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		1,485,420	1,449,420	1,483,600	1,518,690	1,554,730	1,591,670	1,629,410	1,668,160	1,707,920	1,748,730	1,790,620

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Information Services Recreation & Culture Public Libraries	CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		574,370	593,325	609,570	626,270	643,420	661,070	679,010	697,480	716,460	735,950	755,990
Materials - General		79,125	80,125	82,150	84,210	86,310	88,460	90,680	92,940	95,270	97,640	100,090
Contracts - Cleaning		27,180	27,640	28,330	29,040	29,770	30,510	31,270	32,050	32,850	33,670	34,510
Contracts - Security		5,330	5,050	5,180	5,310	5,440	5,580	5,720	5,860	6,010	6,160	6,310
Insurance - Property		14,585	13,665	14,000	14,350	14,710	15,080	15,460	15,850	16,250	16,650	17,060
Other Expenses - Electricity		27,000	26,000	26,650	27,320	28,000	28,700	29,420	30,160	30,910	31,680	32,470
Other Expenses - Telephone		5,435	6,050	6,200	6,360	6,520	6,680	6,850	7,020	7,200	7,380	7,560
Other Expenses - Internet		5,845	4,615	4,730	4,850	4,970	5,090	5,220	5,350	5,480	5,620	5,760
Other Expenses - Other-Advertising		2,800	2,800	2,870	2,940	3,010	3,090	3,170	3,250	3,330	3,410	3,500
Other Expenses - Other-Postage & Freight		9,500	10,450	10,760	11,080	11,410	11,750	12,100	12,460	12,830	13,210	13,610
Other Expenses - Other-Printing Stationary		8,400	8,400	8,650	8,910	9,180	9,460	9,740	10,030	10,330	10,640	10,960
Other Expenses - Other-Council Rates		2,930	3,100	3,180	3,260	3,340	3,420	3,510	3,600	3,690	3,780	3,880
Other Expenses - Other-Council Water Usage		800	1,000	1,030	1,060	1,090	1,120	1,150	1,180	1,210	1,240	1,270
Other Expenses - Photocopier Costs		5,750	5,750	5,870	5,990	6,110	6,230	6,350	6,480	6,610	6,740	6,870
Other Expenses - Internal Overheads Allocations		136,061	139,001	142,520	146,130	149,830	153,620	157,510	161,500	165,590	169,780	174,080
Depreciation		146,750	154,800	154,890	154,980	155,070	155,160	155,250	155,340	155,430	155,520	155,610
Total Expenses from Ordinary Activities		1,051,861	1,081,771	1,106,580	1,132,060	1,158,180	1,185,020	1,212,410	1,240,550	1,269,450	1,299,070	1,329,530
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Library		(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)
Total Revenue from Ordinary Activities		(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)	(16,850)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,035,011	1,064,921	1,089,730	1,115,210	1,141,330	1,168,170	1,195,560	1,223,700	1,252,600	1,282,220	1,312,680
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
Grants - Library - Capital Grant		(56,500)	(56,500)	(57,920)	(59,370)	(60,860)	(62,380)	(63,940)	(65,540)	(67,180)	(68,860)	(70,580)
Total Grants and Contributions Provided for Capital Purposes		(56,500)	(56,500)	(57,920)	(59,370)	(60,860)	(62,380)	(63,940)	(65,540)	(67,180)	(68,860)	(70,580)
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		978,511	1,008,421	1,031,810	1,055,840	1,080,470	1,105,790	1,131,620	1,158,160	1,185,420	1,213,360	1,242,100
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets - Books & Materials		114,250	115,250	117,500	119,820	122,190	124,630	127,130	129,680	132,300	134,980	137,730
Total Capital Amounts		114,250	115,250	117,500	119,820	122,190	124,630	127,130	129,680	132,300	134,980	137,730
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		(146,750)	(154,800)	(154,890)	(154,980)	(155,070)	(155,160)	(155,250)	(155,340)	(155,430)	(155,520)	(155,610)
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		(146,750)	(154,800)	(154,890)	(154,980)	(155,070)	(155,160)	(155,250)	(155,340)	(155,430)	(155,520)	(155,610)
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>												
		946,011	968,871	994,420	1,020,680	1,047,590	1,075,260	1,103,500	1,132,500	1,162,290	1,192,820	1,224,220
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>												
		946,011	968,871	994,420	1,020,680	1,047,590	1,075,260	1,103,500	1,132,500	1,162,290	1,192,820	1,224,220

Division Branch(Dept): Function: Sub Function	Corporate and Economic Services Information Services Recreation & Culture Art Galleries	CURRENT BUDGET	PROPOSED BUDGET									
		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		63,765	65,385	67,210	69,100	71,020	73,000	75,040	77,130	79,270	81,480	83,740
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		63,765	65,385	67,210	69,100	71,020	73,000	75,040	77,130	79,270	81,480	83,740
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Revenue from Ordinary Activities		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		63,765	65,385	67,210	69,100	71,020	73,000	75,040	77,130	79,270	81,480	83,740
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		63,765	65,385	67,210	69,100	71,020	73,000	75,040	77,130	79,270	81,480	83,740
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		63,765	65,385	67,210	69,100	71,020	73,000	75,040	77,130	79,270	81,480	83,740
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		63,765	65,385	67,210	69,100	71,020	73,000	75,040	77,130	79,270	81,480	83,740

Division Corporate and Economic Services		CURRENT	PROPOSED BUDGET									
Branch(Dept): Information Services		BUDGET										
Function: Recreation & Culture												
Sub Function Other Cultural Services		2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
<u>EXPENSES FORM ORDINARY ACTIVITIES</u>												
Employee Benefits & On Costs		-	-	-	-	-	-	-	-	-	-	-
Insurance - Property		1,985	1,900	1,950	2,000	2,050	2,100	2,150	2,200	2,260	2,320	2,380
Donations - Cultural Activities		3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350
Other Expenses - Other-Advertising		500	500	510	520	530	540	550	560	570	580	590
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Ordinary Activities		5,835	5,750	5,810	5,870	5,930	5,990	6,050	6,110	6,180	6,250	6,320
<u>REVENUE FROM ORDINARY ACTIVITIES</u>												
Income-Other Revenue-Other-Newstead Historical House		(4,400)	(4,400)	(4,400)	(4,400)	(4,400)	(4,400)	(4,400)	(4,400)	(4,400)	(4,400)	(4,400)
Total Revenue from Ordinary Activities		(4,400)	(4,400)	(4,400)	(4,400)	(4,400)	(4,400)	(4,400)	(4,400)	(4,400)	(4,400)	(4,400)
(Surplus)/Deficit from Ordinary Activities Before Capital Amounts		1,435	1,350	1,410	1,470	1,530	1,590	1,650	1,710	1,780	1,850	1,920
<u>GRANTS & CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES</u>												
		-	-	-	-	-	-	-	-	-	-	-
Total Grants and Contributions Provided for Capital Purposes		-	-	-	-	-	-	-	-	-	-	-
(Surplus)/Deficit from Ordinary Activities After Capital Amounts		1,435	1,350	1,410	1,470	1,530	1,590	1,650	1,710	1,780	1,850	1,920
<u>CAPITAL AMOUNTS</u>												
Repayment of Loans		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Loan Funds Used		-	-	-	-	-	-	-	-	-	-	-
Acquisition of Assets		-	-	-	-	-	-	-	-	-	-	-
Total Capital Amounts		-	-	-	-	-	-	-	-	-	-	-
<u>ADD BACK NON-CASH ITEMS</u>												
Depreciation		-	-	-	-	-	-	-	-	-	-	-
Carrying amount of Assets Sold		-	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Items		-	-	-	-	-	-	-	-	-	-	-
<u>CONSOLIDATED NET (PROFIT)/LOSS</u>		1,435	1,350	1,410	1,470	1,530	1,590	1,650	1,710	1,780	1,850	1,920
<u>INTERNALLY RESTRICTED ASSET MOVEMENTS</u>												
Net Transfers to/(from) Internally Restricted Assets		-	-	-	-	-	-	-	-	-	-	-
<u>UNALLOCATED CONSOLIDATED NET (PROFIT)/LOSS</u>		1,435	1,350	1,410	1,470	1,530	1,590	1,650	1,710	1,780	1,850	1,920

APPENDIX A - GENERAL FUND CASH AND INVESTMENTS DISSECTION AS AT 30 JUNE, 2015

INVERELL SHIRE COUNCIL - GENERAL FUND CASH AND INVESTMENTS DISSECTION AS AT 30 JUNE, 2015						
		2,015	2014	2013	2012	2011
Financial Statements Reference		\$ ' 000	\$ ' 000	\$ ' 000	\$ ' 000	\$ ' 000
TOTAL GENERAL FUND INVESTMENTS 30 JUNE, 2015		35,043	29,004	28,000	32,886	24,374
Less Externally Restricted Funds (Amounts restricted by Legislative Requirements)						
DEVELOPER CONTRIBUTIONS - Section 94 Charges	NOTE 6 - Restricted Cash & Investments	301	296	222	120	96
RTA CONTRIBUTIONS	NOTE 6 - Restricted Cash & Investments	861	1,064	1,698	3,117	1,241
SPECIFIC PURPOSE UNEXPENDED GRANTS	NOTE 6 - Restricted Cash & Investments	973	574	2,151	2,876	2,132
OTHER CONTRIBUTIONS	NOTE 6 - Restricted Cash & Investments	-	118	72	59	93
STORMWATER MANAGEMENT CHARGE INCOME - RESTRICTED	NOTE 6 - Restricted Cash & Investments	-	-	-	105	156
BONDS AND OTHER DEPOSITS	NOTE 6 - Restricted Cash & Investments	33	25	30	176	174
		2,168	2,077	4,173	6,453	3,892
Less Internally Restricted Funds (Amounts restricted by Council for specific purposes and to meet statutory obligations)						
INTERNALLY RESTRICTED ASSETS	NOTE 6 - Restricted Cash & Investments	19,358	17,758	18,585	18,967	15,201
		19,358	17,758	18,585	18,967	15,201
Less Other Restrictions						
BUDGET REVOTES FOR WORKS TO BE COMPLETED IN 2015/2016	September, 2015 Budget Review	6,227	4,669	3,695	3,377	3,312
OTHER COMMITMENTS AT 30 JUNE 2015				281	115	80
(2013/2014 RMS Warranty, Private Works Warranty/Profit etc)		6,227	4,669	3,976	3,492	3,392
NET INVESTMENTS AFTER RESTRICTIONS - GENERAL FUND		7,290	4,500	1,266	3,974	1,889
-						
	NOTE 21	336	297	2,798	377	3,060
PLUS RECEIVABLES						
Less Receivables not due or not expected to be recovered in next 12 months	NOTE 7	3,242	5,403	5,481	6,009	3,025
Provision for Impairment	NOTE 7	1,020	913	1,269	817	788
LESS PAYABLES	NOTE 7	40	16	25	21	13
LESS DOMESTIC WASTE MANAGEMENT - Held as Cash	NOTE 21	2,722	2,600	1,632	2,484	1,808
LESS Extraordinary Item - Saleyards Sale Proceeds - Deferred Payment Plan - Funds Restricted	NOTE 7	110	90	82	73	69
		-	1,520	1,520	1,710	
		986	561	3,751	1,281	3,433
ACTUAL CASH WHICH SHOULD BE AVAILABLE IN 2015/2016		6,304	5,061	5,017	5,255	5,322
CASH EXPENSE COVER RATIO						
Current Years Cash and Equivalents		6,304				
(Total Expenses - Depreciation - Interest Costs)/12		1,648				
NSW TREASURY CORPORATION RECOMMENDATION IS FOR A CASH EXPENSE COVER RATIO > 3		3.83	3.28	3.27	3.45	3.80
NOTES:						
1) Council requires a General Fund Working Capital Balance of \$5.0M to meet its continuing Cash Flow needs						
2) The interest earned on Council's Investment Portfolio is utilised to directly subsidise Council's Annual Operational Budget. A reduction in the quantum of Investments will result in a direct corresponding reduction in Council's Annual Operating Budget Based on Benchmark Investment Returns (2.75% 90 Day Bank Bill Index), Council needs to maintain a minimum General Fund Investment Portfolio Balance of \$34.15M to meet its 2015/2016 Interest on Investments Budget of \$939K						
3) Major Projects in the General Fund will see \$5.72M transferred out of Council's Internally Restricted Assets (Investments) in 2015/2016. The majority to Rural Roads as part of Council's infrastructure Backlog Program						
4) Due to changed RMS procedures, Council is no longer paid in advance for RMS works but has to carry expenses on major projects for up to three (3) months.						
5) In addition to these amounts, the Auditor requires Council to record its "Unfunded Liabilities" in its Financial Reports. While these "Unfunded Liabilities" do not generally require to be funded in immediately, they will need to be funded in future periods. Based on Council's current expenditure needs/programs, surplus funds have not been identified in future budgets to fund these liabilities. The "Unfunded Liabilities" recorded in Council's Financial Reports which relate to the General Fund are as follows:						
UNFUNDED EMPLOYEE LEAVE LIABILITIES (not included in ELE Internally		NOTE 10 - Provisions	2,923			
Less Water and Sewer Funds		Water & Sewer Special Schedules	449			
UNFUNDED ASSET REMEDIATIONS - TIPS		NOTE 10 - Provisions	1,155			
UNFUNDED GRAVEL PIT REMEDIATION LIABILITIES		NOTE 10 - Provisions	422			
TOTAL UNFUNDED LIABILITY				4,051		
After these "Unfunded Liabilities" are taken into consideration, the Working Capital/Cashflow Balance effectively reduces to \$				966		
						
(Excerpt from 2014/2015 Auditor Report)						

(Excerpt from 2014/2015 Auditors Report)

WORKING CAPITAL MOVEMENTS 2007 to 2015

	GROSS WATER FUND	GROSS SEWER FUND	GROSS WASTE FUND	GROSS GENERAL FUND	ADJUSTED GENERAL FUND
2006/2007	\$ 5,662,000	\$ 3,176,000	\$ 55,000	\$ 11,822,000	\$ 5,775,000
2007/2008	\$ 5,366,000	\$ 2,473,000	\$ 270,000	\$ 12,065,000	\$ 5,670,000
2008/2009	\$ 4,045,000	\$ 1,670,000	\$ 53,000	\$ 10,050,000	\$ 5,350,000
2009/2010	\$ 4,370,000	\$ 2,106,000	\$ 62,000	\$ 9,250,000	\$ 5,275,000
2010/2011	\$ 4,599,000	\$ 2,709,000	\$ 69,000	\$ 10,894,000	\$ 5,322,000
2011/2012	\$ 4,965,000	\$ 2,375,000	\$ 73,000	\$ 9,885,000	\$ 5,255,000
2012/2013	\$ 7,500,000	\$ 3,014,000	\$ 82,000	\$ 11,455,000	\$ 5,017,000
2013/2014	\$ 7,809,000	\$ 3,986,000	\$ 90,000	\$ 13,188,000	\$ 5,061,000
2014/2015	\$ 5,761,000	\$ 4,322,000	\$ 110,000	\$ 13,923,000	\$ 6,304,000
	(Includes Ashford Fund Revotes \$0.96.M)	Includes Sewer Fund Revotes \$3.99M			
NOTES - Figures disclosed in Council's Annual Audit Reports by Council's External Auditors - Forsyths (Page 6) - The Waste Fund also holds Internally Restricted Assets of \$ 1,639,019					Cash Expense Cover Ratio 3.27

GROSS GENERAL FUND UNRESTRICTED FUNDS					\$000
LESS					13,923
Budget Revotes for Works to be completed in 2015/2016	September, 2015 Budget Review	-			6,227
Capital and Other Commitments	RMS Warranty etc	-			-
Receivables not expected to be recovered in next 12 months - Rates & Charges	Note 7	-			1,020
Plus Current Provisions	Note 7	-			1,077
Inventories - Stores and Materials	Note 21	-			461
Prepayments	Note 21	-			474
Non-current assets classified as held for sale - Real Estate	Note 21	-			481
Stormwater Management Charge	Note 6	-			-
Bonds and Other Deposits	Note 6	-			33
LESS Extraordinary Item - Saleyards Sale Proceeds - Deferred Payment Plan - Funds Restricted					
NET GENERAL FUND WORKING CAPITAL/CASHFLOW AS AT 30 JUNE, 2015					6,304

GROSS WORKING CAPITAL - ALL FUNDS

